| R thousands | Location |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { LIM331 } \\ & \text { Greater } \\ & \text { Giyani (L) } \end{aligned}$ | LIM332 <br> Greater <br> Letaba (L) | $\mid$ LIM333 <br> Greater <br> Tzaneen (H) | \|LIM334 <br> Ba-Phalaborwa <br> (M) | $\begin{aligned} & \text { LIM335 } \\ & \text { Maruleng } \\ & \text { (L) } \end{aligned}$ | DC33 <br> Mopani <br> (L) | LIM341 <br> Musina <br> (L) | LIM343 <br> Thulamela <br> (M) | LIM344 <br> Makhado <br> (M) |
|  |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 304535 | 278237 | 1006494 | 447425 | 144318 | 955064 | 252510 | 704217 | 696267 |
| Total Operating Expenditure | 28656 | 207297 | 1046702 | 476355 | 148303 | 1063921 | 251260 | 612848 | 846250 |
| Operating Performance Surplus I (Deficit) | 17975 | 70940 | (40 208) | (28930) | (3985) | (108 857) | 1250 | 91369 | (149983) |
| Cash and Cash Equivalents at the Year End | 49720 | 23436 | 12343 | 1849 | 10382 | 122237 | 1039 | 205591 | 44161 |
| Net Increase I (Decrease) in Cash held for the Year | (280) | 13991 | (10657) | 149 | (7670) | 114382 | (3 350) | 5591 | (20 457) |
| Cash Backing / Surplus (Deficit) Reconciliation | 27272 | 14781 | 69570 | 76350 | 64187 | (206532) | 85882 | 548426 | 151053 |
| Cash Coverage Ratio | 2.9 | 1.9 | . 2 | . 1 | 1.4 | 2.1 | . 1 | 5.9 | . 8 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 6.8\% | 6.3\% | 5.6\% | 1.0\% | 9.4\% | 11.8\% | 10.4\% | (4.6\%) | (7.4\%) |
| \% Increase in Property Rates Revenue | (2.9\%) | 44.1\% | 16.9\% | (14.3\%) | 66.9\% | .0\% | (1.0\%) | 5.7\% | 21.4\% |
| \% Increase in Electricity Revenue | .0\% | 21.5\% | 7.2\% | 10.4\% | .0\% | .0\% | (6.9\%) | .0\% | 6.0\% |
| \% Increase in Water Revenue | \% | . $0 \%$ | .0\% | .0\% | .0\% | 83.3\% | .0\% | .0\% | .0\% |
| \% Increase in Property Rates \& Service Charges | (1.8\%) | 28.2\% | 8.3\% | (.7\%) | 62.5\% | 80.3\% | (6.1\%) | 11.7\% | 7.4\% |
| \% Increase in Operating Grant Revenue | (1.7\%) | 1.7\% | (1.0\%) | .9\% | (1.1\%) | 11.1\% | 105.0\% | (20.8\%) | (19.9\%) |
| \% Increase in Capital Grant Revenue | (26.8\%) | (1.3\%) | .7\% | (19.3\%) | 34.3\% | (11.3\%) | 97.5\% | (16.7\%) | (21.6\%) |
| Collection Rate Including Other Revenue | 71.2\% | 75.4\% | 82.3\% | 50.1\% | 91.8\% | 48.3\% | 116.9\% | 35.5\% | 104.9\% |
| Annual Debtors Collection Rate (Payment Level \%) | 41.3\% | 63.9\% | 82.9\% | 49.2\% | 79.3\% | 46.1\% | 97.1\% | 26.0\% | 101.3\% |
| Current Debtors Collection Rate | 41.3\% | 63.9\% | 82.9\% | 49.2\% | 79.3\% | 46.1\% | 97.1\% | 26.0\% | 101.3\% |
| Outstanding Debtors to Revenue | 16.7\% | 4.4\% | 29.4\% | 32.4\% | 11.1\% | 67.9\% | 20.7\% | 50.1\% | 17.9\% |
| O/S Service Debtors to Revenue | 130.3\% | 34.0\% | 49.6\% | 60.2\% | 46.4\% | 272.6\% | 44.2\% | 303.5\% | 34.0\% |
| Expenditure |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 5.0\% | 13.9\% | 8.4\% | 1.4\% | 7.7\% | 5.3\% | 11.2\% | (4.0\%) | 1.3\% |
| \% Increase in Employee Costs | 13.3\% | 7.2\% | 8.7\% | 5.4\% | 6.3\% | (.5\%) | (1.5\%) | 9.2\% | 8.7\% |
| \% Overtime measured against Employee Related Costs | 1.8\% | 6.1\% | 8.3\% | 2.5\% | 4.5\% | 6.2\% | 8.0\% | 2.2\% | 6.9\% |
| \% Increase in Electricity Bulk Purchases | .0\% | (22.1\%) | 8.3\% | (2.2\%) | .0\% | .0\% | 20.4\% | .0\% | 13.0\% |
| \% Increase in Water Bulk Purchases | .0\% | .0\% | .0\% | .0\% | .0\% | (9.0\%) | .0\% | .0\% | .0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 51.7\% | 37.3\% | 33.2\% | 34.6\% | 45.6\% | 43.0\% | 43.8\% | 49.0\% | 36.9\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 5.3\% | 5.7\% | 5.5\% | 13.4\% | 7.4\% | 2.7\% | 4.9\% | .5\% | 2.6\% |
| Debt Impairment \% of Billable Revenue | 51.3\% | 15.6\% | 4.0\% | 14.7\% | 13.2\% | 9.9\% | .5\% | 70.6\% | 2.7\% |
| \% Electricity Distribution Losses | .0\% | .0\% | 10.1\% | .0\% | .0\% | .0\% | 1.9\% | .0\% | .0\% |
| \% Water Distribution Losses | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Employee costs/Total Revenue | 40.2\% | 25.1\% | 29.5\% | 28.9\% | 35.0\% | 38.5\% | 38.5\% | 31.8\% | 37.6\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 112877 | 143405 | 133688 | 48460 | 81666 | 449284 | 40064 | 202030 | 140276 |
| Internally Funded and Other | 50941 | 88429 | 21381 | 19000 | 33748 | 8328 | 1250 | 91369 | 38930 |
| Grant Funding and Other | 61936 | 54976 | 92307 | 29460 | 47918 | 440956 | 38814 | 110661 | 101346 |
| Internally Generated Funds \% of Non Grant Funding | 100.0\% | 100.0\% | 51.7\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| Borrowing \% of Non Grant Funding | . $0 \%$ | .0\% | 48.3\% | . $0 \%$ | . $0 \%$ | . $0 \%$ | . $0 \%$ | .0\% | . $0 \%$ |
| Grant Funding \% of Total Funding | 54.9\% | 38.3\% | 69.0\% | 60.8\% | 58.7\% | 98.1\% | 96.9\% | 54.8\% | 72.2\% |
| Borrowing |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability |  |  | 114161 | 28000 |  |  | 27059 |  | 124094 |
| Borrowing for the Financial Year |  |  | 20000 |  |  |  |  |  |  |
| Cost of Borrowing for the Financial Year | 550 |  | 29755 | 1519 | 74 |  | 10138 | 500 | 9327 |
| Total Cost of Debt as a \% of Total Borrowing Liability | .0\% | .0\% | 26.1\% | 5.4\% | .0\% | .0\% | 37.5\% | .0\% | 7.5\% |
| Financing Cost \% of Asset Base | .1\% | .0\% | 1.6\% | .1\% | .0\% | .0\% | 2.8\% | .0\% | .4\% |
| Capital Charges \% of Operating Expenditure | .2\% | .0\% | 2.8\% | .3\% | .1\% | .0\% | 4.0\% | .1\% | 1.1\% |
| Borrowing \% of Total Assets | . $0 \%$ | .0\% | 6.2\% | 2.7\% | .0\% | .0\% | 7.5\% | .0\% | 5.8\% |
| Capital Charges to Own Revenue | .7\% | .0\% | 4.4\% | .5\% | .1\% | .0\% | 6.6\% | .2\% | 2.3\% |
| Borrowed Funding of own Capital Expenditure | .0\% | .0\% | 48.3\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Gearing | .0\% | .0\% | 6.0\% | 2.2\% | .0\% | . $0 \%$ | 5.5\% | .0\% | 5.4\% |
| Current Ratio | 1.8 | 2.1 | 1.4 | 74.8 | 4.8 | 1.3 | 1.1 | 14.4 | 3.8 |
| Liquidity Ratio |  | 1.8 |  | 1.2 | 3.8 | . 0 | . 1 | 8.0 | 1.2 |
| Finance charges and Depreciation/Total Revenue | 10.0\% | 5.3\% | 14.3\% | 15.3\% | 23.0\% | 19.3\% | 12.1\% | 10.6\% | 19.1\% |
| Debt coverage | 7.1 | 5.2 | 26.9 | 6.7 | 11.2 | 24.2 | 14.2 | 7.7 | 23.4 |
| Capital Programme |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |
| Trading Services | 12400 | 16395 | 29900 | 11600 |  | 440956 | 3000 | 6900 | 37050 |
| Total Appropriation - Electricity Infrastructure | 12400 | 2700 | 29700 | 11600 |  |  | 3000 |  | 37050 |
| Total Appropriation - Water Infrastructure |  |  |  |  |  | 409374 |  |  |  |
| Total Appropriation - Waste Water Management |  | 5845 |  |  |  | 31582 |  |  |  |
| Total Appropriation - Waste Management |  | 7850 | 200 |  |  |  |  | 6900 |  |
| Economic and Environmental | 40600 | 43406 | 97588 | 30460 | 31744 |  | 2086 | 159100 | 85346 |
| Total Appropriation - Planning and Development | 1600 | 3800 | 635 |  |  |  | 2530 | 3100 |  |
| Total Appropriation - Road Transport | 39000 | 39606 | 96953 | 30460 | 31744 |  | 17556 | 156000 | 85346 |
| Total Appropriation - Environmental Protection |  |  |  |  |  |  |  |  |  |
| Governance and Administration | 28441 | 3926 | 5300 | 6400 | 8666 | 5416 | 1250 | 2980 |  |
| Community and Public Safety | 31436 | 79678 | 900 |  | 41256 | 2912 | 15728 | 33050 | 17880 |
| Other |  |  |  |  |  |  |  |  |  |



|  | LIM345 <br> Makhado- <br> Thulamela <br> (M) | DC34 Vhembe (L) <br> (L) | LIM351 Blouberg (L) | $\|$LIM353 <br> Molemole <br> (L) <br> (L) | LIM354 <br> Polokwane <br> (H) | LIM355 <br> Lepelle-Nkumpi <br> (L) | DC35 <br> Capricorn <br> (M) | LIM361 <br> Thabazimbi <br> (L) | \|LIM362 <br> Lephalale <br> (M) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 267167 | 861063 | 222915 | 182808 | 2818325 | 396451 | 671183 | 303508 | 410230 |
| Total Operating Expenditure | 252964 | 758962 | 247642 | 155915 | 2578556 | 305440 | 740662 | 281955 | 465578 |
| Operating Performance Surplus / (Deficit) | 14203 | 102101 | (24727) | 26893 | 239769 | 91011 | (69 479) | 21553 | (55 348) |
| Cash and Cash Equivalents at the Year End | 166695 | 225043 | 28406 | 79338 | 34700 | 271720 | 280440 | 922 | 75505 |
| Net Increase I (Decrease) in Cash held for the Year | 166695 | 50043 | 11610 | 43297 | (15 300) | 55545 | 83842 | 1649 | 15742 |
| Cash Backing / Surplus (Deficit) Reconciliation |  | 91603 | 54961 | 109235 | 10991 | 322444 | 34503 | (26521) | 147148 |
| Cash Coverage Ratio | 9.9 | 4.4 | 2.1 | 8.1 | . 2 | 15.9 | 6.5 | . 0 | 2.6 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | .0\% | (4.5\%) | 10.1\% | 20.9\% | 21.9\% | 14.8\% | 7.0\% | (.7\%) | 3.3\% |
| \% Increase in Property Rates Revenue | .0\% | .0\% | 41.4\% | 14.0\% | 7.6\% | 6.6\% | .0\% | 62.1\% | .8\% |
| \% Increase in Electricity Revenue | .0\% | . $0 \%$ | 44.4\% | (4.0\%) | 15.6\% | .0\% | .0\% | 10.6\% | 12.7\% |
| \% Increase in Water Revenue | .0\% | (25.1\%) | .0\% | . $0 \%$ | 10.0\% | .0\% | 44.5\% | (29.5\%) | 4.4\% |
| \% Increase in Property Rates \& Service Charges | .0\% | (25.1\%) | 40.1\% | 5.1\% | 12.4\% | 6.6\% | 44.5\% | 1.8\% | 8.4\% |
| \% Increase in Operating Grant Revenue | .0\% | (1.1\%) | 4.3\% | 17.3\% | 47.4\% | (2.5\%) | 4.4\% | 4.2\% | (7.1\%) |
| \% Increase in Capital Grant Revenue | 0\% | (2.8\%) | 18.9\% | 40.1\% | 11.4\% | (32.9\%) | 2.2\% | 67.0\% | 29.9\% |
| Collection Rate Including Other Revenue | 157.8\% | 59.1\% | 86.7\% | 68.7\% | 85.2\% | 93.0\% | 21.3\% | 79.3\% | 89.9\% |
| Annual Debtors Collection Rate (Payment Level \%) | 34.7\% | 50.3\% | 80.1\% | 47.6\% | 82.5\% | 48.3\% | 14.4\% | 77.8\% | 86.4\% |
| Current Debtors Collection Rate | 34.7\% | 50.3\% | 80.1\% | 47.6\% | 82.5\% | 48.3\% | 14.4\% | 81.3\% | 86.4\% |
| Outstanding Debtors to Revenue | .0\% | 40.8\% | 12.3\% | 12.8\% | 15.2\% | 28.9\% | 17.4\% | 86.9\% | 34.5\% |
| O/S Service Debtors to Revenue | .0\% | 378.8\% | 56.3\% | 94.8\% | 25.1\% | 402.7\% | 202.6\% | 118.4\% | 54.7\% |
| Expenditure |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | .0\% | (9.5\%) | 29.9\% | 17.1\% | 12.7\% | 4.3\% | 4.5\% | 5.1\% | 6.5\% |
| \% Increase in Employee Costs | .0\% | 1.4\% | 12.0\% | 9.7\% | 12.7\% | 14.8\% | 5.8\% | 14.0\% | 8.6\% |
| \% Overtime measured against Employee Related Costs | .0\% | 5.5\% | 1.1\% | 1.3\% | 4.6\% | 1.6\% | 4.9\% | 4.9\% | .0\% |
| \% Increase in Electricity Bulk Purchases | .0\% | .0\% | 33.3\% | .0\% | 9.5\% | .0\% | .0\% | 8.0\% | 11.5\% |
| \% Increase in Water Bulk Purchases | .0\% | 1050.0\% | .0\% | .0\% | 9.5\% | .0\% | (3.1\%) | 12.0\% | 9.4\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 50.2\% | 67.3\% | 49.1\% | 49.9\% | 27.4\% | 36.6\% | 45.0\% | 45.1\% | 40.8\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 10.6\% | 2.8\% | 2.2\% | 2.4\% | 8.2\% | 11.7\% | 2.9\% | 1.0\% | 3.3\% |
| Debt Impairment \% of Billable Revenue | 50.6\% | 38.6\% | 13.6\% | 9.3\% | 2.9\% | 92.7\% | 90.0\% | 2.7\% | .6\% |
| \% Electricity Distribution Losses | .0\% | .0\% | .0\% | .0\% | 22.5\% | .0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | .0\% |  | .0\% | .0\% | .7\% | .0\% | .0\% | .0\% | . $0 \%$ |
| Employee costs/Total Revenue | 40.8\% | 54.0\% | 42.3\% | 39.6\% | 22.9\% | 22.3\% | 41.5\% | 37.7\% | 39.3\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 107370 | 719503 | 64756 | 70727 | 1096467 | 142477 | 286956 | 85627 | 68080 |
| Internally Funded and Other | 14233 | 35623 | 13594 | 25865 | 239441 | 91011 |  | 33164 | 49580 |
| Grant Funding and Other | 93137 | 683880 | 51162 | 44862 | 622026 | 51466 | 286956 | 52463 | 18500 |
| Internally Generated Funds \% of Non Grant Fundinç | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 50.5\% | 100.0\% | .0\% | 100.0\% | 100.0\% |
| Borrowing \% of Non Grant Funding | .0\% | .0\% | .0\% | . $0 \%$ | 49.5\% | .0\% | .0\% | .0\% | . $0 \%$ |
| Grant Funding \% of Total Funding | 86.7\% | 95.0\% | 79.0\% | 63.4\% | 56.7\% | 36.1\% | 100.0\% | 61.3\% | 27.2\% |
| Borrowing |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability |  |  |  |  | 355622 | 398 | 2383 | 7500 | 86456 |
| Borrowing for the Financial Year |  |  |  |  | 235000 |  |  |  |  |
| Cost of Borrowing for the Financial Year | 396 |  |  |  | 115000 | 28 | 2064 | 4888 | 15653 |
| Total Cost of Debt as a \% of Total Borrowing Liability | .0\% | .0\% | .0\% | .0\% | 32.3\% | 7.1\% | 86.6\% | 65.2\% | 18.1\% |
| Financing Cost \% of Asset Base | .0\% | .0\% | .0\% | .0\% | 1.2\% | .0\% | .1\% | .4\% | 1.2\% |
| Capital Charges \% of Operating Expenditure | .2\% | .0\% | .0\% | .0\% | 4.5\% | . $0 \%$ | . $3 \%$ | 1.7\% | 3.4\% |
| Borrowing \% of Total Assets | .0\% | .0\% | .0\% | .0\% | 3.7\% | .1\% | .1\% | .5\% | 6.7\% |
| Capital Charges to Own Revenue | 1.0\% | .0\% | .0\% | .0\% | 5.9\% | .0\% | 2.5\% | 2.1\% | 5.0\% |
| Borrowed Funding of own Capital Expenditure | .0\% | .0\% | .0\% | .0\% | 49.5\% | .0\% | .0\% | .0\% | .0\% |
| Gearing | .0\% | .0\% | .0\% | .0\% | 3.7\% | .0\% | . $1 \%$ | .6\% | 6.6\% |
| Current Ratio | . 0 | 1.7 | 5.9 | 8.4 | . 9 | 9.8 | 2.3 | .9 | 3.1 |
| Liquidity Ratio | . 0 | 9 | 4.3 | 6.8 | . 1 | 6.7 | 1.1 | . 0 | 1.1 |
| Finance charges and Depreciation/Total Revenue | 8.8\% | 3.7\% | 21.8\% | 4.6\% | 7.8\% | 9.4\% | 10.4\% | 7.9\% | 19.6\% |
| Debt coverage | 54.6 | 10.0 | 36.3 | 8.7 | 12.0 | 12.3 | 3.3 | 64.0 | 36.9 |
| Capital Programme |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |
| Trading Services | 3700 | 693137 | 12080 | 2250 | 595427 |  | 270952 | 26199 | 46939 |
| Total Appropriation - Electricity Infrastructure |  |  | 11000 | 2250 | 31000 |  |  | 6199 | 7000 |
| Total Appropriation - Water Infrastructure |  | 693137 |  |  | 375018 |  | 263952 | 20000 | 29616 |
| Total Appropriation - Waste Water Management |  |  |  |  |  |  | 7000 |  | 10323 |
| Total Appropriation - Waste Management | 3700 |  | 1080 |  | 189409 |  |  |  |  |
| Economic and Environmental | 82700 | 2293 | 45740 | 51694 | 366999 | 90607 |  | 23862 | 18098 |
| Total Appropriation - Planning and Development | 7500 | 2293 |  | 285 | 27500 |  |  | 600 |  |
| Total Appropriation - Road Transport | 75200 |  | 45740 | 51409 | 339499 | 90607 |  | 22262 | 18098 |
| Total Appropriation - Environmental Protection |  |  |  |  |  |  |  | 1000 |  |
| Governance and Administration | 18660 | 14733 | 6900 | 9250 | 61525 | 23920 | 13964 | 5000 |  |
| Community and Public Safety | 2310 | 9340 | 36 | 7534 | 72516 | - 27950 | 2040 | 30566 |  |
| Other |  |  |  |  |  |  |  |  | 3043 |


|  | LIM345 <br> Makhado- <br> Thulamela <br> (M) | $\begin{aligned} & \text { DC34 } \\ & \text { Vhembe } \\ & \text { (L) } \end{aligned}$ | LIM351 <br> Blouberg <br> (L) | $\|$LIM353 <br> Molemole <br> (L) <br> (L) | LIM354 <br> Polokwane <br> (H) | LIM355 <br> Lepelle-Nkumpi <br> (L) | DC35 <br> Capricorn <br> (M) | LIM361 Thabazimbi (L) | LIM362 <br> Lephalale <br> (M) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands <br> \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |
| Trading Services | 3.4\% | 96.3\% | 18.7\% | 3.2\% | 54.3\% | .0\% | 94.4\% | 30.6\% | 68.9\% |
| \% of Capital Budget - Electricity Infrastructure | .0\% | . $0 \%$ | 17.0\% | 3.2\% | 2.8\% | .0\% | .0\% | 7.2\% | 10.3\% |
| \% of Capital Budget - Water Infrastructure | 0\% | 96.3\% | 0\% |  | 34.2\% | . $0 \%$ | 92.0\% | 23.4\% | 43.5\% |
| \% of Capital Budget - Waste Water Management | .0\% | .0\% | 0\% | .0\% | .0\% | .0\% | 2.4\% | .0\% | 15.2\% |
| \% of Capital Budget - Waste Management | 3.4\% | .0\% | 1.7\% | .0\% | 17.3\% | . $0 \%$ | .0\% | .0\% | . $0 \%$ |
| Economic and Environmental | 77.0\% | 3\% | 70.6\% | 73.1\% | 33.5\% | 63.6\% | .0\% | 27.9\% | 26.6\% |
| \% of Capital Budget - Planning and Development | 7.0\% | 3\% | .0\% | .4\% | 2.5\% | . $0 \%$ | .0\% | .7\% | .0\% |
| \% of Capital Budget - Road Transporl | 70.0\% | .0\% | 70.6\% | 72.7\% | 31.0\% | 63.6\% | .0\% | 26.0\% | 26.6\% |
| \% of Capital Budget - Environmental Protection | 0\% | \% | .0\% | .0\% | 0\% | .0\% | .0\% | 1.2\% | .0\% |
| Governance and Administration | 17.4\% | 2.0\% | 10.7\% | 13.1\% | 5.6\% | 16.8\% | 4.9\% | 5.8\% | .0\% |
| Community and Public Safety | 2.2\% | 1.3\% | .1\% | 10.7\% | 6.6\% | 19.6\% | .7\% | 35.7\% | .0\% |
| Other | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | . $0 \%$ | .0\% | .0\% | 4.5\% |
| Asset Management |  |  |  |  |  |  |  |  |  |
| Total Value of PPE |  | 3439197 | 64756 | 260012 | 9514054 | 720518 | 2245354 | 1385714 | 1283898 |
| Capital Asset Renewal |  |  |  |  | 416213 | 44460 | 7650 | 2566 | 44037 |
| Operational Repairs \& Maintenance |  |  | 4561 | 3110 | 203209 | 15746 | 43272 | 23492 | 21254 |
| Asset Renewal \% of Depreciation | .0\% | .0\% | 0\% | 0\% | 231.2\% | 119.2\% | 11.0\% | 11.7\% | 63.9\% |
| R\&M \% of PPE | .0\% | .0\% | 7.0\% | 1.2\% | 2.1\% | 2.2\% | 1.9\% | 1.7\% | 1.7\% |
| Asset Renewal and R\&M as a \% of PPE | .0\% | \% | 7.0\% | 1.2\% | 6.5\% | 8.4\% | 2.3\% | 1.9\% | 5.1\% |
| Depreciation as \% of Asset Base | .0\% | \% | 75.2\% | 3.3\% | 1.9\% | 5.2\% | 3.1\% | 1.6\% | 5.4\% |
| Repairs \& Maintenance/Total Revenue | .0\% | .0\% | 2.0\% | 1.7\% | 7.2\% | 4.0\% | 6.4\% | 7.7\% | 5.2\% |
| AVERAGE HOUSEHOLD BILLS |  |  |  |  |  |  |  |  |  |
| Percentage Increases |  |  |  |  |  |  |  |  |  |
| Property rates | .0\% | .0\% | .0\% | .0\% | 6.0\% | 6.0\% | .0\% | 469 107.0\% | 10.2\% |
| Electricity: Basic levy | .0\% | .0\% | .0\% | .0\% | 10.0\% | .0\% | .0\% | $34205.8 \%$ | 10.2\% |
| Electricity: Consumption | .0\% | .0\% | .0\% | .0\% | 10.0\% | .0\% | .0\% | $635900.0 \%$ | 10.2\% |
| Water: Basic levy | .0\% | .0\% | .0\% | .0\% | .0\% | 6.0\% | .0\% | 18047.2\% | 10.2\% |
| Water: Consumption | .0\% | .0\% | .0\% | .0\% | 10.0\% | 12.3\% | .0\% | 125 276.8\% | 10.2\% |
| Sanitation | .0\% | .0\% | .0\% | .0\% | 10.0\% | 6.0\% | .0\% | $195834.4 \%$ | 10.2\% |
| Refuse removal | .0\% | .0\% | .0\% | .0\% | 10.0\% | 6.0\% | .0\% | $472668.0 \%$ | 10.2\% |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |
| Property rates | . 00 | . 00 | . 06 | . 00 | 166.06 | 110.02 | . 00 | 295.60 | 66.86 |
| Electricity: Basic levy | . 00 | . 00 | . 07 | . 00 | 74.80 | . 00 | . 00 | 30.88 | 71.66 |
| Electricity: Consumption | . 00 | . 00 | 7.60 | . 00 | 569.80 | . 00 | . 00 | 572.40 | 438.92 |
| Water: Basic levy | . 00 | . 00 | . 06 | . 00 | . 00 | 20.64 | . 00 | 25.41 | 34.57 |
| Water: Consumption | . 00 | . 00 | . 06 | . 00 | 244.26 | 131.46 | . 00 | 175.53 | 116.48 |
| Sanitation | . 00 | . 00 | . 06 | . 00 | 57.54 | 62.33 | . 00 | 123.44 | 148.00 |
| Refuse removal | . 00 | . 00 | . 06 | . 00 | 96.05 | 41.27 | . 00 | 297.84 | 93.71 |
| Other | . 00 | . 00 | . 06 | . 00 | 50.00 | . 00 | . 00 | . 00 | 00 |
| Total Monthly Bill (excluding VAT) | . 00 | . 00 | 8.03 | . 00 | 1258.51 | 365.72 | . 00 | 1521.09 | 970.20 |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |
| Total Number of Households | 0 | 792191 | 0 | 29666 | 178001 | 0 | 397235 | 25080 | 29880 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |
| Water (kilolitres per household per month) | 0 | 6 | 0 | 0 | 6 | 0 |  | ${ }^{7}$ | 0 |
| Electricity (kwh per household per month) | 0 | 0 | 11763 | 0 | 100 | 0 | 0 | 58 | 0 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |
| Water (6 kilolitres per household per month) | 0 | 0 | 0 | 0 | 14000 | 0 | 0 | 9874 | 0 |
| Sanitation (free minimum level service) | 0 | 0 | 0 | 0 | 14000 | 0 | 0 | 9874 | 0 |
| Electricity/Other energy ( 50 kwh per household per month) | 0 | 0 | 0 | 0 | 14000 | 0 | 0 | 9874 | 0 |
| Refuse(removed at least once a week) | 0 | 0 | 0 | 0 | 14000 | 0 | 0 | 749 | 0 |
| Cost of Free Basic Services provided |  | 282 | 1654 | 3662 | 23400 |  | 19767 | 49321 |  |
| Water (6 kilolitres per household per month) |  | 282 |  |  | 4500 |  | 19767 |  |  |
| Sanitation (free minimum level service) |  |  |  |  | 4620 |  |  |  |  |
| Electricity/Other energy ( 50 kwh per household per month) |  |  | 1124 |  | 10500 |  |  |  |  |
| Refuse(removed at least once a week) |  |  | 530 |  | 3780 |  |  | 10 |  |
| Average Cost per Household Per Annum | . 00 | . 00 | . 00 | . 00 | 1671.43 | . 00 | . 00 | 13.18 | . 00 |
| Water (6 kilolitres per household per month) | . 00 | . 00 | . 00 | . 00 | 321.43 | . 00 | . 00 | . 00 | 00 |
| Sanitation (free minimum level service) | . 00 | . 00 | . 00 | . 00 | 330.00 | . 00 | . 00 | . 00 | . 00 |
| Electricity/Other energy ( 50 kwh per household per month) | . 00 | . 00 | . 00 | . 00 | 750.00 | . 00 | . 00 | . 00 | . 00 |
| Refuse(removed at least once a week) | . 00 | . 00 | . 00 | . 00 | 270.00 | . 00 | . 00 | 13.18 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" |  |  |  |  | 23400 |  |  | 130 |  |
| Revenue cost of free services provided (excl property rates and other) |  |  |  |  | 32969 |  |  |  |  |
| Local Government Equitable Share | 247247 | 743976 | 155178 | 118756 | 675714 | 202533 | 522710 | 61051 | 94514 |
| MTREF Funded / Unfunded | Unfunded | Funded | Funded | Funded | Funded | Funded | Funded | Unfunded | Funded |


|  | $\begin{array}{\|l} \hline \text { LIM366 } \\ \text { Bela } \\ \text { Bela (M) } \end{array}$ | LIM367 <br> Mogalakwena <br> (L) | LIM368 <br> Modimolle- <br> Mookgopong <br> (M) | DC36 Waterberg (L) | LIM471 <br> Ephraim <br> Mogale (L) | LIM472 <br> Elias <br> Motsoaledi (M) | LIM473 <br> Makhuduthamaga <br> (L) | LIM476 <br> Fetakgomo- <br> Greater <br> Tubatse (M) | DC47 <br> Sekhukhune <br> (H) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 378034 | 849862 | 463506 | 130321 | 229589 | 337606 | 301835 | 464854 | 882836 |
| Total Operating Expenditure | 376203 | -848803 | 554886 | - 153801 | 248256 | 328915 | 231114 | 481092 | 911855 |
| Operating Performance Surplus / (Deficit) | 831 | 1059 | (91 380) | (23480) | $(18667)$ | 8690 | 70721 | (16 238) | (29018) |
| Cash and Cash Equivalents at the Year End | 6588 | 622666 | $(26008)$ | (24680) | 62352 | 27259 | 74569 | 154436 | 168255 |
| Net Increase I (Decrease) in Cash held for the Year | 42207 | (33 992) | (26 832) | (24680) | (12 527) | 21020 | 5874 | (75 853) | 40374 |
| Cash Backing / Surplus (Deficit) Reconciliation | 39997 | 584553 | (27 132) | ) 88134 | 51166 | 37312 | 101344 | 162778 | 119107 |
| Cash Coverage Ratio | . 3 | 10.7 | (.7) | (2.3) | 4.7 | 1.3 | 5.1 | 5.5 | 2.6 |
|  |  |  |  |  |  |  |  |  |  |
| STATEMENT OF OPERATING PERFORMANCERevenue |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 10.9\% | 7.4\% | .0\% | (15.2\%) | 2.1\% | 1.9\% | (.3\%) | .0\% | 28.8\% |
| \% Increase in Property Rates Revenue | 57.9\% | 10.2\% | .0\% | .0\% | 7.3\% | (8.4\%) | 1.8\% | .0\% | .0\% |
| \% Increase in Electricity Revenue | 1.0\% | 12.2\% | .0\% | .0\% | 7.6\% | 16.4\% | .0\% | .0\% | . $0 \%$ |
| \% Increase in Water Revenue | 51.6\% | 12.3\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | (7.1\%) |
| \% Increase in Property Rates \& Service Charges | 27.0\% | 12.0\% | .0\% | (9.1\%) | 7.8\% | 12.0\% | 1.8\% | .0\% | (4.3\%) |
| \% Increase in Operating Grant Revenue | 4.8\% | (3.4\%) | .0\% | (18.2\%) | (1.4\%) | (1.6\%) | (1.7\%) | .0\% | 42.3\% |
| \% Increase in Capital Grant Revenue | 130.4\% | 9.6\% | .0\% | . $0 \%$ | (1.5\%) | 19.5\% | 10.4\% | . $0 \%$ | (34.0\%) |
| Collection Rate Including Other Revenue | 94.5\% | 85.1\% | 86.2\% | 100.0\% | 85.2\% | 87.5\% | 88.5\% | 68.4\% | 92.1\% |
| Annual Debtors Collection Rate (Payment Level \%) | 93.1\% | 77.8\% | 85.6\% | 17.6\% | 80.9\% | 83.7\% | 35.2\% | 59.7\% | 60.7\% |
| Current Debtors Collection Rate | 93.1\% | 77.8\% | 85.6\% | 17.6\% | 80.9\% | 83.7\% | 35.2\% | 59.7\% | 60.7\% |
| Outstanding Debtors to Revenue | 11.6\% | 30.3\% | 42.8\% | .7\% | 11.9\% | 9.7\% | 15.8\% | 19.4\% | 11.8\% |
| O/S Service Debtors to Revenue | 16.3\% | 63.6\% | 62.5\% | 45.8\% | 31.4\% | 30.9\% | 142.3\% | 79.6\% | 224.6\% |
| Expenditure |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 2.2\% | 8.3\% | .0\% | (7.9\%) | (18.7\%) | (3.4\%) | 1.1\% | .0\% | 28.9\% |
| \% Increase in Employee Costs | (2.9\%) | 16.0\% | .0\% | 7.6\% | 7.6\% | (5.4\%) | 8.4\% | .0\% | .1\% |
| \% Overtime measured against Employee Related Costs | 6.2\% | 4.6\% | 2.9\% | 1.3\% | 2.4\% | 1.0\% | 3.8\% | 1.5\% | 3.0\% |
| \% Increase in Electricity Bulk Purchases | 32.4\% | 1.8\% | .0\% | .0\% | 7.8\% | 8.3\% | .0\% | .0\% | .0\% |
| \% Increase in Water Bulk Purchases | (14.8\%) | 57.3\% | .0\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | 8.7\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 31.4\% | 38.2\% | 39.7\% | 55.0\% | 36.1\% | 38.9\% | 35.7\% | 39.4\% | 35.5\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 6.4\% | 8.5\% | 6.9\% | 11.0\% | 4.5\% | 7.3\% | 18.3\% | 10.5\% | 31.8\% |
| Debt Impairment \% of Billable Revenue | 5.6\% | 10.9\% | 7.8\% | .0\% | 8.4\% | 12.0\% | 51.5\% | 26.8\% | 8.2\% |
| \% Electricity Distribution Losses | 22.1\% | 10.8\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | 40.3\% | 25.6\% | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ |
| Employee costs/Total Revenue | 27.7\% | 32.9\% | 39.0\% | 61.3\% | 30.8\% | 32.3\% | 23.7\% | 34.5\% | 33.7\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 80752 | 408402 | 87442 |  | 65508 | 94449 | 154910 | 241014 | 690166 |
| Internally Funded and Other | 1310 | 89916 |  |  | 33591 | 19030 |  | 78995 |  |
| Grant Funding and Other | 79442 | 318486 | 87442 |  | 31917 | 75419 | 154910 | 162019 | 690166 |
| Internally Generated Funds \% of Non Grant Fundinc | 100.0\% | 100.0\% | . $0 \%$ | .0\% | 100.0\% | 100.0\% | .0\% | 100.0\% | .0\% |
| Borrowing \% of Non Grant Funding | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Grant Funding \% of Total Funding | 98.4\% | 78.0\% | 100.0\% | .0\% | 48.7\% | 79.9\% | 100.0\% | 67.2\% | 100.0\% |
| Borrowing |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability | 6620 |  |  |  |  | 6264 |  | 14849 | 505 |
| Borrowing for the Financial Year |  |  |  |  |  |  |  |  |  |
| Cost of Borrowing for the Financial Year | 2646 |  | 11113 |  | 2663 | 9417 |  | 2554 | 2200 |
| Total Cost of Debt as a\% of Total Borrowing Liability | 40.0\% | .0\% | .0\% | .0\% | .0\% | 150.3\% | .0\% | 17.2\% | 435.6\% |
| Financing Cost \% of Asset Base | .5\% | .0\% | 1.0\% | .0\% | . $3 \%$ | 1.1\% | .0\% | .2\% | .1\% |
| Capital Charges \% of Operating Expenditure | .7\% | .0\% | 2.0\% | .0\% | 1.1\% | 2.9\% | .0\% | . $5 \%$ | . $2 \%$ |
| Borrowing \% of Total Assets | 1.2\% | .0\% | .0\% | .0\% | .0\% | .7\% | .0\% | 1.0\% | .0\% |
| Capital Charges to Own Revenue | .9\% | .0\% | 3.2\% | .0\% | 2.4\% | 7.6\% | .0\% | 1.7\% | 3.3\% |
| Borrowed Funding of own Capital Expenditure | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% |
| Gearing | .9\% | .0\% | .0\% | .0\% | .0\% | .7\% | .0\% | .8\% | .0\% |
| Current Ratio | 1.4 | 4.7 | 1.2 | 7.8 | 2.3 | 2.3 | 7.9 | 4.0 | 1.9 |
| Liquidity Ratio |  | 3.3 |  | 7.7 | 1.7 | 1.1 | 4.8 | 2.5 | 1.2 |
| Finance charges and Depreciation/Total Revenue | 8.1\% | 8.4\% | 18.4\% | 6.4\% | 19.9\% | 10.6\% | 4.5\% | 9.9\% | 8.0\% |
| Debt coverage | 80.8 | 13.5 | 153.9 | 1.2 | 19.9 | 8.3 | 6.0 | 10.9 | 4.2 |
| Capital Programme |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |
| Trading Services | 58812 | 309273 | 78942 | - | 6745 | 15400 | 9500 | 300 | 685366 |
| Total Appropriation - Electricity Infrastructure | 28000 | 31313 | 8000 |  | 5425 | 14500 | 7000 |  |  |
| Total Appropriation - Water Infrastructure | 30000 | 244056 | 57900 |  |  |  |  | 300 | 685366 |
| Total Appropriation - Waste Water Management | 812 | 24305 | 11442 |  |  |  |  |  |  |
| Total Appropriation - Waste Management |  | 9599 | 1600 |  | 1320 | 900 | 2500 |  |  |
| Economic and Environmental | 15788 | 53048 | 6500 |  | 51417 | 77019 | 134760 | 179879 |  |
| Total Appropriation - Planning and Development |  |  |  |  |  |  | 5500 | 114266 |  |
| Total Appropriation - Road Transporl | 15788 | 52938 | 6500 |  | 51417 | 77019 | 129260 | 65613 |  |
| Total Appropriation - Environmental Protection |  |  |  |  |  |  |  |  |  |
| Governance and Administration |  | 14630 |  |  | 1772 | 650 | 9650 | 2260 | 3900 |
| Community and Public Safety | 6152 | 31385 | 2000 |  | 5574 | 1380 | 1000 | 47664 | 900 |
| Other |  | 66 |  |  |  |  |  | 10910 |  |



