

| R thousands | cation |  |  |  |  |  |  |  |  |
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|  | MAN <br> Mangaung <br> (H) | FS161 <br> Letsemeng <br> (M) | FS162 <br> Kopanong <br> (M) | FS163 <br> Mohokare <br> (L) | DC16 <br> Xhariep <br> (L) | FS181 <br> Masilonyana <br> (L) | FS182 <br> Tokologo <br> (L) | FS183 <br> Tswelopele <br> (M) |  |
|  |  |  |  |  |  |  |  |  |  |
| \%Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |
| Trading Services | 51.6\% | 76.8\% | 97.8\% | 69.3\% | .0\% | 7.6\% | 79.4\% | 79.4\% | 35.6\% |
| \% of Capital Budget - Electricity Infrastructure | 11.1\% | .0\% | 11.4\% | .0\% | .0\% | .0\% | 1.4\% | 11.1\% | 2.1\% |
| \% of Capital Budget - Water Infrastructure | 15.3\% | 0\% | 70.3\% | 69.0\% | .0\% | 1.8\% | 68.7\% | 53.8\% | 3.9\% |
| \% of Capital Budget - Waste Water Management | 24.2\% | 0\% | 1.2\% | 3\% | .0\% | .0\% | .0\% | 14.4\% | 29.6\% |
| \% of Capital Budget - Waste Management | 1.1\% | 76.8\% | 14.9\% | .0\% | .0\% | 5.8\% | 9.4\% | . $0 \%$ | .0\% |
| Economic and Environmental | 26.2\% | 17.6\% | .6\% | 29.9\% | .0\% | 69.5\% | 7.4\% | 15.3\% | 29.9\% |
| \% of Capital Budget - Planning and Development | 9.0\% | 0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 7.4\% |
| \% of Capital Budget - Road Transporl | 17.3\% | 17.6\% | 6\% | 29.9\% | .0\% | 69.5\% | 7.4\% | 15.3\% | 22.5\% |
| \% of Capital Budget - Environmental Protection | . $\%$ | 0\% | .\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Governance and Administration | 15.7\% | 5.7\% | 1.6\% | .6\% | .0\% | 5.0\% | .0\% | . $0 \%$ | 15.0\% |
| Community and Public Safety | 6.5\% | .0\% | . $0 \%$ | . $2 \%$ | .0\% | 17.9\% | 13.2\% | 5.3\% | 19.5\% |
| Other | .0\% | . $0 \%$ | . $0 \%$ | . $0 \%$ | .0\% | . $0 \%$ | .0\% | . $0 \%$ | .0\% |
| Asset Management |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 15841564 | 643479 | 1128265 | 498350 | 17918 | 613799 | 637726 | 429251 | 5000000 |
| Capital Asset Renewal | 475610 |  |  |  |  | 10955 | 17075 | 38428 | 49434 |
| Operational Repairs \& Maintenance | 373770 | 5040 | 4956 | 5535 | 110 | 10394 | 3392 | 6751 | 230691 |
| Asset Renewal \% of Depreciation | 76.5\% | 0\% | .0\% | 0\% | .0\% | 33.9\% | 1844.2\% | 195.4\% | 56.8\% |
| R\&M \% of PPE | 2.4\% | .8\% | 4\% | 1.1\% | .6\% | 1.7\% | .5\% | 1.6\% | 4.6\% |
| Asset Renewal and R\&M as a \% of PPE | 5.4\% | 8\% | $4 \%$ | 1.1\% | .6\% | 3.5\% | 3.2\% | 10.5\% | 5.6\% |
| Depreciation as \% of Asset Base | 3.9\% | 4.7\% | 6.4\% | 6.0\% | 10.0\% | 5.3\% | .1\% | 4.6\% | 1.7\% |
| Repairs \& Maintenance/Total Revenue | 5.6\% | 4.6\% | 2.1\% | 3.7\% | . $2 \%$ | 4.6\% | 4.1\% | 5.0\% | 11.3\% |
| AVERAGE HOUSEHOLD BILLS |  |  |  |  |  |  |  |  |  |
| Percentage Increases |  |  |  |  |  |  |  |  |  |
| Property rates | 8.0\% | .0\% | 10.0\% | 5.9\% | .0\% | 6.6\% | 6.6\% | 8.0\% | 6.6\% |
| Electricity: Basic levy | 0\% | .0\% | .0\% | 0\% | .0\% | 7.6\% | 7.4\% | .0\% | 7.6\% |
| Electricity: Consumption | 2.0\% | .0\% | 10.0\% | .0\% | .0\% | 7.6\% | 7.4\% | 14.0\% | 7.6\% |
| Water: Basic levy | 10.0\% | .0\% | 10.0\% | 6.0\% | .0\% | 6.6\% | . $0 \%$ | .0\% | . $0 \%$ |
| Water: Consumption | 8.4\% | . $0 \%$ | . $0 \%$ | 6.0\% | .0\% | 6.6\% | 6.6\% | 6.0\% | 6.6\% |
| Sanitation | 8.2\% | .0\% | 10.0\% | 6.0\% | .0\% | 6.6\% | 6.6\% | 6.0\% | 6.6\% |
| Refuse removal | 7.8\% | .0\% | 10.0\% | 5.9\% | .0\% | 6.6\% | 6.6\% | 6.0\% | 6.6\% |
| Other | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | . $0 \%$ | .0\% | . $0 \%$ | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |
| Property rates | 237.27 | . 00 | 271.52 | 369.39 | . 00 | 223.86 | 121.23 | 263.05 | 433.15 |
| Electricity: Basic levy | . 00 | . 00 | . 00 | . 00 | . 00 | 78.17 | 106.53 | . 00 | 187.27 |
| Electricity: Consumption | 369.04 | . 00 | 264.00 | . 00 | . 00 | 697.35 | 889.07 | 711.45 | 1333.51 |
| Water: Basic levy | 22.00 | . 00 | 278.80 | 38.48 | . 00 | 64.02 | . 00 | . 00 | . 00 |
| Water: Consumption | 359.36 | . 00 | . 00 | 341.63 | . 00 | 148.90 | 134.50 | 118.64 | 699.25 |
| Sanitation | 115.01 | . 00 | 96.88 | 104.73 | . 00 | 90.06 | 57.86 | 54.00 | 124.91 |
| Refuse removal | 92.00 | . 00 | 70.47 | 59.78 | . 00 | 56.78 | 38.26 | 37.52 | 83.85 |
| Other | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | 1194.67 | . 00 | 981.68 | 914.01 | . 00 | 1359.15 | 1347.45 | 1184.66 | 2861.95 |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |
| Total Number of Households | 182146 | 11242 | 14511 | 10793 | 0 | 37677 | 8698 | 11993 | 132071 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |
| Water (kilolitres per household per month) | 10 | 0 | 6 | 6 | 0 | ${ }^{6}$ | 0 | 0 | ${ }^{6}$ |
| Electricity (kwh per household per month) | 50 | 0 | 0 | 50 | 0 | 133 | 0 | 0 | 50 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |
| Water (6 kilolitres per household per month) | 0 | 0 | 2240 | 0 | 0 | 5242 | 2000 | 11992 | 19344 |
| Sanitation (free minimum level service) | 0 | 0 | 2240 | 0 | 0 | 5242 | 1485 | 5500 | 19344 |
| Electricity/Other energy (50kwh per household per month) | 0 | 0 | 0 | 0 | 0 | 5242 | 2000 | 5500 | 2721 |
| Refuse(removed at least once a week) |  | 0 | 2240 | 0 | 0 | 5242 | 1566 | 5500 | 19344 |
| Cost of Free Basic Services provided | 247020 | 17885 | 556 | 7202 |  | 8173 | 4285 | 15971 | 32850 |
| Water (6 kilolitres per household per month) | 38209 | 3445 | 181 | 1794 |  | 3366 | 906 | 4195 | 20000 |
| Sanitation (free minimum level service) | 112732 | 6157 | 217 | 2499 |  | 2277 | 1444 | 3920 | 10000 |
| Electricity/Other energy (50kwh per household per month) | 29037 | 2340 |  | 1481 |  | 1267 | 995 | 5131 |  |
| Refuse(removed at least once a week) | 66861 | 5944 | 158 | 1428 |  | 1262 | 940 | 2724 | 2850 |
| Average Cost per Household Per Annum | . 00 | . 00 | 248.18 | . 00 | . 00 | 1559.14 | 2523.23 | 2490.86 | 1698.20 |
| Water (6 kilolitres per household per month) | . 00 | . 00 | 80.84 | . 00 | . 00 | 642.20 | 452.88 | 349.82 | 1033.91 |
| Sanitation (rree minimum level service) | . 00 | . 00 | 96.87 | . 00 | . 00 | 434.37 | 972.39 | 712.75 | 516.96 |
| Electricity/Other energy (50kwh per household per month) | . 00 | . 00 | . 00 | . 00 | . 00 | 241.79 | 497.70 | 932.98 | . 00 |
| Refuse(removed at least once a week) | . 00 | . 00 | 70.47 | . 00 | . 00 | 240.78 | 600.26 | 495.32 | 147.33 |
| Cost of Free Basic Services Provided to "Registered Indigent" |  |  | 556 |  |  | 8173 | 5046 | 29870 | 32850 |
| Revenue cost of free services provided (excl property rates and other) |  |  |  |  |  |  |  |  |  |
| Local Government Equitable Share | 629731 | 47402 | 70650 | 54472 | 29739 | 83362 | 43424 | 59589 | 385851 |
| MTREF Funded / Unfunded | Funded | Funded | Unfunded | Funded | Unfunded | Funded | Funded | Funded | Funded |




|  | FS201 | \|FS203 | FS204 | FS205 | DC20 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Moghaka <br> (H) | Ngwathe <br> (M) | Metsimaholo <br> (H) | Mafube <br> (M) | Fezile <br> Dabi (L) |
| R thousands |  |  |  |  |  |
| Total Operating Revenue | 736572 | 612959 | 980306 | 195793 | 149547 |
| Total Operating Expenditure | 720108 | 738411 | 998836 | 186259 | 151616 |
| Operating Performance Surplus / (Deficit) | 16464 | (125 451) | (18530) | 9534 | (2069) |
| Cash and Cash Equivalents at the Year End | 6419 | 27437 | 19001 | (29556) | 77270 |
| Net Increase I (Decrease) in Cash held for the Year | $(24141)$ | 22437 | 18269 | (29556) | (5398) |
| Cash Backing / Surplus (Deficit) Reconciliation | (406) | 155420 | 15131 | (20723) | 81102 |
| Cash Coverage Ratio | . 1 | . 6 | . 3 | (2.5) | 7.7 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |
| Revenue |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 10.5\% | 15.5\% | 9.6\% | 4.7\% | (.1\%) |
| \% Increase in Property Rates Revenue | 6.2\% | 17.2\% | 5.6\% | 6.0\% | 0\% |
| \% Increase in Electricity Revenue | 11.1\% | 8.3\% | 16.8\% | .0\% | .0\% |
| \% Increase in Water Revenue | 3.0\% | (21.0\%) | 13.8\% | 6.0\% | .0\% |
| \% Increase in Property Rates \& Service Charges | 10.6\% | 24.7\% | 9.7\% | 6.0\% | .0\% |
| \% Increase in Operating Grant Revenue | (1.7\%) | (.6\%) | 4.7\% | (1.1\%) | .1\% |
| \% Increase in Capital Grant Revenue | .0\% | 48.8\% | (14.9\%) | 25.6\% | . $0 \%$ |
| Collection Rate Including Other Revenue | 83.9\% | 78.3\% | 87.3\% | 49.7\% | 100.0\% |
| Annual Debtors Collection Rate (Payment Level \%) | 82.9\% | 76.6\% | 87.6\% | 47.7\% | .0\% |
| Current Debtors Collection Rate | 82.9\% | 76.6\% | 87.6\% | 47.7\% | .0\% |
| Outstanding Debtors to Revenue | 15.6\% | 110.3\% | 29.9\% | 38.4\% | .0\% |
| O/S Service Debtors to Revenue | 21.2\% | 158.3\% | 36.5\% | 92.7\% | .0\% |
| Expenditure |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 8.2\% | 10.5\% | 7.2\% | 9.2\% | (9.1\%) |
| \% Increase in Employee Costs | 8.2\% | 1.7\% | 11.9\% | 13.1\% | 1.0\% |
| \% Overtime measured against Employee Related Costs | 7.0\% | 1.9\% | 6.7\% | 1.7\% | 2.9\% |
| \% Increase in Electricity Bulk Purchases | 6.3\% | (24.4\%) | 13.5\% | . $0 \%$ | .0\% |
| \% Increase in Water Bulk Purchases | .0\% | 75.0\% | 15.7\% | (33.3\%) | .0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 30.4\% | 28.4\% | 29.7\% | 47.9\% | 61.0\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 4.2\% | 4.6\% | 4.3\% | .0\% | 3.5\% |
| Debt Impairment \% of Billable Revenue | 1.1\% | 20.3\% | 10.5\% | 2.3\% | .0\% |
| \% Electricity Distribution Losses | .0\% | .0\% | 14.0\% | .0\% | .0\% |
| \% Water Distribution Losses | .0\% | .0\% | .0\% | .0\% | . $0 \%$ |
| Employee costs/Total Revenue | 29.1\% | 26.0\% | 25.4\% | 44.7\% | 59.6\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |
| Total Capital Budget | 102688 | 64920 | 113245 | 41932 | 3330 |
| Internally Funded and Other | 16339 |  | 45154 | 9990 | 3330 |
| Grant Funding and Other | 86349 | 64920 | 67092 | 31942 |  |
| Internally Generated Funds \% of Non Grant Fundinc | 100.0\% | .0\% | 97.8\% | 100.0\% | 100.0\% |
| Borrowing \% of Non Grant Funding | .0\% | .0\% | 2.2\% | .0\% | .0\% |
| Grant Funding \% of Total Funding | 84.1\% | 100.0\% | 59.2\% | 76.2\% | .0\% |
| Borrowing |  |  |  |  |  |
| Total Borrowing Liability | 23655 | 1200 | 13718 | 2507 |  |
| Borrowing for the Financial Year |  |  | 1000 |  |  |
| Cost of Borrowing for the Financial Year | 5899 | 74880 | 6730 | 3211 |  |
| Total Cost of Debt as a \% of Total Borrowing Liability | 24.9\% | 6240.0\% | 49.1\% | 128.1\% | .0\% |
| Financing Cost \% of Asset Base | .3\% | 4.6\% | .6\% | .3\% | .0\% |
| Capital Charges \% of Operating Expenditure | .8\% | 10.1\% | .7\% | 1.7\% | .0\% |
| Borrowing \% of Total Assets | 1.1\% | .1\% | 1.1\% | .2\% | .0\% |
| Capital Charges to Own Revenue | 1.0\% | 16.6\% | .8\% | 2.8\% | .0\% |
| Borrowed Funding of own Capital Expenditure | .0\% | . $0 \%$ | 2.2\% | . $0 \%$ | .0\% |
| Gearing | 1.0\% | .1\% | 1.0\% | .2\% | . $0 \%$ |
| Current Ratio | 1.1 | 1.5 | 1.8 | 1.3 | 4.8 |
| Liquidity Ratio |  | 4 | . 1 | . 0 | 4.8 |
| Finance charges and Depreciation/Total Revenue | 1.5\% | 26.4\% | 7.7\% | 2.4\% | 3.7\% |
| Debt coverage | 32.4 | 57.3 | 36.0 | 4.3 | 1.1 |
| Capital Programme |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |
| Trading Services | 63926 | 56526 | 36537 | 33024 | 1000 |
| Total Appropriation - Electricity Infrastructure | 8084 | 15282 | 30263 | 14000 |  |
| Total Appropriation - Water Infrastructure | 47722 | 39140 | 2503 | 2251 |  |
| Total Appropriation - Waste Water Management | 8104 | 816 | 2196 | 16773 | 1000 |
| Total Appropriation - Waste Management | 16 | 1288 | 1575 |  |  |
| Economic and Environmental | 29144 | 4346 | 53713 |  | 20 |
| Total Appropriation - Planning and Development | 366 |  |  |  | 20 |
| Total Appropriation - Road Transport | 28778 | 4346 | 53713 |  |  |
| Total Appropriation - Environmental Protection |  |  |  |  |  |
| Governance and Administration | 1058 |  | 12518 | 4290 | 1400 |
| Community and Public Safety | 6487 | 1939 | 10478 | 4527 | 910 |
| Other | 2073 | 2109 |  | 91 |  |



