| R thousands | Location |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ETH | KZ2212 |  | KZ2N214 | \|K2N216 | ${ }^{\text {DC21 }}$ | \|K2N221 | \|K2N222 | KZ2N23 |
|  | eThekwini | Umdoni | Umzumbe | uMuziwabantu | Ray | Ugu | uMshwath | uMngeni | Mpofana |
|  | (H) | (M) | (L) | (L) | NKonyeni (H) | (H) | (L) | (M) | (L) |
|  |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 31267560 | 255138 | 145984 | 140377 | 837225 | 914506 | 138447 | 368164 | 127836 |
| Total Operating Expenditure | 30646274 | 285776 | 152247 | 137814 | 836394 | 91263 | 136147 | 367656 | 133926 |
| Operating Performance Surplus ( Deficit) | 62285 | (30638) | (6263) | 2563 | 831 | 2243 | 2300 | 507 | (6090) |
| Cash and Cash Equivalents at the Year End | 5438838 | 135676 | 161247 | 64605 | 103906 | 36699 | 4362 | 25315 | 6667 |
| Net Increasel (Decrease) in Cash held for the Year | (804222) | 1268 | 10041 | (9 295) | 21303 | 103200 | 2148 | 325 | 206 |
| Cash Backing / Surplus (Deficit) Reconciliation | 2655230 | 152131 | 148702 | 51901 | 176815 | 365142 | 26047 | 55987 | 2929 |
| Cash Coverage Ratio | 2.4 | 8.9 | 19.7 | 7.2 | 2.0 | 6.8 | . 5 | 1.1 | . 6 |
|  |  |  |  |  |  |  |  |  |  |
| STATEMENT OF OPERATING PERFORMANCERevenue |  |  |  |  |  |  |  |  |  |
| \%/ Increase in Total Operating Revenue | 5.9\% | 45.9\% | (1.9\%) | 9.9\% | 10.9\% | 13.2\% | (5.0\%) | 15.7\% | 5.8\%/ |
| \% Increase in Property Rates Revenue | 8.64 | 5.6\% | . $0 \%$ | 28.0 | 4.8\% | .0\% | 33.5\% | 25.1\% | (7.0\%) |
| \% Increase in Electricity Revenue | 6.8\% | 0\% | .0\% | 7.6\% | 7.5\% | .0\% | \% | 12.8\% | (9.1\%) |
| \% Increase in Water Revenue | . $7 \%$ | .0\% | .0\% | . $0 \%$ | 0\% | 20.2\% | .0\% | .0\% | .0\% |
| \% Increase in Property Rates \& Senice Charges | 5.7\% | 6.9\% | .8\% | 12.7\% | 5.6\% | 16.1\% | 28.9\% | 20.3\% | (8.8\%) |
| \% Increase in Operating Grant Revenue | 16.0\% | 100.1\% | (4.7\%) | 8.2\% | 34.7\% | 7.1\% | (14.0\%) | 19.5\% | 3.2\% |
| \% Increase in Capial Grant Revenue | 3.5\% | 199.5\% | (28.3\%) | (17.9\%) | . $\%$ | (12.4\%) | (1.6\%) | (19.8\%) | 12.6\% |
| Collection Rate Including Other Revenue | 96.0\% | 99.1\% | 66.7\% | 88.1\% | 92.5\% | 86.7\% | 70.3\% | 85.4\% | 67.3\% |
| Annual Detiors Collection Rate (Payment Level \%) | 90.4\% | 84.1\% | 21.1\% | 80.0\% | 91.3\% | 83.4\% | 65.2\% | 85.9\% | 67.1\% |
| Current Debiors Collection Rate | 90.4\% | 84.1\% | 21.1\% | 80.0\% | 91.3\% | 83.4\% | 65.2\% | 85.9\% | 67.1\% |
| Oustanding Debtors to Revenue | 22.0\% | 11.4\% | 2.2\% | 7.7\% | 27.3\% | 20.1\% | 26.1\% | 17.5\% | 26.5\% |
| Expenditure |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 4.1\% | 42.3\% | (1.7\%) | 7.9\% | 10.8\% | 13.4\% | (2.9\%) | 15.9\% | (3.9\%) |
| \% Increase in Employee Costs | 9.8\% | 33.7\% | 17.4\% | 8.1\% | 13.6\% | 14.6\% | 15.8\% | (1.4\%) | 12.8\% |
| \% Overime measured against Employee Related Costs | 5.6\% | 1.9\% | 8\% | 6.3\% | 2.5\% | 7.3\% | 1.5\% | 5.9\% | 1.5\% |
| \% Increase in Electricity Bulk Purchases | 6.4\% | 0\% | 0\% | 9.0\% | 12.0\% | .0\% | 0\% | 18.6\% | .4\% |
| \% Increase in Water Bulk Purchases | 8.1\% | 0\% | .0\% | .0\% | .0\% | 17.6\% | .0\% | .0\% | . $0 \%$ |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 31.2\% | 37.1\% | 36.4\% | 39.0\% | 44.1\% | 44.4\% | 45.7\% | 32.4\% | 32.4\% |
| Contracted Serices \% of Oper Exp (excl debti impaim and deprec) | 15.5\% | 11.4\% | 1.5\% | 2.4\% | 5.0\% | 4.0\% | 25.0\% | 4.4\% | 3.3\% |
| Debt Impaiment \% of Billable Revenue | 2.7\% | 4.2\% | 9.4\% | 1.2\% | .1\% | 8.0\% | .0\% | 8.6\% | 37.5\% |
| \% Electricity Distribution Losses | 6.7\% | 0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | 37.0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | .0\% | .0\% |
| Employee costs/Total Revenue | 28.0\% | 35.0\% | 32.6\% | 35.2\% | 40.3\% | 36.4\% | 41.6\% | 27.8\% | 25.7\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 672067 | 110194 | 56166 | 46257 | 146428 | 369147 | 28629 | 29148 | 18680 |
| Interally Funded and Other | 2035219 | 8817 | 15175 | 23096 | 19930 | 58285 | 2300 | 7282 |  |
| Grant Funding and Other | 3689848 | 1477 | 40991 | 23161 | 126498 | 310862 | 26329 | 21866 | 18680 |
| Interally Generated Funds \% of Non Grant Fundinc | 67.1\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | .0\% |
| Borrowing \% of Non Grant Funding | 32.9\% | 0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Grant Funding \% of Total Funding | 54.9\% | 64.9\% | 73.0\% | 50.1\% | 86.4\% | 84.2\% | 92.0\% | 75.0\% | 100.0\% |
| Borrowing |  |  |  |  |  |  |  |  |  |
| Total Barrowing Liability | 944067 | 2437 |  | 202 | 20486 | 109524 | 6211 | 26372 |  |
| Borrowing for the Financial Year | 1000000 |  |  |  |  |  |  |  |  |
| Cost of Borrowing for the Financial Year | 2534850 | 1668 | 234 | 39 | 11420 | 34053 | 5050 | 7933 | 677 |
| Total Cost of Debt as a\% of Total Borrowing Liability | 26.8\% | 68.4\% | .0\% | 19.3\% | 55.7\% | 31.1\% | 81.3\% | 30.1\% | .0\% |
| Financing Cost \% of Asset Ease | 5.2\% | .2\% | .1\% | .0\% | .9\% | .8\% | 2.3\% | 1.0\% | .8\% |
| Capital Charges \% of Operating Expenditure | 8.3\% | .6\% | .2\% | .0\% | 1.4\% | 3.7\% | 3.7\% | 2.2\% | .5\% |
| Borowing \% of Total Assets | 19.2\% | . $3 \%$ | .0\% | .1\% | 1.6\% | 2.7\% | 2.8\% | 3.4\% | .0\% |
| Capital Charges to Own Revenue | 9.0\% | 1.5\% | 1.8\% | .1\% | 1.8\% | 6.7\% | 11.0\% | 2.6\% | .8\% |
| Borowed Funding of own Capita Expenditure | 32.9\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Gearing | 22.8\% | .2\% | .0\% | .1\% | 1.3\% | 2.6\% | 2.5\% | 3.3\% | .0\% |
| Curent Ratio | 1.7 | 5.0 | 10.7 | 6.2 | 2.0 | 2.5 | 5.6 | 3.1 | 2.0 |
| Liquidity Ratio |  | 4.5 | 10.4 | 5.3 | ${ }^{6}$ | 1.6 | ${ }^{.6}$ | . 9 | . 3 |
| Finance charges and Depreciaition/Total Revenue | 10.9\% | 16.3\% | 14.4\% | 7.4\% | 8.9\% | 15.2\% | 8.5\% | 9.3\% | 5.5\% |
| Debt coverage | 13.6 | 10.5 | 1.6 | ${ }^{13.3}$ | 35.1 | 13.4 | 3.5 | 37.2 | 33.0 |
| Capital Programme |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |
| Trading Services | 2195944 |  |  | 500 | 4030 | 320862 |  | 3000 |  |
| Total Appropriation - Electricity Infastucture | 666147 |  |  | 500 | 4030 |  |  |  |  |
| Total Appropriation - Water Infrastucture | 785626 |  |  |  |  | 248097 |  |  |  |
| Total Appropiation - Waste Water Management | 617900 |  |  |  |  | 72765 |  |  |  |
| Total Appropriaiton - Waste Management | 126271 |  |  |  |  |  |  | 3000 |  |
| Economic and Environmental | 2357173 |  |  | 41557 | 46385 | 590 | 23314 | 19980 | 11680 |
| Total Appropriaion - Planning and Development | 266102 |  |  | 20369 | 10502 | 590 |  | 114 |  |
| Total Appropitiation - Road Transport | 2091071 |  |  | 21188 | 35883 |  | 23314 | 19866 | 11680 |
| Total Appropiation - Environmental Protection |  |  |  |  |  |  |  |  |  |
| Governance and Administration | 344182 | 110194 | 4875 | 200 | 20171 | 46695 |  | 607 |  |
| Community and Public Safery | 1667591 |  | 51291 | 2000 | 75843 | 1000 | 5315 | 2251 | 7000 |
| Other | 120177 |  |  | 2000 |  |  |  | 3310 |  |





|  | KZN241 | \|KZN242 | \|KZN244 | \|KZN245 | DC24 | \|KZN252 | \|KZN253 | \|KZN254 | DC25 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Endumeni <br> (M) | Nquthu <br> (L) | Msinga <br> (L) | Umvoti <br> (M) | Umzinyathi <br> (L) | Newcastle <br> (H) | eMadlangeni <br> (L) | Dannhauser <br> (L) | Amajuba <br> (L) |
| R thousands |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 253838 | 172806 | 173539 | 258603 | 338601 | 1709674 | 75035 | 126863 | 161781 |
| Total Operating Expenditure | 255735 | 158462 | 183619 | 230801 | 394348 | 1955731 | 73335 | 99245 | 172169 |
| Operating Performance Surplus ( Deficit) | (1897) | 14344 | (10080) | 27802 | (55 747) | (246057) | 1700 | 27619 | (10 388) |
| Cash and Cash Equivalents at the Year End | 42636 | 292728 | 53134 | 1706 | 23554 | 40554 | 33748 | 122057 | (27 903) |
| Net Increase I (Decrease) in Cash held for the Year | 257 | 28369 | (31 064) | 6541 | (4953) | 1372 | 11562 | 122057 | (10969) |
| Cash Backing / Surplus (Deficit) Reconciliation | 2672 | 311299 | 97061 | 46269 | 48232 | 306029 | 47764 | 13322 | (14625) |
| Cash Coverage Ratio | 2.3 | 29.6 | 6.6 | . 1 | 1.0 | . 3 | 7.5 | 21.9 | (2.6) |
|  |  |  |  |  |  |  |  |  |  |
| STATEMENT OF OPERATING PERFORMANCERevenue |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 1.4\% | 7.8\% | (2.0\%) | 26.2\% | 9.0\% | 8.1\% | 9.1\% | 9.3\% | (.8\%) |
| \% Increase in Property Rates Revenue | 18.1\% | 31.1\% | 1.1\% | 12.3\% | .0\% | 6.4\% | 5.0\% | 74.8\% | . $0 \%$ |
| \% Increase in Electricity Revenue | 3.7\% | 19.0\% | .0\% | 15.1\% | .0\% | 9.8\% | 7.7\% | .0\% | .0\% |
| \% Increase in Water Revenue | 0\% | . $0 \%$ | .0\% | . $0 \%$ | (8.9\%) | 12.8\% | . $0 \%$ | . $0 \%$ | 18.4\% |
| \% Increase in Property Rates \& Service Charges | 8.0\% | 28.0\% | 2.8\% | 12.9\% | (6.7\%) | 9.1\% | 6.2\% | 67.7\% | 15.3\% |
| \% Increase in Operating Grant Revenue | (10.7\%) | (5.2\%) | (1.4\%) | 4.5\% | 9.0\% | 6.0\% | 10.6\% | (5.1\%) | 3.9\% |
| \% Increase in Capital Grant Revenue | (29.5\%) | (3.2\%) | (5.9\%) | (62.2\%) | (10.8\%) | .0\% | 40.3\% | (16.5\%) | (100.0\%) |
| Collection Rate Including Other Revenue | 96.1\% | 79.7\% | 56.5\% | 81.6\% | 42.1\% | 82.7\% | 100.0\% | 89.2\% | 89.0\% |
| Annual Debtors Collection Rate (Payment Level \%) | 94.1\% | 63.2\% | 45.9\% | 76.0\% | 36.7\% | 82.0\% | 90.1\% | 66.2\% | 59.1\% |
| Current Debtors Collection Rate | 94.1\% | 63.2\% | 45.9\% | 76.0\% | 36.7\% | 82.0\% | 90.1\% | 66.2\% | 59.1\% |
| Outstanding Debtors to Revenue | 6.1\% | 15.9\% | 9.2\% | 26.7\% | 17.0\% | 32.6\% | 31.8\% | 4.1\% | 15.1\% |
| O/S Service Debtors to Revenue | 7.5\% | 60.5\% | 145.5\% | 57.4\% | 110.9\% | 41.4\% | 65.6\% | 27.1\% | 107.2\% |
| Expenditure |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | (1.0\%) | 24.5\% | (15.0\%) | 11.1\% | (2.6\%) | 6.6\% | 6.8\% | 15.5\% | 6.5\% |
| \% Increase in Employee Costs | 3.8\% | 36.0\% | 11.3\% | 19.6\% | 2.8\% | 7.7\% | 14.7\% | 15.8\% | (2.9\%) |
| \% Overtime measured against Employee Related Costs | 1.5\% | 3.2\% | 1.5\% | .0\% | 3.4\% | 4.0\% | . $4 \%$ | 2.6\% | 5.2\% |
| \% Increase in Electricity Bulk Purchases | (10.3\%) | 12.3\% | .0\% | 8.0\% | .0\% | 17.9\% | 7.9\% | .0\% | . $0 \%$ |
| \% Increase in Water Bulk Purchases | .0\% | . $0 \%$ | .0\% | . $0 \%$ | 11.4\% | .0\% | .0\% | .0\% | 110.3\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 41.0\% | 35.7\% | 22.2\% | 48.6\% | 41.1\% | 30.5\% | 40.9\% | 37.1\% | 56.4\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 7.6\% | 6.4\% | 3.2\% | 3.9\% | 20.0\% | 3.4\% | 1.7\% | 8.9\% | 7.4\% |
| Debt Impairment \% of Billable Revenue | 3.0\% | 2.2\% | 13.7\% | 1.7\% | 67.8\% | 4.5\% | 6.6\% | .0\% | 25.5\% |
| \% Electricity Distribution Losses | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | .0\% | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% |
| Employee costs/Total Revenue | 38.8\% | 30.7\% | 20.3\% | 38.4\% | 36.6\% | 27.9\% | 35.5\% | 26.9\% | 48.8\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 24411 | 88785 | 43800 | 45077 | 375493 | 275667 | 25222 | 51353 | 91041 |
| Internally Funded and Other | 8403 | 32396 | 8000 | 18766 | 1758 | 33042 | 900 | 29586 |  |
| Grant Funding and Other | 16038 | 56389 | 35800 | 26311 | 373735 | 201110 | 24322 | 21767 | 91041 |
| Internally Generated Funds \% of Non Grant Fundinc | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 44.3\% | 100.0\% | 100.0\% | .0\% |
| Borrowing \% of Non Grant Funding |  |  |  | . $0 \%$ | .0\% | 55.7\% | . $0 \%$ | .0\% | .0\% |
| Grant Funding \% of Total Funding | 65.6\% | 63.5\% | 81.7\% | 58.4\% | 99.5\% | 73.0\% | 96.4\% | 42.4\% | 100.0\% |
| Borrowing |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability |  |  |  | 5500 | 67334 | 528190 | 703 |  | 9226 |
| Borrowing for the Financial Year |  |  |  |  |  | 41515 |  |  |  |
| Cost of Borrowing for the Financial Year | 3461 | 129 |  | 19509 | 10144 | 94091 | 153 |  | 762 |
| Total Cost of Debt as a \% of Total Borrowing Liability | .0\% | .0\% | .0\% | 354.7\% | 15.1\% | 17.8\% | 21.8\% | .0\% | 8.3\% |
| Financing Cost \% of Asset Base | 1.3\% | .0\% | . $0 \%$ | 4.9\% | .7\% | 2.4\% | .1\% | .0\% | . $2 \%$ |
| Capital Charges \% of Operating Expenditure | 1.4\% | .1\% | . $0 \%$ | 8.5\% | 2.6\% | 4.8\% | .2\% | .0\% | .4\% |
| Borrowing \% of Total Assets | .0\% | .0\% | .0\% | 1.4\% | 4.8\% | 13.5\% | .6\% | .0\% | 2.2\% |
| Capital Charges to Own Revenue | 1.6\% | . $2 \%$ | . $0 \%$ | 15.4\% | 14.5\% | 6.8\% | . $3 \%$ | .0\% | 2.7\% |
| Borrowed Funding of own Capital Expenditure | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | 121.4\% | .0\% | .0\% | .0\% |
| Gearing | .0\% | .0\% | .0\% | 1.2\% | 3.8\% | 12.1\% | . $4 \%$ | .0\% | 1.2\% |
| Current Ratio | 1.1 | 117.6 |  | 2.6 | 3.1 |  | 8.2 | 1.4 | 2.9 |
| Liquidity Ratio |  | 106.2 |  | . 1 |  |  | 4.6 | 1.2 | . 5 |
| Finance charges and Depreciation/Total Revenue | 3.9\% | 5.3\% | 13.6\% | 9.8\% | 17.3\% | 22.9\% | 7.9\% | 5.9\% | 16.8\% |
| Debt coverage | 36.3 | 5.2 | 6.9 | 6.3 | 3.2 | 37.0 | 29.0 | 15.8 | 8.7 |
| Capital Programme |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |
| Trading Services | 9580 | 2700 |  | 11475 | 339987 | 119179 | 8100 |  | 91041 |
| Total Appropriation - Electricity Infrastructure | 8340 | 100 |  | 10125 |  | 14936 | 8100 |  |  |
| Total Appropriation - Water Infrastructure |  |  |  |  | 293760 | 98196 |  |  | 91041 |
| Total Appropriation - Waste Water Management | 120 |  |  |  | 46227 | 6047 |  |  |  |
| Total Appropriation - Waste Management | 1120 | 2600 |  | 1350 |  |  |  |  |  |
| Economic and Environmental | 7543 | 51979 | 35800 | 25313 | 310 | 109904 | 500 | 100 |  |
| Total Appropriation - Planning and Development |  | 100 |  | 910 | 310 | 32672 | 450 | 100 |  |
| Total Appropriation - Road Transport | 7543 | 51879 | 35800 | 24403 |  | 77231 | 50 |  |  |
| Total Appropriation - Environmental Protection |  |  |  |  |  |  |  |  |  |
| Governance and Administration | 517 | 1128 | 8000 | 5570 | 645 | 21371 | 16522 | 49703 |  |
| Community and Public Safety | 6801 | 32978 |  | 2719 | 34551 | 25213 | 100 | 1550 |  |
| Other |  |  |  |  |  |  |  |  |  |






|  | KZN276 | DC27 | \|KZN281 | KZN282 | KZN284 | KZN285 | KZN286 | DC28 | \|KZN291 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | The New <br> Big 5 False Bay <br> (M) | Umkhanyakude <br> (M) | Mfolozi <br> (M) | uMhlathuze <br> (H) | uMlalazi <br> (L) | Mthonjaneni <br> (L) | Nkandla <br> (M) | King <br> Cetshwayo (H) | Mandeni <br> (L) |
| R thousands |  |  |  |  |  |  |  |  |  |
| \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |
| Trading Services | .0\% | 100.0\% | .0\% | 58.3\% | 8.4\% | 30.7\% | .0\% | 97.5\% | 3.0\% |
| \% of Capital Budget - Electricity Infrastructure | .0\% | 0\% | .0\% | 26.9\% | 2.0\% | 25.7\% | .0\% | .0\% | 3.0\% |
| \% of Capital Budget - Water Infrastructure | .0\% | 81.0\% | . $0 \%$ | 21.5\% | . $0 \%$ | . $0 \%$ | . $0 \%$ | 96.8\% | .0\% |
| \% of Capital Budget - Waste Water Management | 0\% | 19.0\% | .0\% | 9.2\% | 0\% | .0\% | .0\% | .0\% | .0\% |
| \% of Capital Budget - Waste Management | .0\% | .0\% | . $0 \%$ | .7\% | 6.4\% | 5.0\% | . $0 \%$ | .7\% | .0\% |
| Economic and Environmental | 36.3\% | .0\% | 100.0\% | 24.6\% | 62.2\% | 56.4\% | 91.9\% | .0\% | 88.0\% |
| \% of Capital Budget - Planning and Development | 14.4\% | 0\% | 100.0\% | 1.5\% | 3.2\% | .0\% | 91.9\% | .0\% | 17.1\% |
| \% of Capital Budget - Road Transporl | 21.9\% | .0\% | . $0 \%$ | 23.2\% | 59.0\% | 56.4\% | .0\% | .0\% | 70.5\% |
| \% of Capital Budget - Environmental Protection | 0\% | .0\% | .0\% | 0\% | .0\% | .0\% | .0\% | .0\% | .4\% |
| Governance and Administration | 6.0\% | .0\% | .0\% | 9.0\% | 7.0\% | 3.5\% | 8.1\% | 2.3\% | 4.3\% |
| Community and Public Safety | 57.7\% | . $0 \%$ | . $0 \%$ | 8.1\% | 22.0\% | 9.4\% | . $0 \%$ | .1\% | 4.8\% |
| Other | .0\% | .0\% | . $0 \%$ | .0\% | .4\% | . $0 \%$ | .0\% | .0\% | .0\% |
| Asset Management |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 296168 | 1641571 | 91423 | 5329789 | 739466 | 187715 | 322370 | 2848431 | 411303 |
| Capital Asset Renewal | 5000 |  |  | 110000 | 8310 |  |  | 385546 | 13165 |
| Operational Repairs \& Maintenance | 5689 |  | 9000 | 410803 |  | 10131 |  | 58196 |  |
| Asset Renewal \% of Depreciation | 41.2\% | .0\% | .0\% | 43.6\% | 21.3\% | . $0 \%$ | . $0 \%$ | 602.4\% | 62.7\% |
| R\&M \% of PPE | 1.9\% | 0\% | 9.8\% | 7.7\% | .0\% | 5.4\% | .0\% | 2.0\% | .0\% |
| Asset Renewal and R\&M as a \% of PPE | 3.6\% | 0\% | 9.8\% | 9.8\% | 1.1\% | 5.4\% | .0\% | 15.6\% | 3.2\% |
| Depreciation as \% of Asset Base | 4.1\% | 1.7\% | 2.0\% | 4.7\% | 5.3\% | 2.0\% | .9\% | 2.2\% | 5.1\% |
| Repairs \& Maintenance/Total Revenue | 3.9\% | .0\% | 6.3\% | 15.6\% | .0\% | 7.3\% | .0\% | 9.1\% | .0\% |
| AVERAGE HOUSEHOLD BILLS |  |  |  |  |  |  |  |  |  |
| Percentage Increases |  |  |  |  |  |  |  |  |  |
| Property rates | 6.0\% | .0\% | .0\% | 6.4\% | (96.3\%) | .0\% | .0\% | .0\% | .0\% |
| Electricity: Basic levy | .0\% | .0\% | . $0 \%$ | . $0 \%$ | 7.6\% | 12.2\% | .0\% | .0\% | 11.0\% |
| Electricity: Consumption | 0\% | .0\% | .0\% | 7.2\% | (62.2\%) | 12.2\% | .0\% | .0\% | 11.0\% |
| Water: Basic levy | 0\% | .0\% | .0\% | 6.0\% | .0\% | .0\% | .0\% | 10.0\% | .0\% |
| Water: Consumption | 0\% | .0\% | .0\% | 5.9\% | .0\% | .0\% | .0\% | 9.9\% | .0\% |
| Sanitation | .0\% | .0\% | .0\% | 6.0\% | .0\% | .0\% | .0\% | 10.0\% | .0\% |
| Refuse removal | 0\% | .0\% | .0\% | 6.0\% | 6.0\% | 6.0\% | .0\% | .0\% | 6.0\% |
| Other | 6.0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |
| Property rates | 1089.12 | . 00 | . 00 | 335.46 | 259.93 | 237.60 | . 00 | . 00 | 69.47 |
| Electricity: Basic levy | . 00 | . 00 | . 00 | . 00 | 231.44 | 82.15 | . 00 | . 00 | 258.14 |
| Electricity: Consumption | . 00 | . 00 | . 00 | 739.10 | 743.15 | 731.19 | . 00 | . 00 | 398.19 |
| Water: Basic levy | 00 | . 00 | . 00 | 18.60 | . 00 | . 00 | . 00 | 51.04 | . 00 |
| Water: Consumption | . 00 | . 00 | . 00 | 177.01 | . 00 | . 00 | . 00 | 167.67 | . 00 |
| Sanitation | 00 | . 00 | . 00 | 154.40 | . 00 | . 00 | . 00 | 191.97 | . 00 |
| Refuse removal | . 00 | . 00 | . 00 | 112.37 | 132.54 | 70.49 | . 00 | . 00 | 121.59 |
| Other | 175.77 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | 1264.89 | . 00 | . 00 | 1536.94 | 1367.06 | 1121.44 | . 00 | 410.68 | 847.39 |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |
| Total Number of Households | 4370 | 150735 | 0 | 86609 | 0 | 0 | 0 | 193464 | 40759 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |
| Water (kilolitres per household per month) | 4 | 0 | 0 | 6 | 0 | 0 | 0 | 10 | 0 |
| Electricity (kwh per household per month) | 0 | 0 | 0 | 50 | 50 | 0 | 0 | 0 | 0 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |
| Water (6 kilolitres per household per month) | 171 | 0 | 0 | 49665 | 0 | 0 | 0 | 0 | 0 |
| Sanitation (free minimum level service) | 171 | 0 | 0 | 38063 | 0 | 0 | 0 | 0 | 0 |
| Electricity/Other energy ( 50 kwh per household per month) | 0 | 0 | 4000 |  | 0 | 0 | 0 | 0 | 0 |
| Refuse(removed at least once a week) | 0 | 0 | 0 | 18470 | 0 | 0 | 0 | 0 | 0 |
| Cost of Free Basic Services provided | 0 | d |  | 105749 | 190 |  |  | 205 |  |
| Water (6 kilolitres per household per month) |  |  |  | 69858 |  |  |  | 114 |  |
| Sanitation (free minimum level service) |  |  |  | 18698 |  |  |  | 92 |  |
| Electricity/Other energy ( 50 kwh per household per month) | 0 |  |  |  | 34 |  |  |  |  |
| Refuse(removed at least once a week) |  |  |  | 16271 | 156 |  |  |  |  |
| Average Cost per Household Per Annum | . 00 | . 00 | . 00 | 4469.06 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Water (6 kilolitres per household per month) | . 00 | . 00 | . 00 | 1406.59 | . 00 | . 00 | . 00 | . 00 | 00 |
| Sanitation (free minimum level service) | . 00 | . 00 | . 00 | 491.24 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Electricity/Other energy ( 50 kwh per household per month), | . 00 | . 00 | . 00 | 1690.27 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Refuse(removed at least once a week) | . 00 | . 00 | . 00 | 880.96 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" |  |  |  | 221956 |  |  |  |  |  |
| Revenue cost of free services provided (excl property rates and other) |  | 6300 |  | 4621 | 3062 | 147 | 1475 | 5311 |  |
| Local Government Equitable Share | 79379 | 292146 | 98724 | 263487 | 148417 | 63687 | 79169 | 433405 | 122874 |
| MTREF Funded / Unfunded | Funded | Unfunded | Funded | Funded | Funded | Funded | Funded | Funded | Funded |


|  | KZN292 | KZN293 | KZN294 | DC29 | KZN433 | KZN434 | KZN435 | KZN436 | DC43 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | KwaDukuza <br> (H) | Ndwedwe <br> (L) | Maphumulo <br> (M) | iLembe <br> (L) | Greater <br> Kokstad (L) | Ubuhlebezwe <br> (L) | Umzimkhulu (M) | Dr Nkosazana <br> Dlamini Zuma (M) | Harry <br> Gwala (L) |
| R thousands |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 1362421 | 129794 | 105873 | 589783 | 322232 | 122091 | 204882 | 156200 | 361426 |
| Total Operating Expenditure | 1338193 | 127457 | 98729 | 579600 | 374138 | 134696 | 242639 | 141997 | 393941 |
| Operating Performance Surplus I (Deficit) | 24227 | 2337 | 145 | 10182 | (51 906) | (12605) | (37 757) | 14203 | (32 515) |
| Cash and Cash Equivalents at the Year End | 272490 | 52186 | 25885 | 111808 | 43696 | 87969 | 75463 | 22879 | 32877 |
| Net Increase I (Decrease) in Cash held for the Year | (90 796) | (32 430) | 625 | 55869 | 294 | 34796 | (7931) | 899 | 13000 |
| Cash Backing / Surplus (Deficit) Reconciliation | 110152 |  | 1546 | 81960 | 68171 | 89689 | 50286 | 54317 | 12331 |
| Cash Coverage Ratio | 3.0 | 7.3 | 4.4 | 3.1 | 1.9 | 11.0 | 6.0 | 2.7 | 1.4 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 7.9\% | 3.5\% | 5.0\% | (.6\%) | 9.3\% | 8.5\% | 4.6\% | .0\% | (2.3\%) |
| \% Increase in Property Rates Revenue | 13.2\% | 32.6\% | (8.7\%) | .0\% | 6.0\% | 21.4\% | 40.4\% | .0\% | .0\% |
| \% Increase in Electricity Revenue | 4.7\% | .0\% | . $0 \%$ | . $0 \%$ | 8.2\% | .0\% | . $0 \%$ | .0\% | .0\% |
| \% Increase in Water Revenue | .0\% | .0\% | . $0 \%$ | (15.7\%) | . $0 \%$ | . $0 \%$ | . $0 \%$ | .0\% | 6.0\% |
| \% Increase in Property Rates \& Service Charges | 7.9\% | 32.6\% | (8.7\%) | (23.3\%) | 12.0\% | 19.4\% | 37.8\% | .0\% | 8.3\% |
| \% Increase in Operating Grant Revenue | .6\% | (1.2\%) | 4.2\% | 8.3\% | 15.5\% | 5.5\% | 2.9\% | .0\% | (4.7\%) |
| \% Increase in Capital Grant Revenue | (30.2\%) | (9.6\%) | (1.8\%) | (17.2\%) | 58.7\% | (20.8\%) | (1.4\%) | . $0 \%$ | 12.6\% |
| Collection Rate Including Other Revenue | 93.5\% | 69.9\% | 75.2\% | 63.5\% | 88.7\% | 235.1\% | 87.9\% | 87.0\% | 47.0\% |
| Annual Debtors Collection Rate (Payment Level \%) | 93.0\% | 43.2\% | 49.8\% | 55.4\% | 85.8\% | 201.0\% | 57.5\% | 66.8\% | 44.5\% |
| Current Debtors Collection Rate | 93.4\% | 43.2\% | 49.8\% | 55.4\% | 85.8\% | 201.0\% | 57.5\% | 66.8\% | 44.5\% |
| Outstanding Debtors to Revenue | 11.6\% | .0\% | 11.0\% | 24.1\% | 9.8\% | 7.7\% | 7.1\% | 8.1\% | 16.8\% |
| O/S Service Debtors to Revenue | 14.1\% | .1\% | 98.6\% | 102.5\% | 13.1\% | 51.8\% | 110.8\% | 51.4\% | 100.6\% |
| Expenditure |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 5.9\% | 9.9\% | (.7\%) | (1.9\%) | 15.9\% | 8.0\% | 18.2\% | .0\% | (.9\%) |
| \% Increase in Employee Costs | 5.7\% | 16.0\% | (9.6\%) | (4.4\%) | 18.0\% | 9.8\% | 23.0\% | .0\% | 12.7\% |
| \% Overtime measured against Employee Related Costs | 6.9\% | 1.1\% | .0\% | 1.9\% | 2.9\% | 4.9\% | 1.6\% | 2.3\% | 1.3\% |
| \% Increase in Electricity Bulk Purchases | 6.4\% | .0\% | . $0 \%$ | . $0 \%$ | 9.4\% | .0\% | .0\% | .0\% | .0\% |
| \% Increase in Water Bulk Purchases | 0\% | .0\% | .0\% | 84.3\% | . $0 \%$ | . $0 \%$ | . $0 \%$ | . $0 \%$ | 23.0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 26.5\% | 37.1\% | 31.7\% | 38.9\% | 39.3\% | 53.2\% | 31.1\% | 45.1\% | 41.1\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 2.5\% | 13.1\% | 12.3\% | 8.0\% | 9.7\% | 5.7\% | 3.5\% | 8.8\% | 13.4\% |
| Debt Impairment \% of Billable Revenue | 3.2\% | 29.6\% | 6.4\% | 40.2\% | 3.9\% | 10.4\% | 22.8\% | 2.3\% | 43.0\% |
| \% Electricity Distribution Losses | 0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | 0\% | .0\% | . $0 \%$ | 44.1\% | . $0 \%$ | . $0 \%$ | . $0 \%$ | . $0 \%$ | .0\% |
| Employee costs/Total Revenue | 23.8\% | 31.0\% | 25.2\% | 30.2\% | 35.5\% | 49.6\% | 30.0\% | 37.3\% | 38.2\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 303158 |  |  | 347899 | 45225 | 65912 | 57350 | 62210 | 350299 |
| Internally Funded and Other | 232723 |  |  | 137945 | 13700 | 11207 | 17607 | 14196 | 14527 |
| Grant Funding and Other | 68249 |  |  | 209954 | 31525 | 54706 | 39743 | 48014 | 335772 |
| Internally Generated Funds \% of Non Grant Fundinç | 99.1\% | .0\% | .0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| Borrowing \% of Non Grant Funding |  | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | . $0 \%$ | .0\% | .0\% |
| Grant Funding \% of Total Funding | 22.5\% | . $0 \%$ | .0\% | 60.3\% | 69.7\% | 83.0\% | 69.3\% | 77.2\% | 95.9\% |
| Borrowing |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability | 240792 |  | 3162 | 69148 | 1089 | 63 |  | 550 | 12353 |
| Borrowing for the Financial Year | 2186 |  |  |  |  |  |  |  |  |
| Cost of Borrowing for the Financial Year | 25410 |  | 8203 | 51885 | 3046 |  | 60 | 1360 | 4951 |
| Total Cost of Debt as a \% of Total Borrowing Liability | 10.6\% | .0\% | 259.4\% | 75.0\% | 279.6\% | .0\% | .0\% | 247.2\% | 40.1\% |
| Financing Cost \% of Asset Base | 1.2\% | .0\% | 4.0\% | 2.7\% | . $6 \%$ | . $0 \%$ | . $0 \%$ | . $5 \%$ | . $3 \%$ |
| Capital Charges \% of Operating Expenditure | 1.9\% | .0\% | 8.3\% | 9.0\% | .8\% | .0\% | .0\% | 1.0\% | 1.3\% |
| Borrowing \% of Total Assets | 11.6\% | .0\% | 1.6\% | 3.6\% | .2\% | .0\% | .0\% | .2\% | .6\% |
| Capital Charges to Own Revenue | 2.1\% | .0\% | 50.4\% | 26.9\% | 1.2\% | . $0 \%$ | . $3 \%$ | 3.1\% | 6.7\% |
| Borrowed Funding of own Capital Expenditure |  | .0\% | .0\% | .0\% |  | .0\% | .0\% | .0\% | .0\% |
| Gearing | 12.4\% | .0\% | 1.5\% | 3.5\% | . $2 \%$ | .0\% | . $0 \%$ | . $2 \%$ | .6\% |
| Current Ratio |  | 1.1 |  | 2.1 | 2.9 | 4.9 | 8.9 | 3.4 | 1.4 |
| Liquidity Ratio |  |  |  |  |  | 4.3 | 7.5 | 2.9 | . 5 |
| Finance charges and Depreciation/Total Revenue | 7.6\% | 12.3\% | 14.1\% | 12.5\% | 23.3\% | 15.6\% | 20.4\% | 8.3\% | 9.4\% |
| Debt coverage | 33.4 | 3.1 | 1.7 | 3.2 | 25.9 | 3.9 | 4.6 | 7.0 | 11.0 |
| Capital Programme |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |
| Trading Services | 56907 |  |  | 325364 | 9500 |  |  |  | 342314 |
| Total Appropriation - Electricity Infrastructure | 56587 |  |  |  | 5000 |  |  |  |  |
| Total Appropriation - Water Infrastructure |  |  |  | 285864 |  |  |  |  | 5042 |
| Total Appropriation - Waste Water Management |  |  |  | 39500 |  |  |  |  | 337272 |
| Total Appropriation - Waste Management | 320 |  |  |  | 4500 |  |  |  |  |
| Economic and Environmental | 192679 |  |  |  | 32675 | 44469 | 52693 | 59138 | 3362 |
| Total Appropriation - Planning and Development | 5000 |  |  |  | 4500 |  | 450 | 59138 | 3362 |
| Total Appropriation - Road Transport | 187679 |  |  |  | 28175 | 44469 | 52243 |  |  |
| Total Appropriation - Environmental Protection |  |  |  |  |  |  |  |  |  |
| Governance and Administration | 18650 |  |  | 22535 | 3050 | 2270 | 3657 | 2602 | 4624 |
| Community and Public Safety | 34921 |  |  |  |  | 19174 | 1000 | 470 |  |
| Other |  |  |  |  |  |  |  |  |  |



