

MOPANI DISTRICT MUNICIPALITY



SUPPLY CHAIN MANAGEMENT POLICY

Contents

CLAUSE 1	Definitions	5
Part1:	Establishment and implementation of supply chain management policies (Clauses 2-9).....	7
CLAUSE 2	ESTABLISHMENT AND IMPLEMENTATION	7
CLAUSE 3	ADOPTION AND AMENDMENT OF SUPPLY CHAIN MANAGEMENT POLICIES	7
CLAUSE 4	DELEGATION OF SUPPLY CHAIN MANAGEMENT POWERS AND DUTIES	8
CLAUSE 5	SUBDELEGATIONS	8
CLAUSE 6	OVERSIGHT ROLE OF COUNCIL OF MUNICIPALITY OR MANCO OF MUNICIPAL ENTITY	9
CLAUSE 7	SUPPLY CHAIN MANAGEMENT UNITS	10
CLAUSE 8	TRAINING OF SUPPLY CHAIN MANAGEMENT OFFICIALS	10
Part: 2:	Framework for supply management policies (Clauses 9-38)	10
CLAUSE 9	FORMAT OF SUPPLY CHAIN MANAGEMENT POLICY	10
CLAUSE 10	SYSTEM OF DEMAND MANAGEMENT.....	10
CLAUSE 11	SYSTEM OF ACQUISITION MANAGEMENT.....	11
CLAUSE 13	GENERAL PRECONDITIONS FOR CONSIDERATION A WRITTEN QUOTATION OR BIDS	12
CLAUSE 14	LISTS OF ACCREDITED PROSPECTIVE PROVIDERS	12
CLAUSE 15	PETTY CASH PURCHASES	12
CLAUSE 16	WRITTEN OR VERBAL QUOTATIONS	12
CLAUSE 17:	FORMAL WRITTEN PRICE QUOTATIONS	13
CLAUSE 18	PROCEDURE FOR PROCURING GOODS OR SERVICES THROUGH WRITTEN OR VERBAL QUOTATIONS AND FORMAL WRITTEN PRICE QUOTATIONS	13
CLAUSE 19	BIDDING PROCESS (COMPETITIVE BIDS)	13
CLAUSE 20	PROCESS FOR COMPETITIVE BIDDING	14
CLAUSE 21	BID DOCUMENTATION FOR COMPETITIVE BIDS.....	14
CLAUSE 22	PUBLIC INVITATION FOR COMPETITIVE BIDS	16
CLAUSE 23:	PROCEDURE FOR HANDLING, OPENING AND RECORDING OF BIDS	16
CLAUSE 24:	NEGOTIATION WITH PREFERRED BIDDERS	17
CLAUSE 25	TWO-STAGE BIDDING PROCESS	17
CLAUSE 26	COMMITTEE SYSTEM FOR COMPETITIVE	17
CLAUSE 27	BID SPECIFICATION COMMITTEES.....	18
CLAUSE 28	BID EVALUATION COMMITTEE	18
CLAUSE 29	BID ADJUDICATION COMMITTEES	19
CLAUSE 30:	PROCUREMENT OF BANKING SERVICES.....	21
CLAUSE 31:	PROCUREMENT OF IT RELATED GOODS OR SERVICES.....	21
CLAUSE 32:	PROCUREMENT OF GOODS AND SERVICES UNDER CONTRACTS SECURED BY OTHER ORGANS OF STATE ..	22

CLAUSE 33	PROCUREMENT OF GOODS NECESSITATING SPECIAL SAFETY ARRANGEMENT	22
CLAUSE 34	PROUDLY SA CAMPAIGN & LOCAL PROMOTION	22
CLAUSE 36	DEVIATION FROM AND RATIFICATION OF MINOR BREACHES OF, PROCUREMENT PROCESSES.....	23
CLAUS 37	UNSOLICITED BIDS	24
CLAUS 38	COMBATING OF ABUSE OF SUPPLY CHAIN MANAGEMENT SYSTEM	24
<i>Part 3: Logistics, disposal, risk and performance management (clauses 39-43)</i>		25
CLAUSE 39	LOGISTICS MANAGEMENT.....	25
CLAUSE 40	DISPOSAL MANAGEMENT	26
CLAUSE 41	RISK MANAGEMENT	27
CLAUSE 42	PERFORMANCE AND CONTRACT MANAGEMENT	27
Procurement activities and gates associated with the issuing of an order above the quotation threshold in terms of a framework agreement.....		30
<i>Part 4 Other Matters: (Clauses 43-52)</i>		30
CLAUSE 43	PROHIBITION ON AWARD TO PERSONS WHO'S TAX MATTER ARE NOT IN ORDER.....	30
CLAUSE 44	PROHIBITION ON AWARDS TO PERSONS IN THE SERVICES OF THE STATE	31
CLAUSE 45	AWARDS TO CLOSE FAMILY MEMBERS OF PERSONS IN THE SERVICE OF THE STATE.....	31
CLAUE 46	ETHICAL STANDARDS.....	31
CLAUSE 47	INDUCEMENTS, REWRDS, GIFTS AND FAVOURS MUNICIPALITY OR MUNICIPAL ENTITIES, OFFICIALS AND OTHER ROLE PLAYERS.....	32
CLAUSE 48	SPONSORSHIP	32
CLAUSE 49	OBJECTIONS AND COMPLAINTS	32
CLAUSE 51	CONTRACTS PROVIDING FOR COMPENSATION BASED ON TURNOVER	33
CLAUSE 50	RESOLUTION OF DISPUTES, OBJECTIONS, COMPLAINTS AND QUERIES	33
CLAUSE 52	COMMENCEMENT	33
Appendix A: Mopani District Municipality Supply Chain Management Infrastructure procurement policy.....		36
1 Scope		36
2 Terms, definitions and abbreviations 1.....		36
2.1 Terms and definitions.....		36
2.2 Abbreviations 2		37
3 General requirements		37
4 Control framework for infrastructure delivery management.....		38
4.1 Assignment of responsibilities for approving or accepting end of stage deliverables.....		38
4.2 Additional gates 3.....		38
4.3 Additional requirements 3		38
4.4 Gateway reviews		38

Table 1: Responsibilities for approving or accepting end of stage deliverables in the control framework for the management of infrastructure delivery	38
5 Control framework for infrastructure procurement.....	39
6 Infrastructure delivery management requirements	39
6.1 Institutional arrangements.....	39
6.1.1 Committee system for procurement.....	39
Table 2: Procurement activities and gates associated with the formation and conclusion of contracts above the quotation threshold	41
Table 3: Procurement activities and gates associated with the issuing of an order above the quotation threshold in terms of a framework agreement	42
6.1.3 Conduct of those engaged in infrastructure delivery	45
6.1.4 Involvement of employees of departments in tenders	48
6.1.5 Collusive tendering.....	48
6.1.7 Placing of contractors under restrictions.....	49
6.1.8 Complaints.....	49
6.2 Acquisition management	49
6.2.1 Unsolicited proposal.....	49
6.2.2 CSD compliance	50
6.2.3 Declarations of interest 17	50
6.2.4 Invitations to submit expressions of interest or tender offers 17	51
6.2.5 Publication of submissions received and the award of contracts.....	51
6.2.6 Disposal committee.....	52
7 Infrastructure procurement	52
7.1 Usage of procurement procedures	52
7.2 Procurement documents.....	52
7.3 Developmental procurement policy	52
7.4 Payment of contractors.....	53
7.5 Approval to utilise specific procurement procedures.....	53
7.6 Receipt and safeguarding of submissions	53
7.7 Opening of submissions	53
7.8 Use of another organ of state's framework agreement	54
7.9 Use of a framework agreement by another organ of state	54
7.10 Insurances	54
7.11 Written reasons for actions.....	55
7.12 Request for access to information	56
Appendix B: Mopani District Municipality Supply Chain Management	57

CLAUSE 1 Definitions

“Application” means a Mopani District Municipality Supply Chain shall apply to all departments or officials demanding or acquiring or disposing good & services in the Mopani District Municipality

“Black designated groups” has the meaning assigned to it in the codes of good practice issued in terms of section 9(1) of the Broad-Based Black Economic Empowerment Act; Empowerment Act;

“Competitive bidding process” means a competitive bidding process referred to in clause 12(1)(d) & 19;

“Competitive bid” means a bid in terms of a competitive process;

“Designated group” means-

- (a) black designated groups;
- (b) black people;
- (c) women;
- (d) people with disabilities; or
- (e) small enterprises, as defined in section 1 of the National Small Enterprise Act, 1996 (Act No. 102 of 1996);

“Designated sector” means a sector, sub-sector or industry or product designated in terms of MFAM-SCM regulation 8(1)(a);

“EME” means an exempted micro enterprise in terms of a code of good practice on black economic empowerment issued in terms of section 9(1) of the Broad-Based Black Economic

“Final award” in relation to bids or quotation submitted for a contract, means the final decision on which bid or quote to accept;

“Formal written price quotation” means quotation referred to in MFAM-SCM regulation 12(1)(c)

“Framework contract” means agreement between an employer and one or more contractors, for purpose of which is to establish the terms governing contracts to be awarded during a given period, in particular with regard to price and, where appropriate, the quantity envisaged.

“In the service of the state” means to be-

- (a) A member of –
 - (i) Any municipal council;
 - (ii) Any provincial legislature; or
 - (iii) The National Assembly or the National of provinces;
- (b) A member of the board of directors of any municipal entity;
- (c) An official of the municipality of municipal entity;
- (d) An employee of any national or provincial department, national or provincial department, national or provincial public entity of constitutional institution within the meaning of the Public Finance Management Act, 1 of 1999);
- (e) A member of the accounting authority of any national or provincial public entity; or
- (f) An employee of Parliament or a provincial legislature;

“irregular expenditure”, in relation to a municipality or municipal entity, means—

- (i) expenditure incurred by a municipality or municipal entity in contravention of, or that is not in accordance with, a requirement of this Act, and which has not been condoned in terms of section 170;
- (ii) expenditure incurred by a municipality or municipal entity in contravention of, or that is not in accordance with, a requirement of the Municipal Systems Act, and which has not been condoned in terms of that Act;
- (iii) expenditure incurred by a municipality in contravention of, or that is not in accordance with, a requirement of the Public Office-Bearers Act, 1998 (Act No. 20 of 1998); or
- (iv) expenditure incurred by a municipality or municipal entity in contravention of, or that is not in accordance with, a requirement of the supply chain management policy of the municipality or entity or any of the municipality's by-laws giving effect to such policy, and which has not been condoned in terms of such policy or by-law, but excludes expenditure by a municipality which falls within the definition of “unauthorised expenditure”. In this context ‘expenditure’ refers to any use of municipal funds that is in contravention of the following legislation:

☑ Municipal Finance Management Act, Act 56 of 2003, and its MFAM-SCM regulations;

☑ Municipal Systems Act, Act 32 of 2000, and its regulations;

☑ Public Office-Bearers Act, Act 20 of 1998, and its regulations; and

☑ The municipality's supply chain management policy, and any by-laws giving effect to that policy

“Long term contract” means a contract with a duration period exceeding one year;

“List of accredited prospective providers” means the list of accredited prospective providers, which a Mopani District Municipality must keep in term of MFAM-SCM regulation 14

“Other applicable legislation” means any other legislation applicable to municipal supply chain management, including

- (a) The preferential procurement policy framework Act; 5 of 2000;
- (b) The Broad-Base Black Economic Empowerment Act, 53 of 2003; and
- (c) The Construction Industry Development Board Act, 38 of 2000

“people with disabilities” has the meaning assigned to it in section 1 of the Employment Equity Act, 55 of 1998;

“QSE” means a qualifying small business enterprise in terms of a code of good practice on black economic empowerment issued

“unauthorised expenditure”, in relation to a municipality, means any expenditure incurred by a municipality otherwise than in accordance with section 15 or 11(3), and includes—

- (a) overspending of the total amount appropriated in the municipality's approved budget;
- (b) overspending of the total amount appropriated for a vote in the approved budget;
- (c) expenditure from a vote unrelated to the department or functional area covered by the vote;
- (d) expenditure of money appropriated for a specific purpose, otherwise than for that specific purpose;
- (e) spending of an allocation referred to in paragraph (b), (c) or (d) of the definition of “allocation” otherwise than in accordance with any conditions of the allocation; or
- (f) a grant by the municipality otherwise than in accordance with this Act.

(3) Unforeseen and unavoidable expenditure:

(a) (The mayor of a municipality may in emergency or other exceptional circumstances authorise unforeseeable and unavoidable expenditure for which no provision was made in an approved budget.

(b) (Any such expenditure—

- (i) must be in accordance with any framework that may be prescribed;
- (ii) may not exceed a prescribed percentage of the approved annual budget;
- (iii) must be reported by the mayor to the municipal council at its next meeting; and
- (iv) must be appropriated in an adjustments budget within 60 days after the expenditure was incurred

“Treasury guideline” means any guideline on supply chain management issued by the Minister in term of section 168 of the Act;

“The Act” means the Local Government: Municipal Finance Management Act; 2003 (Act 56 of 2003)

“Written or verbal quotations” means quotation referred to in MFAM-SCM regulation 12(1)(b).

Part1: Establishment and implementation of supply chain management policies (Clauses 2-9)

CLAUSE 2 ESTABLISHMENT AND IMPLEMENTATION

- (1) The Mopani District Municipality had in terms of section 111 of the Act implement a supply chain management policy that-
 - (a) Gives effect to-
 - (i) Section 217 of the constitution; and
 - (ii) Part 1 of chapter 11 and other applicable provisions of the Act;
 - (b) Is fair, equitable, transparent, competitive and cost effective;
 - (c) Complies with
 - (i) The regulatory framework prescribed in chapter 2 of the MFAM-SCM regulations; and
 - (ii) Any minimum norms and standards that may be prescribed in terms of section 168 of the Act;
 - (d) Is consistent with other applicable legislation ;
 - (e) Does not undermine the objective for uniformity in state in supply chain management systems between organs state all spheres; and
 - (f) Is consistent with national economic policy concerning the promotion of investments and doing business with the public sector.
- (2) in addition to complying with sub-clause (1), and to extend determined by the Mopani District Municipality, also be consistent to its five Local municipalities (Ba-Phalaborwa Municipality; Greater Giyani Municipality; Greater Letaba Municipality; Greater Tzaneen Municipality & Maruleng Municipality . If the supply chain management policy of the Mopani District Municipality not consistent with supply chain management policy of its local Municipality, the council of the Mopani District Municipality must take appropriate steps to ensure consistency.
- (3) Mopani District Municipality may not act otherwise than in accordance with its supply chain management policy when-
 - (a) Procuring goods or services
 - (b) Disposing of goods no longer needed;
 - (c) Selecting contractors to provide assistance in the provision of municipal services chapter 8 of the municipal Systems Act applies; or
 - (d) In the case of a municipality, selecting external mechanisms referred to in section 80(1)(b) Of the Municipal Systems Act for the provision of municipal services in circumstances contemplated
- (4) Sub-clause (1), (2) and (3) do not apply in the circumstance described in section 110 (2) of the Act except where specifically provided other within MFAM-SCM regulations.

CLAUSE 3 ADOPTION AND AMENDMENT OF SUPPLY CHAIN MANAGEMENT POLICIES

- (1) The Accounting Officer of a Mopani District Municipality must-
 - (a) Promptly prepare and submit a draft supply chain management policy of the municipality with MFAM-SCM regulation 2 to the council of the municipality for adoption;
 - (b) At least annually review the implementation of the policy; and
 - (c) When the Accounting Officer considers it necessary, submit proposals for the amendment of the policy to the council or MANCO
- (2) the Accounting Officer may for purposed of sub-regulation
 - (a) Make use of any Treasury guideline determining standards for Municipal Supply Chain Management Policy, and submit to the council or board of the directors that guideline standard, or any modified version thereof, as a draft policy.
 - (b) If the Accounting Officer submits a draft policy to the council or MANCO that differs from the guideline standard, the Accounting Officer must ensure that such draft policy complies with MFAM-SCM regulation 2.
 - (c) The Accounting Officer must report any deviation from the guideline standard to the National Treasury and the relevant provincial treasury.
- (3) When preparing or amending its supply chain management policy, a Mopani District Municipality must take accounting of the need for uniformity in supply chain practices, procedures and form between organs of states in all spheres, particularly to promote accessibility of Supply Chain Management Systems for small businesses.

- (4) Accounting Officer must in term of section 62(1)(f)iv & 99(2)(h) of the Act, take all reasonable steps to ensure that the Mopani District Municipality has and implements a supply chain management policy as set out in regulation/clause 2

CLAUSE 4 DELEGATION OF SUPPLY CHAIN MANAGEMENT POWERS AND DUTIES

- (1) The council of a municipality must delegate such additional powers and duties to the Accounting Officer so as to enable the accounting officer-
- To discharge the supply chain management
 - Chapter 8 or 10 of the Act; and
 - The supply chain management policy of the Mopani District Municipality
 - To maximise administrative and operational efficiency in the implementation of the supply chain management policy ;
 - To enforce reasonable cost-effective measure for the prevention of fraud, corruption, favouritism and unfair and irregular practices in the implementation of the supply chain management policy; and
 - To comply with his or her responsibilities in terms of section 115 and other applicable provisions of the Act.
- (2) Sections 79 and 106 of the Act apply to the sub-delegation of power and duties delegate or sub-delegate any supply chain management powers or duties
- No municipal council or Accounting Officer may delegate or sub-delegate any supply chain management power or duties To a:-
 - person who is not an official of the Mopani District Municipality
 - committee which not exclusively composed of official of the Mopani District Municipality
- (3) The Policy may not be read as permitting an official to whom the power to make final award in a competitive bidding process otherwise than through the committee system provided for in MFAM-SCM regulation / clause 26

CLAUSE 5 SUBDELEGATIONS

- (1) An Accounting Officer may in term of section 79 or 106 of the Act sub-delegate supply chain management power and duties, including those delegated to the Accounting Officer in term of MFAM-SCM regulation /clause 4(1), but any such sub-delegation must be consistent with sub-regulation /clause (2) & 4, **MDM delegation shall be in written and detailed in System of Delegation framework,**
- (2) The power to make a final award in respect of MFAM-SCM regulation 12-
- Above R10 million (VAT included) may not be sub-delegated by an accounting officer;
 - Above R2 million (VAT included) but may not exceeding R10 million (VAT included), may be sub-delegated in writing but only to-
 - The chief financial officer or
 - A senior manager or
 - A bid adjudication committee of which the chief financial official or a four senior managers are members
 - Not exceeding R2 million but not exceeding (VAT included) may be sub-delegated in write but only to-
 - The chief financial officer or
 - A senior manager or
 - A Manager directly accountable to Chief Financial Management
 - A bid adjudication committee
 - Not exceeding R200 000 (VAT included) may be sub-delegated in writing but only to-
 - The chief financial officer or Supply Chain Manager
- (3) An official or bid adjudication committee which has powers to make a final awards as having been sub-delegated in accordance with sub-regulation/clause (2) must within five days of the end of each month submit to the official referred to in sub-clause (4) a written report containing particulars of each final during that month, including-
- The amount of the award;
 - The name of the person to whom the award was made; and
 - The reason why the award was made to that person
- (4) A written report referred to in sub-clause (3) must be submitted-
- To the accounting officer, in the case of an award made by-
 - The chief financial officer or
 - senior manager; or

- (v) A bid adjudication committee of which the chief financial officer or a chairperson of BAC or
- (b) To the chief financial officer or the senior manager responsible for the relevant bid, in the case of an award made by -
 - (i) A member referred to in sub-clause (2)(c)(iii); or
 - (ii) A bid adjudication committee of which the chief financial officer or a senior manager is not a member
- (5) This clause may to make a final award in a competitive bidding process, through the committee system provided for in MFAM-SCM regulation 26 (means award must follow the BSC, BEC & BAC process for above R 200 000. Sub-clauses (3) and (4) do not apply to procurement out of petty cash
- (6) No decision-making in terms of any supply chain management power and duties may be delegated to an advisor or consultant

CLAUSE 6 OVERSIGHT ROLE OF COUNCIL OF MUNICIPALITY OR MANCO OF MUNICIPAL ENTITY

- (1) The council of a Mopani District Municipality must maintain oversight over the implementation of its supply chain management policy.
- (2) For the purpose of such oversight the Accounting Officer must-
 - (a) within 30 days of the end of each financial year, submit annual SCM report on the implementation of the supply chain management policy of the Mopani Municipality District under its sole or shared control, to the council of the municipality;
 - (b) Whenever there are serious and material, deficiency in the implementation of the Supply Chain Management Policy immediately submit a report to the council municipality.
- (3) The Accounting Officer must, within 10 days of the end of each quarter, submit a quarterly SCM report on the implementation of the supply chain management policy to the Executive Mayor of Mopani District Municipality in term of Section 52 of the Act, The Executive Mayor of Mopani District Municipality-
 - (a) must provide general political guidance over the fiscal and financial affairs of the municipality;
 - (b) in providing such general political guidance, may monitor and, to the extent provided in this Act, oversee the exercise of responsibilities assigned in terms of this Act to the Accounting Officer and the chief financial officer but may not interfere in the exercise of those responsibilities;
 - (c) must take all reasonable steps to ensure that the municipality performs its constitutional and statutory functions within the limits of the municipality's approved budget;
 - (d) must within 30 days of the end of each quarter, submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality; and
 - (e) must exercise the other powers and perform the other duties assigned to the Executive Mayor in terms of this Act or delegated by the council to the Executive Mayor.
- (4) The Accounting Officer of a municipality must by 25 January of each year-
 - (a) assess the performance of the municipality during the first half of the financial year on the implementation of Supply Chain Management Policy, taking into account-
 - (i) the section 71 monthly Reports (1st & 2nd Quarters) for the first half of the Financial year;
 - (ii) the municipality's service delivery performance during the first half of financial year;
 - (iii) the service delivery targets / performance indicators set in the service delivery and budget implementation plan;
 - (iv) the past year's annual report and progress on resolving problems identified in the annual report and
 - (b) submit a report on such assessment to-
 - (i) the board of directors or MANCO of the Mopani District Municipality;
 - (ii) the Executive Mayor of the Mopani District Municipality;
 - (iii) the National Treasury; and Limpopo Provincial Treasury
- (5) The reports of a municipality must be made public in accordance with section 21A of the Municipal System Act and Section 75(1) (a) (c) (k); 75(2) & 88(2) of the act.
 - (a) A report referred to in clause 6(1), 6(3) (d) & 6(4)(b) must be placed on the website not later than five days after its tabling in the council or on the date on which it must be made public, whichever occurs first.
- (6) Supply Chain Manager must, within 10 days of the end of each month submit section 71 monthly report on the implementation of the supply chain management policy of the Mopani Municipality District to:
 - (a) The office of the chief Financial officer

- (b) Budget & Treasury Municipal Mayoral committee
- (c) The office of the Accounting Officer
- (d) The office of the Executive Mayor

CLAUSE 7 SUPPLY CHAIN MANAGEMENT UNITS

Mopani District Municipality had establish a supply chain management unit & committee system to implements its supply chain management policy

- (1) A supply chain management unit operate under the direct supervision of the chief financial officer or an official to whom this duty has been delegated in terms of section 82 of the Act refer to appendix B MDM SCM staff establishment structure
- (2) A committee system in term of MFMA-SCM regulation/clause 26 must operate under the direct supervision of the Accounting Officer to whom this duty has been delegated in terms of section 79 of the Act & clause 4(1) refer to appendix B MDM SCM committee system

CLAUSE 8 TRAINING OF SUPPLY CHAIN MANAGEMENT OFFICIALS

- (1) The training of officials involved in municipal supply chain management of officials in implementing a supply chain management policy should be in accordance with any Treasury guideline of supply chain management training to meet Competency levels in term of Section 119 of the act -
 - (a) The Accounting Officer and all other officials of a Mopani District Municipality involved in the implementation of the supply chain management policy must meet the prescribed competency levels.
 - (b) Mopani District Municipality must for the purposes of clause 2 provide resources or opportunities for the training or workshopping of officials referred to in that clause 2 to meet the prescribed competency levels.
 - (c) Accounting Office must request the National Treasury or a Limpopo provincial treasury or other sector department or division to assist Mopani District Municipality in the training of officials referred to in clause 2

Part: 2: Framework for supply management policies (Clauses 9-38)

CLAUSE 9 FORMAT OF SUPPLY CHAIN MANAGEMENT POLICY

Mopani District Municipality describe in sufficient detail-

- (a) The supply chain management system that is to be implemented by the Mopani District Municipality; and effective systems for
 - (a) Demand management;
 - (b) Acquisition management;
 - (c) Logistics management
 - (d) Disposal management;
 - (e) Performance; risk & audit management

CLAUSE 10 SYSTEM OF DEMAND MANAGEMENT

1. Mopani District Municipality must provide an effective demand management system in order to ensure that the resources required to support the strategic and operational commitments of the Municipality to its community are delivered at the correct time, at the right price and at the right location, and that the quantity and quality satisfy the needs of the Mopani District Municipality
2. The Municipality's Integrated Development Plan (IDP) is a comprehensive strategy document setting out how the Municipality intends to tackle its development challenges in a financial year, It is on the basis of the IDP that the resources of the municipality will be allocated and on which the budget is based.
3. Accounting Officer through Supply Chain Management Unit shall continuously ensure that:
 - (a) annual develop Demand / Procurement Plan that:
 - (i) Is align with Service Delivery Budget Implementation Plan;
 - (ii) Align with Municipal Budget;
 - (iii) Align with Integrated Development Plan (IDP);
 - (b) Procurement plan is develop / approve according to National Treasury framework as follows:-

- (i) process of developing demand / procurement plan commence on 31st March
 - (ii) Draft demand / procurement plan is submitted with Municipal Budget to council on 30th May
 - (iii) Council must adopted demand / procurement plan not later than 30th June
- (c) There is efficient and effective procurement strategical systems implementation to enable the Municipality deliver the required quantity and quality of services to the communities.
- (d) establishment of uniformity standard, procedures, documents and contract options
- (e) the implementation of sound systems of control & accountability.
- (f) development of a world-class professional supply chain management system which results in continuing improvement in affordability and five pillars of Supply Chain Management based on total cost of ownership and quality of procurement as competition amongst suppliers is enhanced.
- (3) Demand management lays at the beginning of the supply chain process and the major activities associated with identifying demand are:
- (a) establishing requirements, determining needs, needs analysis; market research , market approach, deciding on appropriate procurement strategies.
 - (b) Demand management accordingly shall involve the following activities:
 - (i) understanding the future needs
 - (ii) identifying critical delivery dates;
 - (iii) identifying the frequency of the need;
 - (iv) linking the requirement to the budget;
 - (v) conducting expenditure analyses based on past expenditure;
 - (vi) conducting commodity analyses in order to check for alternatives; and conducting industry analyses.

CLAUSE 11 SYSTEM OF ACQUISITION MANAGEMENT

- (1) Thus MDM supply chain management policy provide for an effective system of acquisition management in order to ensure-
- (a) That good and services are procured by the Mopani District Municipality in accordance with authorised processes only;
 - (b) That expenditure of goods and services is incurred in terms of an approved budget in terms of section 15 of the Act
 - (c) That the threshold values for the different procurement processes are complied with
 - (d) That bid documentation, evaluation and adjudication criteria, and general condition of contract, are in accordance with any applicable legislation; and
 - (e) That any treasury guideline on acquisition management are properly taken into account
- (2) Thus MDM supply chain management policy, except where provided otherwise in the MFAM-SCM regulations, does not apply in respect of the procurement of goods and services contemplated in section 110 (2) of the Act, Including
- (a) Water from Department of water Affairs of public entity, another municipality or a municipal entity ;
 - (b) another public entity, another municipality or a municipal entity
- (3) Mopani District Municipality procuring goods or services contemplated in section 110(2) of the Act must make public the fact that it procures such goods or services otherwise that through its supply chain management system, including –
- (a) The kind of goods or services; and
 - (b) The name of the supplier

CLAUSE 12 RANGE OF PROCUREMENT PROCESSES

- (1) subject to MFAM-SCM regulation 11(2), the SCM policy provide for the procurement of goods and services by way of-
- (a) Petty cash purchases; up to a transaction value of R2000 (VAT included);
 - (b) Written or verbal quotation for procurement of a transaction value over R2000 up to R10,000 (VAT included)
 - (c) Formal written price quotation for procurement of a transaction value over R10,000 up to R200,000 (VAT included); and
 - (d) A competitive bidding process for-
 - (i) Procurements above a transaction value of R200,000 (VAT included); and
 - (ii) The procurement of long-term contracts.
- (2) Accounting Officer in written may-

- (a) To lower, but not to increase, the different threshold values specifies in sub-clause (1); or
- (b) To direct that
 - (i) Written or verbal quotation to be obtained for any specific procurement of a transaction value lower than R10,000
 - (ii) Formal written price quotation for any specific procurement of a transaction value than R10,000 ;or transaction value than R30,000 three written quotations;
 - (iii) A competitive bidding process be followed for any specific procurement of a transaction value lower than R200,000.
- (3) Procurement of good or service –
 - (a) may not deliberately be split into parts of items a lesser value merely to avoid complying with the requirement of the policy
 - (b) may when the determining transaction values, a requirement for goods or services consisting of different parts or items as far as possible be treated and dealt with as a single transaction.

CLAUSE 13 GENERAL PRECONDITIONS FOR CONSIDERATION A WRITTEN QUOTATION OR BIDS

- (1) Mopani District Municipality will not consider for written quotation or bids unless the service provider submitted the quotation or bids-
 - (a) Has furnished the Mopani District Municipality with that provider's
 - (I) Full name & CSD good standing status;
 - (II) Identification number or other registration number; and
 - (III) Tax reference number and VAT number if the bidder is VAT vendor in line MFMA Circular 90
 - (b) has authorised the Mopani District Municipality to obtain a tax clearance from South African Revenue services that the provider's tax matters are in order; and
 - (c) has completed MBD 4 indicating-
 - (i) whether he or she is in the service of the state, or has been in the service of the state in the previous twelve months
 - (ii) if the provider is not a natural person, whether any of its director, managers, principal shareholders or stakeholder is in the services of the state in the previous twelve months; or
 - (iii) whether a spouse, child or parent of the provider or of a director, manager, shareholder, stakeholder referred above is in the service of the state or has been in the service of the state in the previous twelve months

CLAUSE 14 LISTS OF ACCREDITED PROSPECTIVE PROVIDERS

- (1) MDM utilised National Treasury' Central Supplier of Database (CSD) list of accredited prospective providers of goods and services that must be used for the procurement requirements through verbal quotation or formal written price quotation; and
 - (a) specify the listing criteria for accredited prospective providers; and period of listing
- (2) disallow the listing of any service prospective whose name appears on the National Treasury's database as a person prohibited from doing business with the public sector or
- (3) Not register with Treasury CSD or not in good stand on CSD system

CLAUSE 15 PETTY CASH PURCHASES

- (1) Procurement of goods or service by means of petty cash purchase referred to in **Clause 12(1) (a)**, must include following conditions-
 - (a) Delegate to Supply Chain Management Manager or Expenditure Manager for petty cash, may be sub delegate to an official reporting to the manager;
 - (b) The excluding any types of expenditure from petty cash purchases, where this is considered necessary; and
 - (c) Submission of monthly reconciliation reports from each manager to the chief financial officer that include the total amount of petty cash purchases for that Months and supporting document for each purchase.

CLAUSE 16 WRITTEN OR VERBAL QUOTATIONS

- (1) The procurement of goods or services through written or verbal quotations, which must include conditions stating-

- (a) That quotation must be obtained from at least three different providers preferable from, but no limited to, providers whose names appear on the list of accredited prospective providers of the National Treasury Central Suppliers' (clause 14)
- (b) That, to the extent feasible, providers must be requested to submit such quotation in written;
- (c) That it is not possible to obtain at least three quotations, the reasons must recorded and reported quarterly to the Accounting Officer or another official designated by the accounting officer;
- (d) That the Accounting Officer must record the names of the potential providers requested to provide such quotation with their quoted price; and
- (e) That if a quotation was submitted verbally, the order may be placed only against written confirmation by the selected provider.

CLAUSE 17: FORMAL WRITTEN PRICE QUOTATIONS

- (1) The procurement of goods or services through formal written prices quotations, which must include conditions stating-
 - (a) That quotations must be obtained in written from at least three different providers whose names appear on the list of accredited prospective providers of the National Treasury' Central Supplier Database or approve Framework Agreements
 - (b) That quotation may be obtained from providers who are listed, meet the listing criteria in the supply chain management policy required by clause 14;
 - (c) That if it is not possible to obtain at least three quotations, the reasons must be recorded and approved by the chief financial officer or Manager SCM; and
 - (d) That the Accounting Officer must record the name of the potential providers and their written quotations
- (2) A designated official referred to in sub-clause (1)(c) must within three days of the end of each month report to the chief financial officer on any approvals give during that month by that official in term of the sub-clause.

CLAUSE 18 PROCEDURE FOR PROCURING GOODS OR SERVICES THROUGH WRITTEN OR VERBAL QUOTATIONS AND FORMAL WRITTEN PRICE QUOTATIONS

- (1) The procurement of goods or service through written of verbal quotation or formal written quotations, stipulate-
 - (a) That all requirements in excess R30,000 (VAT included) that are to be procured by means of formal written quotations must, in addition to the requirement of clause 17 of this policy, be advertised for least seven days on the website[www.mopani.gov.za] and notice of the Mopani District Municipality
 - (b) That when using the listed Panel of accredited prospective providers the Accounting Officer must promote ongoing competition amongst providers listed on the Panel (Framework Agreements), including by inviting service providers to submit quotation on a rotation basis, Accounting Office should ensure that the use of panel do not hamper competition
 - (c) That the Accounting Officer must take all reasonable steps to ensure that the procurement of goods or /and services through the written or verbal quotation or formal written price quotation is not abused;
 - (d) That the Accounting Officer or chief financial officer must on a monthly basis be notified in writing of all written price quotation accepted by an official acting in terms of a sub-delegation; and
 - (e) Requirements for proper record keeping.

CLAUSE 19 BIDDING PROCESS (COMPETITIVE BIDS)

- (1) goods or services above a R200 000 Vat Inclusive and Long term contract will be procured by MDM through competitive bidding process subject to MFMA SCM regulation 11(2) in respect of water contracts
- (2) Mopani District Municipality promote competitive Bidding process for goods or services or work above transaction value of R200,000 (VAT included), may not deliberately split into or items to lesser value merely for the sake of procuring the goods or services or work to avoid competitive bidding processes or compliance
- (3) Mopani District Municipality may use the following Strategic resourcing wisely to enhance fair competition
 - a) Single source procurements
 - b) Limited or close bidding process
 - c) **Framework Agreements /panel of** service provider:-
 - (i) provide a convenient means for employers to obtain goods, services or works from contractors within a defined scope on an "as instructed" basis over a set term without necessarily committing to any quantum of work.

- (ii) Normally the employer appoints a number of contractors to provide goods, services or works in terms of a framework agreement following a competitive selection process e.g. qualified procedure or open procedure.
 - (iii) enable an employer to obtain goods, services or works as and when required in an efficient and cost effective manner.
 - (iv) Only near the end of the term is the market approached to provide the goods,
 - (v) services and works covered by such contracts for the next term not exceeding three(3) years
 - (vi) The reopening of competition amongst contractors whenever the terms and conditions are amended ensures that the prices for work done not explicitly covered in the framework contract remains competitive.
 - (vii) Shall be applicable for goods (stock item or bulk purchases) or services such as or work [consulting service; law firm; construction/infrastructure project
- (4) MDM SCM policy applicable in infrastructure procurement together with Appendix A: Supply Chain Management Policy for Infrastructure Procurement and Delivery Management which aligned to MDM SCM Policy

CLAUSE 20 PROCESS FOR COMPETITIVE BIDDING

- (1) Procedures for a competitive bidding process for each of the following stages:
- (a) The compilation of bidding documentation;
 - (b) The public invitation of bids;
 - (c) Site meetings or briefing sessions, if applicable;
 - (d) The handing of bids submitted in response to public invitation
 - (e) The evaluation of bids;
 - (f) The award of contracts;
 - (g) The administration; and
 - (h) Proper record keeping.

CLAUSE 21 BID DOCUMENTATION FOR COMPETITIVE BIDS

The criteria to which bid documentation for a competitive bidding process must comply, and state that in addition to clause 13 the bid documentation must-

- (1) Take into account-
- (a) The general conditions of contract (GCC) of 2010;
 - (b) any treasury guideline on bid documentation (MDM 1-9)
 - (c) Procurement Preferential Policy Framework Act regulations (PPPFA regulation 2017); and
 - (d) the requirements of the construction industry development board(CIDB), in the case of a bid relating to construction, upgrading or refurbishment of the building or infrastructure;
- (2) include evaluation and adjudication criteria, including any criteria by other applicable legislation;
- (3) State in the tender documents:-
- (a) If the tender will be evaluated on Local production / content as designated by DTI / MDM
 - (i) in the case of a designated sector, advertise the invitation to tender with a specific condition that only locally produced goods or locally manufactured goods, meeting the stipulated minimum threshold for local production and content, will be considered;
 - (ii) If there is no designated sector, Mopani District Municipality may include, as a specific condition of the tender, that only locally produced services or goods or locally manufactured goods with a stipulated minimum threshold for local production and content will be considered.
 - (iii) A tender that fails to meet the minimum stipulated threshold for local production and content is an unacceptable tender.
 - (b) If the tender will be evaluated on functionality.
 - (i) The evaluation criteria for measuring functionality must be the evaluation criteria for measuring & objective; the points for each criteria and, if any, each sub-criterion; and The minimum qualifying score for functionality for a tender to be considered further-
 - (ii) must be determined separately for each tender; and may not be so low that it may jeopardise the quality of the required goods or services; or high that it is unreasonably restrictive;
 - (iii) Points scored for functionality must be rounded off to the nearest two decimal places.
 - (c) Pre-qualifying criteria in respect of PPPFA regulation 4 is applicable, MDM must state the criteria on advert and document.

- (d) A tender that fails to meet any qualifying criteria stipulated in the tender documents is an unacceptable tender. Include document requirement for value which exceed R10million as per MFMA SCM regulation 21(d)
- (e) Bidders must submit municipal rates and taxes for the company and its directors, both set of rates & taxes to be verify before award
- (f) The preference point system applicable to the tender:-
- (i) it is unclear which preference point system will be applicable, that either the 80/20 or 90/10 preference point system will apply and that the lowest acceptable tender will be used to determine the applicable preference point system;
 - (ii) 80/20 preference point system for acquisition of goods or services for Rand value equal to or above R30 000 and up to R50 million
 - (iii) 90/10 preference point system for acquisition of goods or services with Rand value above R50 million
 - (iv) A maximum of 80 or 90 points shall be allocated for price on the following basis:

$$P_s = 80 \left(1 - \frac{P_t - P_{\min}}{P_{\min}} \right) \text{ OR } P_s = 90 \left(1 - \frac{P_t - P_{\min}}{P_{\min}} \right)$$

Where

P_s = Points scored for comparative price of bid under consideration

P_t = Comparative price of bid under consideration

P_{\min} = Comparative price of lowest acceptable bid

- (v) In terms of Regulation 6 or 7 of the PPPFA regulation 2017, preference points must be awarded to a bidder for attaining the B-BBEE status level of contribution in accordance with the table below:

B-BBEE Status Level of Contributor	Number of points (80/20 system) for bid below R50 million	Number of points (90/10 system) for bid above R50 million
1	20	10
2	18	9
3	14	6
4	12	5
5	8	4
6	6	3
7	4	2
8	2	1
Non-compliant contributor	0	0

- (vi) A tenderer must submit proof of its B-BBEE status level of contributor.
- (vii) A tenderer failing to submit proof of B-BBEE status level of contributor or is a non-compliant contributor to B-BBEE may not be disqualified, but- may only score points out of 80 for price; and scores 0 points out of 20 or 10 for B-BBEE.
- (viii) A tenderer may not be awarded points for B-BBEE status level of contributor if the tender documents indicate that the tenderer intends subcontracting more than 25% of the value of the contract to any other person not qualifying for at least the points that the tenderer qualifies for, unless the intended subcontractor is an EME that has the capability to execute the subcontract.
- (ix) The points scored must be rounded off to the nearest two decimal places.

- (x) compel bidders to declare any conflict of interest they may have in the transaction for which the bid is submitted;
- (4) if the bid the bid transaction is expected to exceed R10 million (VAT included), require bidders to furnish-
 - (a) if the bidder is require by law to prepare annual financial statement for auditing, their audited annual financial statement
 - (i) for the past three years; or
 - (ii) since their establishment if established during the past three years
 - (b) a certificate signed by the bidder certifying that the bidder has no undisputed commitment for municipal services towards municipality or other service provider in respect of which payment is overdue for more than 30 days
 - (c) particulars of any contracts awarded to the bidder by an organ of state during the past five years, once or dispute concerning the execution of such contract;
 - (d) a statement indicating whether any portion of the goods or services are expected to be sourced from outside the Republic, and , if so, what portion and whether any portion of payment from Mopani District Municipality is expected to be transferred out of the Republic; and
- (5) Samples are required:
 - (a) shall be delivered separately (to the bid) to the addressee mentioned in the bid documents marked with the bid and item number as well as the bidder's name and address.
 - (b) Bids may not be included in parcels containing samples.
 - (c) If samples are not submitted as required in the bid documents or within any further time stipulated in writing, then the bid concerned may be declared non-responsive.
 - (d) Samples shall be supplied by a bidder at his/her own expense and risk. The Municipality shall not be obliged to pay for such samples or compensate for the loss thereof, unless otherwise specified in the bid documents, and shall reserve the right not to return such samples and to dispose of them at its own discretion.
 - (e) If a bid is accepted for the supply of goods according to a sample submitted by the bidder, that sample will become the contract sample. All goods/materials supplied shall comply in all respects to that contract sample.
- (6) Stipulate that disputes must be settled by means of mutual consultation, mediation (with or without legal representation), or, when unsuccessful, in a South African court of law.
- (7) Validity Periods
 - (a) The validity period is calculated from the bid closure date, bids shall remain in force and binding until the end of the final day of that period,
 - (b) Bids are valid for 90 days from the date bid closure
 - (c) This period of validity may be extended Accounting Officer, subject to valid reason from the extension

CLAUSE 22 PUBLIC INVITATION FOR COMPETITIVE BIDS

- (1) The procedure for the invitation of competitive bids, shall-
 - (a) That any invitation to prospective providers to submit bids must be by means of a public advertisement on the website of the Mopani District Municipality; e-tender (National Treasury website); newspapers commonly circulating locally, or any other appropriate ways (which may include an advertisement in the Government Tender Bulletin where applicable); i-tender (cidb website) in case of construction/infrastructure
 - (b) The information a public advertisement must contain, which must include-
 - (i) The closure date for the submission of bids, which may not be less than 30 days in the case of transaction over R10million (VAT included), or which are of a long term nature, or 14 days in any other case, from the date of which the advertisement is placed in a newspaper, subject to sub-clause (2); and
 - (ii) A statement that bids only be submitted on the bid documentation provided by the Mopani District Municipality
- (2) A supply chain management policy may allow the Accounting Officer to determine a closure date for the submission of bids which is less than the 30 or 14 day requirement, but if such shorter period can be justified on the grounds of urgency or emergency or any exceptional case where it is impractical or impossible to follow the official procurement process
- (3) Bids submitted to the Mopani District Municipality must be sealed.
- (4) Where bids are requested in electronic format, such bids must supplemented by sealed hard copies.

CLAUSE 23: PROCEDURE FOR HANDLING, OPENING AND RECORDING OF BIDS

- (1) Procedure for the handling, opening and recording of bids-
 - (a) Stipulate that bids-
 - (i) May be opened only in public and any person may attend such opening
 - (ii) Must be opened at the same time and as soon as possible after the period for the submission of bids has expired;
 - (b) Confer on any bidder or member of the public the right to request that the names of the bidders who submitted bids in time must be read out and, if practical, also each bidder's total bidding price; and
 - (c) Require the accounting officer-
 - (i) To record in a bid register all bids received in time;
 - (ii) To make the register available for public inspection; and
 - (iii) To publish the entries in the register and the bid results on the website and notice board of the Mopani District Municipality
 - (iv) All late submission shall be return unopen, may not be recorded in bid register or evaluated however where there are no return addresses records on the envelope such bid will be disposed off within 30 days

CLAUSE 24: NEGOTIATION WITH PREFERRED BIDDERS

- (1) Accounting Officer may negotiate the final term of a contract with bidders identified through a competitive bidding process as preferred bidders, provided that such negotiation-
 - (a) Does not allow any preferred bidder a second or unfair opportunity;
 - (b) Is not to the detriment of any other bidder; and
 - (c) Does not lead to a higher price than the bid as submitted.
- (2) If the price offered by a tenderer scoring the highest points is not market related, Accounting Officer may not award the contract to that tenderer but in terms of PPPFA regulation 9(a):-
 - (a) Negotiate a market-related price with the tenderer scoring the highest points or cancel the tender if the tenderer does not agree to a market-related price or
 - (b) negotiate a market-related price with the tenderer scoring the second highest points or cancel the tender if the tenderer scoring the second highest points does not agree to a market-related price;
 - (c) negotiate a market-related price with the tenderer scoring the third highest points or cancel the tender if a market-related price is not agreed as envisaged in paragraph (a)(b), the MDM must cancel the tender.
- (3) Minutes of such negotiation must be kept for record purposes

CLAUSE 25 TWO-STAGE BIDDING PROCESS

- (1) Two-stage bidding process is allowed for
 - (a) Large complex project i.e. infrastructure or consultant service or Maintenance;
 - (b) Projects where it may be undesirable to prepare complete detailed technical specification; or
 - (c) Long term projects with a duration period exceeding three years
- (2) In the first stage functionality testing or technical proposal on conceptual design or performance specifications should be invited, subject to technical as well as commercial clarification and adjustment.
- (3) In the second stage final technical proposals or priced bids should be invited from a panel of qualified bidders

CLAUSE 26 COMMITTEE SYSTEM FOR COMPETITIVE

- (1) (a) Accounting Officer must formally appoint members in writing to serve on a committee system for competitive bids consisting of at least-
 - (i) A bid specification committee members to serve on BSC;
 - (ii) A bid evaluation committee members to serve on BEC which may not serve on BAC;
 - (iii) A bid adjudication committee members to serve on BAC which are Senior Officials of MDM
 - For the purpose of continuity and not to delay meetings, the accounting officer may also appoint a second to temporarily replace members that are absent from meetings due to illness, leave, etc.
 - The accounting officer will also decide whether or not such a second will have the same powers as members
- (b) In addition Accounting Officer may appoint Bid Compliance Committee / Instruction Internal Audit to audit bids before award
 - (i) The appointment by the Accounting Officer of the members of each committee, taking into account section 117 of the Act; and

- (ii) An attendance or oversight process by a neutral or independent observer appointed by Accounting Officer when this is appropriate for ensuring fairness and promoting transparency.
- (2) The committee system must be consistent with-
 - (a) MFAM-SCM regulation / clauses 27, 28 & 29 and
 - (b) Any other applicable legislation
 - (c) Committee members at least annual shall declare interest
 - (d) Accept code of ethics/conduct for municipal staff /committee members in term MSA schedule 2
- (3) The Accounting Officer to apply the committee system to formal written price quotation.

CLAUSE 27 BID SPECIFICATION COMMITTEES

- (1) A bid specification committee must sit at Ad-Hoc basis appointed by Accounting Officer to:-
 - (a) compile the specifications / draft bid documentation, bid requirements, term and condition for each procurement of goods or services by the Mopani District Municipality in term of applicable legislation;
 - (b) determine the evaluation and adjudication criteria, including any criteria by other applicable legislation;
 - (c) Determine weighting & criteria of the functionality test or decide not include function as criteria;
 - (d) Decide on preference point system applicable to the tender
- (2) Specifications and draft bid documentation as per clause 21 -
 - (a) Must be drafted in an unbiased manner to allow all potential suppliers to offer their goods or services;
 - (b) Must take account of any accepted standard such as those issued by standards South Africa, the International Standards organisation, or an authority accredited or recognised by South African National Accreditation System with which the equipment or material or workmanship should comply;
 - (c) Where possible, be described in term of performance required rather than in terms of descriptive characteristics for design;
 - (d) May not create trade barriers in contract requirements in the of specification, plans, drawings, designs, testing and test methods, packaging, marking or labelling of conformity certifications;
 - (e) May not make reference to any particular trade mark, name, patent, design, type, specific origin or producer unless there is no sufficiently precise or intelligible way describing the characteristics of the work, in which case such reference must be accompanied by the work 'equivalent';
 - (f) **Must indicate each specific goal for which points may be awarded in terms of points system set out in supply chain management policy and Bid specification must be signed by BSC chairperson and**
 - (g) Must be approved by the Accounting Officer prior to publication of the invitation for bids in term of clause 22
- (3) A bid specification committee must be composed of two or more official of the Mopani District Municipality, preferably the manager responsible for the function involved; chair by SCM Official, and may, (when appropriate), include external specialist advisors.
- (4) No person, advisor or corporate entity involved with the bid specification committee, or director of such a corporate entity, may bid for any resulting contracts

CLAUSE 28 BID EVALUATION COMMITTEE

- (1) Bid Evaluation Committee must
 - (a) Evaluation bids in accordance with-
 - (i) The specifications for a procurement; and
 - (ii) The points system as must be set out in the Supply Chain Management Policy of the Mopani District Municipality in terms of MFMA-SCM regulation 27 and as prescribed in term of the Preferential Procurement Framework Act (PPFA) regulation 2017
 - (b) Verify compliance with requirements specification
 - (c) Check in respect of the recommended bidder whether municipal rates and taxes and municipal service charges are not in arrears; CSD compliance and
 - (d) Submit to the adjudication committee a report and recommendations regarding the award of the bid or any other related matter.
- (2) A bid evaluation committee must as far as possible be composed of-
 - (a) Officials from departments requiring the goods or services; and
 - (b) At least one supply chain management practitioner of the Mopani District Municipality.
- (3) A bid evaluation committee shall sit on Ad-Hoc basis appointed by Accounting Officer
- (4) BSC and BEC may consist of the same member but BEC member(s) may not serve on BAC

CLAUSE 29 BID ADJUDICATION COMMITTEES

- (1) A Bid Adjudication Committee must-
 - (a) Consider the report and recommendation of the Bid Evaluation Committee;
 - (b) Either
 - (i) Depending on its delegations make final awards or
 - (ii) Make another recommendation to the Accounting Officer how to process with the relevant procurement
- (2) A bid adjudication committee must consist of at least four senior managers (section 57) or council approved acting senior manager of the Mopani District Municipality
 - (a) which must include-
 - (i) The chief financial officer or, if the chief financial officer is not available, another manager in the budget and treasury office reporting directly to the chief financial officer or designated in term of clause 4(2) by the chief financial officer or Accounting Officer where applicable
 - (ii) As least one senior supply chain management practitioner who is an official of the Mopani District Municipality;
 - (i) A technical expert / senior Manager in the relevant field who is an official of the municipality, if the Mopani District Municipality has such an expert where applicable.
 - (ii) Other Members should be any senior manager(s) who are official of Mopani District Municipality
 - (b) Co-opted Members, where considered necessary, additional officials' or advisors may be co-opted on account of their specialized knowledge.
 - (c) Quorum
 - (i) The Bid Adjudication Committee should only consider recommendations / reports if at least sixty percent (60%) of its members are present in line with above stated clause 29(2)(a) of this policy
- (3) The Accounting Officer must appoint the chairperson of the committee. If the chairperson, if the chairperson is absent from a meeting, the member of the committee who are present must elect one of them to preside at the meeting
- (4) Neither a member of a bid evaluation committee, nor an advisor or person assisting the evaluation committee, may be a member of a bid adjudication committee.
- (5) A bid adjudication committee must-
 - (a) Consider the report and recommendations of the bid evaluation committee;
 - (b) the bid adjudication committee must prior to award or recommendation check in respect of the preferred bidder whether that bidder's-
 - (i) municipal rates & taxes and municipal services charges are not in arrears;
 - (ii) tax compliance status PIN to Verify bidders' tax compliance status via SARS e-Filing or
 - (iii) bidder's CSD non-compliance status on National Treasury's Central Supplier Database system;
 - (iv) Notify the accounting officer.
 - (c) Either-
 - (i) Depending on its delegations, make a final award or a recommendation
 - (ii) Make another recommendation to the Accounting Officer how to proceed with the relevant procurement.
 - (iii) bid adjudication committee may decides to bid an award or recommends a bid other than one recommended by the bid evaluation committee, the bid adjudication committee must apply above ,
- (6) The Accounting Officer may-
 - (a) Approve the bid if both recommendation of BEC & BAC concur or
 - (b) after due consideration of the reasons for the deviation / differences on recommendation:-
 - (i) approve bid adjudication committee's recommendation over of bid evaluation committee or
 - (ii) approve bid evaluation committee's recommendation over of bid adjudication committee or
 - (iii) ratify in term MFMA-SCM regulation / clause 36(b) or
 - (iv) reject the decision of the bid adjudication committee or bid evaluation committee, refer the rejected decision of the adjudication / evaluation committee back for reconsideration of the recommendation
 - (c) after due consideration of the reason approve bid not recommended by either committee, If a tender 'other than the one recommended in the normal course of implementing the supply chain management policy of a Mopani District Municipality is approved, the Accounting Officer of the must, in writing with 10 working days notify the Auditor-General, the Limpopo provincial treasury and the National Treasury of the reasons for deviating from such recommendation

- (7) The Accounting Officer may at any stage of a bidding process, refer any recommendation made by the evaluation committee or the adjudication committee back to that committee for reconsideration of the recommendation.
- (8) The Accounting Officer must comply with section 114 of the Act within 10 working days.
- (9) Awards or other
- (a) The designated official(s) should verify the bidder's tax compliance status prior to the finalisation of the award of the bid or price quotation in term of **MFMA Circular No 90**:
- (i) Where recommended bidder is not tax compliant, such bidder should be notified of their non-compliant status
 - (ii) the bidder must be requested to submit to the municipality or municipal entity, within 7 working days,
 - (iii) written proof from SARS of their tax compliance status or proof from SARS that they have made an arrangement to meet their outstanding tax obligations,
 - (iv) the proof of tax compliance status submitted by the bidder to the Mopani District Municipality
 - (v) The designated official(s) must be verified via the CSD or e-Filing within 7 working days;
 - (vi) The Accounting Officer should reject a bid submitted by the bidder if such a bidder fails to provide proof of tax compliance status within the timeframe stated above.
- (b) The contract/bid must be awarded to the tenderer scoring the highest points if bid price is market related or award be subjected clause 24 of this policy
- (c) A contract may be awarded to a tenderer that did not score the highest points only in accordance with section 2(1)(f) of the PPPFA Act. intention to apply objective criteria in terms of section 2(1)(f) must stipulate the objective criteria in the tender documents
- (d) Criteria for breaking deadlock in scoring
- (i) If functionality is part of the evaluation process and two or more tenderers score equal total points and equal preference points for B-BBEE, the contract must be awarded to the tenderer that scored the highest points for functionality.
 - (ii) If two or more tenderers score an equal total number of points, the contract must be awarded to the tenderer that scored the highest points for B-BBEE.
 - (iii) If two or more tenderers score equal total points in all respects, the award must be decided by the drawing of lots.
- (e) Subcontracting after award of tender, a bidder awarded a contract:-
- (i) may only enter into a subcontracting arrangement with other service provider up on the approval of Accounting Officer.
 - (ii) in relation to a designated sector, may not subcontract in such a manner that the local production and content of the overall value of the contract is reduced to below the stipulated minimum threshold.
 - (iii) may not subcontract more than 25% of the value of the contract to any other enterprise that does not have an equal or higher B-BBEE status level of contributor than the person concerned, unless the contract is subcontracted to an EME that has the capability and ability to execute the subcontract
- (10) Cancellation of tender
- (a) Mopani District Municipality may, before the award of a tender, cancel a tender invitation if-
- (i) due to changed circumstances, there is no longer a need for the goods or services specified in the invitation;
 - (ii) funds are no longer available to cover the total envisaged expenditure;
 - (iii) no acceptable tender is received; or
 - (iv) there is a material irregularity in the tender process.
- (b) The decision to cancel a tender invitation in terms of sub-clause (a) must be published in the same manner in which the original tender invitation was advertised.
- (c) (An organ of state may only with the prior approval of the relevant treasury cancel a tender invitation for the second time.
- (10) Remedies
- (a) Upon detecting that a tenderer submitted false information regarding its BBBEE status level of contributor, local production and content, or any other matter required in terms of these Regulations which will affect or has affected the evaluation of a tender, or where a tenderer has failed to declare any subcontracting arrangements, -

- (b) the Mopani District Municipality must inform the tenderer accordingly and give the tenderer an opportunity to make representations within 14 days as to why-
 - (i) the tender submitted should not be disqualified or, if the tender has already been awarded to the tenderer, the contract should not be terminated in whole or in part;
 - (ii) if the successful tenderer subcontracted a portion of the tender to another person without disclosing it, the tenderer should not be penalised up to 10 percent of the value of the contract; and
 - (iii) the tenderer should not be restricted by the National Treasury from conducting any business for a period not exceeding 10 years with any MDM; and
- (c) if it concludes, after considering the representations referred to in sub-clause(b), that-
 - (i) such false information was submitted by the tenderer, disqualify the tenderer or terminate the contract in whole or in part; and applicable, claim damages from the tenderer; or
 - (ii) the successful tenderer subcontracted a portion of the tender to another person without disclosing, penalise the tenderer up to 10 percent of the value of the contract.
- (d) Mopani District Municipality must-
 - (i) inform the National Treasury, in writing, of any actions taken in terms of sub clause (a);
 - (ii) provide written submissions as to whether the tenderer should be restricted from conducting business with any organ of state; and
 - (iii) submit written representations from the tenderer as to why that tenderer should not be restricted from conducting business with any organ of state.
- (e) The National Treasury may request an organ of state to submit further information pertaining to sub clause(a) within a specified period.
- (f) The National Treasury must-
 - (i) after considering the representations of the tenderer and any other relevant information, decide whether to restrict the tenderer from doing business with any organ of state for a period not exceeding 10 years; and
 - (ii) maintain and publish on its official website a list of restricted suppliers.

CLAUSE 30: PROCUREMENT OF BANKING SERVICES

- (1) A contract for the provision of banking services to a Mopani District Municipality-
 - (a) Must be procured through competitive bids;
 - (b) Must be consistent with section 7 or 85 of the Act; and
 - (c) May not be for a period of more than five years at a time;
- (2) The process for procuring a contract for banking services must commence at least nine months before the end of an existing contract.
- (3) The closure date for the submission of bids may not be less than 60 days from the date on which the advertisement is placed in a newspaper in terms of MFMA-SCM regulation 22(1). Bid must be restricted to banks registered in terms of the banks Act, 1990 (Act 94 of 1990)

CLAUSE 31: PROCUREMENT OF IT RELATED GOODS OR SERVICES

- (1) A supply chain management policy may allow the Accounting Officer to request the state Information Technical Agency (SITA) to assist the Mopani District Municipality with the acquisition of IT related goods or services through a competitive bidding process.
- (2) The parties must enter into a written agreement to regulate the service rendered by, and payments to regulate the services rendered by, and the payment to be made to SITA
- (3) The Accounting Officer must notify SITA together with a motivation of the IT needs of the Mopani District Municipality if-
 - (a) The transaction value of IT related goods or services required by Mopani District Municipality in any financial year will exceed R50 million (VAT included); or
 - (b) The transaction value of a contract to be procured by the Mopani District Municipality whether for or more years exceed R50 million (VAT included)
- (4) If SITA comments on the submission and the Mopani District Municipality disagrees with such comments, the comments and the reasons for rejecting or not following such comments must be submitted to the council, the National Treasury, the relevant provincial treasury and the Auditor General.

CLAUSE 32: PROCUREMENT OF GOODS AND SERVICES UNDER CONTRACTS SECURED BY OTHER ORGANS OF STATE

- (1) the Accounting Officer may not procure goods or services for the Mopani District Municipality under a contract secured by another organ of states
 - (a) The contract has been secured by that other of state by means of a competitive bidding process applicable to the organ of state; Accounting Officer must request in writing the following information-
 - (i) consent from the bidder to participate on such contract
 - (ii) consent with confirmation from state secured contract that such contract have been secured by means competitive bidding process without tender irregularities or serious deviation
 - (iii) competitive bidding process documentation i.e. bid advert; opening register; committee system reports
 - (b) The Mopani District Municipality has no reason to believe that such contract was not validly procured
 - (i) Accounting Officer may subject submitted information to internal auditing for accuracy
 - (c) There are demonstrable discounts or benefits for the Mopani District Municipality to do; and
 - (d) That other organ of state and the provider have consented to such procurement in writing.
- (2) Sub-clause (1)(c) and (d) do so; and
 - (a) MDM procures goods or services through a contract secured by its Local municipality;
 - (b) MDM procures goods or services through a contract secured by any municipal entity or sector department or any organ of state in the Republic of South Africa

CLAUSE 33 PROCUREMENT OF GOODS NECESSITATING SPECIAL SAFETY ARRANGEMENT

- (1) Mopani District Municipality's may procure and stores goods in bulk which necessitate special safety arrangements e.g. Fuel / chlorine gas.
- (2) Where the storage of goods in bulk is justified, such justification must be based on sound reasons including the total cost of ownership and cost advantages for the Mopani District Municipality.

CLAUSE 34 PROUDLY SA CAMPAIGN & LOCAL PROMOTION

1. Mopani District Municipality shall supports the Proudly South African Campaign and promote local content & production on its procurement.
2. Mopani District Municipality shall apply PPPFA regulation 2017 Pre-qualification criteria for preferential procurement regulation 9 to advance certain or designated groups, Conditions shall be specified on bid adverts / documents that only tenderers may respond-
 - (a) tenderer having a stipulated minimum B-BBEE status level one contributor;
 - (b) EME or QSE or cibd grading with PE status;
 - (c) Tenderer subcontracting a minimum of 30% to-
 - (i) EME or QSE or cibd PE status which is at least 51% owned by black people
 - (ii) EME or QSE or cibd PE status which is at least 51% owned by black people who are youth;
 - (iii) EME or QSE or cibd PE status which is at least 51% owned by black people who are women;
 - (iv) EME or QSE or cibd PE status which is at least 51% owned by black people with disabilities;
 - (v) EME or QSE or cibd PE status which is 51% owned by black people living in MDM
 - (vi) Cooperative which is at least 51% owned by black people;
 - (vii) EME or QSE or cibd PE status which is at least 51% owned by black people who are military veterans;
- (4) Allow subcontract for a contract above R30 million to above status
- (5) Invited contractor or service providers to participant on Developmental procurement programs or multiple framework contracts

CLAUSE 35 APPOINTMENT OF CONSULTANTS

- (1) The Accounting Officer may procure services provided that any Treasury guideline in respect of consulting services are taken into account when such procurement are made
- (2) A contract for the provision of consultancy services to a Mopani District Municipality must be procured through competitive bids if-

- (a) The value of the contract exceeds R200,000 (VAT included); or
 - (b) The duration period of the contract exceeds one year.
- (3) In addition to any requirements prescribed by the MFMA-SCM regulations for competitive bids, bidders must furnish the Mopani District Municipality with particulars-
- (a) All consultancy services provided to an organ of state in the last five years; and
 - (b) Any similar consultancy services provided to an organ of state in last five years
- (4) The Mopani District Municipality must ensure that copyright in any document produced, and the patent rights or ownership in any plant, machinery, thing, system or process designed or devised, by a consultant in the courses of the consultancy service is vested in the Mopani District Municipality

CLAUSE 36 DEVIATION FROM AND RATIFICATION OF MINOR BREACHES OF, PROCUREMENT PROCESSES

- (1) A supply chain management policy allow the accounting officer-
- (a) To dispense with the official procurement processes established by the policy and to procure any required good or services through any convenient process which may include direct negotiations, but only-
- (i) In an emergency;
 - (ii) If such goods or services are produced or available from a single provider only;
 - (iii) For the acquisition of special works of art or historical objects where specifications are difficult to compile
 - (iv) Acquisition of animals for zoos; or
 - (v) In any other exceptional case where it is impractical or impossible to follow the official procurement processes:-
 - v-1. any purchase on behalf of the Municipality at a public auction sale;
 - v-2. any contract in respect of which compliance therewith would not be in the public interest;
 - v-3. ad-hoc repairs to plant and equipment where it is not possible to ascertain the nature or extent of the work required in order to call for bids; and
 - v-4. any contract in respect to accommodation, travel agencies and courier services, strip & quote services.
 - v-5. any acquisition in respect of show stalls.
 - v-6. Any acquisition service or goods while waiting the finalisation SCM process (advertise/bid under SCM process)
- (b) To ratify minor breaches of the procurement processes by an official or committee acting in terms of delegated power or duties that are purely of a technical nature.
- (2) The Accounting Officer must record the reasons for any deviations in terms of sub-clause 1 (a) and (b) and report them to the next meeting of the council, or board of directors, or management meeting in the case of a municipal entity, and include as a note to the annual financial statements.
- (3) Sub-clause of (2) does not apply to the procurement of goods or services in MMA-SCM regulation 11(2)
- (4) **Exception**
- (5) **Condonation of Expenditure**
- (a) The Municipal Manager, upon recommendation of the Bid Adjudication Committee, may condone any expenditure incurred in contravention of, or that is not in accordance with, a requirement of this Policy, Municipal Manager may not be sub-delegated, such condonation shall not preclude the taking of disciplinary steps against the responsible official.
 - (b) In the event where the Municipal Manager refuses to condone any expenditure referred to in clause (a) such expenditure will be deemed to be either unauthorised, irregular or fruitless and wasteful expenditure as defined in section 1 & 32 of the MFMA and will be treated by the Municipal Manager in accordance with the relevant provisions of the MFMA Circular.
 - (c) The conditions warranting Emergency dispensation should include the existence of one or more of the following:
 - (i) the possibility of human injury or death;
 - (ii) the prevalence of human suffering or deprivation of rights;
 - (iii) the possibility of damage to property, or suffering and death of livestock and animals;
 - (iv) the interruption of essential services, including transportation and communication facilities or support services critical to the effective functioning of the Mopani District Municipality as a whole;
 - (v) the possibility of serious damage occurring to the natural environment;
 - (vi) the possibility that failure to take necessary action may result in the Mopani District Municipality not being able to render an essential community service; and

(vii) the possibility that the security of the state could be compromised.

(6) Obligation to Report

The reasons for all deviations shall be recorded and reported by the Municipal Manager to Council at the next Council meeting, and shall be included as a note to the annual financial statements.

CLAUS 37 UNSOLICITED BIDS

- (1) Mopani District Municipality is in term of section 13 of the Act not obliged to consider unsolicited bids receive outside a normal bidding process
 - (2) If a Mopani District Municipality decides in terms of section 113(2) of the Act to consider an unsolicited bid, it may do so only if-
 - (a) The product or service offered in terms of the bid is a demonstrably or proven unique innovative concept;
 - (b) The product or service will be exceptionally beneficial to, or have exceptional cost advantages for, the Mopani District Municipality
 - (c) The person who made the bid is the sole provider of the product or service; and
 - (d) The reason for not going through the normal bidding processes are found to be sound by the Accounting Officer
 - (3) If a Mopani District Municipality decides to consider an unsolicited bid that complies sub-clause (2), the Mopani District Municipality must make its decision public in according with section 21A of the Municipal System Act, together
 - (a) Its reasons as to why the bid should not be open other competition;
 - (b) An explanation of the potential benefits for the Mopani District Municipality were it to accept the solicited bid; and
 - (c) An invitation to the public or other potential supplier to submit their comments within 30 days of the notice.
 - (4) Once the Mopani District Municipality has received written comments pursuant to sub-clause (3), it must such comments, including any responses from the unsolicited bidder, the National Treasury and province treasury for comment.
 - (5) The adjudication committee must consider the unsolicited bid and may the bid or make a recommendation to the accounting officer, depending on its delegations.
 - (6) A meeting of the adjudication committee to consider an unsolicited bid must be open to the public.
 - (7) When considering the matter, the adjudication committee must take into account-
 - (a) Any committee submitted by the public; and
 - (b) Any written comments and recommendation of the National Treasury or provincial treasury.
 - (8) If any recommendations of the National Treasury or provincial treasury are rejected or not followed, the Accounting Officer must submit to the national Treasury the reason for rejecting of not following those recommendations.
 - (9) Such submission must be made within seven days after the decision on the award of the unsolicited bid is taken, but no contract committing the Mopani District Municipality to the bid may be entered into or signed within 30 days of the submission.
- (10) Public-Private Partnerships**
- (a) 61. Part 2 of chapter 11 of the MFMA applies to the procurement of public-private partnership agreements.
 - (b) Section 33 also applies if the agreement will have multi-year budgetary implications for the Municipality within the meaning of that section.

CLAUS 38 COMBATING OF ABUSE OF SUPPLY CHAIN MANAGEMENT SYSTEM

- (1) Measures for the combating of abuse of the supply chain management system, and must enable the accounting officer-
 - (a) To take all reasonable steps to prevent such abuse;
 - (b) To investigate any allegations against an official or other role player of fraud, corruption, favouritism, unfair or irregular practices or failure to comply with the supply chain management policy, and when justified-
 - (i) Take appropriate steps against such official or other role player; or
 - (ii) Report any alleged criminal conduct to the South African Police Services (SAPS)
 - (c) To check the National Treasury; database prior to awarding any contract to ensure that no recommended bidder, or any of its directors, is listed as a person prohibited from doing business with the public sector;

- (d) To reject any bid from a bidder-
 - (i) If any municipal rates and taxes or municipal service charge owned by that bidder or any of its directors to the Mopani District Municipality or to any other municipality or municipality entity, are in arrears for more than three months
 - (ii) Who during the last five years has failed to perform satisfactorily on a previous contract with the Mopani District Municipality or any other organ of state after written notices was given to that bidder that performance was unsatisfactory
 - (e) To reject a recommendation for the award of a contract if the recommended bidder, or any of its directors, has committed a corrupt or fraudulent act in competing for the particular contract;
 - (f) To cancel a contract awarded to a person if-
 - (i) The person committed any corrupt or fraudulent act during the bidding process or the execution of the contracts;
 - (ii) An official or other role players committed any corrupt or fraudulent act during the bidding process or the execution of the contract that benefited that person; and
 - (g) To reject the bid of any bidder if that bidder or any of its directors
 - (i) Has abused the supply chain management system of the Mopani District Municipality or has committed any improper conduct in relation to such systems;
 - (ii) Has been convicted for fraud or corruption during the past five years;
 - (iii) has wilfully neglected, reneged on or failed to comply with any government, municipal or other public sector contract during the past five years; or
 - (iv) Has been listed in the register for tender defaulters in terms of section 29 of the prevention and combating of corrupt Activities Act (12 of 2004).
- (2) The Accounting Officer must inform the National Treasury and provincial treasury in written of any actions taken in terms of sub-clause (1)(b)(ii),(e) or (f)

Part 3: Logistics, disposal, risk and performance management (clauses 39-43)

CLAUSE 39 LOGISTICS MANAGEMENT

- (1) Mopani District Municipality will provide for an effective system of logistics management in order to provide for the setting of the inventory levels, placing of orders, receiving and distribution of goods, stores and warehouse management, expediting orders, transport management, vendor performance, and maintenance and contract administration.
- (2) Stock items shall be systematically replenished using the re-order point planning strategy in conjunction with minimum and maximum levels. Open reservations shall be taken into account during the replenishment run.
- (3) Placing of Orders
 - (a) Purchase orders will be created with reference to requisitions where the supply source is contract or quotations (where sourcing had to take place) using bulk stock vote.
 - (b) All purchase orders which are for imported goods and which are subject to rate and exchange adjustments must specify that the vendor must take out a forward exchange contract in order to fix the Rand based price in the purchase order.
 - (c) All purchase orders will be captured on the financial system exclusive of VAT.
 - (d) Standing orders (also known as "framework orders") will be used in cases where a longer term arrangement, such as after hour services and copier contracts, are required.
 - (e) Purchase order approvals will be systems based and will involve the Acquisition department only.
 - (f) The assets section (for asset creation) and the transport section (for insurance claims) will be informed after the purchase order approval of assets related for bar coding before distribution.
 - (g) The assets section (for asset creation) and the transport section (for insurance claims) will be informed after the purchase order approval of assets related for bar coding before distribution
- (4) Receiving and Distribution of Goods
 - (h) The logistic division / warehouse shall receive copy on official purchase order to utilise to:-
 - (i) Verify Quantity / quality check done by the transit official and a specialist where the need arise
 - (ii) Delivery note / invoice must be signed by the transit official and
 - (iii) the store person after all the checking is done

- (iv) update stock level / stock item cards / bin card & the system immediately
 - (v) Stock item must be properly package in store
 - (vi) The store person will issue according to the paperwork
 - (vii) Stores controller must update the bin card and the system after issuing
 - (viii) Goods will be received on the Municipality's financial system with reference to purchase orders.
- (4) No over receipt of stock will be allowed. Under receipts will keep the purchase order open for the outstanding delivery quantity.
- (5) Stores and Warehouse Management
- (i) Stores and warehousing function shall be centralised to main store room in Giyani
 - (ii) five town/municipal satellite shall be supported to main stores operate under the jurisdiction of the Supply Chain Management Unit.
 - (iii) The Supply Chain Management Unit must ensure proper financial and budgetary control; uphold the principle of effective administration, proper stock holding and control, product standardisation, quality of products and a high standard of service levels.
- (6) Expediting Orders
- (a) The purchasing expeditor will be required to monitor and expedite outstanding purchase orders.
 - (b) Reminder letters can be faxed automatically or send via e-mail to vendors based on the reminder levels (days before delivery due date) that are set in the purchase order.
 - (c) Term or multiple framework contracts may be use for bulk stock purchase at rotation basis
- (7) Vote
- (a) Budget & reporting shall create stock item vote that will be utilise for bulk stock purchase
 - (i) Budget amount of stock item vote shall not exceed a consolidate budget allocation of user department
 - (b) Stores or warehouse shall use departmental vote to issue a stock item;
 - (ii) SCM shall credit such user vote according stock item on hand value (FIFO or average waiting model)
 - (iii) User with negative or overspending shall be request to transfer funds in line with
- (8) Issuing of stock
- (a) End user shall request items on internal requisition clearly describing stock item, vote, budgeted amounts
 - (i) Requisition shall be approve by authorise official
 - (ii) Goods will be issued from stock with reference to reservations
 - (iii) goods can be issued for consumption against internal orders, cost centres, projects and assets under construction.
- (9) Supply chain management unit with varies end uses shall develop stock demand management plan:-
- (a) Bid specification committee for development of specification
 - (b) Identifying stock item in demand or market analysis; procurement approach & procurement strategies
- (10) Stock taking
- (a) Warehouse /stores must conduct monthly stock taking for monthly report submitted to SCM
 - (b) SCM unit conduct quarterly stock taking for quarterly report submitted to council
 - (c) BTO shall at least twice conduct a year conduct mid – year invite internal audit & financial year end stock conducting with appointed chairperson in present of external auditor (AGSA) or independent auditor

Transport Management

- (a) The Municipality's fleet management policy must be adhered to at all times
(Under contraction)

CLAUSE 40 DISPOSAL MANAGEMENT

- 1) Mopani District Municipality will provide for an effective system of disposal management for the disposal or letting of assets, including unserviceable, redundant or obsolete assets, subject to sections 14 and 90 of the Act
- 2) A supply chain management policy must-
 - (a) specify the ways in which assets may be disposed of, including by-
 - (i) Transferring the assets to another organ of state in terms of a provision of the Act enabling the transfer of assets
 - (ii) Transferring the assets to another organ state at market related value or, when appropriate, free of charge;

- (iii) Selling the assets; or
- (iv) Destroying the asset;
- (b) stipulate that-
 - (i) immovable property may be sold only at market related prices except when the public interest or the plight of the poor demands otherwise
 - (ii) movable assets may be sold either by way of written price or quotations, a competitive bidding written price quotations, a competitive bidding process, auction or at market related prices, whichever is the most advantageous to the Mopani District Municipality;
 - (iii) in the case of the free disposal of computer equipment, the provincial department of education must first be approached to indicate within 30 days whether any of the local school are interested in the equipment
 - (iv) in case of the disposal of firearms, the national conventional Arms Control committee has approved any sale or donation of firearms to any person or institution within outside the Republic;
- (c) provided that-
 - (i) immovable property is let at market related rates expect when the public interest of the letting or the plight of the poor demands otherwise; and
 - (ii) all fees, charges, rates, tariffs, scales of fees or other charges relating to the letting immovable property are annual reviewed; and
 - (iii) Ensure that where assets are traded in for other assets, the highest possible trade-in price is negotiated.
- (d) Ensure that where assets are traded in for other asset, the highest possible trade-in price is negotiated.

CLAUSE 41 RISK MANAGEMENT

- (1) Mopani District Municipality will provide for an effective system of risk management for the identification, consideration and avoidance of potential risk in the Supply Chain Management System.
- (2) Risk management must include-
 - (a) The identification of risk on a case-by-case basis;
 - (b) The allocation of risk to the petty cash best suited to manage such risks;
 - (c) Acceptance of the cost of the risk where the cost of transferring the risk is greater the retaining it
 - (d) The management of the risks in a pro-active manner and the provision of adequate cover for residual risks; and
 - (e) The assignment of relative risks to the contracting parties through clear and unambiguous contract documentation.

CLAUSE 42 PERFORMANCE AND CONTRACT MANAGEMENT

- (1) Mopani District Municipality will provide for an effective internal monitoring system in order to determine, on the basis of a retrospective analysis, whether the authorised supply chain management process are being followed and whether the desired objective are being achieved and
- (2) Accounting Officer shall ensure that:
 - (a) All term bids appointed service provider(s) shall enter into a written contract / service level agreement in term section 116 of MFMA that:-
 - (i) Sign by both parties (Mopani District Municipality and service provider)
 - (ii) Drafted by Mopani District Municipality's legal division
 - (iii) In addition to standard contract, detailed at least the following:-
 - Contract Name & number
 - Name of Municipality, service provider;
 - Starts date, end dates, termination, Payment agreement
 - Negotiated Term & condition
 - (b) Commitment register for:
 - (i) measuring performance and monitoring contract management is update
 - (ii) at quarterly basis update commitment register is reported to council
 - (iii) detailed the following column:-
 - contract name& number, name of service provider;
 - dates of appointment, start & end dates;
 - contract value, payment value, remaining balance
 - comments or performance update

- (3) Contract Price Adjustment
- (a) For all contract periods equal to or exceeding one year, an appropriate contract price adjustment formula must be specified in the bid documents.
 - (b) In general, if contract periods do not exceed one year, the bid shall be a fixed price bid and not subject to contract price adjustment.
 - (c) However, if as a result of any extension of time granted, the duration of a fixed price contract exceeds one year, the contract will automatically be subject to contract price adjustment for that period by which the extended contract period exceeds such one year. An appropriate contract price adjustment formula must be specified in the bid documents.
 - (d) Notwithstanding of above sub-clause, if the bid validity period is extended, then contract price adjustment may be applied.
 - (e) Contracts providing for Compensation Based on Turnover
 - (f) If a service provider acts on behalf of the Municipality to provide any service or act as a collector of fees, service charges or taxes and the compensation payable to the service provider is fixed as an agreed percentage of turnover for the service or the amount collected, the contract between the service provider and the Municipality must stipulate;
 - (i) a cap on the compensation payable to the service provider; and
 - (ii) that such compensation must be performance based.
- (4) Management of expansions or variation of orders against the original contract
- (a) It is recognized that, in exceptional cases, an Accounting Officer or accounting authority may deem it necessary to expand or vary orders against the original contract.
 - (b) The absence of a prescribed threshold for the expansion or variation of orders against the original contract has, however, led to gross abuse of the current SCM system.
 - (c) In order to mitigate against such practices, accounting officers and authorities are directed that, from the date of this instruction note taking effect, contracts may be expanded or varied by not more than 20% or R20 million (including all applicable taxes) for construction related goods, works and/or services and 15% or R15 million (including all applicable taxes) for all other goods and/or services of the original value of the contract, whichever is the lower amount. The relevant treasuries may, however, decrease these thresholds for institutions reporting to them.
 - (d) Any deviation in excess of these thresholds will only be allowed subject to the prior written approval of the relevant treasury. Whilst provision is made for deviations, it is imperative to note that requests for such deviations may only be submitted to the relevant treasury where good reasons exist.
 - (e) The contents of paragraph (b) are not applicable to transversal term contracts facilitated by the relevant treasuries and specific term contracts as in such contracts, orders are placed as and when commodities are required and that at the time of awarding the contract, required quantities are not known
- (5) User departments shall be responsible for ensuring that contract:
- (a) prepare the contract administration plan & budget is available to execute the contract;
 - (b) monitor the performance of the contractor;
 - (c) appropriate responsibility and accountability;
 - (d) are adequately trained so that they can perform and exercise the responsibility; and
 - (e) act with due care and diligence and observe all accounting and legal requirements.
- (6) There are three levels of contract administration:
- (a) The first operational level is for standard contracts for goods and services. Day to day contract administration should become no more than a monitoring, record keeping and price adjustment authorisation role.
 - (b) The second or intermediate level is for more complex contracts for services. An example would be a contract to outsource cleaning services. This type of contract will require a more active role for the contract manager in developing the relationship between the Municipality and the contractor.
 - (c) The third level is for strategic contracts involving complex partnerships and outsourcing arrangements. These contracts need more active management of the business relationships between the supplier and the users, for example to manage outputs and not the process. Sufficient resources need to be dedicated by all parties to successfully manage these contractor relationships and, where feasible, to achieve partnership. A partnership is the result of mutual commitment to a continuing co-operative relationship, rather than parties working on a competitive and adversarial basis.
- (7) Framework agreements

- (a) provide a convenient means for employers to obtain goods, services or works from contractors within a defined scope on an "as instructed" basis over a set term without necessarily committing to any quantum of work. Normally the employer appoints a number of contractors to provide goods, services or works in terms of a framework agreement following a competitive selection process e.g. qualified procedure or open procedure. Framework agreements accordingly enable an employer to obtain goods, services or works as and when required in an efficient and cost effective manner.
 - (b) Only near the end of the term is the market approached to provide the goods, services and works covered by such contracts for the next term.
 - (c) The essential elements of a framework agreement are:
 - i. A framework agreement is only entered into with contractors (including suppliers and service providers) who have the resources and the capability to carry out work that is likely to be instructed.
 - ii. A framework agreement needs to include the basis by which contractors are to be remunerated for instructed work.
 - iii. The scope of work of a framework agreement needs to identify the extent and location of the work covered by the contract as the employer may not instruct a contractor to provide work outside of the scope of work associated with the contract.
 - iv. Competition amongst framework contractors participating in framework agreements covering a particular scope of work needs to be reopened whenever there is no justifiable reason for issuing a batch/task/package order to a particular contractor, in which case all or selected number of contractors are invited to submit quotations to execute a batch/task/package order.
 - v. Contractors may only proceed with work associated with a batch/task/work package when given an official batch/task/package order to do so.
 - vi. Employers are not permitted to issue a batch/task/package order after the end date of the term of the framework agreement.
 - vii. Any work commenced before the end of the term of a framework contract may continue until the end date provided in the batch/task/package order.
 - (d) The instructing of work outside of the scope of work of a framework agreement is not permitted. This is seen to circumvent the system anything not explicitly provided for in the framework contract must be procured on a competitive basis in terms of an organisation's normal procurement system.
 - (e) The reopening of competition amongst contractors whenever the terms and conditions are amended ensures that the prices for work done not explicitly covered in the framework contract remains competitive.
 - (f) Framework contracts should generally be between three years. (ISO 10845-1) except where justified by the organisation's executive. Municipal contracts having a duration of longer than three years need to satisfy sections 33 and 116 of the Municipal Finance Management Act, 2003 (Act 56 of 2003)
 - (g) The Supply Chain Management Regulations issued in terms of the Public Finance Management Act and the Municipal Finance Management Act permit one organ of state to make use of another organ of state's contract that is put in place by means of a competitive procurement process.
 - (h) Framework contracts are well suited to such applications.
 - (i) Essential elements of a framework agreement should, as a minimum, contain:
 - i. The term (period) of the contract within which a batch/task/package order falling within the scope of work associated with the contract may be issued;
 - ii. The scope of the goods, services or works which may form the basis of a batch/task/package order;
 - iii. The basis by which contractors are to be remunerated for instructed work; and
 - iv. Where a framework contract is entered into with more than one contractor, the manner in which competition between framework contractors in relation to a specific batch/task/package order falling within the scope of work associated with their contracts, may be reopened.
- (8) Multiple framework contracts are entered into Where the framework agreement provides prices prime rates or rates only or fees or staff rates or expenses etc. which fully cover the required goods or services or works or infrastructure procurement the employer may invite the contractor who in their opinion is most suited to provide the work associated with the batch/task/package order in the best interest of the employer to do so.
- (a) Factors such as geographic location, prior work around the required scope of work and specialist expertise might influence the decision.
 - (b) Alternatively, such selection may be made on a next in line basis from a rotating data base.

- (c) Where the terms of the framework contract require modification, or where there is no advantage or justification for favouring one framework contractor over another, all or selected number contractors who have framework contracts covering the required scope of work are invited to submit quotations to provide work in terms of the batch/task/package order.
- (d) Quotations need to be evaluated in accordance with the cidb Standard Conditions of Tender or National Treasury General Conditional Contract 2010
- (e) Typical activities associated with framework contracts

Procurement activities and gates associated with the issuing of an order above the quotation threshold in terms of a framework agreement

Activity	Key action	
1	Confirm justifiable reasons for selecting a framework contractor where there is more than one framework agreement covering the same scope of work	Confirm reasons submitted for not requiring competition amongst framework contractors or instruct that quotations be invited
2	Obtain approval for procurement documents	Grant approval for the issuing of the procurement documents
3	Confirm that budgets are in place	Confirm that finance is available so that the order may be issued
4	Issue Task/Package Order	Issue draft task/package order to a contractor or issue quotation documents to all or selected contractors who have framework contracts.
5	Authorise the issuing of the order Issue Task/Package Order	If applicable, review evaluation report and confirm or reject recommendations. Finalise order / Formally accept the offer in writing and issue the contractor with a signed copy of the order task

Part 4 Other Matters: (Clauses 43-52)

CLAUSE 43 PROHIBITION ON AWARD TO PERSONS WHO'S TAX MATTER ARE NOT IN ORDER

- (1) Mopani District Municipality will irrespective of procurement process may not make any award to a person whose tax matters have not been declared by the South African Revenue Service or central supplier's Database system to be in order.
- (2) Before making an award to a person, a Mopani District Municipality must first check on CSD system whether that person's tax matter are in order.
- (3) If CSD system is down due to network problem, immediately when system back on line, tax matter will be verified before any payment of the service providers
- (4) Municipal rates and taxes
No contract may be awarded to a tenderer who, of the principals of that tenderer, owes municipal rates and taxes or municipal service charges to any municipality or a municipal entity and are in arrears for more than 3 months.
- (5) Tax verification during SCM process (MFMA Circular No 90 issued on January 2018)
- (a) The designated official(s) should verify the bidder's tax compliance status prior to the finalisation of the award of the bid or price quotation;
- (b) Where the recommended bidder is not tax compliant, the bidder should be notified of their non-compliant status and the bidder must be requested to submit to the municipality or municipal entity, within 7 working days, written proof from SARS of their tax compliance status or proof from SARS that they have made an arrangement to meet their outstanding tax obligations. The proof of tax compliance status submitted by the bidder to the Mopani District Municipality must be verified via the CSD or e-Filing;

- (c) The Accounting Officer should reject a bid submitted by the bidder if such a bidder fails to provide proof of tax compliance status within the timeframe stated above;
- (d) Where goods or services have been delivered satisfactorily without any dispute, accounting officers should not delay processing payment of invoices due to outstanding tax matters;
- (e) Municipalities and municipal entities are advised to update their current SCM policies to ensure alignment with the new TCS.

CLAUSE 44 PROHIBITION ON AWARDS TO PERSONS IN THE SERVICES OF THE STATE

- (1) Mopani District Municipality will irrespective of the procurement followed Municipality may not make any award to a person-
 - (a) Who is in the service of the state;
 - (b) If that person is not a natural person, of which any director, manager, principal shareholder is a person in the service of the state; or
 - (c) Who is an advisor or consultant contracted with the Mopani District Municipality
- 2) organ of state" in section 1 of the Act in paragraph (a) to (e) includes-
 - (a) a national or provincial department as defined in the Public Finance Management Act, 1999;
 - (b) a municipality as contemplated in the Constitution;
 - (c) a constitutional institution as defined in the Public Finance Management Act;
 - (d) Parliament or provincial legislature.

CLAUSE 45 AWARDS TO CLOSE FAMILY MEMBERS OF PERSONS IN THE SERVICE OF THE STATE

- (1) The note of the annual financial statement of the Mopani District Municipality must disclose particulars of any award of more than R 2,000 to a person who is a spouse, child or parent of a person in the service of the state, or been in the service of the state in the previous twelve months, including-
 - (a) The name of the person;
 - (b) The capacity in which that person is in the service of the state; and
 - (c) The amount of the award.

CLAUSE 46 ETHICAL STANDARDS

- (1) MDM officials involve implementation of the supply chain management policy of must sign code of ethical standards/conduct complying with sub-clause (2) for officials and other role players in the supply chain management system in order to promote
 - (a) Mutual trust and respect; and
 - (b) An environment where business can be conducted with integrity and in a fair and reasonable manner
- (2) A municipal code of ethical standard must stipulate that an official or other role player involved in the implementation of the supply chain management policy of the Mopani District Municipality-
 - (a) Must treat all providers and potential provider equitably;
 - (b) may not use his or her position for private gain or to improperly benefit for another person;
 - (c) may not accept any reward, gift, favour, hospitality or other benefit directly or indirectly, including to any close family member, partner, or associate of the person;
 - (d) notwithstanding sub-clause (2)(e), must declare to the Accounting Officer details of any reward, gift, favour, hospitality or other benefit promised, offered or granted to the person or any close family member, partner or associate of the person;
 - (e) must declare to the Accounting Officer details of any private or business interest which that person, or any close family member, partner or associate, may have in any proposed procurement or disposal process of, or in any award of a contract by, the Mopani District Municipality
 - (f) must immediately withdraw from participating in any manner whatsoever in a procurement or disposal process or in the award of a contract in which that person, or any close family member, partner or associate, has any private or business interest;

- (g) must be scrupulous in his or her use of property belonging to the Mopani District Municipality ;
 - (h) must assist the Accounting Officer in combating fraud, corruption, favouritism and unfair and irregular practices in the supply chain management system; and
 - (i) must report to the Accounting Officer any alleged irregular conduct in the supply chain management system which that person may become aware of including-
 - (a) any alleged fraud, corruption, favouritism or unfair conduct
 - (b) any alleged contravention of regulation 47(1)
 - (c) any alleged breach of the code of ethical standards
- (3) Determination that-
- (a) all declarations in terms of sub-clause (2)(d) and (e) must be recorded in a register which the Accounting Officer must keep for this purpose;
 - (b) all declarations by the Accounting Officer must be made to the mayor of the municipality or the board of directors of the municipal entity who must ensure that such declaration are recorded in the register; and
 - (c) contain measures to ensure that appropriate action is taken against any official or other role player who commits a breach of the code of ethical standards
 - (d) Mopani District Municipality may adopt the National Treasury's code of conduct for supply chain management practitioners and other role players involved in the implementation of the supply chain management. When adopted, such code of conduct becomes binding on all officials and other role players involved in the Mopani District Municipality.
 - (e) sub-clause (2) (c) does not apply to gifts less than R 500 in value

CLAUSE 47 INDUCEMENTS, REWARDS, GIFTS AND FAVOURS MUNICIPALITY OR MUNICIPAL ENTITIES, OFFICIALS AND OTHER ROLE PLAYERS

- (1) no person who is a provider or prospective provider of goods or services to a Mopani District Municipality, or a recipient of goods disposed or to be disposed of by a Mopani District Municipality, may either directly or through a representative or intermediary promise, offer or grant-
 - (a) any inducement or reward to the Mopani District Municipality for or in connection with award of a contract; or
 - (b) any reward, gift, favour or hospitality to-
 - (i) Any official of the Mopani District Municipality; or
 - (ii) Any other role player involved in the implementation of the supply chain management policy of the Mopani District Municipality.
- (2) The Accounting Officer of a Mopani District Municipality must promptly report any alleged contravention of sub-clause (1) to the National Treasury for considering whether the offending person, and any representative or intermediary through which such person is alleged to have acted, should be listed in the National Treasury for database of person prohibited from doing business with the public sector.
- (3) Sub-clause (1) does not apply to gifts less than R 750 in value

CLAUSE 48 SPONSORSHIP

- (1) The Accounting Officer of a Mopani District Municipality must promptly disclose to the National Treasury and provincial treasury any sponsorship promised, offered or granted to the Mopani District Municipality, whether directly or through a representative or intermediary, by any person who is-
 - (a) A provider or prospective provider of goods or services to the Mopani District Municipality; or
 - (b) A recipient or prospective recipient of goods disposed or to be disposed, of by the Mopani District Municipality.
 - (c) Authority for Executive Mayor/Accounting to source such sponsorship should be request & granted in written including Private Public Partnership

CLAUSE 49 OBJECTIONS AND COMPLAINTS

Mopani District Municipality must allow persons aggrieved by decision or action taken by the Mopani District Municipality in the implementation of its supply chain management system, to lodge within 14 of the decision or action a written objection or complaint to the Mopani District Municipality against the decision or action

CLAUSE 51 CONTRACTS PROVIDING FOR COMPENSATION BASED ON TURNOVER

- (1) If a service provider acts on behalf of a Mopani District Municipality to provide any service or act as a collector of fees, service charges or taxes and the compensation payable to the service provider is fixed as an agreed percentage of turnover for the service or the amount collected, the contract between the service provider and the Mopani District Municipality must stipulate-
- (a) A cap on the compensation payable to the service provider; and
 - (b) That such compensation must be performance based.

CLAUSE 50 RESOLUTION OF DISPUTES, OBJECTIONS, COMPLAINTS AND QUERIES

- (1) The supply chain management policy of a Mopani District Municipality must provide for the appointment by the Accounting Officer of an independent and impartial person not directly involved in the supply chain management processes of the Mopani District Municipality-
- (a) To assist in the resolution of disputes between the Mopani District Municipality and other persons regarding-
 - (i) Any decisions or action taken by Mopani District Municipality in the implementation of its supply chain management system; or
 - (ii) Any matter arising from a contract awarded in the course of its supply chain management system; or
 - (b) To deal with objections, complaints or queries regarding any such decision or action or any matter arising from such contract.
- (2) A parent Mopani District Municipality under its sole or shared control may for purposes of sub-clause (1) appoint the same person.
- (3) The accounting officer, or another officer, is responsible for assisting the appointed person to perform his or her functions effectively.
- (4) The person appointed must-
- (a) Strive to resolve promptly all disputed, objections, complains or queries; and
 - (b) Submit monthly reports to the Accounting Officer on all dispute, objections, complaint or queries received, attended to or resolved
- (5) A dispute, objection, complaint or query may be referred to the relevant provincial treasury if-
- (a) The dispute, objection, complaint or query is not resolved within 60 days.
 - (b) No response is received from the Mopani District Municipality within 60 days
- (6) If the provincial treasury does not or cannot resolve the matter, the dispute, objection, complaint or query may be referred to the National Treasury for resolution.
- (7) This regulation must be read as affecting a person's rights to approach a court at any time.

CLAUSE 52 COMMENCEMENT

Mopani District Municipality Supply Chain Management Policy amendments take effect from after council resolution No.becomes effective for a Mopani District Municipality immediately subject to any exemptions that may be granted in terms of MFMA section 177 of the act.

CLAUSE 52 UNAUTHORIZED, IRREGULAR, FRUITLESS AND WASTEFUL EXPENDITURE

- (1) Council has a duty to introduce and adopt policies and processes to:
- (a) Prevent unauthorised, irregular, fruitless and wasteful expenditure;
 - (b) Identify and investigate unauthorised, irregular, fruitless and wasteful expenditure;
 - (c) Respond appropriately in accordance with the law; and
 - (d) To address instances of unauthorised, irregular, fruitless and wasteful expenditure conclusively.
- (2) Examples of expenditures that are NOT unauthorised expenditure:
- (a) Any over-collection on the revenue side of the budget as this is not an expenditure; and
 - (b) (Any expenditure incurred in respect of:
 - (i) any of the transactions mentioned in section 11(1)(a) to (j) of the MFMA;
 - (ii) re-allocation of funds and the use of such funds in accordance with a council approved virement policy;

- (iii) overspending of an amount allocated by standard classification on the main budget Table A2 (Budgeted Financial Performance: revenue and expenditure by standard classification), as long as it does not result in overspending of a 'vote' on the main budget Table A3 (Budgeted Financial Performance: revenue and expenditure by municipal vote) and Table A4 (Budgeted Financial Performance: revenue and expenditure (read in conjunction with supporting Table SA1) of the MBRR; and
- (iv) Overspending of an amount allocated by standard classification on the main budget Table A5 (Budgeted Capital Expenditure by vote, standard classification and funding) of the MBRR as long as it does not result in overspending of a 'vote' on the main budget Table A5.

(a) Unauthorised expenditure on Unforeseen and unavoidable expenditure shall apply if:

- (i) the amount the mayor authorised as unforeseen and unavoidable expenditure exceeds the monetary limits set in regulation 72 of the MBRR, the amount in excess of the limit is unauthorised;
- (ii) the reason for the mayor authorising the unforeseen and unavoidable expenditure does not fall within the ambit of regulation 71(1) of the MBRR, the expenditure is unauthorised;
- (iii) the reason for the mayor not authorising the unforeseen and unavoidable expenditure falls outside the ambit of regulation 71(2) of the MBRR, the expenditure is unauthorised; and
- (iv) the council does not appropriate the expenditure in an adjustments budget that is passed within 60 days after the expenditure was incurred, the expenditure is unauthorised.

(3) Irregular expenditure

- (a) In this context 'expenditure' refers to any use of municipal funds that is in contravention of the following legislation:
 - (i) Approved Mopani District Municipality's supply chain management policy, and any by-laws giving effect to thus policy
 - (ii) Municipal Finance Management Act, Act 56 of 2003, and its regulations;
 - (iii) Municipal Systems Act, Act 32 of 2000, and its regulations;
 - (iv) Public Office-Bearers Act, Act 20 of 1998, and its regulations; and
- (b) Although a transaction or an event may trigger irregular expenditure, a municipality or municipal entity will only identify irregular expenditure when a payment is made, in other words, the recognition of irregular expenditure will be linked to a financial transaction. If the possibility of irregular expenditure is determined prior to a payment being made, the transgression shall be regarded as a matter of non-compliance. Details on treatment of irregular expenditure are dealt with later in this Circular.

(4) Fruitless and wasteful expenditure

- (a) The description of the categories of irregular expenditure in the above three instances can be applied directly to fruitless and wasteful expenditure. Fruitless and wasteful expenditure can arise in any circumstance and is not dependent on non-compliance with any legislation.
- (b) Council should follow section 32(2)(b) of the MFMA when dealing with instances of fruitless and wasteful expenditure.
- (5) Register of unauthorised, irregular, fruitless and wasteful expenditure
 - (a) All instances of unauthorised, irregular, fruitless and wasteful expenditures must be reported to the mayor, the MEC for local government in the province, the Auditor-General, disclosed in the annual report, and to council as required by section 32(4) and 74 of the MFMA.
- (6) The processes to respond appropriately to irregular, fruitless and wasteful expenditure:
 - (a) disciplinary charges against officials and political office bearers;
 - (b) criminal charges against officials and political office-bearers;
 - (i) If, after following a proper investigation, the council concludes that the official or political office-bearer responsible for making, permitting or authorising an instance of irregular expenditure acted deliberately or negligently, then the Council must institute disciplinary procedures and lay criminal charges against the liable official or political office-bearer.
- (c) Recovery of the fruitless and wasteful expenditure from the liable persons.
 - (i) All instances of unauthorised expenditure must be recovered from the liable official or political office-bearer, unless the unauthorised expenditure has been authorised by council in an adjustments budget.
 - (ii) Once it has been established who is liable for the unauthorised expenditure, the Accounting Officer must, in writing, request that the liable official or political office-bearer pay the amount within 30 days or in reasonable installments.

- (iii) If the person fails to comply with the request, Unauthorised, Irregular, Fruitless and Wasteful Expenditure the matter must be handed to the municipality's legal division for the recovery of the debt through the normal debt collection process.
- (iv) In terms of section 32(2)(b) irregular expenditure may only be written-off by Council if, after an investigation by a council committee, the Irregular, Fruitless and Wasteful Expenditure is certified as irrecoverable. In other words writing-off is not a primary response, it is subordinate to the recovery processes, and may only take place if the irregular expenditure is certified by Council as irrecoverable, based on the findings of an investigation.

(7) Procedure to Condone the Irregular, Fruitless and Wasteful Expenditure as follows

- (v) in terms of section 170 of the MFMA, only the National Treasury may condone non-compliance with a regulation issued in terms of the MFMA or a condition imposed by the Act itself. The municipal Council therefore has no power in terms of the MFMA to condone any act of non-compliance in terms of the MFMA or any of its regulations. The treatment of expenditure associated with the non-compliance is therefore the responsibility of the Council
- (vi) There is no provision in the MSA that allows for a contravention of the Act to be condoned. Nevertheless, should a municipality wish to request that an act of non-compliance with any provision of the MSA be condoned, then the Accounting Officer should address the request to the Minister of Co-operative Governance and Traditional Affairs, who is responsible for administering the MSA. The resultant expenditure should however be dealt with in terms of section 32(2) of the MFMA.
- (vii) There is no provision to allow irregular expenditure resulting from a contravention of the Public Office-Bearers Act to be condoned. This is consistent with section 167(2) of the MFMA, which provides that such irregular expenditure cannot be written-off and must be recovered from the political office-bearer concerned.
- (viii) A council may condone a contravention of the council approved SCM policy or a by-law giving effect to such policy, provided that the contravention, is not also a contravention of the MFMA or the MFAM-SCM regulations, in which case (a) applies and then only National Treasury can condone a contravention of the MFAM-SCM regulations. Any such requests must be accompanied by a full motivation and submitted to mfma@treasury.gov.za for consideration.

Appendix A: Mopani District Municipality Supply Chain Management Infrastructure procurement policy

1 Scope

This policy establishes the *Mopani District Municipality's* policy for infrastructure delivery management in accordance with the provisions of the regulatory frameworks for procurement and supply chain management. It includes the procurement of goods and services necessary for a new facility to be occupied and used as a functional entity but excludes:

- a) the storage of goods and equipment following their delivery to *Mopani District Municipality'* which are stored and issued to contractors or to employees;
- b) the disposal or letting of land;
- c) the conclusion of any form of land availability agreement;
- d) the leasing or rental of moveable assets; and
- e) public private partnerships.

2 Terms, definitions and abbreviations 1

2.1 Terms and definitions

For the purposes of this document, the definitions and terms given in the standard and the following apply:

agent: person or organization that is not an employee of *Mopani District Municipality* that acts on the *Mopani District Municipality's* behalf in the of this document

authorised person: the accounting officer, the accounting authority or the appropriately delegated authority to award, cancel, amend, extend or transfer a contract or order

conflict of interest: any situation in which:

- a) someone in a position of trust has competing professional or personal interests which make it difficult for him to fulfil his duties impartially,
- b) an individual or organization is in a position to exploit a professional or official capacity in some way for his personal or for corporate benefit, or
- c) incompatibility or contradictory interests exist between an employee and the organization which employs that employee

contract manager: person responsible for administering a package on behalf of the employer and performing duties relating to the overall management of such contract from the implementer's point of view

family member: a person's spouse, whether in a marriage or in a customary union according to indigenous law, domestic partner in a civil union, or child, parent, brother, sister, whether such a relationship results from birth, marriage or adoption

framework agreement: an agreement between an organ of state and one or more contractors, the purpose of which is to establish the terms governing orders to be awarded during a given period, in particular with regard to price and, where appropriate, the quantity envisaged

gate: a control point at the end of a process where a decision is required before proceeding to the next process or activity

gateway review: an independent review of the available information at a gate upon which a decision to proceed or not to the next process is based 2 August 2015

gratification: an inducement to perform an improper act

infrastructure delivery: the combination of all planning, technical, administrative and managerial actions associated with the construction, supply, renovation, rehabilitation, alteration, maintenance, operation or disposal of infrastructure

infrastructure procurement: the procurement of goods or services including any combination thereof associated with the acquisition, renovation, rehabilitation, alteration, maintenance, operation or disposal of infrastructure

maintenance: the combination of all technical and associated administrative actions during an item's service life to retain it in a state in which it can satisfactorily perform its required function

operation: combination of all technical, administrative and managerial actions, other than maintenance actions, that results in the item being in use

order: an instruction to provide goods, services or any combination thereof under a framework agreement

organ of state: an organ of state as defined in section 239 of the Constitution of the Republic of South Africa

procurement document: documentation used to initiate or conclude (or both) a contract or the issuing of an order

principal: a natural person who is a partner in a partnership, a sole proprietor, a director a company established in terms of the Companies Act of 2008 (Act No. 71 of 2008) or a member of a close corporation registered in terms of the Close Corporation Act, 1984, (Act No. 69 of 1984)

standard: the latest edition of the Standard for Infrastructure Procurement and Delivery Management as published by National Treasury

working day: any day of a week on which is not a Sunday, Saturday or public holiday

2.2 Abbreviations 2

For the purposes of this document, the following abbreviations apply

CIDB: Construction Industry Development Board

SARS: South African Revenue Services

3 General requirements

3.1 Infrastructure procurement and delivery management shall be undertaken in accordance with the all applicable legislation and the relevant requirements of the latest edition of the National Treasury Standard for Infrastructure Procurement and Delivery Management.

3.2 No departures shall be made from the provisions of the National Treasury Standard for Infrastructure Procurement and Delivery Management without the approval of the National Treasury.

3.3 No departure shall be made from the provisions of this policy without the approval of [*delegated person*]

3.4 Pre-feasibility and feasibility reports are required on⁴(*Sub-clause 4.1.1.4 c) of the standard permits an organ of states' policy to require that pre-feasibility and feasibility reports are required, notwithstanding the test provided for in this sub-clause to determine if such reports are required. The compiler of the policy needs to delete this sub-clause if it is not required.*

3.5 Stage 3 to 7 are required for⁵ *Sub-clause 4.1.1.1 of the standard permits stages 3 to 9 where the work does not involve the provision of new infrastructure or the rehabilitation, refurbishment, alteration of existing infrastructure. Stages 5 and 6 to be omitted where there is sufficient information to proceed to stage 7 is contained in the stage 4 deliverable. The policy may require that certain types of work (e.g. specific types of maintenance) need to pass through all the stages.*

4 Control framework for infrastructure delivery management

4.1 Assignment of responsibilities for approving or accepting end of stage deliverables

The responsibilities for approving or accepting end of stage deliverables shall be as stated in Table 1.

4.2 Additional gates 3

The following additional gates shall apply:

Municipal Manager shall appoint a gateway review team in accordance with the provisions of clause 4.1.13.1.2 of the standard to undertake gateway reviews for master plan for maintenance, repair and refreshments

4.3 Additional requirements 3

The following additional requirements apply:

Municipal Manager shall appoint a gateway review team in accordance with the provisions of clause 4.1.13.1.2 of the standard to undertake gateway reviews for operation projects.

4.4 Gateway reviews

4.4.1 Gateway reviews for major capital projects above a threshold

4.4.1.1 *Municipal Manager* shall appoint a gateway review team in accordance with the provisions of clause 4.1.13.1.2 of the standard to undertake gateway reviews for major capital projects.

4.4.1.2 The requirements for a gateway review in addition to those contained in section 4.1.13 of the standard are as follows:

4.4.2 Elective gateway reviews

Gateway reviews shall be undertaken

Table 1: Responsibilities for approving or accepting end of stage deliverables in the control framework for the management of infrastructure delivery

No	Stage	Name of Person assigned the responsibility for approving or accepting end of stage deliverables
0	Project initiation	<i>Senior manager Engineering / water</i> accepts the initiation report
1	Infrastructure planning	<i>Senior manager Engineering / water</i> approves the infrastructure plan
2	Strategic resourcing	<i>Municipal Manager / SCM</i> approves the delivery and / or procurement strategy
3	Pre-feasibility	<i>Senior manager Engineering / water</i> accepts the pre-feasibility report
	Preparation and briefing	<i>Senior manager Engineering / water</i> accepts the strategic brief
	Feasibility	<i>Senior manager Engineering / water</i> accepts the feasibility report
4	Concept and viability	<i>Senior manager Engineering / water</i> accepts the concept report
5	Design development	<i>Senior manager Engineering / water</i> accepts the design development report
6	Design documentation	6A Production information
		<i>Senior manager Engineering / water</i> accepts the parts of the production information which are identified when the design development report is accepted as requiring acceptance

		6B Manufacture, fabrication and construction information	The contract manager accepts the manufacture, fabrication and construction information
7	Works	The contract manager certifies completion of the works or the delivery of goods and associated services	
8	Handover	The owner or end user accepts liability for the works	
9	Package completion	<p>The contract manager or supervising agent certifies the defects certificate in accordance with the provisions of the contract</p> <p>The contract manager certifies final completion in accordance with the provisions of the contract</p> <p><i>Senior manager Engineering / water</i> accepts the close out report</p>	

5 Control framework for infrastructure procurement

5.1 The responsibilities for taking the key actions associated with the formation and conclusion of contracts including framework agreements above the quotation threshold shall be as stated in Table 2.

5.2 The responsibilities for taking the key actions associated with the quotation procedure and the negotiation procedure where the value of the contract is less than the threshold set for the quotation procedure shall be as follows:

- a) *municipal manager* shall grant approval for the issuing of the procurement documents, based on the contents of a documentation review report developed in accordance with the provisions of the standard;
- b) the authorised person may award the contract if satisfied with the recommendations contained in the evaluation report prepared in accordance with the provisions of the standard.

5.3 The responsibilities for taking the key actions associated with the issuing of an Batch/task/package order/appointment letter in terms of a framework agreement shall be as stated in Table 3.

6 Infrastructure delivery management requirements

6.1 Institutional arrangements

6.1.1 Committee system for procurement

14 Treasury Regulation 16A6.2 of the PFMA requires that a committee system be established for procurement above the threshold for quotations. The requirement to establish a committee system does not apply to major public entities, national government business enterprises and provincial government business enterprises. Such organs of state nevertheless are required in terms of the standard to assign responsibilities for taking key actions at procurement and framework agreement gates.

An Accounting Officer may require that the tender committee (bid adjudication committee) also deal with quotations.

The principle of segregation (an internal control designed to prevent error and fraud by ensuring that at least two individuals are responsible for the separate parts of any task) is dealt in the standard as follows:

- ☒ procurement gate 3: a technical evaluation of procurement documents and an approval of such documentation;
- ☒ procurement gate 5: a technical evaluation of submissions and an authorization to proceed with the next phase of a procurement process; and
- ☒ procurement gate 6: a tender evaluation and a recommendation to award a contract.

6.1.1.1 General

6.1.1.1.1 A committee system comprising the documentation committee, evaluation committee and tender committee shall be applied to all procurement procedures where the estimated value of the procurement exceeds the financial threshold for quotations and to the putting in place of framework agreements.

6.1.1.1.2 The evaluation committee shall, where competition for the issuing of an order amongst framework contractors takes place and the value of the order exceeds the financial threshold for quotations, evaluate the quotations received.

6.1.1.1.3 The persons appoint in writing as technical advisors and subject matter experts may attend any committee meeting. Such advisers and experts shall not participate in the decisions making proceedings of such meetings.

6.1.1.1.4 No person who is a political officer bearer, a public office bearer, a political advisor or a person appointed in terms of section 12A of the Public Service Act of 1994 or who has a conflict of interest shall be appointed to a procurement documentation, evaluation or tender committee.

6.1.1.1.5 Committee decisions shall as far as possible be based on the consensus principle i.e. the general agreement characterised by the lack of sustained opposition to substantial issues. Committees shall record their decisions in writing. Such decisions shall be kept in a secured environment for a period of not less than five years after the completion or cancellation of the contract unless otherwise determined in terms of the National Archives and Record Services Act of 1996.

6.1.1.1.6 Committees may make decisions at meetings or, subject to the committee chairperson's approval, on the basis of responses to documents circulated to committee members provided that not less than sixty percent of the members are present or respond to the request for responses. Where the committee chairperson is absent from the meeting, the members of the committee who are present shall elect a chairperson from one of them to preside at the meeting.

Table 2: Procurement activities and gates associated with the formation and conclusion of contracts above the quotation threshold

Activity		Sub-Activity (see Table 3 of the standard)		Key action	Person assigned responsibility to perform key action
1*	Establish what is to be procured	1.3 PG1	Obtain permission to start with the procurement process	Make a decision to proceed / not to proceed with the procurement based on the broad scope of work and the financial estimates.	<i>Municipal Manager</i>
2*	Decide on procurement strategy	2.5 PG2	Obtain approval for procurement strategies that are to be adopted including specific approvals to approach a confined market or the use of the negotiation procedure	Confirm selection of strategies so that tender offers can be solicited	<i>Municipal Manager</i>
3	Solicit tender offers	3.2 PG3	Obtain approval for procurement documents	Grant approval for the issuing of the procurement documents	<i>Municipal Manager</i>
		3.3 PG4	Confirm that budgets are in place	Confirm that finance is available for the procurement to take place	<i>Chief financial Officer / delegate</i>
4	Evaluate tender offers	4.2 PG5	Obtain authorisation to proceed with next phase of tender process in the qualified, proposal or competitive negotiations procedure	Review evaluation report, ratify recommendations and authorise progression to the next stage of the tender process	Municipal Manager / Bid Evaluation Committee
		4.7 PG6	Confirm recommendations contained in the tender evaluation report	Review recommendations of the evaluation / adjudication committee and refer back to evaluation/adjudication committee for reconsideration or make recommendation for award	<i>Municipal Manager / Bid Adjudication Committee</i>
5	Award contract	5.3 PG7	Award contract	Formally accept the tender offer in writing and issue the contractor with a signed copy of the contract	<i>Municipal Manager or delegated committee [BEC up-to R2m & BAC above R2m to R10m]</i>
		5.5 GF1	Upload data in financial management and payment system	Verify data and upload contractor's particulars and data associated with the contract or order	<i>Chief financial officer</i>

6	Administer contracts and requirements inflation, or the time for completion at award of a	6.4 PG8A	Obtain approval to waive penalties or low performance damages.	Approve waiver of penalties or low performance damages	Municipal Manager
		6.5 PG8B	Obtain approval to notify and refer a dispute to an adjudicator	Grant permission for the referral of a dispute to an adjudicator or for final settlement to an arbitrator or court of law	Municipal Manager
		6.6 PG8C	Obtain approval to increase the total of prices, inflation, or the time for completion at the award excluding contingencies and price adjustment for contract or the issuing of an order by more than 20% and 30%, respectively	Approve amount of time and cost overruns up to the threshold	Municipal Manager / Council
		6.8 PG8E	Obtain approval to cancel or terminate a contract	Approve amount	Municipal Manager
		6.9 PG8F	Obtain approval to amend a contract	Approve proposed amendment to contract	Municipal Manager

Table 3: Procurement activities and gates associated with the issuing of an order above the quotation threshold in terms of a framework agreement

Activity	Key action		Person assigned responsibility to perform key action
1 FG1	Confirm justifiable reasons for selecting a framework contactor where there is more than one framework agreement covering the same scope of work	Confirm reasons submitted for not requiring competition amongst framework contractors or instruct that quotations be invited	Municipal Manager
2 FG2	Obtain approval for procurement documents	Grant approval for the issuing of the procurement documents	Municipal Manager
3 FG3	Confirm that budgets are in place	Confirm that finance is available so that the order may be issued	Chief Financial Officer
4FG4	Issue Task/Package Order	Issue draft task/package order to a contractor or issue quotation documents to all or selected contractors who have framework contracts.	Municipal Manager / Supply Chain management
5FG6	Authorise the issuing of the order Issue Task/Package Order	If applicable, review evaluation report and confirm or reject recommendations. Finalise order / Formally accept the offer in writing and issue the contractor with a signed copy of the order task	Municipal Manager / Supply Chain management

6.1.1.2 Procurement documentation committee

6.1.1.2.1 The *Accounting Officer* shall appoint in writing on a procurement by procurement basis:

- a) the persons to review the procurement documents and to develop a procurement documentation review report in accordance with clause 4.2.2.1 of the standard; and
- b) the members of the procurement documentation committee.

6.1.1.2.2 The procurement documentation committee shall comprise one or more persons. The chairperson shall be an employee of *Mopani District Municipality* with requisite skills. Other members shall, where relevant, include a representative of the end user or the institution requiring infrastructure delivery.

6.1.1.2.3 No member of, or technical adviser or subject matter expert who participates in the work of the any of the procurement committees or a family member or associate of such a member, may tender for any work associated with the tender which is considered by these committees.

6.1.1.3 Evaluation committee

6.1.1.3.1 The *Accounting Officer* shall appoint on a procurement by procurement basis in writing:

- a) the persons to prepare the evaluation and, where applicable, the quality evaluations, in accordance with clauses 4.2.3.2 and 4.2.3.4 of the standard, respectively; and
- b) the members of the evaluation committee.

6.1.1.3.2 The evaluation committee shall comprise not less than three people. The chairperson shall be an employee of *Mopani District Municipality* with requisite skills. Other members shall, where relevant, include a representative of the end user or the institution requiring infrastructure delivery.

6.1.1.3.3 The evaluation committee shall review the evaluation reports prepared in accordance with sub clause 4.2.3 of the standard and as a minimum verify the following in respect of the recommended tenderer:

- a) the capability and capacity of a tenderer to perform the contract;
- b) the tenderer's tax compliance status;
- c) the Compulsory Declaration has been completed; and
- d) the tenderer is not listed in the National Treasury's Register for Tender Defaulters or the List of Restricted Suppliers.

6.1.1.3.4 No tender submitted by a member of, or technical adviser or subject matter expert who participates in the work of the procurement documentation committee or a family member or associate of such a member, may be considered by the evaluation committee.

6.1.1.3.5 The chairperson of the evaluation committee shall promptly notify the [*Accounting Officer or chief financial officer or designation of delegate*] of any respondent or tenderer who is disqualified for having engaged in fraudulent or corrupt practices during the tender process.

6.1.1.4 Tender committee

Where no separate tender committee is established, this section should simply refer to the bid adjudication committee which is set up to deal with tenders with both the supply chain for general goods and services and for infrastructure

6.1.1.4.1 The tender committee shall comprise the following persons or their mandated delegate:

The chairperson needs to be an employee of the institution with requisite skills. Other members should be employees of the institution and include at least a supply chain management practitioner. It should be composed in such a way that it is cross-functional of the activities of the institution.

The tender committee shall comprise of least four Senior Managers or their mandated delegate including the following:

- a) senior manager who appointed by Accounting Officer shall be the chairperson or
- b) *chief financial officer / manager from budget & treasury delegated by accounting officer*
- c) *supply chain management practitioner (SCM manager or Accountant or Assistance Accountant*
- d) Technical Expert in the relevant field i.e. manager technical engineering or water or PMU

6.1.1.4.2 No member of the evaluation committee may serve on the tender committee. A member of an evaluation committee may, however, participate in the deliberations of a tender committee as a technical advisor or a subject matter expert.

6.1.1.4.3 The tender committee shall:

- a) consider the report and recommendations of the evaluation committee and:
 - 1) verify that the procurement process which was followed complies with the provisions of this document;
 - 2) confirm that the report is complete and addresses all considerations necessary to make a recommendation;
 - 3) confirm the validity and reasonableness of reasons provided for the elimination of tenderers; and
 - 4) consider commercial risks and identify any risks that have been overlooked or fall outside of the scope of the report which warrant investigation prior to taking a final decision; and
- b) refer the report back to the evaluation committee for their reconsideration or make a recommendation to the authorised person on the award of a tender, with or without conditions, together with reasons for such recommendation.

6.1.1.4.4 The tender committee shall consider proposals regarding the cancellation, amendment, extension or transfer of contracts that have been awarded and make a recommendation to the authorised person on the course of action which should be taken.

6.1.1.4.5 The tender committee shall consider the merits of an unsolicited offer and make a recommendation to the Accounting Officer

6.1.1.4.6 The tender committee shall report to the *[designation of person]*¹⁹ any recommendation made to award a contract to a tenderer other than the tenderer recommended by the evaluation committee, giving reasons for making such a recommendation.

6.1.1.4.7 The tender committee shall not make a recommendation for an award of a contract or order if the recommended tenderer or framework contractor has:

- a) made a misrepresentation or submitted false documents in competing for the contract or order; or
- b) been convicted of a corrupt or fraudulent act in competing for any contract during the past five years.

6.1.1.4.8 The tender committee may on justifiable grounds and after following due process, disregard the submission of any tenderer if that tenderer or any of its directors, members or trustees or partners has abused the delivery management system or has committed fraud, corruption or any other improper 11 conduct in relation to such system. The *[National Treasury or the name of provincial treasury, as applicable]* shall be informed where such tenderers are disregarded.

6.1.2 Actions of an authorised person relating to the award of a contract or an order

6.1.2.1 Award of a contract

The authorised person shall, if the value of the contract inclusive of VAT, is within his or her delegation, consider the report(s) and recommendations of the tender committee, or in the case of the awards for contracts below the quotation threshold, the recommendation of the *Accounting Officer*, and either:

- a) award the contract after confirming that the report is complete and addresses all considerations necessary to make a recommendation and budgetary provisions are in place; or
- b) decide not to proceed or to start afresh with the process.

6.1.2.2 Issuing of an order

The authorised person shall, if the value of an order issued in terms of a framework contract, is within his or her delegation, consider the recommendation of the evaluation/adjudication committee or the Accounting Officer as relevant, and either:

- a) authorise the issuing of an order in accordance with the provisions of clause 4.25 of the standard; or
- b) decide not to proceed or to start afresh with the process.

6.1.3 Conduct of those engaged in infrastructure delivery

6.1.3 Conduct of those engaged in infrastructure delivery²⁰

20 Sub clause 5.1 d) of the standard requires that the institution's policy establish ethical standards for those involved in the procurement and delivery of infrastructure. This clause is aligned with the general requirements for compliance with ethical requirements of the Treasury Regulation 16A8 issued in terms of the PFMA.

6.1.3.1 General requirements

6.1.3.1.1 All personnel and agents of *Mopani District Municipality* shall comply with the requirements of the CIDB Code of Conduct for all Parties engaged in Construction Procurement. They shall:

- a) behave equitably, honestly and transparently;
- b) discharge duties and obligations timeously and with integrity;
- c) comply with all applicable legislation and associated regulations;
- d) satisfy all relevant requirements established in procurement documents;
- e) avoid conflicts of interest; and
- f) not maliciously or recklessly injure or attempt to injure the reputation of another party.

6.1.3.1.2 All personnel and agents engaged in *Mopani District Municipality's* infrastructure delivery management system shall:

- a) not perform any duties to unlawfully gain any form of compensation, payment or gratification from any person for themselves or a family member or an associate;
- b) perform their duties efficiently, effectively and with integrity and may not use their position for private gain or to improperly benefit another person;
- c) strive to be familiar with and abide by all statutory and other instructions applicable to their duties;
- d) furnish information in the course of their duties that is complete, true and fair and not intended to mislead;
- e) ensure that resources are administered responsibly;
- f) be fair and impartial in the performance of their functions;

- g) at no time afford any undue preferential treatment to any group or individual or unfairly discriminate against any group or individual;
- h) not abuse the power vested in them;
- i) not place themselves under any financial or other obligation to external individuals or firms that might seek to influence them in the performance of their duties;
- j) assist *Mopani District Municipality* in combating corruption and fraud within the infrastructure procurement and delivery management system;
- k) not disclose information obtained in connection with a project except when necessary to carry out assigned duties;
- l) not make false or misleading entries in reports or accounting systems; and
- m) keep matters of a confidential nature in their possession confidential unless legislation, the performance of duty or the provision of the law require otherwise.

6.1.3.1.2 An employee or agent may not amend or tamper with any submission, tender or contract in any manner whatsoever.

6.1.3.2 Conflicts of interest

6.1.3.2.1 The employees and agents of *Mopani District Municipality* who are connected in any way to procurement and delivery management activities which are subject to this policy, shall:

- a) disclose in writing to the employee of the *Mopani District Municipality* to whom they report, or to the person responsible for managing their contract, if they have, or a family member or associate has, any conflicts of interest; and
- b) not participate in any activities that might lead to the disclosure of *Mopani District Municipality* proprietary information.

6.1.3.2.2 The employees and agents of *Mopani District Municipality* shall declare and address any perceived or known conflict of interest, indicating the nature of such conflict to whoever is responsible for overseeing the procurement process at the start of any deliberations relating to a procurement process or as soon as they become aware of such conflict, and abstain from any decisions where such conflict exists or recuse themselves from the procurement process, as appropriate.

6.1.3.2.3 Agents who prepare a part of a procurement document may in exceptional circumstances, where it is in *Mopani District Municipality's* interest to do so, submit a tender for work associated with such documents provided that:

- a) *Mopani District Municipality* states in the tender data that such an agent is a potential tenderer;
- b) all the information which was made available to, and the advice provided by that agent which is relevant to the tender, is equally made available to all potential tenderers upon request, if not already included in the scope of work; and
- c) the procurement documentation committee is satisfied that the procurement document is objective and unbiased having regard to the role and recommendations of that agent.

6.1.3.3 Evaluation of submissions received from respondents and tenderers

6.1.3.3.1 The confidentiality of the outcome of the processes associated with the calling for expressions of interest, quotations or tenders shall be preserved. Those engaged in the evaluation process shall:

- a) not have any conflict between their duties as an employee or an agent and their private interest;

b) may not be influenced by a gift or consideration (including acceptance of hospitality) to show favour or disfavour to any person;

c) deal with respondents and tenderers in an equitable and even-handed manner at all times; and

d) not use any confidential information obtained for personal gain and may not discuss with, or disclose to outsiders, prices which have been quoted or charged to *Mopani District Municipality*.

6.1.3.3.2 The evaluation process shall be free of conflicts of interest and any perception of bias. Any connections between the employees and agents of *Mopani District Municipality* and a tenderer or respondent shall be disclosed and recorded in the tender evaluation report.

6.1.3.3.3 *Mopani District Municipality* personnel and their agents shall immediately withdraw from participating in any manner whatsoever in a procurement process in which they, or any close family member, partner or associate, has any private or business interest.

6.1.3.4 Non-disclosure agreements

Confidentiality agreements in the form of non-disclosure agreements shall, where appropriate, be entered into with agents and potential contractors to protect *Mopani District Municipality's* confidential information and interests.

6.1.3.5 Gratifications, hospitality and gifts

6.1.3.5.1 The employees and agents of *Mopani District Municipality* shall not, directly or indirectly, accept or agree or offer to accept any gratification from any other person including a commission, whether for the benefit of themselves or for the benefit of another person, as an inducement to improperly influence in any way a procurement process, procedure or decision.

6.1.3.5.2 The employees and agents of *Mopani District Municipality* as well as their family members of associates shall not receive any of the following from any tenderer, respondent or contractor or any potential contractor:

a) money, loans, equity, personal favours, benefits or services;

b) overseas trips; or

c) any gifts or hospitality irrespective of value from tenderers or respondents prior to the conclusion of the processes associated with a call for an expression of interest or a tender.

6.1.3.5.3 The employees and agents of *Mopani District Municipality* shall not purchase any items at artificially low prices from any tenderer, respondent or contractor or any potential contractor at artificially low prices which are not available to the public.

6.1.3.5.4 All employees and agents of *Mopani District Municipality* may for the purpose of fostering inter-personal business relations accept the following:

a) meals and entertainment, but excluding the cost of transport and accommodation;

b) promotional material of small intrinsic value such as pens, paper-knives, diaries, calendars, etc;

c) incidental business hospitality such as business lunches or dinners, which the employee is prepared to reciprocate;

d) complimentary tickets to sports meetings and other public events, but excluding the cost of transport and accommodation, provided that such tickets are not of a recurrent nature; and

e) gifts in kind other than those listed in a) to d) which have an intrinsic value not more than R750 unless they have declared them to the *Accounting Officer or SCM office*

6.1.3.5.5 Under no circumstances shall gifts be accepted from prospective contractors during the evaluation of calls for expressions of interest, quotations or tenders that could be perceived as undue and improper influence of such processes.

6.1.3.5.6 Employees and agents of *Mopani District Municipality* shall without delay report to the *Accounting Officer or chief financial officer or appropriately delegated authority* any incidences of a respondent, tenderer or contractor who directly or indirectly offers a gratification to them or any other person to improperly influence in any way a procurement process, procedure or decision.

6.1.3.6 Reporting of breaches

Employees and agents of *Mopani District Municipality* shall promptly report to the *Accounting Officer* any alleged improper conduct which they may become aware of, including any alleged fraud or corruption.

The *Accounting Officer* shall investigate all allegations of corruption, improper conduct or failure to comply with the requirements of this policy against an employee or an agent, a contractor or other role player and, where justified:

- a) take steps against an employee or role player and inform the *National Treasury or the Limpopo provincial treasury, as applicable* of those steps;
- b) report to the South African Police Service any conduct that may constitute a criminal offence;
- c) lodge complaints with the Construction Industry Development Board or any other relevant statutory council where a breach of such council's code of conduct or rules of conduct are considered to have been breached;
- d) cancel a contract if:
 - 1) it comes to light that the contractor has made a misrepresentation, submitted falsified documents or has been convicted of a corrupt or fraudulent act in competing for a particular contract or during the execution of that contract; or
 - 2) an employee or other role player committed any corrupt or fraudulent act during the tender process or during the execution of that contract.

6.1.4 Involvement of employees of departments in tenders

Any submissions made by a respondent or tenderer who declares in the Compulsory Declaration that a principal is an employee of a national or provincial department and does not have the written permission of the executive of that department as required in terms of Section 30(1) of the Public Service Act of 1994 shall be rejected. 15

6.1.5 Collusive tendering

Any submissions made by a respondent or tenderer who fails to declare in the MDM 9 Compulsory Declaration that the tendering entity:

- a) is not associated, linked or involved with any other tendering entity submitting tender offers; or
- b) has not engaged in any prohibited restrictive horizontal practices including consultation, communication, agreement, or arrangement with any competing or potential tendering entity regarding prices, geographical areas in which goods and services will be rendered, approaches to determining prices or pricing parameters, intentions to submit a tender or not, the content of the submission (specification, timing, conditions of contract etc.) or intention to not win a tender shall be rejected.

6.1.7 Placing of contractors under restrictions

6.1.7.1 If any tenderer which has submitted a tender offer or a contractor which has concluded a contract has, as relevant:

- a) withdrawn such tender or quotation after the advertised closing date and time for the receipt of submissions;
- b) after having been notified of the acceptance of his tender, failed or refused to commence the contract;
- c) had their contract terminated for reasons within their control without reasonable CLAUSE;
- d) offered, promised or given a bribe in relation to the obtaining or the execution of such contract;
- e) acted in a fraudulent, collusive or anti-competitive or improper manner or in bad faith towards *Mopani District Municipality*; or
- f) made any incorrect statement in any affidavit or declaration with regard to a preference claimed and is unable to prove to the satisfaction of *Mopani District Municipality* that the statement was made in good faith or reasonable steps were taken to confirm the correctness of the statements,
- g) *legal services* shall prepare a report on the matter and make a recommendation to the *Accounting Officer* for placing the contractor or any of its principals under restrictions from doing business with the *Mopani District Municipality*.

6.1.7.2 The *Accounting Officer* may, as appropriate, upon the receipt of a recommendation made in terms of 6.1.7.1 and after notifying the contractor of such intention in writing and giving written reasons for such action, suspend a contractor or any principal of that contractor from submitting a tender offer to *Mopani district municipality* for a period of time.

6.1.7.3 The *Accounting Officer* shall:

- a) record the names of those placed under restrictions in an internal register which shall be accessible to employees and agents of *Mopani District Municipality* who are engaged in procurement processes; and
- b) Notify the *National Treasury or Limpopo provincial treasury* and Construction Industry Development Board, as applicable of such decision and provide them with the details associated therewith.

6.1.8 Complaints

6.1.8.1 All complaints regarding the *Mopani District Municipality's* infrastructure delivery management system shall be addressed to the [designation of person, office or department]. Such complaints shall be in writing.

6.1.8.2 The [designation of person, office or department] shall investigate all complaints regarding the infrastructure procurement and delivery management system and report on actions taken to the [designation of person, office or department] who will decide on what action to take.

6.2 Acquisition management

6.2.1 Unsolicited proposal

6.2.1.1 The *Mopani District Municipality* is not obliged to consider unsolicited offers received outside a normal procurement process but may consider such an offer only if:

- a) the goods, services or any combination thereof that is offered is a demonstrably or proven unique innovative concept;
- b) proof of ownership of design, manufacturing, intellectual property, copyright or any other proprietary right of ownership or entitlement is vested in the person who made the offer;
- c) the offer presents a value proposition which demonstrates a clear, measurable and foreseeable benefit for *Mopani District Municipality*;

- d) the offer is in writing and clearly sets out the proposed cost;
- e) the person who made the offer is the sole provider of the goods or service; and
- f) the *[accounting officer]* finds the reasons for not going through a normal tender processes to be sound.

6.2.1.2 The *Accounting Officer* may only accept an unsolicited offer and enter into a contract after considering the recommendations of the tender committee if:

- a) the offer relates to known institutional requirements that cannot, within reasonable and practical limits, be acquired through a competitive or competitive negotiation procedure as provided for in SANS 10845-1;
- b) the goods, service or any combination thereof is used for or relates to a matter that falls within the *Mopani District Municipality's* mandate or functions; and
- c) the person who made the offer satisfies all other requirements which are conditional upon the award of a contract.

6.2.2 CSD compliance

6.2.2.1 No contract may be awarded or order issued unless a tenderer or contractor is CSD non-Tax compliance or cleared by SARS provided that the tenderer is not domiciled in the Republic of South Africa and the SARS has confirmed that such a tenderer is not required to prove their tax compliance status.

6.2.2.2 In the case of a partnership, each partner shall comply with the requirements of 6.2.2.1.

6.2.2.3 No payment shall be made to a contractor who does not satisfy the requirements of 6.2.2.1. An employee of *Mopani District Municipality* shall upon detecting that a tenderer or contractor is not tax compliant, immediately notify such person of such status.

6.2.2.4 Notwithstanding the requirements of 6.2.2.1 and 6.2.2.3 the following shall apply, unless a person who is not tax compliant indicates to *Municipal Manager* that it intends challenging its tax compliance status with SARS,

- a) a contract may not awarded to a non-compliant tenderer;
- b) an order may no awarded to a non-compliant contractor;
- d) before authorising a further payment due to a non-compliant contractor who has failed to remedy its tax compliance status after receiving a first warning, a second and final warning shall be issued to such contractor;
- e) no payments may be released for any amounts due in terms of the contract due to a non-compliant contractor if, after a period of 30 calendar days have lapsed since the second warning was issued, the non-compliant contractor has failed to remedy its tax compliance status.

6.2.2.5 The *Mopani District Municipality* may cancel a contract with a non-compliant contractor if such a contractor fails to remedy its tax compliance status after a period of 30 calendar days have lapsed since the second warning was issued in terms of 6.2.2.4e).

6.2.2.6 Municipal rates and taxes

No contract may be awarded to a tenderer who, of the principals of that tenderer, owes municipal rates and taxes or municipal service charges to any municipality or a municipal entity and are in arrears for more than 3 months.

6.2.3 Declarations of interest 17

Tenders and respondents making submissions in response to an invitation to submit a tender or a call for an expression of interest, respectively shall declare in the Compulsory Declaration MDM 4 whether or not any of the principals:

- a) are an employee of the *Mopani District Municipality* or in the employ of the state; or
- b) have a family member or a business relation with a person who is in the employ of the state.

6.2.4 Invitations to submit expressions of interest or tender offers 17

6.2.4 Invitations to submit expressions of interest or tender offers

6.2.4.1 All invitations to submit tenders where the estimated value of the contract exceeds R500 000 including VAT, except where a confined tender process is followed, and expressions of interest shall be advertised on the *Mopani District Municipality's* website and on the National Treasury eTender Publication Portal and cidb website i-tender portal exempted are framework contract

6.2.4.2 Advertisements relating to construction works which are subject to the Construction Industry Development Regulations issued in terms of the Construction Industry Development Act of 2000 shall in addition to the requirements of 6.2.4.1 be advertised on the CIDB website. Advertisements shall be placed by *[name of designated person]*. 18

6.2.4.3 Where deemed appropriate by *Accounting Officer* an invitation to tender and a call for an expression of interest shall be advertised in suitable local and national newspapers as directed

6.2.4.5 Invitations to submit expressions of interest or tender offers shall be issued not less than 10 working days before the closing date for tenders and at least 5 working days before any compulsory clarification meeting. Procurement documents shall be made available not less than 7 days before the closing time for submissions.

6.2.5 Publication of submissions received and the award of contracts

6.2.5.1 The supply chain management shall publish within 10 working days of the closure of any advertised call for an expression of interest or an invitation to tender where the estimated value of the contract exceeds R500 000 including VAT on the institution's website, the names of all tenderers that made submissions to that advertisement, and if practical or applicable, the total of the prices and the preferences claimed. Such information shall remain on the website for at least 30 days.

6.2.5.2 The supply chain management shall publish within 7 working days of the award of a contract the following on the *Mopani District Municipality's* website;

6.2.5.3 The *supply chain management* shall submit within 7 working days of the award of a contract the information required by National Treasury eTender Publication Portal regarding the successful and unsuccessful;

6.2.5.3 The *supply chain management* shall submit within 21 working days of the award /completed of a contract the information required by CIDB i-tender portal regarding the successful bidder information:

- a) the contract number;
- b) contract title;
- c) brief description of the goods, services or works;
- d) the total of the prices, if practical;
- e) the names of successful tenderers and their B-BBEE status level of contribution;
- f) duration of the contract; and
- g) brand names, if applicable.

6.2.6 Disposal committee

6.2.6.1 The *Accounting Officer* shall appoint on a disposal by disposal basis in writing the members of the disposal committee to decide on how best to undertake disposals in accordance with the provisions of clause 10 of the standard.

6.2.6.2 The disposal panel shall comprise not less than three people. The chairperson shall be an employee of *Mopani District Municipality*.

6.2.6.3 The disposal committee shall make recommendations to *Municipal Manager* who shall approve the recommendations, refer the disposal strategy back to the disposal committee for their reconsideration, and decide not to proceed or to start afresh with the process.

6.3 Reporting of infrastructure delivery management information

Municipal Manager shall submit any reports required in terms of the standard to the *National Treasury or Limpopo provincial treasury, as applicable*].

7 Infrastructure procurement

7.1 Usage of procurement procedures

7.2 Procurement documents

7.1 Usage of procurement procedures

The *Mopani District Municipality* shall not apply the following procedures:

a) *[identify procedure]*;

7.2 Procurement documents

7.2.1 The standard forms of contract that may be used are as follows: Form of contract	Code	Usage

7.2.2 The *Mopani District Municipality's* preapproved templates for Part C1 (Agreements and contract data) of procurement documents shall be utilised to obviate the need for legal review prior to the awarding of a contract. All modifications to the standard templates shall be approved by *Accounting Officer* prior to being issued for tender purposes.

7.1.4 The Municipal Declaration and returnable documents contained in the standard shall be included in all tenders for:

a) consultancy services⁴⁰; goods and services

b) or any combination thereof where the total of the prices is expected to exceed R10 m including VAT

c) *additional requirements, may be request i.e. use of standard access specifications, health and safety specifications etc*

d) *state specific goals that may be promoted...*

7.3 Developmental procurement policy

The following specific goals shall be proposed in term of PPPFA regulation 2017 and contractor development framework:

7.4 Payment of contractors

The *Mopani District Municipality* shall settle all accounts in accordance with the terms of the contract or service level agreement

7.5 Approval to utilise specific procurement procedures

7.5.1 Prior approval shall be obtained for the following procurement procedures from the following persons, unless such a procedure is already provided for in the approved procurement strategy:

a) *The Municipal Manager shall authorise* the use of the negotiated procedure above the thresholds provided in the standard.

b) *The Municipal Manager* shall authorise the approaching of a confined market except where a rapid response is required in the presence of, or the imminent risk of, an extreme or emergency situation arising from the conditions set out in the standard and which can be dealt with or the risks relating thereto arrested within 48 hours; and

c) the proposal procedure using the two-envelope system, the proposal procedure using the two-stage system or the competitive negotiations procedure or MDM SCM policy clause 24

7.5.2 The person authorised to pursue a negotiated procedure in an emergency is *Accounting Officer or delegate authority*

7.6 Receipt and safeguarding of submissions

7.6.1 A dedicated and clearly marked tender box shall be made available to receive all submissions made.³⁸

7.6.2 The tender box shall be fitted with two locks and the keys kept separately by two *[designated persons]*. Such personnel shall be present when the box is opened on the stipulated closing date for submissions.

7.7 Opening of submissions

7.7.1 Submissions shall be opened by an opening panel comprising at least two MDM officer nominated by *Accounting Officer or Deputy SCM manager* who have declared their interest or confirmed that they have no interest in the submissions that are to be opened.

7.7.2 The opening panel shall open the tender box at the stipulated closing time and:

a) sort through the submissions and return those submissions to the box that are not yet due to be opened including those whose closing date has been extended;

b) return submissions unopened and suitably annotated where:

1) submissions are received late, unless otherwise permitted in terms of the submission data;

2) submissions were submitted by a method other than the stated method,

3) submissions were withdrawn in accordance with the procedures contained in SANS 10845-3; and

4) only one tender submission is received and it is decided not to open it and to call for fresh tender submissions;

c) record in the register submissions that were returned unopened;

d) open submissions if received in sealed envelopes and annotated with the required particulars and read out the name of and record in the register the name of the tenderer or respondent and, if relevant, the total of prices including VAT where this is possible;

e) record in the register the name of any submissions that is returned with the reasons for doing so;

f) record the names of the tenderer's representatives that attend the public opening;

- g) sign the entries into the register; and
- h) stamp each returnable document in each tender submission.

7.7.3 Each member of the opening panel shall initial the front cover of the submission and all pages that are stamped in accordance with the requirements of 7.7.3h).

7.7.4 Respondents and tenderers whose submissions are to be returned shall be afforded the opportunity to collect their submissions.

7.7.5 Submissions shall be safeguarded from the time of receipt until the conclusion of the procurement process.

7.8 Use of another organ of state's framework agreement

The *Mopani District Municipality* may make use of another organ of state's framework contract which has been put in place by means of a competitive tender process and there are demonstrable benefits for doing so. The *Accounting Officer* shall make the necessary to that organ of state to do so.

7.9 Use of a framework agreement by another organ of state

7.9.1 An organ of state may request in writing to make use of one or more of *Mopani District Municipality's* framework contracts. Such a request signed by the *Accounting Officer* of that organ of state, shall:

- a) outline the scope and anticipated quantum of work associated with the work that is required;
- b) provide a motivation for the use of the framework agreement; and
- c) detail the benefit for the state to be derived from making use of the framework agreement.
- d) comply with MFMA regulation 32 / clause 32 of Mopani District municipality policy/procedure

7.9.2 The *Accounting Officer* or *chief financial officer* or *appropriately delegated authority* may approve a request made in terms of 7.9.1 to make use of the *Mopani District Municipality's* framework contract, conditionally or unconditionally, if:

- a) the framework agreement was put in place following a competitive tender process;
- b) confirmation is obtained that the framework contract is suitable for the intended use and the required goods, services and works fall within the scope of such contract;
- c) the framework contractor agrees in writing to accept an order from that organ of state; and
- d) the organ of state undertakes to pay the contractor in accordance with the terms and conditions of the agreement; and
- f) the term of the framework agreement does not expire before the issuing of the required orders.

7.10 Insurances

41 Align with the manner in which the institution wishes to manage risk.

42 Alternatively state that the insurances shall be principal or employer controlled.

43 Modify as necessary

7.10.1 Contractors shall be required to take out all insurances required in terms of the contract.42

7.10.2 The insurance cover in engineering and construction contracts for loss of or damage to property (except the works, Plant and Materials and Equipment) and liability for bodily injury to or death of a person (not an employee of the Contractor) Clauses by activity in connection with a contract shall in general not be less than the value stated in Table 4, unless otherwise directed by *Accounting officer*.

7.10.3 Lateral earth support insurance in addition to such insurance shall be take out on a case by case basis.

Table 4: Minimum insurance cover⁴³

Type of insurance	Value
Engineering and construction contracts - loss of or damage to property (except the works, Plant and Materials and Equipment) and liability for bodily injury to or death of a person (not an employee of the Contractor) Clause by activity in connection with a contract	Not less than R20 million
Professional services and service contracts - death of or bodily injury to employees of the Contractor arising out of and in the course of their employment in connection with a contract or damage to property	Not less than R10 million
Professional indemnity insurance	geotechnical, civil and structural engineering: R5,0 million electrical, mechanical and engineering: R3,0 million architectural: R5,0 million other R3,0 million

7.10.4 The insurance cover in professional services and service contracts for damage to property or death of or bodily injury to employees of the Contractor arising out of and in the course of their employment in connection with a contract shall not be less than the value stated in Table 4 for any one event unless otherwise directed by *[designated person]*.

7.10.5 SASRIA Special Risk Insurance in respect of riot and associated risk of damage to the works, Plant and Materials shall be taken out on all engineering and construction works.

7.10.5 Professional service appointments shall as a general rule be subject to proof of current professional indemnity insurance being submitted by the contractor in an amount not less than the value stated in Table 4 in respect of each claim, without limit to the number of claims, unless otherwise directed by the *[designated person]* in relation to the nature of the service that they provide.

7.10.6 *Mopani District Municipality* shall take out professional indemnity insurance cover where it is deemed necessary to have such insurance at a level higher than the levels of insurance commonly carried by contractors.

7.10.7 Where payment is to be made in multiple currencies, either the contractor or *Mopani District Municipality* should be required to take out forward cover. Alternatively, the prices for the imported content should be fixed as soon as possible after the starting date for the contract.

7.11 Written reasons for actions

7.11.1 Written reasons for actions taken shall be provided by the *Accounting Officer*ⁱ

7.11.2 The written reasons for actions taken shall be as brief as possible and shall as far as is possible, and where relevant, be framed around the clauses in the:

a) ISO 10845-3, *Construction procurement - Part 3: Standard conditions of tender*, and, giving rise to the reason why a respondent was not short listed, prequalified or admitted to a data base; or

b) ISO 10845-4, *Construction procurement - Part 4: Standard conditions for the calling for expressions of interest*; as to why a tenderer was not considered for the award of a contract or not awarded a contract.

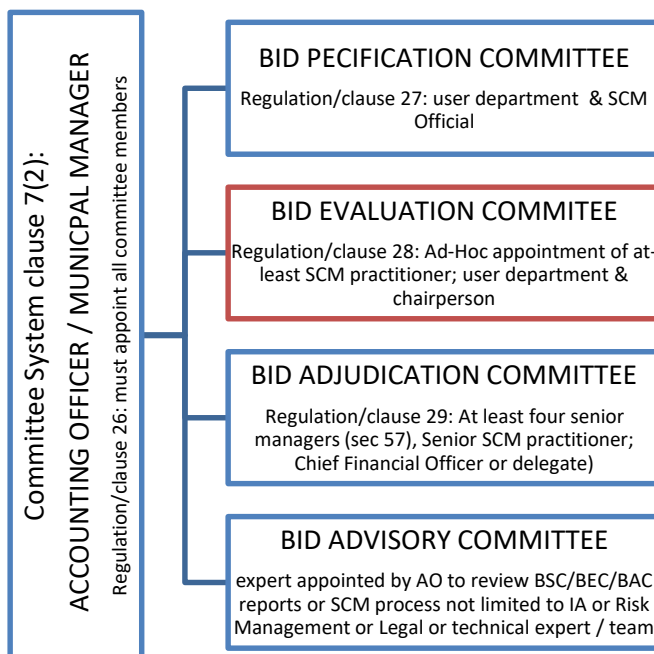
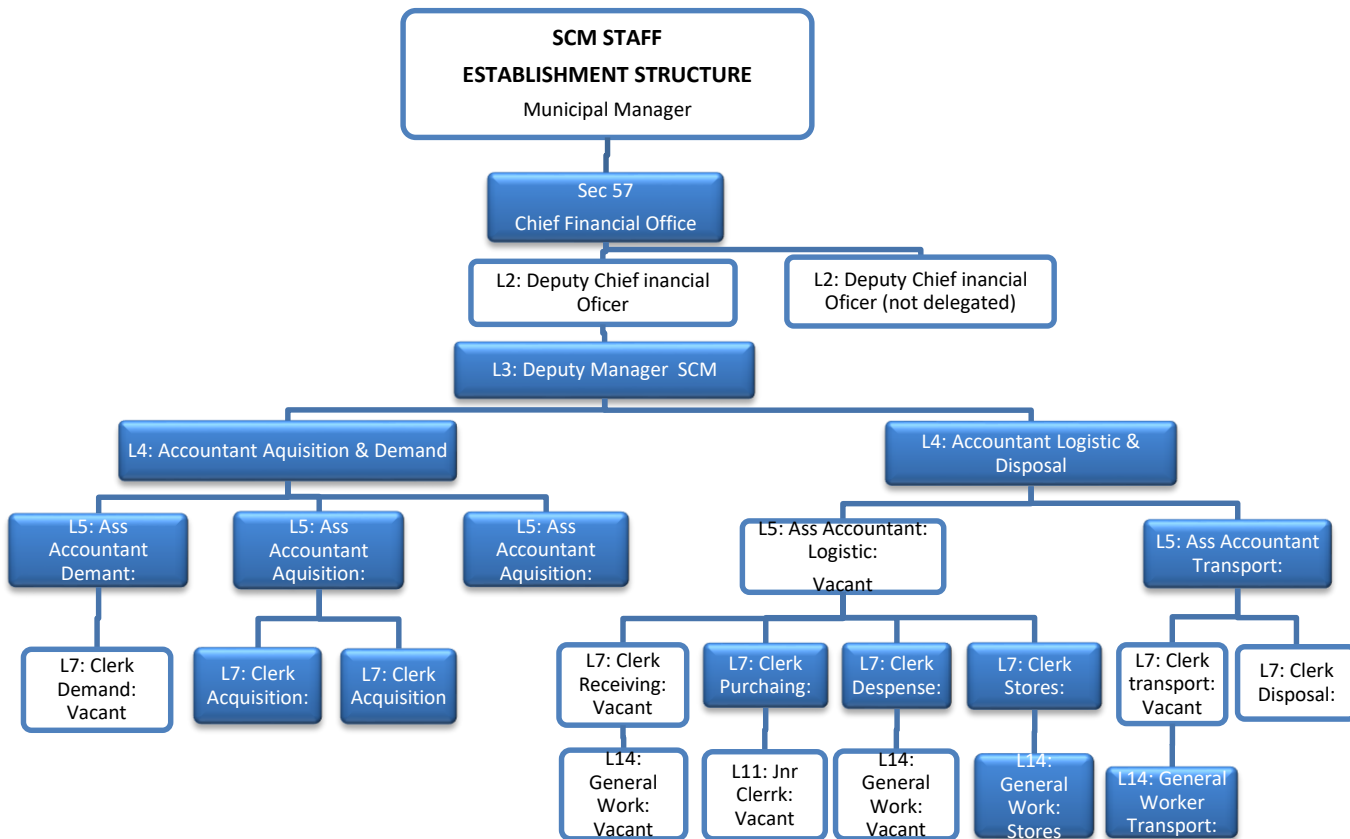
7.11.3 Requests for written reasons for actions taken need to be brief and to the point and may not divulge information which is not in the public interest or any information which is considered to prejudice the legitimate commercial interests of others or might prejudice fair competition between tenderers.

7.12 Request for access to information

7.12.1 Should an be received in terms of Promotion of Access to Information Act of 2000 (Act 2 of 2000), the "requestor" should be referred to the *Mopani District Municipality's* Information Manual which establishes the procedures to be followed and the criteria that have to be met for the "requester" to request access to records in the possession or under the control of *Mopani District Municipality's*.

7.12.2 Access to technical and commercial information such as a comprehensive programme which links resources and prices to such programme should be refused as such information provides the order and timing of operations, provisions for time risk allowances and statements as to how the contractor plans to do the work which identifies principal equipment ⁱⁱand other resources which he plans to use. Access to a bill of quantities and rates should be provided in terms of the Act

Appendix B: Mopani District Municipality Supply Chain Management Staff Establishment Structure & Committee System



⁴⁰ Delete if there is no intention of allowing another organ of state to make use of the institution's framework agreements.

⁴¹ Align with the manner in which the institution wishes to manage risk.

⁴² Alternatively state that the insurances shall be principal or employer controlled.

⁴³ Modify as necessary

⁴⁴ Amend as necessary