

| R thousands | cation |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | MAN <br> Mangaung <br> (H) | FS161 <br> Letsemeng <br> (M) | FS162 <br> Kopanong <br> (M) | FS163 <br> Mohokare <br> (L) | DC16 <br> Xhariep <br> (L) | FS181 <br> Masilonyana <br> (L) | FS182 <br> Tokologo <br> (L) | FS183 <br> Tswelopele <br> (M) |  |
|  |  |  |  |  |  |  |  |  |  |
| \%Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |
| Trading Services | 51.6\% | 76.8\% | 97.8\% | 69.3\% | .0\% | 7.6\% | 79.4\% | 79.4\% | 35.6\% |
| \% of Capital Budget - Electricity Infrastructure | 11.1\% | .0\% | 11.4\% | .0\% | .0\% | .0\% | 1.4\% | 11.1\% | 2.1\% |
| \% of Capital Budget - Water Infrastructure | 15.3\% | 0\% | 70.3\% | 69.0\% | .0\% | 1.8\% | 68.7\% | 53.8\% | 3.9\% |
| \% of Capital Budget - Waste Water Management | 24.2\% | 0\% | 1.2\% | 3\% | .0\% | .0\% | .0\% | 14.4\% | 29.6\% |
| \% of Capital Budget - Waste Management | 1.1\% | 76.8\% | 14.9\% | .0\% | .0\% | 5.8\% | 9.4\% | . $0 \%$ | .0\% |
| Economic and Environmental | 26.2\% | 17.6\% | .6\% | 29.9\% | .0\% | 69.5\% | 7.4\% | 15.3\% | 29.9\% |
| \% of Capital Budget - Planning and Development | 9.0\% | 0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 7.4\% |
| \% of Capital Budget - Road Transporl | 17.3\% | 17.6\% | 6\% | 29.9\% | .0\% | 69.5\% | 7.4\% | 15.3\% | 22.5\% |
| \% of Capital Budget - Environmental Protection | . $\%$ | 0\% | .\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Governance and Administration | 15.7\% | 5.7\% | 1.6\% | .6\% | .0\% | 5.0\% | .0\% | . $0 \%$ | 15.0\% |
| Community and Public Safety | 6.5\% | .0\% | . $0 \%$ | . $2 \%$ | .0\% | 17.9\% | 13.2\% | 5.3\% | 19.5\% |
| Other | .0\% | . $0 \%$ | . $0 \%$ | . $0 \%$ | .0\% | . $0 \%$ | .0\% | . $0 \%$ | .0\% |
| Asset Management |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 15841564 | 643479 | 1128265 | 498350 | 17918 | 613799 | 637726 | 429251 | 5000000 |
| Capital Asset Renewal | 475610 |  |  |  |  | 10955 | 17075 | 38428 | 49434 |
| Operational Repairs \& Maintenance | 373770 | 5040 | 4956 | 5535 | 110 | 10394 | 3392 | 6751 | 230691 |
| Asset Renewal \% of Depreciation | 76.5\% | 0\% | .0\% | 0\% | .0\% | 33.9\% | 1844.2\% | 195.4\% | 56.8\% |
| R\&M \% of PPE | 2.4\% | .8\% | 4\% | 1.1\% | .6\% | 1.7\% | .5\% | 1.6\% | 4.6\% |
| Asset Renewal and R\&M as a \% of PPE | 5.4\% | 8\% | $4 \%$ | 1.1\% | .6\% | 3.5\% | 3.2\% | 10.5\% | 5.6\% |
| Depreciation as \% of Asset Base | 3.9\% | 4.7\% | 6.4\% | 6.0\% | 10.0\% | 5.3\% | .1\% | 4.6\% | 1.7\% |
| Repairs \& Maintenance/Total Revenue | 5.6\% | 4.6\% | 2.1\% | 3.7\% | . $2 \%$ | 4.6\% | 4.1\% | 5.0\% | 11.3\% |
| AVERAGE HOUSEHOLD BILLS |  |  |  |  |  |  |  |  |  |
| Percentage Increases |  |  |  |  |  |  |  |  |  |
| Property rates | 8.0\% | .0\% | 10.0\% | 5.9\% | .0\% | 6.6\% | 6.6\% | 8.0\% | 6.6\% |
| Electricity: Basic levy | 0\% | .0\% | .0\% | 0\% | .0\% | 7.6\% | 7.4\% | .0\% | 7.6\% |
| Electricity: Consumption | 2.0\% | .0\% | 10.0\% | .0\% | .0\% | 7.6\% | 7.4\% | 14.0\% | 7.6\% |
| Water: Basic levy | 10.0\% | .0\% | 10.0\% | 6.0\% | .0\% | 6.6\% | . $0 \%$ | .0\% | . $0 \%$ |
| Water: Consumption | 8.4\% | . $0 \%$ | . $0 \%$ | 6.0\% | .0\% | 6.6\% | 6.6\% | 6.0\% | 6.6\% |
| Sanitation | 8.2\% | .0\% | 10.0\% | 6.0\% | .0\% | 6.6\% | 6.6\% | 6.0\% | 6.6\% |
| Refuse removal | 7.8\% | .0\% | 10.0\% | 5.9\% | .0\% | 6.6\% | 6.6\% | 6.0\% | 6.6\% |
| Other | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | . $0 \%$ | .0\% | . $0 \%$ | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |
| Property rates | 237.27 | . 00 | 271.52 | 369.39 | . 00 | 223.86 | 121.23 | 263.05 | 433.15 |
| Electricity: Basic levy | . 00 | . 00 | . 00 | . 00 | . 00 | 78.17 | 106.53 | . 00 | 187.27 |
| Electricity: Consumption | 369.04 | . 00 | 264.00 | . 00 | . 00 | 697.35 | 889.07 | 711.45 | 1333.51 |
| Water: Basic levy | 22.00 | . 00 | 278.80 | 38.48 | . 00 | 64.02 | . 00 | . 00 | . 00 |
| Water: Consumption | 359.36 | . 00 | . 00 | 341.63 | . 00 | 148.90 | 134.50 | 118.64 | 699.25 |
| Sanitation | 115.01 | . 00 | 96.88 | 104.73 | . 00 | 90.06 | 57.86 | 54.00 | 124.91 |
| Refuse removal | 92.00 | . 00 | 70.47 | 59.78 | . 00 | 56.78 | 38.26 | 37.52 | 83.85 |
| Other | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | 1194.67 | . 00 | 981.68 | 914.01 | . 00 | 1359.15 | 1347.45 | 1184.66 | 2861.95 |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |
| Total Number of Households | 182146 | 11242 | 14511 | 10793 | 0 | 37677 | 8698 | 11993 | 132071 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |
| Water (kilolitres per household per month) | 10 | 0 | 6 | 6 | 0 | ${ }^{6}$ | 0 | 0 | ${ }^{6}$ |
| Electricity (kwh per household per month) | 50 | 0 | 0 | 50 | 0 | 133 | 0 | 0 | 50 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |
| Water (6 kilolitres per household per month) | 0 | 0 | 2240 | 0 | 0 | 5242 | 2000 | 11992 | 19344 |
| Sanitation (free minimum level service) | 0 | 0 | 2240 | 0 | 0 | 5242 | 1485 | 5500 | 19344 |
| Electricity/Other energy (50kwh per household per month) | 0 | 0 | 0 | 0 | 0 | 5242 | 2000 | 5500 | 2721 |
| Refuse(removed at least once a week) |  | 0 | 2240 | 0 | 0 | 5242 | 1566 | 5500 | 19344 |
| Cost of Free Basic Services provided | 247020 | 17885 | 556 | 7202 |  | 8173 | 4285 | 15971 | 32850 |
| Water (6 kilolitres per household per month) | 38209 | 3445 | 181 | 1794 |  | 3366 | 906 | 4195 | 20000 |
| Sanitation (free minimum level service) | 112732 | 6157 | 217 | 2499 |  | 2277 | 1444 | 3920 | 10000 |
| Electricity/Other energy (50kwh per household per month) | 29037 | 2340 |  | 1481 |  | 1267 | 995 | 5131 |  |
| Refuse(removed at least once a week) | 66861 | 5944 | 158 | 1428 |  | 1262 | 940 | 2724 | 2850 |
| Average Cost per Household Per Annum | . 00 | . 00 | 248.18 | . 00 | . 00 | 1559.14 | 2523.23 | 2490.86 | 1698.20 |
| Water (6 kilolitres per household per month) | . 00 | . 00 | 80.84 | . 00 | . 00 | 642.20 | 452.88 | 349.82 | 1033.91 |
| Sanitation (rree minimum level service) | . 00 | . 00 | 96.87 | . 00 | . 00 | 434.37 | 972.39 | 712.75 | 516.96 |
| Electricity/Other energy (50kwh per household per month) | . 00 | . 00 | . 00 | . 00 | . 00 | 241.79 | 497.70 | 932.98 | . 00 |
| Refuse(removed at least once a week) | . 00 | . 00 | 70.47 | . 00 | . 00 | 240.78 | 600.26 | 495.32 | 147.33 |
| Cost of Free Basic Services Provided to "Registered Indigent" |  |  | 556 |  |  | 8173 | 5046 | 29870 | 32850 |
| Revenue cost of free services provided (excl property rates and other) |  |  |  |  |  |  |  |  |  |
| Local Government Equitable Share | 629731 | 47402 | 70650 | 54472 | 29739 | 83362 | 43424 | 59589 | 385851 |
| MTREF Funded / Unfunded | Funded | Funded | Unfunded | Funded | Unfunded | Funded | Funded | Funded | Funded |




|  | FS201 | \|FS203 | FS204 | FS205 | DC20 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Moghaka <br> (H) | Ngwathe <br> (M) | Metsimaholo <br> (H) | Mafube <br> (M) | Fezile <br> Dabi (L) |
| R thousands |  |  |  |  |  |
| Total Operating Revenue | 736572 | 612959 | 980306 | 195793 | 149547 |
| Total Operating Expenditure | 720108 | 738411 | 998836 | 186259 | 151616 |
| Operating Performance Surplus / (Deficit) | 16464 | (125 451) | (18530) | 9534 | (2069) |
| Cash and Cash Equivalents at the Year End | 6419 | 27437 | 19001 | (29556) | 77270 |
| Net Increase I (Decrease) in Cash held for the Year | $(24141)$ | 22437 | 18269 | (29556) | (5398) |
| Cash Backing / Surplus (Deficit) Reconciliation | (406) | 155420 | 15131 | (20723) | 81102 |
| Cash Coverage Ratio | . 1 | . 6 | . 3 | (2.5) | 7.7 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |
| Revenue |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 10.5\% | 15.5\% | 9.6\% | 4.7\% | (.1\%) |
| \% Increase in Property Rates Revenue | 6.2\% | 17.2\% | 5.6\% | 6.0\% | 0\% |
| \% Increase in Electricity Revenue | 11.1\% | 8.3\% | 16.8\% | .0\% | .0\% |
| \% Increase in Water Revenue | 3.0\% | (21.0\%) | 13.8\% | 6.0\% | .0\% |
| \% Increase in Property Rates \& Service Charges | 10.6\% | 24.7\% | 9.7\% | 6.0\% | .0\% |
| \% Increase in Operating Grant Revenue | (1.7\%) | (.6\%) | 4.7\% | (1.1\%) | .1\% |
| \% Increase in Capital Grant Revenue | .0\% | 48.8\% | (14.9\%) | 25.6\% | . $0 \%$ |
| Collection Rate Including Other Revenue | 83.9\% | 78.3\% | 87.3\% | 49.7\% | 100.0\% |
| Annual Debtors Collection Rate (Payment Level \%) | 82.9\% | 76.6\% | 87.6\% | 47.7\% | .0\% |
| Current Debtors Collection Rate | 82.9\% | 76.6\% | 87.6\% | 47.7\% | .0\% |
| Outstanding Debtors to Revenue | 15.6\% | 110.3\% | 29.9\% | 38.4\% | .0\% |
| O/S Service Debtors to Revenue | 21.2\% | 158.3\% | 36.5\% | 92.7\% | .0\% |
| Expenditure |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 8.2\% | 10.5\% | 7.2\% | 9.2\% | (9.1\%) |
| \% Increase in Employee Costs | 8.2\% | 1.7\% | 11.9\% | 13.1\% | 1.0\% |
| \% Overtime measured against Employee Related Costs | 7.0\% | 1.9\% | 6.7\% | 1.7\% | 2.9\% |
| \% Increase in Electricity Bulk Purchases | 6.3\% | (24.4\%) | 13.5\% | . $0 \%$ | .0\% |
| \% Increase in Water Bulk Purchases | .0\% | 75.0\% | 15.7\% | (33.3\%) | .0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 30.4\% | 28.4\% | 29.7\% | 47.9\% | 61.0\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 4.2\% | 4.6\% | 4.3\% | .0\% | 3.5\% |
| Debt Impairment \% of Billable Revenue | 1.1\% | 20.3\% | 10.5\% | 2.3\% | .0\% |
| \% Electricity Distribution Losses | .0\% | .0\% | 14.0\% | .0\% | .0\% |
| \% Water Distribution Losses | .0\% | .0\% | .0\% | .0\% | . $0 \%$ |
| Employee costs/Total Revenue | 29.1\% | 26.0\% | 25.4\% | 44.7\% | 59.6\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |
| Total Capital Budget | 102688 | 64920 | 113245 | 41932 | 3330 |
| Internally Funded and Other | 16339 |  | 45154 | 9990 | 3330 |
| Grant Funding and Other | 86349 | 64920 | 67092 | 31942 |  |
| Internally Generated Funds \% of Non Grant Fundinc | 100.0\% | .0\% | 97.8\% | 100.0\% | 100.0\% |
| Borrowing \% of Non Grant Funding | .0\% | .0\% | 2.2\% | .0\% | .0\% |
| Grant Funding \% of Total Funding | 84.1\% | 100.0\% | 59.2\% | 76.2\% | .0\% |
| Borrowing |  |  |  |  |  |
| Total Borrowing Liability | 23655 | 1200 | 13718 | 2507 |  |
| Borrowing for the Financial Year |  |  | 1000 |  |  |
| Cost of Borrowing for the Financial Year | 5899 | 74880 | 6730 | 3211 |  |
| Total Cost of Debt as a \% of Total Borrowing Liability | 24.9\% | 6240.0\% | 49.1\% | 128.1\% | .0\% |
| Financing Cost \% of Asset Base | .3\% | 4.6\% | .6\% | .3\% | .0\% |
| Capital Charges \% of Operating Expenditure | .8\% | 10.1\% | .7\% | 1.7\% | .0\% |
| Borrowing \% of Total Assets | 1.1\% | .1\% | 1.1\% | .2\% | .0\% |
| Capital Charges to Own Revenue | 1.0\% | 16.6\% | .8\% | 2.8\% | .0\% |
| Borrowed Funding of own Capital Expenditure | .0\% | . $0 \%$ | 2.2\% | . $0 \%$ | .0\% |
| Gearing | 1.0\% | .1\% | 1.0\% | .2\% | . $0 \%$ |
| Current Ratio | 1.1 | 1.5 | 1.8 | 1.3 | 4.8 |
| Liquidity Ratio |  | 4 | . 1 | . 0 | 4.8 |
| Finance charges and Depreciation/Total Revenue | 1.5\% | 26.4\% | 7.7\% | 2.4\% | 3.7\% |
| Debt coverage | 32.4 | 57.3 | 36.0 | 4.3 | 1.1 |
| Capital Programme |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |
| Trading Services | 63926 | 56526 | 36537 | 33024 | 1000 |
| Total Appropriation - Electricity Infrastructure | 8084 | 15282 | 30263 | 14000 |  |
| Total Appropriation - Water Infrastructure | 47722 | 39140 | 2503 | 2251 |  |
| Total Appropriation - Waste Water Management | 8104 | 816 | 2196 | 16773 | 1000 |
| Total Appropriation - Waste Management | 16 | 1288 | 1575 |  |  |
| Economic and Environmental | 29144 | 4346 | 53713 |  | 20 |
| Total Appropriation - Planning and Development | 366 |  |  |  | 20 |
| Total Appropriation - Road Transport | 28778 | 4346 | 53713 |  |  |
| Total Appropriation - Environmental Protection |  |  |  |  |  |
| Governance and Administration | 1058 |  | 12518 | 4290 | 1400 |
| Community and Public Safety | 6487 | 1939 | 10478 | 4527 | 910 |
| Other | 2073 | 2109 |  | 91 |  |



| R thousands | Location |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | EKU <br> Ekurhuleni <br> Metro (H) | JHB <br> City Of <br> Johannesburg (H) | TSH <br> City Of <br> Tshwane (H) | GT421 <br> Emfuleni <br> (H) | GT422 Midvaal <br> (M) | $\begin{aligned} & \text { GT423 } \\ & \text { Lesedi } \\ & \text { (M) } \end{aligned}$ | DC42 <br> Sedibeng <br> (M) | $\begin{aligned} & \left\lvert\, \begin{array}{l} \text { GT481 } \\ \text { Mogale } \end{array}\right. \\ & \text { City (H) } \end{aligned}$ | $\begin{array}{\|l\|} \hline \text { GT484 } \\ \text { Merafong } \\ \text { City (H) } \end{array}$ | GT485Rand WestCity (M) | DC48 <br> West <br> Rand (M) |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 32378969 | 46175187 | 30209869 | 6093014 | 922965 | 726416 | 365260 | 2390694 | 1236817 | 1558866 | 297068 |
| Total Operating Expenditure | 32378197 | 45305416 | 28281950 | 5937229 | 1016497 | 709231 | 365217 | 2783094 | 1452754 | 1552642 | 299545 |
| Operating Performance Surplus / (Deficit) |  | 869771 | 1927919 | 155784 | (93 532) | 17185 | 42 | (392400) | (215 937) | 6223 | (2477) |
| Cash and Cash Equivalents at the Year End | 9312930 | 3690045 | 3129652 | 125382 | 44718 | 5174 | 15261 | 621 | (240777) | 13488 | 41068 |
| Net Increase I (Decrease) in Cash held for the Year | 1611554 | (62 700) | 1116856 | 1400 | (5 824) | (3033) | 4427 | (165 161) | (170 991) | (3850) | 15656 |
| Cash Backing / Surplus (Deficit) Reconciliation | 744882 | 1455119 | 1045166 | 150778 | 17187 | (7157) | 6113 | (12 706) | (291629) | 12347 | 43263 |
| Cash Coverage Ratio | 4.2 | 1.1 | 1.4 | . 3 | . 7 | . 1 | . 6 | . 0 | (2.3) | . 1 | 1.9 |
| STATEMENT OF OPERATING PERFORMANCE Revenue |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 9.9\% | 5.5\% | 14.9\% | 13.8\% | 5.0\% | 21.5\% | 1.5\% | 6.3\% | 14.9\% | .0\% | (.5\%) |
| \% Increase in Property Rates Revenue | 8.2\% | 8.9\% | 10.1\% | 30.2\% | 5.7\% | 14.8\% | .0\% | 22.2\% | 50.1\% | .0\% | .0\% |
| \% Increase in Electricity Revenue | 2.3\% | .2\% | 8.8\% | 20.6\% | 2.2\% | 18.1\% | .0\% | (.2\%) | 14.4\% | .0\% | .0\% |
| \% Increase in Water Revenue | 23.9\% | 13.0\% | 17.9\% | 17.7\% | 6\% | 16.0\% | .0\% | 13.2\% | 2.6\% | .0\% | .0\% |
| \% Increase in Property Rates \& Service Charges | 9.0\% | 5.1\% | 11.0\% | 18.4\% | 2.8\% | 16.7\% | .0\% | 7.8\% | 17.0\% | .0\% | 664.0\% |
| \% Increase in Operating Grant Revenue | 19.3\% | 8.7\% | 15.5\% | 1.3\% | 8.7\% | 2.1\% | 1.6\% | 8.6\% | 12.7\% | .0\% | (.3\%) |
| \% Increase in Capital Grant Revenue | (5.0\%) | 5\% | (3.4\%) | (52.7\%) | (20.1\%) | 13.3\% | .0\% | 81.3\% | 88.6\% | .0\% | 2.3\% |
| Collection Rate Including Other Revenue | 92.5\% | 90.7\% | 94.5\% | 80.3\% | 87.8\% | 73.1\% | 100.1\% | 98.0\% | 65.5\% | 89.6\% | 100.0\% |
| Annual Debtors Collection Rate (Payment Level \%) | 90.5\% | 90.2\% | 94.3\% | 79.2\% | 85.3\% | 76.8\% | .0\% | 95.2\% | 62.9\% | 90.7\% | 87.6\% |
| Current Debtors Collection Rate | 90.5\% | 90.1\% | 93.3\% | 79.2\% | 85.3\% | 76.8\% | .0\% | 95.2\% | 62.9\% | 90.7\% | 87.6\% |
| Outstanding Debtors to Revenue | 15.3\% | 31.6\% | 13.6\% | 10.7\% | 19.9\% | 12.1\% | 9.8\% | 21.8\% | 21.5\% | 9.1\% | . $8 \%$ |
| O/S Service Debtors to Revenue | 19.1\% | 41.8\% | 16.9\% | 12.6\% | 25.6\% | 15.7\% | 373.1\% | 26.8\% | 29.3\% | 11.6\% | 1.1\% |
| Expenditure |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 10.4\% | 6.1\% | 10.0\% | 13.7\% | 2.5\% | 22.1\% | 1.6\% | 7.3\% | 26.1\% | .0\% | 3.1\% |
| \% Increase in Employee Costs | 9.5\% | 9.2\% | 8.0\% | 7.6\% | 3.1\% | 12.7\% | 7.2\% | 13.8\% | 12.6\% | .0\% | 2.4\% |
| \% Overtime measured against Employee Related Costs | 6.3\% | 3.3\% | 2.8\% | 1.5\% | 4.8\% | 1.9\% | 2.2\% | 4.6\% | 4.2\% | .0\% | 2.1\% |
| \% Increase in Electricity Buk Purchases | 4.3\% | 5.1\% | 10.1\% | 8.8\% | 7.9\% | 14.9\% | .0\% | 7.9\% | 13.4\% | .0\% | .0\% |
| \% Increase in Water Bulk Purchases | 9.0\% | 7.7\% | 23.7\% | 13.3\% | (.1\%) | 12.7\% | .0\% | 10.0\% | 11.0\% | .0\% | .0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 22.4\% | 27.2\% | 29.2\% | 21.7\% | 28.7\% | 27.8\% | $66.2 \%$ | 27.5\% | 32.4\% | 33.2\% | 61.1\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 3.7\% | 9.1\% | 10.5\% | 4.0\% | 8.0\% | 1\% | 10.6\% | 10.2\% | 6.8\% | 2.7\% | 13.4\% |
| Debt Impairment \% of Billable Revenue | 5.7\% | 9.5\% | 3.8\% | 14.3\% | 12.0\% | 19.7\% | .0\% | 5.0\% | 37.0\% | 3.8\% | 2.9\% |
| \% Electricity Distribution Losses | 8.4\% | 19.0\% | 10.1\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | 23.3\% | 38.7\% | 22.8\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | .0\% |
| Employee costsTotal Revenue | 20.1\% | 22.7\% | 25.2\% | 16.9\% | 24.5\% | 21.3\% | 61.6\% | 27.4\% | 26.5\% | 29.1\% | 58.4\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 5130961 | 9543581 | 4465209 | 345673 | 81969 | 57011 | 20820 | 424969 | 151892 | 240783 | 10000 |
| Internally Funded and Other | 1463256 | 4160011 | 1095000 | 155784 | 21500 | 22400 | 20820 | 166137 | 1460 | 17000 |  |
| Grant Funding and Other | 1876755 | 2756793 | 2370209 | 189889 | 40369 | 34611 |  | 255952 | 143332 | 223783 | 10000 |
| Internally Generated Funds \% of Non Grant Funding | 45.0\% | 61.3\% | 52.3\% | 100.0\% | 51.7\% | 100.0\% | 100.0\% | 98.3\% | 17.1\% | 100.0\% | .0\% |
| Borrowing \% of Non Grant Funding | 55.0\% | 38.7\% | 47.7\% | .0\% | 48.3\% | . $0 \%$ | .0\% | 1.7\% | 82.9\% | . $0 \%$ | .0\% |
| Grant Funding \% of Total Funding | 36.6\% | 28.9\% | 53.1\% | 54.9\% | 49.2\% | 60.7\% | .0\% | 60.2\% | 94.4\% | 92.9\% | 100.0\% |
| Borrowing |  |  |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability | 5760444 | 16829812 | 12077516 | 16800 | 134973 | 55266 |  | 443132 | 66830 | 12204 |  |
| Borrowing for the Financial Year | 1790950 | 2626777 | 1000000 |  | 20100 |  |  | 2880 | 7100 |  |  |
| Cost of Borrowing for the Financial Year | 1043890 | 2906110 | 1760065 | 27131 | 42361 | 13724 |  | 85908 | 20903 | 28179 | 1200 |
| Total Cost of Debt as a \% of Total Borrowing Liability | 18.1\% | 17.3\% | 14.6\% | 161.5\% | 31.4\% | 24.8\% | .0\% | 19.4\% | 31.3\% | 230.9\% | .0\% |
| Financing Cost \% of Asset Base | 2.2\% | 4.4\% | 4.5\% | .3\% | 2.2\% | 1.9\% | .0\% | 1.6\% | .7\% | .8\% | 2.4\% |
| Capital Charges \% of Operating Expenditure | 3.2\% | 6.4\% | 6.2\% | .5\% | 4.2\% | 1.9\% | .0\% | 3.1\% | 1.4\% | 1.8\% | .4\% |
| Borrowing \% of Total Assets | 12.1\% | 25.6\% | 30.6\% | . $2 \%$ | 7.0\% | 7.7\% | .0\% | 8.1\% | 2.1\% | . $3 \%$ | .0\% |
| Capital Charges to Own Revenue | 3.6\% | 7.4\% | 6.8\% | .5\% | 5.1\% | 2.2\% | .0\% | 4.1\% | 2.0\% | 2.2\% | 1.3\% |
| Borrowed Funding of own Capital Expenditure | 55.0\% | 39.4\% | 50.4\% | .0\% | 52.6\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | .0\% |
| Gearing | 11.9\% | 36.8\% | 45.7\% | .1\% | 7.2\% | 7.0\% | . $0 \%$ | 8.2\% | 2.5\% | .3\% | .0\% |
| Current Ratio |  |  |  |  |  | 1.0 | 1.1 | 1.0 | 8.9 | 4 | 5.3 |
| Liquidity Ratio |  |  |  |  |  |  | . 3 |  | . 0 | . 0 | 5.2 |
| Finance charges and Depreciation/Total Revenue | 7.6\% | 12.8\% | 7.7\% | 7.7\% | 17.6\% | 7.2\% | 6.9\% | 14.7\% | 9.6\% | 9.4\% | 5.4\% |
| Debt coverage | 27.5 | 38.1 | 27.4 | 83.8 | 22.6 | 42.6 | 48.2 | 27.0 | 33.9 | 30.0 | 29.7 |
| Capital Programme |  |  |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services | 1272379 | 2238642 | 2024615 | 159661 | 61525 | 31904 |  | 109352 | 77444 | 100414 |  |
| Total Appropriation - Electricity Infrastucture | 648829 | 1393330 | 1428665 | 74600 | 24260 | 11004 |  | 31380 | 22631 | 24000 |  |
| Total Appropriation - Water Infrastructure | 318500 | 441982 | 100500 | 76261 | 18900 | 7500 |  | 45900 | 49813 | 62914 |  |
| Total Appropriation - Waste Water Management | 175300 | 294654 | 474450 |  | 16345 | 11900 |  | 23463 |  | 1500 |  |
| Total Appropriation - Waste Management | 129750 | 108676 | 21000 | 8800 | 2020 | 1500 |  | 8610 | 5000 | 12000 |  |
| Economic and Environmental | 1796799 | 3880172 | 1293506 | 87109 | 6689 | 15500 | 1642 | 258679 | 54260 | 90577 | 10000 |
| Total Appropriation - Planning and Development | 253850 | 1148183 | 65400 | 15376 |  | 1000 |  | 188412 | 2629 | 48012 | 10000 |
| Total Appropriation - Road Transport | 1530649 | 2683059 | 1225106 | 71733 | 6639 | 14500 | 1142 | 43838 | 51631 | 42565 |  |
| Total Appropriation - Environmental Protection | 12300 | 48930 | 3000 |  |  |  | 500 | 26428 |  |  |  |
| Governance and Administration | 916506 | 1259428 | 368484 | 31800 | 1400 | 4700 | 18640 | 25703 | 1460 | 10000 |  |
| Community and Public Safety | 1121277 | 2165339 | 746104 | 67103 | 12355 | 4907 | 538 | 28486 | 18728 | 39792 |  |
| Other | 24000 |  |  |  |  |  |  | 2748 |  |  |  |


| R thousands | Location |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | JHB <br> City of <br> Johannesburg (H) | $\begin{aligned} & \text { TSH } \\ & \text { City of } \\ & \text { Tshwane (H) } \end{aligned}$ | GT421 <br> Emfuleni <br> (H) | GT422 <br> Midvaal <br> (M) | GT423 Lesedi <br> (M) | DC42 <br> Sedibeng <br> (M) | $\begin{aligned} & \text { GT481 } \\ & \text { Mogale } \\ & \text { City (H) } \end{aligned}$ | $\begin{array}{\|l\|} \hline \text { GT484 } \\ \text { Merafong } \\ \text { City (H) } \end{array}$ | $\begin{aligned} & \text { GT485 } \\ & \text { Rand West } \\ & \text { City (M) } \end{aligned}$ | DC48 West <br> Rand (M) |
| \%Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services | 24.8\% | 23.5\% | 45.3\% | 46.2\% | 75.1\% | 56.0\% | .0\% | 25.7\% | 51.0\% | 41.7\% | .0\% |
| \% of Capital Budget - Electricity Infrastucture | 12.6\% | 14.6\% | 32.0\% | 21.6\% | 29.6\% | 19.3\% | .0\% | 7.4\% | 14.9\% | 10.0\% | .0\% |
| \% of Capital Budget - Water Infrastucture | 6.2\% | 4.6\% | 2.3\% | 22.1\% | 23.1\% | 13.2\% | .0\% | 10.8\% | 32.8\% | 26.1\% | .0\% |
| \% of Capital Budget - Waste Water Management | 3.4\% | 3.1\% | 10.6\% | . $0 \%$ | 19.9\% | 20.9\% | .0\% | 5.5\% | . $0 \%$ | .6\% | .0\% |
| \% of Capital Budget - Waste Management | 2.5\% | 1\% | .5\% | 2.5\% | 2.5\% | 2.6\% | .0\% | 2.0\% | 3.3\% | 5.0\% | .0\% |
| Economic and Environmental | 35.0\% | 40.7\% | 29.0\% | 25.2\% | 8.2\% | 27.2\% | 7.9\% | 60.9\% | 35.7\% | 37.6\% | 100.0\% |
| \% of Capital Budget - Planning and Development | 4.9\% | 12.0\% | 1.5\% | 4.4\% | .1\% | 1.8\% | . $0 \%$ | 44.3\% | 1.7\% | 19.9\% | 100.0\% |
| \% of Capital Budget - Road Transport | 29.8\% | 28.1\% | 27.4\% | 20.8\% | 8.1\% | 25.4\% | 5.5\% | 10.3\% | 34.0\% | 17.7\% | .0\% |
| \% of Capital Budget - Environmental Protection | .2\% | 5\% | .1\% | .0\% | .0\% | 0\% | 2.4\% | 6.2\% | . $0 \%$ | .0\% | .0\% |
| Governance and Administration | 17.9\% | 13.2\% | 8.3\% | 9.2\% | 1.7\% | 8.2\% | 89.5\% | 6.0\% | 1.0\% | 4.2\% | .0\% |
| Community and Public Safety | 21.9\% | 22.7\% | 16.7\% | 19.4\% | 15.1\% | 8.6\% | 2.6\% | 6.7\% | 12.3\% | 16.5\% | .0\% |
| Other | .5\% | .0\% | .7\% | . $0 \%$ | .0\% | . $0 \%$ | . $0 \%$ | .6\% | . $0 \%$ | .0\% | .0\% |
| Asset Management |  |  |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 47646570 | 65805524 | 39494466 | 10741391 | 1925222 | 718883 | 96273 | 5472643 | 3129820 | 3703253 | 50665 |
| Capital Asset Renewal | 204696 | 2069326 | 1484080 | 121518 | 36150 | 5000 | 3200 | 115284 |  | 24448 |  |
| Operational Repairs \& Maintenance | 2934165 | 4780352 | 1477248 | 252677 | 54909 | 29891 | 3610 | 107087 | 26999 | 69058 | 2453 |
| Asset Renewal \% of Depreciation | 113.3\% | 58.0\% | 118.0\% | 26.5\% | 25.0\% | 12.0\% | 12.7\% | 38.7\% | .0\% | 17.2\% | .0\% |
| ReM \% of PPE | 6.2\% | 7.3\% | 3.7\% | 2.4\% | 2.9\% | 4.2\% | 3.7\% | 2.0\% | . $9 \%$ | 1.9\% | 4.8\% |
| Asset Renewal and ReM as a \% of PPE | 10.4\% | 10.4\% | 7.5\% | 3.5\% | 4.7\% | 4.9\% | 7.1\% | 4.1\% | .9\% | 2.5\% | 4.8\% |
| Depreciation as \% of Asset Base | 3.8\% | 5.4\% | 3.2\% | 4.3\% | 7.5\% | 5.8\% | 26.1\% | 5.4\% | 3.4\% | 3.8\% | 29.1\% |
| Repairs \& Maintenance/Total Revenue | 9.1\% | 10.4\% | 4.9\% | 4.1\% | 5.9\% | 4.1\% | 1.0\% | 4.5\% | 2.2\% | 4.4\% | .8\% |
| AVERAGE HOUSEHOLD BILLS |  |  |  |  |  |  |  |  |  |  |  |
| Percentage Increases |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | 7.5\% | 5.8\% | 10.0\% | (100.0\%) | 7.0\% | 7.0\% | .0\% | .0\% | 7.1\% | .0\% | .0\% |
| Electricity: Basic levy | . $0 \%$ | 6.5\% | .0\% | (100.0\%) | (46.1\%) | 7.6\% | .0\% | . $0 \%$ | 3.8\% | .0\% | .0\% |
| Electricity: Consumption | 10.0\% | 6.3\% | 7.8\% | (100.0\%) | 11.7\% | 7.6\% | .0\% | . $0 \%$ | 8.0\% | .0\% | .0\% |
| Water: Basic levy | .0\% | .0\% | .0\% | .0\% | (44.0\%) | 12.9\% | .0\% | . $0 \%$ | . $0 \%$ | .0\% | .0\% |
| Water: Consumption | 9.0\% | 10.5\% | 12.0\% | (100.0\%) | 17.4\% | 12.9\% | .0\% | . $0 \%$ | 12.0\% | .0\% | .0\% |
| Sanitation | 9.1\% | 13.9\% | 12.0\% | (100.0\%) | 7.0\% | 12.9\% | .0\% | .0\% | 8.0\% | .0\% | .0\% |
| Refuse removal | 8.0\% | (20.1\%) | 10.0\% | (100.0\%) | 7.0\% | 7.0\% | .0\% | . $0 \%$ | 7.6\% | .0\% | .0\% |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | . $0 \%$ | . $0 \%$ | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | 292.49 | 172.90 | 394.66 | . 00 | 709.36 | 417.25 | . 00 | . 00 | 424.13 | . 00 | . 00 |
| Electricity: Basic levy | . 00 | 442.76 | . 00 | . 00 | 57.67 | 192.75 | . 00 | . 00 | 70.00 | . 00 | . 00 |
| Electricity: Consumption | 415.84 | 540.90 | 756.50 | . 00 | 1616.42 | 571.19 | . 00 | . 00 | 595.08 | . 00 | . 00 |
| Water: Basic levy | . 00 | . 00 | . 00 | . 00 | 26.78 | 23.61 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Water: Consumption | 287.66 | 297.31 | 357.60 | . 00 | 857.67 | 388.77 | . 00 | . 00 | 294.56 | . 00 | . 00 |
| Sanitation | 130.92 | 153.28 | 172.40 | . 00 | 183.08 | 76.83 | . 00 | . 00 | 118.00 | . 00 | . 00 |
| Refuse removal | 149.59 | 111.00 | 83.72 | . 00 | 157.62 | 109.43 | . 00 | . 00 | 140.00 | . 00 | . 00 |
| Other | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | 1276.50 | 1718.15 | 1764.88 | . 00 | 3608.60 | 1779.83 | . 00 | . 00 | 1641.77 | . 00 | . 00 |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |  |  |
| Total Number of Households | 1021948 | 1434856 | 956725 | 130836 | 61737 | 21075 | 0 | 126284 | 199854 | 102885 | 0 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |  |  |
| Water (kiolitites per household per month) | 9 | 6 | 12 | 30 | 6 | 6 | 60 | 6 | 6 | 0 | 0 |
| Electricity (kwh per household per month) | 100 | 150 | 100 | 0 | 50 | 50 | 0 | 50 | 50 | 0 | 0 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |  |  |
| Water (6 kilolitres per household per month) | 465924 | 1326911 | 285843 | 0 | 13155 | 0 | 0 | 45728 | 0 | 0 | 0 |
| Sanitaion (free minimum level sevice) | 462708 | 128216 | 285843 | 0 | 1080 | 0 | , | 11500 | 0 | 0 | 0 |
| Electricity/Other energy (50kwh per household per month) | 368288 | 32573 | 285843 | 0 | 378 | 0 | 0 | 11500 | 0 | 0 | 0 |
| Refuse(removed at least once a week) | 115000 | 250000 | 285843 | 0 | 1080 | 0 | 0 | 11500 | 0 | 0 | 0 |
| Cost of Free Basic Services provided | 2589856 | 895193 | 2107259 |  |  |  |  | 133897 |  | 13168 |  |
| Water (6 kilolites per household per month) | 566241 | 667497 | 562379 |  |  |  |  | 97146 |  | 5103 |  |
| Sanitaion (tree minimum level service) | 220607 | 74812 | 76631 |  |  |  |  | 18228 |  | 2500 |  |
| Electricity/Other energy (50kwh per household per month) | 1332126 | 5884 | 486294 |  |  |  |  | 6799 |  | 5565 |  |
| Refuse(removed at least once a week) | 256567 | 147000 | 279420 |  |  |  |  | 11724 |  |  |  |
| Average Cost per Household Per Annum | 7540.18 | 1855.17 | 4914.32 | . 00 | . 00 | . 00 | . 00 | 5320.16 | . 00 | . 00 | . 00 |
| Water (6 kilolitres per household per month) | 1215.31 | 503.05 | 1967.44 | . 00 | . 00 | . 00 | . 00 | 2124.44 | . 00 | . 00 | . 00 |
| Sanitaion (tree minimum level service) | 476.77 | 583.48 | 268.09 | . 00 | . 00 | . 00 | . 00 | 1585.04 | . 00 | . 00 | . 00 |
| Electricity/Other energy ( 50 kwh per household per month) | 3617.08 | 180.64 | 1701.26 | . 00 | . 00 | . 00 | . 00 | 591.22 | . 00 | . 00 | . 00 |
| Refuse(removed at least once a week) | 2231.02 | 588.00 | 977.53 | . 00 | . 00 | . 00 | . 00 | 1019.46 | . 00 | . 00 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" | 3513149 | 2461645 | 1404725 |  |  |  |  | 243280 | - | - |  |
| Revenue cost of free services provided (excl property rates and other) | 1034744 | 907482 | 2052222 |  |  |  |  |  |  | 15218 |  |
| Local Govermment Equitable Share | 2381367 | 3182318 | 1864838 | 608581 | 76401 | 92186 | 250882 | 285456 | 162952 | 216728 | 188872 |
| MTREF Funded/Unfunded | Funded | Funded | Funded | Funded | Funded | Unfunded | Funded | Unfunded | Unfunded | Funded | Funded |


| R thousands | Location |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ETH | KZN212 <br> Umdoni | KZ2N213 | KZ2N214 | \|K2N216 | ${ }^{\text {DC21 }}$ | \|K2N221 | KZ2N222 | KZ2N23 |
|  | eThekwini |  | Umzumbe | uMuziwabantu | Ray | Ugu | uMshwathi | uMngeni | Mpofana |
|  | (H) | (M) | (L) | (L) | NKonyeni (H) | (H) | (L) | (M) | (L) |
|  |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 31267560 | 255138 | 145984 | 140377 | 837225 | 914506 | 138447 | 368164 | 127836 |
| Total Operating Expenditure | 30646274 | 285776 | 152247 | 137814 | 836394 | 91263 | 136147 | 367656 | 133926 |
| Operating Performance Surplus ( Deficit) | 62285 | (30638) | (6263) | 2563 | 831 | 2243 | 2300 | 507 | (6090) |
| Cash and Cash Equivalents at the Year End | 5438838 | 135676 | 161247 | 6465 | 103906 | 36699 | 4362 | 25315 | 6667 |
| Net Increasel (Decrease) in Cash held for the Year | (804222) | 2698 | 10041 | (9 295) | 21303 | 103200 | 2148 | 325 | 206 |
| Cash Backing / Surplus (Deficit) Reconciliation | 2655230 | 152131 | 148702 | 51901 | 176815 | 365142 | 26047 | 55987 | 2929 |
| Cash Coverage Ratio | 2.4 | 8.9 | 19.7 | 7.2 | 2.0 | 6.8 | . 5 | 1.1 | . 6 |
|  |  |  |  |  |  |  |  |  |  |
| STATEMENT OF OPERATING PERFORMANCERevenue |  |  |  |  |  |  |  |  |  |
| \%/ Increase in Total Operating Revenue | 5.9\% | 45.9\% | (1.9\%) | 9.9\% | 10.9\% | 13.2\% | (5.0\%) | 15.7\% | 5.8\%/ |
| \% Increase in Property Rates Revenue | 8.64 | 5.6\% | . $0 \%$ | 28.0 | 4.8\% | .0\% | 33.5\% | 25.1\% | (7.0\%) |
| \% Increase in Electricity Revenue | 6.8\% | 0\% | .0\% | 7.6\% | 7.5\% | .0\% | \% | 12.8\% | (9.1\%) |
| \% Increase in Water Revenue | .7\% | .0\% | .0\% | . $0 \%$ | 0\% | 20.2\% | . $0 \%$ | .0\% | .0\% |
| \% Increase in Property Rates \& Senice Charges | 5.7\% | 6.9\% | .8\% | 12.7\% | 5.6\% | 16.1\% | 28.9\% | 20.3\% | (8.8\%) |
| \% Increase in Operating Grant Revenue | 16.0\% | 100.1\% | (4.7\%) | 8.2\% | 34.7\% | 7.1\% | (14.0\%) | 19.5\% | 3.2\% |
| \% Increase in Capial Grant Revenue | 3.5\% | 199.5\% | (28.3\%) | (17.9\%) | . $\%$ | (12.4\%) | (1.6\%) | (19.8\%) | 12.6\% |
| Collection Rate Including Other Revenue | 96.0\% | 99.1\% | 66.7\% | 88.1\% | 92.5\% | 86.7\% | 70.3\% | 85.4\% | 67.3\% |
| Annual Detiors Collection Rate (Payment Level \%) | 90.4\% | 84.1\% | 21.1\% | 80.0\% | 91.3\% | 83.4\% | 65.2\% | 85.9\% | 67.1\% |
| Current Debiors Collection Rate | 90.4\% | 84.1\% | 21.1\% | 80.0\% | 91.3\% | 83.4\% | 65.2\% | 85.9\% | 67.1\% |
| Oustanding Debtors to Revenue | 22.0\% | 11.4\% | 2.2\% | 7.7\% | 27.3\% | 20.1\% | 26.1\% | 17.5\% | 26.5\% |
| 0/S Senice Debtors to Revenue | 27.9\% | 32.8\% | 75.8\% | 21.3\% | 41.5\% | 38.7\% | 113.7\% | 24.2\% | 48.9\% |
| Expenditure |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 4.1\% | 42.3\% | (1.7\%) | 7.9\% | 10.8\% | 13.4\% | (2.9\%) | 15.9\% | (3.9\%) |
| \% Increase in Employee Costs | 9.8\% | 33.7\% | 17.4\% | 8.1\% | 13.6\% | 14.6\% | 15.8\% | (1.4\%) | 12.8\% |
| \% Overime measured against Employee Related Costs | 5.6\% | 1.9\% | 8\% | 6.3\% | 2.5\% | 7.3\% | 1.5\% | 5.9\% | 1.5\% |
| \% Increase in Electricity Bulk Purchases | 6.4\% | 0\% | 0\% | 9.0\% | 12.0\% | .0\% | 0\% | 18.6\% | .4\% |
| \% Increase in Water Bulk Purchases | 8.1\% | 0\% | .0\% | .0\% | .0\% | 17.6\% | .0\% | .0\% | . $0 \%$ |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 31.2\% | 37.1\% | 36.4\% | 39.0\% | 44.1\% | 44.4\% | 45.7\% | 32.4\% | 32.4\% |
| Contracted Serices \% of Oper Exp (excl debti impaim and deprec) | 15.5\% | 11.4\% | 1.5\% | 2.4\% | 5.0\% | 4.0\% | 25.0\% | 4.4\% | 3.3\% |
| Debt Impaiment \% of Billable Revenue | 2.7\% | 4.2\% | 9.4\% | 1.2\% | .1\% | 8.0\% | .0\% | 8.6\% | 37.5\% |
| \% Electricity Distribution Losses | 6.7\% | 0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | 37.0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | .0\% | .0\% |
| Employee costs/Total Revenue | 28.0\% | 35.0\% | 32.6\% | 35.2\% | 40.3\% | 36.4\% | 41.6\% | 27.8\% | 25.7\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 672067 | 110194 | 56166 | 46257 | 146428 | 369147 | 28629 | 29148 | 18680 |
| Interally Funded and Other | 2035219 | 8817 | 15175 | 23096 | 19930 | 58285 | 2300 | 7282 |  |
| Grant Funding and Other | 3689848 | 1477 | 40991 | 23161 | 126498 | 310862 | 26329 | 21866 | 18680 |
| Interally Generated Funds \% of Non Grant Fundinc | 67.1\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | .0\% |
| Borrowing \% of Non Grant Funding | 32.9\% | 0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Grant Funding \% of Total Funding | 54.9\% | 64.9\% | 73.0\% | 50.1\% | 86.4\% | 84.2\% | 92.0\% | 75.0\% | 100.0\% |
| Borrowing |  |  |  |  |  |  |  |  |  |
| Total Barrowing Liability | 944067 | 2437 |  | 202 | 20486 | 109524 | 6211 | 26372 |  |
| Borrowing for the Financial Year | 1000000 |  |  |  |  |  |  |  |  |
| Cost of Borrowing for the Financial Year | 2534850 | 1668 | 234 | 39 | 11420 | 34053 | 5050 | 7933 | 677 |
| Total Cost of Debt as a\% of Total Borrowing Liability | 26.8\% | 68.4\% | .0\% | 19.3\% | 55.7\% | 31.1\% | 81.3\% | 30.1\% | .0\% |
| Financing Cost \% of Asset Ease | 5.2\% | .2\% | .1\% | .0\% | .9\% | .8\% | 2.3\% | 1.0\% | .8\% |
| Capital Charges \% of Operating Expenditure | 8.3\% | .6\% | .2\% | .0\% | 1.4\% | 3.7\% | 3.7\% | 2.2\% | .5\% |
| Borowing \% of Total Assets | 19.2\% | . $3 \%$ | .0\% | .1\% | 1.6\% | 2.7\% | 2.8\% | 3.4\% | .0\% |
| Capital Charges to Own Revenue | 9.0\% | 1.5\% | 1.8\% | .1\% | 1.8\% | 6.7\% | 11.0\% | 2.6\% | .8\% |
| Borowed Funding of own Capita Expenditure | 32.9\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Gearing | 22.8\% | .2\% | .0\% | .1\% | 1.3\% | 2.6\% | 2.5\% | 3.3\% | .0\% |
| Current Ratio | 1.7 | 5.0 | 10.7 | 6.2 | 2.0 | 2.5 | 5.6 | 3.1 | 2.0 |
| Liquidity Ratio |  | 4.5 | 10.4 | 5.3 | ${ }^{6}$ | 1.6 | ${ }^{.6}$ | . 9 | . 3 |
| Finance charges and Depreciation/Total Reverue | 10.9\% | 16.3\% | 14.4\% | 7.4\% | 8.9\% | 15.2\% | 8.5\% | 9.3\% | 5.5\% |
| Debt coverage <br> Capital Programme | 13.6 | 10.5 | 1.6 | 13.3 | 35.1 | 13.4 | 3.5 | 37.2 | 33.0 |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |
| Trading Services | 2195944 |  |  | 500 | 4030 | 320862 |  | 3000 |  |
| Total Appropiation - Electricity Infastucture | 666147 |  |  | 500 | 4030 |  |  |  |  |
| Total Appropriation - Water Infrastucture | 785626 |  |  |  |  | 248097 |  |  |  |
| Total Appropiation - Waste Water Management | 617900 |  |  |  |  | 72765 |  |  |  |
| Total Appropriaiton - Waste Management | 126271 |  |  |  |  |  |  | 3000 |  |
| Economic and Environmental | 2357173 |  |  | 41557 | 46385 | $5{ }^{590}$ | 23314 | 19980 | 11680 |
| Total Appropriaion - Planning and Development | 266102 |  |  | 20369 | 10502 | 590 |  | 114 |  |
| Total Appropitiation - Road Transport | 2091071 |  |  | 21188 | 35883 |  | 23314 | 19866 | 11680 |
| Total Appropiation - Environmental Protection |  |  |  |  |  |  |  |  |  |
| Governance and Administration | 344182 | 110194 | 4875 | 200 | 20171 | 46695 |  | 607 |  |
| Community and Public Safery | 1667591 |  | 51291 | 2000 | 75843 | 1000 | 5315 | 2251 | 7000 |
| Other | 120177 |  |  | 2000 |  |  |  | 3310 |  |





|  | KZN241 | \|KZN242 | \|KZN244 | \|KZN245 | DC24 | \|KZN252 | \|KZN253 | \|KZN254 | DC25 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Endumeni <br> (M) | Nquthu <br> (L) | Msinga <br> (L) | Umvoti <br> (M) | Umzinyathi <br> (L) | Newcastle <br> (H) | eMadlangeni <br> (L) | Dannhauser <br> (L) | Amajuba <br> (L) |
| R thousands |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 253838 | 172806 | 173539 | 258603 | 338601 | 1709674 | 75035 | 126863 | 161781 |
| Total Operating Expenditure | 255735 | 158462 | 183619 | 230801 | 394348 | 1955731 | 73335 | 99245 | 172169 |
| Operating Performance Surplus ( Deficit) | (1897) | 14344 | (10080) | 27802 | (55 747) | (246057) | 1700 | 27619 | (10 388) |
| Cash and Cash Equivalents at the Year End | 42636 | 292728 | 53134 | 1706 | 23554 | 40554 | 33748 | 122057 | (27 903) |
| Net Increase I (Decrease) in Cash held for the Year | 257 | 28369 | (31 064) | 6541 | (4953) | 1372 | 11562 | 122057 | (10969) |
| Cash Backing / Surplus (Deficit) Reconciliation | 2672 | 311299 | 97061 | 46269 | 48232 | 306029 | 47764 | 13322 | (14625) |
| Cash Coverage Ratio | 2.3 | 29.6 | 6.6 | . 1 | 1.0 | . 3 | 7.5 | 21.9 | (2.6) |
|  |  |  |  |  |  |  |  |  |  |
| STATEMENT OF OPERATING PERFORMANCERevenue |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 1.4\% | 7.8\% | (2.0\%) | 26.2\% | 9.0\% | 8.1\% | 9.1\% | 9.3\% | (.8\%) |
| \% Increase in Property Rates Revenue | 18.1\% | 31.1\% | 1.1\% | 12.3\% | .0\% | 6.4\% | 5.0\% | 74.8\% | . $0 \%$ |
| \% Increase in Electricity Revenue | 3.7\% | 19.0\% | .0\% | 15.1\% | .0\% | 9.8\% | 7.7\% | .0\% | .0\% |
| \% Increase in Water Revenue | 0\% | . $0 \%$ | .0\% | . $0 \%$ | (8.9\%) | 12.8\% | . $0 \%$ | . $0 \%$ | 18.4\% |
| \% Increase in Property Rates \& Service Charges | 8.0\% | 28.0\% | 2.8\% | 12.9\% | (6.7\%) | 9.1\% | 6.2\% | 67.7\% | 15.3\% |
| \% Increase in Operating Grant Revenue | (10.7\%) | (5.2\%) | (1.4\%) | 4.5\% | 9.0\% | 6.0\% | 10.6\% | (5.1\%) | 3.9\% |
| \% Increase in Capital Grant Revenue | (29.5\%) | (3.2\%) | (5.9\%) | (62.2\%) | (10.8\%) | .0\% | 40.3\% | (16.5\%) | (100.0\%) |
| Collection Rate Including Other Revenue | 96.1\% | 79.7\% | 56.5\% | 81.6\% | 42.1\% | 82.7\% | 100.0\% | 89.2\% | 89.0\% |
| Annual Debtors Collection Rate (Payment Level \%) | 94.1\% | 63.2\% | 45.9\% | 76.0\% | 36.7\% | 82.0\% | 90.1\% | 66.2\% | 59.1\% |
| Current Debtors Collection Rate | 94.1\% | 63.2\% | 45.9\% | 76.0\% | 36.7\% | 82.0\% | 90.1\% | 66.2\% | 59.1\% |
| Outstanding Debtors to Revenue | 6.1\% | 15.9\% | 9.2\% | 26.7\% | 17.0\% | 32.6\% | 31.8\% | 4.1\% | 15.1\% |
| O/S Service Debtors to Revenue | 7.5\% | 60.5\% | 145.5\% | 57.4\% | 110.9\% | 41.4\% | 65.6\% | 27.1\% | 107.2\% |
| Expenditure |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | (1.0\%) | 24.5\% | (15.0\%) | 11.1\% | (2.6\%) | 6.6\% | 6.8\% | 15.5\% | 6.5\% |
| \% Increase in Employee Costs | 3.8\% | 36.0\% | 11.3\% | 19.6\% | 2.8\% | 7.7\% | 14.7\% | 15.8\% | (2.9\%) |
| \% Overtime measured against Employee Related Costs | 1.5\% | 3.2\% | 1.5\% | .0\% | 3.4\% | 4.0\% | . $4 \%$ | 2.6\% | 5.2\% |
| \% Increase in Electricity Bulk Purchases | (10.3\%) | 12.3\% | .0\% | 8.0\% | .0\% | 17.9\% | 7.9\% | .0\% | . $0 \%$ |
| \% Increase in Water Bulk Purchases | .0\% | . $0 \%$ | .0\% | . $0 \%$ | 11.4\% | .0\% | .0\% | .0\% | 110.3\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 41.0\% | 35.7\% | 22.2\% | 48.6\% | 41.1\% | 30.5\% | 40.9\% | 37.1\% | 56.4\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 7.6\% | 6.4\% | 3.2\% | 3.9\% | 20.0\% | 3.4\% | 1.7\% | 8.9\% | 7.4\% |
| Debt Impairment \% of Billable Revenue | 3.0\% | 2.2\% | 13.7\% | 1.7\% | 67.8\% | 4.5\% | 6.6\% | .0\% | 25.5\% |
| \% Electricity Distribution Losses | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | .0\% | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% |
| Employee costs/Total Revenue | 38.8\% | 30.7\% | 20.3\% | 38.4\% | 36.6\% | 27.9\% | 35.5\% | 26.9\% | 48.8\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 24411 | 88785 | 43800 | 45077 | 375493 | 275667 | 25222 | 51353 | 91041 |
| Internally Funded and Other | 8403 | 32396 | 8000 | 18766 | 1758 | 33042 | 900 | 29586 |  |
| Grant Funding and Other | 16038 | 56389 | 35800 | 26311 | 373735 | 201110 | 24322 | 21767 | 91041 |
| Internally Generated Funds \% of Non Grant Fundinc | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 44.3\% | 100.0\% | 100.0\% | .0\% |
| Borrowing \% of Non Grant Funding |  |  |  | . $0 \%$ | .0\% | 55.7\% | . $0 \%$ | .0\% | .0\% |
| Grant Funding \% of Total Funding | 65.6\% | 63.5\% | 81.7\% | 58.4\% | 99.5\% | 73.0\% | 96.4\% | 42.4\% | 100.0\% |
| Borrowing |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability |  |  |  | 5500 | 67334 | 528190 | 703 |  | 9226 |
| Borrowing for the Financial Year |  |  |  |  |  | 41515 |  |  |  |
| Cost of Borrowing for the Financial Year | 3461 | 129 |  | 19509 | 10144 | 94091 | 153 |  | 762 |
| Total Cost of Debt as a \% of Total Borrowing Liability | .0\% | .0\% | .0\% | 354.7\% | 15.1\% | 17.8\% | 21.8\% | .0\% | 8.3\% |
| Financing Cost \% of Asset Base | 1.3\% | .0\% | . $0 \%$ | 4.9\% | .7\% | 2.4\% | .1\% | .0\% | . $2 \%$ |
| Capital Charges \% of Operating Expenditure | 1.4\% | .1\% | . $0 \%$ | 8.5\% | 2.6\% | 4.8\% | .2\% | .0\% | .4\% |
| Borrowing \% of Total Assets | .0\% | .0\% | .0\% | 1.4\% | 4.8\% | 13.5\% | .6\% | .0\% | 2.2\% |
| Capital Charges to Own Revenue | 1.6\% | . $2 \%$ | . $0 \%$ | 15.4\% | 14.5\% | 6.8\% | . $3 \%$ | .0\% | 2.7\% |
| Borrowed Funding of own Capital Expenditure | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | 121.4\% | .0\% | .0\% | .0\% |
| Gearing | .0\% | .0\% | .0\% | 1.2\% | 3.8\% | 12.1\% | . $4 \%$ | .0\% | 1.2\% |
| Current Ratio | 1.1 | 117.6 |  | 2.6 | 3.1 |  | 8.2 | 1.4 | 2.9 |
| Liquidity Ratio |  | 106.2 |  | . 1 |  |  | 4.6 | 1.2 | . 5 |
| Finance charges and Depreciation/Total Revenue | 3.9\% | 5.3\% | 13.6\% | 9.8\% | 17.3\% | 22.9\% | 7.9\% | 5.9\% | 16.8\% |
| Debt coverage | 36.3 | 5.2 | 6.9 | 6.3 | 3.2 | 37.0 | 29.0 | 15.8 | 8.7 |
| Capital Programme |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |
| Trading Services | 9580 | 2700 |  | 11475 | 339987 | 119179 | 8100 |  | 91041 |
| Total Appropriation - Electricity Infrastructure | 8340 | 100 |  | 10125 |  | 14936 | 8100 |  |  |
| Total Appropriation - Water Infrastructure |  |  |  |  | 293760 | 98196 |  |  | 91041 |
| Total Appropriation - Waste Water Management | 120 |  |  |  | 46227 | 6047 |  |  |  |
| Total Appropriation - Waste Management | 1120 | 2600 |  | 1350 |  |  |  |  |  |
| Economic and Environmental | 7543 | 51979 | 35800 | 25313 | 310 | 109904 | 500 | 100 |  |
| Total Appropriation - Planning and Development |  | 100 |  | 910 | 310 | 32672 | 450 | 100 |  |
| Total Appropriation - Road Transport | 7543 | 51879 | 35800 | 24403 |  | 77231 | 50 |  |  |
| Total Appropriation - Environmental Protection |  |  |  |  |  |  |  |  |  |
| Governance and Administration | 517 | 1128 | 8000 | 5570 | 645 | 21371 | 16522 | 49703 |  |
| Community and Public Safety | 6801 | 32978 |  | 2719 | 34551 | 25213 | 100 | 1550 |  |
| Other |  |  |  |  |  |  |  |  |  |






|  | KZN276 | DC27 | \|KZN281 | KZN282 | KZN284 | KZN285 | KZN286 | DC28 | \|KZN291 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | The New <br> Big 5 False Bay <br> (M) | Umkhanyakude <br> (M) | Mfolozi <br> (M) | uMhlathuze <br> (H) | uMlalazi <br> (L) | Mthonjaneni <br> (L) | Nkandla <br> (M) | King <br> Cetshwayo (H) | Mandeni <br> (L) |
| R thousands |  |  |  |  |  |  |  |  |  |
| \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |
| Trading Services | .0\% | 100.0\% | .0\% | 58.3\% | 8.4\% | 30.7\% | .0\% | 97.5\% | 3.0\% |
| \% of Capital Budget - Electricity Infrastructure | .0\% | 0\% | .0\% | 26.9\% | 2.0\% | 25.7\% | .0\% | .0\% | 3.0\% |
| \% of Capital Budget - Water Infrastructure | .0\% | 81.0\% | . $0 \%$ | 21.5\% | . $0 \%$ | . $0 \%$ | . $0 \%$ | 96.8\% | .0\% |
| \% of Capital Budget - Waste Water Management | 0\% | 19.0\% | .0\% | 9.2\% | 0\% | .0\% | .0\% | .0\% | .0\% |
| \% of Capital Budget - Waste Management | .0\% | .0\% | . $0 \%$ | .7\% | 6.4\% | 5.0\% | . $0 \%$ | .7\% | .0\% |
| Economic and Environmental | 36.3\% | .0\% | 100.0\% | 24.6\% | 62.2\% | 56.4\% | 91.9\% | .0\% | 88.0\% |
| \% of Capital Budget - Planning and Development | 14.4\% | 0\% | 100.0\% | 1.5\% | 3.2\% | .0\% | 91.9\% | .0\% | 17.1\% |
| \% of Capital Budget - Road Transporl | 21.9\% | .0\% | . $0 \%$ | 23.2\% | 59.0\% | 56.4\% | .0\% | .0\% | 70.5\% |
| \% of Capital Budget - Environmental Protection | 0\% | .0\% | .0\% | 0\% | .0\% | .0\% | .0\% | .0\% | .4\% |
| Governance and Administration | 6.0\% | .0\% | .0\% | 9.0\% | 7.0\% | 3.5\% | 8.1\% | 2.3\% | 4.3\% |
| Community and Public Safety | 57.7\% | . $0 \%$ | . $0 \%$ | 8.1\% | 22.0\% | 9.4\% | . $0 \%$ | .1\% | 4.8\% |
| Other | .0\% | .0\% | . $0 \%$ | .0\% | .4\% | . $0 \%$ | .0\% | .0\% | .0\% |
| Asset Management |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 296168 | 1641571 | 91423 | 5329789 | 739466 | 187715 | 322370 | 2848431 | 411303 |
| Capital Asset Renewal | 5000 |  |  | 110000 | 8310 |  |  | 385546 | 13165 |
| Operational Repairs \& Maintenance | 5689 |  | 9000 | 410803 |  | 10131 |  | 58196 |  |
| Asset Renewal \% of Depreciation | 41.2\% | .0\% | .0\% | 43.6\% | 21.3\% | . $0 \%$ | . $0 \%$ | 602.4\% | 62.7\% |
| R\&M \% of PPE | 1.9\% | 0\% | 9.8\% | 7.7\% | .0\% | 5.4\% | .0\% | 2.0\% | .0\% |
| Asset Renewal and R\&M as a \% of PPE | 3.6\% | 0\% | 9.8\% | 9.8\% | 1.1\% | 5.4\% | .0\% | 15.6\% | 3.2\% |
| Depreciation as \% of Asset Base | 4.1\% | 1.7\% | 2.0\% | 4.7\% | 5.3\% | 2.0\% | .9\% | 2.2\% | 5.1\% |
| Repairs \& Maintenance/Total Revenue | 3.9\% | .0\% | 6.3\% | 15.6\% | .0\% | 7.3\% | .0\% | 9.1\% | .0\% |
| AVERAGE HOUSEHOLD BILLS |  |  |  |  |  |  |  |  |  |
| Percentage Increases |  |  |  |  |  |  |  |  |  |
| Property rates | 6.0\% | .0\% | .0\% | 6.4\% | (96.3\%) | .0\% | .0\% | .0\% | .0\% |
| Electricity: Basic levy | .0\% | .0\% | . $0 \%$ | . $0 \%$ | 7.6\% | 12.2\% | .0\% | .0\% | 11.0\% |
| Electricity: Consumption | 0\% | .0\% | .0\% | 7.2\% | (62.2\%) | 12.2\% | .0\% | .0\% | 11.0\% |
| Water: Basic levy | 0\% | .0\% | .0\% | 6.0\% | .0\% | .0\% | .0\% | 10.0\% | .0\% |
| Water: Consumption | 0\% | .0\% | .0\% | 5.9\% | .0\% | .0\% | .0\% | 9.9\% | .0\% |
| Sanitation | .0\% | .0\% | .0\% | 6.0\% | .0\% | .0\% | .0\% | 10.0\% | .0\% |
| Refuse removal | 0\% | .0\% | .0\% | 6.0\% | 6.0\% | 6.0\% | .0\% | .0\% | 6.0\% |
| Other | 6.0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |
| Property rates | 1089.12 | . 00 | . 00 | 335.46 | 259.93 | 237.60 | . 00 | . 00 | 69.47 |
| Electricity: Basic levy | . 00 | . 00 | . 00 | . 00 | 231.44 | 82.15 | . 00 | . 00 | 258.14 |
| Electricity: Consumption | . 00 | . 00 | . 00 | 739.10 | 743.15 | 731.19 | . 00 | . 00 | 398.19 |
| Water: Basic levy | 00 | . 00 | . 00 | 18.60 | . 00 | . 00 | . 00 | 51.04 | . 00 |
| Water: Consumption | . 00 | . 00 | . 00 | 177.01 | . 00 | . 00 | . 00 | 167.67 | . 00 |
| Sanitation | 00 | . 00 | . 00 | 154.40 | . 00 | . 00 | . 00 | 191.97 | . 00 |
| Refuse removal | . 00 | . 00 | . 00 | 112.37 | 132.54 | 70.49 | . 00 | . 00 | 121.59 |
| Other | 175.77 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | 1264.89 | . 00 | . 00 | 1536.94 | 1367.06 | 1121.44 | . 00 | 410.68 | 847.39 |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |
| Total Number of Households | 4370 | 150735 | 0 | 86609 | 0 | 0 | 0 | 193464 | 40759 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |
| Water (kilolitres per household per month) | 4 | 0 | 0 | 6 | 0 | 0 | 0 | 10 | 0 |
| Electricity (kwh per household per month) | 0 | 0 | 0 | 50 | 50 | 0 | 0 | 0 | 0 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |
| Water (6 kilolitres per household per month) | 171 | 0 | 0 | 49665 | 0 | 0 | 0 | 0 | 0 |
| Sanitation (free minimum level service) | 171 | 0 | 0 | 38063 | 0 | 0 | 0 | 0 | 0 |
| Electricity/Other energy ( 50 kwh per household per month) | 0 | 0 | 4000 |  | 0 | 0 | 0 | 0 | 0 |
| Refuse(removed at least once a week) | 0 | 0 | 0 | 18470 | 0 | 0 | 0 | 0 | 0 |
| Cost of Free Basic Services provided | 0 | d |  | 105749 | 190 |  |  | 205 |  |
| Water (6 kilolitres per household per month) |  |  |  | 69858 |  |  |  | 114 |  |
| Sanitation (free minimum level service) |  |  |  | 18698 |  |  |  | 92 |  |
| Electricity/Other energy ( 50 kwh per household per month) | 0 |  |  |  | 34 |  |  |  |  |
| Refuse(removed at least once a week) |  |  |  | 16271 | 156 |  |  |  |  |
| Average Cost per Household Per Annum | . 00 | . 00 | . 00 | 4469.06 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Water (6 kilolitres per household per month) | . 00 | . 00 | . 00 | 1406.59 | . 00 | . 00 | . 00 | . 00 | 00 |
| Sanitation (free minimum level service) | . 00 | . 00 | . 00 | 491.24 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Electricity/Other energy ( 50 kwh per household per month), | . 00 | . 00 | . 00 | 1690.27 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Refuse(removed at least once a week) | . 00 | . 00 | . 00 | 880.96 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" |  |  |  | 221956 |  |  |  |  |  |
| Revenue cost of free services provided (excl property rates and other) |  | 6300 |  | 4621 | 3062 | 147 | 1475 | 5311 |  |
| Local Government Equitable Share | 79379 | 292146 | 98724 | 263487 | 148417 | 63687 | 79169 | 433405 | 122874 |
| MTREF Funded / Unfunded | Funded | Unfunded | Funded | Funded | Funded | Funded | Funded | Funded | Funded |


|  | KZN292 | KZN293 | KZN294 | DC29 | KZN433 | KZN434 | KZN435 | KZN436 | DC43 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | KwaDukuza <br> (H) | Ndwedwe <br> (L) | Maphumulo <br> (M) | iLembe <br> (L) | Greater <br> Kokstad (L) | Ubuhlebezwe <br> (L) | Umzimkhulu (M) | Dr Nkosazana <br> Dlamini Zuma (M) | Harry <br> Gwala (L) |
| R thousands |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 1362421 | 129794 | 105873 | 589783 | 322232 | 122091 | 204882 | 156200 | 361426 |
| Total Operating Expenditure | 1338193 | 127457 | 98729 | 579600 | 374138 | 134696 | 242639 | 141997 | 393941 |
| Operating Performance Surplus I (Deficit) | 24227 | 2337 | 145 | 10182 | (51 906) | (12605) | (37 757) | 14203 | (32 515) |
| Cash and Cash Equivalents at the Year End | 272490 | 52186 | 25885 | 111808 | 43696 | 87969 | 75463 | 22879 | 32877 |
| Net Increase I (Decrease) in Cash held for the Year | (90 796) | (32 430) | 625 | 55869 | 294 | 34796 | (7931) | 899 | 13000 |
| Cash Backing / Surplus (Deficit) Reconciliation | 110152 |  | 1546 | 81960 | 68171 | 89689 | 50286 | 54317 | 12331 |
| Cash Coverage Ratio | 3.0 | 7.3 | 4.4 | 3.1 | 1.9 | 11.0 | 6.0 | 2.7 | 1.4 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 7.9\% | 3.5\% | 5.0\% | (.6\%) | 9.3\% | 8.5\% | 4.6\% | .0\% | (2.3\%) |
| \% Increase in Property Rates Revenue | 13.2\% | 32.6\% | (8.7\%) | .0\% | 6.0\% | 21.4\% | 40.4\% | .0\% | .0\% |
| \% Increase in Electricity Revenue | 4.7\% | .0\% | . $0 \%$ | . $0 \%$ | 8.2\% | .0\% | . $0 \%$ | .0\% | .0\% |
| \% Increase in Water Revenue | .0\% | .0\% | . $0 \%$ | (15.7\%) | . $0 \%$ | . $0 \%$ | . $0 \%$ | .0\% | 6.0\% |
| \% Increase in Property Rates \& Service Charges | 7.9\% | 32.6\% | (8.7\%) | (23.3\%) | 12.0\% | 19.4\% | 37.8\% | .0\% | 8.3\% |
| \% Increase in Operating Grant Revenue | .6\% | (1.2\%) | 4.2\% | 8.3\% | 15.5\% | 5.5\% | 2.9\% | .0\% | (4.7\%) |
| \% Increase in Capital Grant Revenue | (30.2\%) | (9.6\%) | (1.8\%) | (17.2\%) | 58.7\% | (20.8\%) | (1.4\%) | . $0 \%$ | 12.6\% |
| Collection Rate Including Other Revenue | 93.5\% | 69.9\% | 75.2\% | 63.5\% | 88.7\% | 235.1\% | 87.9\% | 87.0\% | 47.0\% |
| Annual Debtors Collection Rate (Payment Level \%) | 93.0\% | 43.2\% | 49.8\% | 55.4\% | 85.8\% | 201.0\% | 57.5\% | 66.8\% | 44.5\% |
| Current Debtors Collection Rate | 93.4\% | 43.2\% | 49.8\% | 55.4\% | 85.8\% | 201.0\% | 57.5\% | 66.8\% | 44.5\% |
| Outstanding Debtors to Revenue | 11.6\% | .0\% | 11.0\% | 24.1\% | 9.8\% | 7.7\% | 7.1\% | 8.1\% | 16.8\% |
| O/S Service Debtors to Revenue | 14.1\% | .1\% | 98.6\% | 102.5\% | 13.1\% | 51.8\% | 110.8\% | 51.4\% | 100.6\% |
| Expenditure |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 5.9\% | 9.9\% | (.7\%) | (1.9\%) | 15.9\% | 8.0\% | 18.2\% | .0\% | (.9\%) |
| \% Increase in Employee Costs | 5.7\% | 16.0\% | (9.6\%) | (4.4\%) | 18.0\% | 9.8\% | 23.0\% | .0\% | 12.7\% |
| \% Overtime measured against Employee Related Costs | 6.9\% | 1.1\% | .0\% | 1.9\% | 2.9\% | 4.9\% | 1.6\% | 2.3\% | 1.3\% |
| \% Increase in Electricity Bulk Purchases | 6.4\% | .0\% | . $0 \%$ | . $0 \%$ | 9.4\% | .0\% | .0\% | .0\% | .0\% |
| \% Increase in Water Bulk Purchases | 0\% | .0\% | .0\% | 84.3\% | . $0 \%$ | . $0 \%$ | . $0 \%$ | . $0 \%$ | 23.0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 26.5\% | 37.1\% | 31.7\% | 38.9\% | 39.3\% | 53.2\% | 31.1\% | 45.1\% | 41.1\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 2.5\% | 13.1\% | 12.3\% | 8.0\% | 9.7\% | 5.7\% | 3.5\% | 8.8\% | 13.4\% |
| Debt Impairment \% of Billable Revenue | 3.2\% | 29.6\% | 6.4\% | 40.2\% | 3.9\% | 10.4\% | 22.8\% | 2.3\% | 43.0\% |
| \% Electricity Distribution Losses | 0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | 0\% | .0\% | . $0 \%$ | 44.1\% | . $0 \%$ | . $0 \%$ | . $0 \%$ | . $0 \%$ | .0\% |
| Employee costs/Total Revenue | 23.8\% | 31.0\% | 25.2\% | 30.2\% | 35.5\% | 49.6\% | 30.0\% | 37.3\% | 38.2\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 303158 |  |  | 347899 | 45225 | 65912 | 57350 | 62210 | 350299 |
| Internally Funded and Other | 232723 |  |  | 137945 | 13700 | 11207 | 17607 | 14196 | 14527 |
| Grant Funding and Other | 68249 |  |  | 209954 | 31525 | 54706 | 39743 | 48014 | 335772 |
| Internally Generated Funds \% of Non Grant Fundinç | 99.1\% | .0\% | .0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| Borrowing \% of Non Grant Funding |  | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | . $0 \%$ | .0\% | .0\% |
| Grant Funding \% of Total Funding | 22.5\% | . $0 \%$ | .0\% | 60.3\% | 69.7\% | 83.0\% | 69.3\% | 77.2\% | 95.9\% |
| Borrowing |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability | 240792 |  | 3162 | 69148 | 1089 | 63 |  | 550 | 12353 |
| Borrowing for the Financial Year | 2186 |  |  |  |  |  |  |  |  |
| Cost of Borrowing for the Financial Year | 25410 |  | 8203 | 51885 | 3046 |  | 60 | 1360 | 4951 |
| Total Cost of Debt as a \% of Total Borrowing Liability | 10.6\% | .0\% | 259.4\% | 75.0\% | 279.6\% | .0\% | .0\% | 247.2\% | 40.1\% |
| Financing Cost \% of Asset Base | 1.2\% | .0\% | 4.0\% | 2.7\% | . $6 \%$ | . $0 \%$ | . $0 \%$ | . $5 \%$ | . $3 \%$ |
| Capital Charges \% of Operating Expenditure | 1.9\% | .0\% | 8.3\% | 9.0\% | .8\% | .0\% | .0\% | 1.0\% | 1.3\% |
| Borrowing \% of Total Assets | 11.6\% | .0\% | 1.6\% | 3.6\% | .2\% | .0\% | .0\% | .2\% | .6\% |
| Capital Charges to Own Revenue | 2.1\% | .0\% | 50.4\% | 26.9\% | 1.2\% | . $0 \%$ | . $3 \%$ | 3.1\% | 6.7\% |
| Borrowed Funding of own Capital Expenditure |  | .0\% | .0\% | .0\% |  | .0\% | .0\% | .0\% | .0\% |
| Gearing | 12.4\% | .0\% | 1.5\% | 3.5\% | . $2 \%$ | .0\% | . $0 \%$ | . $2 \%$ | .6\% |
| Current Ratio |  | 1.1 |  | 2.1 | 2.9 | 4.9 | 8.9 | 3.4 | 1.4 |
| Liquidity Ratio |  |  |  |  |  | 4.3 | 7.5 | 2.9 | . 5 |
| Finance charges and Depreciation/Total Revenue | 7.6\% | 12.3\% | 14.1\% | 12.5\% | 23.3\% | 15.6\% | 20.4\% | 8.3\% | 9.4\% |
| Debt coverage | 33.4 | 3.1 | 1.7 | 3.2 | 25.9 | 3.9 | 4.6 | 7.0 | 11.0 |
| Capital Programme |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |
| Trading Services | 56907 |  |  | 325364 | 9500 |  |  |  | 342314 |
| Total Appropriation - Electricity Infrastructure | 56587 |  |  |  | 5000 |  |  |  |  |
| Total Appropriation - Water Infrastructure |  |  |  | 285864 |  |  |  |  | 5042 |
| Total Appropriation - Waste Water Management |  |  |  | 39500 |  |  |  |  | 337272 |
| Total Appropriation - Waste Management | 320 |  |  |  | 4500 |  |  |  |  |
| Economic and Environmental | 192679 |  |  |  | 32675 | 44469 | 52693 | 59138 | 3362 |
| Total Appropriation - Planning and Development | 5000 |  |  |  | 4500 |  | 450 | 59138 | 3362 |
| Total Appropriation - Road Transport | 187679 |  |  |  | 28175 | 44469 | 52243 |  |  |
| Total Appropriation - Environmental Protection |  |  |  |  |  |  |  |  |  |
| Governance and Administration | 18650 |  |  | 22535 | 3050 | 2270 | 3657 | 2602 | 4624 |
| Community and Public Safety | 34921 |  |  |  |  | 19174 | 1000 | 470 |  |
| Other |  |  |  |  |  |  |  |  |  |



| R thousands | Location |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { LIM331 } \\ & \text { Greater } \\ & \text { Giyani (L) } \end{aligned}$ | LIM332 <br> Greater <br> Letaba (L) | $\mid$ LIM333 <br> Greater <br> Tzaneen (H) | \|LIM334 <br> Ba-Phalaborwa <br> (M) | $\begin{aligned} & \text { LIM335 } \\ & \text { Maruleng } \\ & \text { (L) } \end{aligned}$ | DC33 <br> Mopani <br> (L) | LIM341 <br> Musina <br> (L) | LIM343 <br> Thulamela <br> (M) | LIM344 <br> Makhado <br> (M) |
|  |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 304535 | 278237 | 1006494 | 447425 | 144318 | 955064 | 252510 | 704217 | 696267 |
| Total Operating Expenditure | 28656 | 207297 | 1046702 | 476355 | 148303 | 1063921 | 251260 | 612848 | 846250 |
| Operating Performance Surplus I (Deficit) | 17975 | 70940 | (40 208) | (28930) | (3985) | (108 857) | 1250 | 91369 | (149983) |
| Cash and Cash Equivalents at the Year End | 49720 | 23436 | 12343 | 1849 | 10382 | 122237 | 1039 | 205591 | 44161 |
| Net Increase I (Decrease) in Cash held for the Year | (280) | 13991 | (10657) | 149 | (7670) | 114382 | (3 350) | 5591 | (20 457) |
| Cash Backing / Surplus (Deficit) Reconciliation | 27272 | 14781 | 69570 | 76350 | 64187 | (206532) | 85882 | 548426 | 151053 |
| Cash Coverage Ratio | 2.9 | 1.9 | . 2 | . 1 | 1.4 | 2.1 | . 1 | 5.9 | . 8 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 6.8\% | 6.3\% | 5.6\% | 1.0\% | 9.4\% | 11.8\% | 10.4\% | (4.6\%) | (7.4\%) |
| \% Increase in Property Rates Revenue | (2.9\%) | 44.1\% | 16.9\% | (14.3\%) | 66.9\% | .0\% | (1.0\%) | 5.7\% | 21.4\% |
| \% Increase in Electricity Revenue | .0\% | 21.5\% | 7.2\% | 10.4\% | .0\% | .0\% | (6.9\%) | .0\% | 6.0\% |
| \% Increase in Water Revenue | \% | . $0 \%$ | .0\% | .0\% | .0\% | 83.3\% | .0\% | .0\% | .0\% |
| \% Increase in Property Rates \& Service Charges | (1.8\%) | 28.2\% | 8.3\% | (.7\%) | 62.5\% | 80.3\% | (6.1\%) | 11.7\% | 7.4\% |
| \% Increase in Operating Grant Revenue | (1.7\%) | 1.7\% | (1.0\%) | .9\% | (1.1\%) | 11.1\% | 105.0\% | (20.8\%) | (19.9\%) |
| \% Increase in Capital Grant Revenue | (26.8\%) | (1.3\%) | .7\% | (19.3\%) | 34.3\% | (11.3\%) | 97.5\% | (16.7\%) | (21.6\%) |
| Collection Rate Including Other Revenue | 71.2\% | 75.4\% | 82.3\% | 50.1\% | 91.8\% | 48.3\% | 116.9\% | 35.5\% | 104.9\% |
| Annual Debtors Collection Rate (Payment Level \%) | 41.3\% | 63.9\% | 82.9\% | 49.2\% | 79.3\% | 46.1\% | 97.1\% | 26.0\% | 101.3\% |
| Current Debtors Collection Rate | 41.3\% | 63.9\% | 82.9\% | 49.2\% | 79.3\% | 46.1\% | 97.1\% | 26.0\% | 101.3\% |
| Outstanding Debtors to Revenue | 16.7\% | 4.4\% | 29.4\% | 32.4\% | 11.1\% | 67.9\% | 20.7\% | 50.1\% | 17.9\% |
| O/S Service Debtors to Revenue | 130.3\% | 34.0\% | 49.6\% | 60.2\% | 46.4\% | 272.6\% | 44.2\% | 303.5\% | 34.0\% |
| Expenditure |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 5.0\% | 13.9\% | 8.4\% | 1.4\% | 7.7\% | 5.3\% | 11.2\% | (4.0\%) | 1.3\% |
| \% Increase in Employee Costs | 13.3\% | 7.2\% | 8.7\% | 5.4\% | 6.3\% | (.5\%) | (1.5\%) | 9.2\% | 8.7\% |
| \% Overtime measured against Employee Related Costs | 1.8\% | 6.1\% | 8.3\% | 2.5\% | 4.5\% | 6.2\% | 8.0\% | 2.2\% | 6.9\% |
| \% Increase in Electricity Bulk Purchases | .0\% | (22.1\%) | 8.3\% | (2.2\%) | .0\% | .0\% | 20.4\% | .0\% | 13.0\% |
| \% Increase in Water Bulk Purchases | .0\% | .0\% | .0\% | .0\% | .0\% | (9.0\%) | .0\% | .0\% | .0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 51.7\% | 37.3\% | 33.2\% | 34.6\% | 45.6\% | 43.0\% | 43.8\% | 49.0\% | 36.9\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 5.3\% | 5.7\% | 5.5\% | 13.4\% | 7.4\% | 2.7\% | 4.9\% | .5\% | 2.6\% |
| Debt Impairment \% of Billable Revenue | 51.3\% | 15.6\% | 4.0\% | 14.7\% | 13.2\% | 9.9\% | .5\% | 70.6\% | 2.7\% |
| \% Electricity Distribution Losses | .0\% | .0\% | 10.1\% | .0\% | .0\% | .0\% | 1.9\% | .0\% | .0\% |
| \% Water Distribution Losses | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Employee costs/Total Revenue | 40.2\% | 25.1\% | 29.5\% | 28.9\% | 35.0\% | 38.5\% | 38.5\% | 31.8\% | 37.6\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 112877 | 143405 | 133688 | 48460 | 81666 | 449284 | 40064 | 202030 | 140276 |
| Internally Funded and Other | 50941 | 88429 | 21381 | 19000 | 33748 | 8328 | 1250 | 91369 | 38930 |
| Grant Funding and Other | 61936 | 54976 | 92307 | 29460 | 47918 | 440956 | 38814 | 110661 | 101346 |
| Internally Generated Funds \% of Non Grant Funding | 100.0\% | 100.0\% | 51.7\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| Borrowing \% of Non Grant Funding | . $0 \%$ | .0\% | 48.3\% | . $0 \%$ | . $0 \%$ | . $0 \%$ | . $0 \%$ | .0\% | . $0 \%$ |
| Grant Funding \% of Total Funding | 54.9\% | 38.3\% | 69.0\% | 60.8\% | 58.7\% | 98.1\% | 96.9\% | 54.8\% | 72.2\% |
| Borrowing |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability |  |  | 114161 | 28000 |  |  | 27059 |  | 124094 |
| Borrowing for the Financial Year |  |  | 20000 |  |  |  |  |  |  |
| Cost of Borrowing for the Financial Year | 550 |  | 29755 | 1519 | 74 |  | 10138 | 500 | 9327 |
| Total Cost of Debt as a \% of Total Borrowing Liability | .0\% | .0\% | 26.1\% | 5.4\% | .0\% | .0\% | 37.5\% | .0\% | 7.5\% |
| Financing Cost \% of Asset Base | .1\% | .0\% | 1.6\% | .1\% | .0\% | .0\% | 2.8\% | .0\% | .4\% |
| Capital Charges \% of Operating Expenditure | .2\% | .0\% | 2.8\% | .3\% | .1\% | .0\% | 4.0\% | .1\% | 1.1\% |
| Borrowing \% of Total Assets | . $0 \%$ | .0\% | 6.2\% | 2.7\% | .0\% | .0\% | 7.5\% | .0\% | 5.8\% |
| Capital Charges to Own Revenue | .7\% | .0\% | 4.4\% | .5\% | .1\% | .0\% | 6.6\% | .2\% | 2.3\% |
| Borrowed Funding of own Capital Expenditure | .0\% | .0\% | 48.3\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Gearing | .0\% | .0\% | 6.0\% | 2.2\% | .0\% | . $0 \%$ | 5.5\% | .0\% | 5.4\% |
| Current Ratio | 1.8 | 2.1 | 1.4 | 74.8 | 4.8 | 1.3 | 1.1 | 14.4 | 3.8 |
| Liquidity Ratio |  | 1.8 |  | 1.2 | 3.8 | . 0 | . 1 | 8.0 | 1.2 |
| Finance charges and Depreciation/Total Revenue | 10.0\% | 5.3\% | 14.3\% | 15.3\% | 23.0\% | 19.3\% | 12.1\% | 10.6\% | 19.1\% |
| Debt coverage | 7.1 | 5.2 | 26.9 | 6.7 | 11.2 | 24.2 | 14.2 | 7.7 | 23.4 |
| Capital Programme |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |
| Trading Services | 12400 | 16395 | 29900 | 11600 |  | 440956 | 3000 | 6900 | 37050 |
| Total Appropriation - Electricity Infrastructure | 12400 | 2700 | 29700 | 11600 |  |  | 3000 |  | 37050 |
| Total Appropriation - Water Infrastructure |  |  |  |  |  | 409374 |  |  |  |
| Total Appropriation - Waste Water Management |  | 5845 |  |  |  | 31582 |  |  |  |
| Total Appropriation - Waste Management |  | 7850 | 200 |  |  |  |  | 6900 |  |
| Economic and Environmental | 40600 | 43406 | 97588 | 30460 | 31744 |  | 2086 | 159100 | 85346 |
| Total Appropriation - Planning and Development | 1600 | 3800 | 635 |  |  |  | 2530 | 3100 |  |
| Total Appropriation - Road Transport | 39000 | 39606 | 96953 | 30460 | 31744 |  | 17556 | 156000 | 85346 |
| Total Appropriation - Environmental Protection |  |  |  |  |  |  |  |  |  |
| Governance and Administration | 28441 | 3926 | 5300 | 6400 | 8666 | 5416 | 1250 | 2980 |  |
| Community and Public Safety | 31436 | 79678 | 900 |  | 41256 | 2912 | 15728 | 33050 | 17880 |
| Other |  |  |  |  |  |  |  |  |  |



|  | LIM345 <br> Makhado- <br> Thulamela <br> (M) | DC34 Vhembe (L) <br> (L) | LIM351 Blouberg (L) | $\|$LIM353 <br> Molemole <br> (L) <br> (L) | LIM354 <br> Polokwane <br> (H) | LIM355 <br> Lepelle-Nkumpi <br> (L) | DC35 <br> Capricorn <br> (M) | LIM361 <br> Thabazimbi <br> (L) | \|LIM362 <br> Lephalale <br> (M) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 267167 | 861063 | 222915 | 182808 | 2818325 | 396451 | 671183 | 303508 | 410230 |
| Total Operating Expenditure | 252964 | 758962 | 247642 | 155915 | 2578556 | 305440 | 740662 | 281955 | 465578 |
| Operating Performance Surplus / (Deficit) | 14203 | 102101 | (24727) | 26893 | 239769 | 91011 | (69 479) | 21553 | (55 348) |
| Cash and Cash Equivalents at the Year End | 166695 | 225043 | 28406 | 79338 | 34700 | 271720 | 280440 | 922 | 75505 |
| Net Increase I (Decrease) in Cash held for the Year | 166695 | 50043 | 11610 | 43297 | (15 300) | 55545 | 83842 | 1649 | 15742 |
| Cash Backing / Surplus (Deficit) Reconciliation |  | 91603 | 54961 | 109235 | 10991 | 322444 | 34503 | (26521) | 147148 |
| Cash Coverage Ratio | 9.9 | 4.4 | 2.1 | 8.1 | . 2 | 15.9 | 6.5 | . 0 | 2.6 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | .0\% | (4.5\%) | 10.1\% | 20.9\% | 21.9\% | 14.8\% | 7.0\% | (.7\%) | 3.3\% |
| \% Increase in Property Rates Revenue | .0\% | .0\% | 41.4\% | 14.0\% | 7.6\% | 6.6\% | .0\% | 62.1\% | .8\% |
| \% Increase in Electricity Revenue | .0\% | . $0 \%$ | 44.4\% | (4.0\%) | 15.6\% | .0\% | .0\% | 10.6\% | 12.7\% |
| \% Increase in Water Revenue | .0\% | (25.1\%) | .0\% | . $0 \%$ | 10.0\% | .0\% | 44.5\% | (29.5\%) | 4.4\% |
| \% Increase in Property Rates \& Service Charges | .0\% | (25.1\%) | 40.1\% | 5.1\% | 12.4\% | 6.6\% | 44.5\% | 1.8\% | 8.4\% |
| \% Increase in Operating Grant Revenue | .0\% | (1.1\%) | 4.3\% | 17.3\% | 47.4\% | (2.5\%) | 4.4\% | 4.2\% | (7.1\%) |
| \% Increase in Capital Grant Revenue | 0\% | (2.8\%) | 18.9\% | 40.1\% | 11.4\% | (32.9\%) | 2.2\% | 67.0\% | 29.9\% |
| Collection Rate Including Other Revenue | 157.8\% | 59.1\% | 86.7\% | 68.7\% | 85.2\% | 93.0\% | 21.3\% | 79.3\% | 89.9\% |
| Annual Debtors Collection Rate (Payment Level \%) | 34.7\% | 50.3\% | 80.1\% | 47.6\% | 82.5\% | 48.3\% | 14.4\% | 77.8\% | 86.4\% |
| Current Debtors Collection Rate | 34.7\% | 50.3\% | 80.1\% | 47.6\% | 82.5\% | 48.3\% | 14.4\% | 81.3\% | 86.4\% |
| Outstanding Debtors to Revenue | .0\% | 40.8\% | 12.3\% | 12.8\% | 15.2\% | 28.9\% | 17.4\% | 86.9\% | 34.5\% |
| O/S Service Debtors to Revenue | .0\% | 378.8\% | 56.3\% | 94.8\% | 25.1\% | 402.7\% | 202.6\% | 118.4\% | 54.7\% |
| Expenditure |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | .0\% | (9.5\%) | 29.9\% | 17.1\% | 12.7\% | 4.3\% | 4.5\% | 5.1\% | 6.5\% |
| \% Increase in Employee Costs | .0\% | 1.4\% | 12.0\% | 9.7\% | 12.7\% | 14.8\% | 5.8\% | 14.0\% | 8.6\% |
| \% Overtime measured against Employee Related Costs | .0\% | 5.5\% | 1.1\% | 1.3\% | 4.6\% | 1.6\% | 4.9\% | 4.9\% | .0\% |
| \% Increase in Electricity Bulk Purchases | .0\% | .0\% | 33.3\% | .0\% | 9.5\% | .0\% | .0\% | 8.0\% | 11.5\% |
| \% Increase in Water Bulk Purchases | .0\% | 1050.0\% | .0\% | .0\% | 9.5\% | .0\% | (3.1\%) | 12.0\% | 9.4\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 50.2\% | 67.3\% | 49.1\% | 49.9\% | 27.4\% | 36.6\% | 45.0\% | 45.1\% | 40.8\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 10.6\% | 2.8\% | 2.2\% | 2.4\% | 8.2\% | 11.7\% | 2.9\% | 1.0\% | 3.3\% |
| Debt Impairment \% of Billable Revenue | 50.6\% | 38.6\% | 13.6\% | 9.3\% | 2.9\% | 92.7\% | 90.0\% | 2.7\% | .6\% |
| \% Electricity Distribution Losses | .0\% | .0\% | .0\% | .0\% | 22.5\% | .0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | .0\% |  | .0\% | .0\% | .7\% | .0\% | .0\% | .0\% | . $0 \%$ |
| Employee costs/Total Revenue | 40.8\% | 54.0\% | 42.3\% | 39.6\% | 22.9\% | 22.3\% | 41.5\% | 37.7\% | 39.3\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 107370 | 719503 | 64756 | 70727 | 1096467 | 142477 | 286956 | 85627 | 68080 |
| Internally Funded and Other | 14233 | 35623 | 13594 | 25865 | 239441 | 91011 |  | 33164 | 49580 |
| Grant Funding and Other | 93137 | 683880 | 51162 | 44862 | 622026 | 51466 | 286956 | 52463 | 18500 |
| Internally Generated Funds \% of Non Grant Fundinç | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 50.5\% | 100.0\% | .0\% | 100.0\% | 100.0\% |
| Borrowing \% of Non Grant Funding | .0\% | .0\% | .0\% | . $0 \%$ | 49.5\% | .0\% | .0\% | .0\% | . $0 \%$ |
| Grant Funding \% of Total Funding | 86.7\% | 95.0\% | 79.0\% | 63.4\% | 56.7\% | 36.1\% | 100.0\% | 61.3\% | 27.2\% |
| Borrowing |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability |  |  |  |  | 355622 | 398 | 2383 | 7500 | 86456 |
| Borrowing for the Financial Year |  |  |  |  | 235000 |  |  |  |  |
| Cost of Borrowing for the Financial Year | 396 |  |  |  | 115000 | 28 | 2064 | 4888 | 15653 |
| Total Cost of Debt as a \% of Total Borrowing Liability | .0\% | .0\% | .0\% | .0\% | 32.3\% | 7.1\% | 86.6\% | 65.2\% | 18.1\% |
| Financing Cost \% of Asset Base | .0\% | .0\% | .0\% | .0\% | 1.2\% | .0\% | .1\% | .4\% | 1.2\% |
| Capital Charges \% of Operating Expenditure | .2\% | .0\% | .0\% | .0\% | 4.5\% | . $0 \%$ | . $3 \%$ | 1.7\% | 3.4\% |
| Borrowing \% of Total Assets | .0\% | .0\% | .0\% | .0\% | 3.7\% | .1\% | .1\% | .5\% | 6.7\% |
| Capital Charges to Own Revenue | 1.0\% | .0\% | .0\% | .0\% | 5.9\% | .0\% | 2.5\% | 2.1\% | 5.0\% |
| Borrowed Funding of own Capital Expenditure | .0\% | .0\% | .0\% | .0\% | 49.5\% | .0\% | .0\% | .0\% | .0\% |
| Gearing | .0\% | .0\% | .0\% | .0\% | 3.7\% | .0\% | . $1 \%$ | .6\% | 6.6\% |
| Current Ratio | . 0 | 1.7 | 5.9 | 8.4 | . 9 | 9.8 | 2.3 | .9 | 3.1 |
| Liquidity Ratio | . 0 | 9 | 4.3 | 6.8 | . 1 | 6.7 | 1.1 | . 0 | 1.1 |
| Finance charges and Depreciation/Total Revenue | 8.8\% | 3.7\% | 21.8\% | 4.6\% | 7.8\% | 9.4\% | 10.4\% | 7.9\% | 19.6\% |
| Debt coverage | 54.6 | 10.0 | 36.3 | 8.7 | 12.0 | 12.3 | 3.3 | 64.0 | 36.9 |
| Capital Programme |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |
| Trading Services | 3700 | 693137 | 12080 | 2250 | 595427 |  | 270952 | 26199 | 46939 |
| Total Appropriation - Electricity Infrastructure |  |  | 11000 | 2250 | 31000 |  |  | 6199 | 7000 |
| Total Appropriation - Water Infrastructure |  | 693137 |  |  | 375018 |  | 263952 | 20000 | 29616 |
| Total Appropriation - Waste Water Management |  |  |  |  |  |  | 7000 |  | 10323 |
| Total Appropriation - Waste Management | 3700 |  | 1080 |  | 189409 |  |  |  |  |
| Economic and Environmental | 82700 | 2293 | 45740 | 51694 | 366999 | 90607 |  | 23862 | 18098 |
| Total Appropriation - Planning and Development | 7500 | 2293 |  | 285 | 27500 |  |  | 600 |  |
| Total Appropriation - Road Transport | 75200 |  | 45740 | 51409 | 339499 | 90607 |  | 22262 | 18098 |
| Total Appropriation - Environmental Protection |  |  |  |  |  |  |  | 1000 |  |
| Governance and Administration | 18660 | 14733 | 6900 | 9250 | 61525 | 23920 | 13964 | 5000 |  |
| Community and Public Safety | 2310 | 9340 | 36 | 7534 | 72516 | - 27950 | 2040 | 30566 |  |
| Other |  |  |  |  |  |  |  |  | 3043 |


|  | LIM345 <br> Makhado- <br> Thulamela <br> (M) | $\begin{aligned} & \text { DC34 } \\ & \text { Vhembe } \\ & \text { (L) } \end{aligned}$ | LIM351 <br> Blouberg <br> (L) | $\|$LIM353 <br> Molemole <br> (L) <br> (L) | LIM354 <br> Polokwane <br> (H) | LIM355 <br> Lepelle-Nkumpi <br> (L) | DC35 <br> Capricorn <br> (M) | LIM361 Thabazimbi (L) | LIM362 <br> Lephalale <br> (M) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands <br> \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |
| Trading Services | 3.4\% | 96.3\% | 18.7\% | 3.2\% | 54.3\% | .0\% | 94.4\% | 30.6\% | 68.9\% |
| \% of Capital Budget - Electricity Infrastructure | .0\% | . $0 \%$ | 17.0\% | 3.2\% | 2.8\% | .0\% | .0\% | 7.2\% | 10.3\% |
| \% of Capital Budget - Water Infrastructure | 0\% | 96.3\% | 0\% |  | 34.2\% | . $0 \%$ | 92.0\% | 23.4\% | 43.5\% |
| \% of Capital Budget - Waste Water Management | .0\% | .0\% | 0\% | .0\% | .0\% | .0\% | 2.4\% | .0\% | 15.2\% |
| \% of Capital Budget - Waste Management | 3.4\% | .0\% | 1.7\% | .0\% | 17.3\% | . $0 \%$ | .0\% | .0\% | . $0 \%$ |
| Economic and Environmental | 77.0\% | 3\% | 70.6\% | 73.1\% | 33.5\% | 63.6\% | .0\% | 27.9\% | 26.6\% |
| \% of Capital Budget - Planning and Development | 7.0\% | 3\% | .0\% | .4\% | 2.5\% | . $0 \%$ | .0\% | .7\% | .0\% |
| \% of Capital Budget - Road Transporl | 70.0\% | .0\% | 70.6\% | 72.7\% | 31.0\% | 63.6\% | .0\% | 26.0\% | 26.6\% |
| \% of Capital Budget - Environmental Protection | 0\% | \% | .0\% | .0\% | 0\% | .0\% | .0\% | 1.2\% | .0\% |
| Governance and Administration | 17.4\% | 2.0\% | 10.7\% | 13.1\% | 5.6\% | 16.8\% | 4.9\% | 5.8\% | .0\% |
| Community and Public Safety | 2.2\% | 1.3\% | .1\% | 10.7\% | 6.6\% | 19.6\% | .7\% | 35.7\% | .0\% |
| Other | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | . $0 \%$ | .0\% | .0\% | 4.5\% |
| Asset Management |  |  |  |  |  |  |  |  |  |
| Total Value of PPE |  | 3439197 | 64756 | 260012 | 9514054 | 720518 | 2245354 | 1385714 | 1283898 |
| Capital Asset Renewal |  |  |  |  | 416213 | 44460 | 7650 | 2566 | 44037 |
| Operational Repairs \& Maintenance |  |  | 4561 | 3110 | 203209 | 15746 | 43272 | 23492 | 21254 |
| Asset Renewal \% of Depreciation | .0\% | .0\% | 0\% | 0\% | 231.2\% | 119.2\% | 11.0\% | 11.7\% | 63.9\% |
| R\&M \% of PPE | .0\% | .0\% | 7.0\% | 1.2\% | 2.1\% | 2.2\% | 1.9\% | 1.7\% | 1.7\% |
| Asset Renewal and R\&M as a \% of PPE | .0\% | \% | 7.0\% | 1.2\% | 6.5\% | 8.4\% | 2.3\% | 1.9\% | 5.1\% |
| Depreciation as \% of Asset Base | .0\% | \% | 75.2\% | 3.3\% | 1.9\% | 5.2\% | 3.1\% | 1.6\% | 5.4\% |
| Repairs \& Maintenance/Total Revenue | .0\% | .0\% | 2.0\% | 1.7\% | 7.2\% | 4.0\% | 6.4\% | 7.7\% | 5.2\% |
| AVERAGE HOUSEHOLD BILLS |  |  |  |  |  |  |  |  |  |
| Percentage Increases |  |  |  |  |  |  |  |  |  |
| Property rates | .0\% | .0\% | .0\% | .0\% | 6.0\% | 6.0\% | .0\% | 469 107.0\% | 10.2\% |
| Electricity: Basic levy | .0\% | .0\% | .0\% | .0\% | 10.0\% | .0\% | .0\% | $34205.8 \%$ | 10.2\% |
| Electricity: Consumption | .0\% | .0\% | .0\% | .0\% | 10.0\% | .0\% | .0\% | $635900.0 \%$ | 10.2\% |
| Water: Basic levy | .0\% | .0\% | .0\% | .0\% | .0\% | 6.0\% | .0\% | 18047.2\% | 10.2\% |
| Water: Consumption | .0\% | .0\% | .0\% | .0\% | 10.0\% | 12.3\% | .0\% | 125 276.8\% | 10.2\% |
| Sanitation | .0\% | .0\% | .0\% | .0\% | 10.0\% | 6.0\% | .0\% | $195834.4 \%$ | 10.2\% |
| Refuse removal | .0\% | .0\% | .0\% | .0\% | 10.0\% | 6.0\% | .0\% | $472668.0 \%$ | 10.2\% |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |
| Property rates | . 00 | . 00 | . 06 | . 00 | 166.06 | 110.02 | . 00 | 295.60 | 66.86 |
| Electricity: Basic levy | . 00 | . 00 | . 07 | . 00 | 74.80 | . 00 | . 00 | 30.88 | 71.66 |
| Electricity: Consumption | . 00 | . 00 | 7.60 | . 00 | 569.80 | . 00 | . 00 | 572.40 | 438.92 |
| Water: Basic levy | . 00 | . 00 | . 06 | . 00 | . 00 | 20.64 | . 00 | 25.41 | 34.57 |
| Water: Consumption | . 00 | . 00 | . 06 | . 00 | 244.26 | 131.46 | . 00 | 175.53 | 116.48 |
| Sanitation | . 00 | . 00 | . 06 | . 00 | 57.54 | 62.33 | . 00 | 123.44 | 148.00 |
| Refuse removal | . 00 | . 00 | . 06 | . 00 | 96.05 | 41.27 | . 00 | 297.84 | 93.71 |
| Other | . 00 | . 00 | . 06 | . 00 | 50.00 | . 00 | . 00 | . 00 | 00 |
| Total Monthly Bill (excluding VAT) | . 00 | . 00 | 8.03 | . 00 | 1258.51 | 365.72 | . 00 | 1521.09 | 970.20 |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |
| Total Number of Households | 0 | 792191 | 0 | 29666 | 178001 | 0 | 397235 | 25080 | 29880 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |
| Water (kilolitres per household per month) | 0 | 6 | 0 | 0 | 6 | 0 |  | ${ }^{7}$ | 0 |
| Electricity (kwh per household per month) | 0 | 0 | 11763 | 0 | 100 | 0 | 0 | 58 | 0 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |
| Water (6 kilolitres per household per month) | 0 | 0 | 0 | 0 | 14000 | 0 | 0 | 9874 | 0 |
| Sanitation (free minimum level service) | 0 | 0 | 0 | 0 | 14000 | 0 | 0 | 9874 | 0 |
| Electricity/Other energy ( 50 kwh per household per month) | 0 | 0 | 0 | 0 | 14000 | 0 | 0 | 9874 | 0 |
| Refuse(removed at least once a week) | 0 | 0 | 0 | 0 | 14000 | 0 | 0 | 749 | 0 |
| Cost of Free Basic Services provided |  | 282 | 1654 | 3662 | 23400 |  | 19767 | 49321 |  |
| Water (6 kilolitres per household per month) |  | 282 |  |  | 4500 |  | 19767 |  |  |
| Sanitation (free minimum level service) |  |  |  |  | 4620 |  |  |  |  |
| Electricity/Other energy ( 50 kwh per household per month) |  |  | 1124 |  | 10500 |  |  |  |  |
| Refuse(removed at least once a week) |  |  | 530 |  | 3780 |  |  | 10 |  |
| Average Cost per Household Per Annum | . 00 | . 00 | . 00 | . 00 | 1671.43 | . 00 | . 00 | 13.18 | . 00 |
| Water (6 kilolitres per household per month) | . 00 | . 00 | . 00 | . 00 | 321.43 | . 00 | . 00 | . 00 | 00 |
| Sanitation (free minimum level service) | . 00 | . 00 | . 00 | . 00 | 330.00 | . 00 | . 00 | . 00 | . 00 |
| Electricity/Other energy ( 50 kwh per household per month) | . 00 | . 00 | . 00 | . 00 | 750.00 | . 00 | . 00 | . 00 | . 00 |
| Refuse(removed at least once a week) | . 00 | . 00 | . 00 | . 00 | 270.00 | . 00 | . 00 | 13.18 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" |  |  |  |  | 23400 |  |  | 130 |  |
| Revenue cost of free services provided (excl property rates and other) |  |  |  |  | 32969 |  |  |  |  |
| Local Government Equitable Share | 247247 | 743976 | 155178 | 118756 | 675714 | 202533 | 522710 | 61051 | 94514 |
| MTREF Funded / Unfunded | Unfunded | Funded | Funded | Funded | Funded | Funded | Funded | Unfunded | Funded |


|  | $\begin{array}{\|l} \hline \text { LIM366 } \\ \text { Bela } \\ \text { Bela (M) } \end{array}$ | LIM367 <br> Mogalakwena <br> (L) | LIM368 <br> Modimolle- <br> Mookgopong <br> (M) | DC36 Waterberg (L) | LIM471 <br> Ephraim <br> Mogale (L) | LIM472 <br> Elias <br> Motsoaledi (M) | LIM473 <br> Makhuduthamaga <br> (L) | LIM476 <br> Fetakgomo- <br> Greater <br> Tubatse (M) | DC47 <br> Sekhukhune <br> (H) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 378034 | 849862 | 463506 | 130321 | 229589 | 337606 | 301835 | 464854 | 882836 |
| Total Operating Expenditure | 376203 | -848803 | 554886 | - 153801 | 248256 | 328915 | 231114 | 481092 | 911855 |
| Operating Performance Surplus / (Deficit) | 831 | 1059 | (91 380) | (23480) | $(18667)$ | 8690 | 70721 | (16 238) | (29018) |
| Cash and Cash Equivalents at the Year End | 6588 | 622666 | $(26008)$ | (24680) | 62352 | 27259 | 74569 | 154436 | 168255 |
| Net Increase I (Decrease) in Cash held for the Year | 42207 | (33 992) | (26 832) | (24680) | (12 527) | 21020 | 5874 | (75 853) | 40374 |
| Cash Backing / Surplus (Deficit) Reconciliation | 39997 | 584553 | (27 132) | ) 88134 | 51166 | 37312 | 101344 | 162778 | 119107 |
| Cash Coverage Ratio | . 3 | 10.7 | (.7) | (2.3) | 4.7 | 1.3 | 5.1 | 5.5 | 2.6 |
|  |  |  |  |  |  |  |  |  |  |
| STATEMENT OF OPERATING PERFORMANCERevenue |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 10.9\% | 7.4\% | .0\% | (15.2\%) | 2.1\% | 1.9\% | (.3\%) | .0\% | 28.8\% |
| \% Increase in Property Rates Revenue | 57.9\% | 10.2\% | .0\% | .0\% | 7.3\% | (8.4\%) | 1.8\% | .0\% | .0\% |
| \% Increase in Electricity Revenue | 1.0\% | 12.2\% | .0\% | .0\% | 7.6\% | 16.4\% | .0\% | .0\% | . $0 \%$ |
| \% Increase in Water Revenue | 51.6\% | 12.3\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | (7.1\%) |
| \% Increase in Property Rates \& Service Charges | 27.0\% | 12.0\% | .0\% | (9.1\%) | 7.8\% | 12.0\% | 1.8\% | .0\% | (4.3\%) |
| \% Increase in Operating Grant Revenue | 4.8\% | (3.4\%) | .0\% | (18.2\%) | (1.4\%) | (1.6\%) | (1.7\%) | .0\% | 42.3\% |
| \% Increase in Capital Grant Revenue | 130.4\% | 9.6\% | .0\% | . $0 \%$ | (1.5\%) | 19.5\% | 10.4\% | . $0 \%$ | (34.0\%) |
| Collection Rate Including Other Revenue | 94.5\% | 85.1\% | 86.2\% | 100.0\% | 85.2\% | 87.5\% | 88.5\% | 68.4\% | 92.1\% |
| Annual Debtors Collection Rate (Payment Level \%) | 93.1\% | 77.8\% | 85.6\% | 17.6\% | 80.9\% | 83.7\% | 35.2\% | 59.7\% | 60.7\% |
| Current Debtors Collection Rate | 93.1\% | 77.8\% | 85.6\% | 17.6\% | 80.9\% | 83.7\% | 35.2\% | 59.7\% | 60.7\% |
| Outstanding Debtors to Revenue | 11.6\% | 30.3\% | 42.8\% | .7\% | 11.9\% | 9.7\% | 15.8\% | 19.4\% | 11.8\% |
| O/S Service Debtors to Revenue | 16.3\% | 63.6\% | 62.5\% | 45.8\% | 31.4\% | 30.9\% | 142.3\% | 79.6\% | 224.6\% |
| Expenditure |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 2.2\% | 8.3\% | .0\% | (7.9\%) | (18.7\%) | (3.4\%) | 1.1\% | .0\% | 28.9\% |
| \% Increase in Employee Costs | (2.9\%) | 16.0\% | .0\% | 7.6\% | 7.6\% | (5.4\%) | 8.4\% | .0\% | .1\% |
| \% Overtime measured against Employee Related Costs | 6.2\% | 4.6\% | 2.9\% | 1.3\% | 2.4\% | 1.0\% | 3.8\% | 1.5\% | 3.0\% |
| \% Increase in Electricity Bulk Purchases | 32.4\% | 1.8\% | .0\% | .0\% | 7.8\% | 8.3\% | .0\% | .0\% | .0\% |
| \% Increase in Water Bulk Purchases | (14.8\%) | 57.3\% | .0\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | 8.7\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 31.4\% | 38.2\% | 39.7\% | 55.0\% | 36.1\% | 38.9\% | 35.7\% | 39.4\% | 35.5\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 6.4\% | 8.5\% | 6.9\% | 11.0\% | 4.5\% | 7.3\% | 18.3\% | 10.5\% | 31.8\% |
| Debt Impairment \% of Billable Revenue | 5.6\% | 10.9\% | 7.8\% | .0\% | 8.4\% | 12.0\% | 51.5\% | 26.8\% | 8.2\% |
| \% Electricity Distribution Losses | 22.1\% | 10.8\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | 40.3\% | 25.6\% | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ |
| Employee costs/Total Revenue | 27.7\% | 32.9\% | 39.0\% | 61.3\% | 30.8\% | 32.3\% | 23.7\% | 34.5\% | 33.7\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 80752 | 408402 | 87442 |  | 65508 | 94449 | 154910 | 241014 | 690166 |
| Internally Funded and Other | 1310 | 89916 |  |  | 33591 | 19030 |  | 78995 |  |
| Grant Funding and Other | 79442 | 318486 | 87442 |  | 31917 | 75419 | 154910 | 162019 | 690166 |
| Internally Generated Funds \% of Non Grant Fundinc | 100.0\% | 100.0\% | . $0 \%$ | .0\% | 100.0\% | 100.0\% | .0\% | 100.0\% | .0\% |
| Borrowing \% of Non Grant Funding | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Grant Funding \% of Total Funding | 98.4\% | 78.0\% | 100.0\% | .0\% | 48.7\% | 79.9\% | 100.0\% | 67.2\% | 100.0\% |
| Borrowing |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability | 6620 |  |  |  |  | 6264 |  | 14849 | 505 |
| Borrowing for the Financial Year |  |  |  |  |  |  |  |  |  |
| Cost of Borrowing for the Financial Year | 2646 |  | 11113 |  | 2663 | 9417 |  | 2554 | 2200 |
| Total Cost of Debt as a\% of Total Borrowing Liability | 40.0\% | .0\% | .0\% | .0\% | .0\% | 150.3\% | .0\% | 17.2\% | 435.6\% |
| Financing Cost \% of Asset Base | .5\% | .0\% | 1.0\% | .0\% | . $3 \%$ | 1.1\% | .0\% | .2\% | .1\% |
| Capital Charges \% of Operating Expenditure | .7\% | .0\% | 2.0\% | .0\% | 1.1\% | 2.9\% | .0\% | . $5 \%$ | . $2 \%$ |
| Borrowing \% of Total Assets | 1.2\% | .0\% | .0\% | .0\% | .0\% | .7\% | .0\% | 1.0\% | .0\% |
| Capital Charges to Own Revenue | .9\% | .0\% | 3.2\% | .0\% | 2.4\% | 7.6\% | .0\% | 1.7\% | 3.3\% |
| Borrowed Funding of own Capital Expenditure | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% |
| Gearing | .9\% | .0\% | .0\% | .0\% | .0\% | .7\% | .0\% | .8\% | .0\% |
| Current Ratio | 1.4 | 4.7 | 1.2 | 7.8 | 2.3 | 2.3 | 7.9 | 4.0 | 1.9 |
| Liquidity Ratio |  | 3.3 |  | 7.7 | 1.7 | 1.1 | 4.8 | 2.5 | 1.2 |
| Finance charges and Depreciation/Total Revenue | 8.1\% | 8.4\% | 18.4\% | 6.4\% | 19.9\% | 10.6\% | 4.5\% | 9.9\% | 8.0\% |
| Debt coverage | 80.8 | 13.5 | 153.9 | 1.2 | 19.9 | 8.3 | 6.0 | 10.9 | 4.2 |
| Capital Programme |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |
| Trading Services | 58812 | 309273 | 78942 | - | 6745 | 15400 | 9500 | 300 | 685366 |
| Total Appropriation - Electricity Infrastructure | 28000 | 31313 | 8000 |  | 5425 | 14500 | 7000 |  |  |
| Total Appropriation - Water Infrastructure | 30000 | 244056 | 57900 |  |  |  |  | 300 | 685366 |
| Total Appropriation - Waste Water Management | 812 | 24305 | 11442 |  |  |  |  |  |  |
| Total Appropriation - Waste Management |  | 9599 | 1600 |  | 1320 | 900 | 2500 |  |  |
| Economic and Environmental | 15788 | 53048 | 6500 |  | 51417 | 77019 | 134760 | 179879 |  |
| Total Appropriation - Planning and Development |  |  |  |  |  |  | 5500 | 114266 |  |
| Total Appropriation - Road Transporl | 15788 | 52938 | 6500 |  | 51417 | 77019 | 129260 | 65613 |  |
| Total Appropriation - Environmental Protection |  |  |  |  |  |  |  |  |  |
| Governance and Administration |  | 14630 |  |  | 1772 | 650 | 9650 | 2260 | 3900 |
| Community and Public Safety | 6152 | 31385 | 2000 |  | 5574 | 1380 | 1000 | 47664 | 900 |
| Other |  | 66 |  |  |  |  |  | 10910 |  |




\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|}
\hline \& \begin{tabular}{|l}
\hline MP314 \\
Emakhazeni \\
(L)
\end{tabular} \& \begin{tabular}{|l} 
MP315 \\
Thembisile \\
Hani (L)
\end{tabular} \& \begin{tabular}{l}
MP316 \\
Dr J.S. \\
Moroka (L)
\end{tabular} \& DC31
Nkangala
(H) \& \[
\begin{aligned}
\& \text { MP321 } \\
\& \text { Thaba } \\
\& \text { Chweu (L) }
\end{aligned}
\] \& \(|\)\begin{tabular}{l} 
MP324 \\
Nkomazi \\
(M)
\end{tabular} \& \begin{tabular}{l}
MP325 \\
Bushbuckridge \\
(L)
\end{tabular} \& \begin{tabular}{l}
MP326 \\
City of Mbombela (M)
\end{tabular} \& \begin{tabular}{l}
DC32 \\
Ehlanzeni \\
(H)
\end{tabular} \\
\hline Total Operating Revenue Total Operating Expenditure Operating Performance Surplus I (Deficit) Cash and Cash Equivalents at the Year End Net Increase I (Decrease) in Cash held for the Year Cash Backing / Surplus (Deficit) Reconciliation Cash Coverage Ratio \& \begin{tabular}{l}
226955
260881 \\
(33 927) \\
(11 167) \\
(17 804) \\
2768 \\
(.7)
\end{tabular} \& \[
\begin{array}{r}
513223 \\
613285 \\
(100062) \\
26950 \\
(8896) \\
38271
\end{array}
\]
\[
.8
\] \& \[
\begin{array}{r}
437190 \\
621258 \\
(184068) \\
6256 \\
1431 \\
86610 \\
.2 \\
\hline
\end{array}
\] \& \begin{tabular}{l}
355806
441906 \\
(86 100) \\
425775 \\
(6 604) \\
446506 \\
12.6
\end{tabular} \& 486503
505139 (18636) (5 525) (14515) 5981 \& 743130
709944 33185 74980 20103 152196 1.7 \& \begin{tabular}{l}
961605
879460 \\
82144 \\
88966 \\
(36 034) \\
234037 \\
1.4
\end{tabular} \& \begin{tabular}{l}
2625428 \\
2675595 \\
(50 167) \\
374267 \\
201435 \\
62416 \\
2.0
\end{tabular} \& 234433
209928
24505
78012
712
23508 \\
\hline \multicolumn{10}{|l|}{STATEMENT OF OPERATING PERFORMANCE Revenue} \\
\hline \begin{tabular}{l}
\% Increase in Total Operating Revenue \\
\% Increase in Property Rates Revenue \\
\% Increase in Electricity Revenue \\
\% Increase in Water Revenue \\
\% Increase in Property Rates \& Service Charges \\
\% Increase in Operating Grant Revenue \\
\% Increase in Capital Grant Revenue \\
Collection Rate Including Other Revenue \\
Annual Debtors Collection Rate (Payment Level \%) Current Debtors Collection Rate Outstanding Debtors to Revenue O/S Service Debtors to Revenue Expenditure
\end{tabular} \& \(13.6 \%\)
\((34.3 \%)\)
\((2.2 \%)\)
\(36.8 \%\)
\((9.6 \%)\)
\(8.8 \%\)
\(81.0 \%\)
\(71.7 \%\)
\(84.3 \%\)
\(84.3 \%\)
\(79.7 \%\)
\(148.0 \%\) \& \(5.0 \%\)
\((27.9 \%)\)
\(.0 \%\)
\((2.1 \%)\)
\(13.7 \%\)
\(10.6 \%\)
\((5.5 \%)\)
\(9.2 \%\)
\(3.4 \%\)
\(3.4 \%\)
\(4.1 \%\)
\(15.7 \%\) \& \(8.4 \%\)
\(118.9 \%\)
\(.0 \%\)
\((21.0 \%)\)
\(16.2 \%\)
\((4.3 \%)\)
\((1.4 \%)\)
\(97.6 \%\)
\(80.5 \%\)
\(80.5 \%\)
\(16.8 \%\)
\(134.8 \%\) \& \(1.2 \%\)
\(.0 \%\)
\(.0 \%\)
\(.0 \%\)
\(.0 \%\)
\(.8 \%\)
\(3.3 \%\)
\(100.0 \%\)
\(.0 \%\)
\(.0 \%\)
\(2.2 \%\)
\(5968.0 \%\) \& \[
\begin{array}{r}
\hline 7.1 \% \\
(10.5 \%) \\
.9 \% \\
4.8 \% \\
3.4 \% \\
9.0 \% \\
41.5 \% \\
89.4 \% \\
87.1 \% \\
87.1 \% \\
17.7 \% \\
27.6 \%
\end{array}
\] \&  \& \% \(3.9 \% 1\) 4.7\% \& rer \(\begin{array}{r}\text {.0\% } \\ .0 \% \\ .0 \% \\ .0 \% \\ .0 \% \\ .0 \% \\ .0 \% \\ 95.1 \% \\ 92.8 \% \\ 100.6 \% \\ 7.0 \% \\ 11.6 \%\end{array}\) \& 2.7\% \\
\hline \begin{tabular}{l}
\% Increase in Total Operating Expenditure \\
\% Increase in Employee Costs \\
\% Overtime measured against Employee Related Costs \\
\% Increase in Electricity Bulk Purchases \\
\% Increase in Water Bulk Purchases \\
Remuneration \% of Oper Exp (excl debt impairm and deprec) \\
Contracted Services \% of Oper Exp (excl debt impairm and deprec) \\
Debt Impairment \% of Billable Revenue \\
\% Electricity Distribution Losses \\
\% Water Distribution Losses \\
Employee costs/Total Revenue
\end{tabular} \& ( \(\begin{array}{r}\text { 3.7\% } \\ 3.2 \% \\ 4.3 \% \\ 6.7 \% \\ .0 \% \\ 41.2 \% \\ \\ 2.6 \% \\ 8.2 \% \\ 10.1 \% \\ .0 \% \\ 37.5 \%\end{array}\) \& \[
\begin{array}{r}
\hline(2.6 \%) \\
6.0 \% \\
.2 \% \\
.0 \% \\
(13.5 \%) \\
29.4 \% \\
3.2 \% \\
48.9 \% \\
.0 \% \\
.0 \% \\
22.2 \%
\end{array}
\] \& \begin{tabular}{|r|}
\hline \(13.8 \%\) \\
\(64.3 \%\) \\
\(4.6 \%\) \\
\(.0 \%\) \\
\(.0 \%\) \\
\(44.5 \%\) \\
\\
\(9.7 \%\) \\
\(91.7 \%\) \\
\(.0 \%\) \\
\(.0 \%\) \\
\(43.9 \%\)
\end{tabular} \& (2.3\%) \&  \& rer \(\begin{array}{r}21.9 \% \\ 16.5 \% \\ 5.7 \% \\ 8.0 \% \\ .0 \% \\ 46.2 \% \\ \\ 5.3 \% \\ 7.8 \% \\ .0 \% \\ .0 \% \\ 38.7 \%\end{array}\) \& 2.4\%
\(12.6 \%\)
\(.7 \%\)
\(.0 \%\)
\(7.7 \%\)
\(45.0 \%\)

$5.6 \%$
$35.3 \%$
$.0 \%$
$.0 \%$
$35.2 \%$ \&  \& (2.5\%)
$9.0 \%$
$.8 \%$
$.0 \%$
$.0 \%$
$51.8 \%$

$.00 \%$
$.0 \%$
$.00 \%$
$.0 \%$
$44.1 \%$ \\
\hline \multicolumn{10}{|l|}{INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding} \\
\hline Total Capital Budget Internally Funded and Other Grant Funding and Other Internally Generated Funds \% of Non Grant Funding Borrowing \% of Non Grant Funding Grant Funding \% of Total Funding Borrowing \& 75841
14255
61586
$100.0 \%$
$.0 \%$

$81.2 \%$ \& \[
$$
\begin{array}{r|}
\hline 135672 \\
135672 \\
.0 \% \\
.0 \% \\
.00 .0 \%
\end{array}
$$

\] \& \[

$$
\begin{array}{r}
123602 \\
4500 \\
119102 \\
100.0 \% \\
.0 \% \\
96.4 \%
\end{array}
$$
\] \& 8050

8050
.
$100.0 \%$
$.0 \%$

$.0 \%$ \& \[
$$
\begin{array}{r}
71174 \\
7450 \\
63724 \\
100.0 \% \\
.0 \% \\
89.5 \%
\end{array}
$$

\] \& \[

$$
\begin{array}{r}
\hline 354405 \\
29834 \\
324571 \\
100.0 \% \\
.0 \% \\
91.6 \%
\end{array}
$$

\] \& \[

$$
\begin{array}{r}
704634 \\
\\
704634 \\
.0 \% \\
.0 \% \\
100.0 \%
\end{array}
$$
\] \& 751719

146613
605106
$100.0 \%$
$.0 \%$
$80.5 \%$ \& 37058
37058
.
$100.0 \%$ \\
\hline \& \& \& 2139 \& \& \& \& \& \& \\
\hline Borrowing for the Financial Year \& \& \& \& \& \& \& \& \& \\
\hline Cost of Borrowing for the Financial Year \& 3700 \& \& 159 \& 3286 \& 34 \& 761 \& \& 69754 \& 19092 \\
\hline Total Cost of Debt as a \% of Total Borrowing Liability \& .0\% \& .0\% \& 7.4\% \& 34.5\% \& \% $\%$ \& 52.8\% \& . $0 \%$ \& 24.3\% \& 7\% \\
\hline Financing Cost \% of Asset Base \& . $6 \%$ \& .0\% \& .0\% \& 2.1\% \& .8\% \& .0\% \& .0\% \& 1.2\% \& 9.3\% \\
\hline Capital Charges \% of Operating Expenditure \& 1.4 \& .0\% \& .0\% \& . $7 \%$ \& \% \& \% \& \% \& 6\% \& 9.1\% \\
\hline Borrowing \% of Total Assets \& .0\% \& .0\% \& 1\% \& 6.1\% \& 7\% \& 1\% \& 0\% \& 4.9\% \& 67.8\% \\
\hline Capital Charges to Own Revenue \& 2.2\% \& .0\% \& $1 \%$ \& \& \% \& \% \& .0\% \& 3.6\% \& 239.9\% \\
\hline Borrowed Funding of own Capital Expenditure \& \& \& \& . $1.4 \%$ \& . 0.5 \& \& .0\% \& . $50 \%$ \& 242.4\% \\

\hline \& \& \& \& | 1.48 |
| ---: |
| 18.1 | \& \& \& $.0 \%$

3.3 \& $5.3 \%$
1.1 \& \\
\hline Liquidity Ratio \& \& 3.4 \& 1.8 \& \& \& . 5 \& ${ }^{5}$ \& 7 \& \\
\hline Finance charges and Depreciation/Total Revenue Debt coverage Capital Programme \& $21.1 \%$
39.9 \& $31.4 \%$
14.1 \& $32.1 \%$
9.0 \& \& $10.6 \%$
34.7 \& $9.4 \%$
38.4 \& $4.7 \%$
8.1 \& $11.6 \%$
41.9 \& 4.5 \\
\hline Capital Appropriations \& \& \& \& \& \& \& \& \& \\

\hline | Trading Services |
| :--- |
| Total Appropriation - Electricity Infrastructure |
| Total Appropriation - Water Infrastructure |
| Total Appropriation - Waste Water Management |
| Total Appropriation - Waste Management |
| Economic and Environmental |
| Total Appropriation - Planning and Development |
| Total Appropriation - Road Transport |
| Total Appropriation - Environmental Protection |
| Governance and Administration |
| Community and Public Safety |
| Other | \& | 21756 |
| ---: |
| 8180 |
| 251 |
| 13325 |
|  |
| 35 |
|  |
| 35 |
|  |
| 53966 |
| 24 |
| 60 | \& \[

$$
\begin{array}{r}
2000 \\
2000 \\
- \\
132772 \\
132772 \\
\\
900
\end{array}
$$

\] \& \[

$$
\begin{array}{r}
112302 \\
75300 \\
37002 \\
\cdot \\
\cdot \\
- \\
- \\
- \\
\hline \\
11300
\end{array}
$$
\] \& 70

70
-
7130

850 \& | 29521 |
| ---: |
| 5100 |
| 24071 |
| 350 |
|  |
| 32416 |
|  |
| 32416 |
|  |
| 2000 |
| 7237 | \& \[

$$
\begin{array}{r}
260809 \\
18615 \\
204494 \\
30800 \\
6900 \\
86180 \\
32274 \\
52825 \\
1080 \\
4616 \\
2800
\end{array}
$$

\] \& | 562134 |
| ---: |
| 24198 |
| 473236 |
| 60200 |
| 4500 |
| 101800 |
| 24450 |
| 77350 |
|  |
| 19250 |
| 21450 | \& | 342505 |
| ---: |
| 33593 |
| 259888 |
| 41875 |
| 7650 |
| 348437 |
| 14689 |
| 333748 |
|  |
| 29411 |
| 31107 |
| 260 | \& 15658

15658
$\vdots$
14200
7200 \\
\hline
\end{tabular}



Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2016/17 Budget vs Original Budget 2015/16

| R thousands | Location |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | NC451 <br> Joe <br> Morolong (L) | NC452Ga-Segonyana (M) | NC453  <br> Gamagara  <br> (M)  | John Taolo Gaetsewe (M) | $\begin{aligned} & \text { NCO61 } \\ & \text { Richtersveld } \\ & \text { (M) } \end{aligned}$ |  | $\begin{aligned} & \text { NC064 } \\ & \text { Kamiesberg } \\ & (\text { L) } \end{aligned}$ | $\begin{aligned} & \text { NCO65 } \\ & \text { Hantam } \\ & \text { (L) } \end{aligned}$ | NC066 <br> Karoo <br> Hoogland (M) |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 161508 | 319288 | 624091 | 81007 | $7 \quad 64314$ | 235741 | 46334 | 90659 | 5169 |
| Total Operating Expenditure | 160945 | 314078 | 528999 | 96728 | 82449 | 299276 | 50637 | 90644 | 51636 |
| Operating Performance Surplus ( (Deficit) | 563 | 5210 | 95092 | (15721) | - 1866 | (63535) | (4203) | 14 |  |
| Cash and Cash Equivalents at the Year End | 9998 | 22 | 305 | (15306) | -1937 | 3229 | 2778 | 187 | 2975 |
| Net Increase ( (Decrease) in Cash held for the Year | 7944 | (12926) | 349 | (17770) | 643 | (6266) | 1186 | 11 | 195 |
| Cash Backing / Surplus (Defficit) Reconciliation | ${ }^{896}$ | 29953 | 36926 | (20040) | 1667 | (126 209) | 6626 | 9937 | 5015 |
| Cash Coverage Ratio | 1.0 | . 0 | 1.2 | (2.2) | . 5 | . 2 | . 8 | . 2 |  |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |
| \%/ Increase in Total Operating Revenue | (7.4\%) | (1.2\%) | (.0\%) | (25.4\%) | 7.1\% | (3.6\%) | 3.3\% | 5.5\% | 7.8\% |
| \% Increase in Property Rates Revenue | 22.6\% | 6.0\% | (33.0\%) | . $0 \%$ | \% | 6.6\% | 13.2\% | 15.7\% | 5.9\% |
| \% Increase in Electricity Revenue | 7.1\% | (1.3\%) | 45.9\% | 0\% | \% 6.5\% | \% | (.1\%) | 13.1\% | 20.1\% |
| \% Increase in Water Revenue | 123.6\% | (2.9\%) | 66.9\% | .0\% | \% 6.5\% | (.8\%) | 8.2\% | 5.4\% | 20\% |
| \% Increase in Property Rates \& Sevice Charges | 42.7\% | 1.1\% | (5.4\%) | .0\% | \% 6.6\% | 2.5\% | 1.8\% | 11.9\% | 15.3\% |
| \% Increase in Operating Grant Revenue | (16.8\%) | (7.9\%) | 5.6\% | 2.9\% | (4.5\%) | 2.0\% | 3.9\% | (2.0\%) | (0\%) |
| \% Increase in Capial Grant Revenue | 21.1\% | 8.9\% | (36.5\%) | . $0 \%$ | 49.5\% | (54.1\%) | 20.7\% | 18.2\% | .0\% |
| Collection Rate Including Other Revenue | 84.9\% | 89.1\% | 95.0\% | 100.\% | 88.8\% | 92.2\% | 104.4\% | 75.8\% | 96.19 |
| Annual Detiors Collection Rate (Payment Level \%) | 84.7\% | 85.7\% | 94.8\% | . $0 \%$ | 81.3\% | 89.9\% | 103.7\% | 81.7\% | 93.2\% |
| Current Debtors Collection Rate | 84.7\% | 85.7\% | 94.8\% | .0\% | 81.3\% | 89.9\% | 103.7\% | 81.7\% | 93.2\% |
| Outstanding Debtors to Revenue | 2\% | 22.8\% | 64.1\% | 13.5\% | 22.0\% | 11.5\% | 97.9\% | 22.0\% | 23.6\% |
| O/S Serice Debtors to Reverue | 13.7\% | 45.1\% | 68.0\% | 11686.6\% | 36.1\% | 15.1\% | 214.2\% | 35.7\% | 29.8\% |
| Expenditure |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | (1.7\%) | ${ }^{(1.7 \%)}$ | 13.3\% | (2.8\%) | 3.5\% | 3.9\% | (6.4\%) | 5.6\% | 7.78 |
| \% Increase in Employee Costs | 7.7\% | 16.4\% | (1.8\%) | 10.9\% | 23.7\% | 11.8\% | 11.1\% | 4.0\% | 7.9\% |
| \% Overime measured against Employee Related Costs | 2.2\% | 2.8\% | 10.3\% | 0\% | 0\% | 4.0\% | 2.4\% | 2.1\% | .9\% |
| \% Increase in Electricity Bulk Purchases | 12.7\% | 7.4\% | 8.0\% | .0\% | 18.0\% | (19.5\%) | (1.6\%) | 7.9\% | 7.1\% |
| \% Increase in Water Bulk Purchases | 10.0\% | 0\% | 6.0\% | .0\% | 26.8\% | (15.2\%) | 6.6\% | 81.8\% | .0\% |
| Remuneraion \%\% of Oper Exp (excl dett impairm and deprec) | 35.8\% | 37.6\% | 35.8\% | 63.1\% | 43.5\% | 30.9\% | 38.4\% | 39.8\% | 38.4\% |
| Contracted Sevices \% of Oper Exp (excl debt impaim and deprec) | 15.3\% | 8.0\% | 6.2\% | 7.5\% | . $1 \%$ | .2\% | .0\% | .8\% | 2.4\% |
| Debt Impaiment \% of Billable Revenue | 8.1\% | .3\% | 11.3\% | .0\% | 4.6\% | 13.9\% | 9.4\% | 4.4\% | 8.99 |
| \% Electricity Distribution Losses | 0\% | 0\% | 0\% | .0\% | 2.6\% | .0\% | .0\% | .0\% | 4.8\% |
| \% Water Distribution Losses | 0\% | . \% | . \% | . $0 \%$ | 12.3\% | . $0 \%$ | .0\% | . $\%$ | .0\% |
| Employee costsTotal Revenue | 32.8\% | 34.6\% | 23.0\% | 73.6\% | 36.5\% | 30.7\% | 37.8\% | 36.8\% | 36.2\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 137326 | 127435 | 27884 | 100 | 28280 | 14160 | 9606 | ${ }^{39} 937$ | 934 |
| Internally Fundee and Other | 949 | 18514 | 148741 | 4100 | 100 |  |  | 245 |  |
| Grant Funding and Other | 129377 | 107321 | 5103 |  | 358 | 14160 | 9606 | 192 | 934 |
| Interally Generated Funds \% of Non Grant Funding | 100.0\% | 92.0\% | 63.6\% | 100.0\% | 2.5\% | . $0 \%$ | . $0 \%$ | 8.9\% | .0\% |
| Borowing \% of Non Grant Funding | .0\% | 8.0\% | 36.4\% | . $0 \%$ | 97.5\% | . $0 \%$ | .0\% | 91.1\% | .0\% |
| Grant Funding \% of Total Funding | 94.2\% | 84.2\% | 16.2\% | 0\% | 86.1\% | 100.0\% | 100.0\% | 91.9\% | 100.0\% |
| Borrowing |  |  |  |  |  |  |  |  |  |
| Total Bocrowing Liability | 124 | 19006 | 21000 | 1285 | 2669 |  | 471 | 2079 | 2272 |
| Borrowing for the Financial Year |  | 1600 | 85000 |  | 3822 |  |  | 2500 |  |
| Costof Borrowing for the Financial Year | 1728 | 4928 | 5044 | 812 | 2953 | 415 | 78 | 2622 | 108 |
| Total Cost of Debt as a\% of Total Barrowing Liability | $81.3 \%$ | 24.8\% | 24.0\% | 63.2\% | 110.6\% | .0\% | 16.6\% | 126.2\% | 47.6\% |
| Financing Cost \% of Asset Base | .1\% | . $4 \%$ | . $5 \%$ | 1.2\% | 1.9\% | .1\% | .1\% | 1.5\% | .6\% |
| Capital Charges \% of Operating Expenditure | 1.1\% | 1.6\% | 1.0\% | 8\% | 4.7\% | .1\% | 2\% | 2.9\% | 2.1\% |
| Borowing \% of Total Assets | .2\% | 1.7\% | 2.2\% | 1.9\% | 1.7\% | .0\% | 4\% | 1.2\% | 1.3\% |
| Capital Charges to Own Revenue | 4.4\% | 2.5\% | 8\% | 12.4\% | 6.3\% | .2\% | . $3 \%$ | 4.0\% | 3.6\% |
| Borowed Funding of own Capita Expenditure | .0\% | 0\% | 0\% | .0\% | .0\% | .0\% | .0\% | 91.1\% | 0\% |
| Gearing | 2\% | 1.6\% | 1.5\% | 3.9\% | 1.4\% | .0\% | .5\% | 1.2\% | 1.0\% |
| Curent Ratio | 1.2 | 2.1 | 21.4 | 5.5 | 1.0 | . 2 | 1.1 | 1.8 | . |
| Liquidity Ratio | . 7 | . 0 | . 0 | 0 | (.0) | . 0 | ${ }^{1}$ | . 3 | . |
| Finance charges and Depreciation/Total Revenue | 6.8\% | 7.0\% | 10.7\% | 3.2\% | 12.9\% | 17.4\% | 6.3\% | 7.1\% | 2.3\% |
| Debt coverage | 47.3 | 21.3 | 1322.9 | 3.3 | 12.7 | 55.2 | 16.6 | 42.3 | 24.1 |
| Capital Programme |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |
| Trading Services | 102101 | 86420 | 250610 |  | 23058 | 7927 | 8406 | 22699 | 818 |
| Total Appropiaition - Electricity Infastucture |  |  | 169042 |  | 1500 |  |  | 2426 | 1600 |
| Total Appropiation - Water Infrastucture | 90450 | 68900 | 56715 |  | 15857 |  | 8406 | 20173 | 6582 |
| Total Appropiation - Waste Water Management | 11652 | 17520 | 21403 |  | 5701 | 7927 |  | 100 |  |
| Total Appropriaion - Waste Management |  |  | 3450 |  |  |  |  |  |  |
| Economic and Environmental | 20474 | 38891 | 1000 |  | 5122 | 6000 |  | 8463 |  |
| Total Appropriaion - Planning and Development |  | 12031 | 1000 |  |  |  |  |  |  |
| Total Appropiation - Road Transport | 20474 | 26860 |  |  | 5122 | 6000 |  | 8463 |  |
| Total Appropriation - Environmental Protection |  |  |  |  |  |  |  |  |  |
| Governance and Administration | 2720 | 2074 | 8900 | 4100 | 100 |  |  | 120 |  |
| Community and Public Safety | 12031 |  | 18334 |  |  | 233 | 1200 | 156 | 116 |
| Other |  |  |  |  |  |  |  | 2500 |  |

Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2016/17 Budget vs Original Budget 2015/16

|  | Location |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | NC451 <br> Joe <br> Morolong (L) | NC452 <br> Ga-Segonyana <br> (M) |  | DC45 <br> John Taolo <br> Gaetsewe (M) | NC061 <br> Richtersveld <br> (M) | $\begin{aligned} & \text { NC062 } \\ & \text { Nama } \\ & \text { Khoi (M) } \end{aligned}$ | NC064 <br> Kamiesberg <br> (L) | $\begin{aligned} & \text { NC065 } \\ & \text { Hantam } \\ & \text { (L) } \end{aligned}$ | NC066 <br> Karoo Hoogland (M) |
| R thousands <br> \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |
| Trading Services | 74.3\% | 67.8\% | 899.9 | .0\% | 81.5\% | 56.0\% | 87.5\% | 66.9\% | 87.6\% |
| \% of Capital Budget - Electricity Infrastructure | 0\% | .0\% | 60.6\% | .0\% | 5.3\% | .0\% | . $0 \%$ | 7.1\% | 17.1\% |
| \% of Capital Budget - Water Infrastructure | 65.9\% | 54.1\% | 20.3\% | .0\% | 56.1\% | .0\% | 87.5\% | 59.4\% | 70.4\% |
| \% of Capital Budget - Waste Water Management | 8.5\% | 13.7\% | 7.7\% | .0\% | 20.2\% | 56.0\% | .0\% | .3\% | . $0 \%$ |
| \% of Capital Budge - Waste Management | .0\% | 0\% | 1.2\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Economic and Environmental | 14.9\% | 30.5\% | 4\% | .0\% | 18.1\% | 42.4\% | .0\% | 24.9\% | .0\% |
| \% of Capital Budget - Planning and Development | .\% | .4\% | 4\% | .0\% | . $0 \%$ | .0\% | .0\% | .0\% | .0\% |
| \% of Capital Budget - Road Transporl | 14.9\% | 21.1\% | .0\% | .0\% | 18.1\% | 42.4\% | .0\% | 24.9\% | .0\% |
| \% of Capital Budget - Environmental Protection | 0\% | . \% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Governance and Administration | 2.0\% | 1.6\% | 3.2\% | 100.0\% | . $4 \%$ | .0\% | .0\% | .4\% | . $0 \%$ |
| Community and Public Safety | 8.8\% | .0\% | 6.6\% | .0\% | . $0 \%$ | 1.6\% | 12.5\% | .5\% | 12.4\% |
| Other | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | 7.4\% | .0\% |
| Asset Management |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 1415910 | 1182204 | 950000 | 67448 | 156287 | 602243 | 105451 | 171427 | 179865 |
| Capital Asset Renewal |  |  | 141937 |  |  |  |  |  |  |
| Operational Repairs \& Maintenance | 16229 | 43996 | 20891 |  | 1206 | 10391 | 2370 | 4690 | 1187 |
| Asset Renewal \% of Depreciation | 0\% | 0\% | 230.8\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| R\&M \% of PPE | 1.1\% | 3.7\% | 2.2\% | 0\% | 8\% | 1.7\% | 2.2\% | 2.7\% | 7\% |
| Asset Renewal and R\&M as a \% of PPE | 1.1\% | 3.7\% | 17.1\% | .0\% | .8\% | 1.7\% | 2.2\% | 2.7\% | .7\% |
| Depreciation as \% of Asset Base | 7\% | 1.7\% | 6.5\% | 3.4\% | 4.4\% | 6.8\% | 2.7\% | 2.5\% | 2\% |
| Repairs \& Maintenance/Total Revenue | 10.0\% | 13.8\% | 3.3\% | .0\% | 1.9\% | 4.4\% | 5.1\% | 5.2\% | 2.3\% |
| AVERAGE HOUSEHOLD BILLS |  |  |  |  |  |  |  |  |  |
| Percentage Increases |  |  |  |  |  |  |  |  |  |
| Property rates | 6.0\% | 6.0\% | 6.6\% | .0\% | .0\% | 6.2\% | .0\% | .0\% | 7.6\% |
| Electricity: Basic levy | .0\% | 7.4\% | .0\% | .0\% | 7.8\% | 6.2\% | . $0 \%$ | .0\% | . $0 \%$ |
| Electricity: Consumption | 0\% | (14.7\%) | 7.6\% | .0\% | 7.6\% | 6.2\% | .0\% | .0\% | 7.6\% |
| Water: Basic levy | .0\% | 6.0\% | .0\% | .0\% | 7.7\% | 6.2\% | .0\% | .0\% | 7.6\% |
| Water: Consumption | 12.0\% | (99.9\%) | 6.6\% | .0\% | 0\% | 6.2\% | .0\% | .0\% | 7.6\% |
| Sanitation | 0\% | 6.6\% | 6.6\% | .0\% | 7.8\% | 6.2\% | .0\% | .0\% | 7.6\% |
| Refuse removal | 6.0\% | 6.0\% | 6.6\% | .0\% | 7.8\% | 6.2\% | .0\% | .0\% | 7.6\% |
| Other | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | .0\% |
| Monthly Bill (Randicent) |  |  |  |  |  |  |  |  |  |
| Property rates | 64.84 | 39073604.00 | 387.73 | . 00 | . 00 | 694.04 | . 00 | . 00 | 480.54 |
| Electricity: Basic levy | . 00 | 64269388.00 | . 00 | . 00 | 120.20 | 201.31 | . 00 | . 00 | . 00 |
| Electricity: Consumption | . 00 | 21650000.00 | 609.90 | . 00 | 83.00 | 730.65 | . 00 | . 00 | 925.70 |
| Water: Basic levy | . 00 | 18020000.00 | . 00 | . 00 | 57.68 | 13.71 | . 00 | . 00 | 69.01 |
| Water: Consumption | 623.79 | 1000.00 | 310.32 | . 00 | . 00 | 464.45 | . 00 | . 00 | 141.34 |
| Sanitation | . 00 | 11832600.00 | 118.98 | . 00 | 81.51 | 139.70 | . 00 | . 00 | 109.84 |
| Refuse removal | 27.79 | 9010000.00 | 383.26 | . 00 | 72.13 | 108.96 | . 00 | . 00 | 102.65 |
| Other | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | 716.42 | 163856592.00 | 1810.19 | . 00 | 414.52 | 2352.82 | . 00 | . 00 | 1829.09 |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |
| Total Number of Households | 23807 | 37481 | 20900 | 0 | 3339 | 12123 | 3132 | 0 | 2307 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |
| Water (kilolitres per household per month) | 0 | 6 | 6 | 0 | 6 | ${ }^{6}$ | 2 | 0 | 6 |
| Electricity (kwh per household per month) | 0 | 50 | 50 | 0 | 50 | 50 | 50 | 0 | 50 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |
| Water (6 kilolitres per household per month) | 8195 | 0 | 1000 | 0 | 1098 | 0 | 2920 | 0 | 0 |
| Sanitation (free minimum level service) | 0 | 0 | 1000 | 0 | 1098 | 0 | 198 | 0 | 0 |
| Electricity/Other energy (50kwh per household per month), | 8195 | 0 | 1000 | 0 | 1098 | 0 | 1200 | 0 | 0 |
| Refuse(removed at least once a week) | 0 | 0 | 1000 | 0 | 1098 | 0 | 1200 | 0 | 0 |
| Cost of Free Basic Services provided |  |  | 4202 |  | 320 | 954 | 5251 |  | 7714 |
| Water (6 kilolitres per household per month) |  |  | 660 |  | 134 |  | 626 |  | 1021 |
| Sanitation (free minimum level service) |  |  | 1506 |  | 98 |  | 163 |  | 1182 |
| Electricity/Other energy (50kwh per household per month) |  |  | 503 |  | 13 |  | 1109 |  | 557 |
| Refuse(removed at least once a week) |  |  | 1533 |  | 76 |  | 797 |  | 1097 |
| Average Cost per Household Per Annum | . 00 | . 00 | 4201.56 | . 00 | 291.73 | . 00 | 2625.14 | . 00 | . 00 |
| Water (6 kilolitres per household per month) | . 00 | . 00 | 660.24 | . 00 | 122.40 | . 00 | 214.32 | . 00 | . 00 |
| Sanitation (rree minimum level service) | . 00 | . 00 | 1505.64 | . 00 | 88.87 | . 00 | 823.14 | . 00 | . 00 |
| Electricity/Other energy (50kwh per household per month) | . 00 | . 00 | 502.68 | . 00 | 11.45 | . 00 | 923.84 | . 00 | . 00 |
| Refuse(removed at least once a week) | . 00 | . 00 | 1533.00 | . 00 | 69.01 | . 00 | 663.84 | . 00 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" |  |  | 4202 |  | 320 |  | 7665 |  |  |
| Revenue cost of free services provided (excl property rates and other) |  |  |  |  |  |  |  |  |  |
| Local Government Equitable Share | 115068 | 117413 | 25352 | 66326 | 13498 | 38318 | 18175 | 20774 | 16678 |
| MTREF Funded/Unfunded | Funded | Funded | Funded | Unfunded | Funded | Unfunded | Funded | Funded | Funded |


|  | $\begin{aligned} & \hline \begin{array}{l} \text { NC067 } \\ \text { Khai-Ma } \end{array} \\ & \hline \end{aligned}$ (L) | $\begin{aligned} & \text { DC6 } \\ & \text { Namakwa } \\ & \text { (M) } \end{aligned}$ | $\begin{aligned} & \text { NC071 } \\ & \text { Ubuntu } \\ & \text { (M) } \end{aligned}$ |  | $\begin{aligned} & \text { NC073 } \\ & \text { Emthanjeni } \\ & \text { (M) } \end{aligned}$ | $\begin{aligned} & \text { NC074 } \\ & \text { Kareeberg } \\ & \text { (M) } \end{aligned}$ | $\begin{aligned} & \text { NC075 } \\ & \text { Renosterberg } \\ & \text { (M) } \end{aligned}$ |  | Siyathemba <br> (M) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 52807 | ${ }^{22883}$ | 126452 | 132237 | 217580 | 60149 | 50848 | 58039 | 95321 |
| Total Operating Expenditure | 52440 | 100409 | 126438 | 15343 | 21596 | 949 | 50888 | 63600 | 102334 |
| Operating Performance Surplus ( Deficit) | 367 | (7526) | 14 | (21 193) | 1616 | (1800) | 41 | (5561) | (7013) |
| Cash and Cash Equivalents at the Year End | 7938 | 23211 | 565 | 2754 | 1706 | 27052 | 3588 | 12385 | 5741 |
| Net Increase ( Decrease) in Cash held for the Year | 5880 | (5380) | 1 | 3819 | 2691 | 1770 | 3588 | 2433 | 5741 |
| Cash Backing / Surplus (Deficit) Reconciliation | 1878 | 15635 | (14759) | 51240 | 14097 | 9031 | (4412) | 1914 | (3367) |
| Cash Coverage Ratio | 2.2 | 3.2 | 1 | 3.2 | . 1 | 5.6 | 1.1 | 3.0 | . 9 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | (6.2\%) | (5.7\%) | $9.1 \%$ | 12.0\% | 2.8\% | 4.9\% | (.9\%) | 2.4\% | 6.7\% |
| \% Increase in Property Rates Revenue | 21.0\% | .0\% | 14.6\% | 7.7\% | 11.5\% | 7.5\% | 7.0\% | (15.2\%) | (20.8\%) |
| \% Increase in Electricity Revenue | (10.4\%) | 0\% | 19.1\% | 14.8\% | (3.0\%) | 9.1\% | 12.0\% | 4.8\% | (33.8\%) |
| \% Increase in Water Revenue | (19.3\%) | 0\% | 6.0\% | 6.2\% | (.9\%) | 6.7\% | 7.0\% | (5.9\%) | 54.2\% |
| \% Increase in Property Rates \& Sevice Charges | (19.2\%) | 0\% | 12.7\% | 10.8\% | 1.1\% | 6.7\% | 9.5\% | (8.5\%) | (13.9\%) |
| \% Increase in Operating Grant Revenue | 1\% | (5.5\%) | 1.0\% | 2.5\% | 1.5\% | 1\% | 15.1\% | (.1\%) | 5.1\% |
| \% Increase in Capital Grant Revenue | 97.3\% | .0\% | (19.3\%) | (49.4\%) | (74.2\%) | 198.5\% | (7.6\%) | (17.2\%) | 152.5\% |
| Collection Rate Including Other Reverue | 94.8\% | 105.3\% | 41.3\% | 88.5\% | 92.8\% | 92.8\% | 116.0\% | 80.6\% | 89.0\% |
| Annual Destors Collection Rate (Payment Level \%) | 92.5\% | .0\% | 89.7\% | 84.8\% | 91.6\% | 85.0\% | 98.0\% | 74.8\% | 62.3\% |
| Current Detotor Collection Rate | 92.5\% | .0\% | 89.7\% | 84.8\% | 91.6\% | 85.1\% | 98.0\% | 74.3\% | 62.3\% |
| Outstanding Debiors to Revenue | 4.8\% | .0\% | 17.0\% | 41.2\% | 15.7\% | 4.9\% | 27.0\% | 28.8\% | 7.8\% |
| O/S Serice Debtors to Revenue | 10.0\% | .0\% | 66.0\% | 72.2\% | 24.7\% | 11.3\% | 63.1\% | 70.5\% | 12.4\% |
| Expenditure |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | (6.7\%) | (0.0\%) | 5.7\% | 13.4\% | (2.2\%) | 4.7\% | (.8\%) | (1.2\%) | 8.9\% |
| \% Increase in Employee Costs | 11.3\% | 1.0\% | 8.1\% | 16.2\% | 4.5\% | 24.4\% | (3.8\%) | 14.3\% | (4.4\%) |
| \% Overtime measured against Employee Related Costs | 5.2\% | .0\% | 6.4\% | 5.1\% | 2.1\% | 1.4\% | 1.9\% | 4.2\% | 2.0\% |
| \%/ Increase in Electricity Bulk Purchases | 1.3\% | .0\% | (6.4\%) | 8.0\% | 8.0\% | 10.1\% | 7.0\% | 14.2\% | 17.2\% |
| \% Increase in Water Bulk Purchases | 31.3\% | .0\% | 8.0\% | 0\% | (1.0\%) | .0\% | 7.0\% | (48.8\%) | 1266.4\% |
| Remuneraion \%\% of Oper Exp (excl debt impaim and deprec) | 2\% | 33.3\% | 44.8\% | 40.1\% | 35.0\% | 37.7\% | 3.4\% | 48.5\% | 49.0\% |
| Contracted Sevices \% of Oper Exp (excl debti impaim and deprec) | 0\% | 41.0\% | 9.3\% | 0\% | 4.9\% | 3.5\% | \% | . $4 \%$ | 4.7\% |
| Debt Impairment \% of Billable Revenue | 16.0\% | 0\% | 175.0\% | 8.2\% | 6.5\% | 9.8\% | 8.1\% | 17.4\% | 12.9\% |
| \% Electricity Distribution Losses | 7.0\% | \%\% | 0\% | .0\% | 9.0\% | 14.1\% | \% | 57.0\% | .0\% |
| \% Water Distribution Losses | 23.0\% | 0\% | .0\% | .0\% | 18.3\% | .0\% | .0\% | 1.4\% | .0\% |
| Employee cossisTotal Revenue | 37.7\% | 35.2\% | 24.2\% | 35.7\% | 32.1\% | 34.9\% | 34.9\% | 43.3\% | 41.9\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 16367 | ${ }^{93}$ | 9514 | 29641 | 20739 | 23669 | 9137 | 14323 | 25579 |
| Internaly Funded and Other | 100 | 93 |  | 1550 | 6834 |  |  | 40 | 1200 |
| Grant Funding and Other | 16267 |  | 9514 | 28091 | 13905 | 23669 | 9137 | 14283 | 24379 |
| Interally Generated Funds \% of Non Grant Funding | 100.0\% | 100.0\% | . $0 \%$ | 100.0\% | 100.0\% | .0\% | .0\% | 100.0\% | 100.0\% |
| Borrowing \% of Non Grant Eunding | . $0 \%$ | .0\% | . $0 \%$ | .0\% | . $0 \%$ | . $0 \%$ | . $0 \%$ | . $0 \%$ | . $0 \%$ |
| Grant Funding \% of Total Funding | 99.4\% | 0\% | 100.0\% | 94.8\% | 67.0\% | 100.0\% | 100.0\% | 99.7\% | 95.3\% |
| Borrowing |  |  |  |  |  |  |  |  |  |
| Total Borrowing Laibiliy |  | 51 | ${ }^{306}$ | 979 |  |  |  | 4984 | 942 |
| Borrowing for the Financial Year |  |  |  |  |  |  |  |  |  |
| Cost of Borrowing for the Financial Year | 600 | 1665 | 1443 | 1110 | 6156 | 1073 | 1573 | 950 | 867 |
| Total Cost of Debt as a\% of Total Borrowing Liability | .0\% | 3245.1\% | 471.1\% | 113.4\% | 0\% | .0\% | . $0 \%$ | 19.1\% | 22.0\% |
| Financing Cost \% of Asset Base | .5\% | 23.7\% | 8\% | 2\% | 7\% | 8\% | 4\% | 4\% | .2\% |
| Capita Charges \% of Operating Expenditure | 1.1\% | 1.7\% | 1.1\% | .7\% | 2.9\% | 1.7\% | 3.1\% | 1.5\% | .8\% |
| Borrowing \% of Total Assets | . $0 \%$ | .7\% | .2\% | .2\% | .0\% | . $0 \%$ | . $\%$ | 2.0\% | . $2 \%$ |
| Capital Charges to Own Revenue | 1.9\% | 10.5\% | 1.5\% | 1.2\% | 3.5\% | 2.9\% | 6.2\% | 2.8\% | 1.3\% |
| Borrowed Funding of own Capital Expenditure | . $0 \%$ | .0\% | 0\% | .0\% | . $\%$ | .0\% | . $\%$ | .0\% | .0\% |
| Geaing | .0\% | 2.1\% | 2\% | .2\% | .0\% | .0\% | .0\% | 2.2\% | .2\% |
| Current Ratio | 1.1 | 2.9 | 6 | 3.0 | 8.5 | 3.2 | . 7 | . 7 | . 6 |
| Liquidity Ratio | 8 | 2.9 |  | 1.0 | . 9 | 2.9 | . 0 | . 3 | . 1 |
| Finance charges and Depreciation/Total Revenue | 7.7\% | 4.1\% | 6.1\% | 22.5\% | 5.9\% | 7.9\% | 8.5\% | 14.6\% | 14.6\% |
| Debt coverage | 36.7 | 5.4 | 28.6 | 27.9 | 118.1 | 31.7 | (292 565.0) | 30.5 | 63.5 |
| Capital Programme |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Total Appropiation - Electricity Infastucture |  |  |  | 10500 | 5400 | 1000 | 1000 |  | 5000 |
| Total Appropiation - Water Infrastucture | 2478 |  |  |  | 7822 | 15000 |  | 5716 | 11200 |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Governance and Administration | 100 | 85 |  | 1550 | 1873 |  |  | 40 |  |
| Community and Public Safety | 7018 |  |  |  | 434 | 1242 |  |  |  |
| Other |  | 8 |  |  |  |  |  |  |  |


|  | $\begin{align*} & \text { NC067 } \\ & \text { Khai-Ma }  \tag{M}\\ & \text { (L) } \end{align*}$ |  | $\begin{aligned} & \text { NC071 } \\ & \text { Ubuntu } \\ & \text { (M) } \end{aligned}$ | NC072 <br> Umsobomvu <br> (L) |  |  | NC075 <br> Renosterberg <br> (M) | NC076 <br> Thembelihle <br> (L) | NC077 Siyathemba |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands <br> \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |
| Trading Services | 31.8\% | .0\% | .0\% | 35.4\% | 68.6\% | 77.2\% | 10.9\% | 39.9\% | 71.1\% |
| \% of Capital Budget - Electricity Infrastructure | .0\% | .0\% | . $0 \%$ | 35.4\% | 26.0\% | 4.2\% | 10.9\% | . $0 \%$ | 19.5\% |
| \% of Capital Budget - Water Infrastructure | 15.1\% | .0\% | .0\% | .0\% | 37.7\% | 63.4\% | .0\% | 39.9\% | 43.8\% |
| \% of Capital Budget - Waste Water Management | 16.7\% | .0\% | . $0 \%$ | .0\% | 4.7\% | 9.6\% | . $0 \%$ | .0\% | 7.7\% |
| \% of Capital Budget - Waste Management |  | .0\% | . $0 \%$ | .0\% | 1\% | . $0 \%$ | . $0 \%$ | .0\% | . $0 \%$ |
| Economic and Environmental | 24.7\% | .0\% | 100.0\% | 59.3\% | 20.3\% | 17.5\% | 89.1\% | 59.8\% | 28.9\% |
| \% of Capital Budget - Planning and Development | .0\% | .0\% | . $0 \%$ | .0\% | . $0 \%$ | .0\% | .0\% | 59.8\% | .0\% |
| \% of Capital Budget - Road Transpor | 24.7\% | .0\% | 100.0\% | 59.3\% | 20.3\% | 17.5\% | 89.1\% | .0\% | 28.9\% |
| \% of Capital Budget - Environmental Protection |  | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Governance and Administration | .6\% | 91.4\% | .0\% | 5.2\% | 9.0\% | .0\% | .0\% | . $3 \%$ | .0\% |
| Community and Public Safety | 42.9\% | .0\% | .0\% | . $0 \%$ | 2.1\% | 5.2\% | . $0 \%$ | . $0 \%$ | . $0 \%$ |
| Other | .0\% | 8.6\% | .0\% | . $0 \%$ | .0\% | . $0 \%$ | .0\% | .0\% | .0\% |
| Asset Management |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 126927 | 7011 | 174186 | 546578 | 932114 | 140863 | 399373 | 244555 | 437953 |
| Capital Asset Renewal | 7018 |  |  |  | 6747 | 8669 |  |  |  |
| Operational Repairs \& Maintenance | 1808 | 704 | 1626 | 3722 | 16771 | 2771 | 1640 | 1836 | 2804 |
| Asset Renewal \% of Depreciation | 203.5\% | .0\% | .0\% | .0\% | 92.0\% | 235.5\% | .0\% | .0\% | .0\% |
| R\&M \% of PPE | 1.4\% | 10.0\% | 9\% | .7\% | 1.8\% | 2.0\% | . $4 \%$ | .8\% | .6\% |
| Asset Renewal and R\&M as a \% of PPE | 7.0\% | 10.0\% | .9\% | .7\% | 2.5\% | 8.1\% | . $4 \%$ | .8\% | .6\% |
| Depreciation as \% of Asset Base | 2.7\% | 31.3\% | 3.6\% | 5.4\% | .8\% | 2.6\% | .7\% | 3.2\% | 3.0\% |
| Repairs \& Maintenance/Total Revenue | 3.4\% | .8\% | 1.3\% | 2.8\% | 7.7\% | 4.6\% | 3.2\% | 3.2\% | 2.9\% |
| AVERAGE HOUSEHOLD BILLS |  |  |  |  |  |  |  |  |  |
| Percentage Increases |  |  |  |  |  |  |  |  |  |
| Property rates | 5.6\% | .0\% | 7.0\% | 4.0\% | 6.0\% | 6.5\% | 7.0\% | (20.8\%) | 112.6\% |
| Electricity: Basic levy | . $0 \%$ | .0\% | 7.0\% | 7.0\% | 8.0\% | 9.4\% | 12.0\% | 12.4\% | .0\% |
| Electricity: Consumption | 9.4\% | . $0 \%$ | 7.0\% | 7.0\% | 8.0\% | 7.1\% | 12.0\% | 11.9\% | 955.4\% |
| Water: Basic levy | 9.0\% | .0\% | 7.0\% | 6.0\% | 6.0\% | 6.6\% | 7.0\% | 6.6\% | .0\% |
| Water: Consumption | 7.8\% | . $0 \%$ | 7.0\% | 6.0\% | 6.0\% | 6.5\% | 7.0\% | 6.5\% | (18.7\%) |
| Sanitation | 8.9\% | .0\% | 7.0\% | 6.0\% | 6.0\% | 6.6\% | 7.0\% | 6.6\% | (41.3\%) |
| Refuse removal | 8.9\% | . $0 \%$ | 7.0\% | 6.0\% | 6.0\% | 6.6\% | 6.9\% | 6.5\% | .0\% |
| Other | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |
| Property rates | 620.83 | . 00 | 514.86 | 444.00 | 706.60 | 616.10 | 240.75 | 294.58 | 904.05 |
| Electricity: Basic levy |  | . 00 | 138.83 | 77.09 | 142.20 | 135.24 | 105.43 | 171.88 | 457.58 |
| Electricity: Consumption | 869.00 | . 00 | 427.60 | 623.06 | 904.67 | 621.00 | 586.88 | 635.48 | 800.00 |
| Water: Basic levy | 118.70 | . 00 | 46.90 | 71.48 | 61.29 | 140.14 | 32.10 | 50.42 | 81.86 |
| Water: Consumption | 310.00 | . 00 | 213.60 | 153.20 | 165.21 | 46.55 | 111.03 | 77.56 | 178.10 |
| Sanitation | 111.70 | . 00 | 110.02 | 104.13 | 150.62 | 169.86 | 97.94 | 104.66 | 44.50 |
| Refuse removal | 105.50 | . 00 | 110.02 | 72.92 | 93.93 | 149.96 | 41.56 | 61.30 | 81.97 |
| Other |  | . 00 |  |  |  | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | 2135.73 | . 00 | 1561.84 | 1545.88 | 2224.52 | 1878.85 | 1215.69 | 1395.88 | 2548.06 |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |
| Total Number of Households | 190 | 0 | 0 | 8806 | 13001 | 3327 | 1600 | 4061 | 0 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |
| Water (kilolitres per household per month) | 6 | 0 | 0 | 0 | 8 | 0 | 1400 | 6 | 0 |
| Electricity (kwh per household per month) | 0 | 0 | 0 | 0 | 50 | 0 | 0 | 50 | 0 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |
| Water (6 kilolitres per household per month) | 0 | 0 | 0 | 0 | 3834 | 0 | 0 | 2560 | 0 |
| Sanitation (ree minimum level service) | 0 | 0 | 0 | 0 | 3834 | 0 | 0 | 385 | 0 |
| Electricity/Other energy (50kwh per household per month) | 0 | 0 | 0 | 0 | 3834 | 0 | 0 | 385 | 0 |
| Refuse(removed at least once a week) | 0 | 0 | 0 | 0 | 3834 | 0 | 0 | 385 | 0 |
| Cost of Free Basic Services provided |  |  |  |  | 7858 |  |  |  | 10431 |
| Water (6 kilolitres per household per month) |  |  |  |  | 2089 |  |  |  | 2796 |
| Sanitation (rree minimum level service) |  |  |  |  | 1996 |  |  |  | 4464 |
| Electricity/Other energy (50kwh per household per month) |  |  |  |  | 1722 |  |  |  | 1286 |
| Refuse(removed at least once a week) |  |  |  |  | 2051 |  |  |  | 1885 |
| Average Cost per Household Per Annum | . 00 | . 00 | . 00 | . 00 | 2049.52 | . 00 | . 00 | . 00 | . 00 |
| Water (6 kilolitres per household per month) | . 00 | . 00 | . 00 | . 00 | 544.77 | . 00 | . 00 | . 00 | . 00 |
| Sanitation (ree minimum level service) | . 00 | . 00 | . 00 | . 00 | 520.69 | . 00 | . 00 | . 00 | . 00 |
| Electricity/Other energy (50kwh per household per month) | . 00 | . 00 | . 00 | . 00 | 449.10 | . 00 | . 00 | . 00 | . 00 |
| Refuse(removed at least once a week) | . 00 | . 00 | . 00 | . 00 | 534.95 | . 00 | . 00 | . 00 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" |  |  |  |  | 7858 |  |  |  |  |
| Revenue cost of free services provided (excl property rates and other) |  |  | 19210 |  | 1127 |  |  | 125 |  |
| Local Government Equitable Share | 15552 | 35436 | 25817 | 36658 | 36197 | 18919 | 18733 | 19367 | 25732 |
| MTREF Funded/Unfunded | Funded | Funded | Unfunded | Funded | Funded | Funded | Unfunded | Funded | Unfunded |


|  | $\begin{array}{\|l\|} \hline \text { NC078 } \\ \text { Siyancuma } \end{array}$ $(\mathrm{M})$ | DC7 <br> Pixley Ka <br> Seme (Nc) (M) | $\begin{aligned} & \text { NC082 } \\ & \text { !Kai! } \\ & \text { Garib (L) } \end{aligned}$ | $\begin{aligned} & \text { NC084 } \\ & \text { !Kheis } \end{aligned}$ (L) | NC085 <br> Tsantsabane <br> (L) | NC086 Kgatelopele (L) |  | $\begin{aligned} & \text { DC8 } \\ & \text { ZF } \\ & \text { Mgcawu (M) } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 119417 | 46864 | 179519 | 44059 | 212882 | 83799 | 605938 | 63898 | 1899552 |
| Total Operating Expenditure | 147828 | 51274 | 194538 | 63789 | 212818 | 83798 | 647531 | 63080 | 1891344 |
| Operating Performance Surplus I (Deficit) | (28 411) | (4410) | (15019) | (19729) | 64 | 1 | (41 592) | 818 | 8208 |
| Cash and Cash Equivalents at the Year End | (42 191) | (1090) | 35896 | (2531) | 31408 | 7826 | 15821 | 953 | 264037 |
| Net Increase I (Decrease) in Cash held for the Year | (9518) | (4562) | 24430 | (2224) | 33708 | 7826 | 7926 | 746 | 40678 |
| Cash Backing / Surplus (Deficit) Reconciliation | (72012) | 1946 | 21089 | 41666 | (30 702) | 70517 | 8099 | 684 | 636684 |
| Cash Coverage Ratio | (4.4) | (.3) | 2.4 | (.7) | 2.3 | 1.3 | . 4 | . 2 | 1.9 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | (11.7\%) | .3\% | 1.1\% | 14.2\% | 1.7\% | 11.2\% | .0\% | 2.2\% | 8.6\% |
| \% Increase in Property Rates Revenue | 5.0\% | .0\% | 0\% | 21.0\% | 7.5\% | 36.3\% | .0\% | .0\% | 14.8\% |
| \% Increase in Electricity Revenue | (10.0\%) | .0\% | 11.9\% | .0\% | (9.6\%) | 10.3\% | .0\% | .0\% | 7.5\% |
| \% Increase in Water Revenue | (15.5\%) | .0\% | (42.1\%) | 6.0\% | (16.1\%) | 5.2\% | . $0 \%$ | .0\% | 4.0\% |
| \% Increase in Property Rates \& Service Charges | (15.6\%) | .0\% | .7\% | 13.2\% | (11.0\%) | 14.8\% | .0\% | .0\% | 9.1\% |
| \% Increase in Operating Grant Revenue | 3.3\% | .7\% | 9.7\% | .9\% | 15.2\% | 2.5\% | . $0 \%$ | . $7 \%$ | (.5\%) |
| \% Increase in Capital Grant Revenue | (39.1\%) | .0\% | (3.4\%) | (9.7\%) | .0\% | (27.8\%) | .0\% | .0\% | 26.9\% |
| Collection Rate Including Other Revenue | 96.9\% | 100.0\% | 90.7\% | 100.0\% | 100.0\% | 99.8\% | 95.4\% | 89.7\% | 86.3\% |
| Annual Debtors Collection Rate (Payment Level \%) | 87.8\% | 0\% | 90.2\% | 95.8\% | 99.2\% | 99.3\% | 93.8\% | . $0 \%$ | 84.7\% |
| Current Debtors Collection Rate | 87.8\% | .0\% | 90.2\% | 95.8\% | 99.2\% | 99.3\% | 93.8\% | .0\% | 84.7\% |
| Outstanding Debtors to Revenue | 14.1\% | 6.7\% | 31.6\% | 109.5\% | 7.1\% | 92.9\% | 12.6\% | . $4 \%$ | 39.4\% |
| O/S Service Debtors to Revenue | 24.5\% | . $0 \%$ | 48.4\% | 347.3\% | 13.0\% | 136.5\% | 16.3\% | 949.7\% | 47.1\% |
| Expenditure |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | (11.0\%) | 2.4\% | 8.1\% | 15.0\% | 4.3\% | 11.2\% | .0\% | 3.0\% | 8.8\% |
| \% Increase in Employee Costs | (16.3\%) | 4\% | 28.4\% | 10.6\% | 17.2\% | 43.5\% | . $0 \%$ | 9.8\% | 7.9\% |
| \% Overtime measured against Employee Related Costs | 3.2\% | .0\% | 4.1\% | .0\% | 12.5\% | 1.4\% | 3.5\% | .0\% | 3.5\% |
| \% Increase in Electricity Bulk Purchases | 8.7\% | 0\% | 9.4\% | .0\% | 27.6\% | 4.0\% | .0\% | .0\% | 9.9\% |
| \% Increase in Water Bulk Purchases | 1.0\% | .0\% | 77.8\% | 25.8\% | (17.4\%) | . $0 \%$ | . $0 \%$ | .0\% | 9.8\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 38.3\% | 57.4\% | 47.8\% | 46.0\% | 38.5\% | 41.5\% | 42.4\% | 72.0\% | 39.2\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 1.5\% | 2.8\% | 7.2\% | . $0 \%$ | .0\% | 9.3\% | 1.5\% | .0\% | 2.1\% |
| Debt Impairment \% of Billable Revenue | 20.2\% | .0\% | .0\% | 39.8\% | 9.3\% | 6.9\% | 1.1\% | .0\% | 12.0\% |
| \% Electricity Distribution Losses | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 8.2\% | .0\% | 17.0\% |
| \% Water Distribution Losses | .0\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | 235.0\% | . $0 \%$ | 45.0\% |
| Employee costs/Total Revenue | 38.2\% | 60.3\% | 51.8\% | 48.8\% | 35.1\% | 37.3\% | 38.6\% | 70.1\% | 33.9\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 20631 | 0 | 23395 | 15950 | 18218 | 12073 | 77675 | 775 | 125204 |
| Internally Funded and Other |  | 0 |  |  | 3385 |  | 37998 | 775 | 43640 |
| Grant Funding and Other | 20631 |  | 23395 | 15270 | 14833 | 12073 | 39676 |  | 81564 |
| Internally Generated Funds \% of Non Grant Fundinc | .0\% | 100.0\% | .0\% | .0\% | 100.0\% | .0\% | 100.0\% | 100.0\% | 100.0\% |
| Borrowing \% of Non Grant Funding | 0\% | 0\% | .0\% | 100.0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Grant Funding \% of Total Funding | 100.0\% | .0\% | 100.0\% | 95.7\% | 81.4\% | 100.0\% | 51.1\% | . $0 \%$ | 65.1\% |
| Borrowing |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability | 3046 | (695) | 5872 |  | 4888 |  | 88780 | 700 | 202090 |
| Borrowing for the Financial Year |  |  |  | 680 |  |  |  |  |  |
| Cost of Borrowing for the Financial Year | 3358 | 795 |  | 414 | 5249 | 881 | 25086 | 392 | 36003 |
| Total Cost of Debt as a \% of Total Borrowing Liability | 110.2\% | (114.4\%) | .0\% | .0\% | 107.4\% | .0\% | 28.3\% | 56.0\% | 17.8\% |
| Financing Cost \% of Asset Base | 1.0\% | 6.0\% | .0\% | . $3 \%$ | .6\% | .0\% | 1.3\% | 1.6\% | 2.3\% |
| Capital Charges \% of Operating Expenditure | 2.3\% | 1.5\% | .0\% | .6\% | 2.5\% | 1.1\% | 3.9\% | .6\% | 1.9\% |
| Borrowing \% of Total Assets | 9\% | (5.2\%) | . $8 \%$ | .0\% | .5\% | . $0 \%$ | 4.7\% | 2.9\% | 12.8\% |
| Capital Charges to Own Revenue | 4.5\% | 16.7\% | . $0 \%$ | 2.1\% | 3.0\% | 1.4\% | 4.9\% | 5.6\% | 2.1\% |
| Borrowed Funding of own Capital Expenditure | 0\% | 0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | .0\% |
| Gearing | 1.3\% | 553.6\% | .8\% | .0\% | .5\% | . $0 \%$ | 4.7\% | 14.2\% | 9.4\% |
| Current Ratio | 1.0 |  | 1.2 | 6.7 | . 5 | 5.7 | 1.0 | . 4 | 4.6 |
| Liquidity Ratio |  |  | 1 | 1 | 2 | . 0 | . 2 | 4 | 1.2 |
| Finance charges and Depreciation/Total Revenue | 13.8\% | 4.5\% | .0\% | 27.2\% | 6.1\% | 5.7\% | 17.4\% | 1.7\% | 4.4\% |
| Debt coverage | 33.9 | 5.3 | 10.6 | 285.8 | 327.7 | 67.3 | 35.5 | 9.1 | 38.7 |
| Capital Programme |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |
| Trading Services | 4000 |  | 23395 | 14405 |  | 11373 | 38976 |  | 77959 |
| Total Appropriation - Electricity Infrastructure | 4000 |  |  |  |  | 2700 | 16747 |  | 12900 |
| Total Appropriation - Water Infrastructure |  |  | 23395 | 13905 |  | 7673 | 7877 |  | 41730 |
| Total Appropriation - Waste Water Management |  |  |  | 500 |  | 1000 | 14352 |  | 5800 |
| Total Appropriation - Waste Management |  |  |  |  |  |  |  |  | 17530 |
| Economic and Environmental | 15851 |  |  | 500 | 14833 |  | 16147 |  | 17051 |
| Total Appropriation - Planning and Development |  |  |  |  |  |  | 16147 |  |  |
| Total Appropriation - Road Transport | 15851 |  |  | 500 | 14833 |  |  |  | 17051 |
| Total Appropriation - Environmental Protection |  |  |  |  |  |  |  |  |  |
| Governance and Administration | 180 |  |  |  | 2854 | 500 | 22552 | 775 | 8000 |
| Community and Public Safety | 600 |  |  | 1045 | 531 | 200 |  |  | 10294 |
| Other |  | 0 |  |  |  |  |  |  | 11900 |


|  |  | DC7 <br> Pixley Ka <br> Seme (Nc) (M) | NC082 <br> !Kai! <br> Garib (L) | $\begin{aligned} & \text { NC084 } \\ & \text { !Kheis } \\ & \text { (L) } \end{aligned}$ | NC085 <br> Tsantsabane <br> (L) |  |  | DC8 <br> ZF <br> Mgcawu (M) | NC091 <br> Sol <br> Plaatje (H) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands <br> \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |
| Trading Services | 19.4\% | .0\% | 100.0\% | 90.3\% | .0\% | 94.2\% | 50.2\% | .0\% | 62.3\% |
| \% of Capital Budget - Electricity Infrastructure | 19.4\% | .0\% | . $0 \%$ | . $0 \%$ | .0\% | 22.4\% | 21.6\% | .0\% | 10.3\% |
| \% of Capital Budget - Water Infrastructure | 0\% | .0\% | 100.0\% | 87.2\% | .0\% | 63.6\% | 10.1\% | .0\% | 33.3\% |
| \% of Capital Budget - Waste Water Management | .0\% | .0\% | .0\% | 3.1\% | . $0 \%$ | 8.3\% | 18.5\% | . $0 \%$ | 4.6\% |
| \% of Capital Budget - Waste Management | 0\% | .0\% | . $0 \%$ | .0\% | . $0 \%$ | .0\% | . $0 \%$ | .0\% | 14.0\% |
| Economic and Environmental | 76.8\% | .0\% | .0\% | 3.1\% | 81.4\% | .0\% | 20.8\% | .0\% | 13.6\% |
| \% of Capital Budget - Planning and Developmen! | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | 20.8\% | .0\% | .0\% |
| \% of Capital Budget - Road Transporl | 76.8\% | .0\% | .0\% | 3.1\% | 81.4\% | .0\% | .0\% | . $0 \%$ | 13.6\% |
| \% of Capital Budget - Environmental Protection | \% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | . $0 \%$ | . $0 \%$ | .0\% |
| Governance and Administration | .9\% | .0\% | .0\% | .0\% | 15.7\% | 4.1\% | 29.0\% | 100.0\% | 6.4\% |
| Community and Public Safety | 2.9\% | .0\% | .0\% | 6.6\% | 2.9\% | 1.7\% | .0\% | . $0 \%$ | 8.2\% |
| Other | . $0 \%$ | 100.0\% | .0\% | . $0 \%$ | .0\% | . $0 \%$ | . $0 \%$ | . $0 \%$ | 9.5\% |
| Asset Management |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 328254 | 13294 | 753236 | 162115 | 953903 |  | 1874796 | 23906 | 1580750 |
| Capital Asset Renewal |  |  |  |  |  |  | 22635 |  | 75491 |
| Operational Repairs \& Maintenance | 6067 |  | 2094 | 2091 | 9989 | 1607 | 19037 | 1510 | 140908 |
| Asset Renewal \% of Depreciation | 0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 25.0\% | .0\% | 135.7\% |
| R\&M \% of PPE | 1.8\% | .0\% | .3\% | 1.3\% | 1.0\% | .0\% | 1.0\% | 6.3\% | 8.9\% |
| Asset Renewal and R\&M as a \% of PPE | 1.8\% | .0\% | .3\% | 1.3\% | 1.0\% | . $0 \%$ | 2.2\% | 6.3\% | 13.7\% |
| Depreciation as \% of Asset Base | 4.5\% | 15.0\% | . $0 \%$ | 7.1\% | . $8 \%$ | . $0 \%$ | 4.8\% | 3.8\% | 3.5\% |
| Repairs \& Maintenance/Total Revenue | 5.1\% | . $0 \%$ | 1.2\% | 4.7\% | 4.7\% | 1.9\% | 3.1\% | 2.4\% | 7.4\% |
| AVERAGE HOUSEHOLD BILLS |  |  |  |  |  |  |  |  |  |
| Percentage Increases |  |  |  |  |  |  |  |  |  |
| Property rates | 8.7\% | .0\% | .0\% | 1845.5\% | 7.5\% | 6.6\% | .0\% | .0\% | 4.0\% |
| Electricity: Basic levy | 9.5\% | .0\% | .0\% | .0\% | 7.8\% | 7.6\% | . $0 \%$ | .0\% | .0\% |
| Electricity: Consumption | 7.7\% | .0\% | .0\% | .0\% | 7.8\% | 6.6\% | . $0 \%$ | .0\% | 7.5\% |
| Water: Basic levy | 7.0\% | .0\% | .0\% | 71.7\% | 0\% | 6.6\% | .0\% | .0\% | .0\% |
| Water: Consumption | 7.5\% | .0\% | .0\% | 289.4\% | 10.5\% | 6.6\% | . $0 \%$ | .0\% | 3.9\% |
| Sanitation | 8.0\% | .0\% | .0\% | 9.4\% | 8.7\% | 6.6\% | .0\% | .0\% | 4.0\% |
| Refuse removal | 8.0\% | .0\% | .0\% | 14.0\% | 7.8\% | 6.6\% | . $0 \%$ | . $0 \%$ | 4.0\% |
| Other | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | . $0 \%$ | .0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |
| Property rates | 491.63 | . 00 | . 00 | 211.67 | 244.73 | 513.28 | 633.24 | . 00 | 352.40 |
| Electricity: Basic levy | 163.34 | . 00 | . 00 |  | 72.10 | 135.71 | . 00 | . 00 | . 00 |
| Electricity: Consumption | 581.36 | . 00 | . 00 | . 00 | 1675.42 | 3020.03 | 846.36 | . 00 | 862.67 |
| Water: Basic levy | 57.50 | . 00 | . 00 | 64.42 | . 00 | 64.27 | . 00 | . 00 | . 00 |
| Water: Consumption | 163.15 | . 00 | . 00 | 380.52 | 181.57 | 757.66 | 183.89 | . 00 | 372.24 |
| Sanitation | 108.78 | . 00 | . 00 | 87.72 | 210.80 | 117.42 | 193.65 | . 00 | 108.63 |
| Refuse removal | 86.61 | . 00 | . 00 | 120.61 | 132.66 | 83.71 | 147.45 | . 00 | 77.51 |
| Other |  | . 00 | . 00 | . 00 |  | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | 1652.36 | . 00 | . 00 | 864.94 | 2517.28 | 4692.07 | 2004.59 | . 00 | 1773.46 |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |
| Total Number of Households | 4953 | 0 | 0 | 5823 | 11227 | 4006 | 29338 | 0 | 64189 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |
| Water (kilolitres per household per month) | 6 | 0 | 0 | 0 | 66 | ${ }^{6}$ | 6 | 0 | 6 |
| Electricity (kwh per household per month) | 50 | 0 | 0 | 0 | 47 | 50 | 50 | 0 | 50 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |
| Water (6 killilites per household per month) | 2750 | 0 | 0 | 1600 | 0 | 1166 | 6162 | 0 | 0 |
| Sanitation (free minimum level service) | 2750 | 0 | 0 | 1600 | 0 | 1166 | 6162 | 0 | 0 |
| Electricity/Other energy ( 50 kwh per household per month) | 1656 | 0 | 0 | 0 | 0 | 1166 | 4048 | 0 | 0 |
| Refuse(removed at least once a week) | 2750 | 0 | 0 | 1600 | 0 | 1166 | 6162 | 0 | 0 |
| Cost of Free Basic Services provided | 4251 |  |  | 2 | 9389 | 4531 | 867 |  | 46063 |
| Water (6 kilolitres per household per month) | 1392 |  |  | 0 |  | 547 | 180 |  |  |
| Sanitation (free minimum level service) |  |  |  | 0 |  | 1806 | 300 |  |  |
| Electricity/Other energy (50kwh per household per month) |  |  |  | (0) |  | 630 |  |  |  |
| Refuse(removed at least once a week) | 2859 |  |  | 0 |  | 1548 | 387 |  |  |
| Average Cost per Household Per Annum | 1545.80 | . 00 | . 00 | . 15 | . 00 | 3885.72 | 140.74 | . 00 | . 00 |
| Water (6 kilolitres per household per month) | 506.19 | . 00 | . 00 | . 02 | . 00 | 468.84 | 29.23 | . 00 | . 00 |
| Sanitation (ree minimum level service) |  | . 00 | . 00 | . 06 | . 00 | 1548.84 | 48.67 | . 00 | . 00 |
| Electricity/Other energy (50kwh per household per month) |  | . 00 | . 00 | . 00 | . 00 | 540.00 | . 00 | . 00 | . 00 |
| Refuse(removed at least once a week) | 1039.61 | . 00 | . 00 | . 08 | . 00 | 1328.04 | 62.84 | . 00 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" | 4251 |  |  | - |  | 4531 | 867 |  |  |
| Revenue cost of free services provided (excl property rates and other) | 10461 |  |  |  |  |  |  |  |  |
| Local Government Equitable Share | 39977 | 35824 | 54787 | 20223 | 30151 | 17858 | 69707 | 51034 | 144171 |
| MTREF Funded / Unfunded | Unfunded | Funded | Funded | Funded | Unfunded | Funded | Funded | Funded | Funded |


|  |  |  | $\begin{aligned} & \text { NC094 } \\ & \text { Phokwane } \end{aligned}$ $(M)$ |  |
| :---: | :---: | :---: | :---: | :---: |
| R thousands |  |  |  |  |
| Total Operating Revenue | 170114 | 96869 | 273674 | 119645 |
| Total Operating Expenditure | 167412 | 135888 | 270351 | 160269 |
| Operating Performance Surplus I (Deficit) | 2701 | (39019) | 3323 | (40624) |
| Cash and Cash Equivalents at the Year End | 83289 | 30791 | 39382 | 41637 |
| Net Increase I (Decrease) in Cash held for the Year | 77756 | 26034 | 34930 | (37 132) |
| Cash Backing / Surplus (Deficit) Reconciliation | 103477 | 3222 | 20688 | 42386 |
| Cash Coverage Ratio | 6.5 | 3.9 | 2.2 | 3.5 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |
| Revenue |  |  |  |  |
| \% Increase in Total Operating Revenue | 5.0\% | 5.5\% | 12.7\% | 2.1\% |
| \% Increase in Property Rates Revenue | 29.5\% | (13.7\%) | 19.5\% | .0\% |
| \% Increase in Electricity Revenue | 14.1\% | (4.2\%) | 1.0\% | 0\% |
| \% Increase in Water Revenue | 8.3\% | 17.3\% | .8\% | .0\% |
| \% Increase in Property Rates \& Service Charges | 10.6\% | .5\% | (1.5\%) | .0\% |
| \% Increase in Operating Grant Revenue | (1.8\%) | 7.4\% | 35.8\% | 6.1\% |
| \% Increase in Capital Grant Revenue | (28.7\%) | 179.3\% | .0\% | .0\% |
| Collection Rate Including Other Revenue | 81.8\% | 71.2\% | 85.8\% | 100.0\% |
| Annual Debtors Collection Rate (Payment Level \%) | 81.4\% | 69.4\% | 84.6\% | .0\% |
| Current Debtors Collection Rate | 81.4\% | 69.4\% | 84.6\% | .0\% |
| Outstanding Debtors to Revenue | 101.2\% | 128.5\% | 15.8\% | 9.7\% |
| O/S Service Debtors to Revenue | 198.2\% | 284.6\% | 30.9\% | 268.2\% |
| Expenditure |  |  |  |  |
| \% Increase in Total Operating Expenditure | 2.2\% | 62.3\% | 12.9\% | 3.3\% |
| \% Increase in Employee Costs | 1.2\% | (.6\%) | 17.9\% | 6.4\% |
| \% Overtime measured against Employee Related Costs | 3.1\% | 1.4\% | 4.3\% | 0\% |
| \% Increase in Electricity Bulk Purchases | .0\% | 768.5\% | 6.6\% | .0\% |
| \% Increase in Water Bulk Purchases | (18.6\%) | 1571.6\% | 6.6\% | 0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 39.4\% | 37.3\% | 27.9\% | 39.1\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 9.4\% | 2.1\% | 11.3\% | .0\% |
| Debt Impairment \% of Billable Revenue | 52.1\% | 27.7\% | 8.0\% | .3\% |
| \% Electricity Distribution Losses | .0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | .0\% | .0\% | . $0 \%$ | . $0 \%$ |
| Employee costs/Total Revenue | 28.2\% | 38.0\% | 25.1\% | 51.2\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |
| Total Capital Budget | 75669 | 38937 | 35779 | 19036 |
| Internally Funded and Other | 500 |  | 3215 | 19036 |
| Grant Funding and Other | 75169 | 38937 | 32564 |  |
| Internally Generated Funds \% of Non Grant Fundinc | 100.0\% | .0\% | 100.0\% | 100.0\% |
| Borrowing \% of Non Grant Funding | .0\% | .0\% | .0\% | .0\% |
| Grant Funding \% of Total Funding | 99.3\% | 100.0\% | 91.0\% | .0\% |
| Borrowing |  |  |  |  |
| Total Borrowing Liability | 1700 |  |  | 4899 |
| Borrowing for the Financial Year |  |  |  |  |
| Cost of Borrowing for the Financial Year | 75 | 100 |  | 3966 |
| Total Cost of Debt as a \% of Total Borrowing Liability | 4.4\% | .0\% | .0\% | 81.0\% |
| Financing Cost \% of Asset Base | .0\% | .0\% | .0\% | 7.6\% |
| Capital Charges \% of Operating Expenditure | .0\% | .1\% | .0\% | 2.5\% |
| Borrowing \% of Total Assets | .3\% | .0\% | .0\% | 9.4\% |
| Capital Charges to Own Revenue | .1\% | .2\% | .0\% | 59.6\% |
| Borrowed Funding of own Capital Expenditure | .0\% | .0\% | .0\% | .0\% |
| Gearing | .2\% | .0\% | .0\% | 9.5\% |
| Current Ratio | 3.2 | 1.4 | 3.7 | 1.8 |
| Liquidity Ratio | . 2 | . 1 | . 1 | 1.6 |
| Finance charges and Depreciation/Total Revenue | .4\% | 25.8\% | 4.8\% | 5.0\% |
| Debt coverage | 5.5 | 10.4 | 11.4 | . 9 |
| Capital Programme |  |  |  |  |
| Capital Appropriations |  |  |  |  |
| Trading Services | 65117 | 38937 | 22987 |  |
| Total Appropriation - Electricity Infrastructure |  | 3000 | 7128 |  |
| Total Appropriation - Water Infrastructure | 36492 | 35937 | 1109 |  |
| Total Appropriation - Waste Water Management | 28626 |  | 14750 |  |
| Total Appropriation - Waste Management |  |  |  |  |
| Economic and Environmental |  |  | 11042 | 12040 |
| Total Appropriation - Planning and Development |  |  | 50 | 12030 |
| Total Appropriation - Road Transport |  |  | 10992 |  |
| Total Appropriation - Environmental Protection |  |  |  | 10 |
| Governance and Administration | 500 |  | 1000 | 2860 |
| Community and Public Safety |  |  | 750 | 4120 |
| Other | 10052 |  |  | 16 |


|  | NC092 <br> Dikgatlong <br> (L) | $\left\lvert\, \begin{aligned} & \text { NC093 } \\ & \text { Magareng }\end{aligned}\right.$ <br> (L) | $\begin{aligned} & \text { NC094 } \\ & \text { Phokwane } \\ & \text { (M) } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| \% Capital Appropriations measured against Total Capital |  |  |  |  |
| Trading Services | 86.1\% | 100.0\% | 64.2\% | .0\% |
| \% of Capital Budget - Electricity Infrastructure | .0\% | 7.7\% | 19.9\% | .0\% |
| \% of Capital Budget - Water Infrastructure | 48.2\% | 92.3\% | 3.1\% | .0\% |
| \% of Capital Budget - Waste Water Management | 37.8\% | . $0 \%$ | 41.2\% | .0\% |
| \% of Capital Budget - Waste Management | .0\% | . $0 \%$ | . $0 \%$ | . $0 \%$ |
| Economic and Environmental | .0\% | .0\% | 30.9\% | 63.2\% |
| \% of Capital Budget - Planning and Development | .0\% | .0\% | .1\% | 63.2\% |
| \% of Capital Budget - Road Transpor | .0\% | .0\% | 30.7\% | .0\% |
| \% of Capital Budget - Environmental Protection | .0\% | . $0 \%$ | . $0 \%$ | .1\% |
| Governance and Administration | .7\% | .0\% | 2.8\% | 15.0\% |
| Community and Public Safety | .0\% | .0\% | 2.1\% | 21.6\% |
| Other | 13.3\% | . $0 \%$ | . $0 \%$ | .1\% |
| Asset Management |  |  |  |  |
| Total Value of PPE | 569050 | 256554 | 192931 | 52063 |
| Capital Asset Renewal |  |  |  | 2892 |
| Operational Repairs \& Maintenance | 5185 | 770 | 11010 | 4406 |
| Asset Renewal \% of Depreciation | .0\% | . $0 \%$ | . $0 \%$ | 75.6\% |
| R\&M \% of PPE | .9\% | .3\% | 5.7\% | 8.5\% |
| Asset Renewal and R\&M as a \% of PPE | .9\% | .3\% | 5.7\% | 14.0\% |
| Depreciation as \% of Asset Base | .1\% | 9.7\% | 6.8\% | 7.3\% |
| Repairs \& Maintenance/Total Revenue | 3.0\% | . $8 \%$ | 4.0\% | 3.7\% |
| AVERAGE HOUSEHOLD BILLS |  |  |  |  |
| Percentage Increases |  |  |  |  |
| Property rates | (63.4\%) | .0\% | .0\% | .0\% |
| Electricity: Basic levy | . $0 \%$ | .0\% | .0\% | .0\% |
| Electricity: Consumption | (2.6\%) | .0\% | .0\% | .0\% |
| Water: Basic levy | .0\% | .0\% | .0\% | .0\% |
| Water: Consumption | (5.0\%) | . $0 \%$ | .0\% | .0\% |
| Sanitation | (6.2\%) | .0\% | .0\% | .0\% |
| Refuse removal | (6.3\%) | .0\% | .0\% | .0\% |
| Other | .0\% | .0\% | . $0 \%$ | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |
| Property rates | 394.06 | . 00 | . 00 | . 00 |
| Electricity: Basic levy | 150.93 | 120.16 | . 00 | . 00 |
| Electricity: Consumption | 650.00 | . 00 | . 00 | . 00 |
| Water: Basic levy | 57.03 | 31.94 | . 00 | . 00 |
| Water: Consumption | 184.00 | . 00 | . 00 | . 00 |
| Sanitation | 93.13 | 85.89 | . 00 | . 00 |
| Refuse removal | 90.49 | 73.30 | . 00 | . 00 |
| Other | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | 1619.64 | 311.29 | . 00 | . 00 |
| SOCIAL PACKAGE |  |  |  |  |
| Total Number of Households | 0 | 0 | 0 | 0 |
| Highest level of free service provided |  |  |  |  |
| Water (kilolitres per household per month) | 0 | 0 | 1997513 | 0 |
| Electricity (kwh per household per month) | 0 | 0 | 4684527 | 0 |
| Number of Households receiving Free Basic Services |  |  |  |  |
| Water (6 kilolitres per household per month) | 0 | 0 | 4300 | 0 |
| Sanitation (free minimum level service) | 0 | 0 | 4300 | 0 |
| Electricity/Other energy (50kwh per household per month) | 0 | 0 | 4300 | 0 |
| Refuse(removed at least once a week) | 0 | 0 | 4300 | 0 |
| Cost of Free Basic Services provided |  | 17014 | 14675 |  |
| Water (6 kilolitres per household per month) |  | 5451 | 1998 |  |
| Sanitation (free minimum level service) |  | 4329 | 5155 |  |
| Electricity/Other energy (50kwh per household per month) |  | 3605 | 4685 |  |
| Refuse(removed at least once a week) |  | 3629 | 2838 |  |
| Average Cost per Household Per Annum | . 00 | . 00 | 3412.78 | . 00 |
| Water (6 kilolitres per household per month) | . 00 | . 00 | 464.54 | . 00 |
| Sanitation (free minimum level service) | . 00 | . 00 | 1198.90 | . 00 |
| Electricity/Other energy (50kwh per household per month) | . 00 | . 00 | 1089.42 | . 00 |
| Refuse(removed at least once a week) | . 00 | . 00 | 659.92 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" |  |  | 14675 |  |
| Revenue cost of free services provided (excl property rates and other) |  |  |  |  |
| Local Government Equitable Share | 60379 | 35300 | 79307 | 105416 |
| MTREF Funded / Unfunded | Funded | Funded | Funded | Funded |


|  | Location |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | NW371 | NW372 | NW373 | NW374 | NW355 | DC37 | NW381 | NW382 | NW383 |
|  | Moretele | Madibeng | Rustenburg | Kgettengrivier | Moses | Bojanala | Ratlou | Tswaing | Mafikeng |
|  | (L) | (H) | (H) | (L) | Kotane (M) | Platinum (H) | (L) | (L) | (L) |
| R thousands |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 372332 | 1594000 | 405692 | 163590 | 654040 | 315050 | 119948 | 166195 | 613136 |
| Total Operating Expenditure | 382495 | 158285 | 3886035 | 8860 | 762028 | 8800 | 114677 | 16704 | 638269 |
| Operating Performance Surplus ( Deficit) | (10163) | 49 | 170867 | 5530 | (107987) | 50 | 71 | (846) | (25 133) |
| Cash and Cash Equivients at the Year End | 313 | 367 | 1103212 | 7941 | 92767 | 03 | 34011 | (956) | (81564) |
| Net Increase ( (Decrease) in Cash held for the Year | 2414 | 73230 | 519 | 2714 | 284 | 099 | 511 | (2034) | 22 |
| Cash Backing / Surplus (Deficit) Reconciliation | 9433 | 4615 | 57651 | 1539 | 264920 | 17405 | 48463 | (11559) | (317 647) |
| Cash Coverage Ratio | 3.3 | . 8 | 4.1 | . 8 | 2.1 | 9 | 4.5 | (8) | (2.0) |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 4.6\% | 5.4\% | 13.5\% | 13.7\% | 10.4\% | 5.0\% | 1.0\% | (4.1\%) | 17.3\% |
| \% Increase in Property Rates Revenue | 36.5\% | (12.6\%) | 5.9\% | 6.6\% | 30.9\% | .0\% | 37.6\% | 6.6\% | 7.6\% |
| \%/ Increase in Electicity Revenue | 0\% | 3.1\% | 15.8\% | 12.9\% | . \% | 0\% | .0\% | 3.4\% | 0\% |
| \% Increase in Water Revenue | (21.8\%) | 10.4\% | 15.6\% | 3.3\% | (6.8\%) | .0\% | .0\% | (13.6\%) | 9.6\% |
| \% Increase in Property Rates \& Sevice Charges | 3.0\% | (4\%) | 15.6\% | 10.1\% | (2.5\%) | 0\% | 37.6\% | 3.0\% | 15.7\% |
| \% Increase in Operating Grant Revenue | 50\% | 10.0\% | 7.0\% | 3.0\% | 3.2\% | 4.9\% | (2.6\%) | (1.7\%) | 4.0\% |
| \% Increase in Capita Grant Reverue | (9.5\%) | 0\% | (39.0\%) | 0\% | 23.7\% | (100.0\%) | 50.3\% | 3.5\% | 19.0\% |
| Collection Rate Including Other Reverue | 88.3\% | 74.7\% | 88.0\% | 74.0\% | 72.3\% | 100.0\% | 85.0\% | 70.9\% | 81.6\% |
| Annual Detotor Collection Rate (Payment Level \%) | 39.9\% | 74.8\% | 86.6\% | 75.2\% | 82.5\% | .0\% | 59.2\% | 68.8\% | 76.7\% |
| Current Debtors Collection Rate | 39.9\% | 74.8\% | 86.6\% | 75.2\% | 82.5\% | .0\% | 59.2\% | 68.8\% | 76.7\% |
| Outsanding Debtors to Revenue | 16.2\% | 15.7\% | 10.1\% | 49.5\% | 34.4\% | .0\% | 52.7\% | 35.7\% | 39.8\% |
| 0/S Senice Debiors to Revenue | 76.4\% | 26.2\% | 12.6\% | 126.1\% | 109.5\% | 0\% | 437.7\% | 80.5\% | 69.1\% |
| Expenditure |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 12.4\% | 4.7\% | 8.9\% | 20.5\% | 10.9\% | 16.2\% | 8.7\% | (3.2\%) | 8.8\% |
| \% Increase in Employee Costs | 12.1\% | 8.8\% | $9.1 \%$ | 7.6\% | 7.6\% | 23.4\% | 15.5\% | 4.3\% | 6.8\% |
| \% Overtime measured against Employee Related Costs | 3.0\% | 7.0\% | 5.1\% | 3.1\% | 3.5\% | 2.9\% | .6\% | .0\% | .0\% |
| \% Increase in Electricity Bulk Purchases | .0\% | (.9\%) | 3.6\% | 37.1\% | .0\% | .0\% | .0\% | (5.2\%) | .0\% |
| \% Increase in Water Bulk Purchases | (100.0\%) | 8.8\% | 9.0\% | 0\% | 9.1\% | .0\% | .0\% | 6.6\% | (9.8\%) |
| Remuneration \% of Oper Exp (excl dest impairm and deprec) | 29.6\% |  | 18.7\% | 33.5 | 33.6\% | 55.0\% | 52.4\% | 48.0\% | 49.1\% |
| Contracted Services \% of Oper Exp (excl debt impaim and deprec) | 14.5\% | 11.3\% | 6.8\% | 5.2\% | 6.0\% | 5.8\% | 5.9\% | 3.2\% | 8.2\% |
| Debt Impaiment \% of Billable Revenue | 53.2\% | 21.1\% | 12.0\% | 8.6\% | 35.8\% | \% | 25.9\% | 6.9\% | 21.0\% |
| \% Electicicty Distribution Losses | 0\% | 57.8\% | 4.9\% | .0\% | 0\% | .0\% | .0\% | 0\% | .0\% |
| \% Water Distribution Losses | 0\% | 223.3\% | 14.6\% | 0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Employe costs/Total Revenue | 26.0\% | 23.3\% | 14.2\% | 26.5\% | 29.3\% | 51.3\% | 44.9\% | 43.3\% | 37.9\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 159759 | 255211 | 486874 | 34769 | 185872 | 2157 | 45279 | 29739 | 127057 |
| Internaly Funded and Other | 58400 |  | 88000 | 3500 | 30600 | 2157 | 3080 |  |  |
| Grant Funding and Other | 101359 | 255211 | 39887 | 31269 | 155272 |  | 42199 | 29739 | 70417 |
| Internaly Generated Funds \% of Non Grant Fundinç | 100.0\% | .0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | .0\% | .0\% |
| Borrowing \% of Non Grant Funding | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 100.0\% |
| Grant Funding \% of Total Funding | 63.4\% | 100.0\% | 81.9\% | 899\% | 83.5\% | .0\% | 93.2\% | 100.0\% | 55.4\% |
| Borrowing |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability |  | 555000 | 556207 |  | 63244 |  |  |  | 56640 |
| Borrowing for the Financial Year |  |  |  |  |  |  |  |  | 56640 |
| Cost of Borrowing for the Financial Year | 81302 | 10000 | 105422 | 500 | 15635 | 250 | 20391 |  | 14007 |
| Total Cost of Debt as a\% of Total Borrowing Liability | .0\% | 1.8\% | 19.0\% | .0\% | 24.7\% | .0\% | .0\% | .0\% | 24.7\% |
| Financing Cost \% of Asset Base | 5.9\% | 1\% | 1.1\% | 1\% | 1.3\% | $\%$ | 7.2\% | 0\% | 1.2\% |
| Capital Charges \% of Operating Expenditure | 21.3\% | 6\% | 2.7\% | 3\% | 2.1\% | .1\% | 17.8\% | .0\% | 2.2\% |
| Borowing \% of Total Assets | . $0 \%$ | 8.0\% | 6.0\% | 0\% | 5.3\% | 0\% | . $0 \%$ | .0\% | 4.7\% |
| Capital Charges to Own Revenue | 90.6\% | 9\% | 3.0\% | . $5 \%$ | 5.2\% | 17.9\% | 125.7\% | . $0 \%$ | 3.4\% |
| Borowed Funding of own Capital Expenditure | 0\% | 0\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | 0\% |
| Gearing | .0\% | 8.6\% | 5.9\% | .0\% | 4.4\% | .0\% | . $0 \%$ | .0\% | 7.1\% |
| Curent Ratio | 8 | 1.6 | 1.7 | 2.3 | 7.6 | 3.1 | 6.5 | 1.1 | 1.2 |
| Liquidity Ratio | ${ }^{5}$ |  | 1.2 | 2 | 2.9 | 3.1 | 2.3 | . 0 | . 0 |
| Finance charges and Depreciaion/Total Revenue | 5.6\% | 6.1\% | 11.6\% | 14.6\% | 19.2\% | 1.7\% | $9.1 \%$ | 7.1\% | 15.4\% |
| Debt coverage | 1.1 | 13.9 | 39.5 | 29.7 | 11.9 | 1.2 | . 8 | 2557.9 | 30.6 |
| Capital Programme |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |
| Trading Services | 72005 | - 126192 | 144016 | 13300 | 11932 |  |  | 1500 |  |
| Total Appropiation - Electiciciy Infastucture | 11632 | 13304 | 21800 | 3800 | 8214 |  |  | 1500 |  |
| Total Appropiaition - Water Infrastucture | 60373 | 74388 | 53216 | 9500 | 83609 |  |  |  |  |
| Total Appropiaition - Waste Water Management |  | 38500 | 69000 |  | 27500 |  |  |  |  |
| Total Appropriation - Waste Management |  |  |  |  |  |  |  |  |  |
| Economic and Environmental | 24125 | 121519 | 305002 | 17969 | 50449 | 107 | 42889 | 26939 | 51053 |
| Total Appropriaion - Planning and Development |  |  |  |  |  | 107 | 42889 |  |  |
| Total Appropiation - Road Transport | 24125 | 121519 | 30502 | 17969 | 50449 |  |  | 26939 | 51053 |
| Total Appropiaition - Environmental Protection |  |  |  |  |  |  |  |  |  |
| Governance and Administration | 26268 |  | 18465 | 3500 | 2300 | 2050 | 1430 |  |  |
| Community and Public Safety | 7362 | 7500 | 9391 |  | 13800 |  | 960 | 1300 | 19364 |
| Other | 30000 |  | 10000 |  |  |  |  |  | 56640 |



|  | NW384 | NW385 | DC38 | NW392 | NW393 | NW394 | NW396 | NW397 | DC39 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (L) | Ramotshere <br> Moiloa (L) | Ngaka Modiri <br> Molema (L) | Naledi <br> (Nw) (L) | Mamusa <br> (M) | Greater <br> Taung (M) | Lekwa-Teemane <br> (L) | Kagisano-Molopo <br> (L) | Dr Ruth <br> Segomotsi <br> Mompati (M) |
| R thousands |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 406246 | 260097 | 557876 | 358198 | 149566 | 213243 | 277227 | 133120 | 302041 |
| Total Operating Expenditure | 406246 | 293238 | 705105 | 404098 | 179701 | 188141 | 312932 | 169320 | 306476 |
| Operating Performance Surplus / (Deficit) |  | (33 141) | (147 229) | (45900) | (30 135) | 25102 | (35 705) | (36 199) | (4436) |
| Cash and Cash Equivalents at the Year End | (24 315) | 48399 |  | 1957 |  | 37483 | 2200 | 4436 | 42717 |
| Net Increase I (Decrease) in Cash held for the Year | (26815) | 48399 |  |  |  | 17936 | 1900 | (18698) | (15275) |
| Cash Backing / Surplus (Deficit) Reconciliation | 28135 | (22 657) | (95 521) | (321 004) | (60 812) | 88211 | $(46303)$ | 19919 | 12955 |
| Cash Coverage Ratio | (.8) | 2.5 | . 0 | . 1 | . 1 | 2.9 | . 1 | . 6 | 1.9 |
|  |  |  |  |  |  |  |  |  |  |
| STATEMENT OF OPERATING PERFORMANCERevenue |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 8.1\% | (7.8\%) | 7.4\% | 3.5\% | 8.1\% | 1.2\% | 14.9\% | 8.5\% | (4.4\%) |
| \% Increase in Property Rates Revenue | 7.6\% | (31.9\%) | .0\% | 9.6\% | 42.0\% | 64.2\% | (20.4\%) | 44.4\% | .0\% |
| \% Increase in Electricity Revenue | 6.2\% | 8.2\% | .0\% | (4.9\%) | 7.8\% | 3.4\% | 17.7\% | .0\% | .0\% |
| \% Increase in Water Revenue | 25.9\% | (37.5\%) | .0\% | 45.2\% | (64.0\%) | 52.5\% | 21.8\% | .0\% | .0\% |
| \% Increase in Property Rates \& Service Charges | 11.6\% | (10.7\%) | .0\% | 5.1\% | (9.0\%) | 48.7\% | 8.8\% | 44.4\% | .0\% |
| \% Increase in Operating Grant Revenue | .4\% | (7.9\%) | 7.7\% | 1.0\% | 28.0\% | (4.2\%) | (15.3\%) | (2.9\%) | 10.4\% |
| \% Increase in Capital Grant Revenue | 6.6\% | (60.2\%) | (.0\%) | 37.1\% | 13.4\% | (2.1\%) | 115.9\% | (1.6\%) | 22.2\% |
| Collection Rate Including Other Revenue | 84.2\% | 120.9\% | 100.0\% | 92.7\% | 48.6\% | 68.4\% | 64.7\% | 99.9\% | 100.0\% |
| Annual Debtors Collection Rate (Payment Level \%) | 73.8\% | 84.6\% | 100.0\% | 86.1\% | 45.2\% | 55.9\% | 46.7\% | 84.8\% | .0\% |
| Current Debtors Collection Rate | 73.8\% | 84.6\% | 100.0\% | 92.0\% | 45.2\% | 55.9\% | 72.9\% | 84.8\% | .0\% |
| Outstanding Debtors to Revenue | 77.2\% | 27.4\% | 30.8\% | 22.5\% | 4.2\% | 6.3\% | 29.4\% | .6\% | 12.8\% |
| O/S Service Debtors to Revenue | 106.2\% | 72.5\% | 81 461.5\% | 31.7\% | 9.7\% | 42.6\% | 50.9\% | 4.1\% | 3938.7\% |
| Expenditure |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 9.2\% | 14.3\% | 52.0\% | .2\% | 29.6\% | 3.0\% | 20.3\% | 45.2\% | (50.0\%) |
| \% Increase in Employee Costs | 7.6\% | 17.6\% | 9.2\% | 8.1\% | 10.7\% | 6.2\% | 16.3\% | 10.6\% | 16.1\% |
| \% Overtime measured against Employee Related Costs | 5.0\% | 2.0\% |  | 5.1\% | 3.8\% | . $0 \%$ | 4.1\% | .0\% | 1.1\% |
| \% Increase in Electricity Bulk Purchases | 21.8\% | 36.9\% | 0\% | .6\% | 1.5\% | (3.3\%) | 18.3\% | .0\% | .0\% |
| \% Increase in Water Bulk Purchases | (100.0\%) | (100.0\%) | (100.0\%) | .0\% | .0\% | .0\% | 22.4\% | .0\% | 1.2\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 44.1\% | 49.3\% | 63.5\% | 48.0\% | 43.0\% | 44.6\% | 26.1\% | 22.7\% | 37.2\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 6.4\% | 3.2\% | 3.1\% | 5.0\% | 7.5\% | 10.9\% | 6.0\% | 17.5\% | 4.5\% |
| Debt Impairment \% of Billable Revenue | 6.8\% | 17.4\% | 0\% | 8.1\% | 62.8\% | 6.4\% | 40.0\% | 11.1\% | 5.1\% |
| \% Electricity Distribution Losses | .0\% | .0\% | 0\% | 9.6\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | .0\% | .0\% |  | 54.6\% | .0\% | . $0 \%$ | .0\% | .0\% | .0\% |
| Employee costs/Total Revenue | 38.5\% | 44.7\% | 54.2\% | 44.8\% | 32.2\% | 37.6\% | 20.4\% | 21.2\% | 35.1\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 39875 | 33533 | 291133 | 56288 | 20279 | 63279 | 44536 | 47897 | 325756 |
| Internally Funded and Other |  | 1619 | 1000 |  |  | 19515 | 4900 | 4300 |  |
| Grant Funding and Other | 39875 | 31914 | 290133 | 56288 | 20279 | 43764 | 39636 | 43597 | 325756 |
| Internally Generated Funds \% of Non Grant Fundinc | .0\% | 100.0\% | 100.0\% | .0\% | .0\% | 100.0\% | 100.0\% | 100.0\% | .0\% |
| Borrowing \% of Non Grant Funding |  | 0\% | . $0 \%$ | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | . $0 \%$ |
| Grant Funding \% of Total Funding | 100.0\% | 95.2\% | 99.7\% | 100.0\% | 100.0\% | 69.2\% | 89.0\% | 91.0\% | 100.0\% |
| Borrowing |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability | 1756 | 4697 | 123155 | 479 |  | 1274 | 7619 |  | 80942 |
| Borrowing for the Financial Year |  |  |  |  |  |  |  |  |  |
| Cost of Borrowing for the Financial Year | 870 | 2570 | 3150 | 3602 | 821 | 230 | 1611 | 291 | 10800 |
| Total Cost of Debt as a \% of Total Borrowing Liability | 49.5\% | 54.7\% | 2.6\% | 751.3\% | .0\% | 18.0\% | 21.1\% | .0\% | 13.3\% |
| Financing Cost \% of Asset Base | .1\% | . $4 \%$ | .1\% | .5\% | . $3 \%$ | .1\% | . $3 \%$ | .0\% | . $6 \%$ |
| Capital Charges \% of Operating Expenditure | .2\% | .9\% |  | .9\% | .5\% | .1\% | .5\% | . $2 \%$ | 3.5\% |
| Borrowing \% of Total Assets | .3\% | .8\% | 2.4\% | .1\% | .0\% | .3\% | 1.4\% | .0\% | 4.3\% |
| Capital Charges to Own Revenue | .3\% | 2.0\% | 90.0\% | 1.2\% | .9\% | .5\% | .7\% | 1.1\% | 149.9\% |
| Borrowed Funding of own Capital Expenditure | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Gearing | .2\% | .8\% | 2.5\% | .2\% | .0\% | . $3 \%$ | 1.4\% | .0\% | 4.5\% |
| Current Ratio | 5.2 | 1.1 |  |  | . 4 | 4.1 | . 8 | . 9 | 1.6 |
| Liquidity Ratio |  |  |  | . 0 | . 0 | 3.5 | . 0 | . 8 | 1.0 |
| Finance charges and Depreciation/Total Revenue | 8.0\% | 15.9\% | 41.7\% | 13.8\% | 18.6\% | 3.0\% | 12.1\% | 32.5\% | 7.0\% |
| Debt coverage | 55.3 | 53.8 |  | 14.5 | 23492.0 | 7.2 | 8.5 | 20.3 | . 4 |
| Capital Programme |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |
| Trading Services | 5000 | 120 | 287752 | 21250 |  | 12270 | 17000 |  | 325756 |
| Total Appropriation - Electricity Infrastructure | 5000 |  |  | 21000 |  | 7030 | 17000 |  |  |
| Total Appropriation - Water Infrastructure |  | 120 | 124355 |  |  | 2300 |  |  | 325756 |
| Total Appropriation - Waste Water Management |  |  | 163397 |  |  | 2490 |  |  |  |
| Total Appropriation - Waste Management |  |  |  | 250 |  | 450 |  |  |  |
| Economic and Environmental | 34875 | 32814 | 2381 | 19988 | 14979 | 29042 | 12836 | 43597 |  |
| Total Appropriation - Planning and Development |  |  |  |  |  | 80 |  | 43597 |  |
| Total Appropriation - Road Transport | 34875 | 32814 | 2381 | 19988 | 14979 | 28962 | 12836 |  |  |
| Total Appropriation - Environmental Protection |  |  |  |  |  |  |  |  |  |
| Governance and Administration |  | 599 | 1000 | 4500 |  | 6690 | 300 | 4300 |  |
| Community and Public Safety |  |  |  | 10550 | 5300 | 15277 | 14400 |  |  |
| Other |  |  |  |  |  |  |  |  |  |


|  | NW384 | NW385 | DC38 | NW392 | NW393 | NW394 | NW396 | NW397 | DC39 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (L) | Ramotshere <br> Moiloa (L) | Ngaka Modiri <br> Molema (L) | Naledi <br> (Nw) (L) | Mamusa <br> (M) | Greater <br> Taung (M) | Lekwa-Teemane <br> (L) | Kagisano-Molopo <br> (L) | Dr Ruth <br> Segomotsi <br> Mompati (M) |
| \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |
| Trading Services | 12.5\% | .4\% | 98.8\% | 37.8\% | .0\% | 19.4\% | 38.2\% | .0\% | 100.0\% |
| \% of Capital Budget - Electricity Infrastructure | 12.5\% | .0\% | .0\% | 37.3\% | .0\% | 11.1\% | 38.2\% | .0\% | .0\% |
| \% of Capital Budget - Water Infrastructure | .0\% | 4\% | 42.7\% | .0\% | .0\% | 3.6\% | .0\% | .0\% | 100.0\% |
| \% of Capital Budget - Waste Water Management | 0\% | .0\% | 56.1\% | 0\% | 0\% | 3.9\% | .0\% | .0\% | .0\% |
| \% of Capital Budget - Waste Management | 0\% | .0\% | .0\% | .4\% | .0\% | .7\% | .0\% | .0\% | .0\% |
| Economic and Environmental | 87.5\% | 97.9\% | .8\% | 35.5\% | 73.9\% | 45.9\% | 28.8\% | 91.0\% | .0\% |
| \% of Capital Budget - Planning and Development | .0\% | .0\% | 0\% | 0\% | 0\% | .1\% | .0\% | 91.0\% | .0\% |
| \% of Capital Budget - Road Transporl | 87.5\% | 97.9\% | .8\% | 35.5\% | 73.9\% | 45.8\% | 28.8\% | .0\% | .0\% |
| \% of Capital Budget - Environmental Protection | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Governance and Administration | .0\% | 1.8\% | . $3 \%$ | 8.0\% | .0\% | 10.6\% | .7\% | 9.0\% | .0\% |
| Community and Public Safety | .0\% | . $0 \%$ | .0\% | 18.7\% | 26.1\% | 24.1\% | 32.3\% | . $0 \%$ | .0\% |
| Other | . $0 \%$ | .0\% | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Asset Management |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 618000 | 575341 | 5096648 | 738443 | 263833 | 383334 | 558800 | 903802 | 1878493 |
| Capital Asset Renewal |  |  |  | 27738 | 300 |  |  |  |  |
| Operational Repairs \& Maintenance | 18000 | 4871 | 29500 | 31934 | 5007 | 12058 | 11273 | 16000 | 3169 |
| Asset Renewal \% of Depreciation | .0\% | 0\% | 0\% | 56.2\% | 1.1\% | .0\% | .0\% | .0\% | .0\% |
| R\&M \% of PPE | 2.9\% | .8\% | .6\% | 4.3\% | 1.9\% | 3.1\% | 2.0\% | 1.8\% | .2\% |
| Asset Renewal and R\&M as a \% of PPE | 2.9\% | 8\% | 6\% | 8.1\% | 2.0\% | 3.1\% | 2.0\% | 1.8\% | .2\% |
| Depreciation as \% of Asset Base | 5.1\% | 7.0\% | 4.5\% | 6.7\% | 10.2\% | 1.6\% | 5.7\% | 4.8\% | 1.1\% |
| Repairs \& Maintenance/Total Revenue | 4.4\% | 1.9\% | 5.3\% | 8.9\% | 3.3\% | 5.7\% | 4.1\% | 12.0\% | 1.0\% |
| AVERAGE HOUSEHOLD BILLS |  |  |  |  |  |  |  |  |  |
| Percentage Increases |  |  |  |  |  |  |  |  |  |
| Property rates | .0\% | .0\% | .0\% | 6.6\% | .0\% | 5.6\% | 6.9\% | .0\% | .0\% |
| Electricity: Basic levy | .0\% | .0\% | .0\% | 9.4\% | .0\% | 5.4\% | 10.1\% | .0\% | .0\% |
| Electricity: Consumption | .0\% | .0\% | .0\% | 9.4\% | .0\% | 6.1\% | 9.5\% | .0\% | .0\% |
| Water: Basic levy | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 7.3\% | .0\% | .0\% |
| Water: Consumption | .0\% | .0\% | .0\% | 6.6\% | (100.0\%) | .0\% | 6.3\% | .0\% | .0\% |
| Sanitation | . $0 \%$ | .0\% | .0\% | 6.6\% | .0\% | 6.3\% | 6.5\% | .0\% | .0\% |
| Refuse removal | .0\% | .0\% | .0\% | 6.6\% | .0\% | 6.1\% | 34.5\% | .0\% | .0\% |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |
| Property rates | . 00 | 625.00 | . 00 | 285.38 | 260.08 | 93.00 | 128.00 | . 00 | . 00 |
| Electricity: Basic levy | . 00 | 114.91 | . 00 | 219.45 | 127.45 | 96.00 | 170.00 | . 00 | . 00 |
| Electricity: Consumption | . 00 | 605.00 | . 00 | 1089.29 | 473.69 | 242.00 | 716.00 | . 00 | . 00 |
| Water: Basic levy | . 00 | . 00 | . 00 | . 00 | 43.45 | . 00 | 34.00 | . 00 | . 00 |
| Water: Consumption | . 00 | 96.82 | . 00 | 266.48 | . 00 | 6.00 | 284.00 | . 00 | . 00 |
| Sanitation | . 00 | 73.81 | . 00 | 193.38 | 49.29 | 50.00 | 140.00 | . 00 | . 00 |
| Refuse removal | . 00 | 90.23 | . 00 | 185.71 | 61.14 | 52.00 | 125.55 | . 00 | . 00 |
| Other | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | . 00 | 1605.77 | . 00 | 2239.70 | 1015.09 | 539.00 | 1597.55 | 00 | . 00 |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |
| Total Number of Households | 0 | 89402 | 30845 | 19840 | 16370 | 49786 | 15344 | 0 | 0 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |
| Water (kilolitres per household per month) | 6 | 12 | 0 | 6 | 6 | ${ }^{6}$ | 6 | 0 | 0 |
| Electricity (kwh per household per month) | 50 | 50 | 0 | 50 | 50 | 50 | 50 | 0 | 0 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |
| Water (6 kilolitres per household per month) | 0 | 1440 | 0 | 5700 | 10599 | 628 | 0 | 0 | 0 |
| Sanitation (rree minimum level service) | 0 | 1595 | 0 | 5700 | 7551 | 345 | 0 | 0 | 0 |
| Electricity/Other energy ( 50 kwh per household per month) | 0 | 6841 | 0 | 6350 | 7551 | 8196 | 0 | 0 | 0 |
| Refuse(removed at least once a week) | 0 | 1595 | 0 | 5850 | 10599 | 371 | 0 | 0 | 0 |
| Cost of Free Basic Services provided |  | 7380 |  | 17579 | 2065 | 3377 |  |  |  |
| Water (6 kilolitres per household per month) |  | 493 |  | 7074 |  | 26 |  |  |  |
| Sanitation (free minimum level service) |  | 310 |  | 3832 |  | 152 |  |  |  |
| Electricity/Other energy ( 50 kwh per household per month) |  | 4487 |  | 990 | 581 | 3007 |  |  |  |
| Refuse(removed at least once a week) |  | 2091 |  | 5682 | 1484 | 192 |  |  |  |
| Average Cost per Household Per Annum | . 00 | 2502.98 | . 00 | 3040.66 | 216.99 | 1366.51 | . 00 | . 00 | . 00 |
| Water (6 kilolitres per household per month) | . 00 | 342.29 | . 00 | 1241.10 | . 00 | 41.56 | . 00 | 00 | . 00 |
| Sanitation (free minimum level service) | . 00 | 194.05 | . 00 | 672.32 | . 00 | 440.58 | . 00 | . 00 | . 00 |
| Electricity/Other energy (50kwh per household per month) | . 00 | 655.84 | . 00 | 155.91 | 76.97 | 366.85 | . 00 | . 00 | . 00 |
| Refuse(removed at least once a week) | . 00 | 1310.80 | . 00 | 971.33 | 140.01 | 517.52 | . 00 | . 00 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" |  | 3604 |  | 17332 | 2300 | 858 |  |  |  |
| Revenue cost of free services provided (excl property rates and other) |  | 2014 |  |  |  |  |  |  |  |
| Local Government Equitable Share | 89941 | 126139 | 551315 | 41201 | 45162 | 164554 | 39260 | 99646 | 282287 |
| MTREF Funded/Unfunded | Funded | Unfunded | Unfunded | Unfunded | Unfunded | Funded | Unfunded | Funded | Funded |


| R thousands | NW403 <br> City Of <br> Matlosana (H) | NW404 <br> Maquassi <br> Hills (M) | NW405 Tlokwe- Ventersdorp (M) | DC40 <br> Dr Kenneth <br> Kaunda (M) |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
| Total Operating Revenue | 2514173 | 215819 |  | 173396 |
| Total Operating Expenditure | 2818956 | 299005 |  | 172329 |
| Operating Performance Surplus I (Deficit) | (304783) | (83 187) |  | 106 |
| Cash and Cash Equivalents at the Year End | 80000 | (72 134) |  | 1105 |
| Net Increase I (Decrease) in Cash held for the Year | 20000 | (62 793) |  | 255 |
| Cash Backing / Surplus (Deficit) Reconciliation | 18916 | 313459 |  | 18115 |
| Cash Coverage Ratio | . 5 | (3.8) | . 0 | . 9 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |
| Revenue |  |  |  |  |
| \% Increase in Total Operating Revenue | 5.6\% | (40.1\%) | .0\% | (4.5\%) |
| \% Increase in Property Rates Revenue | 17.5\% | (53.9\%) | .0\% | .0\% |
| \% Increase in Electricity Revenue | 6.4\% | (60.8\%) | .0\% | .0\% |
| \% Increase in Water Revenue | 5.1\% | (65.6\%) | .0\% | .0\% |
| \% Increase in Property Rates \& Service Charges | 5.3\% | (60.2\%) | .0\% | . $0 \%$ |
| \% Increase in Operating Grant Revenue | 2\% | 1.6\% | .0\% | (1.4\%) |
| \% Increase in Capital Grant Revenue | 4.4\% | 10.3\% | .0\% | (45.0\%) |
| Collection Rate Including Other Revenue | 85.4\% | 79.9\% | .0\% | 100.0\% |
| Annual Debtors Collection Rate (Payment Level \%) | 86.3\% | 76.2\% | .0\% | .0\% |
| Current Debtors Collection Rate | 86.3\% | 76.3\% | .0\% | .0\% |
| Outstanding Debtors to Revenue | 4.9\% | 187.4\% | .0\% | 5.5\% |
| O/S Service Debtors to Revenue | 6.4\% | 509.8\% | .0\% | .0\% |
| Expenditure |  |  |  |  |
| \% Increase in Total Operating Expenditure | 2.8\% | (12.9\%) | .0\% | (46.0\%) |
| \% Increase in Employee Costs | 5.7\% | 7.6\% | .0\% | (16.4\%) |
| \% Overtime measured against Employee Related Costs | 3.7\% | 1.4\% | .0\% | .7\% |
| \% Increase in Electricity Bulk Purchases | 8.0\% | 27.4\% | .0\% | .0\% |
| \% Increase in Water Bulk Purchases | 10.0\% | (18.2\%) | .0\% | .0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 26.7\% | 30.9\% | . $0 \%$ | 46.2\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 2.4\% | 6.4\% | .0\% | 2.0\% |
| Debt Impairment \% of Billable Revenue | 19.3\% | .0\% | .0\% | .0\% |
| \% Electricity Distribution Losses | .0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | .0\% | .0\% | .0\% | .0\% |
| Employee costs/Total Revenue | 21.0\% | 35.7\% | . $0 \%$ | 45.1\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |
| Total Capital Budget | 144616 | 29725 |  | 3925 |
| Internally Funded and Other | 10000 |  |  |  |
| Grant Funding and Other | 134616 | 29725 |  | 3925 |
| Internally Generated Funds \% of Non Grant Fundinç | 100.0\% | .0\% | .0\% | .0\% |
| Borrowing \% of Non Grant Funding | .0\% | .0\% | .0\% | .0\% |
| Grant Funding \% of Total Funding | 93.1\% | 100.0\% | .0\% | 100.0\% |
| Borrowing |  |  |  |  |
| Total Borrowing Liability | 102000 | 45608 |  |  |
| Borrowing for the Financial Year |  |  |  |  |
| Cost of Borrowing for the Financial Year | 30181 | 5000 |  |  |
| Total Cost of Debt as a \% of Total Borrowing Liability | 29.6\% | 11.0\% | .0\% | .0\% |
| Financing Cost \% of Asset Base | 6\% | .8\% | .0\% | .0\% |
| Capital Charges \% of Operating Expenditure | 1.1\% | 1.7\% | .0\% | .0\% |
| Borrowing \% of Total Assets | 1.9\% | 7.2\% | .0\% | .0\% |
| Capital Charges to Own Revenue | 1.4\% | 4.2\% | .0\% | .0\% |
| Borrowed Funding of own Capital Expenditure | .0\% | .0\% | .0\% | .0\% |
| Gearing | 2.0\% | 5.0\% | .0\% | .0\% |
| Current Ratio |  | (29.8) | . 0 | 2.7 |
| Liquidity Ratio |  | (.6) | . 0 | 1.6 |
| Finance charges and Depreciation/Total Revenue | 19.5\% | 24.0\% | .0\% | 1.8\% |
| Debt coverage | 119.4 | 4.9 | . 0 | 1.0 |
| Capital Programme |  |  |  |  |
| Capital Appropriations |  |  |  |  |
| Trading Services | 78522 | 15724 |  |  |
| Total Appropriation - Electricity Infrastructure | 23400 | 9032 |  |  |
| Total Appropriation - Water Infrastructure | 17936 | 6692 |  |  |
| Total Appropriation - Waste Water Management | 37186 |  |  |  |
| Total Appropriation - Waste Management |  |  |  |  |
| Economic and Environmental | 46170 | 12424 |  | 170 |
| Total Appropriation - Planning and Developmenı |  |  |  | 30 |
| Total Appropriation - Road Transporl | 46170 | 12424 |  |  |
| Total Appropriation - Environmental Protection |  |  |  | 140 |
| Governance and Administration | 9300 | 1188 |  | 3265 |
| Community and Public Safety | 6000 | 389 |  | 490 |
| Other | 4624 |  |  |  |


|  | NW403 | NW404 | NW405 | DC40 |
| :---: | :---: | :---: | :---: | :---: |
|  | City Of <br> Matlosana (H) | Maquassi <br> Hills (M) | TlokweVentersdorp <br> (M) | Dr Kenneth <br> Kaunda (M) |
| \% Capital Appropriations measured against Total Capital |  |  |  |  |
| Trading Services | 54.3\% | 52.9\% | .0\% | .0\% |
| \% of Capital Budget - Electricity Infrastructure | 16.2\% | 30.4\% | .0\% | .0\% |
| \% of Capital Budget - Water Infrastructure | 12.4\% | 22.5\% | .0\% | .0\% |
| \% of Capital Budget - Waste Water Management | 25.7\% | .0\% | .0\% | .0\% |
| \% of Capital Budget - Waste Management | .0\% | .0\% | .0\% | .0\% |
| Economic and Environmental | 31.9\% | 41.8\% | .0\% | 4.3\% |
| \% of Capital Budget - Planning and Development | .0\% | . $0 \%$ | .0\% | .8\% |
| \% of Capital Budget - Road Transporl | 31.9\% | 41.8\% | .0\% | .0\% |
| \% of Capital Budget - Environmental Protection | .0\% | .0\% | .0\% | 3.6\% |
| Governance and Administration | 6.4\% | 4.0\% | .0\% | 83.2\% |
| Community and Public Safety | 4.1\% | 1.3\% | .0\% | 12.5\% |
| Other | 3.2\% | .0\% | .0\% | .0\% |
| Asset Management |  |  |  |  |
| Total Value of PPE | 5331261 | 630856 |  | 66327 |
| Capital Asset Renewal | 11170 |  |  |  |
| Operational Repairs \& Maintenance | 105958 | 10662 |  | 1107 |
| Asset Renewal \% of Depreciation | 2.3\% | .0\% | .0\% | .0\% |
| R\&M \% of PPE | 2.0\% | 1.7\% | .0\% | 1.7\% |
| Asset Renewal and R\&M as a \% of PPE | 2.2\% | 1.7\% | .0\% | 1.7\% |
| Depreciation as \% of Asset Base | 8.9\% | 7.9\% | .0\% | 4.6\% |
| Repairs \& Maintenance/Total Revenue | 4.2\% | 4.9\% | .0\% | .6\% |
| AVERAGE HOUSEHOLD BILLS |  |  |  |  |
| Percentage Increases |  |  |  |  |
| Property rates | 6.0\% | (73.7\%) | .0\% | .0\% |
| Electricity: Basic levy | 6.0\% | 5.9\% | .0\% | .0\% |
| Electricity: Consumption | 8.0\% | 11.1\% | .0\% | .0\% |
| Water: Basic levy | 6.0\% | 5.0\% | .0\% | .0\% |
| Water: Consumption | 10.0\% | 36.1\% | .0\% | .0\% |
| Sanitation | 5.9\% | 6.3\% | .0\% | .0\% |
| Refuse removal | 5.9\% | 6.0\% | .0\% | .0\% |
| Other | . $0 \%$ | .0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |
| Property rates | 426.24 | 166.00 | . 00 | 00 |
| Electricity: Basic levy | 118.93 | 203.00 | . 00 | . 00 |
| Electricty: Consumption | 1080.00 | 463.00 | . 00 | . 00 |
| Water: Basic levy | 121.90 | 38.00 | . 00 | . 00 |
| Water: Consumption | 772.07 | 424.00 | . 00 | . 00 |
| Sanitation | 57.87 | 129.00 | . 00 | . 00 |
| Refuse removal | 122.73 | 66.00 | . 00 | . 00 |
| Other | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | 2699.74 | 1489.00 | . 00 | . 00 |
| SOCIAL PACKAGE |  |  |  |  |
| Total Number of Households | 181719 | 9225 | 0 | 0 |
| Highest level of free service provided |  |  |  |  |
| Water (kilolitres per household per month) | 10 | 6 | 0 | 0 |
| Electricity (kwh per household per month) | 50 | 50 | 0 | 0 |
| Number of Households receiving Free Basic Services |  |  |  |  |
| Water (6 kilolitres per household per month) | 0 | 1000 | 0 | 0 |
| Sanitation (free minimum level service) | 0 | 1000 | 0 | 0 |
| Electricity/Other energy ( 50 kwh per household per month) | 0 | 1000 | 0 | 0 |
| Refuse(removed at least once a week) | 0 | 1000 | 0 | 0 |
| Cost of Free Basic Services provided |  | 3305 |  |  |
| Water (6 kiololitres per household per month) |  | 1543 |  |  |
| Sanitation (free minimum level service) |  | 510 |  |  |
| Electricity/Other energy ( 50 kwh per household per month) |  | 460 |  |  |
| Refuse(removed at least once a week) |  | 792 |  |  |
| Average Cost per Household Per Annum | . 00 | 3305.28 | . 00 | . 00 |
| Water (6 kilolitres per household per month) | . 00 | 1543.44 | . 00 | . 00 |
| Sanitation (free minimum level service) | . 00 | 510.24 | . 00 | . 00 |
| Electricity/Other energy ( 50 kwh per household per month) | . 00 | 459.96 | . 00 | . 00 |
| Refuse(removed at least once a week) | . 00 | 791.64 | . 00 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" |  | 3305 |  |  |
| Revenue cost of free services provided (excl property rates and other) |  |  |  |  |
| Local Government Equitable Share | 342855 | 94022 | 187990 | 169319 |
| MTREF Funded / Unfunded | Funded | Funded | Unfunded | Funded |


| R thousands | Location |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \hline \text { CPT } \\ & \text { Cape } \\ & \text { Town (H) } \end{aligned}$ | WC011 Matzikama (M) | WC012 <br> Cederberg <br> (L) | WC013 <br> Bergrivier <br> (M) | WC014 <br> Saldanha <br> Bay (H) | WC015 <br> Swartland <br> (M) | DC1 <br> West <br> Coast (M) | WC022 <br> Witzenberg <br> (L) | WC023 <br> Drakenstein <br> (H) |
| Total Operating Revenue | 34520879 | 275761 | 219882 | 298613 | 860354 | 593726 | 346734 | 532516 | 1954441 |
| Total Operating Expenditure | 34796423 | 272372 | 230106 | 305577 | 941226 | 641239 | 344050 | 554700 | 2047906 |
| Operating Performance Surplus / (Deficit) | (275 544) | 3389 | (10224) | (6964) | (80 872) | $(47513)$ | 2683 | (22 184) | (93 465) |
| Cash and Cash Equivalents at the Year End | 1772658 | 14798 | 6776 | 68181 | 375394 | 230191 | 190257 | 52699 | 185975 |
| Net Increase I (Decrease) in Cash held for the Year | 425297 | (1828) | 3803 | (1929) | (35 992) | 3268 | (8710) | (10 414) | 44986 |
| Cash Backing / Surplus (Deficit) Reconciliation | 1636423 | 13336 | 18794 | 80639 | 127107 | 128200 | 80547 | 84448 | 203555 |
| Cash Coverage Ratio | . 7 | . 7 | . 4 | 3.4 | 6.4 | 5.7 | 7.1 | 1.4 | 1.4 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 8.8\% | 9.3\% | (1.0\%) | 18.6\% | 2.7\% | 19.5\% | 2.4\% | 17.8\% | 6.9\% |
| \% Increase in Property Rates Revenue | 6.3\% | 16.3\% | 9.2\% | 7.2\% | 15.9\% | 7.8\% | .0\% | 7.8\% | 6.2\% |
| \% Increase in Electricity Revenue | 6.1\% | 13.9\% | 7.7\% | 12.1\% | 5.4\% | 12.8\% | .0\% | 8.5\% | 9.0\% |
| \% Increase in Water Revenue | 11.7\% | (6.9\%) | (8.4\%) | 2.2\% | 3.6\% | 12.7\% | 1.8\% | 12.1\% | 13.8\% |
| \% Increase in Property Rates \& Service Charges | 7.5\% | 11.0\% | 6.4\% | 8.9\% | 7.8\% | 11.9\% | 1.8\% | 8.7\% | 9.6\% |
| \% Increase in Operating Grant Revenue | 6.2\% | 4.3\% | (17.0\%) | 65.9\% | (33.7\%) | 64.7\% | 1.1\% | 63.2\% | (.1\%) |
| \% Increase in Capital Grant Revenue | (2.1\%) | (5.1\%) | (19.8\%) | (72.8\%) | .8\% | (35.1\%) | .0\% | 104.5\% | 12.2\% |
| Collection Rate Including Other Revenue | 90.6\% | 86.0\% | 90.2\% | 93.7\% | 96.0\% | 92.6\% | 100.0\% | 92.1\% | 93.8\% |
| Annual Debtors Collection Rate (Payment Level \%) | 89.1\% | 83.7\% | 88.3\% | 92.0\% | 91.2\% | 92.2\% | 90.4\% | 90.8\% | 93.8\% |
| Current Debtors Collection Rate | 89.1\% | 83.7\% | 88.3\% | 91.9\% | 91.2\% | 92.2\% | 90.4\% | 90.8\% | 93.8\% |
| Outstanding Debtors to Revenue | 17.1\% | 9.6\% | 17.9\% | 25.7\% | 13.2\% | 16.6\% | 7.8\% | 12.8\% | 12.6\% |
| O/S Service Debtors to Revenue | 22.6\% | 12.8\% | 24.2\% | 35.0\% | 15.6\% | 23.4\% | 9.9\% | 18.7\% | 14.8\% |
| Expenditure |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 8.4\% | 9.7\% | 3.9\% | 18.3\% | 1.5\% | 13.5\% | 3.4\% | 21.9\% | 7.3\% |
| \% Increase in Employee Costs | 8.4\% | 9.5\% | 14.0\% | 9.8\% | 8.7\% | 12.1\% | 3.1\% | 9.4\% | 8.3\% |
| \% Overtime measured against Employee Related Costs | 4.0\% | 2.8\% | 2.6\% | 3.3\% | 3.5\% | 3.0\% | 2.0\% | 7.1\% | 5.4\% |
| \% Increase in Electricity Bulk Purchases | 6.6\% | 7.9\% | 8.0\% | 4.4\% | 8.4\% | 11.3\% | .0\% | 10.1\% | 7.9\% |
| \% Increase in Water Bulk Purchases | 13.4\% | 1.4\% | .0\% | 3.0\% | 8.0\% | 25.2\% | .0\% | .0\% | (100.0\%) |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 35.1\% | 41.6\% | 36.6\% | 38.6\% | 37.0\% | 32.6\% | 48.4\% | 29.3\% | 26.8\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 14.4\% | 1\% | .0\% | 0\% | .5\% | .8\% | .0\% | 3.0\% | 8.9\% |
| Debt Impairment \% of Billable Revenue | 7.8\% | 7.6\% | 6.1\% | 4.1\% | 2.2\% | 4.3\% | .7\% | 7.0\% | 4.5\% |
| \% Electricity Distribution Losses | 11.0\% | .0\% | 11.7\% | .0\% | 12.7\% | 5.4\% | .0\% | .0\% | 4.9\% |
| \% Water Distribution Losses | 73.7\% | .0\% | 224.7\% | .0\% | 16.6\% | 27.3\% | 31.1\% | .0\% | .0\% |
| Employee costs/Total Revenue | 30.9\% | 36.8\% | 33.6\% | 35.9\% | 33.9\% | 29.6\% | 45.9\% | 27.0\% | 24.4\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 6774256 | 27077 | 50561 | 32478 | 209248 | 74690 | 11305 | 84221 | 592474 |
| Internally Funded and Other | 1608520 | 3375 | 4650 | 10684 | 109952 | 40641 | 11305 | 19746 | 35000 |
| Grant Funding and Other | 2177040 | 23703 | 45911 | 15044 | 31455 | 34049 |  | 59675 | 50553 |
| Internally Generated Funds \% of Non Grant Fundinc | 35.0\% | 100.0\% | 100.0\% | 61.3\% | 61.8\% | 100.0\% | 100.0\% | 80.4\% | 6.5\% |
| Borrowing \% of Non Grant Funding | 65.0\% | .0\% | .0\% | 38.7\% | 38.2\% | .0\% | .0\% | 19.6\% | 93.5\% |
| Grant Funding \% of Total Funding | 32.1\% | 87.5\% | 90.8\% | 46.3\% | 15.0\% | 45.6\% | .0\% | 70.9\% | 8.5\% |
| Borrowing |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability | 8114854 | 21581 | 13618 | 54984 | 123584 | 124093 | 57221 | 6538 | 1139370 |
| Borrowing for the Financial Year | 2988696 |  |  | 6750 | 67841 |  |  | 4800 | 506922 |
| Cost of Borrowing for the Financial Year | 1390648 | 12648 | 9234 | 16036 | 35099 | 18955 | 24791 | 21446 | 221213 |
| Total Cost of Debt as a \% of Total Borrowing Liability | 17.1\% | 58.6\% | 67.8\% | 29.2\% | 28.4\% | 15.3\% | 43.3\% | 328.0\% | 19.4\% |
| Financing Cost \% of Asset Base | 3.3\% | 2.5\% | 2.1\% | 4.6\% | 1.5\% | 1.1\% | 7.2\% | 2.6\% | 4.3\% |
| Capital Charges \% of Operating Expenditure | 4.0\% | 4.6\% | 4.0\% | 5.2\% | 3.7\% | 3.0\% | 7.2\% | 3.9\% | 10.8\% |
| Borrowing \% of Total Assets | 19.3\% | 4.2\% | 3.0\% | 15.9\% | 5.3\% | 7.0\% | 16.7\% | .8\% | 22.1\% |
| Capital Charges to Own Revenue | 4.5\% | 5.7\% | 5.3\% | 6.9\% | 4.5\% | 3.9\% | 9.5\% | 5.4\% | 12.5\% |
| Borrowed Funding of own Capital Expenditure | 63.0\% | .0\% | .0\% | 38.7\% | 34.3\% | .0\% | .0\% | .0\% | 93.5\% |
| Gearing | 24.5\% | 4.6\% | 3.0\% | 18.7\% | 5.2\% | 6.8\% | 16.3\% | .8\% | 29.3\% |
| Current Ratio | 1.1 | 1.1 | 1.3 | 2.7 | 3.3 | 2.9 | 2.6 | 2.3 | 1.3 |
| Liquidity Ratio |  |  |  | 1.3 | 2.5 | 2.0 | 2.4 | . 9 | . 5 |
| Finance charges and Depreciation/Total Revenue | 9.4\% | 7.7\% | 11.6\% | 10.3\% | 19.1\% | 16.4\% | 6.9\% | 9.6\% | 14.3\% |
| Debt coverage | 27.8 | 28.4 | 40.8 | 20.5 | 19.2 | 20.6 | 10.7 | 20.2 | 11.1 |
| Capital Programme |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |
| Trading Services | 3458301 | 12022 | 42813 | 20166 | 95236 | 28434 | 7690 | 71860 | 463397 |
| Total Appropriation - Electricity Infrastructure | 1536812 | 3587 | 3365 | 3646 | 25516 | 8441 |  | 7160 | 149616 |
| Total Appropriation - Water Infrastructure | 883225 | 605 | 18487 | 6352 | 1633 | 9615 | 7690 | 37505 | 101499 |
| Total Appropriation - Waste Water Management | 800774 | 7235 | 19411 | 7870 | 52907 | 8834 |  | 24394 | 206657 |
| Total Appropriation - Waste Management | 237491 | 595 | 1550 | 2298 | 15180 | 1543 |  | 2800 | 5625 |
| Economic and Environmental | 1534557 | 12720 | 5719 | 3315 | 36057 | 18905 |  | 4055 | 66236 |
| Total Appropriation - Planning and Development | 70524 | 105 | 275 | 10 | 267 | 40 |  |  | 538 |
| Total Appropriation - Road Transporl | 1448117 | 12615 | 5444 | 3305 | 35790 | 18865 |  | 4055 | 65328 |
| Total Appropriation - Environmental Protection | 15916 |  |  |  |  |  |  |  | 371 |
| Governance and Administration | 571966 | 295 | 695 | 4610 | 45765 | 4935 | 576 | 1406 | 29359 |
| Community and Public Safety | 936453 | 2040 | 1334 | 4387 | 32190 | 22416 | 3039 | 6900 | 33483 |
| Other | 272980 |  |  |  |  |  |  |  |  |

Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2016/17 Budget vs Original Budget 2015/16

|  | Location |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | CPT <br> Cape <br> Town (H) | WC011 <br> Matzikama <br> (M) | WC012 <br> Cederberg <br> (L) | WC013 <br> Bergrivier <br> (M) | WC014  <br> Saldanha  <br> Bay (H) S | WC015 Swartland (M) | DC1 <br> West <br> Coast (M) | WC022 Witzenberg (L) | WC023 <br> Drakenstein (H) |
| \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |
| Trading Services | 51.1\% | 44.4\% | 84.7\% | 62.1\% | 45.5\% | 38.1\% | 68.0\% | 85.3\% | 78.2\% |
| \% of Capital Budget - Electricity Infrastructure | 22.7\% | 13.2\% | 6.7\% | 11.2\% | 12.2\% | 11.3\% | . $0 \%$ | 8.5\% | 25.3\% |
| \% of Capital Budget - Water Infrastructure | 13.0\% | 2.2\% | 36.6\% | 19.6\% | 8\% | 12.9\% | 68.0\% | 44.5\% | 17.1\% |
| \% of Capital Budget - Waste Water Management | 11.8\% | 26.7\% | 38.4\% | 24.2\% | 25.3\% | 11.8\% | . $0 \%$ | 29.0\% | 34.9\% |
| \% of Capital Budget - Waste Management | 3.5\% | 2.2\% | 3.1\% | 7.1\% | 7.3\% | 2.1\% | . $0 \%$ | 3.3\% | .9\% |
| Economic and Environmental | 22.7\% | 47.0\% | 11.3\% | 10.2\% | 17.2\% | 25.3\% | .0\% | 4.8\% | 11.2\% |
| \% of Capital Budget - Planning and Development | 1.0\% | 4\% | .5\% | .0\% | .1\% | .1\% | .0\% | .0\% | .1\% |
| \% of Capital Budget - Road Transporl | 21.4\% | 46.6\% | 10.8\% | 10.2\% | 17.1\% | 25.3\% | . $0 \%$ | 4.8\% | 11.0\% |
| \% of Capital Budget - Environmental Protection | 2\% | .0\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | .1\% |
| Governance and Administration | 8.4\% | 1.1\% | 1.4\% | 14.2\% | 21.9\% | 6.6\% | 5.1\% | 1.7\% | 5.0\% |
| Community and Public Safety | 13.8\% | 7.5\% | 2.6\% | 13.5\% | 15.4\% | 30.0\% | 26.9\% | 8.2\% | 5.7\% |
| Other | 4.0\% | . $0 \%$ | .0\% | . $0 \%$ | .0\% | . $0 \%$ | . $0 \%$ | .0\% | .0\% |
| Asset Management |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 41975484 | 509307 | 449435 | 346199 | 2331145 | 1763075 | 342634 | 815145 | 5151003 |
| Capital Asset Renewal | 3175327 | 7590 |  | 5689 | 73069 | 38310 |  | 5073 | 178235 |
| Operational Repairs \& Maintenance | 3812039 | 10342 | 14161 | 6943 | 46487 | 46868 | 60877 | 22197 | 181210 |
| Asset Renewal \% of Depreciation | 135.2\% | 60.6\% | .0\% | 30.7\% | 52.7\% | 45.8\% | .0\% | 12.8\% | 93.6\% |
| R\&M \% of PPE | 9.1\% | 2.0\% | 3.2\% | 2.0\% | 2.0\% | 2.7\% | 17.8\% | 2.7\% | 3.5\% |
| Asset Renewal and R\&M as a \% of PPE | 16.6\% | 3.5\% | 3.2\% | 3.6\% | 5.1\% | 4.8\% | 17.8\% | 3.3\% | 7.0\% |
| Depreciation as \% of Asset Base | 5.6\% | 2.5\% | 4.1\% | 5.4\% | 5.9\% | 4.7\% | 4.3\% | 4.8\% | 3.7\% |
| Repairs \& Maintenance/Total Revenue | 11.0\% | 3.8\% | 6.4\% | 2.3\% | 5.4\% | 7.9\% | 17.6\% | 4.2\% | 9.3\% |
| AVERAGE HOUSEHOLD BILLS |  |  |  |  |  |  |  |  |  |
| Percentage Increases |  |  |  |  |  |  |  |  |  |
| Property rates | (7.0\%) | 5.9\% | 8.0\% | 5.9\% | 5.0\% | (8.5\%) | .0\% | 8.0\% | 5.6\% |
| Electricity: Basic levy | .0\% | 7.2\% | 10.0\% | 8.0\% | 5.0\% | 7.6\% | .0\% | .0\% | 7.6\% |
| Electricity: Consumption | 6.6\% | 11.2\% | 10.0\% | 7.8\% | 5.0\% | 4.8\% | .0\% | 5.6\% | 7.6\% |
| Water: Basic levy | . $0 \%$ | .0\% | . $0 \%$ | 5.1\% | 5.0\% | .0\% | .0\% | .0\% | 9.0\% |
| Water: Consumption | 38.0\% | 6.7\% | 21.0\% | 6.0\% | 5.0\% | 21.4\% | . $0 \%$ | 6.3\% | 9.0\% |
| Sanitation | 30.3\% | 6.6\% | 6.5\% | 6.3\% | 5.0\% | 10.0\% | .0\% | 6.0\% | 15.0\% |
| Refuse removal | 7.9\% | 6.6\% | 6.5\% | 5.7\% | 5.0\% | 6.0\% | .0\% | 6.0\% | 9.7\% |
| Other | .0\% | . $0 \%$ | .0\% | . $0 \%$ | . $0 \%$ | . $0 \%$ | . $0 \%$ | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |
| Property rates | 159.93 | 460.81 | 216.83 | 412.80 | 249.28 | 240.67 | . 00 | 306.00 | 189.52 |
| Electricity: Basic levy |  | 204.20 | 143.00 | 178.90 | 196.10 | 166.54 | . 00 | . 00 | 145.51 |
| Electricity: Consumption | 822.55 | 636.85 | 687.66 | 554.17 | 561.26 | 594.01 | . 00 | 576.00 | 709.17 |
| Water: Basic levy | . 00 | . 00 | 95.00 | 41.00 | 51.45 | . 00 | . 00 | 72.29 | 31.45 |
| Water: Consumption | 371.90 | 121.39 | 492.87 | 255.42 | 226.80 | 235.74 | 00 | 139.24 | 154.50 |
| Sanitation | 259.45 | 153.85 | 151.08 | 124.60 | 68.66 | 193.99 | . 00 | 166.79 | 93.09 |
| Refuse removal | 112.19 | 121.15 | 162.84 | 167.37 | 152.57 | 107.18 | . 00 | 183.66 | 195.65 |
| Other |  | 00 |  |  | . 00 | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | 1726.02 | 1698.25 | 1949.28 | 1734.26 | 1506.11 | 1538.12 | . 00 | 1443.99 | 1518.89 |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |
| Total Number of Households | 1147076 | 9350 | 6742 | 8560 | 26520 | 106231 | 0 | 12536 | 63865 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |
| Water (kilolitres per household per month) | 6 | 6 | 6 | 6 | 6 | 8 | 0 | 6 | 10 |
| Electricity (kwh per household per month) | 60 | 0 | 50 | 50 | 50 | 50 | 0 | 50 | 100 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |
| Water (6 killilitres per household per month) | 222098 | 0 | 3000 | 2245 | 7291 | 0 | 0 | 0 | 0 |
| Sanitation (free minimum level service) | 222098 | 0 | 2200 | 1995 | 4857 | 0 | 0 | 0 |  |
| Electricity/Other energy (50kwh per household per month) | 231645 | 0 | 3000 | 1995 | 6885 | 0 | 0 | 0 |  |
| Refuse(removed at least once a week) | 302957 |  | 0 | 2245 | 7140 | 0 | 0 | 0 |  |
| Cost of Free Basic Services provided | 1452356 | 14872 |  | 10314 | 34886 | 32 |  | 18847 |  |
| Water (6 killilitres per household per month) | 212041 | 3103 |  | 1723 | 8622 |  |  | 3574 |  |
| Sanitation (free minimum level service) | 143728 | 5077 |  | 2983 | 5403 |  |  | 6110 |  |
| Electricity/Other energy (50kwh per household per month) | 189657 | 1391 |  | 1099 | 6507 |  |  | 2462 |  |
| Refuse(removed at least once a week) | 235401 | 3998 |  | 4509 | 14353 |  |  | 6701 |  |
| Average Cost per Household Per Annum | 3197.60 | . 00 | . 00 | 4822.06 | 5250.39 | . 00 | . 00 | . 00 | . 00 |
| Water (6 kilolitres per household per month) | 954.72 | . 00 | . 00 | 767.48 | 1182.62 | . 00 | . 00 | . 00 | . 00 |
| Sanitation (ree minimum level service) | 647.14 | . 00 | . 00 | 1495.24 | 1112.40 | . 00 | . 00 | . 00 | . 00 |
| Electricity/Other energy (50kwh per household per month) | 818.74 | . 00 | . 00 | 550.88 | 945.11 | . 00 | . 00 | . 00 | . 00 |
| Refuse(removed at least once a week) | 777.01 | . 00 | . 00 | 2008.46 | 2010.26 | . 00 | . 00 | . 00 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" | 710182 |  |  | 10826 | 38281 |  |  |  |  |
| Revenue cost of free services provided (excl property rates and other) | 289782 |  | 4666 |  |  | 50076 |  |  | 20015 |
| Local Government Equitable Share | 2012945 | 44100 | 37173 | 33341 | 62832 | 59275 | 82194 | 59734 | 106240 |
| MTREF Funded / Unfunded | Funded | Funded | Funded | Funded | Funded | Funded | Funded | Funded | Funded |


|  | WC024 | WC025 | WC026 | DC2 | WC031 | WC032 | WC033 | WC034 | DC3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Stellenbosch <br> (H) | Breede <br> Valley (H) | Langeberg <br> (M) | Cape Winelands DM (M) | Theewaterskloof <br> (M) | Overstrand $(\mathrm{H})$ | Cape <br> Agulhas (L) | Swellendam <br> (L) | Overberg <br> (M) |
| R thousands |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 1310077 | 862723 | 622762 | 389480 | 446305 | 993175 | 278599 | 213106 | 154511 |
| Total Operating Expenditure | 1380139 | 913800 | 644316 | 389480 | 468448 | 1072995 | 297385 | 227116 | 158459 |
| Operating Performance Surplus ( Deficit) | (70 062) | (51 077) | (21 555) |  | (22 143) | (79 820) | (18786) | (14010) | (3947) |
| Cash and Cash Equivalents at the Year End | 395726 | 110053 | 102629 | 484984 | 24556 | 114127 | 5806 | 26531 | 11700 |
| Net Increase I (Decrease) in Cash held for the Year | (84 263) | (24 542) | 16683 | (9055) | $(26372)$ | 13660 | (13935) | (6317) | 913 |
| Cash Backing / Surplus (Deficit) Reconciliation | 50824 | 94537 | 53259 | 593000 | (1498) | 138952 | 8888 | 31995 | 39105 |
| Cash Coverage Ratio | 4.8 | 1.8 | 2.3 | 21.4 | . 8 | 1.6 | . 3 | 1.7 | 1.1 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 7.4\% | 9.2\% | 18.3\% | 5.8\% | 4.4\% | 11.0\% | 25.2\% | 4.9\% | 6.8\% |
| \% Increase in Property Rates Revenue | 6.9\% | 13.9\% | 11.6\% | .0\% | 11.4\% | 11.0\% | 9.4\% | 9.8\% | .0\% |
| \% Increase in Electricity Revenue | 6.3\% | 6.7\% | 6.9\% | .0\% | . $3 \%$ | 5.3\% | 9.6\% | 6.7\% | .0\% |
| \% Increase in Water Revenue | 16.7\% | 6.0\% | 7.2\% | .0\% | (7.6\%) | 9.3\% | 9.7\% | 1.3\% | . $0 \%$ |
| \% Increase in Property Rates \& Service Charges | 8.1\% | 7.8\% | 8.1\% | 3.2\% | 4.0\% | 8.0\% | 10.2\% | 7.1\% | (32.8\%) |
| \% Increase in Operating Grant Revenue | (8.3\%) | 14.7\% | 61.1\% | 2.0\% | (4.3\%) | 39.8\% | 98.2\% | (11.8\%) | 8.7\% |
| \% Increase in Capital Grant Revenue | 12.7\% | (20.5\%) | (25.3\%) | . $0 \%$ | (11.0\%) | (30.9\%) | (11.4\%) | 6.7\% | . $0 \%$ |
| Collection Rate Including Other Revenue | 91.6\% | 92.5\% | 93.4\% | 100.0\% | 83.1\% | 97.4\% | 91.9\% | 85.4\% | 100.0\% |
| Annual Debtors Collection Rate (Payment Level \%) | 91.1\% | 94.5\% | 95.0\% | .4\% | 86.0\% | 95.9\% | 89.8\% | 93.7\% | 3.3\% |
| Current Debtors Collection Rate | 91.1\% | 94.5\% | 95.1\% | .4\% | 86.0\% | 95.9\% | 89.8\% | 93.7\% | 3.3\% |
| Outstanding Debtors to Revenue | 11.8\% | 13.7\% | 8.1\% | 11.3\% | 4.7\% | 11.2\% | 10.6\% | 14.2\% | 19.5\% |
| O/S Service Debtors to Revenue | 14.8\% | 17.6\% | 11.1\% | 4635.8\% | 7.9\% | 14.0\% | 14.5\% | 23.1\% | 13.3\% |
| Expenditure |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 8.3\% | 10.5\% | 16.2\% | 5.8\% | 4.3\% | 11.2\% | 25.7\% | 6.1\% | 8.1\% |
| \% Increase in Employee Costs | 13.2\% | 10.3\% | 8.7\% | 1.8\% | 11.7\% | 7.8\% | 12.4\% | 8.6\% | 32.7\% |
| \% Overtime measured against Employee Related Costs | 3.3\% | 4.2\% | 5.2\% | 2.1\% | 3.4\% | 4.7\% | 3.0\% | 3.4\% | 1.4\% |
| \% Increase in Electricity Bulk Purchases | 6.7\% | $6.5 \%$ | 7.0\% | .0\% | 6.8\% | 11.8\% | 4.7\% | 7.6\% | 0\% |
| \% Increase in Water Bulk Purchases | 17.5\% | 6.0\% | 7.9\% | .0\% | 12.7\% | (100.0\%) | (80.8\%) | .0\% | .0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 33.4\% | 34.8\% | 29.4\% | 49.5\% | 43.2\% | 33.7\% | 36.5\% | 38.7\% | 60.0\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 1.4\% | 1.3\% | .4\% | .0\% | 5.9\% | 17.0\% | 3.9\% | .0\% | 2.7\% |
| Debt Impairment \% of Billable Revenue | 2.3\% | 8.3\% | 6.0\% | 41.7\% | 16.5\% | 3.0\% | 3.7\% | 15.4\% | .0\% |
| \% Electricity Distribution Losses | .0\% | 7.2\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | .0\% | 377.7\% | .0\% | . $0 \%$ | 62.1\% | . $0 \%$ | . $0 \%$ | . $0 \%$ | . $0 \%$ |
| Employee costs/Total Revenue | 30.3\% | 31.4\% | 27.9\% | 48.3\% | 38.5\% | 31.6\% | 36.6\% | 35.9\% | 60.3\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT |  |  |  |  |  |  |  |  |  |
| Capital Funding |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 463792 | 88478 | 53236 | 18494 | - 58031 | 88356 | 24632 | 20315 | 1096 |
| Internally Funded and Other | 186256 | 16291 | 31416 | 16849 | - 12307 | 11069 | 8951 | 2500 | 1096 |
| Grant Funding and Other | 116536 | 51960 | 21820 | 1645 | 34366 | 43462 | 11931 | 17815 |  |
| Internally Generated Funds \% of Non Grant Fundinç | 53.6\% | 44.6\% | 100.0\% | 100.0\% | 52.0\% | 24.7\% | 70.5\% | 100.0\% | 100.0\% |
| Borrowing \% of Non Grant Funding | 46.4\% | 55.4\% | .0\% | .0\% | 48.0\% | 75.3\% | 29.5\% | . $0 \%$ | .0\% |
| Grant Funding \% of Total Funding | 25.1\% | 58.7\% | 41.0\% | 8.9\% | 59.2\% | 49.2\% | 48.4\% | 87.7\% | .0\% |
| Borrowing |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability | 349342 | 225503 | 18340 |  | 122759 | 412288 | 5857 | 30120 | 1720 |
| Borrowing for the Financial Year | 161000 | 20228 |  |  | 11359 | 33824 | 3750 |  |  |
| Cost of Borrowing for the Financial Year | 43429 | 50335 | 15877 | 34 | 20387 | 73262 | 9149 | 8643 | 1319 |
| Total Cost of Debt as a \% of Total Borrowing Liability | 12.4\% | 22.3\% | 86.6\% | .0\% | 16.6\% | 17.8\% | 156.2\% | 28.7\% | 76.7\% |
| Financing Cost \% of Asset Base | 9\% | 2.6\% | 2.7\% | .0\% | 2.4\% | 2.4\% | 2.8\% | 3.5\% | 3.4\% |
| Capital Charges \% of Operating Expenditure | 3.1\% | 5.5\% | 2.5\% | .0\% | 4.4\% | 6.8\% | 3.1\% | 3.8\% | .8\% |
| Borrowing \% of Total Assets | 7.5\% | 11.5\% | 3.1\% | .0\% | 14.2\% | 13.4\% | 1.8\% | 12.1\% | $4.4{ }^{\circ}$ |
| Capital Charges to Own Revenue | 3.6\% | 6.9\% | 3.2\% | .0\% | 6.5\% | 8.5\% | 4.2\% | 5.3\% | 4.7\% |
| Borrowed Funding of own Capital Expenditure | 47.9\% | .0\% | .0\% | .0\% | 48.0\% | 69.1\% | 29.5\% | .0\% | .0\% |
| Gearing | 7.1\% | 14.1\% | 3.2\% | .0\% | 16.2\% | 15.3\% | 1.9\% | 12.3\% | (107.7\%) |
| Current Ratio |  |  | 1.8 | 18.9 | . 7 | 1.3 | 1.1 | 1.8 | 1.1 |
| Liquidity Ratio |  | . 7 | 1.0 | 18.3 | . 3 | . 6 | . 2 | . 8 | . 9 |
| Finance charges and Depreciation/Total Revenue | 15.0\% | 13.0\% | 5.7\% | 2.4\% | 9.0\% | 16.5\% | 7.0\% | 7.4\% | 2.2\% |
| Debt coverage | 21.6 | 21.0 | 35.3 | 3.9 | 18.0 | 21.6 | 64.8 | 26.5 | 12.5 |
| Capital Programme |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |
| Trading Services | 325876 | 54395 | 28995 |  | 44875 | 55066 | 8174 | 7943 |  |
| Total Appropriation - Electricity Infrastructure | 49590 | 3857 | 4622 |  | 11743 | 21799 | 3640 | 1754 |  |
| Total Appropriation - Water Infrastructure | 59719 | 17761 | 7285 |  | 8616 | 15021 | 3656 | 5818 |  |
| Total Appropriation - Waste Water Management | 200567 | 28981 | 8876 |  | 21130 | 18231 | 877 | 370 |  |
| Total Appropriation - Waste Management | 16000 | 3797 | 8212 |  | 3386 | 15 |  |  |  |
| Economic and Environmental | 52638 | 4861 | 13351 | 1655 | 1526 | 12933 | 9737 | 4976 |  |
| Total Appropriation - Planning and Development | 3077 |  | 11303 |  |  | 183 | 1702 | 5 |  |
| Total Appropriation - Road Transport | 48081 | 4861 | 1000 | 1655 | 1526 | 12750 | 8035 | 4971 |  |
| Total Appropriation - Environmental Protection | 1480 |  | 1048 |  |  |  |  |  |  |
| Governance and Administration | 29188 | 14369 | 4130 | 10851 | 2681 | 855 | 3298 | 455 | 596 |
| Community and Public Safety | 56090 | 14852 | 6760 | 5989 | 8949 | 19502 | 3423 | 6941 | 444 |
| Other |  |  |  |  |  |  |  |  |  |



|  | WC041 | WC042 | WC043 | WC044 | WC045 | WC047 | WC048 | DC4 | WC051 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Kannaland <br> (M) | Hessequa <br> (M) | Mossel <br> Bay (H) | George <br> (H) | Oudtshoorn (M) | Bitou $(\mathrm{M})$ | Knysna <br> (M) | Eden <br> (M) | Laingsburg <br> (M) |
| R thousands |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 129281 | 399161 | 858185 | 1519175 | 579444 | 513486 | 737237 | 314908 | 78695 |
| Total Operating Expenditure | 147198 | 422779 | 874172 | 1627126 | 590675 | 522388 | 739370 | 309475 | 95598 |
| Operating Performance Surplus / (Deficit) | (17 917) | (23618) | (15987) | (107951) | (11 231) | (8902) | (2133) | 5433 | (16903) |
| Cash and Cash Equivalents at the Year End | (189) | 102295 | 224366 | 414320 | (19591) | 49245 | 32712 | 148556 | 3757 |
| Net Increase I (Decrease) in Cash held for the Year | (767) | (74 311) | (50513) | 23212 | (19591) | (21 604) | $(12805)$ | 17 | (11 436) |
| Cash Backing / Surplus (Deficit) Reconciliation | 21836 | 31189 | 73491 | 237747 | $(23492)$ | 22273 | 46035 | 169989 | 5306 |
| Cash Coverage Ratio | (.0) | 3.4 | 3.9 | 3.8 | (.5) | 1.4 | . 7 | 9.0 | . 6 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 4.6\% | 5.5\% | 7.2\% | 10.7\% | 10.7\% | 6.3\% | 10.3\% | (9.4\%) | 15.8\% |
| \% Increase in Property Rates Revenue | 7.4\% | 4.5\% | 8.0\% | 8.7\% | 6.8\% | 6.4\% | 10.2\% | . $0 \%$ | 34.6\% |
| \% Increase in Electricity Revenue | 19.9\% | 8.1\% | 8.4\% | 9.0\% | 10.8\% | 7.9\% | 6.2\% | .0\% | . $1 \%$ |
| \% Increase in Water Revenue | 1.7\% | 1.1\% | (6.5\%) | 8.7\% | 48.7\% | 6.5\% | 27.8\% | .0\% | 32.2\% |
| \% Increase in Property Rates \& Service Charges | 11.4\% | (1.2\%) | 4.4\% | 9.0\% | 15.4\% | 7.9\% | 10.1\% | .0\% | 8.2\% |
| \% Increase in Operating Grant Revenue | 11.5\% | 24.8\% | 29.4\% | 13.5\% | (13.9\%) | 2.8\% | 4.9\% | (21.2\%) | (.3\%) |
| \% Increase in Capital Grant Revenue | 90.1\% | 16.4\% | (38.5\%) | 13.4\% | 2.9\% | 25.1\% | 61.1\% | . $0 \%$ | (69.9\%) |
| Collection Rate Including Other Revenue | 99.1\% | 88.6\% | 94.5\% | 90.5\% | 98.2\% | 90.4\% | 85.3\% | 99.5\% | 55.2\% |
| Annual Debtors Collection Rate (Payment Level \%) | 92.1\% | 98.9\% | 93.8\% | 92.3\% | 97.4\% | 91.5\% | 92.0\% | .0\% | 84.3\% |
| Current Debtors Collection Rate | 92.1\% | 98.9\% | 93.8\% | 92.4\% | 97.4\% | 91.5\% | 92.0\% | . $0 \%$ | 84.3\% |
| Outstanding Debtors to Revenue | 45.3\% | 10.2\% | 9.5\% | 11.6\% | 9.5\% | 11.4\% | 18.4\% | 27.0\% | 11.2\% |
| O/S Service Debtors to Revenue | 71.5\% | 15.9\% | 12.4\% | 17.2\% | 13.0\% | 16.4\% | 25.7\% | 1590.7\% | 37.8\% |
| Expenditure |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 17.4\% | 9.8\% | 8.3\% | 13.3\% | 14.1\% | 7.8\% | 16.3\% | (10.7\%) | 23.3\% |
| \% Increase in Employee Costs | 8.3\% | 10.6\% | 6.7\% | 20.4\% | 19.1\% | 12.2\% | 3.2\% | 4.3\% | 20.9\% |
| \% Overtime measured against Employee Related Costs | 1.2\% | 2.2\% | 3.3\% | 4.9\% | 2.2\% | 1.9\% | 7.4\% | 1.2\% | .0\% |
| \% Increase in Electricity Bulk Purchases | 16.2\% | 7.0\% | 8.9\% | 8.6\% | 9.3\% | (1.0\%) | 18.6\% | .0\% | 33.6\% |
| \% Increase in Water Bulk Purchases | 6.0\% | 19.5\% | 6.2\% | .0\% | (82.2\%) | (31.3\%) | .0\% | .0\% | .0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 42.4\% | 39.9\% | 33.4\% | 29.7\% | 35.3\% | 41.8\% | 32.1\% | 34.7\% | 33.7\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | .0\% | 15.2\% | 5.2\% | 18.0\% | 6.0\% | 4.9\% | 3.9\% | 3.7\% | 12.7\% |
| Debt Impairment \% of Billable Revenue | 18.4\% | 13.5\% | 5.0\% | 6.2\% | 6.0\% | 8.9\% | 14.5\% | 74.4\% | 109.0\% |
| \% Electricity Distribution Losses | .0\% | 10.3\% | . $0 \%$ | .0\% | 14.3\% | .0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | . $0 \%$ | 16.7\% | .0\% | .0\% | 1544.1\% | .0\% | .0\% | .0\% | .0\% |
| Employee costs/Total Revenue | 39.1\% | 35.4\% | 30.0\% | 27.5\% | 33.1\% | 38.0\% | 27.5\% | 33.6\% | 26.3\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 54590 | 158542 | 148066 | 221795 | 47359 | 116064 | 175573 | 5415 | 14703 |
| Internally Funded and Other | 110 | 7630 | 105343 | 59417 | 4812 | 38601 | 59780 | 5415 | 1543 |
| Grant Funding and Other | 54480 | 105066 | 36223 | 140347 | 42547 | 49965 | 90620 |  | 13160 |
| Internally Generated Funds \% of Non Grant Fundinc | 100.0\% | 14.3\% | 94.2\% | 73.0\% | 100.0\% | 58.4\% | 70.4\% | 100.0\% | 100.0\% |
| Borrowing \% of Non Grant Funding | .0\% | 85.7\% | 5.8\% | 27.0\% | . $0 \%$ | 41.6\% | 29.6\% | .0\% | .0\% |
| Grant Funding \% of Total Funding | 99.8\% | 66.3\% | 24.5\% | 63.3\% | 899\% | 43.0\% | 51.6\% | . $0 \%$ | 89.5\% |
| Borrowing |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability | 7077 | 154703 | 28188 | 434582 | 91822 | 130842 | 155602 |  |  |
| Borrowing for the Financial Year |  | 45847 | 6500 | 22031 |  | 27498 | 25173 |  |  |
| Cost of Borrowing for the Financial Year | 2138 | 33476 | 6796 | 81332 | 17384 | 32446 | 32500 |  |  |
| Total Cost of Debt as a \% of Total Borrowing Liability | 30.2\% | 21.6\% | 24.1\% | 18.7\% | 18.9\% | 24.8\% | 20.9\% | .0\% | .0\% |
| Financing Cost \% of Asset Base | .6\% | 4.0\% | .4\% | 3.1\% | 2.4\% | 3.5\% | 3.0\% | .0\% | .0\% |
| Capital Charges \% of Operating Expenditure | 1.5\% | 7.9\% | .8\% | 5.0\% | 2.9\% | 6.2\% | 4.4\% | .0\% | .0\% |
| Borrowing \% of Total Assets | 2.1\% | 18.4\% | 1.5\% | 16.4\% | 12.9\% | 14.1\% | 14.6\% | .0\% | .0\% |
| Capital Charges to Own Revenue | 2.4\% | 10.3\% | .9\% | 6.7\% | 3.6\% | 7.9\% | 5.1\% | .0\% | .0\% |
| Borrowed Funding of own Capital Expenditure | .0\% | 85.9\% | 6.8\% | 8.1\% | . $0 \%$ | 37.8\% | 29.6\% | . $0 \%$ | .0\% |
| Gearing | 2.1\% | 24.1\% | 1.3\% | 16.1\% | 17.7\% | 16.6\% | 16.5\% | .0\% | .0\% |
| Current Ratio | 1.4 |  | 2.0 | 3.0 | . 7 | 1.3 | 1.3 | 4.2 | 2.5 |
| Liquidity Ratio |  |  | 1.4 | 1.6 | . 1 | . 6 | . 2 | 3.5 |  |
| Finance charges and Depreciation/Total Revenue | 10.8\% | 12.9\% | 8.5\% | 13.1\% | 5.2\% | 7.4\% | 6.7\% | 1.3\% | 11.3\% |
| Debt coverage | 40.0 | 14.8 | 24.4 | 16.3 | 26.0 | 15.8 | 25.3 | 19.2 | 55.3 |
| Capital Programme |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |
| Trading Services | 45167 | 38780 | 97281 | 117890 | 39345 | 47439 | 77543 |  | 1152 |
| Total Appropriation - Electricity Infrastructure | 16000 | 5713 | 29122 | 20433 | 11895 | 14348 | 20955 |  | 200 |
| Total Appropriation - Water Infrastructure | 19167 | 12213 | 30401 | 54096 | 17761 | 14076 | 32745 |  | 637 |
| Total Appropriation - Waste Water Management | 10000 | 20388 | 35253 | 36556 | 5482 | 17265 | 21452 |  | 3150 |
| Total Appropriation - Waste Management |  | 465 | 2505 | 6804 | 4206 | 1750 | 2390 |  |  |
| Economic and Environmental | 9313 | 108552 | 27828 | 71907 | 4247 | 48061 | 8578 | 480 | 430 |
| Total Appropriation - Planning and Development |  |  | 514 | 35 |  |  |  |  |  |
| Total Appropriation - Road Transport | 9313 | 108531 | 27314 | 71826 | 4247 | 48056 | 8578 |  | 43 |
| Total Appropriation - Environmental Protection |  |  |  | 46 |  |  |  | 480 |  |
| Governance and Administration | 110 | 4620 | 4531 | 11230 | 762 | 1879 | 14384 | 2095 | 583 |
| Community and Public Safety |  | 6591 | 18315 | 20638 | 3006 | 14686 | 75069 | 2840 | 216 |
| Other |  |  |  | 130 |  | 4000 |  |  |  |



## Summarised Outcome: Municipal Budget and Beı

|  | WC052 | WC053 | DC5 |
| :---: | :---: | :---: | :---: |
|  | Prince <br> Albert (M) | Beaufort <br> West (M) | Central Karoo (M) |
| R thousands |  |  |  |
| Total Operating Revenue | 65082 | 263692 | 77060 |
| Total Operating Expenditure | 64590 | 277760 | 76830 |
| Operating Performance Surplus / (Deficit) | 492 | (14068) | 231 |
| Cash and Cash Equivalents at the Year End | 10996 | 4321 | 8368 |
| Net Increase / (Decrease) in Cash held for the Year | 1792 | (1685) | (4172) |
| Cash Backing / Surplus (Deficit) Reconciliation | 4550 | 6805 | 11473 |
| Cash Coverage Ratio | 2.9 | . 2 | 2.3 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |
| Revenue |  |  |  |
| \% Increase in Total Operating Revenue | 21.0\% | 2.5\% | (1.8\%) |
| \% Increase in Property Rates Revenue | 7.1\% | 5.8\% | .0\% |
| \% Increase in Electricity Revenue | 4.1\% | 1.1\% | .0\% |
| \% Increase in Water Revenue | 19.8\% | 36.9\% | .0\% |
| \% Increase in Property Rates \& Service Charges | 6.4\% | 6.5\% | .0\% |
| \% Increase in Operating Grant Revenue | 43.9\% | (35.2\%) | (9.0\%) |
| \% Increase in Capital Grant Revenue | (20.2\%) | 83.5\% | .0\% |
| Collection Rate Including Other Revenue | 124.7\% | 80.1\% | 100.9\% |
| Annual Debtors Collection Rate (Payment Level \%) | 93.4\% | 90.9\% | .0\% |
| Current Debtors Collection Rate | 93.4\% | 90.9\% | (126.1\%) |
| Outstanding Debtors to Revenue | 6.4\% | 20.6\% | 15.9\% |
| O/S Service Debtors to Revenue | 18.0\% | 37.3\% | 4787.6\% |
| Expenditure |  |  |  |
| \% Increase in Total Operating Expenditure | 20.1\% | 3.4\% | (1.8\%) |
| \% Increase in Employee Costs | 9.8\% | 6.7\% | 16.3\% |
| \% Overtime measured against Employee Related Costs | 3.7\% | 1.8\% | .0\% |
| \% Increase in Electricity Bulk Purchases | (.3\%) | 12.5\% | .0\% |
| \% Increase in Water Bulk Purchases | .0\% | 26.5\% | 0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 27.3\% | 38.8\% | 21.9\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | .6\% | 3.6\% | .0\% |
| Debt Impairment \% of Billable Revenue | 21.9\% | 26.5\% | .0\% |
| \% Electricity Distribution Losses | 17.5\% | .0\% | 0\% |
| \% Water Distribution Losses | 518.2\% | .0\% | .0\% |
| Employee costs/Total Revenue | 24.0\% | 33.0\% | 21.7\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |
|  |  |  |  |
| Total Capital Budget | 8701 | 34168 | 230 |
| Internally Funded and Other | 750 | 3623 | 230 |
| Grant Funding and Other | 7951 | 30545 |  |
| Internally Generated Funds \% of Non Grant Fundinç | 100.0\% | 100.0\% | 100.0\% |
| Borrowing \% of Non Grant Funding | . $0 \%$ | .0\% | .0\% |
| Grant Funding \% of Total Funding | 91.4\% | 89.4\% | .0\% |
| Borrowing |  |  |  |
| Total Borrowing Liability | 15 | 11098 | 1 |
| Borrowing for the Financial Year |  |  |  |
| Cost of Borrowing for the Financial Year | 537 | 714 | 66 |
| Total Cost of Debt as a \% of Total Borrowing Liability | 3595.3\% | 6.4\% | 6600.0\% |
| Financing Cost \% of Asset Base | 4\% | .1\% | 1.8\% |
| Capital Charges \% of Operating Expenditure | .8\% | .3\% | .1\% |
| Borrowing \% of Total Assets | .0\% | 2.3\% | .0\% |
| Capital Charges to Own Revenue | 1.6\% | .4\% | .1\% |
| Borrowed Funding of own Capital Expenditure | .0\% | .0\% | .0\% |
| Gearing | .0\% | 2.4\% | (.0\%) |
| Current Ratio | 1.1 | 1.1 | 1.4 |
| Liquidity Ratio | . 8 | . 1 | 1.0 |
| Finance charges and Depreciation/Total Revenue | 3.9\% | 6.7\% | .3\% |
| Debt coverage | 20.0 | 86.8 | 77.8 |
| Capital Programme |  |  |  |
| Capital Appropriations |  |  |  |
| Trading Services | 4151 | 13312 |  |
| Total Appropriation - Electricity Infrastructure | 1000 | 6554 |  |
| Total Appropriation - Water Infrastructure | 858 | 100 |  |
| Total Appropriation - Waste Water Management | 2293 | 6658 |  |
| Total Appropriation - Waste Management |  |  |  |
| Economic and Environmental | 1886 | 6064 |  |
| Total Appropriation - Planning and Development |  |  |  |
| Total Appropriation - Road Transport 1886 6064 <br> Total Appropriation - Environmental Protection   |  |  |  |
|  |  |  |  |
| Governance and Administration |  | 1200 | 230 |
| Community and Public Safety | 2664 | 13592 |  |
| Other |  |  |  |

## Summarised Outcome: Municipal Budget and Beı

|  | WC052 | WC053 | DC5 |
| :---: | :---: | :---: | :---: |
|  | Prince <br> Albert (M) | Beaufort <br> West (M) | Central <br> Karoo (M) |
| R thousands |  |  |  |
| \% Capital Appropriations measured against Total Capital |  |  |  |
| Trading Services | 47.7\% | 39.0\% | .0\% |
| \% of Capital Budget - Electricity Infrastructure | 11.5\% | 19.2\% | 0\% |
| \% of Capital Budget - Water Infrastructure | 9.9\% | .3\% | .0\% |
| \% of Capital Budget - Waste Water Management | 26.3\% | 19.5\% | .0\% |
| \% of Capital Budget - Waste Management | .0\% | . $0 \%$ | .0\% |
| Economic and Environmental | 21.7\% | 17.7\% | .0\% |
| \% of Capital Budget - Planning and Development | .0\% | . $0 \%$ | .0\% |
| \% of Capital Budget - Road Transpor | 21.7\% | 17.7\% | .0\% |
| \% of Capital Budget - Environmental Protection | .0\% | .0\% | .0\% |
| Governance and Administration | .0\% | 3.5\% | 100.0\% |
| Community and Public Safety | 30.6\% | 39.8\% | .0\% |
| Other | .0\% | .0\% | .0\% |
| Asset Management |  |  |  |
| Total Value of PPE | 134151 | 488518 | 3727 |
| Capital Asset Renewal | 300 | 30304 |  |
| Operational Repairs \& Maintenance | 1512 | 21892 | 136 |
| Asset Renewal \% of Depreciation | 14.4\% | 187.6\% | .0\% |
| R\&M \% of PPE | 1.1\% | 4.5\% | 3.6\% |
| Asset Renewal and R\&M as a \% of PPE | 1.4\% | 10.7\% | 3.6\% |
| Depreciation as \% of Asset Base | 1.6\% | 3.3\% | 6.8\% |
| Repairs \& Maintenance/Total Revenue | 2.3\% | 8.3\% | . $2 \%$ |
| AVERAGE HOUSEHOLD BILLS |  |  |  |
| Percentage Increases |  |  |  |
| Property rates | 8.0\% | 6.9\% | .0\% |
| Electricity: Basic levy | 8.0\% | . $0 \%$ | .0\% |
| Electricity: Consumption | 8.0\% | (7.1\%) | .0\% |
| Water: Basic levy | 8.0\% | 7.0\% | .0\% |
| Water: Consumption | 8.0\% | 7.0\% | .0\% |
| Sanitation | 8.0\% | 7.0\% | .0\% |
| Refuse removal | 8.0\% | 6.9\% | . $0 \%$ |
| Other | . $0 \%$ | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |
| Property rates | 171.90 | 704.46 | . 00 |
| Electricity: Basic levy | 45.40 | . 00 | . 00 |
| Electricity: Consumption | 448.48 | 565.78 | . 00 |
| Water: Basic levy | 51.60 | 124.22 | . 00 |
| Water: Consumption | 101.47 | 310.22 | . 00 |
| Sanitation | 97.31 | 94.34 | . 00 |
| Refuse removal | 59.78 | 54.31 | . 00 |
| Other | . 00 | . 00 | 00 |
| Total Monthly Bill (excluding VAT) | 975.94 | 1853.33 | . 00 |
| SOCIAL PACKAGE |  |  |  |
| Total Number of Households | 2600 | 11552 | 0 |
| Highest level of free service provided |  |  |  |
| Water (kilolitres per household per month) | 6 | 6 | 0 |
| Electricity (kwh per household per month) | 50 | 50 | 0 |
| Number of Households receiving Free Basic Services |  |  |  |
| Water (6 kilolitres per household per month) | 2327 | 6750 | 0 |
| Sanitation (rree minimum level service) | 1070 | 3306 | 0 |
| Electricity/Other energy (50kwh per household per month) | 1070 | 6571 | 0 |
| Refuse(removed at least once a week) | 1070 | 1608 | 0 |
| Cost of Free Basic Services provided | 3316 | 15389 |  |
| Water (6 kilolitres per household per month) | 1141 | 7526 |  |
| Sanitation (rree minimum level service) | 1039 | 3196 |  |
| Electricity/Other energy (50kwh per household per month) | 498 | 3642 |  |
| Refuse(removed at least once a week) | 639 | 1026 |  |
| Average Cost per Household Per Annum | 2523.17 | 3273.82 | . 00 |
| Water (6 kilolitres per household per month) | 490.17 | 1114.93 | 00 |
| Sanitation (free minimum level service) | 971.00 | 966.60 | . 00 |
| Electricity/Other energy (50kwh per household per month) | 465.00 | 554.28 | . 00 |
| Refuse(removed at least once a week) | 597.00 | 638.00 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" | 5871 | 22098 |  |
| Revenue cost of free services provided (excl property rates and other) | 16563 |  |  |
| Local Government Equitable Share | 16192 | 46569 | 19416 |
| MTREF Funded / Unfunded | Funded | Funded | Funded |

