

**Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2015/16 Budget vs Original Budget 2014/15**

	NW371	NW372	NW373	NW374	NW375	DC37	NW381	NW382	NW383	NW384	NW385	DC38	NW392
	Moretele	Madibeng	Rustenburg	Kgetlengrivier	Moses	Bojanala	Ratlou	Tswaing	Mafikeng	Ditsobotla	Ramotshere	Ngaka Modiri	Naledi
R thousands	(L)	(H)	(H)	(L)	Kotane (M)	Platinum (H)	(L)	(L)	(L)	(L)	Moiloa (L)	Molema (L)	(Nw) (L)
Total Operating Revenue	355 957	1 512 326	3 575 490	143 873	592 670	300 128	118 737	173 238	522 557	375 745	282 122	519 626	346 208
Total Operating Expenditure	340 408	1 512 169	3 567 711	131 131	686 973	257 143	105 478	172 492	586 901	371 877	256 506	463 867	403 418
Operating Performance Surplus / (Deficit)	15 549	157	7 779	12 742	(94 303)	42 985	13 260	746	(64 343)	3 868	25 616	55 760	(57 210)
Cash and Cash Equivalents at the Year End	21 217	224 642	691 663	5 839	170 213	4 705	39 233	5 202	12 586	(19 906)	75 691	-	3 957
Net Increase / (Decrease) in Cash held for the Year	544	135 256	149 489	3 314	9 978	2 115	11 650	11 365	13 238	(23 906)	35 330	(15 355)	2 626
Cash Backing / Surplus (Deficit) Reconciliation	30 502	5 433	52 579	28 110	147 161	19 729	26 963	2 765	(10 630)	37 285	91 447	(432 987)	(30 045)
Cash Coverage Ratio	.9	2.1	2.7	.6	4.3	.3	5.9	.4	.3	(.7)	4.2	.0	.1
<b>STATEMENT OF OPERATING PERFORMANCE</b>													
<b>Revenue</b>													
% Increase in Total Operating Revenue	20.1%	8.7%	(.7%)	7.8%	18.0%	10.2%	(12.8%)	13.0%	(.2%)	8.8%	29.0%	2.4%	15.6%
% Increase in Property Rates Revenue	64.9%	2.2%	10.5%	30.7%	52.5%	.0%	(76.9%)	21.6%	(.2%)	11.3%	141.9%	.0%	3.5%
% Increase in Electricity Revenue	.0%	(4.0%)	(5.3%)	12.6%	.0%	.0%	.0%	2.4%	.0%	21.9%	76.6%	.0%	38.4%
% Increase in Water Revenue	33.7%	32.3%	(18.4%)	9.6%	2.4%	.0%	.0%	(1.9%)	(35.2%)	7.7%	(18.2%)	.0%	(25.0%)
% Increase in Property Rates & Service Charges	52.7%	2.6%	(4.7%)	12.4%	17.4%	.0%	(76.9%)	6.8%	(12.7%)	15.2%	75.8%	.0%	17.4%
% Increase in Operating Grant Revenue	19.6%	24.7%	39.9%	6.8%	17.9%	10.3%	20.0%	29.2%	.8%	33.8%	9.0%	19.8%	
% Increase in Capital Grant Revenue	4.6%	.0%	(4.8%)	.0%	14.2%	(22.8%)	4.0%	8.0%	9.7%	.0%	91.3%	(7.4%)	65.8%
Collection Rate Including Other Revenue	37.3%	74.8%	86.0%	84.6%	57.7%	100.0%	30.4%	82.8%	74.4%	88.1%	110.2%	100.0%	106.4%
Annual Debtors Collection Rate (Payment Level %)	35.1%	73.8%	84.6%	80.1%	55.5%	.0%	10.2%	79.5%	72.8%	84.5%	81.6%	.0%	82.6%
Current Debtors Collection Rate	35.1%	73.8%	84.6%	80.1%	55.5%	.0%	10.2%	79.5%	72.8%	86.2%	122.4%	.0%	106.2%
Outstanding Debtors to Revenue	11.9%	5.1%	13.4%	40.0%	24.2%	.5%	68.0%	15.5%	62.6%	83.0%	28.8%	1.9%	17.0%
O/S Service Debtors to Revenue	55.0%	8.1%	17.0%	98.6%	68.0%	.0%	800.5%	37.4%	109.9%	118.2%	73.9%	4 730.1%	24.3%
<b>Expenditure</b>													
% Increase in Total Operating Expenditure	20.6%	8.7%	.2%	8.2%	18.1%	(7.8%)	(4.9%)	12.6%	13.8%	7.7%	17.3%	1.9%	6.7%
% Increase in Employee Costs	16.8%	10.6%	10.0%	7.7%	16.4%	1.4%	7.1%	1.2%	8.3%	.0%	21.2%	15.3%	9.4%
% Overtime measured against Employee Related Costs	1.6%	6.7%	5.6%	3.1%	2.8%	3.4%	.4%	3.5%	1.2%	5.4%	2.0%	.9%	5.3%
% Increase in Electricity Bulk Purchases	.0%	29.8%	6.7%	(21.3%)	.0%	.0%	.0%	14.2%	.0%	5.2%	14.1%	.0%	16.6%
% Increase in Water Bulk Purchases	.0%	(28.8%)	3.2%	(100.0%)	26.4%	.0%	.0%	4.8%	3.0%	33.3%	.0%	241.7%	100.0%
Remuneration % of Oper Exp (excl debt impair and deprec)	29.7%	27.9%	18.3%	32.5%	34.3%	52.0%	49.7%	44.1%	47.2%	46.8%	39.5%	69.4%	44.2%
Contracted Services % of Oper Exp (excl debt impair and deprec)	15.6%	6.0%	8.6%	4.0%	5.8%	21.6%	6.7%	3.7%	4.0%	5.2%	5.6%	1.7%	4.4%
Debt Impairment % of Billable Revenue	51.4%	21.8%	14.0%	8.9%	29.7%	.0%	37.2%	6.7%	23.2%	10.9%	.0%	.0%	7.9%
% Electricity Distribution Losses	.0%	29.5%	5.6%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	30.1%	.0%	14.4%
% Water Distribution Losses	.0%	214.1%	18.1%	.0%	7.4%	.0%	.0%	.0%	.0%	.0%	414.8%	.0%	45.0%
Employee costs/Total Revenue	24.3%	22.5%	14.8%	28.0%	30.0%	43.7%	39.3%	39.9%	41.6%	38.7%	35.1%	53.2%	42.9%

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R thousands	(L)	(H)	(H)	(L)	Kotane (M)	Platinum (H)	(L)	(L)	(L)	(L)	Moiloa (L)	Molema (L)	(Nw) (L)
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>													
<b>Capital Funding</b>													
Total Capital Budget	124 215	292 461	1 063 748	27 852	150 257	965	33 205	30 190	59 184	37 392	105 703	282 764	41 363
Internally Funded and Other	12 200	8 000	90 440	5 700	13 786	-	5 794	500	-	-	25 616	6 225	450
Grant Funding and Other	112 015	284 461	653 617	22 152	136 471	965	27 411	29 690	59 184	37 392	80 087	276 539	40 913
Internally Generated Funds % of Non Grant Funding	100.0%	100.0%	22.1%	100.0%	100.0%	.0%	100.0%	100.0%	.0%	.0%	100.0%	100.0%	100.0%
Borrowing % of Non Grant Funding	.0%	.0%	77.9%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Grant Funding % of Total Funding	90.2%	97.3%	61.4%	79.5%	90.8%	100.0%	82.6%	98.3%	100.0%	100.0%	75.8%	97.8%	98.9%
<b>Borrowing</b>													
Total Borrowing Liability	-	550 000	100 000	-	74 375	1 500	-	-	17 868	1 900	6 285	-	694
Borrowing for the Financial Year	-	-	319 692	-	-	-	-	-	-	-	-	-	-
Cost of Borrowing for the Financial Year	170	34 550	107 079	366	15 518	319	70	-	15 242	1 100	1 285	3 000	26 324
Total Cost of Debt as a % of Total Borrowing Liability	.0%	6.3%	107.1%	.0%	20.9%	21.2%	.0%	.0%	85.3%	57.9%	20.4%	.0%	3 795.5%
Financing Cost % of Asset Base	.0%	.8%	1.3%	.1%	1.4%	.8%	.0%	.0%	1.8%	.2%	.2%	.1%	2.7%
Capital Charges % of Operating Expenditure	.0%	2.3%	3.0%	.3%	2.3%	.1%	.1%	.0%	2.6%	.3%	.5%	.6%	6.5%
Borrowing % of Total Assets	.0%	12.6%	1.2%	.0%	6.6%	3.8%	.0%	.0%	2.2%	.3%	1.2%	.0%	.1%
Capital Charges to Own Revenue	.2%	3.3%	3.5%	.5%	6.2%	27.7%	.6%	.0%	4.7%	.4%	.9%	58.6%	9.4%
Borrowed Funding of own Capital Expenditure	.0%	.0%	31.3%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Gearing	.0%	12.9%	1.1%	.0%	5.9%	4.5%	.0%	.0%	1.5%	.2%	1.1%	.0%	.1%
Current Ratio	4.8	1.4	1.7	2.2	5.3	1.4	5.4	1.2	2.1	4.8	1.7	.5	.5
Liquidity Ratio	2.0	1.0	1.0	.3	2.7	1.3	1.2	.0	.1	.0	.6	.5	.1
Finance charges and Depreciation/Total Revenue	2.9%	6.1%	9.5%	1.6%	19.0%	1.8%	6.7%	6.4%	11.6%	9.0%	2.6%	13.2%	20.3%
Debt coverage	22.2	12.3	35.7	130.0	12.4	1.2	8.0	275 672.8	11.7	37.7	36.6	2.6	29.2
<b>Capital Programme</b>													
<b>Capital Appropriations</b>													
<b>Trading Services</b>	<b>74 220</b>	<b>126 411</b>	<b>507 847</b>	<b>6 500</b>	<b>57 102</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2 000</b>	<b>20 135</b>	<b>274 223</b>	<b>20 800</b>
Total Appropriation - Electricity Infrastructure	8 000	24 000	176 274	2 500	15 980	-	-	-	-	2 000	16 000	-	20 000
Total Appropriation - Water Infrastructure	55 220	79 911	109 977	-	22 077	-	-	-	-	-	3 500	143 356	-
Total Appropriation - Waste Water Management	11 000	20 000	216 596	1 000	13 367	-	-	-	-	-	-	130 867	-
Total Appropriation - Waste Management	-	2 500	5 000	3 000	5 678	-	-	-	-	-	635	-	800
<b>Economic and Environmental</b>	<b>21 110</b>	<b>142 300</b>	<b>545 161</b>	<b>12 579</b>	<b>74 483</b>	<b>200</b>	<b>29 491</b>	<b>18 000</b>	<b>51 184</b>	<b>35 392</b>	<b>79 545</b>	<b>5 091</b>	<b>10 663</b>
Total Appropriation - Planning and Development	-	-	20 000	-	-	200	29 491	18 000	-	-	-	-	-
Total Appropriation - Road Transport	21 110	142 300	525 161	12 579	74 483	-	-	-	51 184	35 392	79 545	5 091	10 663
Total Appropriation - Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Governance and Administration</b>	<b>2 200</b>	<b>6 500</b>	<b>5 400</b>	<b>5 700</b>	<b>4 806</b>	<b>765</b>	<b>2 084</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2 150</b>	<b>2 850</b>	<b>4 950</b>
<b>Community and Public Safety</b>	<b>15 485</b>	<b>17 250</b>	<b>5 340</b>	<b>3 073</b>	<b>13 867</b>	<b>-</b>	<b>1 630</b>	<b>12 190</b>	<b>8 000</b>	<b>-</b>	<b>3 873</b>	<b>600</b>	<b>4 950</b>
<b>Other</b>	<b>11 200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>% Capital Appropriations measured against Total Capital</b>													

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R thousands	(L)	(H)	(H)	(L)	Kotane (M)	Platinum (H)	(L)	(L)	(L)	(L)	Moiloa (L)	Molema (L)	(Nw) (L)
<b>Trading Services</b>	59.8%	43.2%	47.7%	23.3%	38.0%	.0%	.0%	.0%	.0%	5.3%	19.0%	97.0%	50.3%
% of Capital Budget - Electricity Infrastructure	6.4%	8.2%	16.6%	9.0%	10.6%	.0%	.0%	.0%	.0%	5.3%	15.1%	.0%	48.4%
% of Capital Budget - Water Infrastructure	44.5%	27.3%	10.3%	.0%	14.7%	.0%	.0%	.0%	.0%	.0%	3.3%	50.7%	.0%
% of Capital Budget - Waste Water Management	8.9%	6.8%	20.4%	3.6%	8.9%	.0%	.0%	.0%	.0%	.0%	.0%	46.3%	.0%
% of Capital Budget - Waste Management	.0%	.9%	.5%	10.8%	3.8%	.0%	.0%	.0%	.0%	.0%	.6%	.0%	1.9%
<b>Economic and Environmental</b>	17.0%	48.7%	51.2%	45.2%	49.6%	20.7%	88.8%	59.6%	86.5%	94.7%	75.3%	1.8%	25.8%
% of Capital Budget - Planning and Development	.0%	.0%	1.9%	.0%	.0%	20.7%	88.8%	59.6%	.0%	.0%	.0%	.0%	.0%
% of Capital Budget - Road Transport	17.0%	48.7%	49.4%	45.2%	49.6%	.0%	.0%	.0%	86.5%	94.7%	75.3%	1.8%	25.8%
% of Capital Budget - Environmental Protection	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
<b>Governance and Administration</b>	1.8%	2.2%	.5%	20.5%	3.2%	79.3%	6.3%	.0%	.0%	.0%	2.0%	1.0%	12.0%
<b>Community and Public Safety</b>	12.5%	5.9%	.5%	11.0%	9.2%	.0%	4.9%	40.4%	13.5%	.0%	3.7%	.2%	12.0%
<b>Other</b>	9.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
<b>Asset Management</b>													
Total Value of PPE	1 328 456	4 350 000	8 480 968	263 939	1 124 486	38 974	240 252	443 594	826 509	682 679	526 746	4 156 110	969 366
Capital Asset Renewal	10 178	21 840	437 612	-	-	-	-	-	-	-	1 500	137 032	14 663
Operational Repairs & Maintenance	20 545	103 638	114 895	14 920	51 317	1 531	7 350	6 358	20 633	5 000	12 457	11 300	25 968
Asset Renewal % of Depreciation	99.8%	26.5%	151.7%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	25.0%	209.5%	30.2%
R&M % of PPE	1.5%	2.4%	1.4%	5.7%	4.6%	3.9%	3.1%	1.4%	2.5%	.7%	2.4%	.3%	2.7%
Asset Renewal and R&M as a % of PPE	2.3%	2.9%	6.5%	5.7%	4.6%	3.9%	3.1%	1.4%	2.5%	.7%	2.6%	3.6%	4.2%
Depreciation as % of Asset Base	.8%	1.9%	3.4%	.7%	9.3%	12.8%	3.3%	2.5%	6.9%	4.8%	1.1%	1.6%	5.0%
Repairs & Maintenance/Total Revenue	5.8%	6.9%	3.2%	10.4%	8.7%	.5%	6.2%	3.7%	3.9%	1.3%	4.4%	2.2%	7.5%
<b>AVERAGE HOUSEHOLD BILLS</b>													
<b>Percentage Increases</b>													
Property rates	.0%	674.2%	.0%	5.9%	6.0%	.0%	.0%	6.0%	(40.0%)	.0%	.0%	.0%	4.8%
Electricity: Basic levy	.0%	.0%	93.2%	5.9%	.0%	.0%	.0%	12.2%	.0%	.0%	.0%	.0%	12.2%
Electricity: Consumption	.0%	12.2%	11.7%	5.9%	.0%	.0%	13.2%	11.9%	.0%	.0%	.0%	.0%	12.2%
Water: Basic levy	.0%	13.0%	6.0%	5.9%	.0%	.0%	.0%	6.0%	(40.0%)	.0%	.0%	.0%	.0%
Water: Consumption	.0%	13.0%	2.4%	5.9%	9.9%	.0%	.0%	5.8%	(40.0%)	.0%	.0%	.0%	4.8%
Sanitation	.0%	13.0%	10.2%	5.9%	6.0%	.0%	.0%	6.0%	(14.2%)	.0%	.0%	.0%	4.8%
Refuse removal	.0%	4.8%	5.9%	5.9%	10.0%	.0%	.0%	6.0%	(14.2%)	.0%	.0%	.0%	4.8%
Other	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	(40.0%)	.0%	.0%	.0%	.0%
<b>Monthly Bill (Rand/cent)</b>													
Property rates	.00	451.00	183.33	25.59	35.33	.00	.00	218.53	.06	.00	625.00	.00	267.71
Electricity: Basic levy	.00	.00	237.99	153.10	.00	.00	.00	135.98	.00	.00	114.91	.00	200.60
Electricity: Consumption	.00	179.52	528.63	537.44	.00	.00	16 120.00	610.00	.00	.00	605.00	.00	995.69
Water: Basic levy	41.34	34.78	59.19	14.75	.00	.00	.00	32.27	.06	.00	.00	.00	.00
Water: Consumption	25.72	84.75	272.53	193.00	255.74	.00	.00	72.01	.06	.00	96.82	.00	249.98
Sanitation	.00	119.03	115.55	42.62	25.96	.00	.00	74.46	.06	.00	73.81	.00	181.41
Refuse removal	30.00	77.66	107.48	26.40	26.94	.00	.00	81.07	.06	.00	90.23	.00	174.21
Other	.00	.00	.00	.00	.00	.00	.00	.00	.06	.00	.00	.00	.00
Total Monthly Bill (excluding VAT)	97.06	946.74	1 504.70	992.91	343.97	.00	16 120.00	1 224.32	.36	.00	1 605.77	.00	2 069.61

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R thousands	(L)	(H)	(H)	(L)	Kotane (M)	Platinum (H)	(L)	(L)	(L)	(L)	Moiloa (L)	Molema (L)	(Nw) (L)
<b>SOCIAL PACKAGE</b>													
Total Number of Households	52 063	141 662	77 467	19 200	65 300	0	0	25 664	70 846	0	41 740	0	17 840
<b>Highest level of free service provided</b>													
Water (kilolitres per household per month)	6	6	6	6	6	0	0	6	6	0	12	0	6
Electricity (kwh per household per month)	50	50	50	50	0	0	50	50	50	0	50	0	50
<b>Number of Households receiving Free Basic Services</b>													
Water (6 kilolitres per household per month)	23 000	6 500	5 373	12 558	21 300	0	0	3 500	5 500	7 000	20 000	0	6 000
Sanitation (free minimum level service)	0	6 500	5 373	6 847	345	0	0	3 500	5 500	7 000	1 313	0	6 000
Electricity/Other energy (50kwh per household per month)	23 000	6 500	3 182	11 562	0	0	15 458	860	11 120	7 000	20 000	0	6 000
Refuse(removed at least once a week)	0	6 500	5 373	6 642	80 000	0	0	3 500	34 141	7 000	1 313	0	6 000
<b>Cost of Free Basic Services provided</b>	<b>11 961</b>	<b>15 200</b>	<b>129 121</b>	<b>38 931</b>	<b>42 908</b>	-	<b>1 900</b>	<b>4 929</b>	<b>31 294</b>	<b>8 000</b>	<b>12 630</b>	-	<b>18 109</b>
Water (6 kilolitres per household per month)	6 700	545	27 345	13 683	19 278	-	-	955	5 581	1 020	2 748	-	3 796
Sanitation (free minimum level service)	-	200	6 758	11 240	256	-	-	1 729	3 047	1 568	2 645	-	870
Electricity/Other energy (50kwh per household per month)	5 261	11 070	88 475	6 412	4 000	-	1 900	362	7 907	4 250	4 712	-	3 899
Refuse(removed at least once a week)	-	3 385	6 543	7 596	19 374	-	-	1 883	14 760	1 162	2 525	-	-
<b>Average Cost per Household Per Annum</b>	<b>520.05</b>	<b>2 338.46</b>	<b>35 369.67</b>	<b>4 429.33</b>	<b>1 889.92</b>	<b>.00</b>	<b>122.91</b>	<b>1 725.60</b>	<b>2 712.01</b>	<b>1 142.86</b>	<b>4 310.89</b>	<b>.00</b>	<b>1 427.57</b>
Water (6 kilolitres per household per month)	291.30	83.85	5 089.29	1 089.58	905.06	.00	.00	272.88	1 014.64	145.71	137.38	.00	632.65
Sanitation (free minimum level service)	.00	30.77	1 257.69	1 641.53	742.68	.00	.00	494.04	553.95	224.00	2 014.47	.00	145.07
Electricity/Other energy (50kwh per household per month)	228.75	1 703.08	27 804.93	554.62	.00	.00	122.91	420.72	711.09	607.14	235.62	.00	649.85
Refuse(removed at least once a week)	.00	520.77	1 217.76	1 143.60	242.17	.00	.00	537.96	432.32	166.00	1 923.42	.00	.00
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	<b>11 961</b>	<b>15 200</b>	<b>190 041</b>	<b>55 623</b>	<b>40 255</b>	-	-	<b>6 040</b>	<b>14 916</b>	<b>8 000</b>	<b>86 218</b>	-	<b>8 565</b>
<b>Revenue cost of free services provided (excl property rates and other)</b>	<b>10 979</b>	<b>15 109</b>	<b>129 121</b>	<b>2 589</b>	<b>42 908</b>	-	<b>1 900</b>	<b>4 929</b>	<b>27 383</b>	<b>12 470</b>	<b>12 630</b>	-	<b>21 704</b>
Local Government Equitable Share	260 987	457 443	399 145	57 478	322 570	294 712	99 822	86 304	173 855	88 789	127 415	510 260	39 618
<b>MTREF Funded / Unfunded</b>	<b>Funded</b>	<b>Funded</b>	<b>Funded</b>	<b>Funded</b>	<b>Funded</b>	<b>Funded</b>	<b>Funded</b>	<b>Funded</b>	<b>Unfunded</b>	<b>Funded</b>	<b>Funded</b>	<b>Unfunded</b>	<b>Unfunded</b>

**Summarised Outcome: Municipal Budget :**

	NW393	NW394	NW396	NW397	DC39	NW401	NW402	NW403	NW404	DC40
	Mamusa	Greater	Lekwa-Teemane	Kagisano-Molopo	Dr Ruth	Ventersdorp	Tlokwe	City Of	Maquassi	Dr Kenneth
R thousands	(M)	Taung (M)	(L)	(L)	Segomotsi Mompoti (M)	(M)	(H)	Matlosana (H)	Hills (M)	Kaunda (M)
Total Operating Revenue	138 420	210 652	241 286	122 736	315 838	151 508	1 085 209	2 380 228	360 485	181 568
Total Operating Expenditure	138 627	182 726	260 095	116 600	613 236	146 170	1 185 132	2 743 375	343 343	319 306
Operating Performance Surplus / (Deficit)	(207)	27 926	(18 809)	6 136	(297 398)	5 337	(99 923)	(363 147)	17 141	(137 738)
Cash and Cash Equivalents at the Year End	1 113	54 515	(11 162)	56 085	15 192	(550)	62 447	100 001	(9 341)	3 402
Net Increase / (Decrease) in Cash held for the Year	(3 963)	8 088	(11 162)	29 989	(42 799)	(1 550)	(314 153)	10 001	(4 042)	(135 831)
Cash Backing / Surplus (Deficit) Reconciliation	(17 699)	65 615	(86 652)	23 087	56 965	42 270	458 364	(246 660)	47 727	(9 267)
Cash Coverage Ratio	.1	4.6	(.7)	9.7	.5	(.1)	.8	.6	(.4)	.1
<b>STATEMENT OF OPERATING PERFORMANCE</b>										
<b>Revenue</b>										
% Increase in Total Operating Revenue	2.0%	24.5%	21.3%	16.0%	18.6%	10.0%	6.7%	18.1%	16.2%	(.4%)
% Increase in Property Rates Revenue	(8.2%)	7.8%	80.7%	61.6%	.0%	10.9%	11.3%	17.2%	(1.8%)	.0%
% Increase in Electricity Revenue	12.2%	11.3%	17.4%	.0%	.0%	12.1%	11.6%	29.0%	5.2%	.0%
% Increase in Water Revenue	4.8%	(76.4%)	10.7%	.0%	.0%	(20.5%)	6.5%	20.6%	7.4%	.0%
% Increase in Property Rates & Service Charges	5.9%	8.2%	21.3%	61.6%	.0%	7.2%	10.5%	21.6%	7.7%	.0%
% Increase in Operating Grant Revenue	(12.8%)	28.1%	6.9%	19.0%	13.8%	14.7%	13.8%	1.0%	13.1%	.8%
% Increase in Capital Grant Revenue	17.5%	(9.1%)	(29.3%)	.0%	38.2%	.0%	8.6%	12.3%	.0%	45.6%
Collection Rate Including Other Revenue	50.8%	90.3%	78.9%	149.2%	81.4%	101.3%	99.7%	74.0%	55.0%	100.0%
Annual Debtors Collection Rate (Payment Level %)	45.2%	71.0%	37.2%	83.2%	.0%	57.6%	97.5%	75.5%	48.6%	.0%
Current Debtors Collection Rate	47.4%	71.0%	37.2%	83.2%	.0%	101.2%	97.5%	75.5%	48.6%	.0%
Outstanding Debtors to Revenue	18.2%	10.5%	41.4%	2.7%	33.6%	58.7%	16.0%	4.7%	123.3%	3.6%
O/S Service Debtors to Revenue	35.7%	103.8%	67.9%	26.3%	.0%	120.8%	19.3%	6.3%	222.7%	.0%
<b>Expenditure</b>										
% Increase in Total Operating Expenditure	(5.0%)	20.2%	7.3%	11.0%	144.8%	6.2%	3.9%	29.4%	19.5%	(1.6%)
% Increase in Employee Costs	(23.8%)	18.8%	(4.4%)	(6.3%)	2.1%	(.1%)	6.6%	6.5%	5.8%	16.5%
% Overtime measured against Employee Related Costs	5.4%	.0%	4.8%	.0%	.0%	4.6%	2.0%	4.0%	2.2%	.7%
% Increase in Electricity Bulk Purchases	6.9%	14.2%	13.4%	.0%	.0%	14.2%	11.0%	19.7%	10.8%	.0%
% Increase in Water Bulk Purchases	.0%	.0%	.0%	.0%	57.5%	4.8%	12.9%	32.6%	10.8%	.0%
Remuneration % of Oper Exp (excl debt impair and deprec)	44.6%	45.2%	24.9%	25.6%	16.2%	31.8%	33.3%	26.2%	33.5%	29.6%
Contracted Services % of Oper Exp (excl debt impair and deprec)	5.7%	10.3%	6.3%	10.8%	2.5%	5.3%	6.1%	1.7%	5.7%	1.3%
Debt Impairment % of Billable Revenue	43.6%	11.9%	21.7%	20.8%	.0%	4.1%	.6%	20.7%	47.4%	.0%
% Electricity Distribution Losses	.0%	.0%	12.1%	.0%	.0%	.0%	8.3%	.0%	.0%	.0%
% Water Distribution Losses	.0%	.0%	.0%	.0%	.0%	.0%	.1%	.0%	.0%	.0%
Employee costs/Total Revenue	31.4%	35.9%	20.1%	20.8%	28.9%	28.3%	31.0%	21.0%	19.9%	51.5%

**Summarised Outcome: Municipal Budget :**

	NW393	NW394	NW396	NW397	DC39	NW401	NW402	NW403	NW404	DC40
	Mamusa	Greater	Lekwa-Teemane	Kagisano-Molopo	Dr Ruth	Ventersdorp	Tlokwe	City Of	Maquassi	Dr Kenneth
R thousands	(M)	Taung (M)	(L)	(L)	Segomotsi Mompoti (M)	(M)	(H)	Matlosana (H)	Hills (M)	Kaunda (M)
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>										
<b>Capital Funding</b>										
Total Capital Budget	28 723	71 111	20 504	60 154	264 864	26 300	224 077	138 927	27 235	5 572
Internally Funded and Other	11 107	26 410	1 400	32 458	-	-	169 400	10 000	283	-
Grant Funding and Other	17 617	44 701	19 104	27 696	264 864	26 300	54 677	128 927	26 952	5 572
Internally Generated Funds % of Non Grant Funding	100.0%	100.0%	100.0%	100.0%	.0%	.0%	100.0%	100.0%	100.0%	.0%
Borrowing % of Non Grant Funding	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Grant Funding % of Total Funding	61.3%	62.9%	93.2%	46.0%	100.0%	100.0%	24.4%	92.8%	99.0%	100.0%
<b>Borrowing</b>										
Total Borrowing Liability	-	1 202	4 056	-	-	-	-	59 000	45 500	-
Borrowing for the Financial Year	-	-	-	-	-	-	-	-	-	-
Cost of Borrowing for the Financial Year	500	216	722	-	111	1 182	-	49 099	5 528	-
Total Cost of Debt as a % of Total Borrowing Liability	.0%	18.0%	17.8%	.0%	.0%	.0%	.0%	83.2%	12.1%	.0%
Financing Cost % of Asset Base	.2%	.1%	.1%	.0%	.0%	.3%	.0%	.9%	.8%	.0%
Capital Charges % of Operating Expenditure	.4%	.1%	.3%	.0%	.0%	.8%	.0%	1.8%	1.6%	.0%
Borrowing % of Total Assets	.0%	.3%	.7%	.0%	.0%	.0%	.0%	1.1%	6.9%	.0%
Capital Charges to Own Revenue	.6%	.7%	.4%	.0%	.2%	1.4%	.0%	2.4%	2.1%	.0%
Borrowed Funding of own Capital Expenditure	.0%	.0%	178.6%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Gearing	.0%	.3%	.9%	.0%	.0%	.0%	.0%	1.2%	5.6%	.0%
Current Ratio	1.5	4.6	.8	4.6	.5	2.0	6.7	.7	2.9	.6
Liquidity Ratio	.2	3.5	.0	4.1	.3	.2	2.7	.2	.1	.4
Finance charges and Depreciation/Total Revenue	7.8%	6.4%	13.7%	11.8%	15.9%	6.1%	15.6%	20.0%	10.6%	1.8%
Debt coverage	558.0	4.1	7.3	54.9	16.5	130.5	41.6	50.6	104.9	1.1
<b>Capital Programme</b>										
<b>Capital Appropriations</b>										
<b>Trading Services</b>	<b>3 560</b>	<b>13 258</b>	<b>20 204</b>	<b>-</b>	<b>260 999</b>	<b>8 300</b>	<b>156 489</b>	<b>72 961</b>	<b>12 540</b>	<b>-</b>
Total Appropriation - Electricity Infrastructure	3 560	1 425	20 204	-	-	5 000	29 300	10 000	-	-
Total Appropriation - Water Infrastructure	-	2 108	-	-	260 999	1 500	15 302	34 964	7 611	-
Total Appropriation - Waste Water Management	-	2 850	-	-	-	1 800	109 180	27 997	4 929	-
Total Appropriation - Waste Management	-	6 875	-	-	-	-	2 707	-	-	-
<b>Economic and Environmental</b>	<b>23 654</b>	<b>43 463</b>	<b>-</b>	<b>50 854</b>	<b>2 280</b>	<b>18 000</b>	<b>39 320</b>	<b>52 536</b>	<b>13 627</b>	<b>361</b>
Total Appropriation - Planning and Development	-	100	-	50 854	60	-	250	-	-	251
Total Appropriation - Road Transport	23 654	43 363	-	-	-	18 000	38 710	52 536	13 627	-
Total Appropriation - Environmental Protection	-	-	-	-	2 220	-	360	-	-	110
<b>Governance and Administration</b>	<b>-</b>	<b>4 600</b>	<b>300</b>	<b>9 300</b>	<b>1 300</b>	<b>-</b>	<b>9 035</b>	<b>10 000</b>	<b>893</b>	<b>4 633</b>
<b>Community and Public Safety</b>	<b>1 510</b>	<b>9 790</b>	<b>-</b>	<b>-</b>	<b>85</b>	<b>-</b>	<b>19 232</b>	<b>3 430</b>	<b>175</b>	<b>578</b>
<b>Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>% Capital Appropriations measured against Total Capital</b>										

**Summarised Outcome: Municipal Budget :**

	NW393	NW394	NW396	NW397	DC39	NW401	NW402	NW403	NW404	DC40
	Mamusa	Greater	Lekwa-Teemane	Kagisano-Molopo	Dr Ruth	Ventersdorp	Tlokwe	City Of	Maquassi	Dr Kenneth
R thousands	(M)	Taung (M)	(L)	(L)	Segomotsi Mompoti (M)	(M)	(H)	Matlosana (H)	Hills (M)	Kaunda (M)
<b>Trading Services</b>	<b>12.4%</b>	<b>18.6%</b>	<b>98.5%</b>	<b>.0%</b>	<b>98.5%</b>	<b>31.6%</b>	<b>69.8%</b>	<b>52.5%</b>	<b>46.0%</b>	<b>.0%</b>
% of Capital Budget - Electricity Infrastructure	12.4%	2.0%	98.5%	.0%	.0%	19.0%	13.1%	7.2%	.0%	.0%
% of Capital Budget - Water Infrastructure	.0%	3.0%	.0%	.0%	98.5%	5.7%	6.8%	25.2%	27.9%	.0%
% of Capital Budget - Waste Water Management	.0%	4.0%	.0%	.0%	.0%	6.8%	48.7%	20.2%	18.1%	.0%
% of Capital Budget - Waste Management	.0%	9.7%	.0%	.0%	.0%	.0%	1.2%	.0%	.0%	.0%
<b>Economic and Environmental</b>	<b>82.4%</b>	<b>61.1%</b>	<b>.0%</b>	<b>84.5%</b>	<b>.9%</b>	<b>68.4%</b>	<b>17.5%</b>	<b>37.8%</b>	<b>50.0%</b>	<b>6.5%</b>
% of Capital Budget - Planning and Development	.0%	.1%	.0%	84.5%	.0%	.0%	.1%	.0%	.0%	4.5%
% of Capital Budget - Road Transport	82.4%	61.0%	.0%	.0%	.0%	68.4%	17.3%	37.8%	50.0%	.0%
% of Capital Budget - Environmental Protection	.0%	.0%	.0%	.0%	.8%	.0%	.2%	.0%	.0%	2.0%
<b>Governance and Administration</b>	<b>.0%</b>	<b>6.5%</b>	<b>1.5%</b>	<b>15.5%</b>	<b>.5%</b>	<b>.0%</b>	<b>4.0%</b>	<b>7.2%</b>	<b>3.3%</b>	<b>83.1%</b>
<b>Community and Public Safety</b>	<b>5.3%</b>	<b>13.8%</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>	<b>8.6%</b>	<b>2.5%</b>	<b>.6%</b>	<b>10.4%</b>
<b>Other</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>	<b>.1%</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>	<b>.0%</b>
<b>Asset Management</b>										
Total Value of PPE	259 510	361 636	547 664	204 000	2 202 610	399 000	3 383 997	5 393 000	655 165	67 642
Capital Asset Renewal	3 200	-	-	2 500	-	-	128 256	-	-	-
Operational Repairs & Maintenance	3 979	10 987	6 668	16 450	-	8 285	-	78 081	15 920	2 833
Asset Renewal % of Depreciation	31.0%	.0%	.0%	17.3%	.0%	.0%	75.8%	.0%	.0%	.0%
R&M % of PPE	1.5%	3.0%	1.2%	8.1%	.0%	2.1%	.0%	1.4%	2.4%	4.2%
Asset Renewal and R&M as a % of PPE	2.8%	3.0%	1.2%	9.3%	.0%	2.1%	3.8%	1.4%	2.4%	4.2%
Depreciation as % of Asset Base	4.0%	3.6%	6.0%	7.1%	2.3%	2.0%	5.0%	8.6%	5.3%	4.9%
Repairs & Maintenance/Total Revenue	2.9%	5.2%	2.8%	13.4%	.0%	5.5%	.0%	3.3%	4.4%	1.6%
<b>AVERAGE HOUSEHOLD BILLS</b>										
<b>Percentage Increases</b>										
Property rates	4.8%	11.3%	4.8%	.0%	.0%	.0%	5.9%	64.1%	5.5%	.0%
Electricity: Basic levy	6.3%	5.8%	12.2%	.0%	.0%	.0%	.0%	12.2%	6.0%	.0%
Electricity: Consumption	6.3%	6.0%	12.2%	.0%	.0%	.0%	12.2%	8.5%	10.8%	.0%
Water: Basic levy	4.8%	.0%	4.8%	.0%	.0%	.0%	6.0%	15.0%	(55.8%)	.0%
Water: Consumption	4.8%	.0%	4.8%	.0%	.0%	.0%	6.0%	29.7%	7.9%	.0%
Sanitation	4.8%	6.8%	4.8%	.0%	.0%	.0%	5.9%	114.0%	6.7%	.0%
Refuse removal	4.8%	6.5%	4.8%	.0%	.0%	.0%	6.0%	5.5%	6.5%	.0%
Other	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
<b>Monthly Bill (Rand/cent)</b>										
Property rates	259.90	88.00	119.67	.00	.00	.00	106.97	611.92	633.33	.00
Electricity: Basic levy	127.33	91.00	154.36	.00	.00	.00	.00	112.20	191.69	.00
Electricity: Consumption	473.25	228.00	653.55	.00	.00	.00	967.65	545.50	416.58	.00
Water: Basic levy	43.42	.00	31.67	.00	.00	.00	46.59	115.00	36.16	.00
Water: Consumption	478.67	6.00	267.07	.00	.00	.00	224.76	412.72	311.42	.00
Sanitation	49.26	47.00	131.34	.00	.00	.00	110.58	128.40	121.34	.00
Refuse removal	61.10	49.00	93.30	.00	.00	.00	95.43	115.79	62.23	.00
Other	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00
Total Monthly Bill (excluding VAT)	1 492.92	509.00	1 450.96	.00	.00	.00	1 551.98	2 041.53	1 772.75	.00

**Summarised Outcome: Municipal Budget :**

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	Mamusa	Greater	Lekwa-Teemane	Kagisano-Molopo	Dr Ruth	Ventersdorp	Tlokwe	City Of	Maquassi	Dr Kenneth
R thousands	(M)	Taung (M)	(L)	(L)	Segomotsi Mompoti (M)	(M)	(H)	Matlosana (H)	Hills (M)	Kaunda (M)
<b>SOCIAL PACKAGE</b>										
Total Number of Households	16 372	48 612	16 830	28 531	0	18 580	47 266	138 849	9 255	0
<b>Highest level of free service provided</b>										
Water (kilolitres per household per month)	6	6	0	0	0	6	6	3	6	0
Electricity (kwh per household per month)	50	50	0	0	0	50	80	50	50	0
<b>Number of Households receiving Free Basic Services</b>										
Water (6 kilolitres per household per month)	10 008	8 133	6 788	0	0	3 300	47 266	43 000 000	1 000	0
Sanitation (free minimum level service)	10 008	275	6 788	0	0	3 300	12 500	43 000 000	1 000	0
Electricity/Other energy (50kwh per household per month)	7 131	8 133	6 788	0	0	2 500	10 800	43 000 000	0	0
Refuse(removed at least once a week)	10 008	288	6 788	0	0	3 300	12 500	43 000 000	1 000	0
<b>Cost of Free Basic Services provided</b>	<b>26 449</b>	<b>2 989</b>	<b>21 759</b>	-	-	<b>14 380</b>	<b>36 000</b>	<b>264 626</b>	<b>4 105</b>	-
Water (6 kilolitres per household per month)	6 306	25	944	-	-	180	8 200	133 761	1 519	-
Sanitation (free minimum level service)	10 249	140	18 815	-	-	4 000	9 600	32 694	1 231	-
Electricity/Other energy (50kwh per household per month)	6 039	2 676	302	-	-	8 000	9 800	38 423	534	-
Refuse(removed at least once a week)	500	149	1 697	-	-	2 200	8 400	59 748	821	-
<b>Average Cost per Household Per Annum</b>	<b>2 551.02</b>	<b>1 356.68</b>	<b>3 205.52</b>	<b>.00</b>	<b>.00</b>	<b>5 133.33</b>	<b>2 520.89</b>	<b>6.15</b>	<b>3 571.28</b>	<b>.00</b>
Water (6 kilolitres per household per month)	630.15	3.02	139.12	.00	.00	54.55	173.49	3.11	1 518.82	.00
Sanitation (free minimum level service)	1 024.10	508.32	2 771.85	.00	.00	1 212.12	768.00	.76	1 231.48	.00
Electricity/Other energy (50kwh per household per month)	846.82	329.02	44.50	.00	.00	3 200.00	907.41	.89	.00	.00
Refuse(removed at least once a week)	49.95	516.32	250.05	.00	.00	666.67	672.00	1.39	820.98	.00
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	<b>25 531</b>	<b>11 034</b>	<b>21 759</b>	-	-	<b>16 940</b>	<b>119 153</b>	<b>264 626</b>	<b>3 571</b>	-
<b>Revenue cost of free services provided (excl property rates and other)</b>	<b>3 691</b>	<b>2 989</b>	-	-	-	<b>8 010</b>	<b>36 000</b>	<b>264 626</b>	-	-
Local Government Equitable Share	43 070	171 557	37 480	102 421	260 500	63 366	119 625	339 737	91 878	165 682
<b>MTREF Funded / Unfunded</b>	<b>Unfunded</b>	<b>Funded</b>	<b>Unfunded</b>	<b>Funded</b>	<b>Funded</b>	<b>Funded</b>	<b>Funded</b>	<b>Unfunded</b>	<b>Funded</b>	<b>Unfunded</b>