

## Reference

1. Full Time Equivalent (FTE). E.g. One full time person $=1$ FTE. A person working half time (say 4 hours out of 8 ) $=0.5$ FTE .
2. s57 of the Systems Act
3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statement
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

Free State: Mangaung(MAN) - Table SA24 Summary of Personnel Numbers for 4th Quarter ended 30 June 2015

| Summary of Personnel Numbers <br> Number | Ref <br> 1 | 2013/14 |  |  | Current year 2014/15 |  |  | Next year 2015/16 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Positions | Permanent Employees | Contract Employees | Positions | Permanent Employees | Contract Employees | Positions | Permanent Employees | Contract Employees |
| Municipal Council and Boards of Municipal Entities <br> Councillors (Political Office Bearers plus Other Councillors) <br> Board Members of municipal entities <br> Municipal employees <br> Municipal Manager and Senior Managers <br> Other Managers <br> Professionals <br> Finance <br> Spatial/town planning <br> Information Technology <br> Roads <br> Electricity <br> Water <br> Sanitation <br> Refuse <br> Other <br> Technicians <br> Finance <br> Spatial/town planning <br> Information Technology <br> Roads <br> Electricity <br> Water <br> Sanitation <br> Refuse <br> Other <br> Clerks (Clerical and administrative) <br> Service and sales workers <br> Skilled agricultural and fishery workers <br> Craft and related trades <br> Plant and Machine Operators <br> Elementary Occupations | $2$ | 98 <br>  <br> 9 <br> 181 <br> 165 <br> 77 <br> 10 <br> 18 <br> 17 <br> 33 <br> 2 <br> 2 <br> 6 <br>  <br> 540 <br> 207 <br> 3 <br> 73 <br> 11 <br> 193 <br> 9 <br> 24 <br> 20 | 13 <br>  <br> 9 <br> 128 <br> 101 <br> 41 <br> 7 <br> 12 <br> 12 <br> 22 <br> 2 <br> 1 <br> 4 <br> 382 <br> 127 <br> 3 <br> 44 <br> 8 <br> 156 <br> 7 <br> 21 <br> 16 <br> 237 <br> 531 <br> 116 <br> 365 <br> 1298 |  | 97 <br> 8 <br> 81 <br> 160 <br> 691 <br> 113 <br> 15 <br> 49 <br> 7 <br> 152 <br> 24 <br>  <br> 5 <br> 326 <br> 57 <br> 6 <br> 3 <br> 18 <br> 23 <br> 2 <br> 2 <br> 3 | 97 <br> 8 <br> 30 <br> 92 <br> 403 <br> 44 <br> 12 <br> 28 <br> 5 <br> 116 <br> 21 <br> 44 <br> 173 <br> 34 <br> 3 <br> 2 <br> 11 <br> 14 <br> 1 <br> 2 <br> 1 |  | 97 <br> 9 <br>  <br> 89 <br> 30 <br> 11 <br> 3 <br> 6 <br> 33 <br> 3 <br> 1 <br> 2 <br>  <br> 221 <br> 12 <br> 16 <br> 19 <br> 19 <br> 125 <br> 21 <br> 7 <br> 2 <br> 2 | 38 208 30 11 3 6 33 3 1 2 2 119 272 12 16 19 19 125 21 7 2 | 7 |
| TOTAL PERSONNEL NUMBERS |  | 5760 | 3801 |  | 6118 | 4031 |  | 4026 | 4128 | 7 |
| \% increase <br> Total municipal employees headcount <br> Finance personnel headcount <br> Human Resources personnel headcount | $7$ | 260 92 | 260 92 |  | 6.2\% | 6.1\% |  | (34.2\%) | 2.4\% |  |

Human Resources personnel headcount

## References

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3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

Free State: Letsemeng(FS161) - Table SA24 Summary of Personnel Numbers for 4th Quarter ended 30 June 2015

| Summary of Pe | Ref | 2013/14 |  |  | Current year 2014/15 |  |  | Next year 2015/16 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Number | 1 | Positions | Permanent Employees | Contract Employees | Positions | Permanent Employees | Contract <br> Employees | Positions | Permanent Employees | Contract <br> Employees |
| Municipal Council and Boards of Municipal Entities |  |  |  |  |  |  |  |  |  |  |
| Councillors (Political Office Bearers plus Other Councillors) Board Members of municipal entities | 3 | 11 | 1 | 10 | 11 | 1 | 10 | 11 |  | 11 |
| Municipal employees |  |  |  |  |  |  |  |  |  |  |
| Municipal Manager and Senior Managers | 2 | 4 |  | 4 | 4 |  | 4 | 3 |  | 3 |
| Other Managers | 6 |  |  |  |  |  |  | 6 | 6 |  |
| Professionals |  | 3 | 2 | 1 | 3 | 2 | 1 | 50 | 53 |  |
| Finance |  | 2 | 1 | 1 | 2 | 1 | 1 | 41 | 38 |  |
| Spatialtown planning |  |  |  |  |  |  |  |  |  |  |
| Information Technology |  |  |  |  |  |  |  |  |  |  |
| Roads |  |  |  |  |  |  |  |  |  |  |
| Electricity |  | 1 | 1 |  | 1 | 1 |  | 3 | 3 |  |
| Water |  |  |  |  |  |  |  |  |  |  |
| Sanitation |  |  |  |  |  |  |  |  |  |  |
| Refuse |  |  |  |  |  |  |  |  |  |  |
| Other |  |  |  |  |  |  |  | 6 | 12 |  |
| Technicians |  | 54 | 54 |  | 54 | 54 |  | 112 | 112 |  |
| Finance |  |  |  |  |  |  |  |  |  |  |
| Spatial/town planning |  |  |  |  |  |  |  |  |  |  |
| Information Technology |  |  |  |  |  |  |  | 1 | 1 |  |
| Roads |  | 54 | 54 |  | 54 | 54 |  | 46 | 46 |  |
| Electricity |  |  |  |  |  |  |  | 11 | 11 |  |
| Water |  |  |  |  |  |  |  | 25 | 25 |  |
| Sanitation |  |  |  |  |  |  |  | 13 | 13 |  |
| Refuse |  |  |  |  |  |  |  | 16 | 16 |  |
| Other |  |  |  |  |  |  |  |  |  |  |
| Clerks (Clerical and administrative) |  | 52 | 47 | 5 | 52 | 47 | 5 | 22 | 18 |  |
| Service and sales workers |  | 4 | 4 |  | 4 | 4 |  | 5 | 5 |  |
| Skilled agricultural and fishery workers |  |  |  |  |  |  |  |  |  |  |
| Craft and related trades |  |  |  |  |  |  |  |  |  |  |
| Plant and Machine Operators |  | 10 | 10 |  | 10 | 10 |  | 16 | 16 |  |
| Elementary Occupations |  |  |  |  |  |  |  |  |  |  |
| TOTAL PERSONNEL NUMBERS |  | 138 | 118 | 20 | 138 | 118 | 20 | 225 | 210 | 14 |
| \% increase |  |  |  |  |  |  |  | 63.0\% | 78.0\% | (30.0\%) |
| Total municipal employees headcount | 5 |  |  |  |  |  |  |  |  |  |
| Finance personnel headcount | 7 |  |  |  |  |  |  | 38 | 38 |  |
| Human Resources personnel headcount | 7 |  |  |  |  |  |  |  |  |  |

## References

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4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

Free State: Kopanong(FS162) - Table SA24 Summary of Personnel Numbers for 4th Quarter ended 30 June 2015

| Summary of Personnel Numbers <br> Number | Ref <br> 1 | 2013/14 |  |  | Current year 2014/15 |  |  | Next year 2015/16 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Positions | Permanent <br> Employees | Contract <br> Employees | Positions | Permanent Employees | Contract <br> Employees | Positions | Permanent Employees | Contract <br> Employees |
| Municipal Council and Boards of Municipal Entities <br> Councillors (Political Office Bearers plus Other Councillors) <br> Board Members of municipal entities <br> Municipal employees <br> Municipal Manager and Senior Managers <br> Other Managers <br> Professionals <br> Finance <br> Spatial/town planning <br> Information Technology <br> Roads <br> Electricity <br> Water <br> Sanitation <br> Refuse <br> Other <br> Technicians <br> Finance <br> Spatial/town planning <br> Information Technology <br> Roads <br> Electricity <br> Water <br> Sanitation <br> Refuse <br> Other <br> Clerks (Clerical and administrative) <br> Service and sales workers <br> Skilled agricultural and fishery workers <br> Craft and related trades <br> Plant and Machine Operators <br> Elementary Occupations | $\begin{aligned} & 3 \\ & 4 \\ & 2 \\ & 6 \end{aligned}$ | $\begin{array}{r}14 \\ \hline 1 \\ 1 \\ 4 \\ 42 \\ 31 \\ \\ 1 \\ 1 \\ 2 \\ \\ 2 \\ 2 \\ 2 \\ 2 \\ 11 \\ 3 \\ \hline\end{array}$ | 42 31 1 2 2 2 2 2 2 11 3 <br> 2 <br> 2 <br> 2 <br> 2 <br> 58 <br> 378 | 14 1 4 | $\begin{array}{r}14 \\ 1 \\ 1 \\ 4 \\ 42 \\ 31 \\ 1 \\ 1 \\ 2 \\ \\ 2 \\ 2 \\ 2 \\ 2 \\ 11 \\ 3 \\ \hline\end{array}$ | 37 <br> 26 <br> 1 <br> 2 <br> 2 <br> 2 <br> 2 <br> 2 <br> 2 <br> 11 <br> 3 <br> 2 <br> 2 <br> 2 <br> 2 <br> 2 <br> 28 | 14 1 | $\begin{array}{r}15 \\ \hline \\ \hline \\ 11 \\ 66 \\ 31 \\ 19 \\ 2 \\ 2 \\ 4 \\ 4 \\ 2 \\ 2 \\ 2 \\ 2 \\ 11 \\ 3 \\ \hline\end{array}$ | 11 53 26 15 2 2 2 2 2 2 2 2 11 3 | 15 5 13 5 4 |
| TOTAL PERSONNEL NUMBERS |  | 489 | 489 | 19 | 489 | 484 | 24 | 505 | 472 | 33 |
| \% increase <br> Total municipal employees headcount <br> Finance personnel headcount <br> Human Resources personnel headcount | $\begin{aligned} & 7 \\ & 7 \end{aligned}$ |  |  |  |  | (1.0\%) | 26.3\% | 3.3\% | (2.5\%) | 37.5\% |

## References

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3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

Free State: Mohokare(FS163) - Table SA24 Summary of Personnel Numbers for 4th Quarter ended 30 June 2015

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multirow[b]{2}{*}{\begin{tabular}{l}
Summary of Personnel Numbers \\
Number
\end{tabular}} \& \multirow[t]{2}{*}{\begin{tabular}{l}
Ref \\
1
\end{tabular}} \& \multicolumn{3}{|c|}{2013/14} \& \multicolumn{3}{|c|}{Current year 2014/15} \& \multicolumn{3}{|c|}{Next year 2015/16} \\
\hline \& \& Positions \& Permanent Employees \& Contract Employees \& Positions \& Permanent Employees \& Contract Employees \& Positions \& Permanent Employees \& Contract Employees \\
\hline \begin{tabular}{l}
Municipal Council and Boards of Municipal Entities \\
Councillors (Political Office Bearers plus Other Councillors) \\
Board Members of municipal entities \\
Municipal employees \\
Municipal Manager and Senior Managers \\
Other Managers \\
Professionals \\
Finance \\
Spatial/town planning \\
Information Technology \\
Roads \\
Electricity \\
Water \\
Sanitation \\
Refuse \\
Other \\
Technicians \\
Finance \\
Spatial/town planning \\
Information Technology \\
Roads \\
Electricity \\
Water \\
Sanitation \\
Refuse \\
Other \\
Clerks (Clerical and administrative) \\
Service and sales workers \\
Skilled agricultural and fishery workers \\
Craft and related trades \\
Plant and Machine Operators \\
Elementary Occupations
\end{tabular} \& \[
3
\] \& \begin{tabular}{l}
11 \\
4 \\
4 \\
1 \\
1 \\
1 \\
1 \\
60 \\
13 \\
1 \\
3 \\
20 \\
1 \\
22 \\
20 \\
23 \\
452
\end{tabular} \& \begin{tabular}{rl}
11 \\
4 \\
4 \\
1 \\
1 \\
1 \\
\\
\\
1 \\
1 \\
1 \\
1 \\
55 \\
8 \\
1 \\
1 \\
\\
\hline
\end{tabular} \& \begin{tabular}{c}
4 \\
\\
\\
5 \\
5 \\
\\
\\
\\
\hline
\end{tabular} \&  \&  \& 4 \&  \& \(\begin{array}{r}11 \\ 11 \\ 1 \\ 1 \\ 1 \\ 1 \\ \\ \hline\end{array}\) \& 7
5

1
1 <br>
\hline TOTAL PERSONNEL NUMBERS \& \& 574 \& 305 \& 269 \& 287 \& 276 \& 11 \& 287 \& 276 \& 11 <br>

\hline | \% increase |
| :--- |
| Total municipal employees headcount |
| Finance personnel headcount |
| Human Resources personnel headcount | \& \[

$$
\begin{aligned}
& 7 \\
& 7 \\
& \hline
\end{aligned}
$$

\] \& \& \& \& \[

$$
\begin{array}{r}
(50.0 \%) \\
276 \\
32 \\
4 \\
\hline
\end{array}
$$
\] \& (9.5\%)

265
26
4 \& (95.9\%)
11
6 \& 276
32
4 \& 265
26
4 \& 11
6 <br>
\hline
\end{tabular}

## References

1. Full Time Equivalent (FTE). E.g. One full time person $=1$ FTE. A person working half time (say 4 hours out of 8 ) $=0.5 \mathrm{FTE}$.
2. 557 of the Systems Act
3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

Free State: Naledi (Fs)(FS164) - Table SA24 Summary of Personnel Numbers for 4th Quarter ended 30 June 2015

| Summary of Personnel Numbers <br> Number | Ref <br> 1 | 2013/14 |  |  | Current year 2014/15 |  |  | Next year 2015/16 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Positions | Permanent <br> Employees | Contract <br> Employees | Positions | Permanent Employees | Contract <br> Employees | Positions | Permanent Employees | Contract <br> Employees |
| Municipal Council and Boards of Municipal Entities <br> Councillors (Political Office Bearers plus Other Councillors) <br> Board Members of municipal entities <br> Municipal employees <br> Municipal Manager and Senior Managers <br> Other Managers <br> Professionals <br> Finance <br> Spatial/town planning <br> Information Technology <br> Roads <br> Electricity <br> Water <br> Sanitation <br> Refuse <br> Other <br> Technicians <br> Finance <br> Spatial/town planning <br> Information Technology <br> Roads <br> Electricity <br> Water <br> Sanitation <br> Refuse <br> Other <br> Clerks (Clerical and administrative) <br> Service and sales workers <br> Skilled agricultural and fishery workers <br> Craft and related trades <br> Plant and Machine Operators <br> Elementary Occupations | $3$ | 2 1 14 14 <br> 11 <br> 9 <br> 2 <br> 25 <br> 95 | $\begin{array}{r} 1 \\ 10 \\ 10 \end{array}$ <br> 9 <br> 9 <br> 13 <br> 86 | 2 <br> 4 <br> 4 <br> 2 <br> 2 <br> 12 | 8 | 1 | 7 | 8 | 1 | 7 |
| TOTAL PERSONNEL NUMBERS |  | 156 | 120 | 36 | 8 | 1 | 7 | 8 | 1 | 7 |
| \% increase <br> Total municipal employees headcount <br> Finance personnel headcount <br> Human Resources personnel headcount | $\begin{aligned} & 5 \\ & 7 \\ & 7 \\ & \hline \end{aligned}$ |  |  |  | (94.9\%) | (99.2\%) | (80.6\%) |  |  |  |

## References

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3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

Free State: Xhariep(DC16) - Table SA24 Summary of Personnel Numbers for 4th Quarter ended 30 June 2015

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{\begin{tabular}{l}
Summary of Personnel Numbers \\
Number
\end{tabular}} \& \multirow[t]{2}{*}{\begin{tabular}{l}
Ref \\
1
\end{tabular}} \& \multicolumn{3}{|c|}{2013/14} \& \multicolumn{3}{|c|}{Current year 2014/15} \& \multicolumn{3}{|c|}{Next year 2015/16} \\
\hline \& \& Positions \& \begin{tabular}{l}
Permanent \\
Employees
\end{tabular} \& \begin{tabular}{l}
Contract \\
Employees
\end{tabular} \& Positions \& Permanent Employees \& \begin{tabular}{l}
Contract \\
Employees
\end{tabular} \& Positions \& Permanent Employees \& \begin{tabular}{l}
Contract \\
Employees
\end{tabular} \\
\hline \begin{tabular}{l}
Municipal Council and Boards of Municipal Entities \\
Councillors (Political Office Bearers plus Other Councillors) \\
Board Members of municipal entities \\
Municipal employees \\
Municipal Manager and Senior Managers \\
Other Managers \\
Professionals \\
Finance \\
Spatial/town planning \\
Information Technology \\
Roads \\
Electricity \\
Water \\
Sanitation \\
Refuse \\
Other \\
Technicians \\
Finance \\
Spatial/town planning \\
Information Technology \\
Roads \\
Electricity \\
Water \\
Sanitation \\
Refuse \\
Other \\
Clerks (Clerical and administrative) \\
Service and sales workers \\
Skilled agricultural and fishery workers \\
Craft and related trades \\
Plant and Machine Operators \\
Elementary Occupations
\end{tabular} \& 4
2
6 \& \(\begin{array}{r}16 \\ 4 \\ 14 \\ 26 \\ 5 \\ 2 \\ 2 \\ \hline 19 \\ \hline 13 \\ \hline 10 \\ \hline 13\end{array}\) \& \(\begin{array}{r}14 \\ 22 \\ 5 \\ 2 \\ 2 \\ 15 \\ 15 \\ \hline 11\end{array}\) \& 16
4
4
4
4
4
3 \& \(\begin{array}{r}16 \\ 4 \\ 14 \\ 24 \\ 4 \\ 1 \\ 1 \\ \hline 19 \\ \hline 13\end{array}\) \& \(\begin{array}{r}14 \\ 22 \\ 4 \\ 1 \\ 1 \\ 17 \\ 17 \\ \hline 12 \\ \hline 11\end{array}\) \& 16
4
2
2
2

2 \& 15
4
16
53
4
4
1
4 \& $\begin{array}{r}16 \\ 53 \\ 4 \\ 1 \\ \hline\end{array}$ \& 15
4 <br>
\hline TOTAL PERSONNEL NUMBERS \& \& 113 \& 84 \& 29 \& 110 \& 79 \& 31 \& 88 \& 69 \& 19 <br>

\hline | \% increase |
| :--- |
| Total municipal employees headcount |
| Finance personnel headcount |
| Human Resources personnel headcount | \& \[

$$
\begin{aligned}
& 5 \\
& 7 \\
& 7 \\
& \hline
\end{aligned}
$$
\] \& \& \& \& (2.7\%) \& (6.0\%) \& 6.9\% \& (20.0\%) \& (12.7\%) \& (38.7\%) <br>

\hline
\end{tabular}

## References

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4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

Free State: Masilonyana(FS181) - Table SA24 Summary of Personnel Numbers for 4th Quarter ended 30 June 2015

| Summary of Personnel Numb | Ref | 2013/14 |  |  | Current year 2014/15 |  |  | Next year 2015/16 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Number | 1 | Positions | Permanent Employees | Contract <br> Employees | Positions | Permanent <br> Employees | Contract <br> Employees | Positions | Permanent Employees | Contract <br> Employees |
| Municipal Council and Boards of Municipal Entities |  |  |  |  |  |  |  |  |  |  |
| Councillors (Political Office Bearers plus Other Councillors) Board Members of municipal entities | 3 | 20 | 2 | 18 | 20 | 2 | 18 | 20 |  | 20 |
| Municipal employees 4 |  |  |  |  |  |  |  |  |  |  |
| Municipal Manager and Senior Managers | 2 | 1 |  | 1 | 5 |  | 4 | 6 |  | 3 |
| Other Managers | 6 | 4 |  | 4 | 20 | 10 | 2 | 20 | 10 | 2 |
| Professionals |  | 370 | 354 | 16 | 370 | 354 | 16 | 52 | 41 | 97 |
| Finance |  | 41 | 25 | 16 | 41 | 25 | 16 | 41 | 35 | 3 |
| Spatialtown planning |  | 1 | 1 |  | 1 | 1 |  | 2 | 2 |  |
| Information Technology |  | 1 | 1 |  | 1 | 1 |  | 3 | 1 |  |
| Roads |  | 67 | 67 |  | 67 | 67 |  | 1 |  |  |
| Electricity |  | 10 | 10 |  | 10 | 10 |  | 5 | 3 |  |
| Water |  | 39 | 39 |  | 39 | 39 |  |  |  |  |
| Sanitation |  | 57 | 57 |  | 57 | 57 |  |  |  |  |
| Refuse |  | 64 | 64 |  | 64 | 64 |  |  |  |  |
| Other |  | 90 | 90 |  | 90 | 90 |  |  |  | 94 |
| Technicians |  | 7 | 7 |  | 12 | 8 |  | 339 | 316 |  |
| Finance |  |  |  |  |  |  |  |  |  |  |
| Spatialtown planning |  |  |  |  | 2 |  |  | 2 |  |  |
| Information Technology |  |  |  |  | 3 | 1 |  | 3 | 1 |  |
| Roads |  |  |  |  |  |  |  | 5 |  |  |
| Electricity |  | 1 | 1 |  | 1 | 1 |  | 1 | 1 |  |
| Water |  |  |  |  |  |  |  | 39 | 39 |  |
| Sanitation |  |  |  |  |  |  |  | 57 | 57 |  |
| Refuse |  |  |  |  |  |  |  | 64 | 64 |  |
| Other |  | 6 | 6 |  | 6 | 6 |  | 168 | 154 |  |
| Clerks (Clerical and administrative) |  |  |  |  | 90 | 31 | 7 | 90 | 31 | 7 |
| Service and sales workers |  |  |  |  |  |  |  |  |  |  |
| Skilled agricultural and fishery workers |  |  |  |  |  |  |  |  |  |  |
| Craft and related trades |  |  |  |  |  |  |  |  |  |  |
| Plant and Machine Operators |  |  |  |  | 62 | 37 |  | 62 |  | 62 |
| Elementary Occupations |  |  |  |  |  |  |  |  |  |  |
| TOTAL PERSONNEL NUMBERS |  | 402 | 363 | 39 | 579 | 442 | 47 | 589 | 398 | 191 |
| \% increase |  |  |  |  | 44.0\% | 21.8\% | 20.5\% | 1.7\% | (10.0\%) | 306.4\% |
| Total municipal employees headcount | 5 |  |  |  |  |  |  |  |  |  |
| Finance personnel headcount | 7 |  |  |  |  |  |  |  |  |  |
| Human Resources personnel headcount | 7 |  |  |  |  |  |  |  |  |  |

## References

1. Full Time Equivalent (FTE). E.g. One full time person $=1$ FTE. A person working half time (say 4 hours out of 8 ) $=0.5$ FTE .
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3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

Free State: Tokologo(FS182) - Table SA24 Summary of Personnel Numbers for 4th Quarter ended 30 June 2015

| Summary of Personnel Numbers <br> Number | Ref <br> 1 | 2013/14 |  |  | Current year 2014/15 |  |  | Next year 2015/16 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Positions | Permanent <br> Employees | Contract <br> Employees | Positions | Permanent <br> Employees | Contract <br> Employees | Positions | Permanent Employees | Contract <br> Employees |
| Municipal Council and Boards of Municipal Entities <br> Councillors (Political Office Bearers plus Other Councillors) <br> Board Members of municipal entities <br> Municipal employees <br> Municipal Manager and Senior Managers <br> Other Managers <br> Professionals <br> Finance <br> Spatial/town planning <br> Information Technology <br> Roads <br> Electricity <br> Water <br> Sanitation <br> Refuse <br> Other <br> Technicians <br> Finance <br> Spatial/town planning <br> Information Technology <br> Roads <br> Electricity <br> Water <br> Sanitation <br> Refuse <br> Other <br> Clerks (Clerical and administrative) <br> Service and sales workers <br> Skilled agricultural and fishery workers <br> Craft and related trades <br> Plant and Machine Operators <br> Elementary Occupations | 3 4 2 6 | 4 <br> 71 <br> 21 <br> 1 <br> 1 <br> 48 <br> 78 <br> 1 <br> 12 <br> 4 <br> 38 <br> 23 | 1 <br> 1 <br> 48 <br> 78 <br> 1 <br> 12 <br> 4 <br> 38 <br> 23 | 4 2 2 | $\begin{array}{r}4 \\ 7 \\ 68 \\ 16 \\ \hline\end{array}$ |  | 4 | $\begin{array}{r}8 \\ 8 \\ 4 \\ 8 \\ 80 \\ 23 \\ \\ \\ 1 \\ 1 \\ 1 \\ \\ \\ \hline\end{array}$ | $\begin{array}{r}1 \\ \hline \\ 8 \\ 80 \\ 23 \\ \hline\end{array}$ | 7 4 |
| TOTAL PERSONNEL NUMBERS |  | 161 | 148 | 13 | 177 | 166 | 11 | 205 | 194 | 11 |
| \% increase <br> Total municipal employees headcount <br> Finance personnel headcount <br> Human Resources personnel headcount | $\begin{aligned} & 5 \\ & 7 \\ & 7 \\ & \hline \end{aligned}$ |  |  |  | 9.9\% | 12.2\% | (15.4\%) | 15.8\% | 16.9\% |  |

## References

1. Full Time Equivalent (FTE). E.g. One full time person $=1$ FTE. A person working half time (say 4 hours out of 8 ) $=0.5$ FTE .
2. 557 of the Systems Act
3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

Free State: Tswelopele(FS183) - Table SA24 Summary of Personnel Numbers for 4th Quarter ended 30 June 2015

| Summary of Personnel Numbers <br> Number | Ref <br> 1 | 2013/14 |  |  | Current year 2014/15 |  |  | Next year 2015/16 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Positions | Permanent Employees | Contract <br> Employees | Positions | Permanent Employees | Contract <br> Employees | Positions | Permanent Employees | Contract <br> Employees |
| Municipal Council and Boards of Municipal Entities <br> Councillors (Political Office Bearers plus Other Councillors) <br> Board Members of municipal entities <br> Municipal employees <br> Municipal Manager and Senior Managers <br> Other Managers <br> Professionals <br> Finance <br> Spatial/town planning <br> Information Technology <br> Roads <br> Electricity <br> Water <br> Sanitation <br> Refuse <br> Other <br> Technicians <br> Finance <br> Spatial/town planning <br> Information Technology <br> Roads <br> Electricity <br> Water <br> Sanitation <br> Refuse <br> Other <br> Clerks (Clerical and administrative) <br> Service and sales workers <br> Skilled agricultural and fishery workers <br> Craft and related trades <br> Plant and Machine Operators <br> Elementary Occupations | $3$ | 15 <br> 9 <br> 3 <br> 1 <br> 1 <br> 1 2 <br> 1 1 <br> 8 3 <br> 8 <br> 39 <br> 140 |  | 15 | $\begin{array}{r}15 \\ 9 \\ 3 \\ 1 \\ 1 \\ 1 \\ \\ \hline\end{array}$ | 1 <br> 1 | 15 1 | 9 ${ }^{15}$ |  |  |
| TOTAL PERSONNEL NUMBERS |  | 227 | 207 | 20 | 227 | 202 | 16 | 282 |  |  |
| \% increase <br> Total municipal employees headcount <br> Finance personnel headcount <br> Human Resources personnel headcount | $\begin{aligned} & 5 \\ & 7 \\ & 7 \end{aligned}$ | 227 22 6 | 207 21 6 | 20 1 | 227 22 6 | $(2.4 \%)$ 207 21 6 | (20.0\%) 20 1 | 24.2\% | (100.0\%) | (100.0\%) |

## References

1. Full Time Equivalent (FTE). E.g. One full time person $=1$ FTE. A person working half time (say 4 hours out of 8 ) $=0.5$ FTE.
2. 557 of the Systems Act
3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

Free State: Matjhabeng(FS184) - Table SA24 Summary of Personnel Numbers for 4th Quarter ended 30 June 2015

| Summary of Personnel Numbers <br> Number | Ref <br> 1 | 2013/14 |  |  | Current year 2014/15 |  |  | Next year 2015/16 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Positions | Permanent Employees | Contract <br> Employees | Positions | Permanent <br> Employees | Contract <br> Employees | Positions | Permanent <br> Employees | Contract <br> Employees |
| Municipal Council and Boards of Municipal Entities <br> Councillors (Political Office Bearers plus Other Councillors) <br> Board Members of municipal entities | 3 |  |  |  |  |  |  |  |  |  |
| Municipal employees | 4 |  |  |  |  |  |  |  |  |  |
| Municipal Manager and Senior Managers | 2 | 5 | 12 | 1 | 5 | 12 | 1 | 5 | 12 | 1 |
| Other Managers | 6 | 60 | 36 | 1 | 60 | 36 | 1 | 60 | 36 | 1 |
| Professionals |  | 273 | 166 | 22 | 273 | 166 | 22 | 273 | 166 | 22 |
| Finance |  | 26 | 24 | 5 | 26 | 24 | 5 | 26 | 24 | 5 |
| Spatialtown planning |  | 63 | 11 | 3 | 63 | 11 | 3 | 63 | 11 | 3 |
| Information Technology |  | 2 | 1 |  | 2 | 1 |  | 2 | 1 |  |
| Roads |  | 15 | 4 |  | 15 | 4 |  | 15 | 4 |  |
| Electricity |  | 27 | 9 | 1 | 27 | 9 | 1 | 27 | 9 | 1 |
| Water |  | 11 | 1 |  | 11 | 1 |  | 11 | 1 |  |
| Sanitation |  | 2 | 1 |  | 2 | 1 |  | 2 | 1 |  |
| Refuse |  | 2 |  |  | 2 |  |  | 2 |  |  |
| Other |  | 125 | 115 | 13 | 125 | 115 | 13 | 125 | 115 | 13 |
| Technicians |  | 430 | 231 | 33 | 430 | 231 | 33 | 430 | 231 | 33 |
| Finance |  | 166 | 105 | 7 | 166 | 105 | 7 | 166 | 105 | 7 |
| Spatialtown planning |  | 1 | 1 |  | 1 | 1 |  | 1 | 1 |  |
| Information Technology |  | 7 | 7 | 3 | 7 | 7 | 3 | 7 | 7 | 3 |
| Roads |  | 35 | 14 |  | 35 | 14 |  | 35 | 14 |  |
| Electricity |  | 41 | 36 | 1 | 41 | 36 | 1 | 41 | 36 | 1 |
| Water |  | 94 | 29 | 2 | 94 | 29 | 2 | 94 | 29 | 2 |
| Sanitation |  | 38 | 14 | 4 | 38 | 14 | 4 | 38 | 14 | 4 |
| Refuse |  | 30 | 12 | 9 | 30 | 12 | 9 | 30 | 12 | 9 |
| Other |  | 18 | 13 | 7 | 18 | 13 | 7 | 18 | 13 | 7 |
| Clerks (Clerical and administrative) |  | 126 | 108 | 79 | 126 | 108 | 79 | 126 | 108 | 79 |
| Service and sales workers |  | 458 | 222 | 2 | 458 | 222 | 2 | 458 | 222 | 2 |
| Skilled agricultural and fishery workers |  |  | 43 |  |  | 43 |  |  | 43 |  |
| Craft and related trades |  | 132 | 52 | 3 | 132 | 52 | 3 | 132 | 52 | 3 |
| Plant and Machine Operators |  | 335 | 144 | 4 | 335 | 144 | 4 | 335 | 144 | 4 |
| Elementary Occupations |  | 1826 | 634 | 216 | 1826 | 634 | 216 | 1826 | 634 | 216 |
| TOTAL PERSONNEL NUMBERS |  | 3645 | 1648 | 361 | 3645 | 1648 | 361 | 3645 | 1648 | 361 |
| \% increase |  |  |  |  |  |  |  |  |  |  |
| Total municipal employees headcount | 5 |  |  |  |  |  |  |  |  |  |
| Finance personnel headcount | 7 |  |  |  |  |  |  |  |  |  |
| Human Resources personnel headcount | 7 |  |  |  |  |  |  |  |  |  |

## References

1. Full Time Equivalent (FTE). E.g. One full time person $=1$ FTE. A person working half time (say 4 hours out of 8 ) $=0.5$ FTE .
2. s57 of the Systems Act
3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

Free State: Nala(FS185) - Table SA24 Summary of Personnel Numbers for 4th Quarter ended 30 June 2015

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{\begin{tabular}{l}
Summary of Personnel Numbers \\
Number
\end{tabular}} \& \multirow[t]{2}{*}{\begin{tabular}{l}
Ref \\
1
\end{tabular}} \& \multicolumn{3}{|c|}{2013/14} \& \multicolumn{3}{|c|}{Current year 2014/15} \& \multicolumn{3}{|c|}{Next year 2015/16} \\
\hline \& \& Positions \& \begin{tabular}{l}
Permanent \\
Employees
\end{tabular} \& \begin{tabular}{l}
Contract \\
Employees
\end{tabular} \& Positions \& Permanent Employees \& \begin{tabular}{l}
Contract \\
Employees
\end{tabular} \& Positions \& Permanent Employees \& \begin{tabular}{l}
Contract \\
Employees
\end{tabular} \\
\hline \begin{tabular}{l}
Municipal Council and Boards of Municipal Entities \\
Councillors (Political Office Bearers plus Other Councillors) \\
Board Members of municipal entities \\
Municipal employees \\
Municipal Manager and Senior Managers \\
Other Managers \\
Professionals \\
Finance \\
Spatial/town planning \\
Information Technology \\
Roads \\
Electricity \\
Water \\
Sanitation \\
Refuse \\
Other \\
Technicians \\
Finance \\
Spatial/town planning \\
Information Technology \\
Roads \\
Electricity \\
Water \\
Sanitation \\
Refuse \\
Other \\
Clerks (Clerical and administrative) \\
Service and sales workers \\
Skilled agricultural and fishery workers \\
Craft and related trades \\
Plant and Machine Operators \\
Elementary Occupations
\end{tabular} \& \[
\begin{aligned}
\& 4 \\
\& 2 \\
\& 6
\end{aligned}
\] \& \(\begin{array}{r}24 \\ 4 \\ 4 \\ 5 \\ \\ \\ \\ \\ \\ \\ \\ \hline\end{array}\) \& 478
29
7

38
24
32
44
78
226
35 \& 24
2 \& $\begin{array}{r}24 \\ 4 \\ 6 \\ \hline\end{array}$ \& 491
42
7

38
24
32
44
78
226
35 \& 24
4
1 \& $\begin{array}{r}24 \\ \hline \\ 8 \\ 8 \\ \\ \\ \\ \\ \\ \\ \\ \hline\end{array}$ \& 482
42
7
2
48
36
37
54
78
178
35 \& 24
4 <br>
\hline TOTAL PERSONNEL NUMBERS \& \& 546 \& 517 \& 27 \& 560 \& 531 \& 29 \& 554 \& 525 \& 29 <br>

\hline | \% increase |
| :--- |
| Total municipal employees headcount |
| Finance personnel headcount |
| Human Resources personnel headcount | \& \[

$$
\begin{aligned}
& 5 \\
& 7 \\
& 7 \\
& \hline
\end{aligned}
$$
\] \& 29

517 \& 29
517 \& \& $\begin{array}{r}2.6 \% \\ 42 \\ 418 \\ \hline\end{array}$ \& $\begin{array}{r}2.7 \% \\ \\ 42 \\ 518 \\ \hline\end{array}$ \& 7.4\% \& (1.1\%) \& (1.1\%) \& <br>
\hline
\end{tabular}

## References

1. Full Time Equivalent (FTE). E.g. One full time person $=1$ FTE. A person working half time (say 4 hours out of 8 ) $=0.5$ FTE.
2. s57 of the Systems Act
3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

Free State: Lejweleputswa(DC18) - Table SA24 Summary of Personnel Numbers for 4th Quarter ended 30 June 2015

| Summary of Personnel Numbers <br> Number | Ref <br> 1 | 2013/14 |  |  | Current year 2014/15 |  |  | Next year 2015/16 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Positions | Permanent <br> Employees | Contract <br> Employees | Positions | Permanent <br> Employees | Contract Employees | Positions | Permanent Employees | Contract Employees |
| Municipal Council and Boards of Municipal Entities <br> Councillors (Political Office Bearers plus Other Councillors) <br> Board Members of municipal entities <br> Municipal employees <br> Municipal Manager and Senior Managers <br> Other Managers <br> Professionals <br> Finance <br> Spatial/town planning <br> Information Technology <br> Roads <br> Electricity <br> Water <br> Sanitation <br> Refuse <br> Other <br> Technicians <br> Finance <br> Spatial/town planning <br> Information Technology <br> Roads <br> Electricity <br> Water <br> Sanitation <br> Refuse <br> Other <br> Clerks (Clerical and administrative) <br> Service and sales workers <br> Skilled agricultural and fishery workers <br> Craft and related trades <br> Plant and Machine Operators <br> Elementary Occupations | 4 2 6 | $\begin{array}{r}37 \\ 5 \\ \hline \\ 46 \\ 3 \\ 1 \\ \\ \hline\end{array}$ | 46 <br> 3 <br> 1 <br> 42 <br> 87 <br> 14 <br> 1 <br> 3 <br> 69 | 5 | $\begin{array}{r}37 \\ 5 \\ 4 \\ 46 \\ 3 \\ 1 \\ \\ \hline\end{array}$ | 46 <br> 3 <br> 1 <br> 42 <br> 91 <br> 14 <br> 1 <br> 3 <br> 73 | 5 | $\begin{array}{r}37 \\ 5 \\ 4 \\ 46 \\ 3 \\ 1 \\ \\ \hline\end{array}$ | $\begin{array}{r}46 \\ 3 \\ 1 \\ \hline\end{array}$ | 5 |
| TOTAL PERSONNEL NUMBERS |  | 175 | 133 | 5 | 179 | 137 | 5 | 179 | 137 | 5 |
| \% increase <br> Total municipal employees headcount <br> Finance personnel headcount <br> Human Resources personnel headcount | $\begin{aligned} & 5 \\ & 7 \\ & 7 \\ & \hline \end{aligned}$ |  |  |  | 2.3\% | 3.0\% |  |  |  |  |

Human Resources personnel headcount

## References

1. Full Time Equivalent (FTE). E.g. One full time person $=1$ FTE. A person working half time (say 4 hours out of 8 ) $=0.5$ FTE.
2. s57 of the Systems Act
3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

Free State: Setsoto(FS191) - Table SA24 Summary of Personnel Numbers for 4th Quarter ended 30 June 2015

| Summary of Personnel Numbers <br> Number | Ref <br> 1 | 2013114 |  |  | Current year 2014/15 |  |  | Next year 2015/16 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Positions | Permanent <br> Employees | Contract <br> Employees | Positions | Permanent <br> Employees | Contract Employees | Positions | Permanent Employees | Contract Employees |
| Municipal Council and Boards of Municipal Entities <br> Councillors (Political Office Bearers plus Other Councillors) <br> Board Members of municipal entities <br> Municipal employees <br> Municipal Manager and Senior Managers <br> Other Managers <br> Professionals <br> Finance <br> Spatial/town planning <br> Information Technology <br> Roads <br> Electricity <br> Water <br> Sanitation <br> Refuse <br> Other <br> Technicians <br> Finance <br> Spatial/town planning <br> Information Technology <br> Roads <br> Electricity <br> Water <br> Sanitation <br> Refuse <br> Other <br> Clerks (Clerical and administrative) <br> Service and sales workers <br> Skilled agricultural and fishery workers <br> Craft and related trades <br> Plant and Machine Operators <br> Elementary Occupations | 3 4 2 6 | $\begin{array}{r} 35 \\ \\ \hline 5 \\ 10 \\ 49 \\ 12 \\ 2 \\ 2 \\ 1 \\ 2 \\ 1 \\ 1 \\ 1 \\ 27 \\ 50 \\ 18 \\ 9 \\ 4 \\ 9 \\ 4 \\ 6 \end{array}$ <br> 116 <br> 8 <br> 150 <br> 319 | $\begin{array}{r} 35 \\ 7 \end{array}$ $2$ $1$ $1$ $1$ $1$ $\begin{aligned} & 1 \\ & 1 \end{aligned}$ $\begin{array}{r} 1 \\ 20 \end{array}$ $161$ $4$ $4$ $1$ <br> 6 <br> 37 <br> 109 58 41 403 | 35 5 | $\begin{array}{r}35 \\ \hline \\ 5 \\ 10 \\ 49 \\ 12 \\ 2 \\ 2 \\ 2 \\ 1 \\ 2 \\ 1 \\ 1 \\ 1 \\ 27 \\ 50 \\ 18 \\ 9 \\ 4 \\ 9 \\ 4 \\ 6 \\ \hline\end{array}$ | $\begin{array}{r} 35 \\ 7 \\ 2 \\ 1 \\ 1 \\ 1 \\ 1 \\ 1 \\ 1 \\ 20 \\ 161 \\ 4 \\ 4 \\ 1 \end{array}$ | 35 5 | $\begin{array}{r}35 \\ \hline\end{array}$ | $\begin{array}{r}25 \\ 2 \\ 2 \\ 1 \\ 1 \\ 1 \\ \\ \hline\end{array}$ | 35 5 |
| TOTAL PERSONNEL NUMBERS |  | 742 | 698 | 40 | 742 | 698 | 40 | 887 | 782 | 40 |
| \% increase <br> Total municipal employees headcount <br> Finance personnel headcount <br> Human Resources personnel headcount | $\begin{aligned} & 5 \\ & 7 \\ & 7 \end{aligned}$ |  |  |  |  |  |  | 19.5\% | 12.0\% |  |

## References

1. Full Time Equivalent (FTE). E.g. One full time person $=1$ FTE. A person working half time (say 4 hours out of 8 ) $=0.5$ FTE .
2. s57 of the Systems Act
3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

Free State: Dihlabeng(FS192) - Table SA24 Summary of Personnel Numbers for 4th Quarter ended 30 June 2015


## References

1. Full Time Equivalent (FTE). E.g. One full time person $=1$ FTE. A person working half time (say 4 hours out of 8 ) $=0.5$ FTE .
2. s57 of the Systems Act
3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

Free State: Nketoana(FS193) - Table SA24 Summary of Personnel Numbers for 4th Quarter ended 30 June 2015

| Summary of Personnel Numb | Ref | 2013114 |  |  | Current year 2014/15 |  |  | Next year 2015/16 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Number | 1 | Positions | Permanent <br> Employees | Contract <br> Employees | Positions | Permanent <br> Employees | Contract Employees | Positions | Permanent Employees | Contract <br> Employees |
| Municipal Council and Boards of Municipal Entities |  |  |  |  |  |  |  |  |  |  |
| Councillors (Political Office Bearers plus Other Councillors) Board Members of municipal entities | 3 | 18 |  | 18 | 18 |  | 18 | 18 |  | 18 |
| Municipal employees |  |  |  |  |  |  |  |  |  |  |
| Municipal Manager and Senior Managers | 2 | 5 |  | 5 | 5 |  | 5 | 5 |  | 5 |
| Other Managers | 6 | 17 | 14 |  | 12 | 12 |  | 12 | 12 |  |
| Professionals |  | 15 | 6 | 4 | 8 | 6 | 2 | 8 | 6 | 2 |
| Finance |  | 4 | 2 | 4 | 3 | 1 | 2 | 3 | 1 | 2 |
| Spatialtown planning |  | 1 | 1 |  | 1 | 1 |  | 1 | 1 |  |
| Information Technology |  | 1 | 1 |  |  |  |  |  |  |  |
| Roads |  |  |  |  | 1 | 1 |  | 1 | 1 |  |
| Electricity |  | 3 | 1 |  | 1 | 1 |  | 1 | 1 |  |
| Water |  | 1 | 1 |  | 1 | 1 |  | 1 | 1 |  |
| Sanitation |  | 1 |  |  |  |  |  |  |  |  |
| Refuse |  | 4 |  |  | 1 | 1 |  | 1 | 1 |  |
| Other |  |  |  |  |  |  |  |  |  |  |
| Technicians |  | 41 | 95 | 16 | 9 | 9 |  | 9 | 9 |  |
| Finance |  | 5 | 10 |  | 2 | 2 |  | 2 | 2 |  |
| Spatialtown planning |  |  |  |  |  |  |  |  |  |  |
| Information Technology |  |  |  |  |  |  |  |  |  |  |
| Roads |  | 14 | 8 |  | 1 | 1 |  | 1 | 1 |  |
| Electricity |  | 4 | 1 |  | 2 | 2 |  | 2 | 2 |  |
| Water |  | 1 | 1 | 15 | 4 | 4 |  | 4 | 4 |  |
| Sanitation |  | 4 | 62 |  |  |  |  |  |  |  |
| Refuse |  | 11 | 11 |  |  |  |  |  |  |  |
| Other |  | 2 | 2 | 1 |  |  |  |  |  |  |
| Clerks (Clerical and administrative) |  | 40 | 30 | 17 | 47 | 30 | 17 | 47 | 30 | 17 |
| Service and sales workers |  | 27 | 22 | 1 | 22 | 20 | 2 | 22 | 20 | 2 |
| Skilled agricultural and fishery workers |  |  |  |  |  |  |  |  |  |  |
| Craft and related trades |  |  |  |  |  |  |  |  |  |  |
| Plant and Machine Operators |  | 55 | 47 | 45 | 52 | 46 | 6 | 52 | 46 | 6 |
| Elementary Occupations |  | 318 | 232 | 15 | 519 | 519 |  | 519 | 519 |  |
| TOTAL PERSONNEL NUMBERS |  | 536 | 446 | 121 | 692 | 642 | 50 | 692 | 642 | 50 |
| \% increase |  |  |  |  | 29.1\% | 43.9\% | (58.7\%) |  |  |  |
| Total municipal employees headcount | 5 |  |  |  |  |  |  |  |  |  |
| Finance personnel headcount | 7 |  |  |  |  |  |  |  |  |  |
| Human Resources personnel headcount | 7 |  |  |  |  |  |  |  |  |  |

## References

1. Full Time Equivalent (FTE). E.g. One full time person $=1$ FTE. A person working half time (say 4 hours out of 8 ) $=0.5$ FTE .
2. s57 of the Systems Act
3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

Free State: Maluti-a-Phofung(FS194) - Table SA24 Summary of Personnel Numbers for 4th Quarter ended 30 June 2015

| Summary of Personnel Numbers <br> Number | Ref <br> 1 | 2013/14 |  |  | Current year 2014/15 |  |  | Next year 2015/16 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Positions | Permanent <br> Employees | Contract <br> Employees | Positions | Permanent <br> Employees | Contract Employees | Positions | Permanent Employees | Contract Employees |
| Municipal Council and Boards of Municipal Entities <br> Councillors (Political Office Bearers plus Other Councillors) <br> Board Members of municipal entities <br> Municipal employees <br> Municipal Manager and Senior Managers <br> Other Managers <br> Professionals <br> Finance <br> Spatial/town planning <br> Information Technology <br> Roads <br> Electricity <br> Water <br> Sanitation <br> Refuse <br> Other <br> Technicians <br> Finance <br> Spatial/town planning <br> Information Technology <br> Roads <br> Electricity <br> Water <br> Sanitation <br> Refuse <br> Other <br> Clerks (Clerical and administrative) <br> Service and sales workers <br> Skilled agricultural and fishery workers <br> Craft and related trades <br> Plant and Machine Operators <br> Elementary Occupations | 4 2 6 | $\begin{array}{r} 65 \\ 3 \\ 6 \\ 65 \\ 1110 \\ 103 \\ 46 \\ \\ 110 \\ 49 \\ \\ \hline 269 \\ 533 \\ 5 \end{array}$ | $\begin{array}{r} 11 \\ \\ 25 \\ 1032 \\ 46 \\ 46 \\ \\ 110 \\ 49 \\ \\ \hline 269 \\ 512 \\ 5 \\ \hline \end{array}$ | $\begin{array}{r}54 \\ 2 \\ 6 \\ 79 \\ 57 \\ 1 \\ \hline\end{array}$ | $\begin{array}{r} 71 \\ 3 \\ 8 \\ 43 \\ 1145 \\ 92 \\ 38 \\ \\ 120 \\ 70 \\ \\ 247 \\ 578 \\ 2777 \\ \\ 4 \\ 4 \end{array}$ | $\begin{array}{r}13 \\ 42 \\ 996 \\ 49 \\ 38 \\ 4 \\ 107 \\ 60 \\ \\ \hline 247 \\ 495 \\ 4 \\ \hline\end{array}$ | $\begin{array}{r}58 \\ 2 \\ 8 \\ 1 \\ 149 \\ 43 \\ \\ 13 \\ 10 \\ 83 \\ \hline 2773 \\ \\ \hline\end{array}$ | $\begin{array}{r} 71 \\ 3 \\ 9 \\ 43 \\ 1144 \\ 56 \\ 37 \\ \\ 120 \\ 106 \\ \\ 247 \\ 578 \\ 2778 \\ \hline 1 \\ 4 \\ \hline \end{array}$ | $\begin{array}{r}13 \\ 42 \\ 1005 \\ 53 \\ 37 \\ 107 \\ 66 \\ \hline\end{array}$ | $\begin{array}{r}58 \\ 2 \\ 9 \\ 1 \\ 169 \\ 3 \\ \hline 13 \\ 40 \\ \hline 30 \\ 83 \\ 2773 \\ \hline\end{array}$ |
| TOTAL PERSONNEL NUMBERS |  | 1214 | 1073 | 141 | 4073 | 1080 | 2992 | 4074 | 1090 | 3013 |
| \% increase <br> Total municipal employees headcount <br> Finance personnel headcount <br> Human Resources personnel headcount | $\begin{aligned} & 5 \\ & 7 \\ & 7 \\ & \hline \end{aligned}$ |  |  |  | 235.5\% | 0.7\% | 2022.0\% |  | 0.9\% | 0.7\% |

## References

1. Full Time Equivalent (FTE). E.g. One full time person $=1$ FTE. A person working half time (say 4 hours out of 8 ) $=0.5 \mathrm{FTE}$.
2. s57 of the Systems Act
3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

Free State: Phumelela(FS195) - Table SA24 Summary of Personnel Numbers for 4th Quarter ended 30 June 2015

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{\begin{tabular}{l}
Summary of Personnel Numbers \\
Number
\end{tabular}} \& \multirow[t]{2}{*}{\begin{tabular}{l}
Ref \\
1
\end{tabular}} \& \multicolumn{3}{|c|}{2013/14} \& \multicolumn{3}{|c|}{Current year 2014/15} \& \multicolumn{3}{|c|}{Next year 2015/16} \\
\hline \& \& Positions \& \begin{tabular}{l}
Permanent \\
Employees
\end{tabular} \& \begin{tabular}{l}
Contract \\
Employees
\end{tabular} \& Positions \& \begin{tabular}{l}
Permanent \\
Employees
\end{tabular} \& \begin{tabular}{l}
Contract \\
Employees
\end{tabular} \& Positions \& Permanent Employees \& \begin{tabular}{l}
Contract \\
Employees
\end{tabular} \\
\hline \begin{tabular}{l}
Municipal Council and Boards of Municipal Entities \\
Councillors (Political Office Bearers plus Other Councillors) \\
Board Members of municipal entities \\
Municipal employees \\
Municipal Manager and Senior Managers \\
Other Managers \\
Professionals \\
Finance \\
Spatial/town planning \\
Information Technology \\
Roads \\
Electricity \\
Water \\
Sanitation \\
Refuse \\
Other \\
Technicians \\
Finance \\
Spatial/town planning \\
Information Technology \\
Roads \\
Electricity \\
Water \\
Sanitation \\
Refuse \\
Other \\
Clerks (Clerical and administrative) \\
Service and sales workers \\
Skilled agricultural and fishery workers \\
Craft and related trades \\
Plant and Machine Operators \\
Elementary Occupations
\end{tabular} \& 4
2
6 \& \begin{tabular}{l}
15 \\
4 \\
8 \\
7 \\
1 \\
172 \\
30 \\
2 \\
24 \\
50 \\
46 \\
20 \\
103 \\
13
\end{tabular} \& \(\begin{array}{r}8 \\ 7 \\ \hline \\ 1 \\ \\ \hline\end{array}\) \& 15
4

9 \& | 15 |
| :--- |
| 4 |
| 8 |
| 7 |
| 1 |
| 172 |
| 30 |
| 2 |
| 24 |
| 50 |
| 46 |
| 20 |
| 103 |
| 13 | \& $\begin{array}{r}8 \\ 7 \\ 7 \\ 1 \\ \hline\end{array}$ \& $4{ }^{15}$ \& $\begin{array}{r}4 \\ 8 \\ 7 \\ \hline \\ 1 \\ \\ \hline\end{array}$ \& $\begin{array}{r}7 \\ 7 \\ 7 \\ \hline\end{array}$ \& 15

4 <br>
\hline TOTAL PERSONNEL NUMBERS \& \& 315 \& 287 \& 28 \& 315 \& 287 \& 28 \& 300 \& 295 \& 19 <br>

\hline | \% increase |
| :--- |
| Total municipal employees headcount |
| Finance personnel headcount |
| Human Resources personnel headcount | \& 5

7
7 \& $\begin{array}{r}339 \\ 33 \\ 2 \\ \hline\end{array}$ \& $\begin{array}{r}312 \\ 33 \\ 2 \\ \hline\end{array}$ \& 27 \& $\begin{array}{r}339 \\ 33 \\ 2 \\ \hline\end{array}$ \& $\begin{array}{r}312 \\ 33 \\ 2 \\ \hline\end{array}$ \& 27 \& (4.8\%)
339
33
2 \& $\begin{array}{r}2.8 \% \\ 339 \\ 33 \\ 2 \\ \hline\end{array}$ \& (32.1\%) <br>
\hline
\end{tabular}

## References

1. Full Time Equivalent (FTE). E.g. One full time person $=1$ FTE. A person working half time (say 4 hours out of 8 ) $=0.5 \mathrm{FTE}$.
2. s57 of the Systems Act
3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

Free State: Mantsopa(FS196) - Table SA24 Summary of Personnel Numbers for 4th Quarter ended 30 June 2015

| Summary of Personnel Numbers <br> Number | Ref <br> 1 | 2013/14 |  |  | Current year 2014/15 |  |  | Next year 2015/16 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Positions | Permanent Employees | Contract Employees | Positions | Permanent Employees | Contract Employees | Positions | Permanent Employees | Contract Employees |
| Municipal Council and Boards of Municipal Entities <br> Councillors (Political Office Bearers plus Other Councillors) <br> Board Members of municipal entities <br> Municipal employees <br> Municipal Manager and Senior Managers <br> Other Managers <br> Professionals <br> Finance <br> Spatial/town planning <br> Information Technology <br> Roads <br> Electricity <br> Water <br> Sanitation <br> Refuse <br> Other <br> Technicians <br> Finance <br> Spatial/town planning <br> Information Technology <br> Roads <br> Electricity <br> Water <br> Sanitation <br> Refuse <br> Other <br> Clerks (Clerical and administrative) <br> Service and sales workers <br> Skilled agricultural and fishery workers <br> Craft and related trades <br> Plant and Machine Operators <br> Elementary Occupations | 3 4 2 6 | 17 <br> 5 <br> 11 <br> 46 <br> 6 <br> 2 <br> 1 <br> 17 <br> 20 <br> 43 <br> 1 <br> 4 <br> 5 <br> 16 <br> 14 <br> 1 <br> 2 <br> 51 <br> 12 <br> 195 | 17 <br> 5 <br> 11 <br> 46 <br> 6 <br> 2 <br> 1 <br> 17 <br> 20 <br> 43 <br> 1 <br> 4 <br> 5 <br> 16 <br> 14 <br> 1 <br> 2 <br> 46 <br> 12 <br> 195 |  |  |  | 5 | $\begin{array}{r}17 \\ \hline\end{array}$ | $\begin{array}{r}17 \\ \hline\end{array}$ | 5 |
| TOTAL PERSONNEL NUMBERS |  | 380 | 375 |  | 380 | 375 | 5 | 394 | 389 | 5 |
| \% increase <br> Total municipal employees headcount <br> Finance personnel headcount <br> Human Resources personnel headcount | 7 7 | $\begin{array}{r}380 \\ 48 \\ 9 \\ \hline\end{array}$ | $\begin{array}{r}375 \\ 45 \\ 8 \\ \hline\end{array}$ | 5 5 | 380 51 9 | 375 46 9 | 5 | $\begin{array}{r}3.7 \% \\ 394 \\ 53 \\ 16 \\ \hline\end{array}$ | $\begin{array}{r}3.7 \% \\ 389 \\ 48 \\ 16 \\ \hline\end{array}$ | 5 5 |

## References

1. Full Time Equivalent (FTE). E.g. One full time person $=1$ FTE. A person working half time (say 4 hours out of 8 ) $=0.5$ FTE .
2. 557 of the Systems Act
3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

Free State: Thabo Mofutsanyana(DC19) - Table SA24 Summary of Personnel Numbers for 4th Quarter ended 30 June 2015

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multirow[b]{2}{*}{\begin{tabular}{l}
Summary of Personnel Numbers \\
Number
\end{tabular}} \& \multirow[t]{2}{*}{\begin{tabular}{l}
Ref \\
1
\end{tabular}} \& \multicolumn{3}{|c|}{2013/14} \& \multicolumn{3}{|c|}{Current year 2014/15} \& \multicolumn{3}{|c|}{Next year 2015/16} \\
\hline \& \& Positions \& Permanent Employees \& \begin{tabular}{l}
Contract \\
Employees
\end{tabular} \& Positions \& Permanent Employees \& \begin{tabular}{l}
Contract \\
Employees
\end{tabular} \& Positions \& Permanent Employees \& \begin{tabular}{l}
Contract \\
Employees
\end{tabular} \\
\hline \begin{tabular}{l}
Municipal Council and Boards of Municipal Entities \\
Councillors (Political Office Bearers plus Other Councillors) \\
Board Members of municipal entities \\
Municipal employees \\
Municipal Manager and Senior Managers \\
Other Managers \\
Professionals \\
Finance \\
Spatial/town planning \\
Information Technology \\
Roads \\
Electricity \\
Water \\
Sanitation \\
Refuse \\
Other \\
Technicians \\
Finance \\
Spatial/town planning \\
Information Technology \\
Roads \\
Electricity \\
Water \\
Sanitation \\
Refuse \\
Other \\
Clerks (Clerical and administrative) \\
Service and sales workers \\
Skilled agricultural and fishery workers \\
Craft and related trades \\
Plant and Machine Operators \\
Elementary Occupations
\end{tabular} \& \[
3
\] \& \(\begin{array}{r}29 \\ \\ 4 \\ 13 \\ 113 \\ 11 \\ \\ 3 \\ 7 \\ \\ \hline\end{array}\) \& \(\begin{array}{r}12 \\ 13 \\ 13 \\ 79 \\ 11 \\ \hline 3 \\ \hline 65\end{array}\) \& 17
4
32
4
2
3
27 \& \(\begin{array}{r}30 \\ \\ 4 \\ 9 \\ 108 \\ 11 \\ \hline 1 \\ 5 \\ \\ \hline\end{array}\) \& 21
9
91
11
2
2

78 \& 17
1
3
13 \& $\begin{array}{r}30 \\ \\ 4 \\ 9 \\ 108 \\ 11 \\ 1 \\ 1 \\ 5 \\ \\ \hline\end{array}$ \& $\begin{array}{r}21 \\ 9 \\ 92 \\ 11 \\ 1 \\ 2 \\ \\ \hline\end{array}$ \& 9
4
16
3
13 <br>
\hline TOTAL PERSONNEL NUMBERS \& \& 159 \& 104 \& 53 \& 151 \& 121 \& 29 \& 151 \& 122 \& 29 <br>

\hline | \% increase |
| :--- |
| Total municipal employees headcount |
| Finance personnel headcount |
| Human Resources personnel headcount | \& \[

$$
\begin{aligned}
& 5 \\
& 7 \\
& 7 \\
& \hline
\end{aligned}
$$
\] \& \& \& \& (5.0\%) \& 16.3\% \& (45.3\%) \& \& 0.8\% \& <br>

\hline
\end{tabular}

## References

1. Full Time Equivalent (FTE). E.g. One full time person $=1$ FTE. A person working half time (say 4 hours out of 8 ) $=0.5$ FTE .
2. s57 of the Systems Act
3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

Free State: Moghaka(FS201) - Table SA24 Summary of Personnel Numbers for 4th Quarter ended 30 June 2015


## References

1. Full Time Equivalent (FTE). E.g. One full time person $=1$ FTE. A person working half time (say 4 hours out of 8 ) $=0.5$ FTE .
2. s57 of the Systems Act
3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

Free State: Ngwathe(FS203) - Table SA24 Summary of Personnel Numbers for 4th Quarter ended 30 June 2015


## References

1. Full Time Equivalent (FTE). E.g. One full time person $=1$ FTE. A person working half time (say 4 hours out of 8 ) $=0.5$ FTE .
2. s57 of the Systems Act
3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

Free State: Metsimaholo(FS204) - Table SA24 Summary of Personnel Numbers for 4th Quarter ended 30 June 2015


## References

1. Full Time Equivalent (FTE). E.g. One full time person $=1$ FTE. A person working half time (say 4 hours out of 8 ) $=0.5$ FTE .
2. 557 of the Systems Act
3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

Free State: Mafube(FS205) - Table SA24 Summary of Personnel Numbers for 4th Quarter ended 30 June 2015

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multirow[b]{2}{*}{\begin{tabular}{l}
Summary of Personnel Numbers \\
Number
\end{tabular}} \& \multirow[t]{2}{*}{\begin{tabular}{l}
Ref \\
1
\end{tabular}} \& \multicolumn{3}{|c|}{2013/14} \& \multicolumn{3}{|c|}{Current year 2014/15} \& \multicolumn{3}{|c|}{Next year 2015/16} \\
\hline \& \& Positions \& \begin{tabular}{l}
Permanent \\
Employees
\end{tabular} \& \begin{tabular}{l}
Contract \\
Employees
\end{tabular} \& Positions \& \begin{tabular}{l}
Permanent \\
Employees
\end{tabular} \& Contract Employees \& Positions \& Permanent Employees \& Contract Employees \\
\hline \begin{tabular}{l}
Municipal Council and Boards of Municipal Entities \\
Councillors (Political Office Bearers plus Other Councillors) \\
Board Members of municipal entities \\
Municipal employees \\
Municipal Manager and Senior Managers \\
Other Managers \\
Professionals \\
Finance \\
Spatial/town planning \\
Information Technology \\
Roads \\
Electricity \\
Water \\
Sanitation \\
Refuse \\
Other \\
Technicians \\
Finance \\
Spatial/town planning \\
Information Technology \\
Roads \\
Electricity \\
Water \\
Sanitation \\
Refuse \\
Other \\
Clerks (Clerical and administrative) \\
Service and sales workers \\
Skilled agricultural and fishery workers \\
Craft and related trades \\
Plant and Machine Operators \\
Elementary Occupations
\end{tabular} \& 3
4
2
6 \& \(\begin{array}{r}17 \\ \\ 6 \\ 17 \\ 40 \\ 30 \\ 8 \\ 2 \\ \\ \hline\end{array}\) \& 15
38
30
6
2

346

44
16
55
76
123
32
44 \& 16
4
2
4
4 \& $\begin{array}{r}17 \\ \hline 6 \\ 19 \\ 39 \\ 30 \\ 7 \\ 2 \\ \\ \hline\end{array}$ \& 16
39
30
7
2

345

44
15
55
76
123
32
44 \& $\begin{array}{r}17 \\ 6 \\ 3 \\ \hline\end{array}$ \& $\begin{array}{r}17 \\ 4 \\ 20 \\ 45 \\ 35 \\ 8 \\ 2 \\ \\ \hline\end{array}$ \& $\begin{array}{r}17 \\ 45 \\ 35 \\ 8 \\ 2 \\ \hline\end{array}$ \& 17
4
3 <br>
\hline TOTAL PERSONNEL NUMBERS \& \& 482 \& 443 \& 26 \& 474 \& 444 \& 30 \& 512 \& 488 \& 24 <br>

\hline | \% increase |
| :--- |
| Total municipal employees headcount |
| Finance personnel headcount |
| Human Resources personnel headcount | \& \[

$$
\begin{aligned}
& 5 \\
& 7 \\
& 7
\end{aligned}
$$
\] \& \& \& \& (1.7\%) \& 0.2\% \& 15.4\% \& 8.0\% \& 9.9\% \& (20.0\%) <br>

\hline
\end{tabular}

## References

1. Full Time Equivalent (FTE). E.g. One full time person $=1$ FTE. A person working half time (say 4 hours out of 8 ) $=0.5 \mathrm{FTE}$.
2. s57 of the Systems Act
3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

Free State: Fezile Dabi(DC20) - Table SA24 Summary of Personnel Numbers for 4th Quarter ended 30 June 2015

| Summary of Personnel Numbers <br> Number | Ref$1$ | 2013114 |  |  | Current year 2014/15 |  |  | Next year 2015/16 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Positions | Permanent Employees | Contract <br> Employees | Positions | Permanent Employees | Contract <br> Employees | Positions | Permanent Employees | Contract Employees |
| Municipal Council and Boards of Municipal Entities <br> Councillors (Political Office Bearers plus Other Councillors) <br> Board Members of municipal entities <br> Municipal employees <br> Municipal Manager and Senior Managers <br> Other Managers <br> Professionals <br> Finance <br> Spatial/town planning <br> Information Technology <br> Roads <br> Electricity <br> Water <br> Sanitation <br> Refuse <br> Other <br> Technicians <br> Finance <br> Spatial/town planning <br> Information Technology <br> Roads <br> Electricity <br> Water <br> Sanitation <br> Refuse <br> Other <br> Clerks (Clerical and administrative) <br> Service and sales workers <br> Skilled agricultural and fishery workers <br> Craft and related trades <br> Plant and Machine Operators <br> Elementary Occupations | $\begin{aligned} & 3 \\ & 4 \\ & 2 \\ & 6 \end{aligned}$ | $\begin{array}{r}32 \\ \\ 6 \\ 23 \\ 143 \\ 14 \\ 2 \\ 2 \\ \\ \hline\end{array}$ |  |  | $\begin{array}{r}32 \\ \\ 6 \\ 23 \\ 143 \\ 14 \\ 2 \\ 2 \\ \\ \hline\end{array}$ |  |  | 32 <br> 5 <br> 23 <br> 143 <br> 14 <br> 2 <br> 2 <br> 125 | $\begin{array}{r}32 \\ \\ 5 \\ 23 \\ 143 \\ 14 \\ 2 \\ 2 \\ \\ \hline\end{array}$ |  |
| TOTAL PERSONNEL NUMBERS |  | 204 | 204 |  | 204 | 204 |  | 203 | 203 |  |
| \% increase <br> Total municipal employees headcount <br> Finance personnel headcount <br> Human Resources personnel headcount | $\begin{aligned} & 7 \\ & 7 \end{aligned}$ | 20 24 | 20 24 |  | 20 24 | 20 24 |  | (0.5\%) <br> 20 <br> 24 | (0.5\%) |  |

## References

1. Full Time Equivalent (FTE). E.g. One full time person $=1$ FTE. A person working half time (say 4 hours out of 8 ) $=0.5$ FTE .
2. s57 of the Systems Act
3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions
