|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { as per } \\ \text { Ciralarar } 71 \end{gathered}$ | $\begin{aligned} & \text { Macibeng } \\ & \text { (H) } \end{aligned}$ | $\begin{aligned} & \text { Rustenburg } \\ & \text { (H) } \end{aligned}$ | Kgetlengrivier <br> (L) | $\begin{gathered} \text { Moses } \\ \text { Kotane (M) } \end{gathered}$ |  | $\begin{aligned} & \text { Ratlou } \\ & \text { (Lu) } \end{aligned}$ | $\begin{aligned} & \text { Tsuaing } \\ & \text { (L) } \end{aligned}$ | Mefikeng (L) | Ditsobotla <br> (L) | Ramotshere Moiloa (L) | Ngaka Modiri Molema (L) | $\begin{aligned} & \text { Naledi } \\ & (\text { (M) (L) } \end{aligned}$ | Mamusa (M) | $\begin{aligned} & \text { creater } \\ & \text { Taung (M) } \end{aligned}$ |
| Total Operating Revenue <br> Total Operating Expenditure <br> Operating Performance Surplus I (Deficit) Cash and Cash Equivalents at the Year End Net Increase I (Decrease) in Cash held for the Year Cash Backing / Surplus (Deficit) Reconciliation Cash Coverage Ratio |  |  |  | 133224 <br> 121200 <br> 12224 <br> 7754 <br> 5742 <br> 52853 <br> 9 | 502305 581506 792421 179979 1230 7955 7.1 | $\begin{array}{r} 272350 \\ 278908 \\ (5658 \\ 1566 \\ 196 \\ 993 \\ 109488 \\ 1 \end{array}$ | 136112 11098 25545 8002 19009 8998 89 12 | $\begin{array}{r} 153327 \\ 153246 \\ 81 \\ \text { } 4409 \\ 1724 \\ 4726 \\ 4726 \\ \hline 4.4 \end{array}$ |  | $\begin{array}{r} 34529 \\ 35239 \\ 3 \\ \hline 457 \\ 459 \\ 4159 \\ 48956 \\ \hline \end{array}$ |  | $\begin{array}{\|r\|} \hline 507301 \\ 455235 \\ 52066 \\ 22208 \\ 14000 \\ 1413929 \\ \hline 408 \\ \hline 8 \end{array}$ |  |  | 118192 151955 1337838 29887 5302 95191 29 |
| STATEMENT OF OPERATING PERFORIMANCE Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| \%olnceasein Total Operaing Reverue | $6.2 \%$ | 1435\% | 2889\% | 13.460 | 24.50\% | 8.10 | ${ }^{611 \%}$ | $7.20 \%$ | 4.8\% | 290 | (14390) | 113\%0 | 16.19\% | 1000 | (17.700) |
| \%/ncease in Property Pates Reverue | 6.200 | 31.400 | 45.00\% | \%0\% | 3390\% | . 08 | 101130 | ${ }^{6.5 \%}$ | 19.1.\% | 230\% | (50.0\%) | $0 \%$ | 49.5\% | 96.608 | 53.40 |
|  | $7.40 \%$ | 17.3\% | 99\% | 24\% | 0\% | \% | .0\% | 4.4\% | .0\% | 7.1\% | (54.70) | \% | 8.0\% | 4.70 | 9.36 |
| \%/nreasse in Water Revenue | $6.20 \%$ | 220\% | 57\% | 1.9\% | $56.0 \%$ | .0\% | . \% | $117 \%$ | 2996 | (100\% | 1.8\% | .0\% | 2329 | 66.19 | 39520 |
| \%oincease in Property Pates \& Service Charges | 6.206 | 221\% | 43880 | $3.7 \%$ | 59.70 | .osg | 1013.3\% | $6.0 \%$ | 10.1\% | 8.30 | (43.39\%) | . $0 \%$ | 1420\% | 20.70\% | $31.7 \%$ |
| \% Incease in Operaing Gart Reverue |  | 14.8\% | 15.9\% | 25.8\% | 10.89\% | 8.008 | ${ }^{13.1 \%}$ | 8.8\% | ${ }^{(6.000)}$ | 4.0\% | 16.0\% | ${ }^{6.4 \% \%}$ | $23 \%$ | (19.590) | 18.10\% |
| \% Incesese in Capital Gart Revenue |  | .0\% | . 008 | .0\% | $9.96 \%$ | (6270) | ${ }^{(8.000)}$ | ${ }^{(36.509)}$ | (2000) | (100.000) | .0\% | ${ }^{(5.200)}$ | (57.09) | (5.700) | (4.70) |
| Collection Rate Including Other Revenue <br> Expenditure | 95,0\% | 75.0\% | 84.900 | 79.3\% | 560\% | 876.92/ | ${ }^{98.1 \%}$ | 1000\% | 86.1\% | 105.\%\% | 126.1\% | 100.0\% | 116.99\% | 75.1\% | (882\%) |
| \%olncease in Total Operating Evenediture | $6.20 \%$ | 15.9\% | 28.409 | 10.8\% | 23.509 | 9.8\% | 3888 | 7.800 | 7.5\% | 2.96 | (14390) | 133\% | 22.10 | 14.80\% | (23.19) |
| \%olncease in Enpolyee costs | 6.89 | $8 \%$ | 3209 | $4 . \%$ | 182\% | 4.8\% | 2206 | 8.96 | 23\% | 18.1\% | .0\% | 37.1\% | 27.0\%\% | 27.50\% | $9.7 \%$ |
| \%OVetime measured against Enployer Reated Cosis | 5.0\% | $4.00 \%$ | 7.50 | $20 \%$ | 80 |  | 5\% | 5.1\% | 1.50\% | $5.40 \%$ | .0\% | $20 \%$ | 4.800 | $4.30 \%$ | .0\% |
| \%/linease in Eecticicty Buk Rurchases | $8.1 \%$ | (2200) | 66.400 | ${ }^{8.10}$ | 00\% | dremer | .0\% | ${ }^{8.1 \%}$ | \%os | 12\% | (25.000) | . $0 \%$ | ${ }^{1.1080}$ | . $0 \%$ | 28.300 |
| \%olncease in Water Bulk Purchases | 6.200 | 283400 | 18.50\% | 5.80 | 23\% | d | $0 \%$ | (1309) | 29.1\% | 84.3\% | .0\% | $500.0 \%$ | (417\%0) | . 080 | (100.\%\%) |
| Reenneraion \%of pere Exp (exd dest inpeaim and deprec) | $25.40 \%$ | 28.5\% | 17.20\% | 32406 | 352\% | 47.6\% | 43.5 | 46.6\% | 46.1\% | 45.7\% | 38.20\% | 56.4\% | 449\%\% | 47.39\% | 43.480 |
| Contraced Servios \%of per Exp (exd dest impaim and deprec) | 5.0\% | 9\% | 7.50 | $4.0 \%$ | 6.7\% | 28.20 | 3.8\% | 3.5\% | 3.7\% | 3.9\% | 3.7\% | 32\% | $4.0 \%$ | 7.0\% | 10.5\% |
| Dest inpaimeat \%off Elilale Revenue |  | $25.0 \%$ | 11.50 | 7.00\% | 28.700 | .0\% | 8.1\% | 8.7\% | 14.9\% | 7.0\% | .0\% | . $0 \%$ | 7.500 | 36.400 | 121\% |
| \%⿴囗eaticity Distribution Loses | 10\% | 400 | . 10 | . $0 \%$ | - \% | . 08 | .080 | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | 20\% | .0\% | .0, |
| \% Water Distribution Losees | 15.30000 | 1700 | . 20.9 | . $0 \%$ | . 20.8 | . 080 | . $0 \%$ | . $0 \%$ | . $0 \%$ | . $\%$ | . $0 \%$ | . 0 \% | $100 \%$ | . $0 \%$ | .0\% |




|  |  | $\begin{gathered} \text { Dc39 } \\ \text { Dr Ruth } \\ \text { (M) } \end{gathered}$ (M) | ma01 ventersctorp <br> (M) | $\begin{aligned} & \hline \text { manoz } \\ & \text { Mookwe } \\ & (H) \end{aligned}$ |  | NW404 Maquassi Hills (M) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} 105783 \\ 105032 \\ 701 \\ 20208 \\ 22098 \\ 25304 \\ 2504 \\ .4 \\ \hline \end{array}$ |  |  | 1068722 <br> 1301809 <br> (233 087) <br> 58689 (99 025) 383990 15 | $\begin{array}{r} 2015105 \\ 2119885 \\ (104780) \\ 251167 \\ 181167 \\ (71835) \\ 21 \\ \hline \end{array}$ |  |  |
|  |  | (14.0\%) | 15.7\% | 11200 | 1220 | (20.70) | 5.9\% |
| $20.5 \%$ | 为 |  | 4100 |  |  | 10.5\% |  |
|  |  | .0\% | 202\% | 5.3\% | 36.20 | 15.6\% |  |
| 8.0\% | \% | $0 \%$ | 20.4\% | 7.19 | 32280 | $328 \%$ |  |
| $9.9 \%$ | 298.440 | 0\% |  | 5.80 | 16.1\% | 14.4\% |  |
| 5.0\% | (38.200) | 4. $\%$ | 10.3\% | .096 | $100 \%$ | 6.5\% | $9.1 \%$ |
| 84.50\% | . $0 \%$ | .os | . 080 | .00\% | (6.409) | 174.46 | 12.00 |
|  | $8280 \%$ | 100.0\% | ${ }^{7140 \%}$ | 883\% | 3\% | 64,20\% | 100.08 |
| 5.7\% | (26.890) | (4.120) | \% | 25.7\% | 18.5\% | 129\% | 125\% |
| $240 \%$ | (890) | 23\% | 14200 | (100.009) | $5.50 \%$ | 10.80\% | 20 |
| $20 \%$ | . \% | 18\% | 4.5\% | .00\% | 4.008 | 27\% |  |
| 6.70\% | . $\%$ | 为 | $35.5 \%$ | (100.009) | 2308 | 7.40\% |  |
| (100.000) | .0\% |  | ${ }_{6.206}$ | .00\% | \% | 34.808 |  |
| 20.7\% | 33.\% | 36.206 | 330\% | cos | , | $34.4 \%$ | 25.08 |
|  | 20\% | 20\% | 5.1\% | .00\% | $5.60 \%$ | 5.0\% | 42 |
| 33.96 | 34.1\% | .0\% | 4.40\% | 120\% | 8.3\% | $44.8 \%$ |  |
| .006 | .060 | .00\% | .350 | .00\% | .08\% | -0\% |  |
| .0\% | . $0 \%$ | .0\% | .5\% | . 0 \% | . 0 \% | . $0 \%$ | \% 0 |


|  |  | $\begin{aligned} & \hline \text { Dc39 } \\ & \text { Drexuth } \\ & \text { (M) } \end{aligned}$ |  | $\begin{gathered} \hline \text { manaoz } \\ \text { Mooke } \\ (-1) \end{gathered}$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{gathered} 26754 \\ 26 \\ 26754 \\ 20 \% \\ .00 \% \\ 100.0 \% \end{gathered}$ |  | $\begin{array}{r} 204145 \\ \vdots \\ 204145 \\ 204 \\ .00 \% \\ 0.00 \% \\ 100.0 \% \end{array}$ | $\begin{array}{r} 28809 \\ 2800 \\ 280 \\ .006 \\ .00 \% \\ 100.0 \% \end{array}$ | $\begin{aligned} & 200599 \\ & 148988 \\ & 51580 \\ & 100.006 \\ & 100 \\ & .050 \\ & 25.7 \% \end{aligned}$ | $\begin{gathered} 114856 \\ \hline 14856 \\ 1148 \\ .006 \\ 0.06 \\ 100.0 \% \end{gathered}$ | 54850 28000 26850 100.060 .006 49.006 | $\begin{array}{r} 12127 \\ \vdots \\ 12127 \\ \hline \\ .006 \\ \\ \hline 00 \% \\ 100.00 \% \end{array}$ |
|  |  |  |  |  |  |  | $.00 \%$ $.00 \%$ $0.00 \%$ $0.0 \%$ |
| $\begin{array}{r} 26604 \\ 26604 \\ - \\ - \\ - \\ - \\ - \\ - \\ - \\ 150 \end{array}$ | $\begin{array}{r} 2800 \\ 47100 \end{array}$ | 204145 | $\begin{array}{r} 8000 \\ 8000 \\ \hline \\ \hline \\ 7500 \\ 7500 \\ 7500 \\ 1309 \end{array}$ | $\begin{array}{r} 113745 \\ 48719 \\ 27850 \\ 36626 \\ 550 \\ 56415 \\ 14068 \\ 42095 \\ 252 \\ 5727 \\ 24682 \end{array}$ | $\begin{array}{r} 60296 \\ 6661 \\ 30197 \\ 23438 \\ - \\ 44972 \\ - \\ 44972 \\ - \\ - \\ 9588 \end{array}$ | $\begin{array}{r} 54275 \\ 300 \\ 3595 \\ 3800 \\ 3 \\ \hline \\ \hline \\ \hline \\ 384 \\ 194 \end{array}$ | 4661 141 4520 45238 2438 5028 |
|  |  |  |  |  |  |  |  |
| 588159 1800 100 $.00 \%$ $.3 \%$ $53 \%$ $5.3 \%$ |  | 2032676 - 008 0.008 0.020 208 |  |  |  |  |  |


| $\square$ | $\qquad$ <br> (ㄴ) | $\begin{aligned} & \text { DC39 } \\ & \text { Dr auth } \\ & \text { (m) } \end{aligned}$ |  |  |  | NW404 Maquassi Hills (M) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| 114.19 137.58 582.49 30.22 254.84 125.32 89.03 .00 .00 |  | $\infty$ $\infty$ $\infty$ $\infty$ $\infty$ $\infty$ $\infty$ $\infty$ $\infty$ $\infty$ $\infty$ | $\begin{aligned} & .00 \\ & .00 \\ & .00 \\ & .00 \\ & .00 \\ & .00 \\ & .00 \\ & .00 \\ & .00 \end{aligned}$ |  | $\begin{array}{r} 372.86 \\ 100.00 \\ 502.50 \\ 100.00 \\ 318.15 \\ 59.99 \\ 109.66 \\ .00 \\ 1563.15 \end{array}$ |  |  |
| 14930 | - | - | 18550 | 45250 | 138849 | 122 |  |
| $\begin{gathered} 9 \\ 96 \end{gathered}$ | - | $\stackrel{\circ}{\circ}$ | 6 50 | ${ }_{80}^{6}$ | ${ }_{50}^{6}$ | 50 |  |
|  | ! | ? | $\begin{array}{r} 3300 \\ 3300 \\ 2500 \\ 3300 \\ 12097 \end{array}$ | $\begin{aligned} & 45250 \\ & 12500 \\ & 10800 \\ & 12500 \\ & 36000 \end{aligned}$ | $\begin{array}{r} 99000 \\ 48000 \\ 48000 \\ 48000 \\ 255644 \end{array}$ | 2645 2645 1000 2645 9344 |  |
| 5780 9587 8102 8130 763598 | .00 | . 0 | 137 2178 8000 1782 444110 | $\begin{array}{r} 8200 \\ 9600 \\ 9800 \\ 8400 \\ 2529.62 \\ \hline \end{array}$ | $\begin{array}{r} 130464 \\ 27648 \\ 47002 \\ 50530 \\ 3925.74 \end{array}$ | $\begin{array}{r} 3433 \\ 309 \\ 448 \\ 1884 \\ 381132 \end{array}$ |  |
| $\begin{gathered} 1004.87 \\ 166516 \\ 357.29 \\ 1418.64 \\ 4392996 \end{gathered}$ | .$\infty$ 00 00 .00 0 | $\begin{aligned} & . \infty \\ & . \infty \\ & . \infty \\ & . \infty \\ & . \infty \\ & 0 \\ & \hline \end{aligned}$ | $\begin{array}{r} 4140 \\ \hline 60000 \\ \text { 600000 } \\ 540.00 \\ 14656620 \end{array}$ | 181.22 78900 97071 67200 114420195 | $\begin{array}{r} 1317.82 \\ 57.00 \\ 979.21 \\ 106271 \\ 102 \\ 38867877 \end{array}$ | $\begin{array}{r} 1297.92 \\ 135428 \\ 4820 \\ 70092 \\ 1008090 \end{array}$ |  |
| 31620 |  |  | 8010 | 3600 | 319555 | - |  |
| 32710 | 83391 | 22345 | 54971 | 103841 | 33136 | 85790 | 10048 |
| Untundea | Fundeal | Uniundea | Findeal | Frindea | Uniundea | Unturdea | Funde |

