

**Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2015/16 Budget vs Original Budget 2014/15**

	Buffalo City (H) BUF	Cape Town (H) CPT	City Of (H) JHB	City Of Tshwane (H) TSH	Ekurhuleni Metro (H) EKU	eThekweni (H) ETH	Mangaung (H) MAN	Nelson Mandela Bay (H) NMA
R thousands								
Total Operating Revenue	5 719 607	31 723 843	43 788 546	26 295 831	29 454 839	29 534 286	6 740 247	8 885 456
Total Operating Expenditure	5 718 685	31 849 422	42 693 186	25 710 916	29 321 872	29 436 059	6 206 926	8 819 839
Operating Performance Surplus / (Deficit)	922	(125 579)	1 095 360	584 915	132 967	98 227	533 321	65 617
Cash and Cash Equivalents at the Year End	2 383 434	2 074 783	4 375 103	1 873 900	4 685 187	4 990 786	680 156	1 194 875
Net Increase / (Decrease) in Cash held for the Year	29 477	(190 628)	390 097	670 424	(97 211)	(165 906)	230 821	280 314
Cash Backing / Surplus (Deficit) Reconciliation	2 312 454	1 746 332	(254 556)	(784 897)	2 370 683	891 165	176 775	397 374
Cash Coverage Ratio	7.1	.9	1.5	.9	2.3	2.4	1.6	2.0
<b>STATEMENT OF OPERATING PERFORMANCE</b>								
<b>Revenue</b>								
% Increase in Total Operating Revenue	20.1%	11.6%	12.7%	5.4%	12.0%	10.5%	6.8%	9.4%
% Increase in Property Rates Revenue	13.3%	10.2%	(1.2%)	7.1%	7.0%	8.4%	(15.8%)	9.6%
% Increase in Electricity Revenue	9.7%	10.5%	10.6%	8.3%	12.3%	12.4%	.6%	10.6%
% Increase in Water Revenue	11.0%	7.9%	10.9%	12.5%	19.9%	13.9%	29.2%	14.6%
% Increase in Property Rates & Service Charges	11.6%	11.1%	8.6%	9.0%	12.5%	11.2%	(.6%)	10.9%
% Increase in Operating Grant Revenue	50.8%	2.3%	8.7%	15.6%	9.4%	2.2%	(.4%)	(1.0%)
% Increase in Capital Grant Revenue	21.3%	(21.1%)	3.3%	(3.6%)	(1.4%)	5.5%	(.3%)	13.6%
Collection Rate Including Other Revenue	91.3%	91.1%	94.5%	91.3%	88.3%	95.1%	86.5%	87.4%
Annual Debtors Collection Rate (Payment Level %)	87.5%	91.0%	93.9%	90.0%	92.1%	90.5%	86.4%	84.6%
Current Debtors Collection Rate	87.5%	91.1%	93.9%	90.3%	92.1%	90.5%	86.4%	84.6%
Outstanding Debtors to Revenue	13.5%	16.9%	23.4%	15.2%	17.0%	20.9%	37.0%	17.8%
O/S Service Debtors to Revenue	21.3%	22.0%	30.7%	18.1%	21.1%	26.4%	54.3%	24.7%
<b>Expenditure</b>								
% Increase in Total Operating Expenditure	20.4%	12.0%	16.1%	7.8%	11.9%	9.6%	4.8%	6.2%
% Increase in Employee Costs	12.2%	10.1%	9.6%	6.9%	9.2%	8.4%	26.1%	4.2%
% Overtime measured against Employee Related Costs	4.3%	4.2%	3.6%	2.7%	6.8%	4.5%	4.2%	4.6%
% Increase in Electricity Bulk Purchases	15.7%	13.8%	16.2%	5.4%	14.2%	14.3%	(5.3%)	15.0%
% Increase in Water Bulk Purchases	8.0%	(.5%)	15.7%	19.0%	18.3%	15.8%	14.2%	12.0%
Remuneration % of Oper Exp (excl debt impair and deprec)	29.1%	34.4%	25.7%	30.1%	22.7%	29.9%	31.5%	30.3%
Contracted Services % of Oper Exp (excl debt impair and deprec)	.5%	17.2%	11.1%	8.4%	3.5%	14.4%	7.4%	4.4%
Debt Impairment % of Billable Revenue	6.8%	7.5%	6.5%	5.0%	6.1%	2.8%	5.3%	6.0%
% Electricity Distribution Losses	.0%	10.3%	.0%	.0%	8.8%	6.5%	19.8%	7.0%
% Water Distribution Losses	.1%	50.8%	42.0%	.0%	25.3%	36.0%	.0%	.3%
Employee costs/Total Revenue	24.3%	30.3%	21.9%	26.8%	20.2%	27.0%	25.4%	25.8%

**Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2015/16 Budget vs Original Budget 2014/15**

R thousands	Buffalo City (H) BUF	Cape Town (H) CPT	City Of (H) JHB	City Of Tshwane (H) TSH	Ekurhuleni Metro (H) EKU	eThekwini (H) ETH	Mangaung (H) MAN	Nelson Mandela Bay (H) NMA
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>								
<b>Capital Funding</b>								
Total Capital Budget	1 275 354	5 780 819	9 896 853	3 856 566	4 471 563	6 046 926	1 793 891	1 612 510
Internally Funded and Other	425 002	941 713	3 214 938	203 407	1 489 353	1 481 973	525 631	650 451
Grant Funding and Other	850 353	2 235 615	2 741 915	2 453 160	1 975 556	3 564 953	754 004	962 059
Internally Generated Funds % of Non Grant Funding	100.0%	26.6%	44.9%	14.5%	59.7%	59.7%	50.5%	100.0%
Borrowing % of Non Grant Funding	.0%	73.4%	55.1%	85.5%	40.3%	40.3%	49.5%	.0%
Grant Funding % of Total Funding	66.7%	38.7%	27.7%	63.6%	44.2%	59.0%	42.0%	59.7%
<b>Borrowing</b>								
Total Borrowing Liability	500 418	8 032 745	17 552 624	11 468 241	5 745 802	9 296 783	605 512	1 318 032
Borrowing for the Financial Year	-	2 603 490	3 940 000	1 200 000	1 006 655	1 000 000	514 256	-
Cost of Borrowing for the Financial Year	100 410	1 340 064	3 467 378	1 589 906	1 030 864	2 618 504	356 077	272 454
Total Cost of Debt as a % of Total Borrowing Liability	20.1%	16.7%	19.8%	13.9%	17.9%	28.2%	58.8%	20.7%
Financing Cost % of Asset Base	.9%	3.4%	5.7%	4.8%	2.2%	5.8%	2.6%	1.9%
Capital Charges % of Operating Expenditure	1.8%	4.2%	8.1%	6.2%	3.5%	8.9%	5.7%	3.1%
Borrowing % of Total Assets	4.5%	20.6%	28.8%	34.3%	12.4%	20.5%	4.4%	9.3%
Capital Charges to Own Revenue	2.2%	4.8%	9.2%	7.0%	3.9%	9.7%	5.8%	3.6%
Borrowed Funding of own Capital Expenditure	.0%	57.2%	57.1%	97.2%	40.3%	40.3%	17.0%	.0%
Gearing	3.9%	27.8%	40.5%	55.3%	13.4%	25.6%	4.3%	11.1%
Current Ratio	3.2	1.0	1.0	1.0	1.6	1.5	1.8	1.2
Liquidity Ratio	2.3	.4	.3	.3	.8	.8	.4	.5
Finance charges and Depreciation/Total Revenue	13.4%	9.6%	11.8%	8.4%	8.1%	12.1%	11.2%	11.7%
Debt coverage	22.5	34.7	17.7	30.0	30.9	12.7	13.4	43.4
<b>Capital Programme</b>								
<b>Capital Appropriations</b>								
<b>Trading Services</b>	<b>529 266</b>	<b>2 916 115</b>	<b>2 635 485</b>	<b>969 500</b>	<b>1 159 840</b>	<b>2 092 512</b>	<b>1 051 356</b>	<b>684 446</b>
Total Appropriation - Electricity Infrastructure	158 500	1 343 535	1 734 480	447 500	529 760	636 422	325 357	229 792
Total Appropriation - Water Infrastructure	91 000	576 954	545 500	149 929	257 000	813 191	255 063	167 503
Total Appropriation - Waste Water Management	258 056	698 711	246 560	355 071	255 100	558 701	456 137	269 950
Total Appropriation - Waste Management	21 710	296 915	108 945	17 000	117 980	84 198	14 800	17 200
<b>Economic and Environmental</b>	<b>333 221</b>	<b>1 530 913</b>	<b>3 802 944</b>	<b>1 554 085</b>	<b>1 477 369</b>	<b>2 106 035</b>	<b>465 792</b>	<b>522 539</b>
Total Appropriation - Planning and Development	68 221	124 796	995 615	78 000	62 700	230 674	184 742	69 007
Total Appropriation - Road Transport	265 000	1 395 549	2 764 949	1 473 085	1 403 944	1 875 361	281 050	418 600
Total Appropriation - Environmental Protection	-	10 567	42 380	3 000	10 725	-	-	34 933
<b>Governance and Administration</b>	<b>59 300</b>	<b>536 234</b>	<b>1 723 143</b>	<b>381 481</b>	<b>598 433</b>	<b>241 283</b>	<b>145 151</b>	<b>110 900</b>
<b>Community and Public Safety</b>	<b>305 568</b>	<b>797 058</b>	<b>1 735 281</b>	<b>941 500</b>	<b>1 218 222</b>	<b>1 514 951</b>	<b>130 841</b>	<b>294 626</b>
<b>Other</b>	<b>48 000</b>	<b>500</b>	<b>-</b>	<b>10 000</b>	<b>17 700</b>	<b>92 145</b>	<b>750</b>	<b>-</b>
<b>% Capital Appropriations measured against Total Capital</b>								

**Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2015/16 Budget vs Original Budget 2014/15**

	Buffalo City (H) BUF	Cape Town (H) CPT	City Of (H) JHB	City Of Tshwane (H) TSH	Ekurhuleni Metro (H) EKU	eThekwini (H) ETH	Mangaung (H) MAN	Nelson Mandela Bay (H) NMA
<b>R thousands</b>								
<b>Trading Services</b>	41.5%	50.4%	26.6%	25.1%	25.9%	34.6%	58.6%	42.4%
% of Capital Budget - Electricity Infrastructure	12.4%	23.2%	17.5%	11.6%	11.8%	10.5%	18.1%	14.3%
% of Capital Budget - Water Infrastructure	7.1%	10.0%	5.5%	3.9%	5.7%	13.4%	14.2%	10.4%
% of Capital Budget - Waste Water Management	20.2%	12.1%	2.5%	9.2%	5.7%	9.2%	25.4%	16.7%
% of Capital Budget - Waste Management	1.7%	5.1%	1.1%	.4%	2.6%	1.4%	.8%	1.1%
<b>Economic and Environmental</b>	<b>26.1%</b>	<b>26.5%</b>	<b>38.4%</b>	<b>40.3%</b>	<b>33.0%</b>	<b>34.8%</b>	<b>26.0%</b>	<b>32.4%</b>
% of Capital Budget - Planning and Development	5.3%	2.2%	10.1%	2.0%	1.4%	3.8%	10.3%	4.3%
% of Capital Budget - Road Transport	20.8%	24.1%	27.9%	38.2%	31.4%	31.0%	15.7%	26.0%
% of Capital Budget - Environmental Protection	.0%	.2%	.4%	.1%	.2%	.0%	.0%	2.2%
<b>Governance and Administration</b>	<b>4.6%</b>	<b>9.3%</b>	<b>17.4%</b>	<b>9.9%</b>	<b>13.4%</b>	<b>4.0%</b>	<b>8.1%</b>	<b>6.9%</b>
<b>Community and Public Safety</b>	<b>24.0%</b>	<b>13.8%</b>	<b>17.5%</b>	<b>24.4%</b>	<b>27.2%</b>	<b>25.1%</b>	<b>7.3%</b>	<b>18.3%</b>
<b>Other</b>	<b>3.8%</b>	<b>.0%</b>	<b>.0%</b>	<b>.3%</b>	<b>.4%</b>	<b>1.5%</b>	<b>.0%</b>	<b>.0%</b>
<b>Asset Management</b>								
Total Value of PPE	11 197 291	38 924 165	61 033 327	33 427 936	46 349 666	45 276 545	13 707 173	14 178 812
Capital Asset Renewal	745 427	2 744 583	6 552 677	1 663 950	1 970 120	2 929 619	521 943	752 558
Operational Repairs & Maintenance	372 010	3 571 736	4 235 390	1 513 028	2 719 615	3 152 219	423 657	524 729
Asset Renewal % of Depreciation	104.7%	131.3%	199.9%	140.0%	120.9%	136.6%	99.0%	86.1%
R&M % of PPE	3.3%	9.2%	6.9%	4.5%	5.9%	7.0%	3.1%	3.7%
Asset Renewal and R&M as a % of PPE	10.0%	16.2%	17.7%	9.5%	10.1%	13.4%	6.9%	9.0%
Depreciation as % of Asset Base	6.4%	5.4%	5.4%	3.6%	3.5%	4.7%	3.8%	6.2%
Repairs & Maintenance/Total Revenue	6.5%	11.3%	9.7%	5.8%	9.2%	10.7%	6.3%	5.9%
<b>AVERAGE HOUSEHOLD BILLS</b>								
<b>Percentage Increases</b>								
Property rates	9.9%	6.0%	6.0%	8.0%	7.5%	6.9%	6.0%	9.5%
Electricity: Basic levy	.0%	.0%	12.1%	.0%	.0%	.0%	.0%	.0%
Electricity: Consumption	12.2%	7.8%	12.0%	9.9%	12.2%	12.2%	18.9%	12.2%
Water: Basic levy	.0%	.0%	.0%	.0%	.0%	.0%	.0%	13.0%
Water: Consumption	11.0%	9.1%	13.3%	13.5%	14.5%	9.5%	8.6%	13.0%
Sanitation	9.5%	9.1%	15.0%	9.0%	9.5%	7.9%	(7.9%)	12.0%
Refuse removal	9.5%	5.5%	8.0%	14.9%	8.0%	7.9%	7.4%	11.0%
Other	9.9%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
<b>Monthly Bill (Rand/cent)</b>								
Property rates	301.31	169.17	163.28	358.79	272.09	353.57	219.69	231.26
Electricity: Basic levy	.00	.00	415.46	.00	.00	.00	.00	.00
Electricity: Consumption	786.37	726.30	507.65	701.66	470.51	646.95	697.50	619.99
Water: Basic levy	.00	.00	.00	.00	.00	.00	21.60	33.84
Water: Consumption	368.76	269.80	268.85	319.29	263.76	349.34	331.41	266.66
Sanitation	97.21	193.90	135.75	155.41	119.94	69.89	91.41	188.65
Refuse removal	170.74	101.26	138.94	76.10	138.51	61.00	85.34	85.75
Other	36.94	.00	.00	.00	.00	.00	.00	.00
Total Monthly Bill (excluding VAT)	1 761.33	1 460.44	1 629.93	1 611.25	1 264.81	1 480.75	1 446.96	1 426.17

**Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2015/16 Budget vs Original Budget 2014/15**

R thousands	Buffalo City (H) BUF	Cape Town (H) CPT	City Of (H) JHB	City Of Tshwane (H) TSH	Ekurhuleni Metro (H) EKU	eThekwini (H) ETH	Mangaung (H) MAN	Nelson Mandela Bay (H) NMA
<b>SOCIAL PACKAGE</b>								
Total Number of Households	234 093	1 134 925	1 434 856	911 536	848 591	1 061 000	178 083	356 721
<b>Highest level of free service provided</b>								
Water (kilolitres per household per month)	6	6	6	12	9	9	10	8
Electricity (kwh per household per month)	50	60	150	100	100	65	50	75
<b>Number of Households receiving Free Basic Services</b>								
Water (6 kilolitres per household per month)	50 000	1 134 925	1 325 531	413 085	679 974	521 374	45 000	75 071
Sanitation (free minimum level service)	64 100	1 134 925	226 802	120 000	657 974	386 872	45 000	75 309
Electricity/Other energy (50kwh per household per month)	50 000	382 028	29 612	120 000	336 100	112 960	15 584	64 747
Refuse(removed at least once a week)	34 000	445 882	245 000	413 085	279 699	559 560	45 000	66 898
<b>Cost of Free Basic Services provided</b>	<b>227 105</b>	<b>1 984 824</b>	<b>895 193</b>	<b>1 348 264</b>	<b>1 785 177</b>	<b>1 415 233</b>	<b>223 464</b>	<b>319 507</b>
Water (6 kilolitres per household per month)	39 725	730 125	667 497	725 643	857 887	705 558	97 447	79 350
Sanitation (free minimum level service)	74 773	605 330	74 812	30 701	334 581	207 755	39 016	115 302
Electricity/Other energy (50kwh per household per month)	42 945	295 425	5 884	167 490	380 548	96 800	6 895	46 402
Refuse(removed at least once a week)	69 661	353 944	147 000	424 430	212 163	405 120	80 106	78 453
<b>Average Cost per Household Per Annum</b>	<b>4 868.77</b>	<b>2 743.80</b>	<b>1 632.13</b>	<b>4 435.70</b>	<b>3 660.93</b>	<b>3 471.22</b>	<b>5 255.11</b>	<b>4 477.44</b>
Water (6 kilolitres per household per month)	794.50	643.32	503.57	1 756.64	1 261.65	1 353.27	2 165.49	1 056.99
Sanitation (free minimum level service)	1 166.51	533.37	329.86	255.84	508.50	537.01	867.02	1 531.06
Electricity/Other energy (50kwh per household per month)	858.90	773.31	198.70	1 395.75	1 132.25	856.94	442.46	716.67
Refuse(removed at least once a week)	2 048.85	793.81	600.00	1 027.46	758.54	724.00	1 780.14	1 172.72
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	<b>243 439</b>	<b>3 114 013</b>	<b>2 163 437</b>	<b>1 832 321</b>	<b>2 489 338</b>	<b>1 809 802</b>	<b>236 480</b>	<b>336 126</b>
<b>Revenue cost of free services provided (excl property rates and other)</b>	<b>227 105</b>	<b>1 541 574</b>	<b>912 223</b>	<b>1 454 612</b>	<b>1 568 991</b>	<b>1 415 233</b>	<b>174 386</b>	<b>318 507</b>
Local Government Equitable Share	655 141	1 809 797	2 864 065	1 654 390	2 181 182	2 115 453	596 652	774 616
MTREF Funded / Unfunded	Funded	Funded	Unfunded	Unfunded	Funded	Funded	Funded	Funded

Source: National Treasury Local Government database