

Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2015/16 Budget vs Original Budget 2014/15

| | BUF | NMA | EC101 | EC102 | EC103 | EC104 | EC105 | EC106 | EC107 | EC108 | EC109 | DC10 | EC121 |
|---|-----------|----------------|----------|------------|----------|----------|----------|---------------|----------|----------|-----------|--------------|----------|
| | Buffalo | Nelson Mandela | Camdeboo | Blue Crane | Ikwezi | Makana | Ndlambe | Sundays River | Baviaans | Kouga | Kou-Kamma | Sarah | Mbhashe |
| R thousands | City (H) | Bay (H) | (L) | Route (L) | (L) | (M) | (L) | Valley (M) | (L) | (M) | (M) | Baartman (M) | (L) |
| Total Operating Revenue | 5 719 607 | 8 885 456 | 244 506 | 181 868 | 48 691 | 427 637 | 390 009 | 142 362 | 58 775 | 638 741 | 107 864 | 145 393 | 295 453 |
| Total Operating Expenditure | 5 718 685 | 8 819 839 | 254 816 | 222 337 | 53 365 | 427 638 | 327 187 | 159 218 | 78 032 | 689 244 | 130 876 | 145 393 | 258 935 |
| Operating Performance Surplus / (Deficit) | 922 | 65 617 | (10 310) | (40 468) | (4 674) | (0) | 62 822 | (16 856) | (19 258) | (50 504) | (23 013) | - | 36 518 |
| Cash and Cash Equivalents at the Year End | 2 383 434 | 1 194 875 | (56 351) | 12 351 | (4 674) | 61 558 | 126 018 | (13 311) | 675 | (0) | 1 | 222 595 | (36 604) |
| Net Increase / (Decrease) in Cash held for the Year | 29 477 | 280 314 | (56 351) | (343) | (4 674) | 51 725 | (28 115) | (20 646) | (479) | (0) | (234) | (3 585) | (36 604) |
| Cash Backing / Surplus (Deficit) Reconciliation | 2 312 454 | 397 374 | 47 920 | 13 094 | (28 915) | 4 318 | (29 990) | 7 739 | (19 823) | (36 064) | 8 739 | 34 084 | 165 554 |
| Cash Coverage Ratio | 7.1 | 2.0 | (3.9) | .9 | (1.3) | 2.3 | 6.4 | (1.4) | .2 | (.0) | .0 | 24.7 | (2.9) |
| STATEMENT OF OPERATING PERFORMANCE | | | | | | | | | | | | | |
| Revenue | | | | | | | | | | | | | |
| % Increase in Total Operating Revenue | 20.1% | 9.4% | 7.6% | 4.8% | 11.2% | 35.0% | 82.7% | 30.6% | 12.1% | 3.2% | 14.9% | (5.4%) | 52.2% |
| % Increase in Property Rates Revenue | 13.3% | 9.6% | 4.8% | 10.0% | 8.9% | 14.7% | 24.3% | (12.6%) | 10.0% | 4.1% | 3.2% | .0% | 1.9% |
| % Increase in Electricity Revenue | 9.7% | 10.6% | 12.6% | 3.4% | 10.6% | 17.0% | 12.0% | 91.3% | 13.9% | 7.0% | 6.0% | .0% | .0% |
| % Increase in Water Revenue | 11.0% | 14.6% | 5.4% | 9.1% | 50.7% | 8.0% | (14.7%) | (2.3%) | 11.7% | (4.1%) | 6.0% | .0% | .0% |
| % Increase in Property Rates & Service Charges | 11.6% | 10.9% | 8.9% | 5.2% | 14.8% | 13.4% | 13.8% | 18.0% | 13.8% | 3.7% | 1.6% | .0% | 2.3% |
| % Increase in Operating Grant Revenue | 50.8% | (1.0%) | 5.5% | 3.7% | 7.4% | 560.7% | .0% | 13.5% | 8.7% | 4.9% | (4.0%) | (1.2%) | 35.1% |
| % Increase in Capital Grant Revenue | 21.3% | 13.6% | .0% | (10.9%) | 120.6% | (100.0%) | (58.8%) | (6.1%) | (20.0%) | .0% | 42.2% | .0% | 35.7% |
| Collection Rate Including Other Revenue | 91.3% | 87.4% | 98.5% | 89.9% | 97.0% | 79.7% | 78.1% | 60.0% | 98.3% | 89.3% | 56.5% | 100.0% | 34.2% |
| Annual Debtors Collection Rate (Payment Level %) | 87.5% | 84.6% | 96.1% | 88.7% | 95.9% | 81.3% | 96.5% | 50.5% | 96.7% | 88.2% | 42.6% | .0% | 49.8% |
| Current Debtors Collection Rate | 87.5% | 84.6% | 96.1% | 88.7% | 95.9% | 81.3% | 96.5% | 50.5% | 96.7% | 88.2% | 70.2% | .0% | 49.8% |
| Outstanding Debtors to Revenue | 13.5% | 17.8% | 17.5% | 10.5% | 13.5% | 39.0% | 7.0% | 33.6% | 3.5% | 11.2% | 50.0% | 2.6% | .0% |
| O/S Service Debtors to Revenue | 21.3% | 24.7% | 27.6% | 15.6% | 35.4% | 52.7% | 12.0% | 101.0% | 7.4% | 13.9% | 139.1% | 276.9% | .0% |
| Expenditure | | | | | | | | | | | | | |
| % Increase in Total Operating Expenditure | 20.4% | 6.2% | 14.3% | 11.5% | 20.6% | 11.9% | 39.5% | 9.4% | 8.8% | (1.0%) | 41.9% | (5.4%) | 20.7% |
| % Increase in Employee Costs | 12.2% | 4.2% | 7.8% | 10.4% | 5.8% | (6.2%) | 14.1% | (1.8%) | 11.2% | 4.8% | 26.5% | 3.1% | 14.0% |
| % Overtime measured against Employee Related Costs | 4.3% | 4.6% | .0% | 4.2% | 2.9% | 2.6% | 1.9% | 4.2% | 1.8% | 5.1% | 4.4% | .0% | 1.0% |
| % Increase in Electricity Bulk Purchases | 15.7% | 15.0% | 14.2% | 1.3% | (1.4%) | 10.0% | 532.5% | 14.6% | 4.6% | 10.0% | 64.3% | .0% | .0% |
| % Increase in Water Bulk Purchases | 8.0% | 12.0% | .0% | (49.7%) | .0% | .0% | (40.9%) | 457.0% | .0% | (30.3%) | 54.7% | .0% | .0% |
| Remuneration % of Oper Exp (excl debt impair and deprec) | 29.1% | 30.3% | 37.9% | 38.9% | 46.0% | 32.0% | 32.5% | 38.5% | 39.8% | 38.2% | 46.5% | 33.2% | 36.6% |
| Contracted Services % of Oper Exp (excl debt impair and deprec) | .5% | 4.4% | 1.0% | .0% | 10.8% | 2.2% | 4.9% | 1.6% | .0% | 2.0% | 3.6% | 3.1% | .6% |
| Debt Impairment % of Billable Revenue | 6.8% | 6.0% | 2.2% | 5.2% | 3.6% | .0% | 1.0% | 39.9% | .0% | 10.1% | 39.7% | .0% | 13.3% |
| % Electricity Distribution Losses | .0% | 7.0% | .0% | 22.8% | .0% | .0% | .0% | .0% | 10.0% | .0% | .0% | .0% | .0% |
| % Water Distribution Losses | .1% | .3% | .0% | 456.9% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% |
| Employee costs/Total Revenue | 24.3% | 25.8% | 32.3% | 38.3% | 45.8% | 29.6% | 26.7% | 33.2% | 42.0% | 33.3% | 40.1% | 32.8% | 27.2% |

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| | Buffalo | Nelson Mandela | Camdeboo | Blue Crane | Ikwezi | Makana | Ndlambe | Sundays River | Baviaans | Kouga | Kou-Kamma | Sarah | Mbhashe |
| R thousands | City (H) | Bay (H) | (L) | Route (L) | (L) | (M) | (L) | Valley (M) | (L) | (M) | (M) | Baartman (M) | (L) |
| INFRASTRUCTURE DEVELOPMENT & ASSET MANAGEMENT | | | | | | | | | | | | | |
| Capital Funding | | | | | | | | | | | | | |
| Total Capital Budget | 1 275 354 | 1 612 510 | 46 041 | 25 343 | 16 073 | 191 855 | 36 737 | 45 065 | 31 449 | 63 570 | 19 281 | 5 467 | 124 099 |
| Internally Funded and Other | 425 002 | 650 451 | 10 912 | 5 880 | - | 12 079 | 4 897 | 21 445 | - | 30 210 | 83 | 5 467 | - |
| Grant Funding and Other | 850 353 | 962 059 | 35 129 | 16 163 | 16 073 | 179 776 | 31 840 | 23 620 | 30 657 | 33 360 | 19 198 | - | 124 099 |
| Internally Generated Funds % of Non Grant Funding | 100.0% | 100.0% | 100.0% | 64.1% | .0% | 100.0% | 100.0% | 100.0% | .0% | 100.0% | 100.0% | 100.0% | .0% |
| Borrowing % of Non Grant Funding | .0% | .0% | .0% | 35.9% | .0% | .0% | .0% | .0% | 100.0% | .0% | .0% | .0% | .0% |
| Grant Funding % of Total Funding | 66.7% | 59.7% | 76.3% | 63.8% | 100.0% | 93.7% | 86.7% | 52.4% | 97.5% | 52.5% | 99.6% | .0% | 100.0% |
| Borrowing | | | | | | | | | | | | | |
| Total Borrowing Liability | 500 418 | 1 318 032 | - | 11 428 | 5 684 | 52 573 | 20 865 | 2 606 | 4 005 | 53 963 | - | - | - |
| Borrowing for the Financial Year | - | - | - | 3 300 | - | - | - | - | 792 | - | - | - | - |
| Cost of Borrowing for the Financial Year | 100 410 | 272 454 | - | 8 621 | 98 | 2 978 | 2 554 | 1 054 | 5 706 | 16 112 | 12 196 | - | - |
| Total Cost of Debt as a % of Total Borrowing Liability | 20.1% | 20.7% | .0% | 75.4% | 1.7% | 5.7% | 12.2% | 40.4% | 142.5% | 29.9% | .0% | .0% | .0% |
| Financing Cost % of Asset Base | .9% | 1.9% | .0% | 1.3% | .1% | .4% | .4% | .3% | 2.3% | .6% | 6.2% | .0% | .0% |
| Capital Charges % of Operating Expenditure | 1.8% | 3.1% | .0% | 3.9% | .2% | .7% | .8% | .7% | 7.3% | 2.3% | 9.3% | .0% | .0% |
| Borrowing % of Total Assets | 4.5% | 9.3% | .0% | 1.7% | 5.5% | 7.9% | 2.9% | .8% | 1.6% | 2.1% | .0% | .0% | .0% |
| Capital Charges to Own Revenue | 2.2% | 3.6% | .0% | 6.6% | .4% | .9% | .8% | 1.3% | 18.6% | 2.9% | 18.9% | .0% | .0% |
| Borrowed Funding of own Capital Expenditure | .0% | .0% | .0% | 35.9% | .0% | .0% | .0% | .0% | 114.0% | .0% | 14 519.1% | .0% | .0% |
| Gearing | 3.9% | 11.1% | .0% | 1.8% | 5.4% | 5.5% | 3.2% | .7% | 1.6% | 2.2% | .0% | .0% | .0% |
| Current Ratio | 3.2 | 1.2 | 2.6 | .6 | .2 | 1.5 | 1.0 | 2.1 | .1 | .6 | 5.3 | 6.7 | .0 |
| Liquidity Ratio | 2.3 | .5 | 1.0 | .2 | .0 | .1 | .3 | .1 | .0 | .1 | .1 | 6.6 | .0 |
| Finance charges and Depreciation/Total Revenue | 13.4% | 11.7% | 17.6% | 22.5% | 8.8% | 7.5% | 1.9% | 13.0% | 29.4% | 15.2% | 20.9% | 1.3% | 12.9% |
| Debt coverage | 22.5 | 43.4 | 30.3 | 16.2 | 30.8 | 23.8 | 45.1 | 21.4 | 6.1 | 65.7 | 3.7 | 5.1 | 11.1 |
| Capital Programme | | | | | | | | | | | | | |
| Capital Appropriations | | | | | | | | | | | | | |
| Trading Services | 529 266 | 684 446 | 33 284 | 11 063 | 10 614 | 161 674 | 25 763 | 4 195 | 24 801 | 42 608 | 10 498 | - | 2 800 |
| Total Appropriation - Electricity Infrastructure | 158 500 | 229 792 | 3 052 | 2 070 | - | 7 674 | 200 | 700 | 175 | 10 100 | 2 000 | - | 2 500 |
| Total Appropriation - Water Infrastructure | 91 000 | 167 503 | 15 970 | 3 710 | 3 390 | 15 000 | 11 525 | 288 | 22 696 | - | 5 568 | - | - |
| Total Appropriation - Waste Water Management | 258 056 | 269 950 | 12 762 | 4 533 | 7 224 | 139 000 | 14 038 | 3 207 | 1 930 | 32 508 | 2 930 | - | 300 |
| Total Appropriation - Waste Management | 21 710 | 17 200 | 1 500 | 750 | - | - | - | - | - | - | - | - | - |
| Economic and Environmental | 333 221 | 522 539 | 4 402 | 2 310 | 2 000 | 14 682 | 1 700 | 17 959 | 3 511 | 4 628 | 3 200 | 163 | 116 326 |
| Total Appropriation - Planning and Development | 68 221 | 69 007 | - | - | - | - | 700 | 2 205 | - | 1 463 | - | 163 | 63 |
| Total Appropriation - Road Transport | 265 000 | 418 600 | 4 402 | 2 310 | 2 000 | 14 682 | 1 000 | 15 754 | 3 511 | - | 3 200 | - | 115 613 |
| Total Appropriation - Environmental Protection | - | 34 933 | - | - | - | - | - | - | - | 3 165 | - | - | 650 |
| Governance and Administration | 59 300 | 110 900 | 3 080 | 2 190 | 65 | 1 200 | 677 | 17 000 | 1 581 | 645 | 83 | 4 485 | 4 485 |
| Community and Public Safety | 305 568 | 294 626 | 5 276 | 9 780 | 3 394 | 14 300 | 8 597 | 5 911 | 1 556 | 15 689 | 5 500 | 820 | 488 |
| Other | 48 000 | - | - | - | - | - | - | - | - | - | - | - | - |
| % Capital Appropriations measured against Total Capital | | | | | | | | | | | | | |

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| R thousands | City (H) | Bay (H) | (L) | Route (L) | (L) | (M) | (L) | Valley (M) | (L) | (M) | (M) | Baartman (M) | (L) |
| Trading Services | 41.5% | 42.4% | 72.3% | 43.7% | 66.0% | 84.3% | 70.1% | 9.3% | 78.9% | 67.0% | 54.4% | .0% | 2.3% |
| % of Capital Budget - Electricity Infrastructure | 12.4% | 14.3% | 6.6% | 8.2% | .0% | 4.0% | .5% | 1.6% | .6% | 15.9% | 10.4% | .0% | 2.0% |
| % of Capital Budget - Water Infrastructure | 7.1% | 10.4% | 34.7% | 14.6% | 21.1% | 7.8% | 31.4% | .6% | 72.2% | .0% | 28.9% | .0% | .0% |
| % of Capital Budget - Waste Water Management | 20.2% | 16.7% | 27.7% | 17.9% | 44.9% | 72.5% | 38.2% | 7.1% | 6.1% | 51.1% | 15.2% | .0% | .2% |
| % of Capital Budget - Waste Management | 1.7% | 1.1% | 3.3% | 3.0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% |
| Economic and Environmental | 26.1% | 32.4% | 9.6% | 9.1% | 12.4% | 7.7% | 4.6% | 39.9% | 11.2% | 7.3% | 16.6% | 3.0% | 93.7% |
| % of Capital Budget - Planning and Development | 5.3% | 4.3% | .0% | .0% | .0% | .0% | 1.9% | 4.9% | .0% | 2.3% | .0% | 3.0% | .1% |
| % of Capital Budget - Road Transport | 20.8% | 26.0% | 9.6% | 9.1% | 12.4% | 7.7% | 2.7% | 35.0% | 11.2% | .0% | 16.6% | .0% | 93.2% |
| % of Capital Budget - Environmental Protection | .0% | 2.2% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | 5.0% | .0% | .0% | .5% |
| Governance and Administration | 4.6% | 6.9% | 6.7% | 8.6% | .4% | .6% | 1.8% | 37.7% | 5.0% | 1.0% | .4% | 82.0% | 3.6% |
| Community and Public Safety | 24.0% | 18.3% | 11.5% | 38.6% | 21.1% | 7.5% | 23.4% | 13.1% | 4.9% | 24.7% | 28.5% | 15.0% | .4% |
| Other | 3.8% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% |
| Asset Management | | | | | | | | | | | | | |
| Total Value of PPE | 11 197 291 | 14 178 812 | 690 551 | 673 742 | 102 900 | 661 804 | 719 833 | 327 216 | 246 114 | 2 585 217 | 198 261 | 33 640 | - |
| Capital Asset Renewal | 745 427 | 752 558 | - | 1 290 | - | 448 | - | 23 620 | 9 212 | - | - | - | - |
| Operational Repairs & Maintenance | 372 010 | 524 729 | 14 678 | 4 226 | 537 | 23 657 | - | 5 959 | 2 646 | 40 195 | 1 632 | 1 438 | 29 366 |
| Asset Renewal % of Depreciation | 104.7% | 86.1% | .0% | 3.5% | .0% | 1.4% | .0% | 135.0% | 57.6% | .0% | .0% | .0% | .0% |
| R&M % of PPE | 3.3% | 3.7% | 2.1% | .6% | .5% | 3.6% | .0% | 1.8% | 1.1% | 1.6% | .8% | 4.3% | .0% |
| Asset Renewal and R&M as a % of PPE | 10.0% | 9.0% | 2.1% | .8% | .5% | 3.6% | .0% | 9.0% | 4.8% | 1.6% | .8% | 4.3% | .0% |
| Depreciation as % of Asset Base | 6.4% | 6.2% | 6.2% | 5.5% | 4.1% | 4.8% | .7% | 5.3% | 6.5% | 3.1% | 11.3% | 5.6% | .0% |
| Repairs & Maintenance/Total Revenue | 6.5% | 5.9% | 6.0% | 2.3% | 1.1% | 5.5% | .0% | 4.2% | 4.5% | 6.3% | 1.5% | 1.0% | 9.9% |
| AVERAGE HOUSEHOLD BILLS | | | | | | | | | | | | | |
| Percentage Increases | | | | | | | | | | | | | |
| Property rates | 9.9% | 9.5% | 6.5% | 10.0% | .0% | (100.0%) | .0% | 1.2% | 10.1% | .0% | .0% | .0% | .0% |
| Electricity: Basic levy | .0% | .0% | 12.2% | 12.5% | .0% | (100.0%) | .0% | 12.2% | 15.0% | .0% | .0% | .0% | .0% |
| Electricity: Consumption | 12.2% | 12.2% | 12.2% | 8.9% | .0% | (100.0%) | .0% | (38.2%) | 15.0% | .0% | .0% | .0% | .0% |
| Water: Basic levy | .0% | 13.0% | 9.0% | 6.0% | .0% | (100.0%) | .0% | 1.2% | 14.9% | .0% | .0% | .0% | .0% |
| Water: Consumption | 11.0% | 13.0% | 9.0% | 6.0% | .0% | (100.0%) | .0% | (41.4%) | 14.9% | .0% | .0% | .0% | .0% |
| Sanitation | 9.5% | 12.0% | 5.0% | 6.0% | .0% | (100.0%) | .0% | 1.2% | 15.0% | .0% | .0% | .0% | .0% |
| Refuse removal | 9.5% | 11.0% | 6.3% | 6.0% | .0% | (100.0%) | .0% | 1.2% | 15.0% | .0% | .0% | .0% | .0% |
| Other | 9.9% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% |
| Monthly Bill (Rand/cent) | | | | | | | | | | | | | |
| Property rates | 301.31 | 231.26 | 261.70 | 292.23 | .00 | .00 | .00 | 454.61 | 262.71 | .00 | .00 | .00 | .00 |
| Electricity: Basic levy | .00 | .00 | 191.05 | 130.49 | .00 | .00 | .00 | 207.61 | 149.61 | .00 | .00 | .00 | .00 |
| Electricity: Consumption | 786.37 | 619.99 | 558.20 | 551.00 | .00 | .00 | .00 | 300.64 | 610.00 | .00 | .00 | .00 | .00 |
| Water: Basic levy | .00 | 33.84 | 37.11 | 60.28 | .00 | .00 | .00 | 27.43 | 20.73 | .00 | .00 | .00 | .00 |
| Water: Consumption | 368.76 | 266.66 | 105.82 | 63.90 | .00 | .00 | .00 | 108.70 | 158.55 | .00 | .00 | .00 | .00 |
| Sanitation | 97.21 | 188.65 | 69.45 | 41.39 | .00 | .00 | .00 | 42.83 | 58.19 | .00 | .00 | .00 | .00 |
| Refuse removal | 170.74 | 85.75 | 44.50 | 90.27 | .00 | .00 | .00 | 73.93 | 72.74 | .00 | .00 | .00 | .00 |
| Other | 36.94 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 |
| Total Monthly Bill (excluding VAT) | 1 761.33 | 1 426.17 | 1 267.83 | 1 229.55 | .00 | .00 | .00 | 1 215.76 | 1 332.53 | .00 | .00 | .00 | .00 |

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| SOCIAL PACKAGE | | | | | | | | | | | | | |
| Total Number of Households | 234 093 | 356 721 | 11 323 | 9 761 | 830 | 38 850 | 22 437 | 12 070 | 4 610 | 19 000 | 10 526 | 0 | 0 |
| Highest level of free service provided | | | | | | | | | | | | | |
| Water (kilolitres per household per month) | 6 | 8 | 7 | 6 | 0 | 6 | 6 | 6 | 6 | 6 | 15 553 | 0 | 0 |
| Electricity (kwh per household per month) | 50 | 75 | 58 | 50 | 0 | 50 | 53 | 50 | 50 | 50 | 17 972 | 0 | 0 |
| Number of Households receiving Free Basic Services | | | | | | | | | | | | | |
| Water (6 kilolitres per household per month) | 50 000 | 75 071 | 5 344 | 3 950 | 0 | 8 500 | 8 986 | 11 554 | 2 500 | 7 101 | 2 592 | 0 | 0 |
| Sanitation (free minimum level service) | 64 100 | 75 309 | 5 371 | 3 950 | 0 | 8 500 | 4 554 | 0 | 2 500 | 7 101 | 2 592 | 0 | 0 |
| Electricity/Other energy (50kwh per household per month) | 50 000 | 64 747 | 3 333 | 3 950 | 0 | 7 800 | 6 661 | 0 | 2 500 | 7 101 | 513 | 0 | 0 |
| Refuse(removed at least once a week) | 34 000 | 66 898 | 5 382 | 3 950 | 0 | 8 500 | 8 863 | 3 585 | 2 500 | 7 101 | 2 592 | 0 | 0 |
| Cost of Free Basic Services provided | 227 105 | 319 507 | 11 937 | 20 728 | 1 838 | 27 526 | 24 315 | 20 029 | 6 343 | 18 179 | 5 170 | - | - |
| Water (6 kilolitres per household per month) | 39 725 | 79 350 | 4 361 | 3 300 | 487 | 17 322 | 6 491 | 13 205 | 1 352 | 5 420 | 134 | - | - |
| Sanitation (free minimum level service) | 74 773 | 115 302 | 3 309 | 5 184 | 208 | 2 207 | 8 258 | 1 924 | 1 450 | 4 146 | 3 297 | - | - |
| Electricity/Other energy (50kwh per household per month) | 42 945 | 46 402 | 1 989 | 3 583 | 537 | 2 207 | 2 813 | 2 088 | 1 655 | 2 478 | 308 | - | - |
| Refuse(removed at least once a week) | 69 661 | 78 453 | 2 278 | 8 660 | - | 5 790 | 6 753 | 2 812 | 1 886 | 6 135 | 1 431 | - | - |
| Average Cost per Household Per Annum | 4 868.77 | 4 477.44 | 2 452.16 | 5 247.48 | .00 | 3 261.61 | 3 720.00 | 1 927.33 | 2 537.39 | 2 560.04 | 2 476.30 | .00 | .00 |
| Water (6 kilolitres per household per month) | 794.50 | 1 056.99 | 816.00 | 835.38 | .00 | 2 037.83 | 722.35 | 1 142.93 | 540.81 | 763.33 | 51.64 | .00 | .00 |
| Sanitation (free minimum level service) | 1 166.51 | 1 531.06 | 616.04 | 1 312.50 | .00 | 259.66 | 1 813.43 | .00 | 580.00 | 583.84 | 1 272.07 | .00 | .00 |
| Electricity/Other energy (50kwh per household per month) | 858.90 | 716.67 | 596.78 | 907.20 | .00 | 282.96 | 422.29 | .00 | 662.00 | 348.92 | 600.57 | .00 | .00 |
| Refuse(removed at least once a week) | 2 048.85 | 1 172.72 | 423.33 | 2 192.40 | .00 | 681.17 | 761.93 | 784.41 | 754.57 | 863.95 | 552.03 | .00 | .00 |
| Cost of Free Basic Services Provided to "Registered Indigent" | 243 439 | 336 126 | 13 104 | 20 728 | - | 27 724 | 33 428 | 22 268 | 6 343 | 18 179 | 6 419 | - | - |
| Revenue cost of free services provided (excl property rates and other) | 227 105 | 318 507 | 11 368 | 11 650 | 2 140 | - | 24 315 | 8 941 | 0 | 19 160 | 8 928 | - | - |
| Local Government Equitable Share | 655 141 | 774 616 | 43 279 | 44 654 | 20 720 | 75 767 | 73 102 | 55 182 | 23 452 | 82 099 | 37 662 | 80 759 | 209 735 |
| MTREF Funded / Unfunded | Funded | Funded | Funded | Funded | Unfunded | Funded | Unfunded | Funded | Unfunded | Unfunded | Funded | Funded | Funded |

Summarised Outcome: Municipal Budget :

| | EC122 | EC123 | EC124 | EC126 | EC127 | EC128 | DC12 | EC131 | EC132 | EC133 | EC134 | EC135 | EC136 |
|---|----------|----------|-----------|----------|----------|--------|-----------|--------------|----------|----------|----------|-----------|------------|
| | Mnquma | Great | Amahlathi | Ngqushwa | Nkonkobe | Nxuba | Amathole | Inxuba | Tsolwana | Inkwanca | Lukhanji | Intsika | Emalahleni |
| R thousands | (M) | Kei (L) | (L) | (M) | (L) | (L) | (H) | Yethemba (L) | (L) | (L) | (M) | Yethu (L) | (Ec) (L) |
| Total Operating Revenue | 251 254 | 92 217 | 246 391 | 139 017 | 236 770 | 84 850 | 1 536 710 | 218 154 | 98 789 | 55 540 | 560 802 | 228 307 | 158 292 |
| Total Operating Expenditure | 301 353 | 114 475 | 246 391 | 156 328 | 256 584 | 75 447 | 1 513 677 | 259 042 | 87 024 | 68 798 | 560 802 | 267 135 | 201 081 |
| Operating Performance Surplus / (Deficit) | (50 098) | (22 259) | (0) | (17 311) | (19 814) | 9 403 | 23 033 | (40 888) | 11 765 | (13 258) | (0) | (38 829) | (42 789) |
| Cash and Cash Equivalents at the Year End | 40 503 | 35 263 | (0) | 6 885 | 2 131 | 9 338 | 211 000 | 0 | 37 352 | 19 304 | 196 875 | (38 829) | 22 533 |
| Net Increase / (Decrease) in Cash held for the Year | (50 099) | 35 052 | (0) | 11 385 | (17 665) | 9 338 | 0 | 0 | 3 327 | 19 304 | 25 664 | (38 829) | (11 375) |
| Cash Backing / Surplus (Deficit) Reconciliation | 32 177 | 5 811 | - | (1 243) | (8 763) | 1 943 | (255 903) | (18) | 50 428 | (20 459) | 121 827 | - | 22 123 |
| Cash Coverage Ratio | 2.3 | 5.8 | (.0) | .8 | .1 | 1.9 | 2.3 | .0 | 12.7 | 4.7 | 4.5 | (3.2) | 1.9 |
| STATEMENT OF OPERATING PERFORMANCE | | | | | | | | | | | | | |
| Revenue | | | | | | | | | | | | | |
| % Increase in Total Operating Revenue | 17.1% | 17.0% | 15.1% | 16.9% | 9.3% | 35.5% | 9.8% | 3.3% | 2.0% | (9.3%) | 22.9% | 54.7% | (6.1%) |
| % Increase in Property Rates Revenue | 10.9% | 18.4% | 34.0% | (39.2%) | 30.8% | 26.9% | .0% | 13.7% | 14.0% | 6.2% | 6.6% | (19.4%) | 40.2% |
| % Increase in Electricity Revenue | .0% | 3.7% | (15.9%) | .0% | (8.5%) | 82.6% | .0% | 20.7% | 8.6% | 6.2% | 13.4% | .0% | 88.8% |
| % Increase in Water Revenue | .0% | .0% | .0% | .0% | .0% | .0% | 72.2% | (100.0%) | (100.0%) | (100.0%) | .0% | .0% | (100.0%) |
| % Increase in Property Rates & Service Charges | 8.8% | 18.3% | 1.3% | (38.6%) | 3.4% | 59.3% | 55.4% | (3.0%) | (26.8%) | (25.9%) | 11.0% | 194.7% | 28.5% |
| % Increase in Operating Grant Revenue | 17.4% | 15.6% | 13.0% | 14.8% | 19.7% | 27.2% | 8.0% | 21.1% | 10.9% | 14.1% | 1.5% | 24.5% | 21.5% |
| % Increase in Capital Grant Revenue | 28.2% | 135.7% | 3.5% | .0% | 35.8% | 1.2% | (11.3%) | (98.9%) | 2.7% | 7.5% | .9% | (100.0%) | (1.1%) |
| Collection Rate Including Other Revenue | 88.4% | 93.4% | 98.6% | 34.2% | 92.3% | 100.0% | 56.3% | .0% | 61.4% | 115.3% | 86.0% | 100.0% | 100.4% |
| Annual Debtors Collection Rate (Payment Level %) | 67.5% | 88.4% | 79.0% | 24.0% | 89.5% | 99.4% | 92.5% | .0% | 38.7% | 77.8% | 79.6% | 96.5% | 88.8% |
| Current Debtors Collection Rate | 67.5% | 88.4% | 79.0% | 24.0% | 89.5% | 99.4% | 92.5% | .0% | 38.7% | 77.8% | 79.6% | 96.5% | 88.8% |
| Outstanding Debtors to Revenue | 8.2% | 13.0% | .0% | 17.4% | 7.8% | 34.9% | (.3%) | 10.3% | 34.3% | 13.9% | 11.6% | .0% | 6.8% |
| O/S Service Debtors to Revenue | 79.6% | 34.2% | .0% | 139.0% | 23.4% | 76.0% | (2.5%) | 15.2% | 206.2% | 50.6% | 20.4% | .0% | 55.4% |
| Expenditure | | | | | | | | | | | | | |
| % Increase in Total Operating Expenditure | 19.5% | 16.3% | 15.1% | 36.6% | 23.0% | (9.4%) | 11.5% | 11.6% | (15.8%) | 1.6% | 22.9% | 49.8% | .8% |
| % Increase in Employee Costs | 20.6% | 17.4% | 20.9% | 14.8% | 41.6% | (5.2%) | 19.2% | 14.0% | 3.6% | 7.0% | 29.8% | (5.7%) | (3.9%) |
| % Overtime measured against Employee Related Costs | .4% | 1.7% | 1.7% | .0% | .0% | .0% | 2.4% | .0% | .0% | .0% | 5.3% | .0% | 1.7% |
| % Increase in Electricity Bulk Purchases | .0% | 7.7% | 1.1% | .0% | 81.0% | 3.6% | .0% | .0% | (100.0%) | 12.7% | 25.6% | .0% | 4.8% |
| % Increase in Water Bulk Purchases | .0% | .0% | .0% | .0% | .0% | .0% | 7.3% | .0% | (40.0%) | .0% | .0% | .0% | .0% |
| Remuneration % of Oper Exp (excl debt impair and deprec) | 58.2% | 51.0% | 38.2% | 39.8% | 43.2% | 35.3% | 52.9% | 37.8% | 35.6% | 56.0% | 36.3% | 23.9% | 33.8% |
| Contracted Services % of Oper Exp (excl debt impair and deprec) | 2.8% | .0% | 1.2% | .0% | .1% | .0% | 2.9% | 2.9% | .0% | .4% | 1.1% | .0% | 2.5% |
| Debt Impairment % of Billable Revenue | 11.6% | 11.7% | 12.4% | 80.7% | 16.4% | 1.3% | 66.2% | 4.5% | 8.8% | 44.8% | 18.2% | .0% | 6.7% |
| % Electricity Distribution Losses | .0% | .0% | .0% | .0% | .0% | .0% | .0% | 12.8% | .0% | .0% | .0% | .0% | .0% |
| % Water Distribution Losses | .0% | .0% | .0% | .0% | .0% | .0% | 87.4% | .0% | .0% | .0% | .0% | .0% | .0% |
| Employee costs/Total Revenue | 58.2% | 48.4% | 33.1% | 36.2% | 40.8% | 30.0% | 40.5% | 33.7% | 28.1% | 50.6% | 30.8% | 28.0% | 37.4% |

Summarised Outcome: Municipal Budget :

| | EC122 | EC123 | EC124 | EC126 | EC127 | EC128 | DC12 | EC131 | EC132 | EC133 | EC134 | EC135 | EC136 |
|--|---------|---------|-----------|----------|----------|--------|-----------|---------------|----------|----------|----------|-----------|------------|
| | Mnquma | Great | Amahlathi | Ngqushwa | Nkonkobe | Nxuba | Amathole | Inxuba | Tsolwana | Inkwanca | Lukhanji | Intsika | Emalahleni |
| R thousands | (M) | Kei (L) | (L) | (M) | (L) | (L) | (H) | Yethemba (L) | (L) | (L) | (M) | Yethu (L) | (Ec) (L) |
| INFRASTRUCTURE DEVELOPMENT & ASSET MANAGEMENT | | | | | | | | | | | | | |
| Capital Funding | | | | | | | | | | | | | |
| Total Capital Budget | 107 807 | 35 152 | 78 222 | 31 961 | 56 909 | 9 624 | 440 640 | 23 020 | 12 201 | 9 350 | 76 702 | 71 589 | 40 015 |
| Internally Funded and Other | - | 5 056 | 47 521 | 8 651 | 13 154 | 400 | 23 033 | - | 144 | 500 | 35 731 | 11 227 | 9 400 |
| Grant Funding and Other | 107 807 | 30 097 | 30 701 | 23 310 | 43 755 | 9 224 | 417 606 | 23 020 | 12 057 | 8 850 | 40 971 | 60 362 | 30 615 |
| Internally Generated Funds % of Non Grant Funding | .0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | .0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| Borrowing % of Non Grant Funding | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% |
| Grant Funding % of Total Funding | 100.0% | 85.6% | 39.2% | 72.9% | 76.9% | 95.8% | 94.8% | 100.0% | 98.8% | 94.7% | 53.4% | 84.3% | 76.5% |
| Borrowing | | | | | | | | | | | | | |
| Total Borrowing Liability | 445 | 3 500 | - | - | 27 592 | - | 333 | - | - | 378 | 1 094 | - | 551 |
| Borrowing for the Financial Year | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Cost of Borrowing for the Financial Year | 1 200 | 1 055 | - | - | 14 596 | - | 53 865 | - | 131 | 138 | 1 094 | - | 735 |
| Total Cost of Debt as a % of Total Borrowing Liability | 269.5% | 30.1% | .0% | .0% | 52.9% | .0% | 16 191.3% | .0% | .0% | 36.6% | 100.0% | .0% | 133.4% |
| Financing Cost % of Asset Base | .2% | .4% | .0% | .0% | 4.5% | .0% | 1.2% | .0% | .2% | .1% | .1% | .0% | .2% |
| Capital Charges % of Operating Expenditure | .4% | .9% | .0% | .0% | 5.7% | .0% | 3.6% | .0% | .2% | .2% | .2% | .0% | .4% |
| Borrowing % of Total Assets | .1% | 1.5% | .0% | .0% | 8.5% | .0% | .0% | .0% | .0% | .2% | .1% | .0% | .1% |
| Capital Charges to Own Revenue | 2.7% | 2.4% | .0% | .0% | 14.6% | .0% | 6.7% | .0% | .4% | .5% | .3% | .0% | 2.7% |
| Borrowed Funding of own Capital Expenditure | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% |
| Gearing | .1% | 1.0% | .0% | .0% | 10.0% | .0% | .0% | .0% | .3% | .1% | .1% | .0% | .1% |
| Current Ratio | 1.2 | 3.9 | .0 | .2 | .5 | 1.1 | 1.1 | .9 | 8.1 | .3 | 1.4 | .0 | 1.9 |
| Liquidity Ratio | 1.0 | .3 | .0 | (.1) | .0 | .1 | 1.1 | .4 | 4.2 | .0 | .9 | .0 | 1.2 |
| Finance charges and Depreciation/Total Revenue | 19.2% | 25.7% | 10.7% | 11.4% | 8.8% | 3.5% | 15.0% | 26.5% | 7.7% | 21.4% | 4.8% | .0% | 15.9% |
| Debt coverage | 4.9 | 9.6 | 10.6 | 5.2 | 5.4 | 653.8 | 45.8 | 161 099 578.0 | 22.0 | 22.0 | 51.4 | 241.1 | 5.5 |
| Capital Programme | | | | | | | | | | | | | |
| Capital Appropriations | | | | | | | | | | | | | |
| Trading Services | - | 2 570 | 8 678 | 2 491 | 12 030 | - | - | 10 900 | - | 500 | 27 480 | - | 10 874 |
| Total Appropriation - Electricity Infrastructure | - | 1 000 | 5 450 | 500 | 12 030 | - | - | 10 900 | - | - | 22 668 | - | - |
| Total Appropriation - Water Infrastructure | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Appropriation - Waste Water Management | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Appropriation - Waste Management | - | 1 570 | 3 228 | 1 991 | - | - | - | - | - | 500 | 4 812 | - | 10 874 |
| Economic and Environmental | 101 397 | 30 198 | 66 464 | 23 890 | 38 959 | 4 402 | - | 2 850 | 6 352 | 6 750 | 31 883 | 67 395 | 16 073 |
| Total Appropriation - Planning and Development | 660 | 102 | 31 426 | 1 581 | 270 | - | - | - | 45 | 300 | - | 1 913 | 4 280 |
| Total Appropriation - Road Transport | 100 737 | 30 097 | 35 030 | 22 310 | 38 689 | 4 402 | - | 2 850 | 6 307 | 6 450 | 31 883 | 65 482 | 11 793 |
| Total Appropriation - Environmental Protection | - | - | 8 | - | - | - | - | - | - | - | - | - | - |
| Governance and Administration | 1 230 | 1 780 | 1 905 | 4 169 | 5 920 | 230 | 440 640 | - | 34 | - | 4 316 | 2 454 | 3 370 |
| Community and Public Safety | 5 180 | 604 | 1 175 | 1 410 | - | 4 992 | - | 9 270 | 5 815 | 2 100 | 13 022 | 1 741 | 9 698 |
| Other | - | - | - | - | - | - | - | - | - | - | - | - | - |
| % Capital Appropriations measured against Total Capital | | | | | | | | | | | | | |

Summarised Outcome: Municipal Budget :

| | EC122 | EC123 | EC124 | EC126 | EC127 | EC128 | DC12 | EC131 | EC132 | EC133 | EC134 | EC135 | EC136 |
|--|--------------|--------------|--------------|--------------|--------------|--------------|---------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | Mnquma | Great | Amahlathi | Ngqushwa | Nkonkobe | Nxuba | Amathole | Inxuba | Tsolwana | Inkwanca | Lukhanji | Intsika | Emalahleni |
| R thousands | (M) | Kei (L) | (L) | (M) | (L) | (L) | (H) | Yethemba (L) | (L) | (L) | (M) | Yethu (L) | (Ec) (L) |
| Trading Services | .0% | 7.3% | 11.1% | 7.8% | 21.1% | .0% | .0% | 47.4% | .0% | 5.3% | 35.8% | .0% | 27.2% |
| % of Capital Budget - Electricity Infrastructure | .0% | 2.8% | 7.0% | 1.6% | 21.1% | .0% | .0% | 47.4% | .0% | .0% | 29.6% | .0% | .0% |
| % of Capital Budget - Water Infrastructure | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% |
| % of Capital Budget - Waste Water Management | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% |
| % of Capital Budget - Waste Management | .0% | 4.5% | 4.1% | 6.2% | .0% | .0% | .0% | .0% | .0% | 5.3% | 6.3% | .0% | 27.2% |
| Economic and Environmental | 94.1% | 85.9% | 85.0% | 74.7% | 68.5% | 45.7% | .0% | 12.4% | 52.1% | 72.2% | 41.6% | 94.1% | 40.2% |
| % of Capital Budget - Planning and Development | .6% | .3% | 40.2% | 4.9% | .5% | .0% | .0% | .0% | .4% | 3.2% | .0% | 2.7% | 10.7% |
| % of Capital Budget - Road Transport | 93.4% | 85.6% | 44.8% | 69.8% | 68.0% | 45.7% | .0% | 12.4% | 51.7% | 69.0% | 41.6% | 91.5% | 29.5% |
| % of Capital Budget - Environmental Protection | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% |
| Governance and Administration | 1.1% | 5.1% | 2.4% | 13.0% | 10.4% | 2.4% | 100.0% | .0% | .3% | .0% | 5.6% | 3.4% | 8.4% |
| Community and Public Safety | 4.8% | 1.7% | 1.5% | 4.4% | .0% | 51.9% | .0% | 40.3% | 47.7% | 22.5% | 17.0% | 2.4% | 24.2% |
| Other | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% |
| Asset Management | | | | | | | | | | | | | |
| Total Value of PPE | 592 148 | 235 000 | - | 239 679 | 323 849 | 245 627 | 4 487 156 | - | 87 473 | 154 516 | 966 056 | - | 457 164 |
| Capital Asset Renewal | 68 710 | - | 30 701 | - | - | 6 016 | - | - | - | 6 450 | 20 500 | 1 505 | - |
| Operational Repairs & Maintenance | 7 455 | 4 502 | 7 459 | 9 005 | 11 270 | 1 043 | - | - | - | 3 864 | - | 8 774 | 12 386 |
| Asset Renewal % of Depreciation | 145.9% | .0% | 116.6% | .0% | .0% | 200.5% | .0% | .0% | .0% | 54.8% | 76.9% | .0% | .0% |
| R&M % of PPE | 1.3% | 1.9% | .0% | 3.8% | 3.5% | .4% | .0% | .0% | .0% | 2.5% | .0% | .0% | 2.7% |
| Asset Renewal and R&M as a % of PPE | 12.9% | 1.9% | .0% | 3.8% | 3.5% | 2.9% | .0% | .0% | .0% | 6.7% | 2.1% | .0% | 2.7% |
| Depreciation as % of Asset Base | 8.0% | 9.8% | .0% | 6.6% | 6.2% | 1.2% | 3.9% | .0% | 8.5% | 7.6% | 2.8% | .0% | 5.4% |
| Repairs & Maintenance/Total Revenue | 3.0% | 4.9% | 3.0% | 6.5% | 4.8% | 1.2% | .0% | .0% | .0% | 7.0% | .0% | 3.8% | 7.8% |
| AVERAGE HOUSEHOLD BILLS | | | | | | | | | | | | | |
| Percentage Increases | | | | | | | | | | | | | |
| Property rates | .0% | 4.4% | .0% | (99.6%) | .0% | .0% | .0% | (100.0%) | .0% | 6.0% | 6.0% | .0% | 7.2% |
| Electricity: Basic levy | .0% | 12.2% | .0% | .0% | 12.2% | .0% | .0% | .0% | .0% | 6.0% | 12.2% | .0% | .0% |
| Electricity: Consumption | .0% | 12.2% | .0% | .0% | .0% | .0% | .0% | (100.0%) | .0% | 6.0% | 12.2% | .0% | 12.1% |
| Water: Basic levy | .0% | .0% | .0% | .0% | .0% | .0% | 6.0% | .0% | .0% | .0% | .0% | .0% | .0% |
| Water: Consumption | .0% | .0% | .0% | .0% | .0% | .0% | 6.0% | .0% | .0% | .0% | .0% | .0% | .0% |
| Sanitation | .0% | .0% | .0% | .0% | .0% | .0% | 6.0% | .0% | .0% | (100.0%) | .0% | .0% | .0% |
| Refuse removal | .0% | 4.4% | .0% | (73.9%) | 3.9% | .0% | .0% | (100.0%) | .0% | 6.0% | 8.0% | .0% | 6.4% |
| Other | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% |
| Monthly Bill (Rand/cent) | | | | | | | | | | | | | |
| Property rates | .00 | 258.07 | .00 | 91 799.00 | 329.17 | .00 | .00 | .00 | .00 | 642.36 | 355.81 | .00 | 341.67 |
| Electricity: Basic levy | .00 | 129.85 | .00 | .00 | 141.37 | .00 | .00 | .00 | .00 | 143.10 | 131.58 | .00 | .00 |
| Electricity: Consumption | .00 | 315.17 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | 643.42 | 450.70 | .00 | 415.00 |
| Water: Basic levy | .00 | .00 | .00 | .00 | .00 | .00 | 45.59 | .00 | .00 | .00 | .00 | .00 | .00 |
| Water: Consumption | .00 | .00 | .00 | .00 | .00 | .00 | 408.20 | .00 | .00 | .00 | .00 | .00 | .00 |
| Sanitation | .00 | .00 | .00 | .00 | .00 | .00 | 163.45 | .00 | .00 | .00 | .00 | .00 | .00 |
| Refuse removal | .00 | 120.39 | .00 | 103 009.00 | 91.82 | .00 | .00 | .00 | .00 | 55.12 | 94.66 | .00 | 70.55 |
| Other | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 |
| Total Monthly Bill (excluding VAT) | .00 | 823.48 | .00 | 194 808.00 | 562.36 | .00 | 617.24 | .00 | .00 | 1 484.00 | 1 032.75 | .00 | 827.22 |

Summarised Outcome: Municipal Budget :

| | EC122 | EC123 | EC124 | EC126 | EC127 | EC128 | DC12 | EC131 | EC132 | EC133 | EC134 | EC135 | EC136 |
|---|---------------|---------------|-----------------|-----------------|-----------------|---------------|-----------------|-----------------|---------------|-----------------|-----------------|-----------------|---------------|
| | Mnquma | Great | Amahlathi | Ngqushwa | Nkonkobe | Nxuba | Amathole | Inxuba | Tsolwana | Inkwanca | Lukhanji | Intsika | Emalahleni |
| R thousands | (M) | Kei (L) | (L) | (M) | (L) | (L) | (H) | Yethemba (L) | (L) | (L) | (M) | Yethu (L) | (Ec) (L) |
| SOCIAL PACKAGE | | | | | | | | | | | | | |
| Total Number of Households | 0 | 11 355 | 0 | 0 | 0 | 0 | 126 736 327 | 2 201 | 0 | 0 | 0 | 0 | 0 |
| Highest level of free service provided | | | | | | | | | | | | | |
| Water (kilolitres per household per month) | 0 | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6 |
| Electricity (kwh per household per month) | 0 | 50 | 0 | 0 | 0 | 50 | 0 | 47 | 0 | 0 | 50 | 50 | 0 |
| Number of Households receiving Free Basic Services | | | | | | | | | | | | | |
| Water (6 kilolitres per household per month) | 0 | 11 957 | 0 | 0 | 0 | 0 | 178 207 | 0 | 0 | 2 500 | 0 | 8 | 0 |
| Sanitation (free minimum level service) | 0 | 11 957 | 0 | 0 | 0 | 0 | 98 993 | 0 | 0 | 2 500 | 0 | 8 | 0 |
| Electricity/Other energy (50kwh per household per month) | 0 | 12 000 | 0 | 0 | 15 088 | 50 | 0 | 233 248 | 0 | 1 613 | 2 918 | 5 487 | 730 457 |
| Refuse(removed at least once a week) | 0 | 1 969 | 0 | 0 | 5 656 | 0 | 0 | 519 019 | 0 | 2 500 | 28 649 | 8 | 377 804 |
| Cost of Free Basic Services provided | 132 | 450 | 10 000 | - | 10 000 | - | - | 1 310 | - | - | 19 662 | 0 | 1 700 |
| Water (6 kilolitres per household per month) | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Sanitation (free minimum level service) | - | - | - | - | - | - | - | 558 | - | - | - | 0 | - |
| Electricity/Other energy (50kwh per household per month) | 132 | 450 | 10 000 | - | 6 000 | - | - | 233 | - | - | 14 857 | 0 | 900 |
| Refuse(removed at least once a week) | - | - | - | - | 4 000 | - | - | 519 | - | - | 4 804 | - | 800 |
| Average Cost per Household Per Annum | .00 | 37.47 | .00 | .00 | 1 104.88 | .00 | .00 | 2.00 | .00 | .00 | 5 259.35 | 5.88 | 3.35 |
| Water (6 kilolitres per household per month) | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 |
| Sanitation (free minimum level service) | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | 5.88 | .00 |
| Electricity/Other energy (50kwh per household per month) | .00 | 37.47 | .00 | .00 | 397.67 | .00 | .00 | 1.00 | .00 | .00 | 5 091.67 | .01 | 1.23 |
| Refuse(removed at least once a week) | .00 | .00 | .00 | .00 | 707.21 | .00 | .00 | 1.00 | .00 | .00 | 167.69 | .00 | 2.12 |
| Cost of Free Basic Services Provided to "Registered Indigent" | - | 448 | - | - | - | - | - | - | - | - | - | 0 | - |
| Revenue cost of free services provided (excl property rates and other) | - | 1 006 | 10 000 | - | 10 000 | - | - | - | - | - | 14 684 | - | 1 700 |
| Local Government Equitable Share | 234 405 | 42 202 | 124 034 | 82 854 | 130 357 | 26 561 | 699 595 | 40 912 | 38 820 | 24 998 | 117 676 | 145 974 | 116 537 |
| MTREF Funded / Unfunded | Funded | Funded | Unfunded | Unfunded | Unfunded | Funded | Unfunded | Unfunded | Funded | Unfunded | Funded | Unfunded | Funded |

Summarised Outcome: Municipal Budget :

| | EC137 | EC138 | DC13 | EC141 | EC142 | EC143 | EC144 | DC14 | EC153 | EC154 | EC155 | EC156 | EC157 |
|---|----------|------------|-----------|----------|---------|-----------|-----------|-----------|-----------|-----------|-----------|----------|----------------|
| | Engcobo | Sakhisizwe | Chris | Elundini | Senqu | Maletswai | Gariep | Joe | Ngquza | Port St | Nyandeni | Mhlonlto | King Sabata |
| R thousands | (M) | (L) | Hani (M) | (L) | (M) | (L) | (L) | Gqabi (H) | Hills (L) | Johns (M) | (L) | (L) | Dalindyebo (H) |
| Total Operating Revenue | 154 801 | 93 048 | 874 547 | 283 745 | 195 728 | 154 151 | 111 063 | 415 815 | 268 207 | - | 267 166 | 201 970 | 862 257 |
| Total Operating Expenditure | 168 981 | 93 343 | 962 447 | 267 247 | 197 522 | 153 387 | 134 734 | 461 655 | 337 443 | - | 376 569 | 204 890 | 1 068 146 |
| Operating Performance Surplus / (Deficit) | (14 180) | (296) | (87 900) | 16 499 | (1 794) | 764 | (23 671) | (45 839) | (69 236) | - | (109 403) | (2 920) | (205 889) |
| Cash and Cash Equivalents at the Year End | 50 666 | (6 447) | 7 981 | 87 952 | 122 279 | 647 | (33 001) | 20 974 | 393 746 | - | 75 441 | 2 713 | 227 958 |
| Net Increase / (Decrease) in Cash held for the Year | 1 455 | (510) | (291 033) | 41 540 | (5 824) | 647 | (33 001) | 15 804 | 393 746 | - | 1 | 2 213 | 150 914 |
| Cash Backing / Surplus (Deficit) Reconciliation | 20 802 | (12 073) | 688 413 | 41 699 | 22 048 | (33 896) | (104 175) | 51 322 | 169 883 | - | 75 817 | 5 147 | 13 732 |
| Cash Coverage Ratio | 6.7 | (1.1) | .2 | 6.6 | 10.2 | .1 | (3.7) | .8 | 23.2 | .0 | 4.3 | .2 | 3.7 |
| STATEMENT OF OPERATING PERFORMANCE | | | | | | | | | | | | | |
| Revenue | | | | | | | | | | | | | |
| % Increase in Total Operating Revenue | .6% | (14.6%) | (18.6%) | 42.6% | 23.3% | 18.5% | 7.7% | 30.1% | 8.5% | (100.0%) | 26.9% | 24.5% | 5.9% |
| % Increase in Property Rates Revenue | .0% | 7.6% | .0% | 4.8% | 51.7% | 47.0% | (20.7%) | .0% | .0% | (100.0%) | 6.2% | 96.5% | (10.6%) |
| % Increase in Electricity Revenue | .0% | 33.6% | .0% | 13.8% | 28.9% | 19.7% | 99.9% | .0% | .0% | .0% | .0% | .0% | 14.3% |
| % Increase in Water Revenue | .0% | (100.0%) | (54.8%) | .0% | .0% | .0% | .0% | 24.1% | .0% | .0% | .0% | .0% | .0% |
| % Increase in Property Rates & Service Charges | .0% | (10.9%) | (61.1%) | 9.5% | 30.9% | 26.5% | 37.2% | 11.3% | 7.3% | (100.0%) | 6.2% | 94.8% | 4.8% |
| % Increase in Operating Grant Revenue | 28.5% | 20.4% | 18.5% | 72.8% | 19.7% | 5.7% | 4.1% | 35.9% | 30.2% | (100.0%) | 38.5% | 33.6% | 20.7% |
| % Increase in Capital Grant Revenue | 16.9% | 21.0% | (1.1%) | 9.6% | (20.7%) | 28.1% | 1.9% | 14.0% | 39.7% | (100.0%) | 4.4% | (9.4%) | 87.2% |
| Collection Rate Including Other Revenue | 100.0% | 45.1% | 62.8% | 43.9% | 92.5% | 99.4% | 66.8% | 49.5% | 101.2% | .0% | 100.0% | 56.9% | 122.3% |
| Annual Debtors Collection Rate (Payment Level %) | 56.2% | 35.0% | 48.5% | 38.5% | 75.6% | 97.0% | 63.8% | 45.6% | 79.6% | .0% | 50.2% | 47.6% | 117.1% |
| Current Debtors Collection Rate | 56.2% | 35.0% | 48.5% | 38.5% | 75.6% | 97.0% | 63.8% | 45.6% | 79.6% | .0% | 50.2% | 87.3% | 117.1% |
| Outstanding Debtors to Revenue | 6.2% | 17.6% | 67.5% | 7.2% | 5.6% | 12.1% | 24.2% | 15.1% | 29.8% | .0% | 3.6% | 3.2% | 8.9% |
| O/S Service Debtors to Revenue | 178.4% | 78.6% | 264.2% | 36.3% | 29.9% | 16.7% | 40.7% | 100.8% | 588.0% | .0% | 169.4% | 38.5% | 14.7% |
| Expenditure | | | | | | | | | | | | | |
| % Increase in Total Operating Expenditure | (2.8%) | (8.8%) | (19.1%) | 37.5% | 4.2% | 18.2% | 10.3% | (3.6%) | 12.8% | (100.0%) | 23.5% | 38.3% | 14.1% |
| % Increase in Employee Costs | (5.8%) | (8.1%) | 15.8% | 5.7% | 28.8% | (2.8%) | 11.1% | 17.7% | (17.3%) | (100.0%) | 32.2% | 10.5% | 8.5% |
| % Overtime measured against Employee Related Costs | 1.5% | 2.5% | 1.4% | .2% | .0% | 1.1% | .0% | .0% | 1.4% | .0% | .0% | .0% | 3.6% |
| % Increase in Electricity Bulk Purchases | .0% | (5.1%) | .0% | 14.2% | 9.3% | 11.9% | 21.0% | .0% | 9.3% | .0% | .0% | .0% | 14.4% |
| % Increase in Water Bulk Purchases | .0% | .0% | .0% | .0% | .0% | .0% | .0% | 79.1% | .0% | .0% | .0% | .0% | .0% |
| Remuneration % of Oper Exp (excl debt impair and deprec) | 36.5% | 41.7% | 34.7% | 27.9% | 41.5% | 32.6% | 31.6% | 44.7% | 28.3% | .0% | 32.8% | 42.2% | 41.1% |
| Contracted Services % of Oper Exp (excl debt impair and deprec) | .0% | 1.7% | 2.8% | 1.9% | .0% | .0% | 1.6% | .0% | .2% | .0% | .3% | 11.5% | .8% |
| Debt Impairment % of Billable Revenue | 37.1% | 20.0% | 44.8% | 14.8% | 12.6% | .3% | 4.2% | 31.4% | .0% | .0% | 64.3% | 32.1% | 5.8% |
| % Electricity Distribution Losses | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% |
| % Water Distribution Losses | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% |
| Employee costs/Total Revenue | 29.9% | 35.9% | 29.6% | 22.2% | 36.8% | 32.1% | 35.0% | 42.4% | 35.6% | .0% | 40.1% | 39.6% | 39.7% |

Summarised Outcome: Municipal Budget :

| | EC137 | EC138 | DC13 | EC141 | EC142 | EC143 | EC144 | DC14 | EC153 | EC154 | EC155 | EC156 | EC157 |
|--|---------|------------|----------|----------|--------|-----------|--------|-----------|-----------|-----------|----------|----------|----------------|
| | Engcobo | Sakhisizwe | Chris | Elundini | Senqu | Maletswai | Gariep | Joe | Ngquza | Port St | Nyandeni | Mhlonlto | King Sabata |
| R thousands | (M) | (L) | Hani (M) | (L) | (M) | (L) | (L) | Gqabi (H) | Hills (L) | Johns (M) | (L) | (L) | Dalindyebo (H) |
| INFRASTRUCTURE DEVELOPMENT & ASSET MANAGEMENT | | | | | | | | | | | | | |
| Capital Funding | | | | | | | | | | | | | |
| Total Capital Budget | 84 169 | 21 610 | 767 320 | 54 491 | 62 890 | 13 750 | 11 630 | 234 661 | 145 145 | - | 77 318 | 52 699 | 318 320 |
| Internally Funded and Other | 26 865 | 520 | 103 067 | 16 498 | 27 491 | 430 | 1 000 | 25 152 | - | - | - | - | 22 220 |
| Grant Funding and Other | 57 304 | 21 090 | 664 253 | 37 992 | 35 399 | 13 320 | 10 630 | 209 509 | 145 145 | - | 77 318 | 52 699 | 296 100 |
| Internally Generated Funds % of Non Grant Funding | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| Borrowing % of Non Grant Funding | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Grant Funding % of Total Funding | 68.1% | 97.6% | 86.6% | 69.7% | 56.3% | 96.9% | 91.4% | 89.3% | 100.0% | 0.0% | 100.0% | 100.0% | 93.0% |
| Borrowing | | | | | | | | | | | | | |
| Total Borrowing Liability | - | - | - | - | 12 027 | 5 735 | 2 398 | 42 723 | 6 826 | - | 1 600 | - | 192 028 |
| Borrowing for the Financial Year | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Cost of Borrowing for the Financial Year | - | 3 738 | 701 | 93 | 2 024 | 1 977 | 1 396 | 3 644 | 104 | - | 110 | - | 11 908 |
| Total Cost of Debt as a % of Total Borrowing Liability | 0.0% | 0.0% | 0.0% | 0.0% | 16.8% | 34.5% | 58.2% | 8.5% | 1.5% | 0.0% | 6.9% | 0.0% | 6.2% |
| Financing Cost % of Asset Base | 0.0% | 2.7% | 0.0% | 0.0% | .6% | .9% | .4% | .2% | 0.0% | 0.0% | 0.0% | 0.0% | .7% |
| Capital Charges % of Operating Expenditure | 0.0% | 4.0% | .1% | 0.0% | 1.0% | 1.3% | 1.0% | .8% | 0.0% | 0.0% | 0.0% | 0.0% | 1.1% |
| Borrowing % of Total Assets | 0.0% | 0.0% | 0.0% | 0.0% | 3.8% | 2.6% | .6% | 2.9% | 1.6% | 0.0% | .5% | 0.0% | 10.5% |
| Capital Charges to Own Revenue | 0.0% | 13.2% | .2% | .1% | 3.9% | 1.6% | 1.8% | 5.2% | .2% | 0.0% | .5% | 0.0% | 2.0% |
| Borrowed Funding of own Capital Expenditure | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 89.5% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Gearing | 0.0% | 0.0% | 0.0% | 0.0% | 2.9% | 2.9% | .9% | 2.9% | .7% | 0.0% | .4% | 0.0% | 11.0% |
| Current Ratio | .8 | .6 | 73.2 | 1.7 | 8.0 | .4 | (.1) | 2.4 | 2.8 | .0 | 9.2 | 1.2 | .9 |
| Liquidity Ratio | .7 | (.4) | 33.3 | 1.3 | 7.2 | .1 | (.4) | .6 | 1.5 | .0 | 8.1 | .4 | .3 |
| Finance charges and Depreciation/Total Revenue | 25.8% | 10.2% | 13.3% | 11.9% | 10.4% | 1.2% | 9.1% | 12.0% | 0.0% | 0.0% | 17.6% | 4.8% | 24.4% |
| Debt coverage | 4.5 | 5.7 | 10.4 | 29.4 | 5.6 | 49.7 | 16.1 | 9.5 | 25.5 | .0 | 4.0 | 29.7 | 13.2 |
| Capital Programme | | | | | | | | | | | | | |
| Capital Appropriations | | | | | | | | | | | | | |
| Trading Services | 20 000 | 4 010 | 664 253 | 5 645 | 12 594 | 2 727 | - | 226 986 | 120 404 | - | 2 035 | 2 400 | 123 000 |
| Total Appropriation - Electricity Infrastructure | 20 000 | 4 010 | - | 3 595 | 5 467 | 2 662 | - | - | - | - | - | - | 121 000 |
| Total Appropriation - Water Infrastructure | - | - | 603 664 | - | - | - | - | 170 258 | - | - | - | - | - |
| Total Appropriation - Waste Water Management | - | - | 60 590 | - | - | - | - | 56 728 | - | - | - | - | - |
| Total Appropriation - Waste Management | - | - | - | 2 050 | 7 127 | 65 | - | - | 120 404 | - | 2 035 | 2 400 | 2 000 |
| Economic and Environmental | 57 034 | 16 510 | - | 43 325 | 21 179 | 10 268 | 6 000 | - | 15 000 | - | 68 021 | 45 650 | 95 970 |
| Total Appropriation - Planning and Development | 3 130 | - | - | 2 182 | 2 241 | - | - | - | 15 000 | - | - | 2 800 | - |
| Total Appropriation - Road Transport | 53 904 | 16 510 | - | 41 142 | 18 938 | 10 268 | 6 000 | - | - | - | 68 021 | 42 850 | 95 970 |
| Total Appropriation - Environmental Protection | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Governance and Administration | 3 800 | 500 | 103 067 | 2 967 | 5 000 | 600 | 1 000 | 2 675 | 2 961 | - | 6 156 | 3 539 | 8 158 |
| Community and Public Safety | 3 335 | 590 | - | 2 555 | 24 117 | 155 | 4 630 | 5 000 | 6 780 | - | 1 106 | 1 110 | 91 192 |
| Other | - | - | - | - | - | - | - | - | - | - | - | - | - |
| % Capital Appropriations measured against Total Capital | | | | | | | | | | | | | |

Summarised Outcome: Municipal Budget :

| | EC137 | EC138 | DC13 | EC141 | EC142 | EC143 | EC144 | DC14 | EC153 | EC154 | EC155 | EC156 | EC157 |
|--|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|------------|--------------|--------------|----------------|
| | Engcobo | Sakhisizwe | Chris | Elundini | Senqu | Maletswai | Gariep | Joe | Ngquza | Port St | Nyandeni | Mhlonlto | King Sabata |
| R thousands | (M) | (L) | Hani (M) | (L) | (M) | (L) | (L) | Gqabi (H) | Hills (L) | Johns (M) | (L) | (L) | Dalindyebo (H) |
| Trading Services | 23.8% | 18.6% | 86.6% | 10.4% | 20.0% | 19.8% | .0% | 96.7% | 83.0% | .0% | 2.6% | 4.6% | 38.6% |
| % of Capital Budget - Electricity Infrastructure | 23.8% | 18.6% | .0% | 6.6% | 8.7% | 19.4% | .0% | .0% | .0% | .0% | .0% | .0% | 38.0% |
| % of Capital Budget - Water Infrastructure | .0% | .0% | 78.7% | .0% | .0% | .0% | .0% | 72.6% | .0% | .0% | .0% | .0% | .0% |
| % of Capital Budget - Waste Water Management | .0% | .0% | 7.9% | .0% | .0% | .0% | .0% | 24.2% | .0% | .0% | .0% | .0% | .0% |
| % of Capital Budget - Waste Management | .0% | .0% | .0% | 3.8% | 11.3% | .5% | .0% | .0% | 83.0% | .0% | 2.6% | 4.6% | .6% |
| Economic and Environmental | 67.8% | 76.4% | .0% | 79.5% | 33.7% | 74.7% | 51.6% | .0% | 10.3% | .0% | 88.0% | 86.6% | 30.1% |
| % of Capital Budget - Planning and Development | 3.7% | .0% | .0% | 4.0% | 3.6% | .0% | .0% | .0% | 10.3% | .0% | .0% | .0% | .0% |
| % of Capital Budget - Road Transport | 64.0% | 76.4% | .0% | 75.5% | 30.1% | 74.7% | 51.6% | .0% | .0% | .0% | 88.0% | 81.3% | 30.1% |
| % of Capital Budget - Environmental Protection | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% |
| Governance and Administration | 4.5% | 2.3% | 13.4% | 5.4% | 8.0% | 4.4% | 8.6% | 1.1% | 2.0% | .0% | 8.0% | 6.7% | 2.6% |
| Community and Public Safety | 4.0% | 2.7% | .0% | 4.7% | 38.3% | 1.1% | 39.8% | 2.1% | 4.7% | .0% | 1.4% | 2.1% | 28.6% |
| Other | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% |
| Asset Management | | | | | | | | | | | | | |
| Total Value of PPE | 348 521 | 136 236 | 4 520 739 | 287 933 | 317 981 | 217 630 | 378 271 | 1 469 379 | 436 898 | - | 299 460 | 193 900 | 1 822 691 |
| Capital Asset Renewal | - | - | - | - | 17 915 | - | 4 630 | 87 290 | - | - | - | - | 177 898 |
| Operational Repairs & Maintenance | 7 135 | 2 478 | 31 716 | 10 885 | 10 346 | 5 511 | 1 303 | 10 521 | 25 656 | - | 23 774 | 4 577 | 32 877 |
| Asset Renewal % of Depreciation | .0% | .0% | .0% | .0% | 93.6% | .0% | 51.1% | 183.2% | .0% | .0% | .0% | .0% | 86.8% |
| R&M % of PPE | 2.0% | 1.8% | .7% | 3.8% | 3.3% | 2.5% | .3% | .7% | 5.9% | .0% | 7.9% | 2.4% | 1.8% |
| Asset Renewal and R&M as a % of PPE | 2.0% | 1.8% | .7% | 3.8% | 8.9% | 2.5% | 1.6% | 6.7% | 5.9% | .0% | 7.9% | 2.4% | 11.6% |
| Depreciation as % of Asset Base | 11.5% | 6.7% | 2.6% | 11.7% | 6.0% | .6% | 2.4% | 3.2% | .0% | .0% | 15.7% | 5.0% | 11.2% |
| Repairs & Maintenance/Total Revenue | 4.6% | 2.7% | 3.6% | 3.8% | 5.3% | 3.6% | 1.2% | 2.5% | 9.6% | .0% | 8.9% | 2.3% | 3.8% |
| AVERAGE HOUSEHOLD BILLS | | | | | | | | | | | | | |
| Percentage Increases | | | | | | | | | | | | | |
| Property rates | .0% | 6.0% | .0% | 11.2% | 6.0% | 10.0% | 15.1% | .0% | .0% | .0% | .0% | .0% | (100.0%) |
| Electricity: Basic levy | .0% | .0% | .0% | .0% | 6.0% | 12.2% | 19.9% | .0% | .0% | .0% | .0% | .0% | .0% |
| Electricity: Consumption | .0% | 12.6% | .0% | .0% | 6.0% | 12.2% | 19.9% | .0% | .0% | .0% | .0% | .0% | (100.0%) |
| Water: Basic levy | .0% | .0% | .0% | .0% | .0% | .0% | 30.8% | .0% | .0% | .0% | .0% | .0% | .0% |
| Water: Consumption | .0% | .0% | .0% | .0% | .0% | .0% | 30.8% | .0% | .0% | .0% | .0% | .0% | .0% |
| Sanitation | .0% | .0% | .0% | .0% | .0% | .0% | 30.8% | .0% | .0% | .0% | .0% | .0% | .0% |
| Refuse removal | .0% | 6.0% | .0% | 4.8% | 6.0% | 14.0% | 39.5% | .0% | .0% | .0% | .0% | .0% | (100.0%) |
| Other | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% | .0% |
| Monthly Bill (Rand/cent) | | | | | | | | | | | | | |
| Property rates | .00 | 163.86 | .00 | 274.55 | 166.57 | 226.61 | 438.54 | .00 | .00 | .00 | .00 | 168.71 | .00 |
| Electricity: Basic levy | .00 | .00 | .00 | 67.00 | 122.84 | 100.60 | 120.35 | .00 | .00 | .00 | .00 | .00 | .00 |
| Electricity: Consumption | .00 | 400.00 | .00 | 505.00 | 868.93 | 607.82 | 805.27 | .00 | .00 | .00 | .00 | .00 | .00 |
| Water: Basic levy | .00 | .00 | .00 | .00 | .00 | .00 | 62.47 | .00 | .00 | .00 | .00 | .00 | .00 |
| Water: Consumption | .00 | .00 | .00 | .00 | .00 | .00 | 243.16 | .00 | .00 | .00 | .00 | .00 | .00 |
| Sanitation | .00 | .00 | .00 | .00 | .00 | .00 | 104.90 | .00 | .00 | .00 | .00 | .00 | .00 |
| Refuse removal | .00 | 59.64 | .00 | 99.25 | 120.38 | 102.60 | 112.80 | .00 | .00 | .00 | .00 | 48.19 | .00 |
| Other | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 |
| Total Monthly Bill (excluding VAT) | .00 | 623.50 | .00 | 945.80 | 1 278.72 | 1 037.63 | 1 887.50 | .00 | .00 | .00 | .00 | 216.90 | .00 |

Summarised Outcome: Municipal Budget :

| | EC137 | EC138 | DC13 | EC141 | EC142 | EC143 | EC144 | DC14 | EC153 | EC154 | EC155 | EC156 | EC157 |
|---|---------------|-----------------|---------------|---------------|-----------------|-----------------|-----------------|---------------|---------------|-----------------|---------------|---------------|-----------------|
| | Engcobo | Sakhisizwe | Chris | Elundini | Senqu | Maletswai | Gariep | Joe | Ngquza | Port St | Nyandeni | Mhlontlo | King Sabata |
| R thousands | (M) | (L) | Hani (M) | (L) | (M) | (L) | (L) | Gqabi (H) | Hills (L) | Johns (M) | (L) | (L) | Dalindyebo (H) |
| SOCIAL PACKAGE | | | | | | | | | | | | | |
| Total Number of Households | 38 064 | 0 | 214 224 | 0 | 0 | 0 | 0 | 97 721 | 0 | 0 | 0 | 0 | 109 465 |
| Highest level of free service provided | | | | | | | | | | | | | |
| Water (kilolitres per household per month) | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Electricity (kwh per household per month) | 50 | 0 | 0 | 52 400 | 50 | 0 | 50 | 0 | 0 | 0 | 50 | 0 | 50 |
| Number of Households receiving Free Basic Services | | | | | | | | | | | | | |
| Water (6 kilolitres per household per month) | 51 265 | 0 | 1 000 | 0 | 0 | 0 | 0 | 52 567 | 0 | 0 | 0 | 0 | 0 |
| Sanitation (free minimum level service) | 66 | 0 | 1 000 | 0 | 0 | 0 | 0 | 26 189 | 0 | 0 | 0 | 0 | 0 |
| Electricity/Other energy (50kwh per household per month) | 9 613 | 0 | 0 | 7 559 | 6 635 | 0 | 2 359 | 0 | 0 | 0 | 7 712 | 0 | 6 370 |
| Refuse(removed at least once a week) | 66 | 0 | 0 | 4 704 | 2 855 | 0 | 7 123 | 0 | 0 | 0 | 0 | 265 | 1 370 |
| Cost of Free Basic Services provided | 271 | 2 850 | 3 | 3 693 | 13 762 | - | 10 501 | - | 2 296 | - | 3 989 | - | 5 935 |
| Water (6 kilolitres per household per month) | 28 | - | 1 | - | - | - | - | - | - | - | - | - | - |
| Sanitation (free minimum level service) | 3 | - | - | - | - | - | - | - | - | - | - | - | - |
| Electricity/Other energy (50kwh per household per month) | 240 | 1 650 | - | 3 225 | 8 878 | - | 3 981 | - | 2 296 | - | 2 000 | - | 2 676 |
| Refuse(removed at least once a week) | - | 1 200 | - | 468 | 4 884 | - | 6 519 | - | - | - | 1 989 | - | 3 259 |
| Average Cost per Household Per Annum | 71.00 | .00 | 1.15 | 526.19 | 3 048.68 | .00 | 2 602.94 | .00 | .00 | .00 | 259.34 | .00 | 2 798.93 |
| Water (6 kilolitres per household per month) | .54 | .00 | 1.15 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 |
| Sanitation (free minimum level service) | 45.50 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 |
| Electricity/Other energy (50kwh per household per month) | 24.96 | .00 | .00 | 426.60 | 1 338.13 | .00 | 1 687.68 | .00 | .00 | .00 | 259.34 | .00 | 420.09 |
| Refuse(removed at least once a week) | .00 | .00 | .00 | 99.59 | 1 710.55 | .00 | 915.26 | .00 | .00 | .00 | .00 | .00 | 2 378.83 |
| Cost of Free Basic Services Provided to "Registered Indigent" | 3 640 | - | 1 | - | - | - | - | - | - | - | - | - | - |
| Revenue cost of free services provided (excl property rates and other) | 1 000 | 2 850 | 3 | 3 884 | 14 017 | 10 688 | 9 546 | - | - | - | 3 989 | - | 5 935 |
| Local Government Equitable Share | 134 844 | 59 581 | 446 759 | 132 110 | 135 985 | 27 487 | 27 626 | 209 607 | 200 197 | 120 534 | 216 750 | 159 404 | 251 210 |
| MTREF Funded / Unfunded | Funded | Unfunded | Funded | Funded | Funded | Unfunded | Unfunded | Funded | Funded | Unfunded | Funded | Funded | Funded |

Summarised Outcome: Municipal Budget :

| | DC15 | EC441 | EC442 | EC443 | EC444 | DC44 |
|---|-----------|-----------|-----------|----------|------------|-----------|
| | O .R. | Matatiele | Umzimvubu | Mbizana | Ntabankulu | Alfred |
| R thousands | Tambo (H) | (M) | (M) | (M) | (L) | Nzo (M) |
| Total Operating Revenue | 1 532 460 | 289 987 | 223 393 | 252 378 | 117 665 | 617 364 |
| Total Operating Expenditure | 1 524 666 | 289 979 | 259 718 | 344 322 | 109 374 | 494 832 |
| Operating Performance Surplus / (Deficit) | 7 794 | 8 | (36 325) | (91 944) | 8 291 | 122 532 |
| Cash and Cash Equivalents at the Year End | 589 881 | 21 741 | 46 981 | 25 553 | 120 855 | (416 441) |
| Net Increase / (Decrease) in Cash held for the Year | 164 673 | (35 826) | 4 505 | (2 000) | 111 536 | (416 441) |
| Cash Backing / Surplus (Deficit) Reconciliation | - | 5 373 | 48 676 | 26 063 | 6 529 | 536 585 |
| Cash Coverage Ratio | 6.0 | 1.1 | 3.5 | 1.5 | 18.8 | (15.6) |
| STATEMENT OF OPERATING PERFORMANCE | | | | | | |
| Revenue | | | | | | |
| % Increase in Total Operating Revenue | 44.3% | (2.8%) | 23.3% | (17.9%) | 29.9% | (14.8%) |
| % Increase in Property Rates Revenue | .0% | 11.8% | 4.3% | 55.5% | 184.4% | .0% |
| % Increase in Electricity Revenue | .0% | 13.0% | .0% | (22.9%) | .0% | .0% |
| % Increase in Water Revenue | 106.3% | .0% | .0% | .0% | .0% | 65.4% |
| % Increase in Property Rates & Service Charges | 106.3% | 11.8% | (.6%) | 3.0% | 197.6% | 58.6% |
| % Increase in Operating Grant Revenue | 12.3% | 18.8% | 26.6% | 23.9% | 20.2% | 13.1% |
| % Increase in Capital Grant Revenue | 6.2% | (2.3%) | 14.6% | 3.4% | 85.8% | 12.2% |
| Collection Rate Including Other Revenue | 30.5% | 71.8% | 88.3% | 94.7% | 99.9% | 93.4% |
| Annual Debtors Collection Rate (Payment Level %) | 19.6% | 66.8% | 60.1% | 82.2% | 48.1% | 47.8% |
| Current Debtors Collection Rate | 19.6% | 66.8% | 60.1% | 82.2% | 48.1% | 47.8% |
| Outstanding Debtors to Revenue | .0% | 5.2% | 1.1% | 6.4% | 7.9% | 6.4% |
| O/S Service Debtors to Revenue | .0% | 17.0% | 17.9% | 31.2% | 221.1% | 113.8% |
| Expenditure | | | | | | |
| % Increase in Total Operating Expenditure | 51.5% | 12.4% | 38.3% | (15.7%) | (26.6%) | 4.0% |
| % Increase in Employee Costs | 19.2% | 8.1% | 1.9% | 9.2% | (3.8%) | 16.5% |
| % Overtime measured against Employee Related Costs | 2.1% | 1.0% | .0% | .6% | .0% | .0% |
| % Increase in Electricity Bulk Purchases | .0% | 21.4% | .0% | (.1%) | .0% | .0% |
| % Increase in Water Bulk Purchases | 6.6% | .0% | .0% | .0% | .0% | .0% |
| Remuneration % of Oper Exp (excl debt impair and deprec) | 27.6% | 37.7% | 29.1% | 24.8% | 43.3% | 45.7% |
| Contracted Services % of Oper Exp (excl debt impair and deprec) | 1.1% | 7.8% | 9.0% | .0% | .0% | .0% |
| Debt Impairment % of Billable Revenue | 5.7% | 14.1% | 216.3% | 3.9% | 12.6% | 43.5% |
| % Electricity Distribution Losses | .0% | .0% | .0% | .0% | .0% | .0% |
| % Water Distribution Losses | .0% | .0% | .0% | .0% | .0% | .0% |
| Employee costs/Total Revenue | 23.7% | 33.3% | 24.0% | 31.6% | 39.0% | 31.6% |

Summarised Outcome: Municipal Budget :

| | DC15 | EC441 | EC442 | EC443 | EC444 | DC44 |
|--|----------------|---------------|---------------|---------------|----------------|----------------|
| | O .R. | Matatiele | Umzimvubu | Mbizana | Ntabankulu | Alfred |
| R thousands | Tambo (H) | (M) | (M) | (M) | (L) | Nzo (M) |
| INFRASTRUCTURE DEVELOPMENT & ASSET MANAGEMENT | | | | | | |
| Capital Funding | | | | | | |
| Total Capital Budget | 877 560 | 143 606 | 85 904 | 93 606 | 111 536 | 723 401 |
| Internally Funded and Other | 122 369 | 50 188 | 33 040 | 24 084 | 9 400 | 33 406 |
| Grant Funding and Other | 755 191 | 75 262 | 52 864 | 69 522 | 102 136 | 611 078 |
| Internally Generated Funds % of Non Grant Funding | 100.0% | 73.4% | 100.0% | 100.0% | 100.0% | 29.7% |
| Borrowing % of Non Grant Funding | .0% | 26.6% | .0% | .0% | .0% | 70.3% |
| Grant Funding % of Total Funding | 86.1% | 52.4% | 61.5% | 74.3% | 91.6% | 84.5% |
| Borrowing | | | | | | |
| Total Borrowing Liability | - | 10 282 | 625 | - | - | 328 399 |
| Borrowing for the Financial Year | - | 18 157 | - | - | - | 78 917 |
| Cost of Borrowing for the Financial Year | 6 | 9 216 | 27 000 | 26 428 | 100 | 1 140 |
| Total Cost of Debt as a % of Total Borrowing Liability | .0% | 89.6% | 4 323.2% | .0% | .0% | .3% |
| Financing Cost % of Asset Base | .0% | 1.1% | 11.7% | 6.0% | .0% | .0% |
| Capital Charges % of Operating Expenditure | .0% | 3.2% | 10.4% | 7.7% | .1% | .2% |
| Borrowing % of Total Assets | .0% | 1.2% | .3% | .0% | .0% | 11.2% |
| Capital Charges to Own Revenue | .0% | 8.6% | 61.0% | 40.8% | .7% | .5% |
| Borrowed Funding of own Capital Expenditure | .0% | 26.6% | .0% | .0% | .0% | .0% |
| Gearing | .0% | 1.2% | .2% | .0% | .0% | 10.4% |
| Current Ratio | .0 | 1.3 | 2.0 | 3.0 | 6.2 | 37.6 |
| Liquidity Ratio | .0 | .8 | 1.9 | 1.8 | 1.5 | 34.5 |
| Finance charges and Depreciation/Total Revenue | 10.8% | 7.2% | 21.4% | 8.7% | 2.5% | 8.7% |
| Debt coverage | 23.6 | 6.4 | 1.5 | 2.0 | 6.2 | 5.6 |
| Capital Programme | | | | | | |
| Capital Appropriations | | | | | | |
| Trading Services | 812 876 | 96 565 | 700 | 29 560 | - | 703 941 |
| Total Appropriation - Electricity Infrastructure | - | 96 565 | - | 28 560 | - | - |
| Total Appropriation - Water Infrastructure | 812 876 | - | - | - | - | 703 941 |
| Total Appropriation - Waste Water Management | - | - | - | - | - | - |
| Total Appropriation - Waste Management | - | - | 700 | 1 000 | - | - |
| Economic and Environmental | 19 883 | 1 380 | 76 610 | 56 286 | - | 750 |
| Total Appropriation - Planning and Development | 4 190 | 1 380 | 1 100 | 1 292 | - | 750 |
| Total Appropriation - Road Transport | 15 693 | - | 75 510 | 54 994 | - | - |
| Total Appropriation - Environmental Protection | - | - | - | - | - | - |
| Governance and Administration | 28 631 | 4 583 | 4 489 | 4 244 | 111 536 | 9 610 |
| Community and Public Safety | 15 970 | 41 078 | 4 105 | 3 517 | - | 9 100 |
| Other | 200 | - | - | - | - | - |
| % Capital Appropriations measured against Total Capital | | | | | | |

Summarised Outcome: Municipal Budget :

| | DC15 | EC441 | EC442 | EC443 | EC444 | DC44 |
|--|-----------|-----------|-----------|---------|------------|-----------|
| | O .R. | Matatiele | Umzimvubu | Mbizana | Ntabankulu | Alfred |
| R thousands | Tambo (H) | (M) | (M) | (M) | (L) | Nzo (M) |
| Trading Services | 92.6% | 67.2% | .8% | 31.6% | .0% | 97.3% |
| % of Capital Budget - Electricity Infrastructure | .0% | 67.2% | .0% | 30.5% | .0% | .0% |
| % of Capital Budget - Water Infrastructure | 92.6% | .0% | .0% | .0% | .0% | 97.3% |
| % of Capital Budget - Waste Water Management | .0% | .0% | .0% | .0% | .0% | .0% |
| % of Capital Budget - Waste Management | .0% | .0% | .8% | 1.1% | .0% | .0% |
| Economic and Environmental | 2.3% | 1.0% | 89.2% | 60.1% | .0% | .1% |
| % of Capital Budget - Planning and Development | .5% | 1.0% | 1.3% | 1.4% | .0% | .1% |
| % of Capital Budget - Road Transport | 1.8% | .0% | 87.9% | 58.8% | .0% | .0% |
| % of Capital Budget - Environmental Protection | .0% | .0% | .0% | .0% | .0% | .0% |
| Governance and Administration | 3.3% | 3.2% | 5.2% | 4.5% | 100.0% | 1.3% |
| Community and Public Safety | 1.8% | 28.6% | 4.8% | 3.8% | .0% | 1.3% |
| Other | .0% | .0% | .0% | .0% | .0% | .0% |
| Asset Management | | | | | | |
| Total Value of PPE | - | 830 542 | 230 935 | 439 574 | 211 450 | 2 931 870 |
| Capital Asset Renewal | 61 750 | - | - | - | - | - |
| Operational Repairs & Maintenance | 68 945 | 10 476 | 4 007 | 23 509 | 3 600 | - |
| Asset Renewal % of Depreciation | 37.3% | .0% | .0% | .0% | .0% | .0% |
| R&M % of PPE | .0% | 1.3% | 1.7% | 5.3% | 1.7% | .0% |
| Asset Renewal and R&M as a % of PPE | .0% | 1.3% | 1.7% | 5.3% | 1.7% | .0% |
| Depreciation as % of Asset Base | .0% | 2.5% | 19.8% | 4.7% | 1.3% | 1.8% |
| Repairs & Maintenance/Total Revenue | 4.5% | 3.6% | 1.8% | 9.3% | 3.1% | .0% |
| AVERAGE HOUSEHOLD BILLS | | | | | | |
| Percentage Increases | | | | | | |
| Property rates | .0% | .0% | 4.3% | .0% | .0% | .0% |
| Electricity: Basic levy | .0% | .0% | .0% | .0% | .0% | .0% |
| Electricity: Consumption | .0% | .0% | .0% | .0% | .0% | .0% |
| Water: Basic levy | 9.0% | .0% | .0% | .0% | .0% | .0% |
| Water: Consumption | 9.0% | .0% | .0% | .0% | .0% | .0% |
| Sanitation | 9.0% | .0% | .0% | .0% | .0% | .0% |
| Refuse removal | .0% | .0% | 4.3% | .0% | .0% | .0% |
| Other | .0% | .0% | .0% | .0% | .0% | .0% |
| Monthly Bill (Rand/cent) | | | | | | |
| Property rates | .00 | .00 | 16 761.37 | .00 | .00 | .00 |
| Electricity: Basic levy | .00 | .00 | .00 | .00 | .00 | .00 |
| Electricity: Consumption | .00 | .00 | .00 | .00 | .00 | .00 |
| Water: Basic levy | 40.95 | .00 | .00 | .00 | .00 | .00 |
| Water: Consumption | 5.72 | .00 | .00 | .00 | .00 | .00 |
| Sanitation | 69.72 | .00 | .00 | .00 | .00 | .00 |
| Refuse removal | .00 | .00 | 4 303.51 | .00 | .00 | .00 |
| Other | .00 | .00 | .00 | .00 | .00 | .00 |
| Total Monthly Bill (excluding VAT) | 116.39 | .00 | 21 064.88 | .00 | .00 | .00 |

Summarised Outcome: Municipal Budget :

| | DC15 | EC441 | EC442 | EC443 | EC444 | DC44 |
|---|-----------------|---------------|---------------|---------------|---------------|---------------|
| | O .R. | Matatiele | Umzimvubu | Mbizana | Ntabankulu | Alfred |
| R thousands | Tambo (H) | (M) | (M) | (M) | (L) | Nzo (M) |
| SOCIAL PACKAGE | | | | | | |
| Total Number of Households | 321 330 | 0 | 47 000 | 0 | 0 | 0 |
| Highest level of free service provided | | | | | | |
| Water (kilolitres per household per month) | 0 | 0 | 0 | 0 | 0 | 0 |
| Electricity (kwh per household per month) | 0 | 50 | 0 | 50 | 0 | 0 |
| Number of Households receiving Free Basic Services | | | | | | |
| Water (6 kilolitres per household per month) | 289 168 | 0 | 0 | 0 | 0 | 0 |
| Sanitation (free minimum level service) | 0 | 0 | 0 | 0 | 0 | 0 |
| Electricity/Other energy (50kwh per household per month) | 0 | 8 500 | 0 | 833 | 5 581 | 0 |
| Refuse(removed at least once a week) | 0 | 8 500 | 0 | 0 | 0 | 0 |
| Cost of Free Basic Services provided | 552 162 | 4 569 | 4 155 | 280 | 267 | - |
| Water (6 kilolitres per household per month) | 552 162 | - | - | - | - | - |
| Sanitation (free minimum level service) | - | - | - | - | - | - |
| Electricity/Other energy (50kwh per household per month) | - | 2 376 | 4 155 | 280 | 267 | - |
| Refuse(removed at least once a week) | - | 2 193 | - | - | - | - |
| Average Cost per Household Per Annum | 1 909.49 | 537.58 | .00 | 335.69 | 47.77 | .00 |
| Water (6 kilolitres per household per month) | 1 909.49 | .00 | .00 | .00 | .00 | .00 |
| Sanitation (free minimum level service) | .00 | .00 | .00 | .00 | .00 | .00 |
| Electricity/Other energy (50kwh per household per month) | .00 | 279.53 | .00 | 335.69 | 47.77 | .00 |
| Refuse(removed at least once a week) | .00 | 258.05 | .00 | .00 | .00 | .00 |
| Cost of Free Basic Services Provided to "Registered Indigent" | 552 162 | - | - | - | - | - |
| Revenue cost of free services provided (excl property rates and other) | - | 4 569 | 4 155 | - | 267 | - |
| Local Government Equitable Share | 622 201 | 176 181 | 169 767 | 181 314 | 98 871 | 365 517 |
| MTREF Funded / Unfunded | Unfunded | Funded | Funded | Funded | Funded | Funded |