|  | Location |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | NW371 | NW372 | NW373 | NW374 | NW355 | DC37 | NW381 | NW382 | NW383 |
|  | Moretele | Madibeng | Rustenburg | Kgettengrivier | Moses | Bojanala | Ratlou | Tswaing | Mafikeng |
|  | (L) | (H) | (H) | (L) | Kotane (M) | Platinum (H) | (L) | (L) | (L) |
| R thousands |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 372332 | 1594000 | 405692 | 163590 | 654040 | 315050 | 119948 | 166195 | 613136 |
| Total Operating Expenditure | 382495 | 158285 | 3886035 | 8860 | 762028 | 8800 | 114677 | 16704 | 638269 |
| Operating Performance Surplus ( Deficit) | (10163) | 49 | 170867 | 5530 | (107987) | 50 | 71 | (846) | (25 133) |
| Cash and Cash Equivients at the Year End | 313 | 367 | 1103212 | 7941 | 92767 | 03 | 34011 | (956) | (81564) |
| Net Increase ( (Decrease) in Cash held for the Year | 2414 | 73230 | 519 | 2714 | 284 | 099 | 511 | (2034) | 22 |
| Cash Backing / Surplus (Deficit) Reconciliation | 9433 | 4615 | 57651 | 1539 | 264920 | 17405 | 48463 | (11559) | (317 647) |
| Cash Coverage Ratio | 3.3 | . 8 | 4.1 | . 8 | 2.1 | 9 | 4.5 | (8) | (2.0) |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 4.6\% | 5.4\% | 13.5\% | 13.7\% | 10.4\% | 5.0\% | 1.0\% | (4.1\%) | 17.3\% |
| \% Increase in Property Rates Revenue | 36.5\% | (12.6\%) | 5.9\% | 6.6\% | 30.9\% | .0\% | 37.6\% | 6.6\% | 7.6\% |
| \%/ Increase in Electicity Revenue | 0\% | 3.1\% | 15.8\% | 12.9\% | . \% | 0\% | .0\% | 3.4\% | 0\% |
| \% Increase in Water Revenue | (21.8\%) | 10.4\% | 15.6\% | 3.3\% | (6.8\%) | .0\% | .0\% | (13.6\%) | 9.6\% |
| \% Increase in Property Rates \& Sevice Charges | 3.0\% | (4\%) | 15.6\% | 10.1\% | (2.5\%) | 0\% | 37.6\% | 3.0\% | 15.7\% |
| \% Increase in Operating Grant Revenue | 50\% | 10.0\% | 7.0\% | 3.0\% | 3.2\% | 4.9\% | (2.6\%) | (1.7\%) | 4.0\% |
| \% Increase in Capita Grant Reverue | (9.5\%) | 0\% | (39.0\%) | 0\% | 23.7\% | (100.0\%) | 50.3\% | 3.5\% | 19.0\% |
| Collection Rate Including Other Reverue | 88.3\% | 74.7\% | 88.0\% | 74.0\% | 72.3\% | 100.0\% | 85.0\% | 70.9\% | 81.6\% |
| Annual Detotor Collection Rate (Payment Level \%) | 39.9\% | 74.8\% | 86.6\% | 75.2\% | 82.5\% | .0\% | 59.2\% | 68.8\% | 76.7\% |
| Current Debtors Collection Rate | 39.9\% | 74.8\% | 86.6\% | 75.2\% | 82.5\% | .0\% | 59.2\% | 68.8\% | 76.7\% |
| Outsanding Debtors to Revenue | 16.2\% | 15.7\% | 10.1\% | 49.5\% | 34.4\% | .0\% | 52.7\% | 35.7\% | 39.8\% |
| 0/S Senice Debiors to Revenue | 76.4\% | 26.2\% | 12.6\% | 126.1\% | 109.5\% | 0\% | 437.7\% | 80.5\% | 69.1\% |
| Expenditure |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 12.4\% | 4.7\% | 8.9\% | 20.5\% | 10.9\% | 16.2\% | 8.7\% | (3.2\%) | 8.8\% |
| \% Increase in Employee Costs | 12.1\% | 8.8\% | $9.1 \%$ | 7.6\% | 7.6\% | 23.4\% | 15.5\% | 4.3\% | 6.8\% |
| \% Overtime measured against Employee Related Costs | 3.0\% | 7.0\% | 5.1\% | 3.1\% | 3.5\% | 2.9\% | .6\% | .0\% | .0\% |
| \% Increase in Electricity Bulk Purchases | .0\% | (.9\%) | 3.6\% | 37.1\% | .0\% | .0\% | .0\% | (5.2\%) | .0\% |
| \% Increase in Water Bulk Purchases | (100.0\%) | 8.8\% | 9.0\% | 0\% | 9.1\% | .0\% | .0\% | 6.6\% | (9.8\%) |
| Remuneration \% of Oper Exp (excl dest impairm and deprec) | 29.6\% |  | 18.7\% | 33.5 | 33.6\% | 55.0\% | 52.4\% | 48.0\% | 49.1\% |
| Contracted Services \% of Oper Exp (excl debt impaim and deprec) | 14.5\% | 11.3\% | 6.8\% | 5.2\% | 6.0\% | 5.8\% | 5.9\% | 3.2\% | 8.2\% |
| Debt Impaiment \% of Billable Revenue | 53.2\% | 21.1\% | 12.0\% | 8.6\% | 35.8\% | \% | 25.9\% | 6.9\% | 21.0\% |
| \% Electicicty Distribution Losses | 0\% | 57.8\% | 4.9\% | .0\% | 0\% | .0\% | .0\% | 0\% | .0\% |
| \% Water Distribution Losses | 0\% | 223.3\% | 14.6\% | 0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Employe costs/Total Revenue | 26.0\% | 23.3\% | 14.2\% | 26.5\% | 29.3\% | 51.3\% | 44.9\% | 43.3\% | 37.9\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 159759 | 255211 | 486874 | 34769 | 185872 | 2157 | 45279 | 29739 | 127057 |
| Internaly Funded and Other | 58400 |  | 88000 | 3500 | 30600 | 2157 | 3080 |  |  |
| Grant Funding and Other | 101359 | 255211 | 39887 | 31269 | 155272 |  | 42199 | 29739 | 70417 |
| Internaly Generated Funds \% of Non Grant Fundinç | 100.0\% | .0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | .0\% | .0\% |
| Borrowing \% of Non Grant Funding | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 100.0\% |
| Grant Funding \% of Total Funding | 63.4\% | 100.0\% | 81.9\% | 899\% | 83.5\% | .0\% | 93.2\% | 100.0\% | 55.4\% |
| Borrowing |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability |  | 555000 | 556207 |  | 63244 |  |  |  | 56640 |
| Borrowing for the Financial Year |  |  |  |  |  |  |  |  | 56640 |
| Cost of Borrowing for the Financial Year | 81302 | 10000 | 105422 | 500 | 15635 | 250 | 20391 |  | 14007 |
| Total Cost of Debt as a\% of Total Borrowing Liability | .0\% | 1.8\% | 19.0\% | .0\% | 24.7\% | .0\% | .0\% | .0\% | 24.7\% |
| Financing Cost \% of Asset Base | 5.9\% | 1\% | 1.1\% | 1\% | 1.3\% | $\%$ | 7.2\% | 0\% | 1.2\% |
| Capital Charges \% of Operating Expenditure | 21.3\% | 6\% | 2.7\% | 3\% | 2.1\% | .1\% | 17.8\% | .0\% | 2.2\% |
| Borowing \% of Total Assets | . $0 \%$ | 8.0\% | 6.0\% | 0\% | 5.3\% | 0\% | . $0 \%$ | .0\% | 4.7\% |
| Capital Charges to Own Revenue | 90.6\% | 9\% | 3.0\% | . $5 \%$ | 5.2\% | 17.9\% | 125.7\% | . $0 \%$ | 3.4\% |
| Borowed Funding of own Capital Expenditure | 0\% | 0\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | 0\% |
| Gearing | .0\% | 8.6\% | 5.9\% | .0\% | 4.4\% | .0\% | . $0 \%$ | .0\% | 7.1\% |
| Curent Ratio | 8 | 1.6 | 1.7 | 2.3 | 7.6 | 3.1 | 6.5 | 1.1 | 1.2 |
| Liquidity Ratio | ${ }^{5}$ |  | 1.2 | 2 | 2.9 | 3.1 | 2.3 | . 0 | . 0 |
| Finance charges and Depreciaion/Total Revenue | 5.6\% | 6.1\% | 11.6\% | 14.6\% | 19.2\% | 1.7\% | $9.1 \%$ | 7.1\% | 15.4\% |
| Debt coverage | 1.1 | 13.9 | 39.5 | 29.7 | 11.9 | 1.2 | . 8 | 2557.9 | 30.6 |
| Capital Programme |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |
| Trading Services | 72005 | - 126192 | 144016 | 13300 | 11932 |  |  | 1500 |  |
| Total Appropiation - Electiciciy Infastucture | 11632 | 13304 | 21800 | 3800 | 8214 |  |  | 1500 |  |
| Total Appropiaition - Water Infrastucture | 60373 | 74388 | 53216 | 9500 | 83609 |  |  |  |  |
| Total Appropiaition - Waste Water Management |  | 38500 | 69000 |  | 27500 |  |  |  |  |
| Total Appropriation - Waste Management |  |  |  |  |  |  |  |  |  |
| Economic and Environmental | 24125 | 121519 | 305002 | 17969 | 50449 | 107 | 42889 | 26939 | 51053 |
| Total Appropriaion - Planning and Development |  |  |  |  |  | 107 | 42889 |  |  |
| Total Appropiation - Road Transport | 24125 | 121519 | 30502 | 17969 | 50449 |  |  | 26939 | 51053 |
| Total Appropiaition - Environmental Protection |  |  |  |  |  |  |  |  |  |
| Governance and Administration | 26268 |  | 18465 | 3500 | 2300 | 2050 | 1430 |  |  |
| Community and Public Safety | 7362 | 7500 | 9391 |  | 13800 |  | 960 | 1300 | 19364 |
| Other | 30000 |  | 10000 |  |  |  |  |  | 56640 |



|  | NW384 | NW385 | DC38 | NW392 | NW393 | NW394 | NW396 | NW397 | DC39 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (L) | Ramotshere <br> Moiloa (L) | Ngaka Modiri <br> Molema (L) | Naledi <br> (Nw) (L) | Mamusa <br> (M) | Greater <br> Taung (M) | Lekwa-Teemane <br> (L) | Kagisano-Molopo <br> (L) | Dr Ruth <br> Segomotsi <br> Mompati (M) |
| R thousands |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 406246 | 260097 | 557876 | 358198 | 149566 | 213243 | 277227 | 133120 | 302041 |
| Total Operating Expenditure | 406246 | 293238 | 705105 | 404098 | 179701 | 188141 | 312932 | 169320 | 306476 |
| Operating Performance Surplus / (Deficit) |  | (33 141) | (147 229) | (45900) | (30 135) | 25102 | (35 705) | (36 199) | (4436) |
| Cash and Cash Equivalents at the Year End | (24 315) | 48399 |  | 1957 |  | 37483 | 2200 | 4436 | 42717 |
| Net Increase I (Decrease) in Cash held for the Year | (26815) | 48399 |  |  |  | 17936 | 1900 | (18698) | (15275) |
| Cash Backing / Surplus (Deficit) Reconciliation | 28135 | (22 657) | (95 521) | (321 004) | (60 812) | 88211 | $(46303)$ | 19919 | 12955 |
| Cash Coverage Ratio | (.8) | 2.5 | . 0 | . 1 | . 1 | 2.9 | . 1 | . 6 | 1.9 |
|  |  |  |  |  |  |  |  |  |  |
| STATEMENT OF OPERATING PERFORMANCERevenue |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 8.1\% | (7.8\%) | 7.4\% | 3.5\% | 8.1\% | 1.2\% | 14.9\% | 8.5\% | (4.4\%) |
| \% Increase in Property Rates Revenue | 7.6\% | (31.9\%) | .0\% | 9.6\% | 42.0\% | 64.2\% | (20.4\%) | 44.4\% | .0\% |
| \% Increase in Electricity Revenue | 6.2\% | 8.2\% | .0\% | (4.9\%) | 7.8\% | 3.4\% | 17.7\% | .0\% | .0\% |
| \% Increase in Water Revenue | 25.9\% | (37.5\%) | .0\% | 45.2\% | (64.0\%) | 52.5\% | 21.8\% | .0\% | .0\% |
| \% Increase in Property Rates \& Service Charges | 11.6\% | (10.7\%) | .0\% | 5.1\% | (9.0\%) | 48.7\% | 8.8\% | 44.4\% | .0\% |
| \% Increase in Operating Grant Revenue | .4\% | (7.9\%) | 7.7\% | 1.0\% | 28.0\% | (4.2\%) | (15.3\%) | (2.9\%) | 10.4\% |
| \% Increase in Capital Grant Revenue | 6.6\% | (60.2\%) | (.0\%) | 37.1\% | 13.4\% | (2.1\%) | 115.9\% | (1.6\%) | 22.2\% |
| Collection Rate Including Other Revenue | 84.2\% | 120.9\% | 100.0\% | 92.7\% | 48.6\% | 68.4\% | 64.7\% | 99.9\% | 100.0\% |
| Annual Debtors Collection Rate (Payment Level \%) | 73.8\% | 84.6\% | 100.0\% | 86.1\% | 45.2\% | 55.9\% | 46.7\% | 84.8\% | .0\% |
| Current Debtors Collection Rate | 73.8\% | 84.6\% | 100.0\% | 92.0\% | 45.2\% | 55.9\% | 72.9\% | 84.8\% | .0\% |
| Outstanding Debtors to Revenue | 77.2\% | 27.4\% | 30.8\% | 22.5\% | 4.2\% | 6.3\% | 29.4\% | .6\% | 12.8\% |
| O/S Service Debtors to Revenue | 106.2\% | 72.5\% | 81 461.5\% | 31.7\% | 9.7\% | 42.6\% | 50.9\% | 4.1\% | 3938.7\% |
| Expenditure |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 9.2\% | 14.3\% | 52.0\% | .2\% | 29.6\% | 3.0\% | 20.3\% | 45.2\% | (50.0\%) |
| \% Increase in Employee Costs | 7.6\% | 17.6\% | 9.2\% | 8.1\% | 10.7\% | 6.2\% | 16.3\% | 10.6\% | 16.1\% |
| \% Overtime measured against Employee Related Costs | 5.0\% | 2.0\% |  | 5.1\% | 3.8\% | . $0 \%$ | 4.1\% | .0\% | 1.1\% |
| \% Increase in Electricity Bulk Purchases | 21.8\% | 36.9\% | 0\% | .6\% | 1.5\% | (3.3\%) | 18.3\% | .0\% | .0\% |
| \% Increase in Water Bulk Purchases | (100.0\%) | (100.0\%) | (100.0\%) | .0\% | .0\% | .0\% | 22.4\% | .0\% | 1.2\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 44.1\% | 49.3\% | 63.5\% | 48.0\% | 43.0\% | 44.6\% | 26.1\% | 22.7\% | 37.2\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 6.4\% | 3.2\% | 3.1\% | 5.0\% | 7.5\% | 10.9\% | 6.0\% | 17.5\% | 4.5\% |
| Debt Impairment \% of Billable Revenue | 6.8\% | 17.4\% | 0\% | 8.1\% | 62.8\% | 6.4\% | 40.0\% | 11.1\% | 5.1\% |
| \% Electricity Distribution Losses | .0\% | .0\% | 0\% | 9.6\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | .0\% | .0\% |  | 54.6\% | .0\% | . $0 \%$ | .0\% | .0\% | .0\% |
| Employee costs/Total Revenue | 38.5\% | 44.7\% | 54.2\% | 44.8\% | 32.2\% | 37.6\% | 20.4\% | 21.2\% | 35.1\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 39875 | 33533 | 291133 | 56288 | 20279 | 63279 | 44536 | 47897 | 325756 |
| Internally Funded and Other |  | 1619 | 1000 |  |  | 19515 | 4900 | 4300 |  |
| Grant Funding and Other | 39875 | 31914 | 290133 | 56288 | 20279 | 43764 | 39636 | 43597 | 325756 |
| Internally Generated Funds \% of Non Grant Fundinc | .0\% | 100.0\% | 100.0\% | .0\% | .0\% | 100.0\% | 100.0\% | 100.0\% | .0\% |
| Borrowing \% of Non Grant Funding |  | 0\% | . $0 \%$ | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | . $0 \%$ |
| Grant Funding \% of Total Funding | 100.0\% | 95.2\% | 99.7\% | 100.0\% | 100.0\% | 69.2\% | 89.0\% | 91.0\% | 100.0\% |
| Borrowing |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability | 1756 | 4697 | 123155 | 479 |  | 1274 | 7619 |  | 80942 |
| Borrowing for the Financial Year |  |  |  |  |  |  |  |  |  |
| Cost of Borrowing for the Financial Year | 870 | 2570 | 3150 | 3602 | 821 | 230 | 1611 | 291 | 10800 |
| Total Cost of Debt as a \% of Total Borrowing Liability | 49.5\% | 54.7\% | 2.6\% | 751.3\% | .0\% | 18.0\% | 21.1\% | .0\% | 13.3\% |
| Financing Cost \% of Asset Base | .1\% | . $4 \%$ | .1\% | .5\% | . $3 \%$ | .1\% | . $3 \%$ | .0\% | . $6 \%$ |
| Capital Charges \% of Operating Expenditure | .2\% | .9\% |  | .9\% | .5\% | .1\% | .5\% | . $2 \%$ | 3.5\% |
| Borrowing \% of Total Assets | .3\% | .8\% | 2.4\% | .1\% | .0\% | .3\% | 1.4\% | .0\% | 4.3\% |
| Capital Charges to Own Revenue | .3\% | 2.0\% | 90.0\% | 1.2\% | .9\% | .5\% | .7\% | 1.1\% | 149.9\% |
| Borrowed Funding of own Capital Expenditure | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Gearing | .2\% | .8\% | 2.5\% | .2\% | .0\% | . $3 \%$ | 1.4\% | .0\% | 4.5\% |
| Current Ratio | 5.2 | 1.1 |  |  | . 4 | 4.1 | . 8 | . 9 | 1.6 |
| Liquidity Ratio |  |  |  | . 0 | . 0 | 3.5 | . 0 | . 8 | 1.0 |
| Finance charges and Depreciation/Total Revenue | 8.0\% | 15.9\% | 41.7\% | 13.8\% | 18.6\% | 3.0\% | 12.1\% | 32.5\% | 7.0\% |
| Debt coverage | 55.3 | 53.8 |  | 14.5 | 23492.0 | 7.2 | 8.5 | 20.3 | . 4 |
| Capital Programme |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |
| Trading Services | 5000 | 120 | 287752 | 21250 |  | 12270 | 17000 |  | 325756 |
| Total Appropriation - Electricity Infrastructure | 5000 |  |  | 21000 |  | 7030 | 17000 |  |  |
| Total Appropriation - Water Infrastructure |  | 120 | 124355 |  |  | 2300 |  |  | 325756 |
| Total Appropriation - Waste Water Management |  |  | 163397 |  |  | 2490 |  |  |  |
| Total Appropriation - Waste Management |  |  |  | 250 |  | 450 |  |  |  |
| Economic and Environmental | 34875 | 32814 | 2381 | 19988 | 14979 | 29042 | 12836 | 43597 |  |
| Total Appropriation - Planning and Development |  |  |  |  |  | 80 |  | 43597 |  |
| Total Appropriation - Road Transport | 34875 | 32814 | 2381 | 19988 | 14979 | 28962 | 12836 |  |  |
| Total Appropriation - Environmental Protection |  |  |  |  |  |  |  |  |  |
| Governance and Administration |  | 599 | 1000 | 4500 |  | 6690 | 300 | 4300 |  |
| Community and Public Safety |  |  |  | 10550 | 5300 | 15277 | 14400 |  |  |
| Other |  |  |  |  |  |  |  |  |  |


|  | NW384 | NW385 | DC38 | NW392 | NW393 | NW394 | NW396 | NW397 | DC39 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (L) | Ramotshere <br> Moiloa (L) | Ngaka Modiri <br> Molema (L) | Naledi <br> (Nw) (L) | Mamusa <br> (M) | Greater <br> Taung (M) | Lekwa-Teemane <br> (L) | Kagisano-Molopo <br> (L) | Dr Ruth <br> Segomotsi <br> Mompati (M) |
| \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |
| Trading Services | 12.5\% | .4\% | 98.8\% | 37.8\% | .0\% | 19.4\% | 38.2\% | .0\% | 100.0\% |
| \% of Capital Budget - Electricity Infrastructure | 12.5\% | .0\% | .0\% | 37.3\% | .0\% | 11.1\% | 38.2\% | .0\% | .0\% |
| \% of Capital Budget - Water Infrastructure | .0\% | 4\% | 42.7\% | .0\% | .0\% | 3.6\% | .0\% | .0\% | 100.0\% |
| \% of Capital Budget - Waste Water Management | 0\% | .0\% | 56.1\% | 0\% | 0\% | 3.9\% | .0\% | .0\% | .0\% |
| \% of Capital Budget - Waste Management | 0\% | .0\% | .0\% | .4\% | .0\% | .7\% | .0\% | .0\% | .0\% |
| Economic and Environmental | 87.5\% | 97.9\% | .8\% | 35.5\% | 73.9\% | 45.9\% | 28.8\% | 91.0\% | .0\% |
| \% of Capital Budget - Planning and Development | .0\% | .0\% | 0\% | 0\% | 0\% | .1\% | .0\% | 91.0\% | .0\% |
| \% of Capital Budget - Road Transporl | 87.5\% | 97.9\% | .8\% | 35.5\% | 73.9\% | 45.8\% | 28.8\% | .0\% | .0\% |
| \% of Capital Budget - Environmental Protection | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Governance and Administration | .0\% | 1.8\% | . $3 \%$ | 8.0\% | .0\% | 10.6\% | .7\% | 9.0\% | .0\% |
| Community and Public Safety | .0\% | . $0 \%$ | .0\% | 18.7\% | 26.1\% | 24.1\% | 32.3\% | . $0 \%$ | .0\% |
| Other | . $0 \%$ | .0\% | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Asset Management |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 618000 | 575341 | 5096648 | 738443 | 263833 | 383334 | 558800 | 903802 | 1878493 |
| Capital Asset Renewal |  |  |  | 27738 | 300 |  |  |  |  |
| Operational Repairs \& Maintenance | 18000 | 4871 | 29500 | 31934 | 5007 | 12058 | 11273 | 16000 | 3169 |
| Asset Renewal \% of Depreciation | .0\% | 0\% | 0\% | 56.2\% | 1.1\% | .0\% | .0\% | .0\% | .0\% |
| R\&M \% of PPE | 2.9\% | .8\% | .6\% | 4.3\% | 1.9\% | 3.1\% | 2.0\% | 1.8\% | .2\% |
| Asset Renewal and R\&M as a \% of PPE | 2.9\% | 8\% | 6\% | 8.1\% | 2.0\% | 3.1\% | 2.0\% | 1.8\% | .2\% |
| Depreciation as \% of Asset Base | 5.1\% | 7.0\% | 4.5\% | 6.7\% | 10.2\% | 1.6\% | 5.7\% | 4.8\% | 1.1\% |
| Repairs \& Maintenance/Total Revenue | 4.4\% | 1.9\% | 5.3\% | 8.9\% | 3.3\% | 5.7\% | 4.1\% | 12.0\% | 1.0\% |
| AVERAGE HOUSEHOLD BILLS |  |  |  |  |  |  |  |  |  |
| Percentage Increases |  |  |  |  |  |  |  |  |  |
| Property rates | .0\% | .0\% | .0\% | 6.6\% | .0\% | 5.6\% | 6.9\% | .0\% | .0\% |
| Electricity: Basic levy | .0\% | .0\% | .0\% | 9.4\% | .0\% | 5.4\% | 10.1\% | .0\% | .0\% |
| Electricity: Consumption | .0\% | .0\% | .0\% | 9.4\% | .0\% | 6.1\% | 9.5\% | .0\% | .0\% |
| Water: Basic levy | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 7.3\% | .0\% | .0\% |
| Water: Consumption | .0\% | .0\% | .0\% | 6.6\% | (100.0\%) | .0\% | 6.3\% | .0\% | .0\% |
| Sanitation | . $0 \%$ | .0\% | .0\% | 6.6\% | .0\% | 6.3\% | 6.5\% | .0\% | .0\% |
| Refuse removal | .0\% | .0\% | .0\% | 6.6\% | .0\% | 6.1\% | 34.5\% | .0\% | .0\% |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |
| Property rates | . 00 | 625.00 | . 00 | 285.38 | 260.08 | 93.00 | 128.00 | . 00 | . 00 |
| Electricity: Basic levy | . 00 | 114.91 | . 00 | 219.45 | 127.45 | 96.00 | 170.00 | . 00 | . 00 |
| Electricity: Consumption | . 00 | 605.00 | . 00 | 1089.29 | 473.69 | 242.00 | 716.00 | . 00 | . 00 |
| Water: Basic levy | . 00 | . 00 | . 00 | . 00 | 43.45 | . 00 | 34.00 | . 00 | . 00 |
| Water: Consumption | . 00 | 96.82 | . 00 | 266.48 | . 00 | 6.00 | 284.00 | . 00 | . 00 |
| Sanitation | . 00 | 73.81 | . 00 | 193.38 | 49.29 | 50.00 | 140.00 | . 00 | . 00 |
| Refuse removal | . 00 | 90.23 | . 00 | 185.71 | 61.14 | 52.00 | 125.55 | . 00 | . 00 |
| Other | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | . 00 | 1605.77 | . 00 | 2239.70 | 1015.09 | 539.00 | 1597.55 | 00 | . 00 |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |
| Total Number of Households | 0 | 89402 | 30845 | 19840 | 16370 | 49786 | 15344 | 0 | 0 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |
| Water (kilolitres per household per month) | 6 | 12 | 0 | 6 | 6 | ${ }^{6}$ | 6 | 0 | 0 |
| Electricity (kwh per household per month) | 50 | 50 | 0 | 50 | 50 | 50 | 50 | 0 | 0 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |
| Water (6 kilolitres per household per month) | 0 | 1440 | 0 | 5700 | 10599 | 628 | 0 | 0 | 0 |
| Sanitation (rree minimum level service) | 0 | 1595 | 0 | 5700 | 7551 | 345 | 0 | 0 | 0 |
| Electricity/Other energy ( 50 kwh per household per month) | 0 | 6841 | 0 | 6350 | 7551 | 8196 | 0 | 0 | 0 |
| Refuse(removed at least once a week) | 0 | 1595 | 0 | 5850 | 10599 | 371 | 0 | 0 | 0 |
| Cost of Free Basic Services provided |  | 7380 |  | 17579 | 2065 | 3377 |  |  |  |
| Water (6 kilolitres per household per month) |  | 493 |  | 7074 |  | 26 |  |  |  |
| Sanitation (free minimum level service) |  | 310 |  | 3832 |  | 152 |  |  |  |
| Electricity/Other energy ( 50 kwh per household per month) |  | 4487 |  | 990 | 581 | 3007 |  |  |  |
| Refuse(removed at least once a week) |  | 2091 |  | 5682 | 1484 | 192 |  |  |  |
| Average Cost per Household Per Annum | . 00 | 2502.98 | . 00 | 3040.66 | 216.99 | 1366.51 | . 00 | . 00 | . 00 |
| Water (6 kilolitres per household per month) | . 00 | 342.29 | . 00 | 1241.10 | . 00 | 41.56 | . 00 | 00 | . 00 |
| Sanitation (free minimum level service) | . 00 | 194.05 | . 00 | 672.32 | . 00 | 440.58 | . 00 | . 00 | . 00 |
| Electricity/Other energy (50kwh per household per month) | . 00 | 655.84 | . 00 | 155.91 | 76.97 | 366.85 | . 00 | . 00 | . 00 |
| Refuse(removed at least once a week) | . 00 | 1310.80 | . 00 | 971.33 | 140.01 | 517.52 | . 00 | . 00 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" |  | 3604 |  | 17332 | 2300 | 858 |  |  |  |
| Revenue cost of free services provided (excl property rates and other) |  | 2014 |  |  |  |  |  |  |  |
| Local Government Equitable Share | 89941 | 126139 | 551315 | 41201 | 45162 | 164554 | 39260 | 99646 | 282287 |
| MTREF Funded/Unfunded | Funded | Unfunded | Unfunded | Unfunded | Unfunded | Funded | Unfunded | Funded | Funded |


| R thousands | NW403 <br> City Of <br> Matlosana (H) | NW404 <br> Maquassi <br> Hills (M) | NW405 Tlokwe- Ventersdorp (M) | DC40 <br> Dr Kenneth <br> Kaunda (M) |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
| Total Operating Revenue | 2514173 | 215819 |  | 173396 |
| Total Operating Expenditure | 2818956 | 299005 |  | 172329 |
| Operating Performance Surplus I (Deficit) | (304783) | (83 187) |  | 106 |
| Cash and Cash Equivalents at the Year End | 80000 | (72 134) |  | 1105 |
| Net Increase I (Decrease) in Cash held for the Year | 20000 | (62 793) |  | 255 |
| Cash Backing / Surplus (Deficit) Reconciliation | 18916 | 313459 |  | 18115 |
| Cash Coverage Ratio | . 5 | (3.8) | . 0 | . 9 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |
| Revenue |  |  |  |  |
| \% Increase in Total Operating Revenue | 5.6\% | (40.1\%) | .0\% | (4.5\%) |
| \% Increase in Property Rates Revenue | 17.5\% | (53.9\%) | .0\% | .0\% |
| \% Increase in Electricity Revenue | 6.4\% | (60.8\%) | .0\% | .0\% |
| \% Increase in Water Revenue | 5.1\% | (65.6\%) | .0\% | .0\% |
| \% Increase in Property Rates \& Service Charges | 5.3\% | (60.2\%) | .0\% | . $0 \%$ |
| \% Increase in Operating Grant Revenue | 2\% | 1.6\% | .0\% | (1.4\%) |
| \% Increase in Capital Grant Revenue | 4.4\% | 10.3\% | .0\% | (45.0\%) |
| Collection Rate Including Other Revenue | 85.4\% | 79.9\% | .0\% | 100.0\% |
| Annual Debtors Collection Rate (Payment Level \%) | 86.3\% | 76.2\% | .0\% | .0\% |
| Current Debtors Collection Rate | 86.3\% | 76.3\% | .0\% | .0\% |
| Outstanding Debtors to Revenue | 4.9\% | 187.4\% | .0\% | 5.5\% |
| O/S Service Debtors to Revenue | 6.4\% | 509.8\% | .0\% | .0\% |
| Expenditure |  |  |  |  |
| \% Increase in Total Operating Expenditure | 2.8\% | (12.9\%) | .0\% | (46.0\%) |
| \% Increase in Employee Costs | 5.7\% | 7.6\% | .0\% | (16.4\%) |
| \% Overtime measured against Employee Related Costs | 3.7\% | 1.4\% | .0\% | .7\% |
| \% Increase in Electricity Bulk Purchases | 8.0\% | 27.4\% | .0\% | .0\% |
| \% Increase in Water Bulk Purchases | 10.0\% | (18.2\%) | .0\% | .0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 26.7\% | 30.9\% | . $0 \%$ | 46.2\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 2.4\% | 6.4\% | .0\% | 2.0\% |
| Debt Impairment \% of Billable Revenue | 19.3\% | .0\% | .0\% | .0\% |
| \% Electricity Distribution Losses | .0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | .0\% | .0\% | .0\% | .0\% |
| Employee costs/Total Revenue | 21.0\% | 35.7\% | . $0 \%$ | 45.1\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |
| Total Capital Budget | 144616 | 29725 |  | 3925 |
| Internally Funded and Other | 10000 |  |  |  |
| Grant Funding and Other | 134616 | 29725 |  | 3925 |
| Internally Generated Funds \% of Non Grant Fundinç | 100.0\% | .0\% | .0\% | .0\% |
| Borrowing \% of Non Grant Funding | .0\% | .0\% | .0\% | .0\% |
| Grant Funding \% of Total Funding | 93.1\% | 100.0\% | .0\% | 100.0\% |
| Borrowing |  |  |  |  |
| Total Borrowing Liability | 102000 | 45608 |  |  |
| Borrowing for the Financial Year |  |  |  |  |
| Cost of Borrowing for the Financial Year | 30181 | 5000 |  |  |
| Total Cost of Debt as a \% of Total Borrowing Liability | 29.6\% | 11.0\% | .0\% | .0\% |
| Financing Cost \% of Asset Base | 6\% | .8\% | .0\% | .0\% |
| Capital Charges \% of Operating Expenditure | 1.1\% | 1.7\% | .0\% | .0\% |
| Borrowing \% of Total Assets | 1.9\% | 7.2\% | .0\% | .0\% |
| Capital Charges to Own Revenue | 1.4\% | 4.2\% | .0\% | .0\% |
| Borrowed Funding of own Capital Expenditure | .0\% | .0\% | .0\% | .0\% |
| Gearing | 2.0\% | 5.0\% | .0\% | .0\% |
| Current Ratio |  | (29.8) | . 0 | 2.7 |
| Liquidity Ratio |  | (.6) | . 0 | 1.6 |
| Finance charges and Depreciation/Total Revenue | 19.5\% | 24.0\% | .0\% | 1.8\% |
| Debt coverage | 119.4 | 4.9 | . 0 | 1.0 |
| Capital Programme |  |  |  |  |
| Capital Appropriations |  |  |  |  |
| Trading Services | 78522 | 15724 |  |  |
| Total Appropriation - Electricity Infrastructure | 23400 | 9032 |  |  |
| Total Appropriation - Water Infrastructure | 17936 | 6692 |  |  |
| Total Appropriation - Waste Water Management | 37186 |  |  |  |
| Total Appropriation - Waste Management |  |  |  |  |
| Economic and Environmental | 46170 | 12424 |  | 170 |
| Total Appropriation - Planning and Developmenı |  |  |  | 30 |
| Total Appropriation - Road Transporl | 46170 | 12424 |  |  |
| Total Appropriation - Environmental Protection |  |  |  | 140 |
| Governance and Administration | 9300 | 1188 |  | 3265 |
| Community and Public Safety | 6000 | 389 |  | 490 |
| Other | 4624 |  |  |  |


|  | NW403 | NW404 | NW405 | DC40 |
| :---: | :---: | :---: | :---: | :---: |
|  | City Of <br> Matlosana (H) | Maquassi <br> Hills (M) | TlokweVentersdorp <br> (M) | Dr Kenneth <br> Kaunda (M) |
| \% Capital Appropriations measured against Total Capital |  |  |  |  |
| Trading Services | 54.3\% | 52.9\% | .0\% | .0\% |
| \% of Capital Budget - Electricity Infrastructure | 16.2\% | 30.4\% | .0\% | .0\% |
| \% of Capital Budget - Water Infrastructure | 12.4\% | 22.5\% | .0\% | .0\% |
| \% of Capital Budget - Waste Water Management | 25.7\% | .0\% | .0\% | .0\% |
| \% of Capital Budget - Waste Management | .0\% | .0\% | .0\% | .0\% |
| Economic and Environmental | 31.9\% | 41.8\% | .0\% | 4.3\% |
| \% of Capital Budget - Planning and Development | .0\% | . $0 \%$ | .0\% | .8\% |
| \% of Capital Budget - Road Transporl | 31.9\% | 41.8\% | .0\% | .0\% |
| \% of Capital Budget - Environmental Protection | .0\% | .0\% | .0\% | 3.6\% |
| Governance and Administration | 6.4\% | 4.0\% | .0\% | 83.2\% |
| Community and Public Safety | 4.1\% | 1.3\% | .0\% | 12.5\% |
| Other | 3.2\% | .0\% | .0\% | .0\% |
| Asset Management |  |  |  |  |
| Total Value of PPE | 5331261 | 630856 |  | 66327 |
| Capital Asset Renewal | 11170 |  |  |  |
| Operational Repairs \& Maintenance | 105958 | 10662 |  | 1107 |
| Asset Renewal \% of Depreciation | 2.3\% | .0\% | .0\% | .0\% |
| R\&M \% of PPE | 2.0\% | 1.7\% | .0\% | 1.7\% |
| Asset Renewal and R\&M as a \% of PPE | 2.2\% | 1.7\% | .0\% | 1.7\% |
| Depreciation as \% of Asset Base | 8.9\% | 7.9\% | .0\% | 4.6\% |
| Repairs \& Maintenance/Total Revenue | 4.2\% | 4.9\% | .0\% | .6\% |
| AVERAGE HOUSEHOLD BILLS |  |  |  |  |
| Percentage Increases |  |  |  |  |
| Property rates | 6.0\% | (73.7\%) | .0\% | .0\% |
| Electricity: Basic levy | 6.0\% | 5.9\% | .0\% | .0\% |
| Electricity: Consumption | 8.0\% | 11.1\% | .0\% | .0\% |
| Water: Basic levy | 6.0\% | 5.0\% | .0\% | .0\% |
| Water: Consumption | 10.0\% | 36.1\% | .0\% | .0\% |
| Sanitation | 5.9\% | 6.3\% | .0\% | .0\% |
| Refuse removal | 5.9\% | 6.0\% | .0\% | .0\% |
| Other | . $0 \%$ | .0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |
| Property rates | 426.24 | 166.00 | . 00 | 00 |
| Electricity: Basic levy | 118.93 | 203.00 | . 00 | . 00 |
| Electricty: Consumption | 1080.00 | 463.00 | . 00 | . 00 |
| Water: Basic levy | 121.90 | 38.00 | . 00 | . 00 |
| Water: Consumption | 772.07 | 424.00 | . 00 | . 00 |
| Sanitation | 57.87 | 129.00 | . 00 | . 00 |
| Refuse removal | 122.73 | 66.00 | . 00 | . 00 |
| Other | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | 2699.74 | 1489.00 | . 00 | . 00 |
| SOCIAL PACKAGE |  |  |  |  |
| Total Number of Households | 181719 | 9225 | 0 | 0 |
| Highest level of free service provided |  |  |  |  |
| Water (kilolitres per household per month) | 10 | 6 | 0 | 0 |
| Electricity (kwh per household per month) | 50 | 50 | 0 | 0 |
| Number of Households receiving Free Basic Services |  |  |  |  |
| Water (6 kilolitres per household per month) | 0 | 1000 | 0 | 0 |
| Sanitation (free minimum level service) | 0 | 1000 | 0 | 0 |
| Electricity/Other energy ( 50 kwh per household per month) | 0 | 1000 | 0 | 0 |
| Refuse(removed at least once a week) | 0 | 1000 | 0 | 0 |
| Cost of Free Basic Services provided |  | 3305 |  |  |
| Water (6 kiololitres per household per month) |  | 1543 |  |  |
| Sanitation (free minimum level service) |  | 510 |  |  |
| Electricity/Other energy ( 50 kwh per household per month) |  | 460 |  |  |
| Refuse(removed at least once a week) |  | 792 |  |  |
| Average Cost per Household Per Annum | . 00 | 3305.28 | . 00 | . 00 |
| Water (6 kilolitres per household per month) | . 00 | 1543.44 | . 00 | . 00 |
| Sanitation (free minimum level service) | . 00 | 510.24 | . 00 | . 00 |
| Electricity/Other energy ( 50 kwh per household per month) | . 00 | 459.96 | . 00 | . 00 |
| Refuse(removed at least once a week) | . 00 | 791.64 | . 00 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" |  | 3305 |  |  |
| Revenue cost of free services provided (excl property rates and other) |  |  |  |  |
| Local Government Equitable Share | 342855 | 94022 | 187990 | 169319 |
| MTREF Funded / Unfunded | Funded | Funded | Unfunded | Funded |

