| R thousands | Location |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \begin{array}{l} \text { city Of } \\ \text { Matlosana (H) } \\ \text { NW403 } \end{array} \end{aligned}$ | $\begin{array}{\|l\|l} \begin{array}{l} \text { city of } \\ \text { Mbombela (M) } \\ \text { MP326 } \end{array} \end{array}$ | Drakenstein <br> (H) wC023 | Emalahleni <br> (Mp) (H) <br> MP312 | $\begin{aligned} & \text { Emfuleni } \\ & (H) \\ & \text { GT4221 } \end{aligned}$ | $\begin{aligned} & \text { George } \\ & (H) \\ & \text { WCo44 } \end{aligned}$ | $\begin{aligned} & \text { Govan } \\ & \text { Mbeki (H) } \\ & \text { MP307 } \end{aligned}$ | $\begin{aligned} & \text { Madibeng } \\ & (H) \\ & \text { (HW372 } \end{aligned}$ | Matjhabeng <br> (H) <br> FS184 | $\left.\begin{array}{\|l\|l\|} \text { Mogale } \\ \text { City } \end{array}\right)$ GT481 | $\begin{aligned} & \text { Msunduzi } \\ & \text { (H) } \\ & \text { KZN2225 } \end{aligned}$ |
| Total Operating Revenue | 2514173 | 2625428 | 195441 | 2645888 | 6093014 | 151975 | 1732012 | 1594000 | 2041473 | 2390694 | 4473006 |
| Total Operating Expenditure | 2818956 | 267595 | 2047906 | 2696508 | 5937229 | 1627126 | 1708279 | 1582851 | 2036735 | 2783094 | 445570 |
| Operating Performance Surplus ( Deficit) | (304783) | (50167) | (93465) | (50 640) | 155784 | (107951) | 3 | 1149 | 4738 | (392400) | 1943 |
| Cash and Cash Equivients at the Year End | 8000 | 374267 | 185975 | (0) | 125382 | 414320 | 13833 | 367 | 4176 | 621 | 05158 |
| Net Increasel (Decrease) in Cash held for the Year | 20000 | 201435 | 4986 | 11678 | 1400 | 23212 | 100312 | 73230 | 326500 | (165161) | 13888 |
| Cash Backing / Surplus (Deficit) Reconciliation | 18916 | 62416 | 203555 | 9838 | 150778 | 237747 | (48696) | 4615 | 426681 | (12706) | 791327 |
| Cash Coverage Ratio | . 5 | 2.0 | 1.4 | (.0) | . 3 | 3.8 | 1.2 | . 8 | . 0 | . 0 | 3.5 |
| STATEMENT OF OPERATING PERFORMANCE <br> Revenue |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| \%/Increase in Total Operating Revenue | 5.6\% | .0\% | 6.9\% | .7\% | 13.8\% | 10.7\% | 6.9\% | 5.4\% | 4.5\% | 6.3\% | 10.8\% |
| \% Increase in Property Rates Revenue | 17.5\% | .0\% | 6.2\% | 6.1\% | 30.2\% | 8.7\% | 27.8\% | (12.6\%) | 6.6\% | 22.2\% | 7.5\% |
| \% Increase in Electricity Revenue | 6.4\% | .0\% | 9.0\% | (9.3\%) | 20.6\% | 9.0\% | 8.0\% | 3.1\% | 4.3\% | (.2\%) | 7.6\% |
| \%/ Increase in Water Revenue | .1\% | .0\% | 13.8\% | 6.7\% | 17.7\% | 8.7\% | 11.9\% | 10.4\% | 6.6\% | 13.2\% | 33.4\% |
| \% Increase in Property Rates \& Sevice Charges | 5.3\% | .0\% | 6\% | (1.5\%) | 18.4\% | 9.0\% | 12.3\% | (.4\%) | 5.3\% | 7.8\% | 11.1\% |
| \% Increase in Operating Grant Revenue | 2\% | .0\% | (.1\%) | 22.2\% | 1.3\% | 13.5\% | (2.3\%) | 10.0\% | (4.4\%) | 8.6\% | 11.1 |
| \% Increase in Capita Grant Revenue | $4 \%$ | .0\% | 12.2\% | 28.0\% | (52.7\%) | 13.4\% | (28.9\%) | .0\% | (2.7\%) | 81.3\% | (8.4\%) |
| Collection Rate Including Other Revenue | 85.4\% | 95.1\% | 93.8\% | 80.0\% | 80.3\% | 90.5\% | 84.4\% | 74.7\% | 98.1\% | 98.0\% | 86.8\% |
| Annual Debiors Collection Rate (Payment Level \%) | 86.3\% | 92.8\% | 93.8\% | 79.0\% | .2\% | 92.3\% | 82.1\% | 74.8\% | 80.3\% | 95.2\% | 8. $4 \%$ |
| Current Deftors Collection Rate | 86.3\% | 100.6\% | 93.8\% | 79.0\% | 79.2\% | 92.4\% | 82.1\% | 74.8\% | 101.3\% | 95.2\% | 84.4\% |
| Outstanding Debtors to Revenue | 4.9\% | 7.0\% | 12.6\% | 75.2\% | 10.7\% | 11.6\% | 17.6\% | 15.7\% | 112.7\% | 21.8\% | 30.2\% |
| O/S Senice Debtors to Revenue | 6.4\% | 11.6\% | 14.8\% | 899\% | 12.6\% | 17.2\% | 15.1\% | 26.2\% | 163.1\% | 26.8\% | 35.6\% |
| Expenditure |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 2.8\% | .0\% | 7.3\% | 13.2\% | 13.7\% | 13.3\% | 6.4\% | 4.7\% | (1.5\%) | 7.3\% | 10.4\% |
| \% Increase in Employee Costs | 5.7\% | .0\% | 8.3\% | 13.6\% | 7.6\% | 20.4\% | 8.2\% | 8.8\% | 8.9\% | 13.8\% | 8.8\% |
| \% Overime measured against Employee Related Costs | 3.7\% | 6.1\% | 5.4\% | 7.4\% | 1.5\% | 4.9\% | 2.9\% | 7.0\% | 4.5\% | 4.6\% | 5.0\% |
| \% Increase in Electricity Suk Purchases | 8.0\% | .0\% | 7.9\% | (100.0\%) | 3.8\% | 8.6\% | 15.9\% | (.9\%) | 12.3\% | 7.9\% | 10.9\% |
| \% Increase in Water Bulk Purchases | 10.0\% | .0\% | (100.0\%) | (100.0\%) | 13.3\% | 0\% | 14.3\% | 8.8\% | 5.9\% | 10.0\% | 13.9\% |
| Remuneraion \% of Oper Exp (excl debt impaim and deprec) | 26.7\% | 28.6\% | 26.8\% | 30.9\% | 21.7\% | 29.7\% | 31.8\% | 28.6\% | 33.0\% | 27.5\% | 27.2\% |
| Contracted Serices \% of Oper Exp (excl debt impaim and deprec) | 24\% | 17.5\% | 8.9\% | 2.0\% | 4.0\% | 18.0\% | 4.1\% | 11.3\% | 4.3\% | 10.2\% | 9\% |
| Debt Impaiment \% of Billable Revenue | 19.3\% | 0\% | 4.5\% | 19.3\% | 14.3\% | 2\% | 10.0\% | 21.1\% | 5.0\% | 5.0\% | 3.2\% |
| \% Electicicit Distribution Losses | 0\% | 8.0\% | 4.9\% | .0\% | 0\% | .0\% | .0\% | 57.8\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | 0\% | 11.4\% | 0\% | .0\% | . \% | .0\% | 0\% | 222.3\% | .0\% | 0\% | .0\% |
| Employe costs/Total Revenue | 21.0\% | 25.3\% | 24.4\% | 24.5\% | 16.9\% | 27.5\% | 25.9\% | 23.3\% | 30.4\% | 27.4\% | 23.3\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 144616 | 751719 | 592474 | 261138 | 345673 | 221795 | 100894 | 255211 | 133363 | 424969 | ${ }^{726241}$ |
| Interaly Funded and Other | 1000 | 146613 | 500 | 29297 | 155784 | 5947 | 23733 |  | 2000 | 166137 | 1200 |
| Grant Funding and Other | 134616 | 605106 | 553 | 231841 | 189889 | 140347 | 77161 | 255211 | 113363 | 255952 | 447973 |
| Internall Generated Funds \% of Non Grant Funding | 00.0\% | 100.0\% | 6.5\% | 0\% | 100.0\% | 73.0\% | 100.0\% | .0\% | 00.0\% | 98.3\% | 43.1\% |
| Borrowing \% of Non Grant Funding | .0\% | .0\% | 93.5\% | . \% | 0\% | 27.0\% | .0\% | .0\% | .0\% | 1.7\% | 56.9\% |
| Grant Funding \% of Total Funding | 93.1\% | 80.5\% | 8.5\% | 88.8\% | 54.9\% | 63.3\% | 76.5\% | 100.0\% | 85.0\% | 60.2\% | 61.7\% |
| Borrowing |  |  |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability | 10200 | 287233 | 1139370 | 90102 | 16800 | 434582 | 7673 | 555000 |  | 443132 | 511999 |
| Borrowing for the Financial Year |  |  | 506922 |  |  | 22031 |  |  |  | 2880 | 158268 |
| Cost of Borrowing for the Financial Year | 30181 | 69754 | 221213 | 112 | 27131 | 81332 | 283 | 10000 | 105980 | 85008 | 133236 |
| Total Cost of Debt as a\% of Total Borrowing Liability | 29.6\% | 24.3\% | 9.4\% | 101.1\% | 161.5\% | 18.7\% | 68.9\% | 1.8\% | .0\% | 19.4\% | 26.0\% |
| Financing Cost\% of Asset Base | 6\% | 1.2\% | 4.3\% | 3.7\% | 3\% | 3.1\% | 3\% | 1\% | 2.1\% | 1.6\% | 1.9\% |
| Capital Charges \% of Operating Expenditure | 1.1\% | 2.6\% | 10.8\% | 3.4\% | 5\% | 5.0\% | 3\% | 6\% | 5.2\% | 3.1\% | 3.0\% |
| Borrowing \% of Total Assels | 1.9\% | 4.9\% | 22.1\% | 3.6\% | 2\% | 16.4\% | 4\% | 8.0\% | .0\% | 8.1\% | 7.3\% |
| Capita Charges to Own Revenue | 1.4\% | 3.6\% | 12.5\% | 3.9\% | 5\% | 6.7\% | 3\% | 9\% | 6.4\% | 4.1\% | 3.3\% |
| Borrowed Funding of own Capital Expenditure | .0\% | 0\% | 93.5\% | .0\% | . \% | 8.1\% | 0\% | 0\% | 50.0\% | 0\% | 18.0\% |
| Geaing | 2.0\% | 5.3\% | 29.3\% | 3.7\% | 1\% | 16.1\% | 2\% | 8.6\% | .0\% | 8.2\% | 6.2\% |
| Current Ratio | 9 | 1.1 | 1.3 | 1.1 | 1.5 | 3.0 | 1.0 | 1.6 | 1.4 | 1.0 | ${ }^{2.4}$ |
| Liquidity Ratio |  |  |  |  |  | 1.6 | ${ }^{3}$ | .$^{4}$ | . 0 | . 0 |  |
| Finance charges and Depreciaiontotal Revenue | 19.5\% | 11.6\% | 14.3\% | $9.1 \%$ | 7.7\% | 13.1\% | 9.5\% | 6.1\% | 9.5\% | 14.7\% | 12.8\% |
| Debt coverage | 19.4 | 1.9 | 111.1 | 25.4 | 83.8 | ${ }^{16.3}$ | 61.2 | 13.9 | 13.5 | 27.0 | 22.7 |
| Capital Progranme |  |  |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services | 78522 | 342505 | 463397 | 203259 | 15961 | 117890 | 87161 | 126192 | 47463 | 109352 | 291351 |
| Total Appropriaion - Electricity Infastucture | 23400 | 33593 | 149616 | 44000 | 74600 | 20433 | 15000 | 13304 | 2842 | 31380 | 190721 |
| Total Appropiaition - Water Intastucture | 17936 | 259388 | 499 | 63375 | 261 | 54096 |  | 388 | 166 | 900 | - 58728 |
| Total Appropiation - Waste Water Management | 37186 | 1875 | 206657 | 89123 |  | 3656 | 72161 | 38500 | 3945 | 23463 | 31403 |
| Total Appropriaion - Waste Maragement |  | 7650 | 5625 | 6761 | 8800 | 6804 |  |  |  | 8610 | 10500 |
| Economic and Environmental | 46170 | 348437 | 66236 | 49629 | 87109 | 71907 | 3500 | 121519 | 39913 | 258679 | 29368 |
| Total Appropriaion - Planning and Development |  | 14689 |  |  | 15376 | 35 |  |  | 9854 | 188412 | 319 |
| Total Appropriation - Road Transport | 46170 | 333748 | 65328 | 49629 | 71733 | 71826 | 3500 | 121519 | 30059 | 43838 | 2603 |
| Total Appropriaion - Environmental Protection |  |  |  |  |  | 46 |  |  |  | 26428 | 1460 |
| Governance and Administration | 9300 | 29411 | 29359 | 250 | 31800 | 11230 | ${ }^{9962}$ |  | 20000 | 25703 | - 37972 |
| Community and Public Safety | 6000 | 31107 | 33483 | 8000 | 67103 | 20638 | 271 | 7500 | 25987 | 28486 | 103239 |
| Other | 4624 | 260 |  |  |  | 130 |  |  |  | 2748 |  |


|  | Location |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | City of Matlosana (H) nw403 | City of <br> Mbombela (M) <br> MP326 | Drakenstein <br> (H) <br> wco23 | Emalahleni <br> (Mp) (H) MP312 | $\begin{aligned} & \text { Emfuleni } \\ & (H) \\ & \text { GTT221 } \end{aligned}$ | $\begin{aligned} & \text { George } \\ & (H) \\ & \text { WCo44 } \end{aligned}$ | Govan <br> Mbeki (H) <br> MP307 | Madibeng <br> (H) <br> NW372 | Matjhabeng <br> (H) <br> FS184 | Mogale <br> City (H) <br> GT481 | $\begin{aligned} & \text { Msunduzi } \\ & \text { (H) } \\ & \text { KZN225 } \end{aligned}$ |
| \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services | 54.3\% | 45.6\% | 78.2\% | 77.8\% | 46.2\% | 53.2\% | 86.4\% | 4.4\% | 35.6\% | 25.7\% | 40.1\% |
| \% of Capital Budget- Electricity lifastucture | 16.2\% | 4.5\% | 25.3\% | 16.8\% | 21.6\% | 9.2\% | 14.9\% | 5.2\% | 2.1\% | 7.4\% | 26.3\% |
| \% of Capital Bugget-Water Infastructure | 12.4\% | 34.5\% | 17.1\% | 24.3\% | 22.1\% | 24.4\% | .0\% | 29.1\% | 3.9\% | 10.8\% | 8.1\% |
| \% of Capital Bugget - Waste Water Management | 25.7\% | 5.6\% | 34.9\% | 34.1\% | .0\% | 16.5\% | 71.5\% | 15.1\% | 29.6\% | 5.5\% | 4.3\% |
| \% of Capital Budget-Waste Management | .0\% | 1.0\% | .9\% | 2.6\% | 2.5\% | 3.1\% | . $0 \%$ | .0\% | .0\% | 2.0\% | 14\% |
| Economic and Environmental | 31.9\% | 46.4\% | 11.2\% | 19.0\% | 25.2\% | 32.4\% | 3.5\% | 47.6\% | 29.9\% | 60.9\% | 40.4\% |
| \% of Capital Bugget-Planning and Development | \% | 2.0\% | 1\% | . \% | 4.4\% | 0\% | 0\% | .0\% | 7.4\% | 44.3\% | 4.4\% |
| \% of Capital Budget-Road Transport | 31.9\% | 44.4\% | 11.0\% | 19.0\% | 20.8\% | 32.4\% | 3.5\% | 47.6\% | 22.5\% | 10.3\% | 35.8\% |
| \% of Capital Budget- Envioromental Protection | 0\% | .0\% | .1\% | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | .0\% | 6.2\% | 2\% |
| Governance and Administration | 6.4\% | 3.9\% | 5.0\% | .1\% | 9.2\% | 5.1\% | 9.9\% | .0\% | 15.0\% | 6.0\% | 5.2\% |
| Community and Public Safety | 4.1\% | 4.1\% | 5.7\% | 3.1\% | 19.4\% | 9.3\% | .3\% | 2.9\% | 19.5\% | 6.7\% | 14.2\% |
| Other | 3.2\% | .0\% | . $0 \%$ | . $\%$ | .0\% | .1\% | . $0 \%$ | .0\% | . $0 \%$ | .6\% | .0\% |
| $\overline{\text { Asset Management }}$ |  |  |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 5331261 | 5816015 | 5151003 | 2490142 | 10741391 | 2648806 | 1993297 | 6900000 | 5000000 | 5472643 | 7021207 |
| Capital Asset Renewal | 1170 | 444767 | 178235 | 59826 | 121518 | 14460 |  | 15000 | 49434 | 115284 |  |
| Operational Repais \& Maintenance | 105958 | 23098 | 181210 | 125518 | 252677 | 113069 |  | 71923 | 230691 | 107087 |  |
| Asset Renewal \% of Depreciation | 2.3\% | 172.5\% | 93.6\% | 35.7\% | 26.5\% | 9.1\% | .0\% | 17.2\% | 56.8\% | 38.7\% | .0\% |
| R\&M\% of PPE | 2.0\% | 4.0\% | 3.5\% | 5.0\% | 2.4\% | 4.3\% | .0\% | 1.0\% | 4.6\% | 2.0\% | 0\% |
| Asset Renewal and R\&M as a\% of PPE | 2.2\% | 11.6\% | 7.0\% | 7.4\% | 3.5\% | 4.8\% | .0\% | 1.3\% | 5.6\% | 4.1\% | .0\% |
| Depreciaition as \% of Asset Base | 8.9\% | 4.4\% | 3.7\% | 6.7\% | 4.3\% | 6.0\% | 8.1\% | 1.3\% | 1.7\% | 5.4\% | 7.2\% |
| Repais \& Maintenanceelotal Revenue | 4.2\% | 8.8\% | 9.3\% | 4.7\% | 4.1\% | 7.4\% | .0\% | 4.5\% | 11.3\% | 4.5\% | .0\% |
| AVERAGE HOUSEHOLD BILLS |  |  |  |  |  |  |  |  |  |  |  |
| Percentage Increases |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | 6.0\% | .0\% | 5.6\% | 6.6\% | (100.0\%) | 7.0\% | .0\% | 1870.2\% | 6.6\% | .0\% | 6.0\% |
| Electricity: Basic ley | 6.0\% | .0\% | 7.6\% | 0\% | (100.0\%) | 0\% | .0\% | .0\% | 7.6\% | .0\% | 8.0\% |
| Electricity: Consumption | 8.0\% | .0\% | 7.6\% | 7.6\% | (100.0\%) | 7.6\% | .0\% | 7.6\% | 7.6\% | .0\% | 8.0\% |
| Water: Basic leyy | 6.0\% | .0\% | 9.0\% | .0\% | .0\% | 7.0\% | .0\% | 6.6\% | .0\% | .0\% | 27.0\% |
| Water: Consumption | 10.0\% | . $0 \%$ | 9.0\% | 6.6\% | (100.0\%) | 7.0\% | .0\% | 6.6\% | 6.6\% | .0\% | 27.0\% |
| Sanitation | 5.9\% | . $0 \%$ | 15.0\% | 6.6\% | (100.0\%) | 7.0\% | 0\% | 6.6\% | 6.6\% | .0\% | 6.0\% |
| Refise removal | 5.9\% | . $0 \%$ | 9.7\% | 6.6\% | (100.0\%) | 9.0\% | .0\% | 6.6\% | 6.6\% | .0\% | 6.0\% |
| Other | .0\% | .0\% | .0\% | . $0 \%$ | . $0 \%$ | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | .0\% |
| Monthly Bill (Randlcent) |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | 426.24 | 219.14 | 189.52 | 430.02 | . 00 | 214.50 | . 00 | 183.24 | ${ }^{43.15}$ | . 00 | 397.00 |
| Electricity: Basic levy | 18.93 | 00 | 144.51 | 00 | . 00 | . 00 | . 00 | . 00 | 187.27 | . 00 | 32.76 |
| Electricity: Consumption | 1080.00 | 635.47 | 709.17 | 792.61 | . 00 | 778.80 | . 00 | 79.54 | 1333.51 | . 00 | 437.56 |
| Water: Basic levy | 12.90 | 99.86 | 31.45 | . 0 | . 00 | 71.97 | . 00 | 34.65 | . 00 | . 00 | 22.45 |
| Water: Consumption | 2.07 | 368.45 | 154.50 | 272.79 | . 00 | 278.63 | . 00 | 84.43 | 699.25 | . 00 | 392.6 |
| Sanitation | 57.87 | 149.95 | 93.09 | 145.08 | . 00 | 172.18 | . 00 | 118.58 | 124.91 | 00 | 136.36 |
| Refuse removal | 122.73 | 110.03 | 195.65 | 107.99 | . 00 | 144.07 | . 00 | 83.41 | 83.85 | . 00 | 88.1 |
| Other | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding Vat) | 2699.74 | 1582.90 | 1518.89 | 1748.49 | . 00 | 1660.15 | . 00 | 583.84 | 2861.95 | . 00 | 1506.99 |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |  |  |
| Total Number of Housholds | 181719 | 189170 | 63865 | 123470 | 130836 | 56244 | 58663000 | 141662 | 132071 | 126284 | 135215 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |  |  |
| Water (kiolities per household per mont) | 10 | ${ }^{6}$ | 10 | ${ }^{6}$ | 30 | $6^{6}$ | 10 | \% | ${ }^{6}$ | $6^{6}$ |  |
| Electricity (kwh per household per month) | 50 | 50 | 100 | 50 | 0 | 70 | 50 | 50 | 50 | 50 |  |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |  |  |
| Water (6 kililites per household per month) | 0 | 161733 | 0 | 0 | 0 | 37800 | 0 | 5700 | 19344 | 45728 |  |
| Sanitaion (tree minimum level serice) | 0 | 161733 | 0 | 0 | 0 | 11000 | 0 | 5700 | 19344 | 11500 |  |
| Electricity/Other energy (50kwh per household per month) | 0 | 4950 | 0 | 0 | 0 | 11000 | 0 | 12500 | 2721 | 11500 |  |
| Refise(removed at least once a week) | 0 | 4950 | 0 | 0 | 0 | 11000 | 0 | 5700 | 19344 | 11500 |  |
| Cost of Free Basic Sevices provided |  | 18153 |  |  |  | 5892 |  | 17642 | 32850 | 133897 | 142423 |
| Water (6 kililitres per household per month) |  | 97299 |  |  |  | 9588 |  | 3802 | 2000 | 97146 | 131968 |
| Sanitation (tree minimum level serice) |  |  |  |  |  | 22940 |  | 1417 | 10000 | 18228 | 4827 |
| Electricity/(ther energy (50kwh per household per month) |  | 49482 |  |  |  | 7395 |  | 8591 |  | 6799 | 2363 |
| Refisse(removed at least once a week) |  | 34371 |  |  |  | 19019 |  | 3832 | 2850 | 11724 | 3265 |
| Average Cost per Household Per Annum | . 00 | 6210.54 | . 00 | . 00 | . 00 | 4740.34 | . 00 | 2275.14 | 1698.20 | 5320.16 | . 00 |
| Water (6 kililitres per household per month) | . 00 | 60.60 | . 00 | . 00 | . 00 | 25.66 | . 00 | 666.97 | 1033.91 | 2124.44 | . 00 |
| Sanitaion (free minimum level serice) | . 00 |  | . 00 | . 00 | . 00 | 2085.48 | . 00 | 248.68 | 516.96 | 1585.04 | . 00 |
| Electricit/OCther energy (50kwh per household per month) | . 00 | 3309.86 | . 00 | . 00 | . 00 | 677.24 | . 00 | 687.27 | . 00 | 591.22 | . 00 |
| Refise(femoved at least once a week) | . 00 | 2299.07 | . 00 | . 00 | . 00 | 1728.96 | . 00 | 672.22 | 147.33 | 1019.46 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" |  | 1004449 |  |  |  | 179185 |  | 12968 | 32850 | 243280 |  |
| Revenue cost of free services provided (excl property rates and other) |  | 35342 | 20015 |  |  | 30326 | 24429 |  |  |  |  |
| Local Government Equitable Share | 342855 | 556020 | 106240 | 255989 | 608581 | 109872 | 199430 | 506149 | 385851 | 285456 | 43237 |
| MTREF Funded / Unfunded | Funded | Funded | Funded | Funded | Funded | Funded | Unfunded | Funded | Funded | Unfunded | Funded |

Source: National Treasury Local Government database

|  | Newcastle <br> (H) <br> KZN252 | Polokwane <br> (H) <br> LIM354 | Rustenburg <br> (H) <br> NW373 | Sol Plaatje (H) NC091 | Stellenbosch <br> (H) <br> WCO24 | Steve <br> Tshwete (H) MP313 | Tlokwe- <br> Ventersdorp <br> (M) <br> NW405 | uMhlathuze <br> (H) <br> KZN282 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Operating Revenue | 1709674 | 2818325 | 4056902 | 1899552 | 1310077 | 1370181 |  | 2635837 |
| Total Operating Expenditure | 1955731 | 2578556 | 3886035 | 1891344 | 1380139 | 1404161 |  | 2629337 |
| Operating Performance Surplus I (Deficit) | (246057) | 239769 | 170867 | 208 | (70 062) | (33 980) |  | 6500 |
| Cash and Cash Equivalents at the Year End | 40554 | 34700 | 1103212 | 264037 | 395726 | 61227 |  | 465224 |
| Net Increase I (Decrease) in Cash held for the Year | 372 | (15300) | 509519 | 0678 | (84 263) | (492) |  | 18695 |
| Cash Backing / Surplus (Deficit) Reconciliation | 306029 | 10991 | 576571 | 636684 | 50824 | 588380 |  | 208458 |
| Cash Coverage Ratio | . 3 | . 2 | 4.1 | 1.9 | 4.8 | . 7 | . 0 | 2.6 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 8.1\% | 21.9\% | 13.5\% | 8.6\% | 7.4\% | .5\% | .0\% | 4.4\% |
| \% Increase in Property Rates Revenue | 6.4\% | 7.6\% | 5.9\% | 14.8\% | 6.9\% | 1.2\% | .0\% | 11.2\% |
| \% Increase in Electricity Revenue | 9.8\% | 15.6\% | 15.8\% | 7.5\% | 6.3\% | 6.6\% | .0\% | 2.8\% |
| \% Increase in Water Revenue | 12.8\% | 10.0\% | 15.6\% | 4.0\% | 16.7\% | 2.1\% | .0\% | (5.7\%) |
| \% Increase in Property Rates \& Service Charges | 9.1\% | 12.4\% | 15.6\% | 9.1\% | 8.1\% | 1.0\% | .0\% | 3.2\% |
| \% Increase in Operating Grant Revenue | 6.0\% | 47.4\% | 7.0\% | (.5\%) | (8.3\%) | 11.3\% | .0\% | 15.6\% |
| \% Increase in Capital Grant Revenue | .0\% | 11.4\% | (39.0\%) | 26.9\% | 12.7\% | (31.5\%) | .0\% | (8.8\%) |
| Collection Rate Including Other Revenue | 82.7\% | 85.2\% | 88.0\% | 86.3\% | 91.6\% | 99.8\% | .0\% | 93.5\% |
| Annual Debtors Collection Rate (Payment Level \%) | 82.0\% | 82.5\% | 86.6\% | 84.7\% | 91.1\% | 96.0\% | .0\% | 91.7\% |
| Current Debtors Collection Rate | 82.0\% | 82.5\% | 86.6\% | 84.7\% | 91.1\% | 96.0\% | .0\% | 91.7\% |
| Outstanding Debtors to Revenue | 32.6\% | 15.2\% | 10.1\% | 39.4\% | 11.8\% | 6.3\% | .0\% | 12.0\% |
| O/S Service Debtors to Revenue | 41.4\% | 25.1\% | 12.6\% | 47.1\% | 14.8\% | 7.9\% | .0\% | 13.9\% |
| Expenditure |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 6.6\% | 12.7\% | 8.9\% | 8.8\% | 8.3\% | .1\% | .0\% | 4.4\% |
| \% Increase in Employee Costs | 7.7\% | 12.7\% | 9.1\% | 7.9\% | 13.2\% | 6.9\% | .0\% | 9.9\% |
| \% Overtime measured against Employee Related Costs | 4.0\% | 4.6\% | 5.1\% | 3.5\% | 3.3\% | 15.3\% | .0\% | 5.3\% |
| \% Increase in Electricity Bulk Purchases | 17.9\% | 9.5\% | 3.6\% | 9.9\% | 6.7\% | 11.1\% | .0\% | .9\% |
| \% Increase in Water Bulk Purchases | 0\% | 9.5\% | 9.0\% | 9.8\% | 17.5\% | 12.1\% | .0\% | (10.6\%) |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 30.5\% | 27.4\% | 18.7\% | 39.2\% | 33.4\% | 33.2\% | .0\% | 28.6\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 3.4\% | 8.2\% | 6.8\% | 2.1\% | 1.4\% | 3.7\% | .0\% | 5.2\% |
| Debt Impairment \% of Billable Revenue | 4.5\% | 2.9\% | 12.0\% | 12.0\% | 2.3\% | .9\% | .0\% | .3\% |
| \% Electricity Distribution Losses | .0\% | 22.5\% | 4.9\% | 17.0\% | .0\% | 9.9\% | .0\% | 3.8\% |
| \% Water Distribution Losses | .0\% | 7\% | 14.6\% | 45.0\% | 0\% | 17.4\% | .0\% | 18.9\% |
| Employee cost//Total Revenue | 27.9\% | 22.9\% | 14.2\% | 33.9\% | 30.3\% | 30.1\% | . $0 \%$ | 25.7\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT |  |  |  |  |  |  |  |  |
| Capital Funding |  |  |  |  |  |  |  |  |
| Total Capital Budget | 275667 | 1096467 | 486874 | 12204 | 463792 | 257135 |  | 479397 |
| Internally Funded and Other | 33042 | 239441 | 88000 | 43640 | 186256 | 84246 |  | 133650 |
| Grant Funding and Other | 201110 | 622026 | 398874 | 81564 | 116536 | 73435 |  | 145747 |
| Internally Generated Funds \% of Non Grant Funding | 44.3\% | 50.5\% | 100.0\% | 100.0\% | 53.6\% | 45.9\% | .0\% | 40.1\% |
| Borrowing \% of Non Grant Funding | 55.7\% | 49.5\% | .0\% | .0\% | 46.4\% | 54.1\% | .0\% | 59.9\% |
| Grant Funding \% of Total Funding | 73.0\% | 56.7\% | 81.9\% | 65.1\% | 25.1\% | 28.6\% | .0\% | 30.4\% |
| Borrowing |  |  |  |  |  |  |  |  |
| Total Borrowing Liability | 528190 | 355622 | 556207 | 202090 | 349342 | 276281 |  | 540473 |
| Borrowing for the Financial Year | 41515 | 235000 |  |  | 161000 | 99454 |  | 200000 |
| Cost of Borrowing for the Financial Year | 94091 | 115000 | 105442 | 36003 | 43429 | 52517 |  | 223250 |
| Total Cost of Debt as a \% of Total Borrowing Liability | 17.8\% | 32.3\% | 19.0\% | 17.8\% | 12.4\% | 19.0\% | .0\% | 41.3\% |
| Financing Cost \% of Asset Base | 2.4\% | 1.2\% | 1.1\% | 2.3\% | .9\% | .8\% | .0\% | 4.2\% |
| Capital Charges \% of Operating Expenditure | 4.8\% | 4.5\% | 2.7\% | 1.9\% | 3.1\% | 3.7\% | .0\% | 8.5\% |
| Borrowing \% of Total Assets | 13.5\% | 3.7\% | 6.0\% | 12.8\% | 7.5\% | 4.4\% | .0\% | 10.1\% |
| Capital Charges to Own Revenue | 6.8\% | 5.9\% | 3.0\% | 2.1\% | 3.6\% | 4.3\% | .0\% | 9.6\% |
| Borrowed Funding of own Capital Expenditure | 121.4\% | 49.5\% | .0\% | .0\% | 47.9\% | 122.0\% | .0\% | 115.5\% |
| Gearing | 12.1\% | 3.7\% | 5.9\% | 9.4\% | 7.1\% | 4.3\% | .0\% | 11.0\% |
| Current Ratio |  |  | 1.7 | 4.6 | 2.2 | 2.9 | . 0 | 1.5 |
| Liquidity Ratio |  | 1 | 1.2 | 1.2 | 1.5 | 2.4 | . 0 | 8 |
| Finance charges and Depreciation/Total Revenue | 22.9\% | 7.8\% | 11.6\% | 4.4\% | 15.0\% | 13.9\% | .0\% | 12.6\% |
| Debt coverage | 37.0 | 12.0 | 39.5 | 38.7 | 21.6 | 27.9 | . 0 | 13.6 |
| Capital Programme |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |
| Trading Services | 119179 | 595427 | 144016 | 77959 | 325876 | 136392 |  | 27956 |
| Total Appropriation - Electricity Infrastructure | 14936 | 31000 | 21800 | 12900 | 49590 | 24039 |  | 128900 |
| Total Appropriation - Water Infrastructure | 98196 | 375018 | 53216 | 41730 | 59719 | 31657 |  | 103043 |
| Total Appropriation - Waste Water Management | 6047 |  | 69000 | 5800 | 200567 | 66501 |  | 44122 |
| Total Appropriation - Waste Management |  | 189409 |  | 17530 | 16000 | 14195 |  | 3500 |
| Economic and Environmental | 109904 | 366999 | 305002 | 17051 | 52638 | 73668 |  | 118108 |
| Total Appropriation - Planning and Development | 32672 | 27500 |  |  | 3077 | 1816 |  | 7000 |
| Total Appropriation - Road Transport | 77231 | 339499 | 305002 | 17051 | 48081 | 71852 |  | 111108 |
| Total Appropriation - Environmental Protection |  |  |  |  | 1480 |  |  |  |
| Governance and Administration | 21371 | 61525 | 18465 | 8000 | 29188 | 21064 |  | 43000 |
| Community and Public Safety | 25213 | 72516 | 9391 | 10294 | 56090 | 26011 |  | 38724 |
| Other |  |  | 10000 | 11900 |  |  |  |  |


|  | Newcastle <br> (H) <br> KZN252 | Polokwane <br> (H) <br> LIM354 | Rustenburg <br> (H) <br> NW373 | Sol Plaatje (H) NC091 | Stellenbosch <br> (H) <br> WC024 | Steve <br> Tshwete (H) MP313 | Tlokwe- <br> Ventersdorp <br> (M) <br> NW405 | uMhlathuze <br> (H) <br> KZN282 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |
| Trading Services | 43.2\% | 54.3\% | 29.6\% | 62.3\% | 70.3\% | 53.0\% | .0\% | 58.3\% |
| \% of Capital Budget - Electricity Infrastructure | 5.4\% | 2.8\% | 4.5\% | 10.3\% | 10.7\% | 9.3\% | .0\% | 26.9\% |
| \% of Capital Budget - Water Infrastructure | 35.6\% | 34.2\% | 10.9\% | 33.3\% | 12.9\% | 12.3\% | .0\% | 21.5\% |
| \% of Capital Budget - Waste Water Management | 2.2\% | .0\% | 14.2\% | 4.6\% | 43.2\% | 25.9\% | .0\% | 9.2\% |
| \% of Capital Budget - Waste Management | 0\% | 17.3\% | . $0 \%$ | 14.0\% | 3.4\% | 5.5\% | .0\% | .7\% |
| Economic and Environmental | 39.9\% | 33.5\% | 62.6\% | 13.6\% | 11.3\% | 28.6\% | .0\% | 24.6\% |
| \% of Capital Budget - Planning and Development | 11.9\% | 2.5\% | . $0 \%$ | .0\% | .7\% | .7\% | .0\% | 1.5\% |
| \% of Capital Budget - Road Transport | 28.0\% | 31.0\% | 62.6\% | 13.6\% | 10.4\% | 27.9\% | .0\% | 23.2\% |
| \% of Capital Budget - Environmental Protection | 0\% | .0\% | .0\% | .0\% | .3\% | .0\% | .0\% | .0\% |
| Governance and Administration | 7.8\% | 5.6\% | 3.8\% | 6.4\% | 6.3\% | 8.2\% | .0\% | 9.0\% |
| Community and Public Safety | 9.1\% | 6.6\% | 1.9\% | 8.2\% | 12.1\% | 10.1\% | . $0 \%$ | 8.1\% |
| Other | .0\% | .0\% | 2.1\% | 9.5\% | .0\% | . $0 \%$ | .0\% | .0\% |
| Asset Management |  |  |  |  |  |  |  |  |
| Total Value of PPE | 3925100 | 9514054 | 9206086 | 1580750 | 4628865 | 6242605 |  | 5329789 |
| Capital Asset Renewal |  | 416213 | 279258 | 75491 | 399924 | 72696 |  | 11000 |
| Operational Repair \& Maintenance | 92053 | 203209 | 131712 | 140908 | 83499 | 80091 |  | 410803 |
| Asset Renewal \% of Depreciation | .0\% | 231.2\% | 67.1\% | 135.7\% | 242.1\% | 47.0\% | .0\% | 43.6\% |
| R\&M \% of PPE | 2.3\% | 2.1\% | 1.4\% | 8.9\% | 1.8\% | 1.3\% | .0\% | 7.7\% |
| Asset Renewal and R\&M as a \% of PPE | 2.3\% | 6.5\% | 4.5\% | 13.7\% | 10.4\% | 2.4\% | .0\% | 9.8\% |
| Depreciation as \% of Asset Base | 8.4\% | 1.9\% | 4.5\% | 3.5\% | 3.6\% | 2.5\% | .0\% | 4.7\% |
| Repair \& Maintenance/Total Revenue | 5.4\% | 7.2\% | 3.2\% | 7.4\% | 6.4\% | 5.8\% | .0\% | 15.6\% |
| AVERAGE HOUSEHOLD BILLS |  |  |  |  |  |  |  |  |
| Percentage Increases |  |  |  |  |  |  |  |  |
| Property rates | 7.0\% | 6.0\% | 36.3\% | 4.0\% | 6.0\% | 5.2\% | .0\% | 6.4\% |
| Electricity: Basic levy | 7.0\% | 10.0\% | 7.7\% | .0\% | .0\% | 7.4\% | .0\% | .0\% |
| Electricity: Consumption | 9.4\% | 10.0\% | 6.0\% | 7.5\% | 9.4\% | 7.5\% | .0\% | 7.2\% |
| Water: Basic levy | 7.0\% | .0\% | .1\% | .0\% | 6.9\% | .0\% | .0\% | 6.0\% |
| Water: Consumption | 7.0\% | 10.0\% | 6.1\% | 3.9\% | 7.0\% | 9.1\% | .0\% | 5.9\% |
| Sanitation | 7.0\% | 10.0\% | 5.8\% | 4.0\% | 8.0\% | 6.5\% | .0\% | 6.0\% |
| Refuse removal | 7.0\% | 10.0\% | 6.0\% | 4.0\% | 6.2\% | 5.8\% | .0\% | 6.0\% |
| Other | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |
| Property rates | 496.42 | 166.06 | 250.00 | 352.40 | 202.50 | 404.17 | . 00 | 335.46 |
| Electricity: Basic levy | 212.40 | 74.80 | 256.50 | . 00 | . 00 | 58.00 | . 00 | . 00 |
| Electricity: Consumption | 613.12 | 569.80 | 560.50 | 862.67 | 708.94 | 622.14 | . 00 | 739.10 |
| Water: Basic levy | 46.98 | . 00 | 59.25 | . 00 | 52.80 | . 00 | . 00 | 18.60 |
| Water: Consumption | 237.42 | 244.26 | 289.17 | 372.24 | 175.13 | 182.48 | . 00 | 177.01 |
| Sanitation | 196.11 | 57.54 | 122.26 | 108.63 | 140.43 | 89.85 | . 00 | 154.40 |
| Refuse removal | 114.56 | 96.05 | 113.93 | 77.51 | 127.20 | 115.80 | . 00 | 112.37 |
| Other | . 00 | 50.00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | 1917.01 | 1258.51 | 1651.60 | 1773.46 | 1407.00 | 1472.44 | . 00 | 1536.94 |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |
| Total Number of Households | 0 | 178001 | 80438 | 64189 | 49058 | 56395 | 0 | 86609 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |
| Water (kiololites per household per month) | 0 | 6 | 6 | 6 | 10 | 0 | 0 | 6 |
| Electricity (kwh per household per month) | 0 | 100 | 50 | 50 | 60 | 0 | 0 | 50 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |
| Water (6 kilolitres per household per month) | 0 | 14000 | 2778 | 0 | 14500 | 14666 | 0 | 49665 |
| Sanitation (rree minimum level service) | 0 | 14000 | 2778 | 0 | 14500 | 18587 | 0 | 38063 |
| Electricity/Other energy (50kwh per household per month) | 0 | 14000 | 2778 | - 0 | 14500 | 17001 | 0 | 545 |
| Refuse(removed at least once a week) | 0 | 14000 | 2778 | - 0 | 14500 | 18112 | 0 | 18470 |
| Cost of Free Basic Services provided |  | 23400 | 245163 | 46063 | 58 | 70218 |  | 105749 |
| Water (6 kilolitres per household per month) |  | 4500 | 5584 |  | 15 | 19824 |  | 69858 |
| Sanitation (free minimum level service) |  | 4620 | 3194 |  | 15 | 18404 |  | 18698 |
| Electricity/Other energy (50kwh per household per month) |  | 10500 | 3870 |  | 15 | 8193 |  | 921 |
| Refuse(removed at least once a week) |  | 3780 | 3220 |  | 15 | 23796 |  | 16271 |
| Average Cost per Household Per Annum | . 00 | 1671.43 | 5712.28 | . 00 | 4.00 | 4137.67 | . 00 | 4469.06 |
| Water (6 kilolitres per household per month) | . 00 | 321.43 | 2010.18 | . 00 | 1.00 | 1351.71 | . 00 | 1406.59 |
| Sanitation (free minimum level service) | . 00 | 330.00 | 1149.86 | . 00 | 1.00 | 990.17 | . 00 | 491.24 |
| Electricity/Other energy (50kwh per household per month) | . 00 | 750.00 | 1393.04 | . 00 | 1.00 | 481.94 | . 00 | 1690.27 |
| Refuse(removed at least once a week) | . 00 | 270.00 | 1159.20 | . 00 | 1.00 | 1313.84 | . 00 | 880.96 |
| Cost of Free Basic Services Provided to "Registered Indigent" |  | 23400 | 15869 |  | 58 | 60683 |  | 221956 |
| Revenue cost of free services provided (excl property rates and other) |  | 32969 |  |  | 28028 | 7396 |  | 4621 |
| Local Government Equitable Share | 306952 | 675714 | 451980 | 144171 | 95982 | 136037 | 187990 | 263487 |
| MTREF Funded / Unfunded | Funded | Funded | Funded | Funded | Funded | Funded | Unfunded | Funded |

Source: National Treasury Local Government database

