

**Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2015/16 Budget vs Original Budget 2014/15**

	NC451	NC452	NC453	DC45	NC061	NC062	NC064	NC065	NC066	NC067	DC6	NC071	NC072
	Joe	Ga-Segonyana	Gamagara	John Taolo	Richtersveld	Nama	Kamiesberg	Hantam	Karoo	Khai-Ma	Namakwa	Ubuntu	Umsobomvu
R thousands	Morolong (L)	(M)	(M)	Gaetsewe (M)	(M)	Khoi (M)	(L)	(L)	Hoogland (M)	(L)	(M)	(M)	(L)
Total Operating Revenue	174 369	323 080	671 141	81 927	60 063	244 419	44 929	85 920	47 974	56 294	98 506	115 956	118 093
Total Operating Expenditure	163 655	319 486	466 989	99 529	60 316	288 050	54 106	85 857	47 924	56 194	106 872	119 572	135 258
Operating Performance Surplus / (Deficit)	10 714	3 594	204 151	(17 602)	(253)	(43 632)	(9 177)	63	50	100	(8 366)	(3 617)	(17 166)
Cash and Cash Equivalents at the Year End	13 173	5 493	43 332	7 420	3 461	907	6 207	681	2 830	1 769	22 031	981	17 452
Net Increase / (Decrease) in Cash held for the Year	10 074	4 188	63 376	(19 206)	2 164	(4 047)	4 615	674	50	(4)	(2 966)	2 373	8 141
Cash Backing / Surplus (Deficit) Reconciliation	3 845	9 297	17 279	9 670	3 647	6 467	2 615	15 452	2 109	(1 895)	17 256	(5 313)	50 792
Cash Coverage Ratio	1.3	.3	1.5	1.0	.9	.0	1.8	.1	.8	.5	2.9	.1	2.3
<b>STATEMENT OF OPERATING PERFORMANCE</b>													
<b>Revenue</b>													
% Increase in Total Operating Revenue	26.2%	6.6%	5.7%	(23.2%)	3.2%	14.5%	23.6%	7.3%	21.6%	16.0%	9.1%	35.7%	16.6%
% Increase in Property Rates Revenue	8.7%	4.0%	5.8%	.0%	4.6%	11.1%	84.0%	4.8%	22.4%	35.4%	.0%	(23.4%)	61.3%
% Increase in Electricity Revenue	(9.4%)	3.8%	2.9%	.0%	26.6%	.1%	17.7%	14.4%	6.7%	42.9%	.0%	(16.4%)	12.6%
% Increase in Water Revenue	5.9%	(15.7%)	(6.7%)	.0%	(1.4%)	(1.1%)	10.2%	4.4%	7.4%	54.3%	.0%	(2.4%)	32.2%
% Increase in Property Rates & Service Charges	2.6%	.7%	3.2%	.0%	11.9%	10.1%	29.6%	12.6%	22.7%	61.2%	.0%	(20.5%)	20.1%
% Increase in Operating Grant Revenue	31.9%	34.4%	6.6%	(1.3%)	(2.6%)	4.1%	12.9%	1.6%	22.1%	(19.9%)	1.2%	15.4%	8.9%
% Increase in Capital Grant Revenue	11.0%	2.4%	247.4%	.0%	(4.0%)	81.7%	(12.8%)	124.5%	.0%	(58.6%)	(100.0%)	5.7%	28.9%
Collection Rate Including Other Revenue	85.0%	75.4%	95.0%	100.0%	70.5%	94.1%	94.5%	73.9%	96.4%	67.7%	104.6%	46.7%	86.3%
Annual Debtors Collection Rate (Payment Level %)	84.5%	71.7%	94.8%	.0%	64.1%	93.0%	92.9%	81.7%	93.6%	58.4%	.0%	62.1%	82.7%
Current Debtors Collection Rate	84.5%	71.7%	94.8%	.0%	64.1%	93.0%	92.9%	81.7%	93.6%	58.4%	.0%	62.1%	82.7%
Outstanding Debtors to Revenue	2.8%	10.3%	4.2%	1.6%	26.5%	35.3%	90.9%	23.6%	15.9%	11.8%	.7%	18.2%	24.3%
O/S Service Debtors to Revenue	18.6%	20.7%	4.5%	1 511.8%	43.2%	50.8%	195.6%	40.6%	30.8%	21.3%	95.8%	80.1%	42.0%
<b>Expenditure</b>													
% Increase in Total Operating Expenditure	49.8%	8.7%	27.1%	.7%	(19.8%)	37.3%	45.3%	7.7%	(9.7%)	14.7%	7.2%	36.5%	7.3%
% Increase in Employee Costs	8.8%	10.8%	32.1%	(3.3%)	2.0%	(1.4%)	5.2%	13.1%	(4.4%)	2.3%	(6.2%)	(10.5%)	4.0%
% Overtime measured against Employee Related Costs	1.3%	2.1%	10.4%	.0%	3.4%	5.1%	2.5%	1.7%	.9%	4.6%	.6%	7.6%	2.6%
% Increase in Electricity Bulk Purchases	(12.2%)	14.2%	12.2%	.0%	14.4%	55.8%	22.7%	11.2%	12.0%	63.0%	.0%	48.4%	14.2%
% Increase in Water Bulk Purchases	10.0%	.0%	5.8%	.0%	1.0%	7.0%	102.5%	1 000.0%	.0%	6.0%	.0%	25.7%	.0%
Remuneration % of Oper Exp (excl debt impair and deprec)	32.9%	33.7%	36.4%	54.6%	36.9%	26.8%	32.1%	41.2%	38.6%	35.9%	30.8%	40.6%	38.3%
Contracted Services % of Oper Exp (excl debt impair and deprec)	13.6%	2.9%	6.4%	7.8%	.0%	1.1%	.2%	.7%	4.3%	.0%	42.4%	12.9%	.0%
Debt Impairment % of Billable Revenue	14.9%	.3%	1.2%	.0%	13.7%	5.0%	9.6%	7.5%	9.5%	12.0%	.0%	166.4%	8.0%
% Electricity Distribution Losses	.0%	.9%	.0%	.0%	.0%	.0%	.0%	.0%	8.1%	6.6%	.0%	.0%	.0%
% Water Distribution Losses	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	28.6%	.0%	.0%	.0%
Employee costs/Total Revenue	28.2%	29.4%	21.8%	65.7%	31.6%	26.4%	35.2%	37.3%	36.2%	31.7%	32.8%	24.4%	34.4%

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R thousands	Morolong (L)	(M)	(M)	Gaetsewe (M)	(M)	Khoi (M)	(L)	(L)	Hoogland (M)	(L)	(M)	(M)	(L)
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>													
<b>Capital Funding</b>													
Total Capital Budget	126 383	140 031	350 161	1 204	16 409	30 911	7 960	26 474	8 005	8 344	93	11 791	57 273
Internally Funded and Other	10 714	41 485	279 151	1 204	113	60	-	90	-	100	93	-	1 710
Grant Funding and Other	115 669	98 546	71 009	-	16 296	30 851	7 960	26 384	8 005	8 244	-	11 791	55 563
Internally Generated Funds % of Non Grant Funding	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	.0%	100.0%	.0%	100.0%	100.0%	.0%	100.0%
Borrowing % of Non Grant Funding	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Grant Funding % of Total Funding	91.5%	70.4%	20.3%	.0%	99.3%	99.8%	100.0%	99.7%	100.0%	98.8%	.0%	100.0%	97.0%
<b>Borrowing</b>													
Total Borrowing Liability	2 516	25 782	34 948	-	292	2 068	290	78	2 488	-	46	289	2 857
Borrowing for the Financial Year	-	-	-	-	-	-	-	-	-	-	-	-	-
Cost of Borrowing for the Financial Year	1 719	4 759	10 880	679	1 611	3 745	71	2 188	610	294	1 572	1 886	1 110
Total Cost of Debt as a % of Total Borrowing Liability	68.3%	18.5%	31.1%	.0%	551.7%	181.1%	24.5%	2 791.2%	24.5%	.0%	3 390.9%	652.5%	38.8%
Financing Cost % of Asset Base	.1%	.4%	.8%	.9%	1.3%	.6%	.1%	1.4%	.4%	.3%	17.0%	1.1%	.2%
Capital Charges % of Operating Expenditure	1.1%	1.5%	2.3%	.7%	2.7%	1.3%	.1%	2.5%	1.3%	.5%	1.5%	1.6%	.8%
Borrowing % of Total Assets	.2%	2.2%	2.5%	.0%	.2%	.3%	.3%	.0%	1.5%	.0%	.5%	.2%	.5%
Capital Charges to Own Revenue	6.3%	2.5%	1.7%	7.1%	3.9%	1.9%	.3%	3.6%	2.3%	.8%	9.3%	2.2%	1.4%
Borrowed Funding of own Capital Expenditure	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Gearing	.2%	2.2%	2.3%	.0%	.2%	.4%	.3%	.1%	1.4%	.0%	.9%	.2%	.5%
Current Ratio	1.4	1.7	1.3	.0	1.5	1.0	1.1	4.8	1.0	.9	3.2	.9	68.4
Liquidity Ratio	.9	.2	.2	.0	.3	.3	.1	.3	.3	.2	3.1	.0	32.5
Finance charges and Depreciation/Total Revenue	6.3%	12.4%	9.5%	1.5%	8.0%	16.6%	6.5%	7.0%	1.9%	5.3%	3.6%	6.5%	20.5%
Debt coverage	33.0	25.0	107.9	2.9	16.0	47.4	18.1	40.8	18.2	54.0	6.9	34.8	25.8
<b>Capital Programme</b>													
<b>Capital Appropriations</b>													
<b>Trading Services</b>	<b>90 214</b>	<b>103 130</b>	<b>259 893</b>	<b>-</b>	<b>16 311</b>	<b>24 964</b>	<b>7 960</b>	<b>20 934</b>	<b>3 894</b>	<b>1 500</b>	<b>-</b>	<b>2 000</b>	<b>54 563</b>
Total Appropriation - Electricity Infrastructure	-	3 210	115 150	-	1 505	6 000	500	2 713	-	1 500	-	2 000	7 000
Total Appropriation - Water Infrastructure	69 140	90 303	106 545	-	7 548	1 105	7 460	17 452	3 894	-	-	-	36 872
Total Appropriation - Waste Water Management	21 074	9 407	32 648	-	7 258	17 859	-	769	-	-	-	-	10 691
Total Appropriation - Waste Management	-	210	5 550	-	-	-	-	-	-	-	-	-	-
<b>Economic and Environmental</b>	<b>17 555</b>	<b>34 891</b>	<b>19 549</b>	<b>-</b>	<b>33</b>	<b>4 612</b>	<b>-</b>	<b>955</b>	<b>4 111</b>	<b>6 744</b>	<b>-</b>	<b>9 791</b>	<b>1 000</b>
Total Appropriation - Planning and Development	-	3 010	5 549	-	-	-	-	-	-	-	-	9 791	-
Total Appropriation - Road Transport	17 555	31 881	14 000	-	33	4 612	-	955	4 111	6 744	-	-	1 000
Total Appropriation - Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Governance and Administration</b>	<b>1 255</b>	<b>950</b>	<b>13 050</b>	<b>1 004</b>	<b>25</b>	<b>-</b>	<b>-</b>	<b>90</b>	<b>-</b>	<b>100</b>	<b>93</b>	<b>-</b>	<b>1 710</b>
<b>Community and Public Safety</b>	<b>17 360</b>	<b>1 060</b>	<b>57 669</b>	<b>200</b>	<b>40</b>	<b>1 276</b>	<b>-</b>	<b>4 495</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>60</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>% Capital Appropriations measured against Total Capital</b>													

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R thousands	Morolong (L)	(M)	(M)	Gaetsewe (M)	(M)	Khoi (M)	(L)	(L)	Hoogland (M)	(L)	(M)	(M)	(L)
<b>Trading Services</b>	<b>71.4%</b>	<b>73.6%</b>	<b>74.2%</b>	<b>.0%</b>	<b>99.4%</b>	<b>80.8%</b>	<b>100.0%</b>	<b>79.1%</b>	<b>48.6%</b>	<b>18.0%</b>	<b>.0%</b>	<b>17.0%</b>	<b>95.3%</b>
% of Capital Budget - Electricity Infrastructure	.0%	2.3%	32.9%	.0%	9.2%	19.4%	6.3%	10.2%	.0%	18.0%	.0%	17.0%	12.2%
% of Capital Budget - Water Infrastructure	54.7%	64.5%	30.4%	.0%	46.0%	3.6%	93.7%	65.9%	48.6%	.0%	.0%	.0%	64.4%
% of Capital Budget - Waste Water Management	16.7%	6.7%	9.3%	.0%	44.2%	57.8%	.0%	2.9%	.0%	.0%	.0%	.0%	18.7%
% of Capital Budget - Waste Management	.0%	.1%	1.6%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
<b>Economic and Environmental</b>	<b>13.9%</b>	<b>24.9%</b>	<b>5.6%</b>	<b>.0%</b>	<b>.2%</b>	<b>14.9%</b>	<b>.0%</b>	<b>3.6%</b>	<b>51.4%</b>	<b>80.8%</b>	<b>.0%</b>	<b>83.0%</b>	<b>1.7%</b>
% of Capital Budget - Planning and Development	.0%	2.1%	1.6%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	83.0%	.0%
% of Capital Budget - Road Transport	13.9%	22.8%	4.0%	.0%	.2%	14.9%	.0%	3.6%	51.4%	80.8%	.0%	.0%	1.7%
% of Capital Budget - Environmental Protection	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
<b>Governance and Administration</b>	<b>1.0%</b>	<b>.7%</b>	<b>3.7%</b>	<b>83.4%</b>	<b>.2%</b>	<b>.0%</b>	<b>.0%</b>	<b>.3%</b>	<b>.0%</b>	<b>1.2%</b>	<b>100.0%</b>	<b>.0%</b>	<b>3.0%</b>
<b>Community and Public Safety</b>	<b>13.7%</b>	<b>.8%</b>	<b>16.5%</b>	<b>16.6%</b>	<b>.2%</b>	<b>4.1%</b>	<b>.0%</b>	<b>17.0%</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>
<b>Other</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>	<b>.2%</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>
<b>Asset Management</b>													
Total Value of PPE	1 261 992	1 171 784	1 380 604	74 689	128 145	607 860	103 788	157 182	167 521	115 575	9 248	170 919	594 317
Capital Asset Renewal	700	-	85 737	-	-	-	-	-	-	-	-	-	-
Operational Repairs & Maintenance	26 558	39 317	30 548	-	1 080	10 677	2 898	3 765	2 028	1 992	477	-	3 275
Asset Renewal % of Depreciation	7.0%	.0%	147.8%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
R&M % of PPE	2.1%	3.4%	2.2%	.0%	.8%	1.8%	2.8%	2.4%	1.2%	1.7%	5.2%	.0%	6%
Asset Renewal and R&M as a % of PPE	2.2%	3.4%	8.4%	.0%	.8%	1.8%	2.8%	2.4%	1.2%	1.7%	5.2%	.0%	6%
Depreciation as % of Asset Base	.8%	3.2%	4.2%	1.3%	3.0%	6.3%	2.8%	2.7%	.4%	2.3%	21.1%	3.6%	4.0%
Repairs & Maintenance/Total Revenue	15.2%	12.2%	4.6%	.0%	1.8%	4.4%	6.5%	4.4%	4.2%	3.5%	.5%	.0%	2.8%
<b>AVERAGE HOUSEHOLD BILLS</b>													
<b>Percentage Increases</b>													
Property rates	7.0%	5.6%	6.0%	.0%	.0%	.0%	.0%	.0%	6.0%	.0%	.0%	.0%	.0%
Electricity: Basic levy	.0%	(28.1%)	.0%	.0%	12.2%	12.6%	.0%	.0%	.0%	.0%	.0%	.0%	12.1%
Electricity: Consumption	.0%	.0%	8.9%	.0%	12.1%	14.1%	.0%	.0%	17.2%	12.2%	.0%	.0%	12.2%
Water: Basic levy	.0%	(22.7%)	.0%	.0%	6.1%	5.9%	.0%	.0%	6.0%	10.0%	.0%	.0%	6.0%
Water: Consumption	11.0%	.0%	5.9%	.0%	.0%	6.0%	.0%	.0%	9.4%	10.0%	.0%	.0%	5.7%
Sanitation	.0%	9.1%	6.0%	.0%	6.1%	28.2%	.0%	.0%	6.0%	12.3%	.0%	.0%	6.0%
Refuse removal	7.0%	(9.4%)	6.0%	.0%	6.1%	76.1%	.0%	.0%	4.1%	10.0%	.0%	.0%	6.0%
Other	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
<b>Monthly Bill (Rand/cent)</b>													
Property rates	61.17	36 861 891.00	363.71	.00	.00	653.53	.00	.00	446.60	.00	.00	.00	426.92
Electricity: Basic levy	.00	59 841 143.00	.00	.00	111.50	167.01	.00	.00	.00	.00	.00	.00	72.05
Electricity: Consumption	.00	25 400 000.00	550.17	.00	77.11	615.00	.00	.00	860.00	794.35	.00	.00	582.30
Water: Basic levy	.00	17 000 000.00	.00	.00	53.51	11.32	.00	.00	64.14	108.90	.00	.00	67.43
Water: Consumption	556.95	1 500 000.00	291.06	.00	.00	383.66	.00	.00	131.36	287.50	.00	.00	144.53
Sanitation	.00	11 100 000.00	111.61	.00	75.61	115.40	.00	.00	102.08	105.00	.00	.00	98.24
Refuse removal	26.22	8 500 000.00	359.52	.00	66.90	90.00	.00	.00	95.40	96.80	.00	.00	68.79
Other	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00
Total Monthly Bill (excluding VAT)	644.34	160 203 034.00	1 676.07	.00	384.63	2 035.92	.00	.00	1 699.58	1 392.55	.00	.00	1 460.26

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R thousands	Morolong (L)	(M)	(M)	Gaetsewe (M)	(M)	Khoi (M)	(L)	(L)	Hoogland (M)	(L)	(M)	(M)	(L)
<b>SOCIAL PACKAGE</b>													
Total Number of Households	23 757	37 481	22 697	0	3 327	11 865	3 143	5 147	2 307	412	0	2 604	8 973
<b>Highest level of free service provided</b>													
Water (kilolitres per household per month)	0	6	6	0	6	6	0	6	6	6	0	138 480	6
Electricity (kwh per household per month)	0	50	50	0	50	50	50	50	50	50	0	84 636	50
<b>Number of Households receiving Free Basic Services</b>													
Water (6 kilolitres per household per month)	8 195	3 208	1 000	0	1 086	4 584	1 545	2 100	1 050	1 734	0	2 124	3 782
Sanitation (free minimum level service)	0	3 208	1 000	0	1 086	4 584	506	2 100	1 050	1 734	0	2 124	3 782
Electricity/Other energy (50kwh per household per month)	8 195	3 208	1 000	0	1 086	4 584	1 545	665	410	1 734	0	2 124	3 782
Refuse(removed at least once a week)	0	3 208	1 000	0	1 086	4 584	1 545	2 100	1 050	1 734	0	2 124	3 782
<b>Cost of Free Basic Services provided</b>	<b>4 730</b>	<b>2 625</b>	<b>630</b>	-	<b>3 259</b>	<b>0</b>	<b>2 311</b>	<b>4 672</b>	<b>4 445</b>	<b>8 613</b>	-	<b>540</b>	<b>8 967</b>
Water (6 kilolitres per household per month)	2 582	600	105	-	256	0	711	647	1 135	3 673	-	53	674
Sanitation (free minimum level service)	-	24	166	-	1 330	0	182	1 260	1 240	2 040	-	201	3 928
Electricity/Other energy (50kwh per household per month)	2 148	1 700	116	-	344	0	1 002	577	860	885	-	85	1 614
Refuse(removed at least once a week)	-	301	244	-	1 330	0	417	2 187	1 210	2 014	-	201	2 751
<b>Average Cost per Household Per Annum</b>	<b>577.12</b>	<b>818.35</b>	<b>629.75</b>	<b>.00</b>	<b>3 000.69</b>	<b>.05</b>	<b>1 737.69</b>	<b>2 817.84</b>	<b>5 511.85</b>	<b>4 967.01</b>	<b>.00</b>	<b>254.02</b>	<b>2 370.88</b>
Water (6 kilolitres per household per month)	315.06	187.03	105.00	.00	235.67	.02	459.87	308.16	1 080.95	2 118.24	.00	24.83	178.20
Sanitation (free minimum level service)	.00	7.47	165.61	.00	1 224.33	.01	359.68	600.00	1 180.95	1 176.53	.00	94.67	1 038.55
Electricity/Other energy (50kwh per household per month)	262.06	529.93	115.60	.00	316.35	.01	648.23	868.20	2 097.56	510.63	.00	39.85	426.76
Refuse(removed at least once a week)	.00	93.91	243.54	.00	1 224.33	.01	269.90	1 041.48	1 152.38	1 161.60	.00	94.67	727.36
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	<b>4 730</b>	<b>2 625</b>	<b>630</b>	-	<b>3 259</b>	<b>0</b>	<b>2 685</b>	<b>5 917</b>	<b>5 787</b>	<b>8 613</b>	-	<b>540</b>	<b>8 967</b>
<b>Revenue cost of free services provided (excl property rates and other)</b>	<b>8 575</b>	-	<b>630</b>	-	<b>356</b>	<b>5 649</b>	-	<b>6 924</b>	<b>4 135</b>	<b>8 613</b>	-	<b>487</b>	<b>169</b>
Local Government Equitable Share	115 253	109 444	22 923	64 383	13 401	36 818	17 563	20 662	15 812	14 782	35 005	25 241	34 931
<b>MTREF Funded / Unfunded</b>	<b>Funded</b>	<b>Funded</b>	<b>Funded</b>	<b>Funded</b>	<b>Funded</b>	<b>Funded</b>	<b>Funded</b>	<b>Funded</b>	<b>Funded</b>	<b>Unfunded</b>	<b>Funded</b>	<b>Unfunded</b>	<b>Funded</b>

**Summarised Outcome: Municipal Budget :**

	NC073	NC074	NC075	NC076	NC077	NC078	DC7	NC081	NC082	NC083	NC084	NC085	NC086
	Emthanjeni	Kareeberg	Renosterberg	Thembelihle	Siyathemba	Siyancuma	Pixley Ka	Mier	IKai!	//Khara	IKheis	Tsantsabane	Kgatelopele
R thousands	(M)	(M)	(M)	(L)	(M)	(M)	Seme (Nc) (M)	(L)	Garib (L)	Hais (M)	(L)	(L)	(L)
Total Operating Revenue	211 697	57 356	51 294	56 658	89 302	135 233	46 735	28 304	177 582	592 920	38 569	209 255	75 364
Total Operating Expenditure	220 896	59 156	51 234	64 380	94 006	166 055	50 073	33 243	180 012	595 000	55 478	204 002	75 366
Operating Performance Surplus / (Deficit)	(9 199)	(1 800)	60	(7 721)	(4 704)	(30 822)	(3 338)	(4 939)	(2 430)	(2 080)	(16 909)	5 253	(2)
Cash and Cash Equivalents at the Year End	606	25 282	(747)	13 942	(4 273)	(25 289)	694	3 845	4 735	7 000	(9 504)	34 345	7 974
Net Increase / (Decrease) in Cash held for the Year	(3 017)	2 413	(8 747)	3 540	(3 873)	(35 155)	(2 188)	1 631	1 401	1 060	(10 601)	39 345	7 974
Cash Backing / Surplus (Deficit) Reconciliation	7 026	12 678	(11 378)	259	(4 484)	45 443	858	194	19 059	(3 434)	12 187	27 269	52 359
Cash Coverage Ratio	.0	5.5	(.2)	3.6	(.7)	(2.3)	.2	2.2	.3	.2	(3.0)	2.7	1.5
<b>STATEMENT OF OPERATING PERFORMANCE</b>													
<b>Revenue</b>													
% Increase in Total Operating Revenue	5.7%	10.3%	21.6%	10.5%	20.7%	.2%	17.3%	12.3%	(3.4%)	19.3%	5.3%	12.9%	1.7%
% Increase in Property Rates Revenue	15.6%	5.1%	39.7%	24.1%	52.5%	(1.9%)	.0%	(7.7%)	.0%	15.4%	6.0%	21.2%	7.0%
% Increase in Electricity Revenue	8.1%	7.6%	17.8%	12.9%	5.9%	23.6%	.0%	.0%	(10.5%)	11.5%	.0%	19.7%	12.6%
% Increase in Water Revenue	6.3%	9.3%	(11.5%)	56.5%	5.9%	(1.4%)	.0%	47.3%	(16.4%)	2.8%	5.3%	(11.7%)	8.2%
% Increase in Property Rates & Service Charges	9.1%	7.9%	14.8%	20.5%	15.3%	9.9%	.0%	(22.0%)	(7.2%)	10.6%	3.6%	19.6%	9.3%
% Increase in Operating Grant Revenue	2.4%	12.5%	11.5%	11.7%	31.1%	(12.4%)	16.7%	15.3%	3.6%	13.5%	13.4%	(4.0%)	5.2%
% Increase in Capital Grant Revenue	93.4%	(60.1%)	27.8%	(18.2%)	(44.1%)	42.9%	.0%	(28.6%)	9.5%	14.8%	(13.6%)	.0%	62.0%
Collection Rate Including Other Revenue	92.3%	92.6%	68.6%	75.2%	74.0%	110.5%	53.4%	54.7%	93.6%	99.2%	70.7%	100.2%	99.7%
Annual Debtors Collection Rate (Payment Level %)	90.7%	84.5%	51.6%	69.1%	68.5%	83.6%	.0%	20.0%	92.8%	97.2%	61.7%	99.4%	98.9%
Current Debtors Collection Rate	90.7%	84.6%	51.6%	69.1%	68.5%	110.1%	.0%	20.0%	92.8%	97.2%	61.7%	99.8%	98.9%
Outstanding Debtors to Revenue	14.5%	10.6%	25.3%	7.5%	8.4%	35.3%	.0%	18.5%	24.5%	8.3%	72.3%	15.3%	79.4%
O/S Service Debtors to Revenue	22.6%	24.7%	65.3%	16.7%	14.5%	58.4%	.0%	76.4%	36.8%	11.2%	225.6%	24.5%	120.1%
<b>Expenditure</b>													
% Increase in Total Operating Expenditure	9.5%	10.0%	27.0%	16.4%	6.7%	11.5%	10.5%	36.7%	(3.6%)	(3.4%)	(1.2%)	5.5%	1.7%
% Increase in Employee Costs	6.1%	9.8%	7.4%	3.1%	6.5%	11.0%	9.3%	18.8%	(2.1%)	(18.5%)	3.0%	10.5%	10.6%
% Overtime measured against Employee Related Costs	3.0%	1.8%	2.6%	5.0%	4.2%	5.0%	.0%	.0%	6.9%	5.7%	.5%	9.2%	1.9%
% Increase in Electricity Bulk Purchases	12.0%	13.5%	5.9%	57.9%	16.7%	2.9%	.0%	.0%	15.0%	17.0%	.0%	21.9%	14.3%
% Increase in Water Bulk Purchases	6.0%	.0%	5.9%	100.0%	(92.1%)	.0%	.0%	.0%	(30.8%)	7.0%	6.0%	40.8%	.0%
Remuneration % of Oper Exp (excl debt impair and deprec)	33.4%	32.2%	40.6%	41.9%	52.9%	38.8%	59.8%	48.6%	44.3%	35.6%	43.1%	35.7%	33.3%
Contracted Services % of Oper Exp (excl debt impair and deprec)	4.8%	1.0%	.7%	.3%	2.7%	1.3%	1.3%	1.1%	5.3%	2.6%	.0%	.0%	6.0%
Debt Impairment % of Billable Revenue	8.4%	10.0%	15.0%	9.4%	6.9%	13.7%	.0%	34.9%	15.7%	.5%	42.3%	7.9%	11.6%
% Electricity Distribution Losses	8.9%	11.3%	.0%	.0%	.0%	16.7%	.0%	.0%	.0%	6.8%	.0%	.0%	.0%
% Water Distribution Losses	17.2%	.0%	.0%	.0%	.0%	9.7%	.0%	.0%	.0%	222.0%	.0%	.0%	.0%
Employee costs/Total Revenue	31.6%	29.4%	36.0%	38.8%	46.8%	40.3%	60.2%	39.6%	40.8%	29.1%	50.4%	30.5%	28.9%

**Summarised Outcome: Municipal Budget :**

	NC073	NC074	NC075	NC076	NC077	NC078	DC7	NC081	NC082	NC083	NC084	NC085	NC086
	Emthanjeni	Kareeberg	Renosterberg	Thembelihle	Siyathemba	Siyancuma	Pixley Ka	Mier	IKai!	//Khara	IKheis	Tsantsabane	Kgatelopele
R thousands	(M)	(M)	(M)	(L)	(M)	(M)	Seme (Nc) (M)	(L)	Garib (L)	Hais (M)	(L)	(L)	(L)
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>													
<b>Capital Funding</b>													
Total Capital Budget	67 344	7 928	9 890	17 257	9 653	27 621	-	6 780	21 784	36 251	16 905	33 150	12 707
Internally Funded and Other	6 341	-	-	-	-	1 624	-	-	-	10 416	-	4 410	-
Grant Funding and Other	55 958	7 928	9 890	17 257	9 653	24 197	-	6 780	21 784	25 835	16 905	18 240	12 707
Internally Generated Funds % of Non Grant Funding	55.7%	.0%	.0%	.0%	.0%	47.4%	.0%	.0%	.0%	100.0%	.0%	29.6%	.0%
Borrowing % of Non Grant Funding	44.3%	.0%	.0%	.0%	.0%	52.6%	.0%	.0%	.0%	.0%	.0%	70.4%	.0%
Grant Funding % of Total Funding	83.1%	100.0%	100.0%	100.0%	100.0%	87.6%	.0%	100.0%	100.0%	71.3%	100.0%	55.0%	100.0%
<b>Borrowing</b>													
Total Borrowing Liability	14 777	-	-	5 382	942	2 840	1 265	899	6 876	94 720	-	10 500	144
Borrowing for the Financial Year	5 046	-	-	-	-	1 800	-	-	-	-	-	10 500	-
Cost of Borrowing for the Financial Year	6 640	831	1 573	1 395	1 092	1 367	2 089	326	1 820	29 865	616	6 848	350
Total Cost of Debt as a % of Total Borrowing Liability	44.9%	.0%	.0%	25.9%	115.9%	48.1%	165.2%	36.3%	26.5%	31.5%	.0%	65.2%	243.1%
Financing Cost % of Asset Base	.7%	.7%	.4%	.7%	.2%	.4%	15.9%	.1%	.2%	2.0%	.4%	1.1%	.2%
Capital Charges % of Operating Expenditure	3.0%	1.4%	3.1%	2.2%	1.2%	.8%	4.2%	1.0%	1.0%	5.0%	1.1%	3.4%	.5%
Borrowing % of Total Assets	1.6%	.0%	.0%	2.5%	.2%	.8%	9.6%	.3%	.9%	6.4%	.0%	1.8%	.1%
Capital Charges to Own Revenue	3.9%	2.4%	5.4%	4.3%	1.8%	1.5%	42.4%	3.5%	1.5%	5.7%	4.3%	3.8%	.7%
Borrowed Funding of own Capital Expenditure	44.3%	.0%	.0%	.0%	.0%	131.4%	.0%	.0%	.0%	.0%	.0%	70.4%	.0%
Gearing	1.6%	.0%	.0%	2.7%	.2%	.8%	12.5%	.3%	1.0%	6.5%	.0%	1.7%	.1%
Current Ratio	7.4	4.5	.6	.7	.6	2.8	.3	1.6	1.3	.7	3.3	3.3	4.3
Liquidity Ratio	.8	3.7	.0	.5	.1	.1	.3	.5	.1	.1	.1	1.6	.0
Finance charges and Depreciation/Total Revenue	5.6%	9.0%	8.5%	18.1%	13.8%	10.9%	7.4%	27.8%	1.0%	20.6%	14.9%	10.5%	6.1%
Debt coverage	35.7	29.3	78.8	18.2	27.2	42.5	5.9	10.5	15.4	26.7	65.7	349.5	172.7
<b>Capital Programme</b>													
<b>Capital Appropriations</b>													
<b>Trading Services</b>	<b>52 895</b>	<b>4 700</b>	<b>1 500</b>	<b>8 362</b>	<b>2 896</b>	<b>15 504</b>	<b>-</b>	<b>6 780</b>	<b>17 911</b>	<b>15 108</b>	<b>14 905</b>	<b>8 080</b>	<b>10 607</b>
Total Appropriation - Electricity Infrastructure	6 726	-	1 500	-	-	3 774	-	-	-	13 366	-	-	1 500
Total Appropriation - Water Infrastructure	10 180	-	-	8 362	2 896	7 200	-	-	17 911	1 743	10 671	8 000	8 916
Total Appropriation - Waste Water Management	35 958	3 700	-	-	-	4 530	-	4 126	-	-	-	-	191
Total Appropriation - Waste Management	31	1 000	-	-	-	-	-	2 654	-	-	4 234	80	-
<b>Economic and Environmental</b>	<b>11 737</b>	<b>2 000</b>	<b>8 390</b>	<b>8 825</b>	<b>5 792</b>	<b>9 687</b>	<b>-</b>	<b>-</b>	<b>300</b>	<b>1 725</b>	<b>-</b>	<b>18 159</b>	<b>2 100</b>
Total Appropriation - Planning and Development	12	-	-	8 825	-	-	-	-	-	-	-	-	-
Total Appropriation - Road Transport	11 724	2 000	8 390	-	5 792	9 687	-	-	300	1 725	-	18 159	2 100
Total Appropriation - Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Governance and Administration</b>	<b>2 056</b>	<b>-</b>	<b>-</b>	<b>70</b>	<b>-</b>	<b>1 520</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3 100</b>	<b>-</b>	<b>3 573</b>	<b>-</b>
<b>Community and Public Safety</b>	<b>657</b>	<b>1 228</b>	<b>-</b>	<b>-</b>	<b>965</b>	<b>910</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>16 318</b>	<b>2 000</b>	<b>3 338</b>	<b>-</b>
<b>Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3 574</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>% Capital Appropriations measured against Total Capital</b>													

**Summarised Outcome: Municipal Budget :**

	NC073	NC074	NC075	NC076	NC077	NC078	DC7	NC081	NC082	NC083	NC084	NC085	NC086
	Emthanjeni	Kareeberg	Renosterberg	Thembelihe	Siyathemba	Siyancuma	Pixley Ka	Mier	IKai!	IKhara	IKheis	Tsantsabane	Kgatelopele
R thousands	(M)	(M)	(M)	(L)	(M)	(M)	Seme (Nc) (M)	(L)	Garib (L)	Hais (M)	(L)	(L)	(L)
<b>Trading Services</b>	<b>78.5%</b>	<b>59.3%</b>	<b>15.2%</b>	<b>48.5%</b>	<b>30.0%</b>	<b>56.1%</b>	<b>.0%</b>	<b>100.0%</b>	<b>82.2%</b>	<b>41.7%</b>	<b>88.2%</b>	<b>24.4%</b>	<b>83.5%</b>
% of Capital Budget - Electricity Infrastructure	10.0%	.0%	15.2%	.0%	.0%	13.7%	.0%	.0%	.0%	36.9%	.0%	.0%	11.8%
% of Capital Budget - Water Infrastructure	15.1%	.0%	.0%	48.5%	30.0%	26.1%	.0%	.0%	82.2%	4.8%	63.1%	24.1%	70.2%
% of Capital Budget - Waste Water Management	53.4%	46.7%	.0%	.0%	.0%	16.4%	.0%	60.9%	.0%	.0%	.0%	.0%	1.5%
% of Capital Budget - Waste Management	.0%	12.6%	.0%	.0%	.0%	.0%	.0%	39.1%	.0%	.0%	25.0%	.2%	.0%
<b>Economic and Environmental</b>	<b>17.4%</b>	<b>25.2%</b>	<b>84.8%</b>	<b>51.1%</b>	<b>60.0%</b>	<b>35.1%</b>	<b>.0%</b>	<b>.0%</b>	<b>1.4%</b>	<b>4.8%</b>	<b>.0%</b>	<b>54.8%</b>	<b>16.5%</b>
% of Capital Budget - Planning and Development	.0%	.0%	.0%	51.1%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
% of Capital Budget - Road Transport	17.4%	25.2%	84.8%	.0%	60.0%	35.1%	.0%	.0%	1.4%	4.8%	.0%	54.8%	16.5%
% of Capital Budget - Environmental Protection	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
<b>Governance and Administration</b>	<b>3.1%</b>	<b>.0%</b>	<b>.0%</b>	<b>.4%</b>	<b>.0%</b>	<b>5.5%</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>	<b>8.6%</b>	<b>.0%</b>	<b>10.8%</b>	<b>.0%</b>
<b>Community and Public Safety</b>	<b>1.0%</b>	<b>15.5%</b>	<b>.0%</b>	<b>.0%</b>	<b>10.0%</b>	<b>3.3%</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>	<b>45.0%</b>	<b>11.8%</b>	<b>10.1%</b>	<b>.0%</b>
<b>Other</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>	<b>16.4%</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>
<b>Asset Management</b>													
Total Value of PPE	930 037	119 113	399 373	211 139	437 953	351 087	13 173	318 322	763 042	1 468 885	146 599	600 000	176 660
Capital Asset Renewal	11 386	7 928	-	-	-	24 891	-	-	-	1 608	-	33 150	-
Operational Repairs & Maintenance	16 618	985	-	1 095	3 145	6 611	-	989	2 140	18 758	3 297	8 894	5 254
Asset Renewal % of Depreciation	123.1%	183.4%	.0%	.0%	.0%	174.0%	.0%	.0%	.0%	1.5%	.0%	217.7%	.0%
R&M % of PPE	1.8%	.8%	.0%	.5%	.7%	1.9%	.0%	.3%	.3%	1.3%	2.2%	1.5%	3.0%
Asset Renewal and R&M as a % of PPE	3.0%	7.5%	.0%	.5%	.7%	9.0%	.0%	.3%	.3%	1.4%	2.2%	7.0%	3.0%
Depreciation as % of Asset Base	1.0%	3.6%	.7%	4.5%	2.6%	4.1%	15.2%	2.5%	.0%	7.4%	3.5%	2.5%	2.4%
Repairs & Maintenance/Total Revenue	7.8%	1.7%	.0%	1.9%	3.5%	4.9%	.0%	3.5%	1.2%	3.2%	8.5%	4.3%	7.0%
<b>AVERAGE HOUSEHOLD BILLS</b>													
<b>Percentage Increases</b>													
Property rates	6.0%	6.3%	.0%	(37.3%)	.0%	6.0%	.0%	.0%	.0%	12.4%	6.0%	8.0%	.0%
Electricity: Basic levy	12.2%	12.2%	.0%	12.2%	.0%	7.4%	.0%	.0%	.0%	.0%	.0%	7.0%	.0%
Electricity: Consumption	12.2%	12.4%	.0%	12.7%	.0%	6.0%	.0%	.0%	.0%	12.2%	.0%	12.2%	.0%
Water: Basic levy	5.9%	6.0%	.0%	5.8%	.0%	6.0%	.0%	9.9%	.0%	.0%	6.0%	.0%	.0%
Water: Consumption	6.0%	6.0%	.0%	5.8%	.0%	5.9%	.0%	10.0%	.0%	7.0%	6.0%	8.9%	.0%
Sanitation	6.5%	6.0%	.0%	5.8%	.0%	6.0%	.0%	10.0%	.0%	7.0%	6.0%	10.0%	.0%
Refuse removal	6.5%	6.0%	.0%	5.8%	.0%	6.0%	.0%	10.0%	.0%	9.0%	6.0%	9.1%	.0%
Other	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
<b>Monthly Bill (Rand/cent)</b>													
Property rates	666.60	578.36	.00	372.08	.00	536.18	.00	323.31	.00	411.81	10.88	227.66	481.50
Electricity: Basic levy	131.67	123.62	.00	152.92	.00	142.79	.00	.00	.00	.00	.00	66.88	126.08
Electricity: Consumption	837.66	579.50	.00	567.76	.00	494.68	.00	.00	.00	821.37	.00	1 554.19	2 833.05
Water: Basic levy	57.82	131.46	.00	47.30	.00	52.74	.00	25.27	.00	.00	37.50	.00	60.29
Water: Consumption	155.86	43.71	.00	72.79	.00	302.90	.00	146.60	.00	163.39	97.70	164.32	710.75
Sanitation	142.09	159.34	.00	98.18	.00	98.86	.00	113.44	.00	182.66	80.13	193.84	110.15
Refuse removal	88.61	140.68	.00	57.51	.00	78.71	.00	79.11	.00	139.08	105.80	123.06	78.53
Other	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00
Total Monthly Bill (excluding VAT)	2 080.31	1 756.67	.00	1 368.54	.00	1 706.86	.00	687.73	.00	1 718.32	332.02	2 329.95	4 400.34

**Summarised Outcome: Municipal Budget :**

	NC073	NC074	NC075	NC076	NC077	NC078	DC7	NC081	NC082	NC083	NC084	NC085	NC086
	Emthanjeni	Kareeberg	Renosterberg	Thembelihle	Siyathemba	Siyancuma	Pixley Ka	Mier	IKai!	IKhara	IKheis	Tsantsabane	Kgatelopele
R thousands	(M)	(M)	(M)	(L)	(M)	(M)	Seme (Nc) (M)	(L)	Garib (L)	Hais (M)	(L)	(L)	(L)
<b>SOCIAL PACKAGE</b>													
Total Number of Households	12 615	3 222	1 166	4 061	5 350	4 880	0	0	414	22 465	17 150	10 800	5 544
<b>Highest level of free service provided</b>													
Water (kilolitres per household per month)	8	10	0	6	6	6	0	0	0	6	6	0	0
Electricity (kwh per household per month)	46	50	0	50	50	50	0	0	0	50	53	0	0
<b>Number of Households receiving Free Basic Services</b>													
Water (6 kilolitres per household per month)	2 908	1 367	1 166	2 560	3 122	2 750	0	560	0	6 084	925	2 694	1 800
Sanitation (free minimum level service)	2 908	1 367	1 166	385	3 122	2 750	0	560	0	6 084	535	2 694	1 800
Electricity/Other energy (50kwh per household per month)	2 908	1 091	1 177	385	2 758	1 656	0	560	0	5 300	515	2 694	1 800
Refuse(removed at least once a week)	2 908	1 367	1 166	385	2 758	2 750	0	560	0	6 084	925	2 694	1 800
<b>Cost of Free Basic Services provided</b>	<b>16 591</b>	<b>7 685</b>	<b>2 012</b>	<b>162</b>	<b>9 273</b>	<b>8 987</b>	-	<b>0</b>	-	<b>21 597</b>	<b>2 019</b>	<b>14</b>	-
Water (6 kilolitres per household per month)	6 087	51	447	34	2 691	1 148	-	0	-	-	234	2	-
Sanitation (free minimum level service)	5 548	4 522	1 166	72	4 252	3 591	-	0	-	-	427	5	-
Electricity/Other energy (50kwh per household per month)	1 496	1 172	399	23	303	1 389	-	-	-	-	352	3	-
Refuse(removed at least once a week)	3 459	1 939	-	-	2 027	2 859	-	0	-	-	1 006	3	-
<b>Average Cost per Household Per Annum</b>	<b>5 705.15</b>	<b>5 838.52</b>	<b>1 721.99</b>	<b>259.57</b>	<b>3 068.73</b>	<b>3 601.81</b>	<b>.00</b>	<b>.40</b>	<b>.00</b>	<b>.00</b>	<b>2 822.10</b>	<b>5.06</b>	<b>.00</b>
Water (6 kilolitres per household per month)	2 093.15	37.09	383.36	13.22	861.85	417.53	.00	.05	.00	.00	252.80	.88	.00
Sanitation (free minimum level service)	1 907.89	3 308.03	1 000.00	187.89	1 361.86	1 305.78	.00	.20	.00	.00	797.50	1.77	.00
Electricity/Other energy (50kwh per household per month)	514.48	1 074.64	338.62	58.46	109.96	838.89	.00	.00	.00	.00	684.00	1.16	.00
Refuse(removed at least once a week)	1 189.63	1 418.76	.00	.00	735.07	1 039.61	.00	.14	.00	.00	1 087.80	1.26	.00
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	<b>16 591</b>	<b>7 981</b>	<b>2 008</b>	<b>665</b>	<b>9 581</b>	<b>9 905</b>	-	<b>0</b>	-	-	<b>2 610</b>	<b>14</b>	-
<b>Revenue cost of free services provided (excl property rates and other)</b>	<b>16 591</b>	<b>9 082</b>	<b>2 351</b>	<b>162</b>	<b>8 035</b>	<b>8 987</b>	-	<b>1 178</b>	-	-	<b>8</b>	<b>13 465</b>	-
Local Government Equitable Share	35 929	18 021	18 179	18 676	24 220	39 475	35 320	14 577	52 338	57 629	19 697	28 192	17 104
<b>MTREF Funded / Unfunded</b>	<b>Funded</b>	<b>Funded</b>	<b>Unfunded</b>	<b>Funded</b>	<b>Unfunded</b>	<b>Funded</b>	<b>Funded</b>	<b>Funded</b>	<b>Funded</b>	<b>Unfunded</b>	<b>Funded</b>	<b>Funded</b>	<b>Funded</b>



**Summarised Outcome: Municipal Budget :**

	DC8	NC091	NC092	NC093	NC094	DC9
	Z F	Sol	Dikgatlong	Magareng	Phokwane	Frances
R thousands	Mgcawu (M)	Plaatje (H)	(L)	(L)	(M)	Baard (M)
Total Operating Revenue	62 534	1 749 221	162 076	91 827	242 916	117 137
Total Operating Expenditure	61 252	1 738 342	163 743	83 713	239 422	155 102
Operating Performance Surplus / (Deficit)	1 282	10 879	(1 667)	8 114	3 495	(37 965)
Cash and Cash Equivalents at the Year End	4 526	224 384	(3 075)	19 687	(33 491)	61 743
Net Increase / (Decrease) in Cash held for the Year	665	9 892	(3 949)	14 687	(38 651)	(32 273)
Cash Backing / Surplus (Deficit) Reconciliation	1 719	441 440	78 380	4 037	114 595	46 319
Cash Coverage Ratio	1.1	1.8	(.2)	3.4	(2.1)	5.5
<b>STATEMENT OF OPERATING PERFORMANCE</b>						
<b>Revenue</b>						
% Increase in Total Operating Revenue	4.8%	6.1%	46.6%	6.4%	20.7%	8.5%
% Increase in Property Rates Revenue	.0%	6.5%	50.7%	66.8%	18.2%	.0%
% Increase in Electricity Revenue	.0%	7.0%	29.2%	13.8%	50.3%	.0%
% Increase in Water Revenue	.0%	2.5%	241.2%	6.1%	21.5%	.0%
% Increase in Property Rates & Service Charges	.0%	6.1%	83.3%	22.9%	30.3%	.0%
% Increase in Operating Grant Revenue	7.6%	1.3%	17.0%	.3%	8.1%	5.4%
% Increase in Capital Grant Revenue	.0%	(27.7%)	.0%	(37.5%)	(100.0%)	.0%
Collection Rate Including Other Revenue	100.0%	86.1%	47.9%	54.6%	68.2%	100.0%
Annual Debtors Collection Rate (Payment Level %)	.0%	83.8%	47.5%	54.5%	66.7%	.0%
Current Debtors Collection Rate	.0%	83.8%	47.5%	54.5%	66.7%	.0%
Outstanding Debtors to Revenue	.1%	34.6%	106.2%	88.1%	11.7%	9.9%
O/S Service Debtors to Revenue	10.9%	41.4%	219.2%	186.0%	20.0%	270.5%
<b>Expenditure</b>						
% Increase in Total Operating Expenditure	6.7%	6.5%	48.8%	(27.4%)	9.2%	16.9%
% Increase in Employee Costs	3.6%	9.1%	10.0%	9.4%	20.5%	5.8%
% Overtime measured against Employee Related Costs	.0%	3.0%	3.0%	4.9%	4.2%	.1%
% Increase in Electricity Bulk Purchases	.0%	9.1%	47.4%	(82.1%)	74.5%	.0%
% Increase in Water Bulk Purchases	.0%	10.0%	44.0%	(84.3%)	(25.9%)	.0%
Remuneration % of Oper Exp (excl debt impair and deprec)	67.3%	39.2%	40.2%	60.5%	26.9%	38.5%
Contracted Services % of Oper Exp (excl debt impair and deprec)	.2%	.0%	6.3%	4.3%	7.6%	.0%
Debt Impairment % of Billable Revenue	.0%	11.0%	57.6%	29.3%	7.4%	.3%
% Electricity Distribution Losses	.0%	14.4%	.0%	.0%	.0%	.0%
% Water Distribution Losses	.0%	13.9%	.0%	.0%	.0%	.0%
Employee costs/Total Revenue	65.2%	34.1%	29.2%	40.3%	24.0%	49.1%

**Summarised Outcome: Municipal Budget :**

	DC8	NC091	NC092	NC093	NC094	DC9
	Z F	Sol	Dikgatlong	Magareng	Phokwane	Frances
R thousands	Mgcawu (M)	Plaatje (H)	(L)	(L)	(M)	Baard (M)
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>						
<b>Capital Funding</b>						
Total Capital Budget	870	111 709	40 974	13 939	55 282	13 555
Internally Funded and Other	870	47 433	1 500	-	3 495	13 555
Grant Funding and Other	-	64 276	39 474	13 939	51 787	-
Internally Generated Funds % of Non Grant Funding	100.0%	100.0%	100.0%	.0%	100.0%	100.0%
Borrowing % of Non Grant Funding	.0%	.0%	.0%	.0%	.0%	.0%
Grant Funding % of Total Funding	.0%	57.5%	96.3%	100.0%	93.7%	.0%
<b>Borrowing</b>						
Total Borrowing Liability	400	226 841	1 700	-	-	6 649
Borrowing for the Financial Year	-	-	-	-	-	-
Cost of Borrowing for the Financial Year	534	40 668	75	100	-	4 165
Total Cost of Debt as a % of Total Borrowing Liability	133.6%	17.9%	4.4%	.0%	.0%	62.6%
Financing Cost % of Asset Base	2.4%	2.8%	.0%	.0%	.0%	9.2%
Capital Charges % of Operating Expenditure	.9%	2.3%	.0%	.1%	.0%	2.7%
Borrowing % of Total Assets	1.8%	15.4%	.3%	.0%	.0%	14.6%
Capital Charges to Own Revenue	8.8%	2.6%	.1%	.2%	.0%	39.2%
Borrowed Funding of own Capital Expenditure	.0%	.0%	.0%	.0%	.0%	.0%
Gearing	33.5%	12.7%	.2%	.0%	.0%	8.9%
Current Ratio	.9	3.7	7.5	1.7	7.0	3.9
Liquidity Ratio	.9	1.0	.5	.1	5.4	3.7
Finance charges and Depreciation/Total Revenue	1.3%	4.8%	.4%	10.7%	5.1%	7.4%
Debt coverage	8.1	42.9	21.1	6.6	111.4	1.6
<b>Capital Programme</b>						
<b>Capital Appropriations</b>						
<b>Trading Services</b>	-	<b>76 012</b>	<b>29 046</b>	<b>3 000</b>	<b>38 055</b>	-
Total Appropriation - Electricity Infrastructure	-	11 500	1 097	3 000	1 000	-
Total Appropriation - Water Infrastructure	-	15 460	7 479	-	35 903	-
Total Appropriation - Waste Water Management	-	49 053	20 470	-	689	-
Total Appropriation - Waste Management	-	-	-	-	463	-
<b>Economic and Environmental</b>	<b>88</b>	<b>9 100</b>	<b>6 928</b>	<b>10 939</b>	<b>16 650</b>	<b>1 079</b>
Total Appropriation - Planning and Development	88	9 100	-	-	780	1 059
Total Appropriation - Road Transport	-	-	6 928	10 939	15 870	-
Total Appropriation - Environmental Protection	-	-	-	-	-	20
<b>Governance and Administration</b>	<b>643</b>	<b>7 500</b>	-	-	<b>418</b>	<b>2 751</b>
<b>Community and Public Safety</b>	<b>139</b>	<b>15 096</b>	-	-	<b>159</b>	<b>9 725</b>
<b>Other</b>	-	<b>4 000</b>	<b>5 000</b>	-	-	-
<b>% Capital Appropriations measured against Total Capital</b>						

**Summarised Outcome: Municipal Budget :**

	DC8	NC091	NC092	NC093	NC094	DC9
	Z F	Sol	Dikgatlong	Magareng	Phokwane	Frances
R thousands	Mgcawu (M)	Plaatje (H)	(L)	(L)	(M)	Baard (M)
<b>Trading Services</b>	.0%	68.0%	70.9%	21.5%	68.8%	.0%
% of Capital Budget - Electricity Infrastructure	.0%	10.3%	2.7%	21.5%	1.8%	.0%
% of Capital Budget - Water Infrastructure	.0%	13.8%	18.3%	.0%	64.9%	.0%
% of Capital Budget - Waste Water Management	.0%	43.9%	50.0%	.0%	1.2%	.0%
% of Capital Budget - Waste Management	.0%	.0%	.0%	.0%	.8%	.0%
<b>Economic and Environmental</b>	<b>10.1%</b>	<b>8.1%</b>	<b>16.9%</b>	<b>78.5%</b>	<b>30.1%</b>	<b>8.0%</b>
% of Capital Budget - Planning and Development	10.1%	8.1%	.0%	.0%	1.4%	7.8%
% of Capital Budget - Road Transport	.0%	.0%	16.9%	78.5%	28.7%	.0%
% of Capital Budget - Environmental Protection	.0%	.0%	.0%	.0%	.0%	.2%
<b>Governance and Administration</b>	<b>74.0%</b>	<b>6.7%</b>	<b>.0%</b>	<b>.0%</b>	<b>.8%</b>	<b>20.3%</b>
<b>Community and Public Safety</b>	<b>16.0%</b>	<b>13.5%</b>	<b>.0%</b>	<b>.0%</b>	<b>.3%</b>	<b>71.7%</b>
<b>Other</b>	<b>.0%</b>	<b>3.6%</b>	<b>12.2%</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>
<b>Asset Management</b>						
Total Value of PPE	22 012	1 477 512	577 302	367 321	432 499	45 467
Capital Asset Renewal	-	75 438	-	-	-	1 379
Operational Repairs & Maintenance	1 870	81 503	5 898	-	10 319	3 956
Asset Renewal % of Depreciation	.0%	140.7%	.0%	.0%	.0%	24.6%
R&M % of PPE	8.5%	5.5%	1.0%	.0%	2.4%	8.7%
Asset Renewal and R&M as a % of PPE	8.5%	10.6%	1.0%	.0%	2.4%	11.7%
Depreciation as % of Asset Base	3.0%	3.6%	.1%	2.6%	2.8%	12.3%
Repairs & Maintenance/Total Revenue	3.0%	4.7%	3.6%	.0%	4.2%	3.4%
<b>AVERAGE HOUSEHOLD BILLS</b>						
<b>Percentage Increases</b>						
Property rates	.0%	(19.8%)	(63.4%)	(100.0%)	.0%	.0%
Electricity: Basic levy	.0%	.0%	.0%	2.3%	83.4%	.0%
Electricity: Consumption	.0%	12.1%	(2.6%)	(100.0%)	(100.0%)	.0%
Water: Basic levy	.0%	.0%	.0%	15.4%	6.0%	.0%
Water: Consumption	.0%	6.4%	(5.0%)	(100.0%)	(100.0%)	.0%
Sanitation	.0%	6.5%	(6.2%)	6.8%	6.0%	.0%
Refuse removal	.0%	6.5%	(6.3%)	(99.8%)	6.0%	.0%
Other	.0%	.0%	.0%	.0%	.0%	.0%
<b>Monthly Bill (Rand/cent)</b>						
Property rates	.00	338.83	394.06	.00	.00	.00
Electricity: Basic levy	.00	.00	150.93	111.26	117.74	.00
Electricity: Consumption	.00	802.48	650.00	.00	.00	.00
Water: Basic levy	.00	.00	57.03	29.69	37.11	.00
Water: Consumption	.00	357.96	184.00	.00	.00	.00
Sanitation	.00	104.46	93.13	22.28	89.27	.00
Refuse removal	.00	74.53	90.49	68.76	54.41	.00
Other	.00	.00	.00	.00	.00	.00
Total Monthly Bill (excluding VAT)	.00	1 678.26	1 619.64	231.99	298.53	.00

