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### 1. Purpose

The purpose of this summary report is to seek Council approval of the municipal Integrated Development Plan as well as MTREF Budget for the period 2010/2011 to 2012/2013 as required in terms of the Local Government: Municipal Systems Act (Act 32 of 2000) and the Local Government: Municipal Finance Management Act (Act 56 of 2003).

### 2. Background

The Local Government: Municipal Finance Management Act (MFMA) view the integrated development planning and budgeting process as mutually inclusive. The first drafts review of the IDP and Budget were tabled before Council during March 2010.

This report does not seek to replace the detailed Integrated Development Plan and Budget of the Ditsobotla Local Municipality. It is but a summary of key aspects identified in both documents which also serves as minimum legal requirements for presentation to Council.

### 3. Legislative Requirements

#### 3.1. Integrated Development Planning

Chapter 5 of the Local Government: Municipal Systems Act 32, 2000 dictates that a municipality develops a single, inclusive and strategic plan for development of the municipality aligned to the development initiatives of surrounding municipalities and other government/sector departments. The Act requires the municipality to formulate an IDP inclusive of the following components:-

- A long term vision of the municipality focused on the most critical development and internal transformation needs;
- An assessment of the existing levels of development in the municipality which must include the identification of the need for basic municipal services;
- The municipal development priorities and objectives for its elected term;
- The municipal development strategies which must be aligned with any national or provincial sector plans and planning requirements;
- A spatial development framework which must include the provision of basic guidelines for a land use management system;

- The municipal operational strategies;
- A disaster management plan;
- A financial plan, which must include a budget projection for at least the next three years; and
- Key performance indicators and performance targets.

The Municipal Planning and Performance Regulations (2001) set the following requirements for the IDP:-

- An institutional framework for implementation of the IDP and to address the municipality's internal transformation;
- Investment initiatives should be clarified;
- Development initiatives including infrastructure, physical, social and institutional development; and
- All known projects, plans and programmes to be implemented within the municipality by any organ of state.

### **3.2. Budget Process Overview**

#### **3.2.1. Political Oversight on the MTREF Budget Process**

In upholding the new requirement that the determination of policies and priorities and process at Ditsobotla had demonstrated significant progress in this regard. The aforementioned process commenced with the compilation and tabling of the Medium Budget Policy Statement and Integrated Development Plan at the Budget Steering Committee. In terms of sections 52 and 53, the Mayor of the Municipal Council had fused involvement of both the political and administrative spheres by carrying forward the policies and priorities that were from its predecessors with the intent to ensuring that the Council of Ditsobotla was in a position to meet the MFMA timeframes.

The purpose and commitment of both spheres had resulted in the Municipality to being in a position to commence with public participation processes. It should be noted that crucial to the success was the right leadership and guidance that was provided by the Mayor in or not only accepting responsibility for the work that was managed by the Mayor but also that the momentum was maintained in a coordinated and structured manner.

### 3.2.2. Schedule of Timeframes

The key aspect to the management plan of any budget process or project lies in the acceptance of responsibilities to be managed individually and or collectively by its role-players and the timeframes by which these would be accomplished. It should be noted that the municipality managed the 2010/2011 MTREF Budget process in line with the following schedule so as to ensure complete compliance with the requirements of the MFMA, namely

- ✓ Tabling of the final draft IDP and Budget 2010/2011 and supporting documentation in the Municipal Council by the Mayor on the 28<sup>th</sup> March 2010
- ✓ The convening of public hearings with all communities on the 2010/2011 budget and IDP during the month of April and May 2010
- ✓ Tabling of the IDP and the Final Budget and supporting documentation in the municipal council on the 26<sup>th</sup> May 2010.

It should be noted that whilst the aforementioned schedule of timeframes and responsibilities represents a summary, the municipality had managed this key performance area of the MFMA in line with a more defined consultative budget programme.

### 3.3. Budget Related Policies

The municipality has not included policies that have been developed and implemented in the MTEF Budget Book. It should be noted that the budget related policies are available on the request of councilors and other stakeholders. In the following budget the revenue policies and MFMA related policies are used to guide the municipality on the implementation of the 2010/2011 Budget, namely:

- ✓ The revenue policy on tariff setting and modeling
- ✓ The credit control ,Indigent and revenue collection
- ✓ Supply management policy
- ✓ Budget and asset management policies
- ✓ Accounting policy
- ✓ Virement policy

### 3.4. Municipal Budget

The Local Government: Municipal Finance Management Act 53, 2003 places a premium on the alignment/integration of the IDP with the Annual Budget. This alignment is important especially in the case of Ditsobotla Local Municipality in ensuring that the IDP and budget are in synergy. The SDBIP also needs to be developed and approved by the Mayor for the implementation of service delivery and the Annual Budget. The SDBIP (Service Delivery and Budget Implementation Plan) consists of monthly revenue and expenditure projections, quarterly service delivery targets and performance indicators.

The object of the MFMA is to secure sound and sustainable management of the fiscal and financial affairs of the municipalities by establishing norms and standards and other requirements for –

- (a) Ensuring transparency, accountability and appropriate lines of responsibility in the fiscal and financial affairs of the municipalities;
- (b) The management of their revenues, expenditure, assets and liabilities and handling of their financial dealings;
- (c) Budgetary and financial planning processes and the coordination of those processes with the processes of organs of state in other spheres of government;
- (d) Borrowing;
- (e) The handling of financial problems in municipalities;
- (f) Supply chain management; and
- (g) Other related matters.

#### **3.4.1. Appropriation of Funds for Expenditure**

Section 15 of the MFMA states that “a municipality may, except where otherwise provided in the Act, incur expenditure only –

- (a) In terms of an approved budget; and
- (b) Within the limits of the amounts appropriated for the different votes in an approved budget.”

#### **3.4.2. Funding of Expenditure**

In terms of Chapter 18 (1) of the Act “an annual budget may only be funded from –

- (a) realistically anticipated revenues to be collected;
- (b) cash-backed accumulated funds from the previous year’s surpluses not committed for other purposes; and
- (c) borrowed funds, but only for the capital budget referred to in section 172 (2);
- (d) revenue projections in the budget must be realistic, taking into account projected revenue for the current year based

on collection levels to date; and actual revenue in the previous financial years.”

### **3.4.3. Capital Expenditure**

“19. (1) A municipality may spend money on capital projects only if –

- (a) the money for the project, excluding the cost of feasibility studies conducted by or on behalf of the municipality, has been appropriated in the capital budget referred to in section 172 (2);
- (b) the project, including the total cost, has been approved by Council;
- (c) section 33 has been complied with, to the extent that the section may be applicable to the project;
- (d) the sources of funding have been considered, are available and have not been committed for other purposes;

(2) Before approving a capital project in terms of subsection (1)(b), the council of a municipality must consider –

- (a) the projected cost covering all financial years until the project is operational; and
- (b) The future operational costs and revenue of the project, including municipal tax and tariff implications.

(3) A municipal council may in terms of subsection (1)(b) approve capital projects below a prescribed value either individually or as part of a consolidated capital programme.”

## **4. Executive Summary**

### **4.1. The 2009/2010 – 2012/2013 MTREF Budget**

This part of the report provides an executive summary of the municipal budget for the Medium Term Expenditure Framework (2010/2011 – 2012/2013).

### **4.2. Budgeting Consideration and Assumptions**

Section 18 of the Municipal Finance Management Act prescribes that an annual budget may only be funded from realistically anticipated revenues collected.

The following aspects were considered during the budgeting process:



- (a) The average payment levels for the past three years have been 80%;
- (b) The increase in 2010/2011 budget has been substantial due to an increase of electricity tariffs by Eskom;
- (c) Ditsobotla Local Municipality has been registering a loss in trading services revenue, especially water, due to rates charged below acceptable norms and standards.
- (d) The municipality will be receiving an Extended Public Works Programme grant in the 2010/2011 financial year.

#### **4.3. Revenue Base Identification**

During the budget process it was crucial to identify the revenue base of the municipality. This processes included the following activities:

- An assessment of options for increasing user charges and fees based on factors such as the impact of inflation, other costs increases, the adequacy of the coverage of costs and current competitive rates. In addition an assessment was made of the implication of increasing service charges and fees, including the financial impact on households, particularly the indigents.
- Review of existing service charges and fees. Fees and charges are used to fund the provision of services.
- Review the nature, extent, purpose and predictability of national and provincial grants;
- Consideration of the effect of non-existence of a Rates Policy and credible valuation roll on the budget;
- Identification of revenue constraints, such as maximum service charges and poor payment levels; and
- Compilation of a revenue schedule based on daily operations and normal income sources. This process incorporates the tariff policy as the basis for determination of operational revenue.

#### **4.4. Operating Budget**

The multi-year projections for the MTREF are prepared on an incremental basis, with adjustments for known variances. A summary of the operational budget setting out planned financing for the 2010/2011 financial year and projections for 2011/2012 and 2012/2013.

##### **4.4.1. Property Rates**

The Ditsobotla Local Municipality adopted a Property Rates Policy to effect implementation of assessment rates. The municipality has appointed a service provider to compile a new valuation roll. This implies that the municipality will be able to implement the Property Rates Act by the 1<sup>st</sup> July 2011. The current budget will therefore be financed based on the historical valuation roll.

##### **4.4.2. Electricity**

Eskom has increased tariffs by 25, 8 % which provided the basis of this budget. The municipality has adjusted its tariffs by the same percentage (25, 8%) in line with Circular 51 of the National Treasury.

##### **4.4.3. Water**

Comparative to other municipalities, the Ditsobotla Local Municipality has been charging extremely low rates on water services. In an effort to addressing this challenge the municipality has affected a 30% increase on water tariffs in line with the directive from the Department of Water Affairs.

Another potential problem may be the increase in bulk water supply tariffs by Botshelo Water which will impact negatively on the municipal budget. The municipality must engage both the district municipality, Botshelo Water and DWAF to ensure that the planned hike does not affect service provision.

#### **4.5. Expenditure**

##### **4.5.1. Salaries, Wages and Allowances**

Council salaries represent 35% of the budget and are within the prescribed norms. The current salary percentage is a decline from the 42% during previous financial year. Council is in a position to fill all the vacant position and would require prioritization of critical posts as per targets indentified in the Turnaround Strategy.

##### **4.5.2. Contributions to the Working Capital Reserve**

A WCR amounting to R19m is budgeted under Administration Expenditure to provide for bad debts. The quantum of this item relates to the revenue collection ratio of 80%.

## 5. Deficit/Surplus

Council may not approve a budget that is not in balance.

## 6. Capital Budget

The capital budget for Ditsobotla Local Municipality for the financial 2010/2011 amounts to R62 585 041. Projects identified during the IDP review process to which no funding is secured are not part of the budgeted amount.

However, the schedule for projects without funding will be used to source funding from external sources. Adjustment to the budget arising due to external funding will be made in accordance to applicable legal provisions.

## 7. IDP Projects: Committed Funding for the 2010/2011-2012/2013

The projects which appears on supporting table A36 is purely funded from Municipal Infrastructure Grant. The municipality together with the Department of Minerals and Energy is still considering social Plans of various investors. The agreed projects arising from such Social Plans will be incorporated into the IDP once finalized.

## 8. Financing capital Budget through long term debt2010/2011

Section 46 of the Local Government: MFMA (56 of 2003) empowers the municipality *"to incur long –term for the purpose of capital expenditure on property, plant and equipment to be used for the purpose of achieving the objects of local government as set out in section 152 of the Constitution..."*

The Ditsobotla Local Municipality for the purpose of purchasing plant and machinery to enable service delivery in all areas intends acquiring a R25million loan to finance the 2010/2011 capital budget over a period of three years.

### 8.1. Reconciliation of IDP Objectives and Capital Budget

The following tables illustrate alignment of IDP Objectives to both the operating and capital budgets.

Table1: Reconciliation of IDP Strategic Objectives and Budget (Revenue)

		Medium Term Revenue & Expenditure Framework		
Strategic Objective	Goal	2010/2011	2011/2012	2012/2013
Financial viability and sustainability	Sustainable budgeting and capacitated financial administration.	R32,440,000	R34,217,580	R36,415,617
Quality living environment	Provision of free basic services of water and sanitation, electricity and refuse removal.	R61,003,000	R68,671,000	R75,512,000
	Ensuring community access to water and sanitation, electricity, and roads infrastructure services including social amenities.	R120,460,200	R127,302,362	R127,715,503
Safe and healthy environment	Promote the safety of communities; minimization of environmental pollution and maintenance of social amenities.	R35,892,800	R35,098,158	R41,133,113
Good governance	Creating effective, efficient and accountable administration.	R750,000	R790,000	R1,000,000
<b>Total Revenue</b>		<b>R250,546,000</b>	<b>R266,079,100</b>	<b>R281,776,233</b>

Table 2: Reconciliation of IDP Strategic Objectives and Budget (Expenditure)

		Medium Term Revenue & Expenditure Framework		
Strategic Objective	Goal	2010/2012	2011/2012	2012/2013
Financial viability and sustainability	Sustainable budgeting and capacitated financial administration.	R35,189,484	R37,473,000	R39,683,907
Quality living environment	Provision of free basic services of water and sanitation, electricity and refuse removal.  Ensuring community access to water and sanitation, electricity, and roads infrastructure services including social amenities.	R125,960,898	R133,348,359	R141,214,378
Safe and healthy environment	Promote the safety of communities; minimization of environmental pollution and maintenance of social amenities.	R42,280,049	R44,901,412	R47,550,595
Good governance	Creating effective, efficient and accountable administration.	R6,172,000	R6,486,772	R10,471,388
	Promotion of good governance and accessibility to information.	R8,888,700	R9,547,000	R10,110,273
	Improve integrated development planning, performance management and monitoring for better service delivery.	R25,582,674	R27,168,800	R28,771,751
Economic development and job creation	Attraction of new businesses and retention of existing investments.	R3,337,670	R3,757,000	R3,978,663
<b>Total Expenditure</b>		<b>R250,546,000</b>	<b>R266,079,100</b>	<b>R281,776,233</b>

Table 3: IDP and Budget Reconciliation (Capital Budget)

Strategic Objective	Goal	2010/2011 Budget
<b>Good governance</b>	Promotion of good governance and accessibility to information	<b>R1,522,000</b>
	Creating effective, efficient and accountable administration.	<b>R475,000</b>
	Improve integrated development planning, performance management and monitoring for better service delivery.	<b>R1,375,000</b>
<b>Financial viability and sustainability</b>	Sustainable budgeting and capacitated financial administration.	<b>R1,003,000</b>
<b>Quality living environment</b>	Provision of free basic services of water and sanitation, electricity and refuse removal.	<b>R50,548,218</b>
<b>Safe and healthy environment</b>	Promote the safety of communities; minimization of environmental pollution and maintenance of social amenities.	<b>R7,661,823</b>
<b>Total Capital Expenditure</b>		<b>R62,585,041</b>

#### 9. Consultation Process

The Mayor conducted Mayoral Imbizos during October and November 2009 in all wards to engage communities on IDP review processes and communicate municipal performance feedback.

The IDP and Budget will be made available for community inputs and published in local newspapers. The final documents will thereafter be sent to National and Provincial Treasury as well as the Department for Cooperative Government and Traditional Leadership.

## A 64 Resolution

On 31/05/2010 Council resolved that the 2010/2011 IDP & Budget be approved as follows:

1. That the income budget of 250 546 000 and expenditure budget of R250 546 000 be approved which is shown in schedules A1- A10.
2. The Operating revenue by vote and source as reflected in the submitted schedules 1 and 2 be approved.
3. The Operating expenditure by vote and standard item as reflected in the budget schedules.
4. The Capital Expenditure by vote and associated category and funding reflected in the budget schedules.
5. That the two projected outer indicative budget for 2011/2012 and 2012/2013 also be approved.
6. That the multi-year capital budget appropriation by vote and associated funding reflected in the submitted schedule be approved.
7. That the attached tariffs be determined by special resolution in terms of Section 10G (7)(c) of the Local Government Transition Act, 1993 (Act no.209 of 1993) as amended, read with Section 80B (8) of the Local Government Ordinance, 1939 (Ordinance no.17 of 1939), read with Section 93 (4) of the Municipal Structures Act, 1998 (Act No.117 of 1998) read with Section 11 (3)(g) of the Municipal Systems Act, 2000 (Act No.32 of 2000) with effect 1 July 2006.
8. That the measurable performance objectives for revenue, operating and capital expenditure that is reflected under each vote be approved for the 2009/2010 MTREF Budget year.
9. That the proposed R25million long term loan be approved by council subject to compliance by management with the provisions of section 46 of the Local Government: MFMA(Act 56 of 2003)
10. That the measurable performance objectives for each vote reflected in each GFS functions are approved for the 2010/2011 MTREF Budget.
11. That the revised budget related policies be approved for the 2010/2011 MTREF Budget year.

12. That all over-expenditures according to the 2010/2011 financial year be approved.
13. That all indigent consumers will still be liable for any amount payable in excess of the total subsidy received.
14. That council approves an additional R50 000 grant for Libraries

**Quality certificate**

I..... (Print Name), Municipal Manager of Ditsobotla Local Municipality , hereby certify that the annual budget and supporting documentation have been prepared accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the IDP of the municipality.

Signature ----- Date -----

I.....(Print Name), Acting Chief Financial Officer of Ditsobotla Local Municipality , hereby certify that the annual budget and supporting documentation have been prepared accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the IDP of the municipality.

Signature ----- Date -----

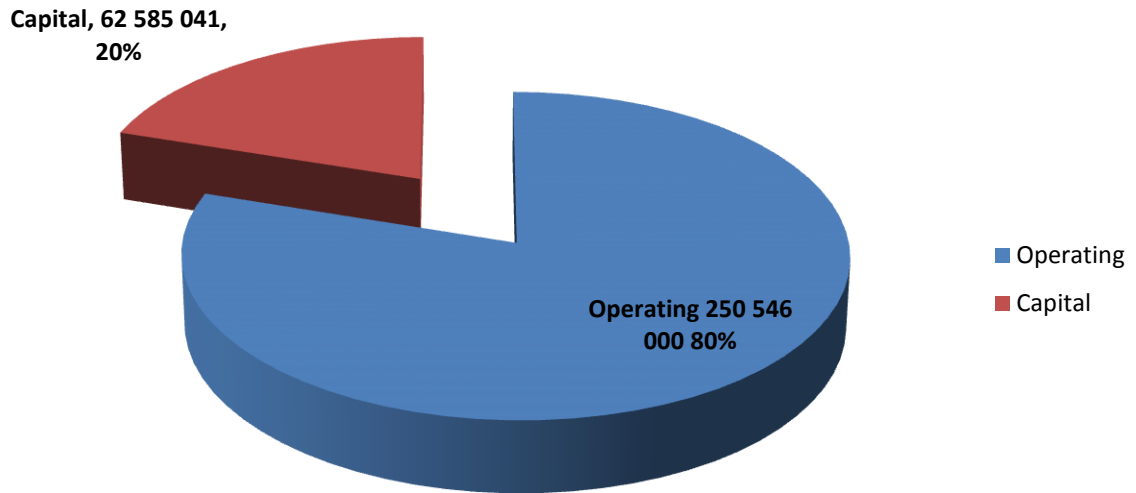
Name of the municipality and demarcation code of the municipality -----



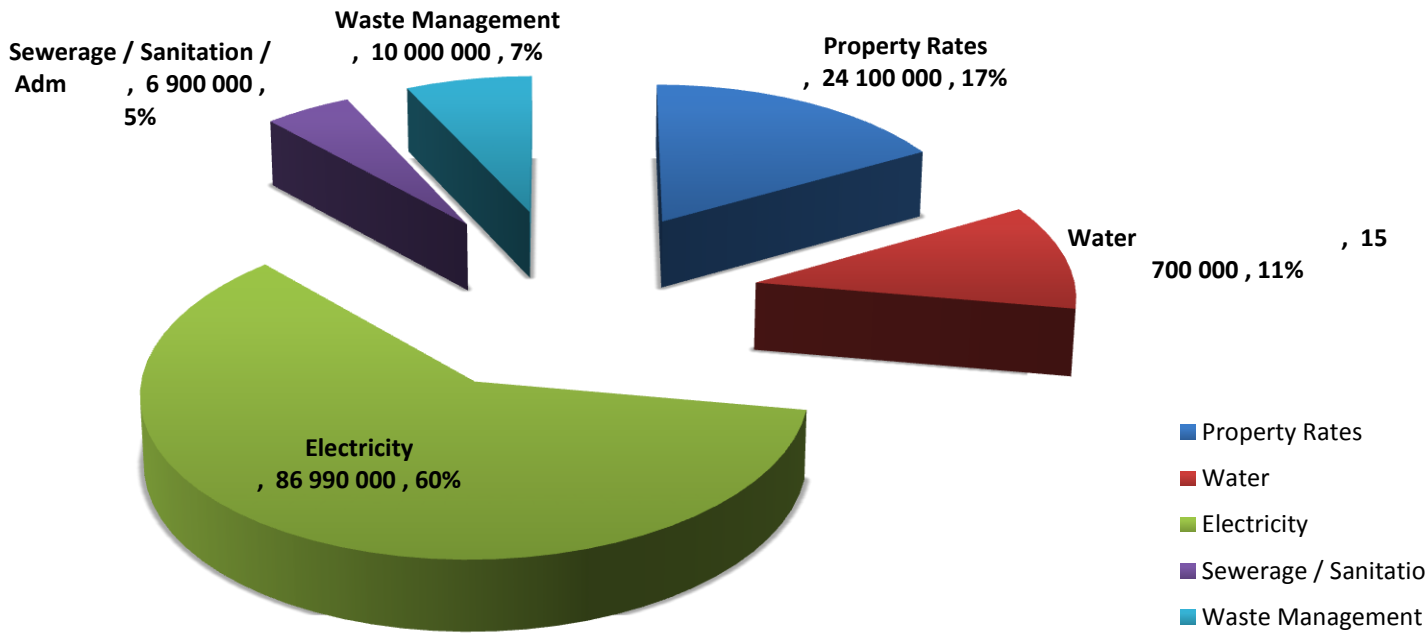
# CONSOLIDATED BUDGET



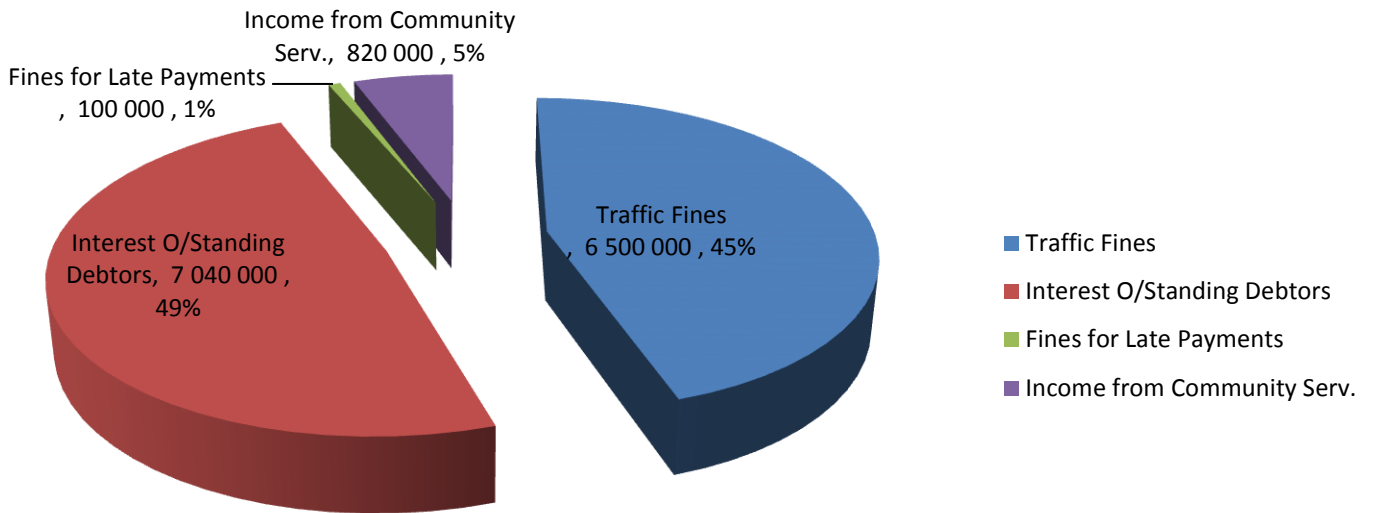
# DITSOBOTLA BUDGET 2010/2011



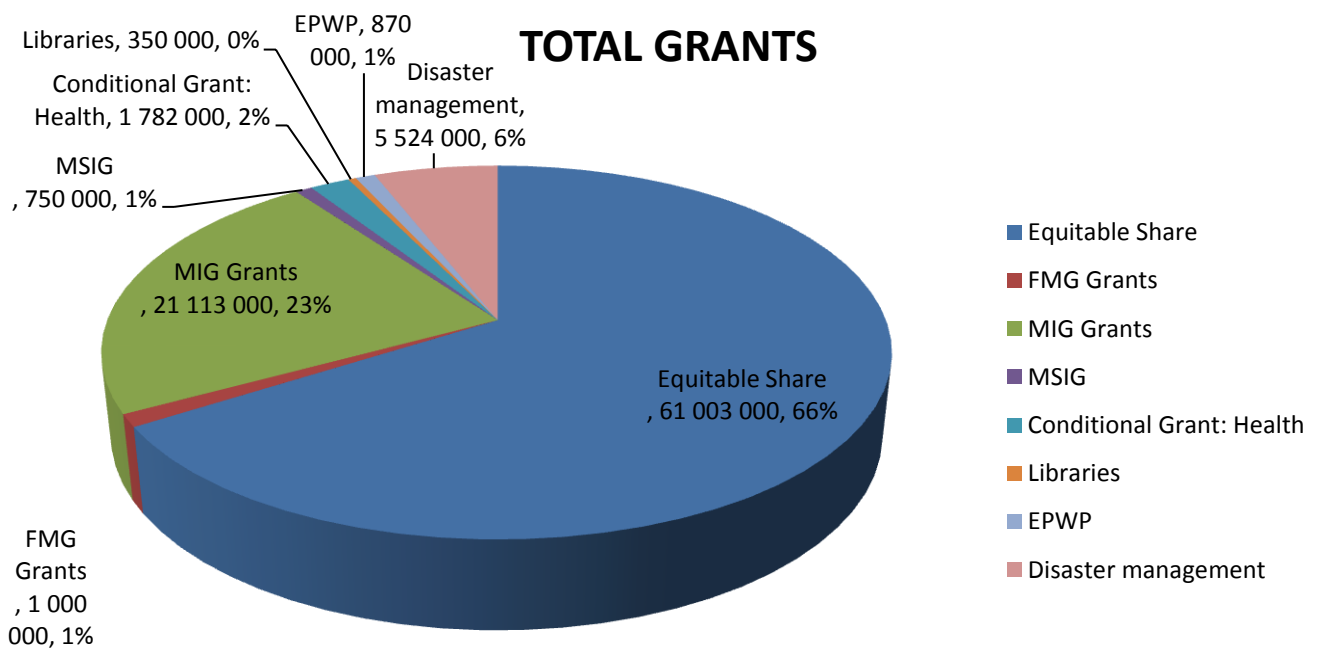
# OPERATING REVENUE FROM SERVICE CHARGES



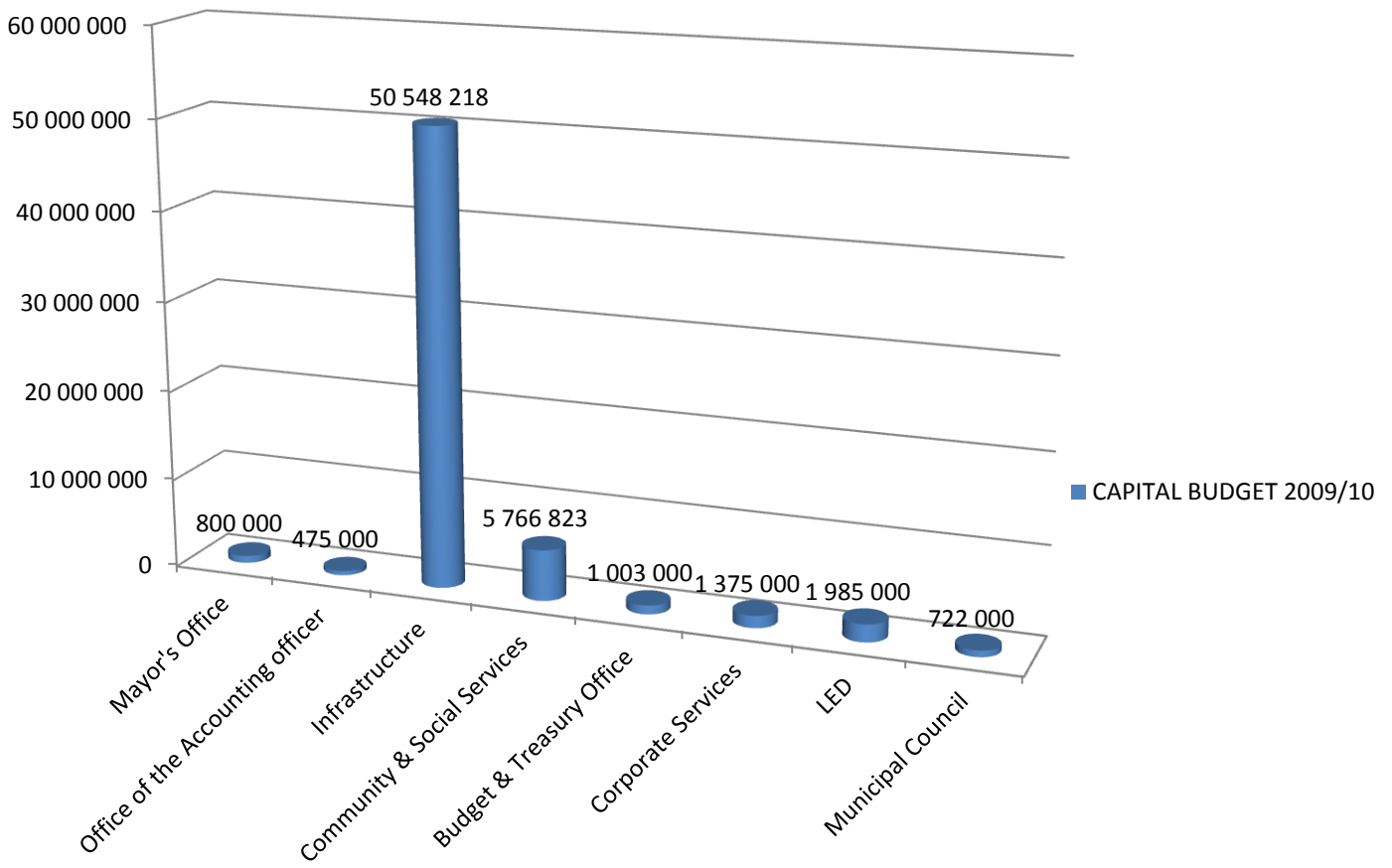
## OPERATING REVENUE BY SECONDARY



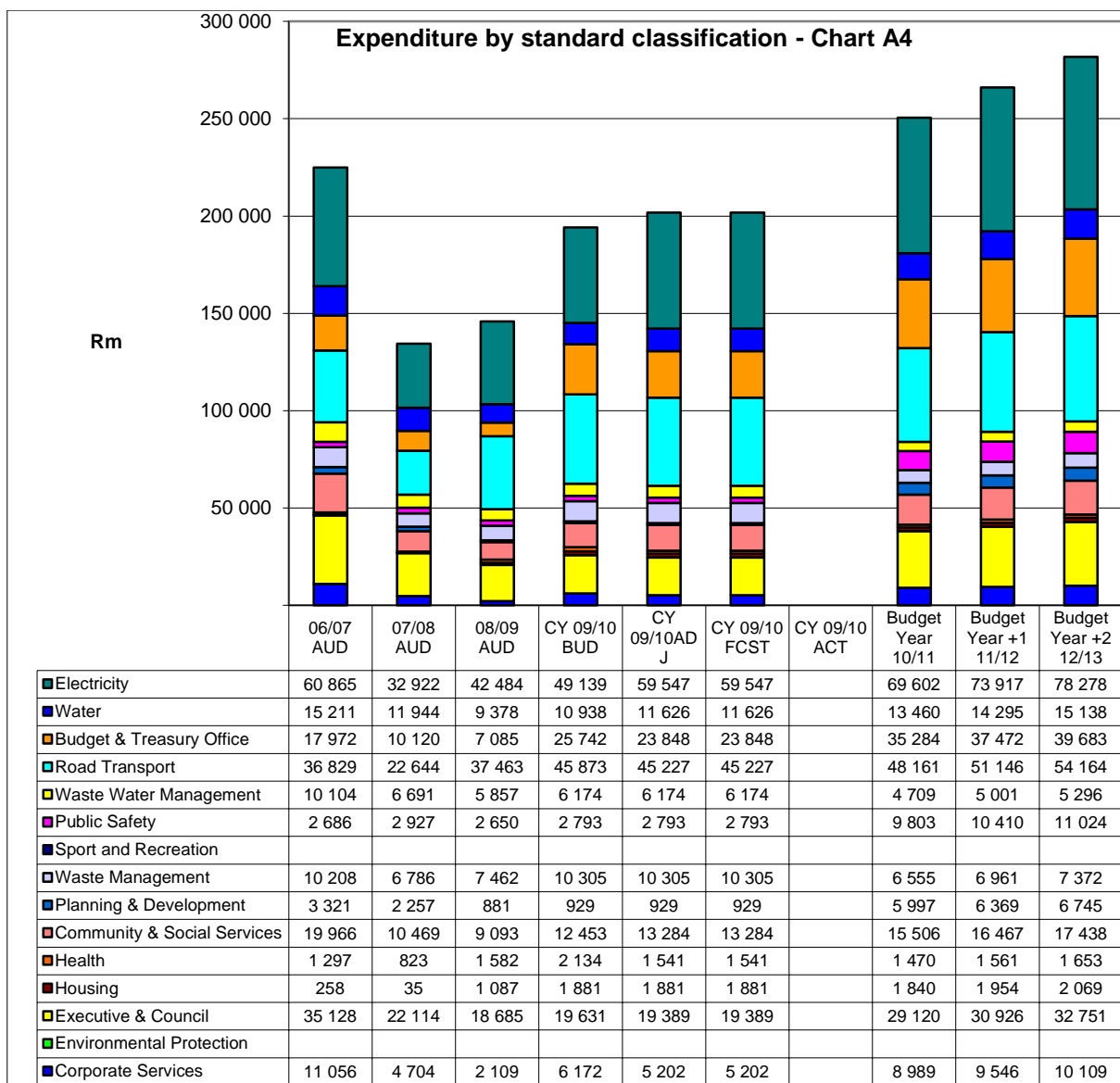
## TOTAL GRANTS



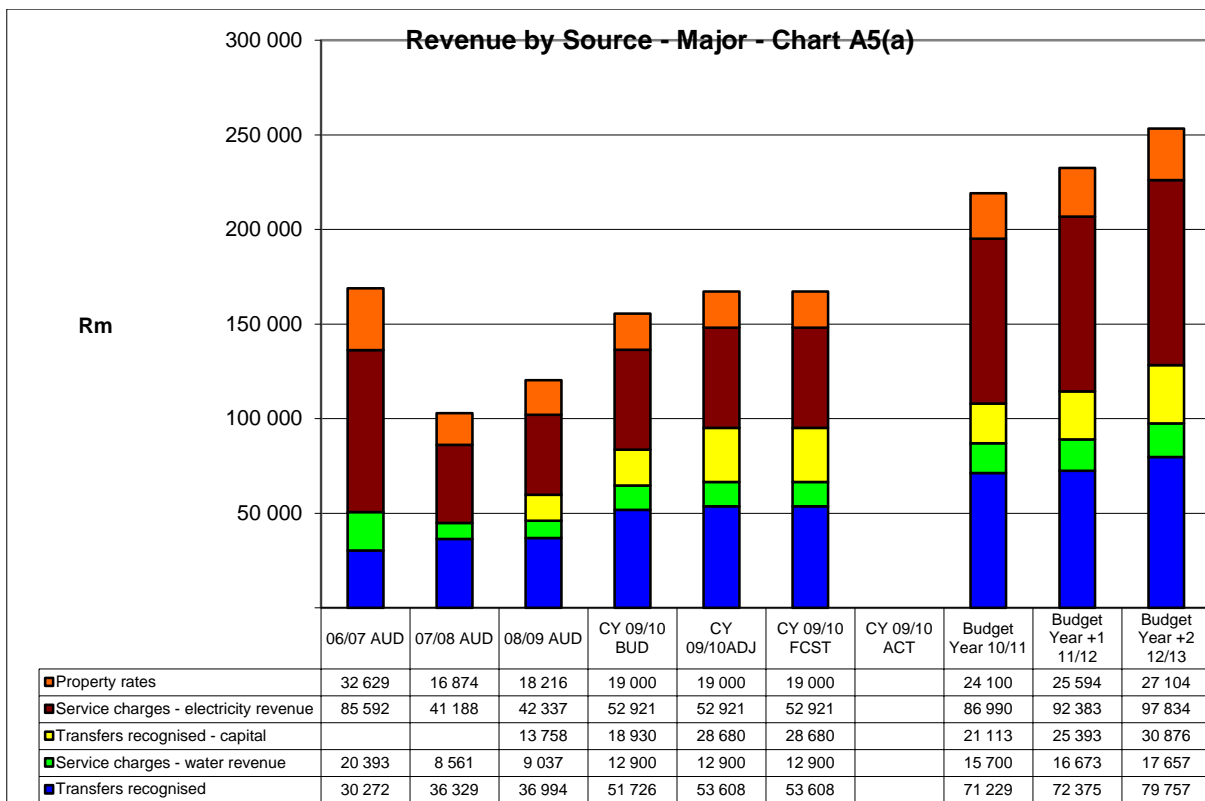
# CAPITAL BUDGET 2010/11



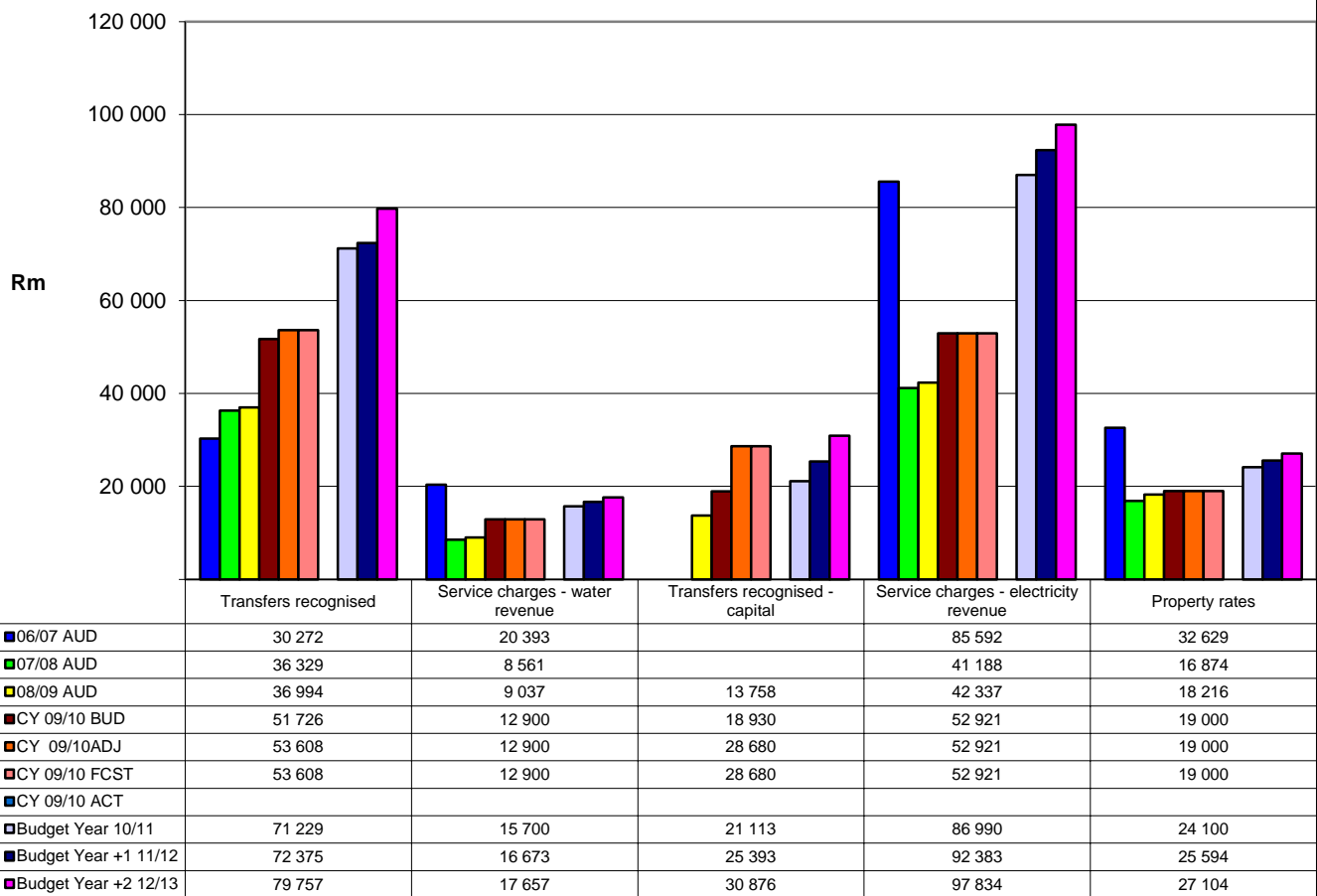
# BUDGET RELATED CHARTS



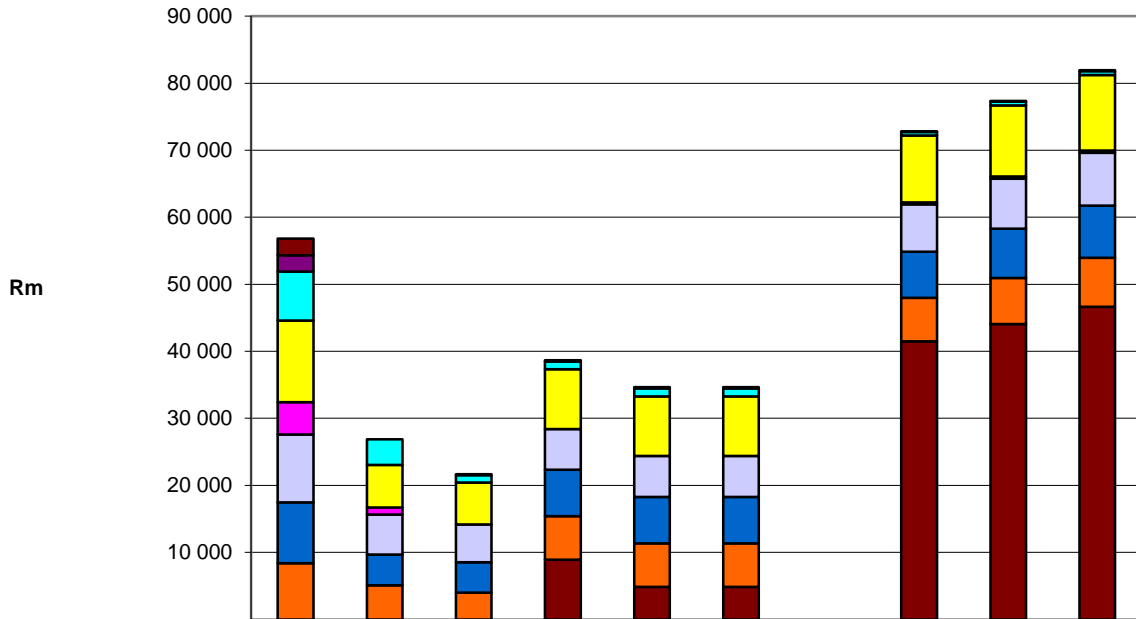




Revenue by Source - Major - Chart A5(b) - source trend

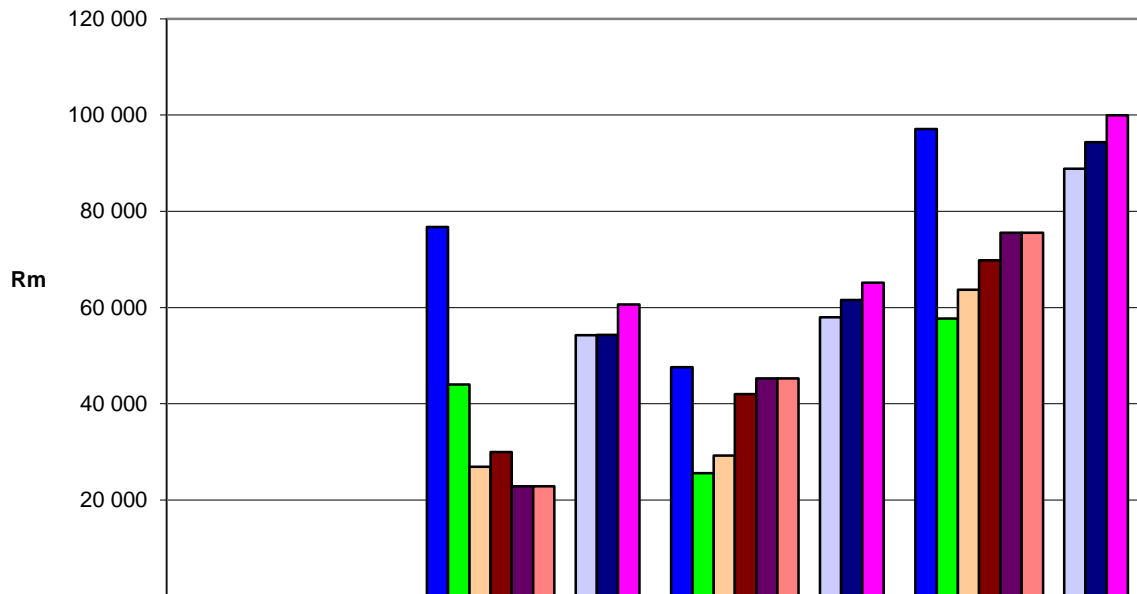


Revenue by Source - Minor - Chart A6



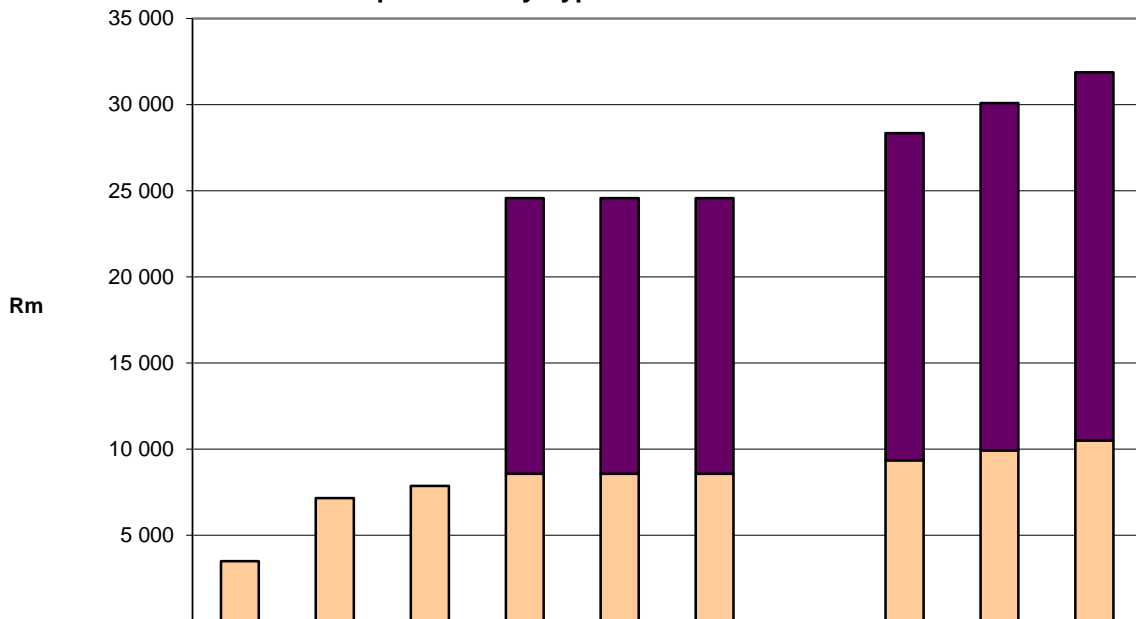
	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
Interest earned - external investments	2 464									
Fines	2 465		173	190	190	190		100	106	112
Other revenue	7 285	3 821	1 073	1 180	1 180	1 180		527	560	593
Service charges - refuse	12 190	6 356	6 297	8 900	8 900	8 900		10 000	10 620	11 247
Rental of facilities and equipment	4 821	1 046						297	315	334
Service charges - other										
Interest earned - outstanding debtors	10 124	5 955	5 612	6 100	6 100	6 100		7 040	7 476	7 918
Service charges - sanitation revenue	9 050	4 583	4 543	6 900	6 900	6 900		6 900	7 328	7 760
Gains on disposal of PPE										
Licences and permits	8 409	5 112	3 989	6 500	6 500	6 500		6 500	6 903	7 310
Contributed assets				8 917	4 867	4 867		41 472	44 044	46 641
Contributions										
Agency services										
Dividends received										

**Expenditure by Type - Major - Chart A7**



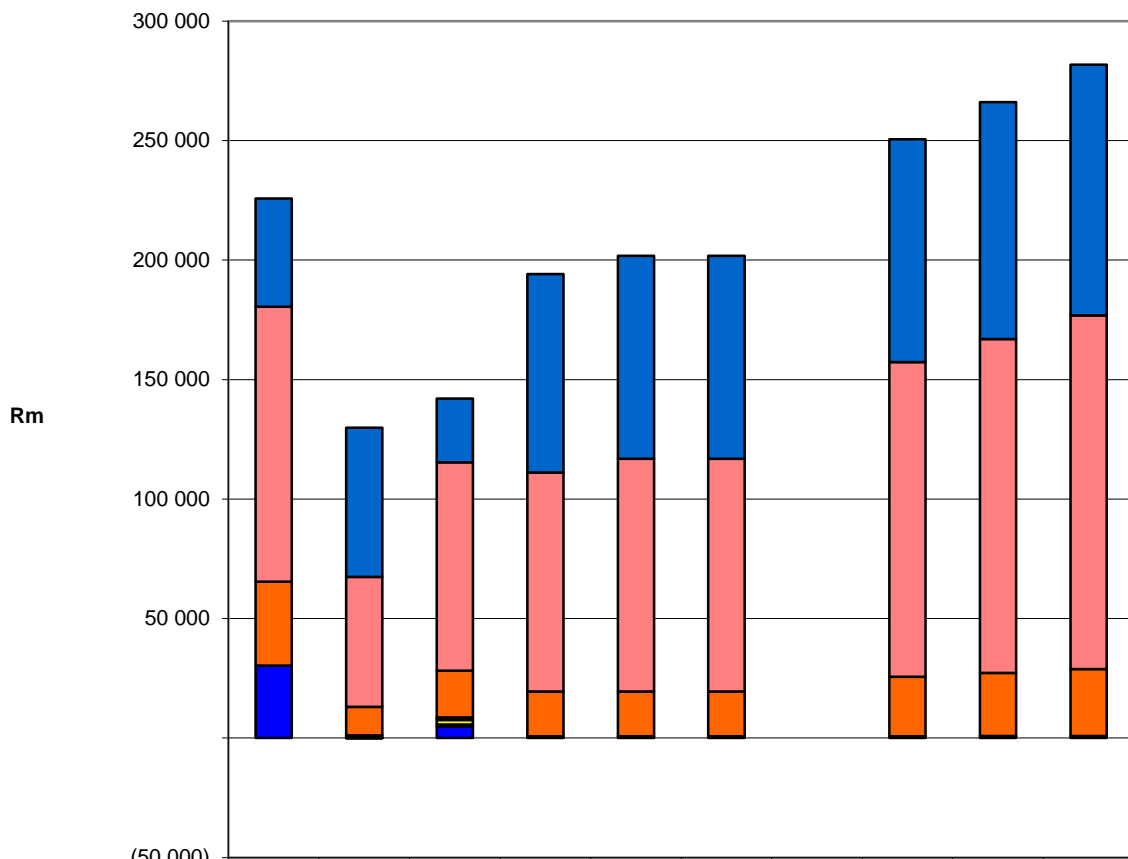
	Depreciation & asset impairment	Other expenditure	Bulk purchases	Employee related costs
■ 06/07 AUD		76 737	47 597	97 071
■ 07/08 AUD		43 978	25 581	57 726
■ 08/09 AUD		26 882	29 217	63 719
■ CY 09/10 BUD		29 950	42 000	69 800
■ CY 09/10ADJ		22 838	45 280	75 514
■ CY 09/10 FCST		22 838	45 280	75 514
■ CY 09/10 ACT				
■ Budget Year 10/11		54 222	57 963	88 859
■ Budget Year +1 11/12		54 314	61 557	94 369
■ Budget Year +2 12/13		60 630	65 189	99 936

**Expenditure by Type - Minor - Chart A7**



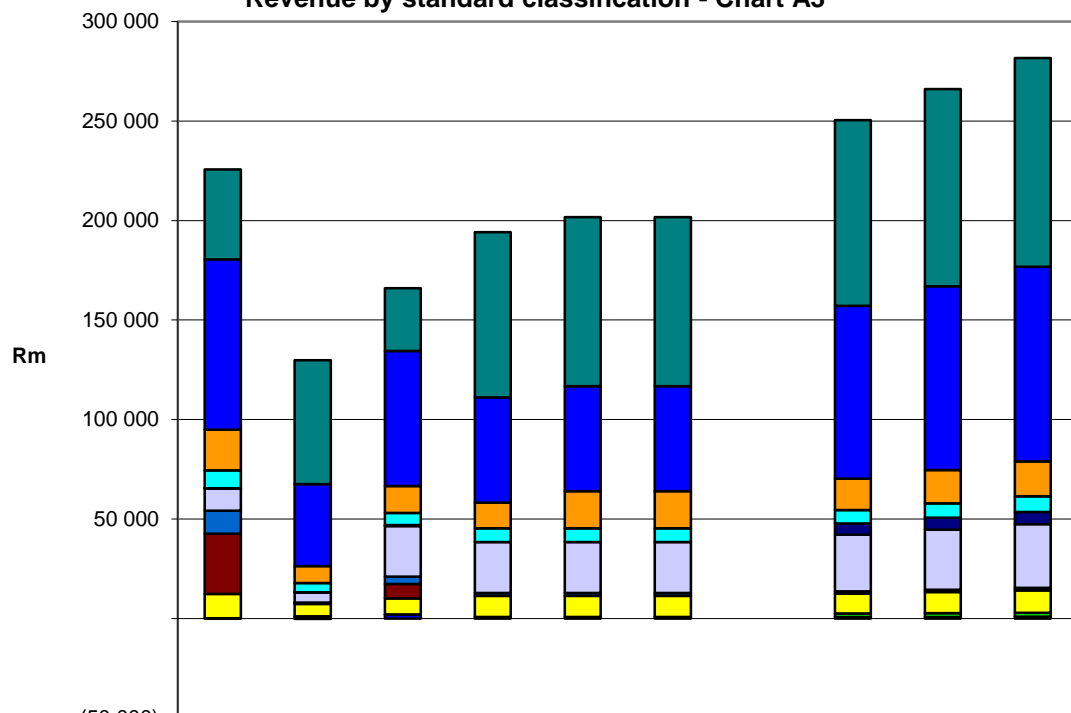
	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
■ Finance charges										
■ Contracted services										
■ Debt impairment				16 000	16 000	16 000		19 000	20 178	21 369
■ Grants and subsidies										
■ Remuneration of councillors	3 495	7 152	7 860	8 567	8 567	8 567		9 339	9 918	10 503
■ Loss on disposal of PPE										
■ Other materials										

Revenue by Municipal Vote classification - Chart A1



	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
■ Treasury	45 217	62 347	26 664	83 022	84 904	84 904		93 243	99 024	104 867
■ Procurement & Infrastructure	115 035	54 433	87 226	91 651	97 351	97 351		131 573	139 730	147 974
■ Health, Safety & Social Services	35 170	11 990	19 548	18 756	18 756	18 756		24 930	26 475	28 036
■ Sustainable Dev. & City Enterprises		(2)	1 036							
■ Corporate & Human Resources		1 032	1 836	735	735	735		750	797	844
■ Office of the City Manager			800							
■ Governance	30 271	25	4 921							

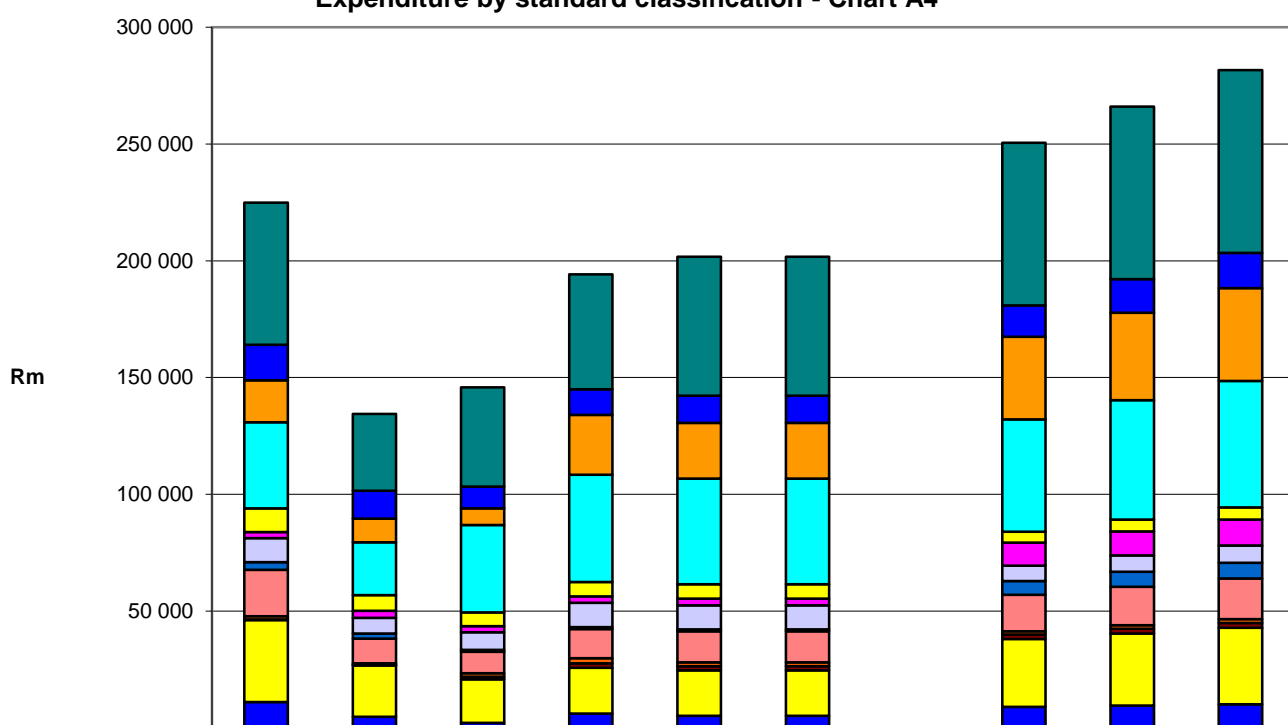
Revenue by standard classification - Chart A3



(50 000)

	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10AD J	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
■ Budget & Treasury Office	45 217	62 348	31 578	83 022	84 904	84 904		93 243	99 024	104 866
■ Electricity	85 592	41 188	67 886	52 921	52 921	52 921		86 900	92 383	97 834
■ Water	20 393	8 561	13 473	12 900	18 600	18 600		15 700	16 673	17 657
■ Waste Management	9 050	4 583	6 046	6 900	6 900	6 900		6 900	7 328	7 760
■ Housing										
■ Planning & Development	8	4	186							
■ Public Safety	30	(6)	279					5 524	5 866	6 216
■ Road Transport	11 160	5 213	25 498	25 620	25 620	25 620		28 483	30 249	32 034
■ Community & Social Services	11 651	522	3 677	1 480	1 480	1 480		1 124	1 194	1 264
■ Health										
■ Sport and Recreation										
■ Executive & Council	30 271	25	7 290							
■ Waste Water Management	12 190	6 356	8 020	10 586	10 586	10 586		10 000	10 620	11 247
■ Environmental Protection			186					1 782	1 892	2 004
■ Corporate Services	133	1 032	1 855	735	735	735		750	797	844

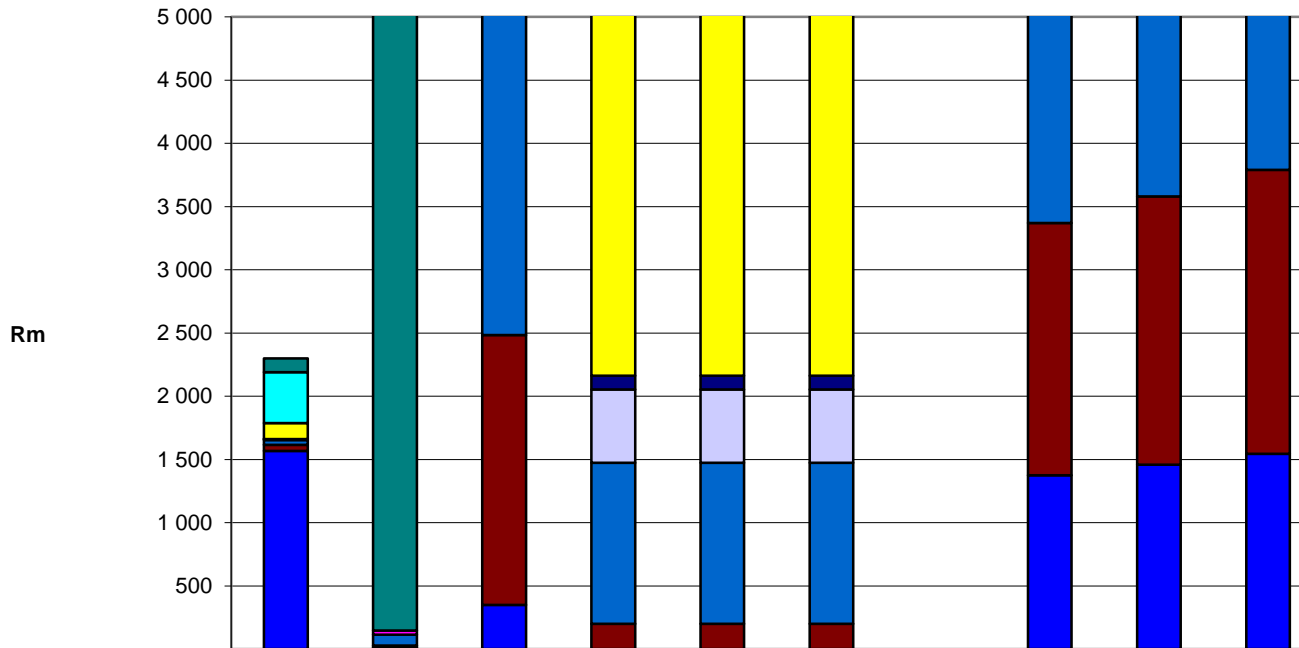
Expenditure by standard classification - Chart A4



	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
Electricity	60 865	32 922	42 484	49 139	59 547	59 547		69 602	73 917	78 278
Water	15 211	11 944	9 378	10 938	11 626	11 626		13 460	14 295	15 138
Budget & Treasury Office	17 972	10 120	7 085	25 742	23 848	23 848		35 284	37 472	39 683
Road Transport	36 829	22 644	37 463	45 873	45 227	45 227		48 161	51 146	54 164
Waste Water Management	10 104	6 691	5 857	6 174	6 174	6 174		4 709	5 001	5 296
Public Safety	2 686	2 927	2 650	2 793	2 793	2 793		9 803	10 410	11 024
Sport and Recreation										
Waste Management	10 208	6 786	7 462	10 305	10 305	10 305		6 555	6 961	7 372
Planning & Development	3 321	2 257	881	929	929	929		5 997	6 369	6 745
Community & Social Services	19 966	10 469	9 093	12 453	13 284	13 284		15 506	16 467	17 438
Health	1 297	823	1 582	2 134	1 541	1 541		1 470	1 561	1 653
Housing	258	35	1 087	1 881	1 881	1 881		1 840	1 954	2 069
Executive & Council	35 128	22 114	18 685	19 631	19 389	19 389		29 120	30 926	32 751
Environmental Protection										
Corporate Services	11 056	4 704	2 109	6 172	5 202	5 202		8 989	9 546	10 109

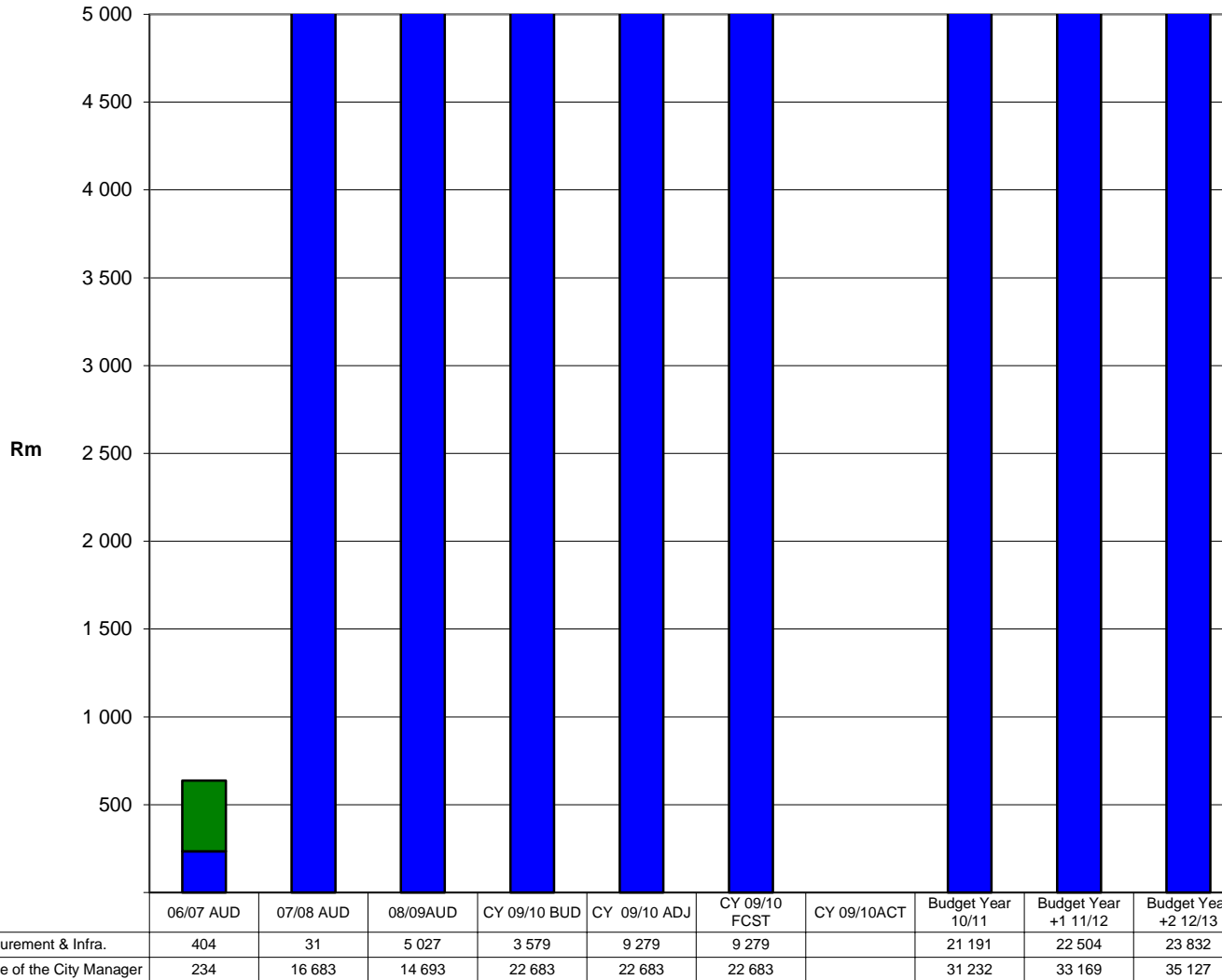


**Capital expenditure by Standard Classification - Chart A11**

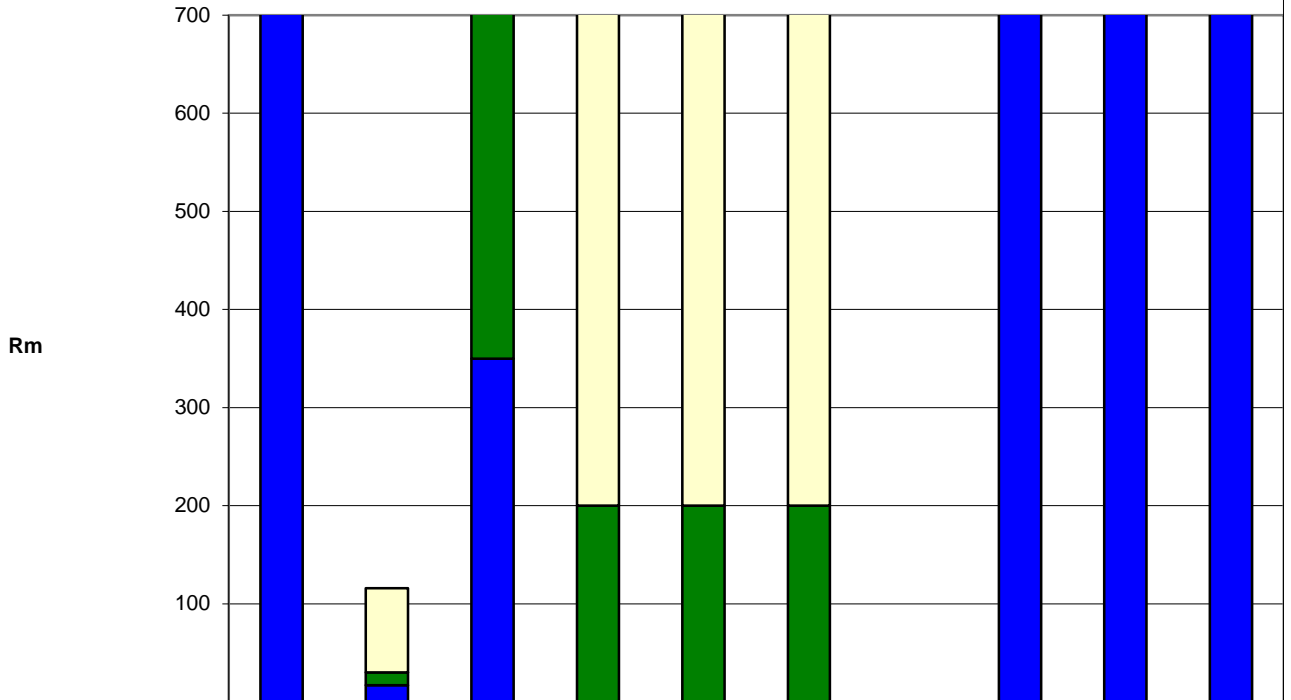


	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
■ Planning & Development	109	16 683	481					1 875	1 991	2 109
■ Housing								20	21	22
■ Water			2 460		5 700	5 700		6 003	6 376	6 752
■ Electricity	402		1 804	3 000	3 000	3 000		14 387	15 279	16 180
■ Road Transport	125		14 212	22 683	22 683	22 683		29 358	31 178	33 017
■ Waste Water Management	2	31	763					800	850	900
■ Budget & Treasury Office	7		836	110	110	110		1 003	1 065	1 128
■ Waste Management				579	579	579				
■ Community & Social Services	37	86	3 486	1 275	1 275	1 275		5 767	6 124	6 486
■ Sport and Recreation										
■ Health										
■ Executive & Council	50	13	2 134	200	200	200		1 997	2 121	2 246
■ Public Safety										
■ Environmental Protection										
■ Corporate Services	1 567	17	350					1 375	1 460	1 546

**Capital expenditure by Municipal Vote (Major) - Chart A9**

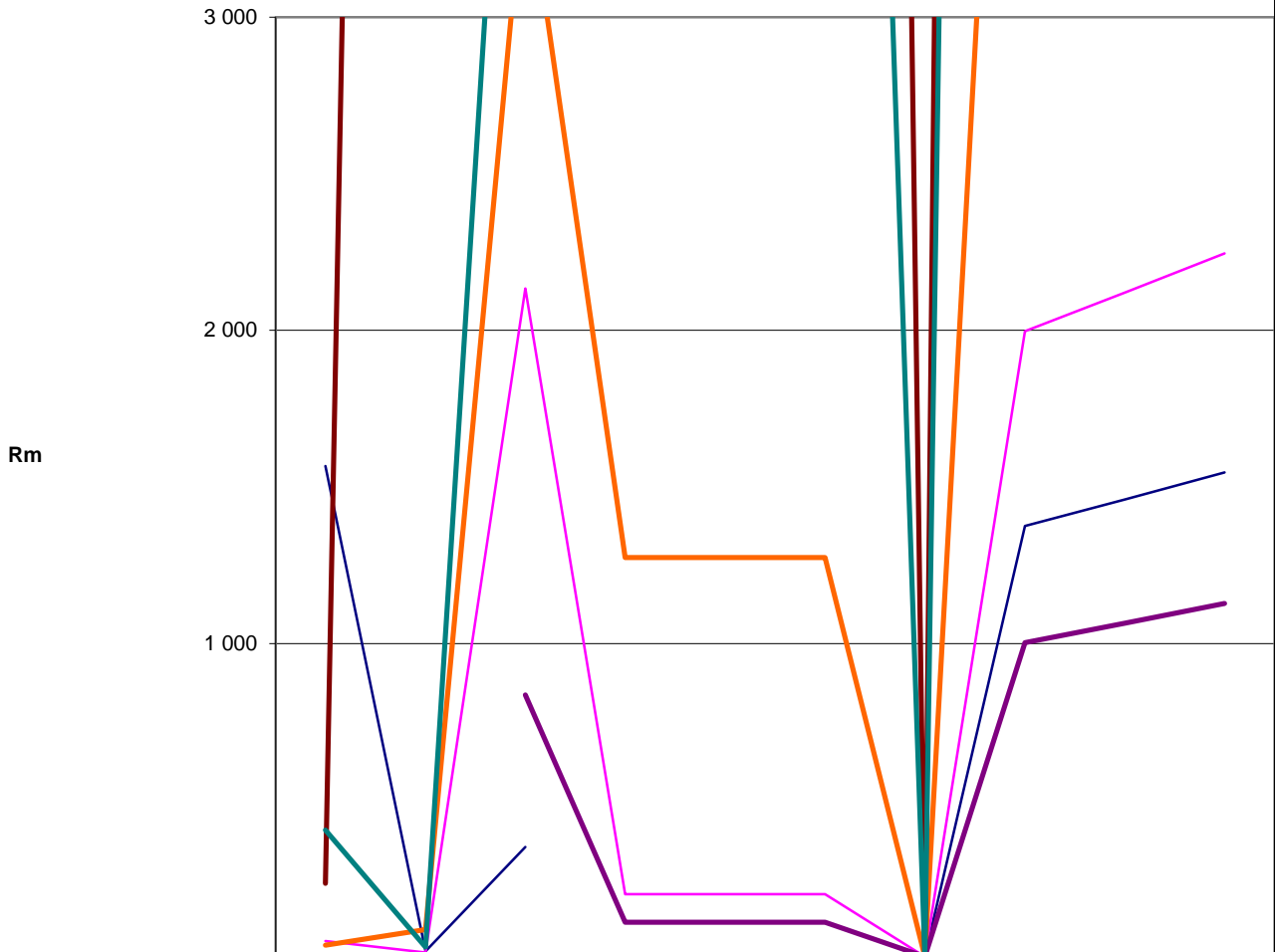


**Capital expenditure by Municipal Vote (Minor) - Chart A10**



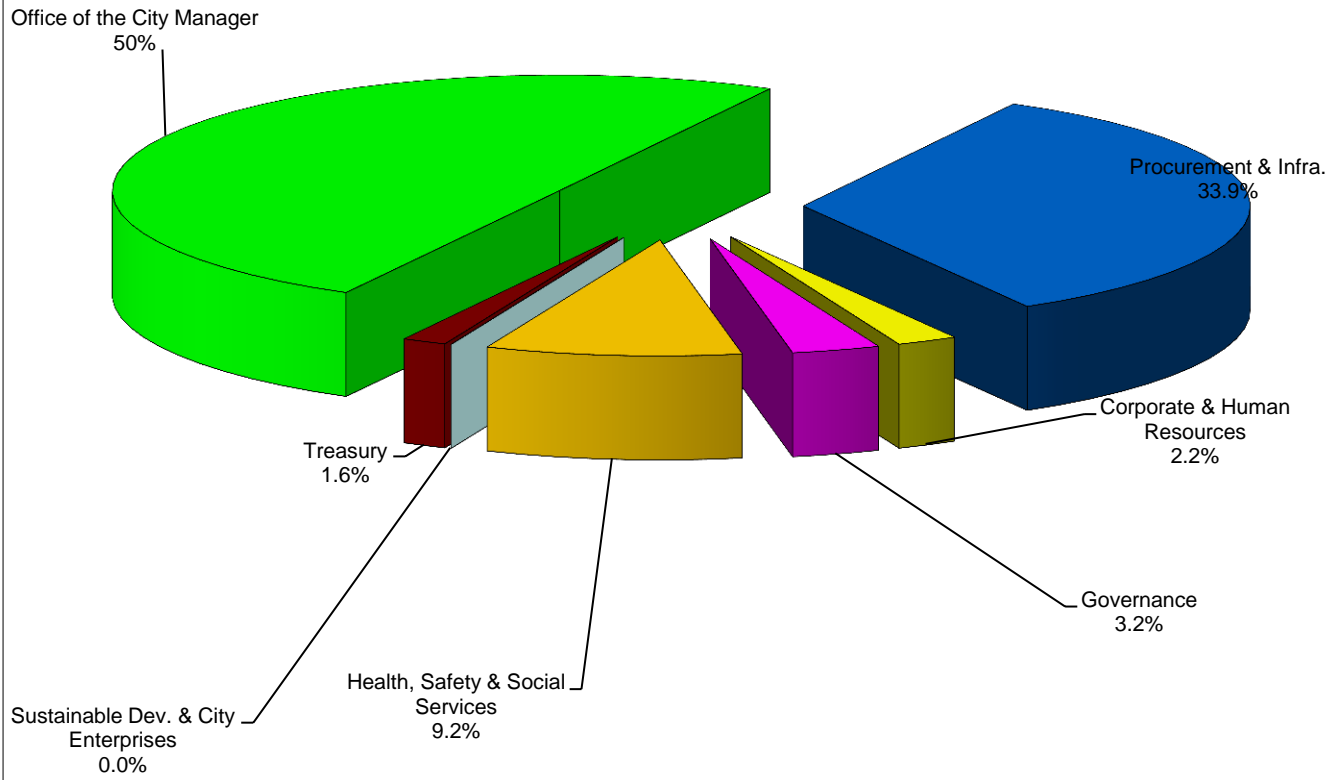
	06/07 AUD	07/08 AUD	08/09AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
■ Treasury	7		836	110	110	110		1 003	1 065	1 128
□ Sustainable Dev. & City Enterprises										
■ Health, Safety & Social Services	37	86	3 486	1 275	1 275	1 275		5 787	6 146	6 508
■ Governance	50	13	2 134	200	200	200		1 997	2 121	2 246
■ Corporate & Human Resources	1 567	17	350					1 375	1 460	1 546

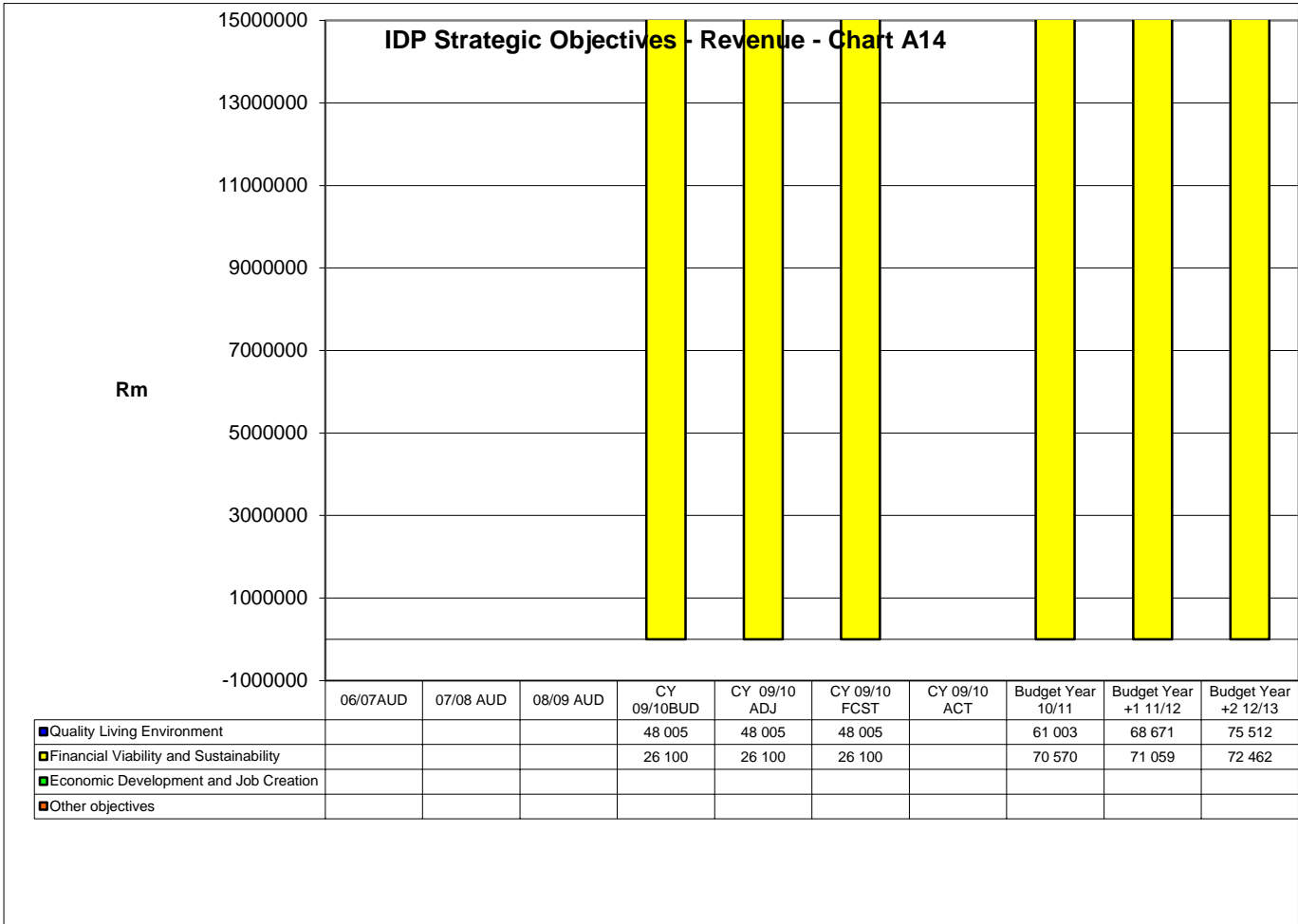
**Capital expenditure by Municipal Vote (Major - Trend) - Chart A12**



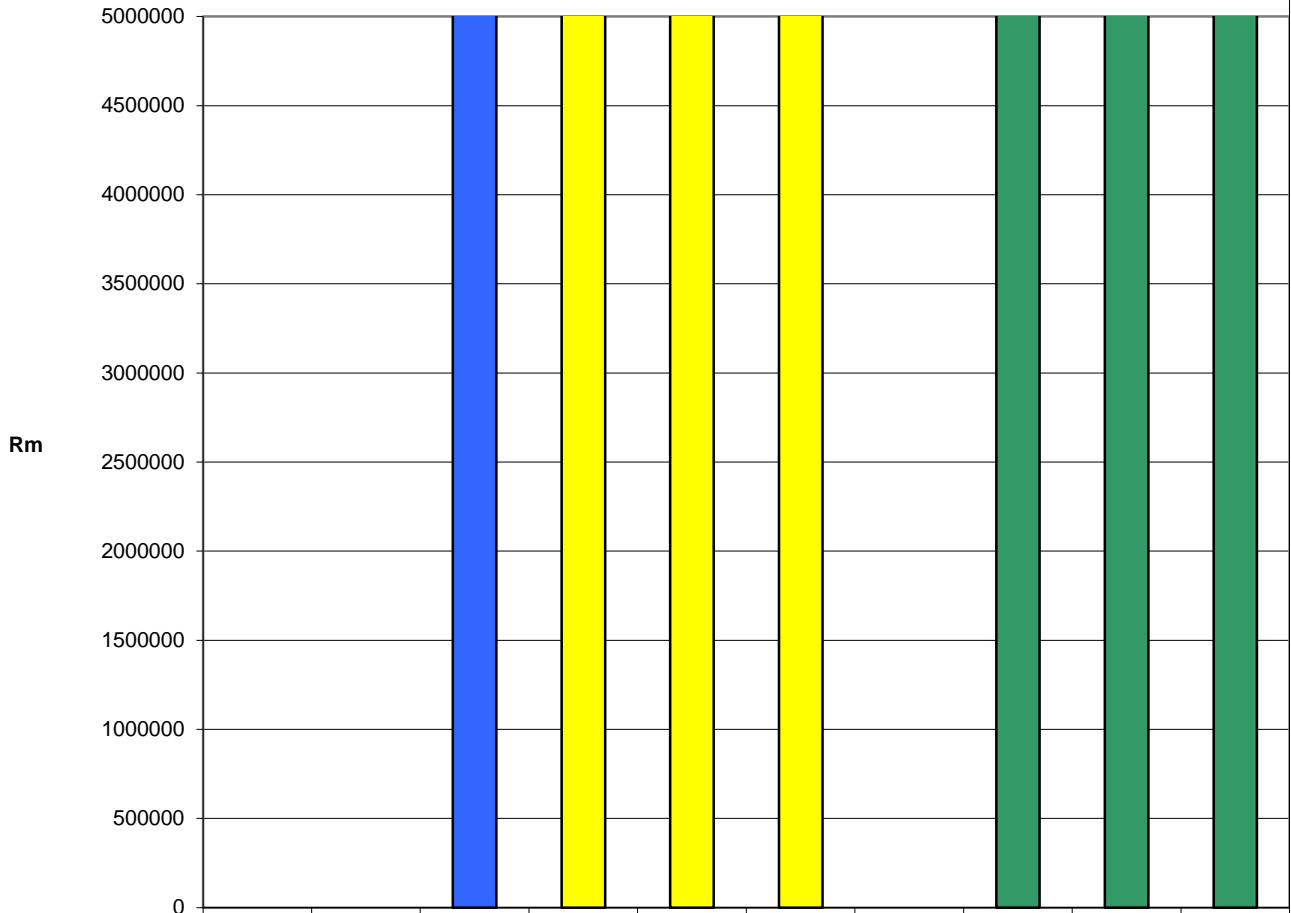
	06/07 AUD	07/08 AUD	08/09AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
Corporate & Human Resources	1 567	17	350					1 375	1 460	1 546
Governance	50	13	2 134	200	200	200		1 997	2 121	2 246
Health, Safety & Social Services	37	86	3 486	1 275	1 275	1 275		5 787	6 146	6 508
Sustainable Dev. & City Enterprises										
Treasury	7		836	110	110	110		1 003	1 065	1 128
Office of the City Manager	234	16 683	14 693	22 683	22 683	22 683		31 232	33 169	35 127
Procurement & Infra.	404	31	5 027	3 579	9 279	9 279		21 191	22 504	23 832

2010/2011 Budget Year  
Capital expenditure program per vote



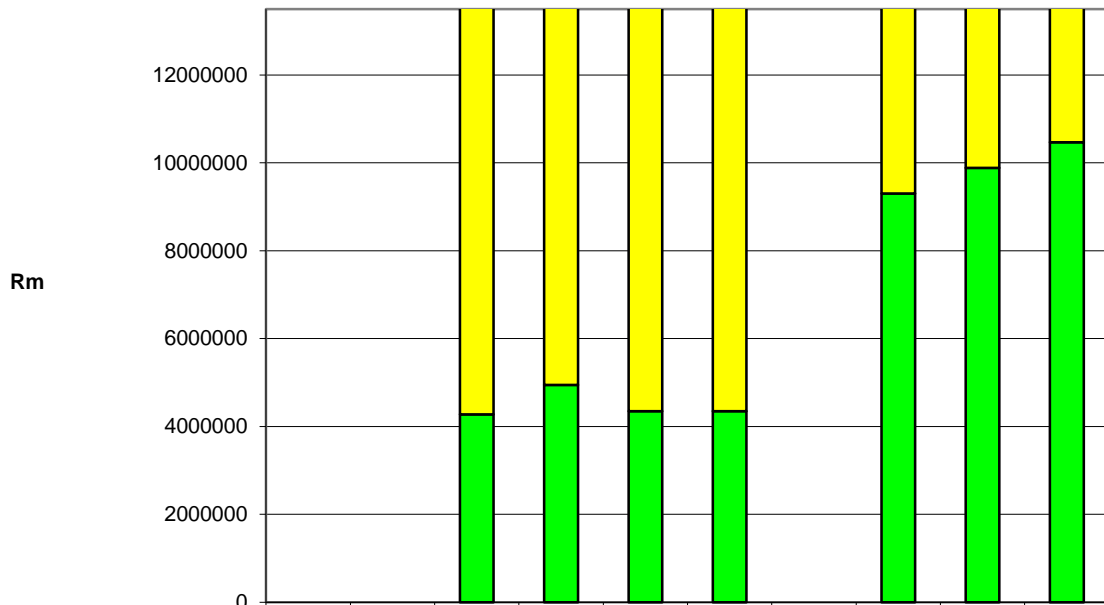


**Capital funding by source - Chart A13**



	06/07 AUD	07/08 AUD	08/09AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
■ Capital transfers recognised			13 758	18 930	24 630	24 630		21 113	25 393	30 876
■ Internally generated funds				8 917	8 917	8 917		16 472	14 522	8 249
■ Borrowing								25 000	26 550	28 116
■ Public contributions & donations										

**IDP Strategic Objectives - Expenditure - Chart A15**



	06/07AUD	07/08 AUD	08/09 AUD	CY 09/10BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
■ Operations and Support Services										
■ Financial Viability and Sustainability			8 357	25 632	23 849	23 849		35 189	37 473	39 684
■ Good Governance			27 708	29 457	28 631	28 631		80 039	85 321	90 355
■ Embracing our Cultural Diversity										
■ Empowering our Citizens										
■ Safe, Healthy and Secure Environment										
■ Quality Living Environment			87 340	106 284	111 368	111 369		104 848	107 657	117 120
■ Economic Development and Job Creation			4 273	4 944	4 351	4 351		9 307	9 884	10 467
■ Sustaining the Natural and Built Environment										



