

Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2015/16 Budget vs Original Budget 2014/15

	MAN	FS161	FS162	FS163	FS164	DC16	FS181	FS182	FS183	FS184	FS185	DC18	FS191
	Mangaung	Letsemeng	Kopanong	Mohokare	Naledi	Xhariep	Masilonyana	Tokologo	Tswelopele	Matjhabeng	Nala	Lejweleputswa	Setsoto
R thousands	(H)	(M)	(M)	(L)	(Fs) (L)	(L)	(L)	(L)	(M)	(H)	(M)	(L)	(M)
Total Operating Revenue	6 740 247	132 927	231 799	153 349	100 081	52 337	205 066	87 814	130 768	1 952 721	351 404	117 760	411 473
Total Operating Expenditure	6 206 926	132 636	318 957	168 416	99 587	55 637	255 870	87 812	152 561	2 068 071	475 530	119 438	405 999
Operating Performance Surplus / (Deficit)	533 321	290	(87 159)	(15 067)	494	(3 300)	(50 804)	2	(21 793)	(115 350)	(124 126)	(1 678)	5 473
Cash and Cash Equivalents at the Year End	680 156	(35 515)	3 087	131	3 792	(9 300)	7 091	(389)	8 823	(136 759)	1 274	(2 347)	40 041
Net Increase / (Decrease) in Cash held for the Year	230 821	(51 415)	2 034	11 703	3 792	-	(2 706)	(5 432)	3 701	(166 759)	(13 726)	(9 968)	(2 607)
Cash Backing / Surplus (Deficit) Reconciliation	176 775	7 658	(98 367)	(57 423)	(20 775)	(7 065)	3 115	(387)	5 712	79 992	(62 522)	18 531	45 083
Cash Coverage Ratio	1.6	(4.6)	.2	.0	.5	(2.5)	.4	(.1)	1.0	(1.0)	.0	(.3)	1.4
STATEMENT OF OPERATING PERFORMANCE													
Revenue													
% Increase in Total Operating Revenue	6.8%	18.1%	6.3%	15.9%	11.8%	(18.5%)	13.4%	21.0%	16.6%	8.6%	(2.6%)	5.9%	4.8%
% Increase in Property Rates Revenue	(15.8%)	122.8%	25.9%	(16.8%)	18.6%	.0%	5.8%	55.6%	137.5%	4.8%	14.3%	.0%	(3.6%)
% Increase in Electricity Revenue	.6%	8.9%	(4.3%)	38.0%	9.6%	.0%	12.2%	72.3%	29.7%	12.2%	17.4%	.0%	26.5%
% Increase in Water Revenue	29.2%	2.9%	43.3%	10.0%	10.0%	.0%	50.3%	(14.4%)	31.9%	4.0%	(30.5%)	.0%	30.9%
% Increase in Property Rates & Service Charges	(.6%)	21.8%	10.0%	16.4%	10.3%	.0%	18.9%	54.6%	36.9%	8.7%	(4.9%)	.0%	20.2%
% Increase in Operating Grant Revenue	(.4%)	(.8%)	(4.6%)	4.1%	4.0%	(17.8%)	4.0%	4.1%	.5%	(2.7%)	(5.0%)	6.4%	(3.5%)
% Increase in Capital Grant Revenue	(.3%)	(100.0%)	.0%	32.3%	(37.3%)	.0%	(66.2%)	72.6%	(13.2%)	(25.5%)	.0%	.0%	(20.3%)
Collection Rate Including Other Revenue	86.5%	74.6%	86.8%	77.9%	99.6%	100.0%	70.2%	72.9%	100.0%	77.8%	71.9%	51.6%	70.7%
Annual Debtors Collection Rate (Payment Level %)	86.4%	66.5%	95.0%	73.6%	98.5%	.0%	69.8%	69.8%	98.5%	75.8%	71.0%	.0%	69.9%
Current Debtors Collection Rate	86.4%	66.5%	95.0%	73.6%	98.5%	.0%	73.1%	69.8%	98.5%	75.8%	71.0%	.0%	69.9%
Outstanding Debtors to Revenue	37.0%	24.1%	12.7%	7.6%	4.6%	.2%	20.9%	25.0%	6.5%	98.4%	35.9%	.0%	34.2%
O/S Service Debtors to Revenue	54.3%	48.7%	24.4%	15.9%	10.4%	18.4%	42.2%	60.7%	14.3%	143.6%	59.5%	.0%	68.1%
Expenditure													
% Increase in Total Operating Expenditure	4.8%	(2.6%)	7.7%	6.3%	11.5%	(16.4%)	41.8%	21.0%	34.4%	5.8%	8.3%	7.6%	4.7%
% Increase in Employee Costs	26.1%	7.1%	8.4%	8.7%	9.1%	(5.1%)	4.4%	21.8%	10.2%	9.6%	8.2%	6.6%	8.7%
% Overtime measured against Employee Related Costs	4.2%	3.0%	1.6%	3.9%	.0%	.0%	2.8%	2.7%	1.4%	8.7%	.0%	.0%	3.1%
% Increase in Electricity Bulk Purchases	(5.3%)	13.4%	8.1%	14.2%	(18.8%)	.0%	92.9%	64.0%	18.2%	14.2%	16.2%	.0%	16.0%
% Increase in Water Bulk Purchases	14.2%	26.3%	31.8%	.0%	(10.2%)	.0%	44.9%	(66.0%)	52.8%	8.3%	(6.8%)	.0%	.0%
Remuneration % of Oper Exp (excl debt impair and deprec)	31.5%	37.7%	38.3%	45.4%	35.7%	71.0%	34.1%	41.8%	38.8%	31.8%	34.9%	55.0%	47.4%
Contracted Services % of Oper Exp (excl debt impair and deprec)	7.4%	.9%	.0%	.0%	4.7%	.0%	2.1%	4.2%	1.2%	5.0%	3.6%	.0%	8.2%
Debt Impairment % of Billable Revenue	5.3%	8.6%	21.9%	19.5%	3.6%	.0%	27.3%	5.2%	4.2%	6.6%	22.9%	.0%	21.3%
% Electricity Distribution Losses	19.8%	6.9%	.0%	.0%	.0%	.0%	1.0%	.0%	445.8%	.0%	.0%	.0%	.0%
% Water Distribution Losses	.0%	.0%	.0%	.0%	.0%	.0%	26.0%	.0%	76.4%	.0%	.0%	.0%	.0%
Employee costs/Total Revenue	25.4%	30.6%	36.9%	37.2%	34.4%	71.0%	32.9%	39.8%	38.7%	29.2%	34.5%	52.2%	38.8%

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R thousands	(H)	(M)	(M)	(L)	(Fs) (L)	(L)	(L)	(L)	(M)	(H)	(M)	(L)	(M)
INFRASTRUCTURE DEVELOPMENT & ASSET MANAGEMENT													
Capital Funding													
Total Capital Budget	1 793 891	66 807	56 714	87 508	13 368	915	33 790	50 326	20 571	146 450	45 853	1 660	79 624
Internally Funded and Other	525 631	4 310	1 750	2 143	280	-	8 560	-	-	30 000	1 100	1 660	4 468
Grant Funding and Other	754 004	62 497	54 964	85 365	13 088	915	25 230	50 326	20 571	116 450	44 753	-	45 155
Internally Generated Funds % of Non Grant Funding	50.5%	100.0%	100.0%	100.0%	100.0%	0.0%	100.0%	0.0%	0.0%	100.0%	100.0%	100.0%	13.0%
Borrowing % of Non Grant Funding	49.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	87.0%
Grant Funding % of Total Funding	42.0%	93.5%	96.9%	97.6%	97.9%	100.0%	74.7%	100.0%	100.0%	79.5%	97.6%	0.0%	56.7%
Borrowing													
Total Borrowing Liability	605 512	-	2 719	17 685	201	-	2 976	943	13 182	-	-	10 967	36 348
Borrowing for the Financial Year	514 256	-	-	-	-	-	-	-	-	-	-	-	30 000
Cost of Borrowing for the Financial Year	356 077	-	-	2 975	77	-	3 621	411	2 511	168 000	16 000	4 168	7 147
Total Cost of Debt as a % of Total Borrowing Liability	58.8%	0.0%	0.0%	16.8%	38.3%	0.0%	121.7%	43.5%	19.0%	0.0%	0.0%	38.0%	19.7%
Financing Cost % of Asset Base	2.6%	0.0%	0.0%	.6%	0.0%	0.0%	.6%	.1%	.6%	3.4%	1.8%	5.8%	.2%
Capital Charges % of Operating Expenditure	5.7%	0.0%	0.0%	1.8%	.1%	0.0%	1.4%	.5%	1.6%	8.1%	3.4%	3.5%	1.8%
Borrowing % of Total Assets	4.4%	0.0%	1.8%	3.7%	.1%	0.0%	.5%	.2%	3.3%	0.0%	0.0%	15.3%	1.0%
Capital Charges to Own Revenue	5.8%	0.0%	0.0%	3.3%	.1%	0.0%	3.2%	1.1%	3.9%	10.9%	7.1%	199.9%	3.0%
Borrowed Funding of own Capital Expenditure	17.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	87.0%
Gearing	4.3%	0.0%	(182.0%)	4.1%	.1%	0.0%	.4%	.2%	3.2%	0.0%	0.0%	15.8%	1.0%
Current Ratio	1.8	4.2	.2	.7	.2	.0	1.4	1.3	1.4	1.5	.8	2.9	2.1
Liquidity Ratio	.4	1.4	.0	.0	.1	.0	.2	.3	.7	.0	.2	2.9	.1
Finance charges and Depreciation/Total Revenue	11.2%	14.3%	29.9%	20.3%	1.8%	6.3%	16.3%	3.1%	16.6%	18.5%	27.3%	8.2%	6.9%
Debt coverage	13.4	26.8	.0	15.1	239.4	.0	21.2	29.3	63.6	13.6	18.8	.5	9.3
Capital Programme													
Capital Appropriations													
Trading Services	1 051 356	62 046	50 590	70 922	818	-	3 025	46 494	10 161	33 021	21 598	-	30 129
Total Appropriation - Electricity Infrastructure	325 357	5 432	7 006	1 865	168	-	2 310	5 724	4 500	2 240	16 790	-	13 800
Total Appropriation - Water Infrastructure	255 063	600	33 012	68 240	650	-	715	33 000	-	40	-	-	-
Total Appropriation - Waste Water Management	456 137	53 461	3 561	817	-	-	-	7 382	5 661	30 741	4 808	-	11 100
Total Appropriation - Waste Management	14 800	2 553	7 011	-	-	-	-	388	-	-	-	-	5 229
Economic and Environmental	465 792	1 049	393	12 562	10 533	-	24 195	-	7 800	31 751	19 200	190	37 319
Total Appropriation - Planning and Development	184 742	150	-	-	-	-	-	-	-	14 643	100	60	-
Total Appropriation - Road Transport	281 050	899	393	12 562	10 533	-	24 195	-	7 800	17 108	19 100	-	37 319
Total Appropriation - Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	130	-
Governance and Administration	145 151	610	-	587	300	915	250	-	-	33 945	1 000	1 430	4 206
Community and Public Safety	130 841	3 102	4 997	3 438	1 637	-	6 320	3 832	2 610	47 733	2 617	40	7 949
Other	750	-	734	-	80	-	-	-	-	-	1 438	-	20
% Capital Appropriations measured against Total Capital													

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R thousands	(H)	(M)	(M)	(L)	(Fs) (L)	(L)	(L)	(L)	(M)	(H)	(M)	(L)	(M)
Trading Services	58.6%	92.9%	89.2%	81.0%	6.1%	.0%	9.0%	92.4%	49.4%	22.5%	47.1%	.0%	37.8%
% of Capital Budget - Electricity Infrastructure	18.1%	8.1%	12.4%	2.1%	1.3%	.0%	6.8%	11.4%	21.9%	1.5%	36.6%	.0%	17.3%
% of Capital Budget - Water Infrastructure	14.2%	.9%	58.2%	78.0%	4.9%	.0%	2.1%	65.6%	.0%	.0%	.0%	.0%	.0%
% of Capital Budget - Waste Water Management	25.4%	80.0%	6.3%	.9%	.0%	.0%	.0%	14.7%	27.5%	21.0%	10.5%	.0%	13.9%
% of Capital Budget - Waste Management	.8%	3.8%	12.4%	.0%	.0%	.0%	.0%	.8%	.0%	.0%	.0%	.0%	6.6%
Economic and Environmental	26.0%	1.6%	.7%	14.4%	78.8%	.0%	71.6%	.0%	37.9%	21.7%	41.9%	11.4%	46.9%
% of Capital Budget - Planning and Development	10.3%	.2%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	10.0%	.2%	3.6%	.0%
% of Capital Budget - Road Transport	15.7%	1.3%	.7%	14.4%	78.8%	.0%	71.6%	.0%	37.9%	11.7%	41.7%	.0%	46.9%
% of Capital Budget - Environmental Protection	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	7.8%	.0%
Governance and Administration	8.1%	.9%	.0%	.7%	2.2%	100.0%	.7%	.0%	.0%	23.2%	2.2%	86.1%	5.3%
Community and Public Safety	7.3%	4.6%	8.8%	3.9%	12.2%	.0%	18.7%	7.6%	12.7%	32.6%	5.7%	2.4%	10.0%
Other	.0%	.0%	1.3%	.0%	.6%	.0%	.0%	.0%	.0%	.0%	3.1%	.0%	.0%
Asset Management													
Total Value of PPE	13 707 173	612 614	147 120	475 254	289 833	15 577	579 056	571 320	403 975	5 000 000	900 000	71 821	3 560 416
Capital Asset Renewal	521 943	-	-	-	-	-	-	2 388	14 910	44 327	-	-	-
Operational Repairs & Maintenance	423 657	5 801	5 774	6 702	4 163	276	19 803	1 621	7 635	216 689	7 338	634	23 426
Asset Renewal % of Depreciation	99.0%	.0%	.0%	.0%	.0%	.0%	.0%	104.0%	75.8%	23.0%	.0%	.0%	.0%
R&M % of PPE	3.1%	.9%	3.9%	1.4%	1.4%	1.8%	3.4%	.3%	1.9%	4.3%	.8%	.9%	.7%
Asset Renewal and R&M as a % of PPE	6.9%	.9%	3.9%	1.4%	1.4%	1.8%	3.4%	.7%	5.6%	5.2%	.8%	.9%	.7%
Depreciation as % of Asset Base	3.8%	3.1%	47.1%	6.0%	.6%	21.2%	5.3%	.4%	4.9%	3.9%	8.9%	10.6%	.7%
Repairs & Maintenance/Total Revenue	6.3%	4.4%	2.5%	4.4%	4.2%	.5%	9.7%	1.8%	5.8%	11.1%	2.1%	.5%	5.7%
AVERAGE HOUSEHOLD BILLS													
Percentage Increases													
Property rates	6.0%	.0%	10.0%	10.0%	.0%	.0%	5.0%	.0%	8.0%	4.8%	6.0%	.0%	.0%
Electricity: Basic levy	.0%	.0%	.0%	.0%	.0%	.0%	14.2%	.0%	.0%	12.2%	5.9%	.0%	.0%
Electricity: Consumption	18.9%	.0%	30.0%	.0%	.0%	.0%	14.2%	.0%	16.0%	12.2%	3.9%	.0%	.0%
Water: Basic levy	.0%	.0%	10.0%	9.0%	6.0%	.0%	5.0%	.0%	.0%	.0%	.0%	.0%	.0%
Water: Consumption	8.6%	.0%	.0%	9.0%	6.0%	.0%	5.0%	.0%	10.0%	4.0%	9.5%	.0%	15.0%
Sanitation	(7.9%)	.0%	10.0%	10.0%	6.0%	.0%	5.0%	.0%	10.0%	4.8%	6.0%	.0%	.0%
Refuse removal	7.4%	.0%	10.0%	9.9%	6.0%	.0%	5.0%	.0%	10.0%	4.8%	5.4%	.0%	5.4%
Other	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	5.4%
Monthly Bill (Rand/cent)													
Property rates	219.69	.00	246.84	328.10	.00	.00	210.00	.00	243.57	425.83	309.70	.00	.00
Electricity: Basic levy	.00	.00	.00	.00	.00	.00	72.62	.00	.00	195.21	160.00	.00	.00
Electricity: Consumption	697.50	.00	240.00	.00	.00	.00	647.86	.00	624.08	1 390.00	551.00	.00	.00
Water: Basic levy	21.60	.00	253.45	36.00	21.41	.00	60.06	.00	.00	.00	.00	.00	.00
Water: Consumption	331.41	.00	.00	296.40	63.66	.00	139.68	.00	111.93	682.20	304.50	.00	84.90
Sanitation	91.41	.00	88.08	98.80	65.91	.00	84.48	.00	50.94	122.80	106.00	.00	.00
Refuse removal	85.34	.00	64.06	56.40	51.45	.00	53.27	.00	35.40	82.44	125.00	.00	65.03
Other	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	79.09
Total Monthly Bill (excluding VAT)	1 446.96	.00	892.43	815.70	202.44	.00	1 267.97	.00	1 065.91	2 898.48	1 556.20	.00	229.02

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R thousands	(H)	(M)	(M)	(L)	(Fs) (L)	(L)	(L)	(L)	(M)	(H)	(M)	(L)	(M)	
SOCIAL PACKAGE														
Total Number of Households	178 083	11 242	14 511	10 793		2	0	19 473	10 981	11 992	115 018	21 667 000	0	55 150
Highest level of free service provided														
Water (kilolitres per household per month)	10	6	6	6	0	0	0	6	6	6	6	6	0	0
Electricity (kwh per household per month)	50	50	0	50	0	0	0	88	45	50	50	50	0	0
Number of Households receiving Free Basic Services														
Water (6 kilolitres per household per month)	45 000	6 053	3 000	2 500	6 072	0	0	4 894	1 684	12 532	29 000	8 000	0	15 000
Sanitation (free minimum level service)	45 000	6 053	3 000	2 500	3 186	0	0	4 894	1 684	2 875	29 000	8 000	0	15 000
Electricity/Other energy (50kwh per household per month)	15 584	6 053	3 000	2 500	0	0	0	4 894	1 684	2 875	1 000	8 000	0	15 000
Refuse(removed at least once a week)	45 000	6 053	3 000	2 500	2 918	0	0	4 894	1 684	2 875	29 000	8 000	0	15 000
Cost of Free Basic Services provided	223 464	21 741	11 602	6 768	5 793	-	-	12 677	0	8 641	4 861	31 296	-	-
Water (6 kilolitres per household per month)	97 447	4 170	8 232	1 692	1 092	-	-	5 299	0	3 195	1 620	5 328	-	-
Sanitation (free minimum level service)	39 016	7 543	3 153	2 358	2 377	-	-	3 631	0	1 699	1 620	10 176	-	-
Electricity/Other energy (50kwh per household per month)	6 895	2 833	216	1 372	561	-	-	2 100	0	2 568	-	3 792	-	-
Refuse(removed at least once a week)	80 106	7 195	2	1 347	1 763	-	-	1 648	0	1 179	1 620	12 000	-	-
Average Cost per Household Per Annum	5 255.11	3 591.74	3 867.46	2 707.23	1 529.95	.00	.00	2 590.31	.10	2 149.18	167.64	3 912.00	.00	.00
Water (6 kilolitres per household per month)	2 165.49	688.90	2 743.90	676.80	179.80	.00	.00	1 082.68	.01	254.92	55.88	666.00	.00	.00
Sanitation (free minimum level service)	867.02	1 246.16	1 050.84	943.02	746.00	.00	.00	741.83	.04	590.96	55.88	1 272.00	.00	.00
Electricity/Other energy (50kwh per household per month)	442.46	468.00	72.00	548.69	.00	.00	.00	429.00	.03	893.22	.00	474.00	.00	.00
Refuse(removed at least once a week)	1 780.14	1 188.68	.72	538.72	604.15	.00	.00	336.80	.02	410.09	55.88	1 500.00	.00	.00
Cost of Free Basic Services Provided to "Registered Indigent"	236 480	21 741	11 602	6 768	9 290	-	-	12 677	0	26 934	4 861	31 296	-	-
Revenue cost of free services provided (excl property rates and other)	174 386	953	8 339	6 768	-	-	-	12 677	-	8 641	-	31 296	-	-
Local Government Equitable Share	596 652	49 784	78 370	54 870	40 967	30 091	88 321	44 637	62 570	402 909	120 422	110 390	166 309	
MTREF Funded / Unfunded	Funded	Funded	Unfunded	Unfunded	Unfunded	Unfunded	Unfunded	Funded	Unfunded	Funded	Funded	Unfunded	Funded	Funded

Summarised Outcome: Municipal Budget :

	FS192	FS193	FS194	FS195	FS196	DC19	FS201	FS203	FS204	FS205	DC20
	Dihlabeng	Nketoana	Maluti-a-Phofung	Phumelela	Mantsopa	Thabo Mofutsanyana	Moghaka	Ngwathe	Metsimaholo	Mafube	Fezile
R thousands	(M)	(M)	(H)	(L)	(M)	(L)	(H)	(M)	(H)	(M)	Dabi (L)
Total Operating Revenue	644 937	310 929	2 099 119	148 372	232 892	108 844	666 515	530 812	894 195	187 049	149 741
Total Operating Expenditure	644 937	313 773	1 953 319	147 333	229 745	108 844	665 510	668 031	931 972	170 558	166 784
Operating Performance Surplus / (Deficit)	(0)	(2 844)	145 800	1 039	3 147	(0)	1 005	(137 219)	(37 778)	16 491	(17 043)
Cash and Cash Equivalents at the Year End	240 628	147 156	224 500	(3 225)	(8)	-	7 658	(54 077)	159	198	51 773
Net Increase / (Decrease) in Cash held for the Year	164 338	60 514	221 500	4 590	(13)	-	(2 585)	(89 862)	(24 010)	198	(11 790)
Cash Backing / Surplus (Deficit) Reconciliation	(118 101)	44 330	55 329	10 311	13 235	6 480	19 061	516 072	3 547	80 977	60 104
Cash Coverage Ratio	5.8	8.0	1.7	(.4)	(.0)	.0	.2	(1.2)	.0	.0	4.9
STATEMENT OF OPERATING PERFORMANCE											
Revenue											
% Increase in Total Operating Revenue	7.0%	27.8%	49.8%	35.0%	7.6%	14.5%	7.7%	9.7%	7.9%	21.1%	(.3%)
% Increase in Property Rates Revenue	9.2%	(19.4%)	30.6%	185.9%	(13.9%)	.0%	20.9%	10.4%	5.2%	50.1%	.0%
% Increase in Electricity Revenue	19.8%	10.6%	25.5%	(31.6%)	21.4%	.0%	11.5%	11.3%	10.6%	.0%	.0%
% Increase in Water Revenue	18.9%	24.3%	29.0%	75.0%	3.7%	.0%	6.6%	6.1%	11.2%	35.9%	.0%
% Increase in Property Rates & Service Charges	14.6%	15.5%	25.6%	68.2%	4.4%	.0%	12.0%	9.9%	8.3%	22.6%	.0%
% Increase in Operating Grant Revenue	(5.1%)	1.8%	15.8%	1.9%	7.2%	11.2%	(4.7%)	(.6%)	6.4%	3.5%	2.0%
% Increase in Capital Grant Revenue	8.2%	10.4%	20.4%	.0%	28.9%	.0%	118.7%	.0%	29.8%	(49.9%)	.0%
Collection Rate Including Other Revenue	93.1%	94.7%	94.8%	69.6%	57.0%	100.0%	99.1%	78.9%	86.0%	82.0%	100.0%
Annual Debtors Collection Rate (Payment Level %)	92.1%	92.5%	91.7%	67.3%	51.4%	.0%	97.9%	70.7%	85.0%	79.7%	4.4%
Current Debtors Collection Rate	92.1%	92.5%	92.0%	67.3%	51.4%	.0%	97.9%	77.7%	85.0%	79.7%	4.4%
Outstanding Debtors to Revenue	26.1%	46.0%	13.1%	11.2%	37.4%	5.7%	11.9%	130.0%	20.1%	139.0%	3.0%
O/S Service Debtors to Revenue	36.4%	87.1%	27.4%	23.3%	67.2%	.0%	16.2%	201.7%	24.6%	339.4%	.0%
Expenditure											
% Increase in Total Operating Expenditure	7.0%	11.7%	39.9%	37.5%	7.9%	23.7%	11.4%	13.7%	7.3%	4.8%	(19.5%)
% Increase in Employee Costs	3.2%	19.3%	6.2%	3.0%	1.5%	4.2%	3.4%	12.9%	7.3%	6.3%	.0%
% Overtime measured against Employee Related Costs	7.3%	3.6%	2.9%	5.4%	6.2%	.0%	7.6%	4.5%	5.9%	1.8%	1.4%
% Increase in Electricity Bulk Purchases	14.2%	19.1%	77.1%	13.2%	11.6%	.0%	12.6%	53.6%	(4.5%)	(32.7%)	.0%
% Increase in Water Bulk Purchases	.0%	1 360.0%	4.3%	94.7%	6.3%	.0%	.0%	34.1%	12.9%	(53.8%)	.0%
Remuneration % of Oper Exp (excl debt impair and deprec)	37.9%	34.4%	21.6%	38.3%	41.8%	44.0%	31.7%	29.6%	28.7%	46.7%	54.8%
Contracted Services % of Oper Exp (excl debt impair and deprec)	2.2%	3.3%	4.6%	2.5%	1.7%	.9%	3.7%	3.1%	4.3%	1.3%	4.1%
Debt Impairment % of Billable Revenue	19.5%	24.9%	5.0%	6.8%	39.3%	.0%	2.9%	12.4%	11.5%	4.5%	.0%
% Electricity Distribution Losses	.0%	.0%	.0%	.0%	26.5%	.0%	17.1%	.0%	15.0%	.0%	.0%
% Water Distribution Losses	.0%	.0%	.0%	.0%	.3%	.0%	.0%	.0%	.0%	.0%	.0%
Employee costs/Total Revenue	28.2%	23.2%	17.8%	35.8%	31.4%	43.8%	29.7%	29.6%	24.9%	41.4%	58.9%

Summarised Outcome: Municipal Budget :

	FS192	FS193	FS194	FS195	FS196	DC19	FS201	FS203	FS204	FS205	DC20
	Dihlabeng	Nketoana	Maluti-a-Phofung	Phumelela	Mantsopa	Thabo Mofutsanyana	Moghaka	Ngwathe	Metsimaholo	Mafube	Fezile
R thousands	(M)	(M)	(H)	(L)	(M)	(L)	(H)	(M)	(H)	(M)	Dabi (L)
INFRASTRUCTURE DEVELOPMENT & ASSET MANAGEMENT											
Capital Funding											
Total Capital Budget	84 008	67 597	450 665	48 292	46 579	2 200	106 497	43 637	185 852	42 103	700
Internally Funded and Other	6 000	4 824	145 800	265	3 123	2 200	811	-	57 617	16 292	700
Grant Funding and Other	78 008	62 773	304 865	48 027	43 457	-	105 686	43 637	96 355	25 811	-
Internally Generated Funds % of Non Grant Funding	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	.0%	64.4%	100.0%	100.0%
Borrowing % of Non Grant Funding	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	35.6%	.0%	.0%
Grant Funding % of Total Funding	92.9%	92.9%	67.6%	99.5%	93.3%	.0%	99.2%	100.0%	51.8%	61.3%	.0%
Borrowing											
Total Borrowing Liability	28 000	10 411	11 262	3 559	3 686	979	26 782	1 777	18 498	2 811	15 165
Borrowing for the Financial Year	-	-	-	-	-	-	-	-	31 880	-	-
Cost of Borrowing for the Financial Year	14 606	9 836	12 000	10 647	-	75	7 180	3 200	6 531	3 198	-
Total Cost of Debt as a % of Total Borrowing Liability	52.2%	94.5%	106.6%	299.2%	.0%	7.7%	26.8%	180.1%	35.3%	113.8%	.0%
Financing Cost % of Asset Base	.8%	1.7%	.4%	1.8%	.0%	1.1%	.2%	.3%	.6%	.3%	.0%
Capital Charges % of Operating Expenditure	2.3%	3.1%	.6%	7.2%	.0%	.1%	1.1%	.5%	.7%	1.9%	.0%
Borrowing % of Total Assets	1.5%	1.8%	.4%	.6%	.3%	14.8%	.8%	.2%	1.7%	.3%	47.7%
Capital Charges to Own Revenue	2.8%	4.3%	.8%	12.7%	.0%	1.2%	1.4%	.9%	.8%	3.1%	.0%
Borrowed Funding of own Capital Expenditure	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	35.6%	.0%	.0%
Gearing	1.6%	1.7%	.4%	.6%	.3%	9.8%	.8%	.1%	1.7%	.2%	23.1%
Current Ratio	.6	1.5	2.2	9.1	1.0	1.2	2.1	3.7	1.3	1.9	2.6
Liquidity Ratio	.0	.0	.0	(.7)	.1	1.0	.0	.9	.0	.0	2.4
Finance charges and Depreciation/Total Revenue	13.9%	21.0%	8.8%	3.2%	1.8%	.5%	4.3%	18.1%	8.1%	2.5%	3.9%
Debt coverage	14.6	10.7	53.7	4.5	19.3	2.5	56.0	56.0	35.5	5.4	1.0
Capital Programme											
Capital Appropriations											
Trading Services	59 090	41 070	193 728	37 394	25 750	-	78 642	10 429	99 921	20 543	-
Total Appropriation - Electricity Infrastructure	7 000	3 240	31 340	7 600	3 600	-	14 044	3 000	52 860	4 100	-
Total Appropriation - Water Infrastructure	36 580	19 490	106 471	26 294	22 000	-	24 312	3 430	5 825	10 028	-
Total Appropriation - Waste Water Management	15 510	15 567	37 917	3 500	150	-	32 436	3 999	35 236	6 416	-
Total Appropriation - Waste Management	-	2 773	18 000	-	-	-	7 850	-	6 000	-	-
Economic and Environmental	15 452	12 309	165 476	7 424	13 286	80	19 275	6 811	37 560	1 015	-
Total Appropriation - Planning and Development	-	-	82 179	1 223	-	70	-	-	-	15	-
Total Appropriation - Road Transport	15 452	12 309	83 296	6 201	13 286	10	19 275	6 811	37 560	1 000	-
Total Appropriation - Environmental Protection	-	-	-	-	-	-	-	-	-	-	-
Governance and Administration	-	1 224	4 000	-	2 193	670	767	-	13 263	7 875	700
Community and Public Safety	7 628	12 994	81 947	3 474	5 351	1 450	5 850	24 365	35 108	11 070	-
Other	1 838	-	5 514	-	-	-	1 963	2 032	-	1 600	-
% Capital Appropriations measured against Total Capital											

Summarised Outcome: Municipal Budget :

	FS192	FS193	FS194	FS195	FS196	DC19	FS201	FS203	FS204	FS205	DC20
	Dihlabeng	Nketoana	Maluti-a-Phofung	Phumelela	Mantsopa	Thabo Mofutsanyana	Moqhaka	Ngwathe	Metsimaholo	Mafube	Fezile
R thousands	(M)	(M)	(H)	(L)	(M)	(L)	(H)	(M)	(H)	(M)	Dabi (L)
Trading Services	70.3%	60.8%	43.0%	77.4%	55.3%	.0%	73.8%	23.9%	53.8%	48.8%	.0%
% of Capital Budget - Electricity Infrastructure	8.3%	4.8%	7.0%	15.7%	7.7%	.0%	13.2%	6.9%	28.4%	9.7%	.0%
% of Capital Budget - Water Infrastructure	43.5%	28.8%	23.6%	54.4%	47.2%	.0%	22.8%	7.9%	3.1%	23.8%	.0%
% of Capital Budget - Waste Water Management	18.5%	23.0%	8.4%	7.2%	.3%	.0%	30.5%	9.2%	19.0%	15.2%	.0%
% of Capital Budget - Waste Management	.0%	4.1%	4.0%	.0%	.0%	.0%	7.4%	.0%	3.2%	.0%	.0%
Economic and Environmental	18.4%	18.2%	36.7%	15.4%	28.5%	3.6%	18.1%	15.6%	20.2%	2.4%	.0%
% of Capital Budget - Planning and Development	.0%	.0%	18.2%	2.5%	.0%	3.2%	.0%	.0%	.0%	.0%	.0%
% of Capital Budget - Road Transport	18.4%	18.2%	18.5%	12.8%	28.5%	.5%	18.1%	15.6%	20.2%	2.4%	.0%
% of Capital Budget - Environmental Protection	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Governance and Administration	.0%	1.8%	.9%	.0%	4.7%	30.5%	.7%	.0%	7.1%	18.7%	100.0%
Community and Public Safety	9.1%	19.2%	18.2%	7.2%	11.5%	65.9%	5.5%	55.8%	18.9%	26.3%	.0%
Other	2.2%	.0%	1.2%	.0%	.0%	.0%	1.8%	4.7%	.0%	3.8%	.0%
Asset Management											
Total Value of PPE	1 872 774	589 187	2 695 207	602 517	1 297 848	6 615	3 425 212	1 075 131	1 069 345	1 107 507	31 820
Capital Asset Renewal	-	-	-	-	7 779	-	105 730	-	2 020	-	-
Operational Repairs & Maintenance	21 102	10 898	122 470	8 321	52 146	900	52 755	14 300	85 673	11 743	-
Asset Renewal % of Depreciation	.0%	.0%	.0%	.0%	183.0%	.0%	417.2%	.0%	2.9%	.0%	.0%
R&M % of PPE	1.1%	1.8%	4.5%	1.4%	4.0%	13.6%	1.5%	1.3%	8.0%	1.1%	.0%
Asset Renewal and R&M as a % of PPE	1.1%	1.8%	4.5%	1.4%	4.6%	13.6%	4.6%	1.3%	8.2%	1.1%	.0%
Depreciation as % of Asset Base	4.0%	10.9%	6.6%	.6%	.3%	7.9%	.7%	8.8%	6.6%	.1%	18.5%
Repairs & Maintenance/Total Revenue	3.3%	3.5%	5.8%	5.6%	22.4%	.8%	7.9%	2.7%	9.6%	6.3%	.0%
AVERAGE HOUSEHOLD BILLS											
Percentage Increases											
Property rates	7.0%	6.0%	3.5%	7.8%	4.7%	.0%	6.0%	4.6%	6.0%	4.0%	.0%
Electricity: Basic levy	.0%	12.2%	6.7%	.0%	.0%	.0%	12.0%	.0%	.0%	.0%	.0%
Electricity: Consumption	.0%	12.2%	6.7%	12.1%	9.6%	.0%	.0%	5.8%	16.5%	.0%	.0%
Water: Basic levy	.0%	11.0%	.0%	.0%	18.6%	.0%	17.3%	(7.2%)	.0%	6.0%	.0%
Water: Consumption	7.0%	11.0%	6.0%	5.8%	5.9%	.0%	5.9%	39.0%	10.0%	6.0%	.0%
Sanitation	7.0%	10.0%	6.0%	5.8%	9.1%	.0%	6.0%	5.8%	7.9%	3.0%	.0%
Refuse removal	7.0%	10.0%	6.0%	5.8%	14.8%	.0%	34.0%	5.8%	8.0%	3.0%	.0%
Other	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Monthly Bill (Rand/cent)											
Property rates	18.96	177.15	275.50	208.54	182.88	.00	54.62	391.28	337.31	56.55	.00
Electricity: Basic levy	.00	86.76	167.82	.00	.00	.00	28.00	.00	.00	.00	.00
Electricity: Consumption	.00	355.36	792.99	278.00	527.00	.00	.00	718.10	566.60	.00	.00
Water: Basic levy	.00	130.36	.00	.00	105.00	.00	81.00	40.09	.00	29.72	.00
Water: Consumption	156.46	116.55	171.39	195.25	159.70	.00	45.78	202.85	337.70	167.16	.00
Sanitation	89.50	112.84	76.10	82.50	155.00	.00	44.20	84.81	85.06	89.36	.00
Refuse removal	125.80	134.32	79.95	73.05	85.00	.00	38.06	80.50	102.74	82.50	.00
Other	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00
Total Monthly Bill (excluding VAT)	390.71	1 113.34	1 563.75	837.34	1 214.58	.00	291.66	1 517.63	1 429.41	425.29	.00

