Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2017/18 Budget vs Original Budget 2016/17







| Summarised Outcome: Municipal Budget and Benct |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | EC122 Mnquma <br> (M) | $\begin{aligned} & \text { EC123 } \\ & \text { Great } \\ & \text { Kei (L) } \end{aligned}$ | EC124 Amahlathi <br> (L) | $\begin{aligned} & \text { EC126 } \\ & \text { Ngqushwa } \\ & \text { (M) } \end{aligned}$ | EC129 <br> Raymond <br> Mhlaba (L) | DC12 Amathole <br> (H) | EC131 <br> Inxuba <br> Yethemba (L) | EC135 <br> Intsika <br> Yethu (L) | EC136 Emalahleni <br> (Ec) (L) | EC137 Engcobo (M) | EC138 Sakhisizwe <br> (L) | $\begin{aligned} & \text { EC139 } \\ & \text { Enoch } \\ & \text { Mgijima (M) } \end{aligned}$ |
| R thousands |  |  |  |  |  |  |  |  |  |  |  |  |
| \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services | .0\% | 26.5\% | 15.6\% | 9.9\% | .0\% | .6\% | 34.7\% | 9.4\% | 31.0\% | 19.5\% | 9.4\% | 25.1\% |
| \% of Capital Budget - Electricity Infrastucture | 0\% | 22.6\% | 15.6\% | 9.9\% | .0\% | .0\% | 34.7\% | 9.4\% | 23.9\% | 19.5\% | 6.3\% | 25.1\% |
| \% of Capital Budget - Water Infrastructure | .0\% | .0\% | 0\% | .0\% | .0\% | .6\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% of Capital Budget - Waste Water Management | .0\% | .0\% | 0\% | 0\% | .0\% | .0\% | .0\% | .0\% | 4.6\% | .0\% | .0\% | .0\% |
| \% of Capital Budget - Waste Management | .0\% | 4.0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 2.5\% | .0\% | 3.1\% | .0\% |
| Economic and Environmental | 97.6\% | 64.7\% | 84.4\% | 72.9\% | 93.4\% | .0\% | 34.3\% | 86.2\% | 46.9\% | 71.1\% | 50.2\% | 41.9\% |
| \% of Capital Budget - Planning and Development | .3\% | . $0 \%$ | 84.4\% | 1.2\% | .0\% | .0\% | . $0 \%$ | .0\% | 4.6\% | 9.2\% | . $0 \%$ | 5.9\% |
| \% of Capital Budget-Road Transport | 97.3\% | 64.7\% | .0\% | 71.7\% | 93.4\% | .0\% | 34.3\% | 86.2\% | 42.3\% | 61.9\% | 50.2\% | 36.0\% |
| \% of Capital Budget - Environmental Protection | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | .0\% |
| Governance and Administration | 1.4\% | 8.8\% | .0\% | 13.0\% | 5.5\% | 99.4\% | .0\% | 4.4\% | 14.0\% | 1.6\% | 1.1\% | 5.2\% |
| Community and Public Safety | 1.0\% | .0\% | .0\% | 4.2\% | 1.1\% | .0\% | 31.1\% | .0\% | 8.1\% | 7.8\% | 39.2\% | 27.9\% |
| Other | .0\% | .0\% | . $0 \%$ | . $0 \%$ | .0\% | . $0 \%$ | . $0 \%$ | . $0 \%$ | .0\% | .0\% | . $0 \%$ | .0\% |
| Asset Management |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 901493 | 303213 | 416502 | 193816 | 569469 | 5205134 | 606411 | 571771 | 436925 | 416279 | 208611 | 1449443 |
| Capital Asset Renewal |  |  | 32145 |  |  | 5301 |  |  | 13063 |  |  | 12700 |
| Operational Repairs \& Maintenance | 6376 | 3445 | 7566 | 2047 | 2000 | 19100 | 16300 |  | 7176 | 5470 | 2518 | 21226 |
| Asset Renewal \% of Depreciation | 0\% | .0\% | 123.6\% | 0\% | .0\% | 4.9\% | .0\% | .0\% | 52.8\% | .0\% | .0\% | 31.0\% |
| R\&M \% of PPE | 7\% | 1.1\% | 1.8\% | 1.1\% | . $4 \%$ | . $4 \%$ | 2.7\% | .0\% | 1.6\% | 1.3\% | 1.2\% | 1.5\% |
| Asset Renewal and R\&M as a\% of PPE | 7\% | 1.1\% | 9.5\% | 1.1\% | . $4 \%$ | 5\% | 2.7\% | .0\% | 4.6\% | 1.3\% | 1.2\% | 2.3\% |
| Depreciation as \% of Asset Base | 12.5\% | 4.9\% | 6.2\% | 10.3\% | 8.0\% | 2.1\% | 11.0\% | 3.5\% | 5.7\% | 9.6\% | 3.3\% | 2.8\% |
| Repairs \& Maintenance/Total Revenue | 2.2\% | 3.1\% | 3.4\% | 1.8\% | .5\% | 1.3\% | 5.3\% | .0\% | 4.6\% | 3.3\% | 2.7\% | 3.2\% |
| AVERAGE HOUSEHOLD BILLS |  |  |  |  |  |  |  |  |  |  |  |  |
| Percentage Increases |  |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 5.7\% | .0\% | .0\% | 6.0\% |
| Electricity: Basic levy | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 1.8\% |
| Electricity: Consumption | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 58.8\% | .0\% | .0\% | 1.8\% |
| Water: Basic levy | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Water: Consumption | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Sanitation | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Refuse removal | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 5.8\% | .0\% | .0\% | 6.0\% |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | . 00 | . 00 | . 00 | 134.15 | . 00 | . 00 | . 00 | . 00 | 371.83 | . 02 | . 0 | 402.81 |
| Electricity: Basic levy | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 144.29 |
| Electricity: Consumption | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 956.10 | . 00 | . 00 | 494.25 |
| Water: Basic levy | . 00 | . 00 | . 00 | . 00 | . 00 | 48.00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Water: Consumption | . 00 | . 00 | . 00 | . 00 | . 00 | 171.22 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Sanitaion | . 00 | . 00 | . 00 | . 00 | . 00 | 173.00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Refuse removal | . 00 | . 00 | . 00 | 76.61 | . 00 | . 00 | . 00 | . 00 | 79.12 | 135.38 | . 00 | 108.36 |
| Other | . 00 | . 00 | . 00 | . 00 | . 00 | 20.07 | . 00 | . 00 | . 00 | 653.46 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | . 00 | . 00 | . 00 | 210.76 | . 00 | 412.29 | . 00 | . 00 | 1407.05 | 788.86 | . 00 | 1149.71 |







|  | EC442 Umzimvubu (M) | $\begin{aligned} & \text { EC443 } \\ & \text { Mbizana } \\ & \text { (M) } \end{aligned}$ | $\mid$ EC444 Ntabankulu <br> (L) | $\begin{array}{\|l} \hline \text { DC44 } \\ \text { Alfred } \\ \text { Nzo (M) } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: |
| R thousands |  |  |  |  |
| Total Operating Revenue | 308088 | 272812 | 132697 | 558517 |
| Total Operating Expenditure | 249242 | 301509 | 122801 | 533041 |
| Operating Performance Surplus / (Deficit) | 58846 | (28697) | 9896 | 25476 |
| Cash and Cash Equivalents at the Year End | 70967 | 63525 | 1262 | 66202 |
| Net Increase / (Decrease) in Cash held for the Year | 24747 | (1808) | (7581) | 29826 |
| Cash Backing / Surplus (Deficit) Reconciliation | 44942 | 67949 | (583) | (391 338) |
| Cash Coverage Ratio | 5.2 | 3.3 | . 2 | 1.9 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |
| Revenue |  |  |  |  |
| \% Increase in Total Operating Revenue | 25.8\% | 12.3\% | .0\% | (6.4\%) |
| \% Increase in Property Rates Revenue | (7.5\%) | 6.1\% | 59.4\% | .0\% |
| \% Increase in Electricity Revenue | .0\% | 19.5\% | .0\% | .0\% |
| \% Increase in Water Revenue | .0\% | 0\% | 0\% | (29.7\%) |
| \% Increase in Property Rates \& Service Charges | 1.2\% | 13.1\% | 57.1\% | (17.3\%) |
| \% Increase in Operating Grant Revenue | 49.6\% | 12.6\% | 6.9\% | (12.0\%) |
| \% Increase in Capital Grant Revenue | 35.3\% | 65.3\% | (15.7\%) | (6.6\%) |
| Collection Rate Including Other Revenue | 307.0\% | 90.1\% | 69.8\% | 99.6\% |
| Annual Debtors Collection Rate (Payment Level \%) | 27.2\% | 80.1\% | 26.0\% | 69.4\% |
| Current Debtors Collection Rate | 27.2\% | 80.1\% | 26.0\% | 69.4\% |
| Outstanding Debtors to Revenue | (.0\%) | 10.1\% | 3.4\% | 23.7\% |
| O/S Service Debtors to Revenue | (.5\%) | 50.3\% | 36.2\% | 552.4\% |
| Expenditure |  |  |  |  |
| \% Increase in Total Operating Expenditure | 7.5\% | 9.4\% | 8\% | (21.5\%) |
| \% Increase in Employee Costs | 11.3\% | 22.3\% | 11.4\% | 17.9\% |
| \% Overtime measured against Employee Related Costs | 0\% | 1.1\% | .0\% | .0\% |
| \% Increase in Electricity Bulk Purchases | .0\% | 13.0\% | .0\% | .0\% |
| \% Increase in Water Bulk Purchases | .0\% | .0\% | .0\% | .0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 35.4\% | 42.4\% | 46.0\% | 55.3\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 23.4\% | 13.9\% | .0\% | 11.5\% |
| Debt Impairment \% of Billable Revenue | 26.9\% | 3.6\% | 8.1\% | 93.8\% |
| \% Electricity Distribution Losses | 0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | .0\% | .0\% | .0\% | .0\% |
| Employee costs/Total Revenue | 22.2\% | 39.4\% | 41.7\% | 45.1\% |




|  | $\begin{array}{\|l\|l} \hline \text { EC442 } \\ \text { Umzimvubu } \end{array}$ (M) | $\begin{aligned} & \text { EC443 } \\ & \text { Mbizana } \\ & \text { (M) } \end{aligned}$ | EC444 Ntabankulu (L) | $\begin{array}{\|l\|} \hline \text { DC44 } \\ \text { Alfred } \\ \text { Nzo (M) } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: |
| R thousands |  |  |  |  |
| SOCIAL PACKAGE |  |  |  |  |
| Total Number of Households | 0 | 0 | 0 | 0 |
| Highest level of free service provided |  |  |  |  |
| Water (kilolitres per household per month) | 0 | 0 | 0 | 6 |
| Electricity (kwh per household per month) | 0 | 0 | 0 | 0 |
| Number of Households receiving Free Basic Services |  |  |  |  |
| Water (6 kilolitres per household per month) | 0 | 0 | 0 | 0 |
| Sanitaion (rree minimum level service) | 0 | 0 | 0 | 0 |
| Electricity/Other energy (50kwh per household per month) | 0 | 287 | 0 | 0 |
| Refuse(removed at least once a week) | 0 | 0 | 0 |  |
| Cost of Free Basic Services provided |  | 150 |  |  |
| Water (6 kilolitres per household per month) |  |  |  |  |
| Sanitation (free minimum level service) |  |  |  |  |
| Electricity/Other energy (50kwh per household per month) |  | 150 |  |  |
| Refuse(removed at least once a week) |  |  |  |  |
| Average Cost per Household Per Annum | . 00 | 522.00 | . 00 | . 00 |
| Water (6 kilolitres per household per month) | . 00 | . 00 | . 00 | . 00 |
| Sanitation (rree minimum level sevice) | . 00 | . 00 | . 00 | .00 |
| Electricity/Other energy (50kwh per household per month) | . 00 | 522.00 | . 00 | . 00 |
| Refiuse(removed at least once a week) | . 00 | . 00 | . 0 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" |  |  |  |  |
| Revenue cost of free services provided (excl property rates and other) |  |  |  |  |
| Local Government Equitable Share | 175236 | 197681 | 99613 | 437586 |
| MTREF Funded / Unfunded | Funded | Funded | Unfunded | Unfunded |





|  | $\begin{aligned} & \text { MAN } \\ & \text { Mangaung } \\ & (H) \end{aligned}$ | $\begin{aligned} & \text { FS161 } \\ & \text { Letsemeng } \\ & \text { (M) } \end{aligned}$ | FS162 Kopanong (M) | FS163 Mohokare <br> (L) | DC16 <br> Xhariep <br> (L) | $\begin{aligned} & \text { FS181 } \\ & \text { Masilonyana } \\ & \text { (L) } \end{aligned}$ | FS182 Tokologo <br> (L) | FS183 Tswelopele (M) | FS184 Matjhabeng <br> (H) | FS185 <br> Nala <br> (M) | DC18 <br> Lejweleputswa <br> (L) | $\begin{aligned} & \text { FS191 } \\ & \text { Setsoto } \\ & \text { (M) } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands |  |  |  |  |  |  |  |  |  |  |  |  |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Number of Households | 165410 | 11242 | 14511 | 10793 | 0 | 37677 | 8698 | 11993 | 132071 | 0 |  | 26500 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |  |  |  |
| Water (kilolitres per household per month) | 10 | 0 | 6 | 0 | 0 |  | 0 | 0 | ${ }^{6}$ |  | 0 |  |
| Electricity (kwh per household per month) | 50 | 0 | 0 | 0 | 0 | 122 | 0 | 0 | 50 | 0 | 0 | 0 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |  |  |  |
| Water (6 kilolitres per household per month) | 62812 | 0 | 2240 | 2500 | 0 | 1426 | 3000 | 11992 |  |  |  |  |
| Sanitation (free minimum level sevice) | 62812 | 0 | 2240 | 2500 | 0 | 1426 | 3000 | 5500 | 0 |  | 0 |  |
| Electricity/Other energy (50kwh per household per month) | 62812 | 0 | 0 | 2500 | 0 |  | 3000 | 5500 | 0 |  | 0 |  |
| Refiuse(removed at least once a week) | 62812 | 0 | 2240 | 2500 | 0 | 1426 | 3000 | 5500 | 0 | 0 | 0 | 0 |
| Cost of Free Basic Services provided | 407124 | 7157 | 8083 | 7634 |  | 8696 | 15134 | 15129 | 66416 |  |  |  |
| Water (6 kilolitres per household per month) | 123463 | 1065 | 2909 | 1901 |  | 3582 | 1581 | 3958 | 21280 |  |  |  |
| Sanitaion (rree minimum level service) | 73618 | 1832 | 2995 | 2649 |  | 2423 | 7364 | 3564 | 10640 |  |  |  |
| Electricity/Other energy (50kwh per household per month) | 10747 | 2490 |  | 1570 |  | 1349 | 1502 | 5131 |  |  |  |  |
| Refuse(removed at least once a week) | 75239 | 1769 | 2179 | 1513 |  | 1343 | 4686 | 2477 | 3032 |  |  |  |
| Average Cost per Household Per Annum | 4506.57 | . 00 | 3608.40 | 3053.47 | . 00 | 5152.53 | 5044.56 | 2361.24 | . 00 | . 00 | . 00 | . 00 |
| Water (6 kilolitres per household per month) | 1965.60 | . 00 | 1298.88 | 760.45 | .00 | 2511.84 | 527.04 | 330.02 | . 0 | .00 | 00 | . 00 |
| Sanitaioo (free minimum level service) | 1172.04 | . 00 | 1336.92 | 1059.58 | . 00 | 1698.95 | 2454.72 | 647.96 | . 00 | . 00 | . 00 | .00 |
| Electricity/Other energy (50kwh per household per month) | 171.09 | . 00 | . 00 | 628.14 | . 00 |  | 500.64 | 932.98 | . 00 | . 00 | . 00 | .00 |
| Refuse(removed at least once a week) | 1197.84 | . 00 | 972.60 | 605.30 | . 00 | 941.74 | 1562.16 | 450.29 | . 00 | . 00 | . 00 | 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" | 283067 |  | 8083 | 7634 |  | 7348 | 15134 | 28316 |  |  |  |  |
| Revenue cost of free services provided (excl property rates and other) | 152043 |  |  |  |  |  |  |  |  | 36346 |  | 20079 |
| Local Government Equitable Share | 630908 | 49189 | 67330 | 56055 | 33307 | 89814 | 44274 | 59702 | 393631 | 100124 | 115472 | 157656 |
| MTREF Funded / Unfunded | Funded | Funded | Unfunded | Unfunded | Unfunded | Funded | Funded | Funded | Funded | Unfunded | Funded | Funded |





| rised Outcome: Municipal Budget and Benct |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { FS192 } \\ & \text { Dihlabeng } \\ & \text { (M) } \end{aligned}$ | FS193 <br> Nketoana <br> (M) | FS194 <br> Maluti-a-Phofung <br> (H) | FS195 <br> Phumelela <br> (L) | $\begin{aligned} & \hline \text { FS196 } \\ & \text { Mantsopa } \\ & \text { (M) } \end{aligned}$ | DC19 <br> Thabo <br> Mofutsanyana (L) | FS201 Moghaka (H) | $\begin{aligned} & \text { FS203 } \\ & \text { Ngwathe } \\ & \text { (M) } \end{aligned}$ | $\begin{aligned} & \text { FS204 } \\ & \text { Metsimaholo } \\ & (H) \end{aligned}$ | $\begin{aligned} & \hline \text { FS205 } \\ & \text { Mafube } \\ & \text { (M) } \end{aligned}$ | $\begin{array}{\|l\|} \hline \text { DC20 } \\ \text { Fezile } \\ \text { Dabi (L) } \end{array}$ |
| R thousands |  |  |  |  |  |  |  |  |  |  |  |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |  |  |
| Total Number of Households | 38593 | 19094 | 100228 | 9846 | 16951 | 0 | 34185 | 0 | 47410 | 15600 | 0 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |  |  |
| Water (kilolitres per household per month) | 6000 | 6 | 6 | 6 | 40 | 0 | 0 | 0 | 6 | 0 | 0 |
| Electricity (kwh per household per month) | 50 | 0 | 50 | 50 | 900 | 0 | 0 |  | 50 | 0 | 0 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |  |  |
| Water (6 kilolitres per household per month) |  | 6500 | 38803 | 1957 | 0 | 0 | 9871 | , | 15000 | 0 | 0 |
| Sanitation (rree minimum level service) | 0 | 6500 | 4506 | 1957 | 0 | 0 | 9871 | 0 | 15000 | 0 | 0 |
| Electricity/Other energy (50kwh per household per month) | - | 6500 | 20100 | 560 | 0 | 0 | 9871 | 0 | 15000 | 0 | 0 |
| Refuse(removed at least once a week) |  | 6500 | 4506 | 1957 | - | 0 | 9871 | 0 | 15000 | 0 | 0 |
| Cost of Free Basic Services provided | 19420 | 48220 | 42558 |  | 19254 |  |  |  | 58144 | 19 |  |
| Water (6 kilolitres per household per month) | 1871 | 31144 | 22602 |  | 5760 |  |  |  | 13732 |  |  |
| Sanitaion (rree minimum level sevice) | 6969 | 6815 | 4603 |  | 8160 |  |  |  | 11518 |  |  |
| Electricity/Other energy (50kwh per household per month) | 2381 | 2329 | 10492 |  | 54 |  |  |  | 11644 |  |  |
| Refiuse(removed at least once a week) | 8199 | 7931 | 4862 |  | 5280 |  |  |  | 21251 |  |  |
| Average Cost per Household Per Annum | . 00 | 7418.41 | 3204.82 | . 00 | . 00 | . 00 | . 00 | . 00 | 3876.28 | . 00 | . 00 |
| Water (6 kilolitres per household per month) | . 00 | 4791.34 | 582.48 | . 00 | . 00 | . 00 | . 0 | . 00 | 915.44 | 00 | . 00 |
| Sanitation (rree minimum level service) | . 00 | 1048.52 | 1021.44 | . 00 | . 00 | . 00 | . 00 | . 00 | 767.85 | . 00 | . 00 |
| Electricity/Other energy (50kwh per household per month) | . 00 | 358.33 | 522.00 | . 00 | . 00 | . 00 | . 00 | . 00 | 776.26 | . 00 | . 00 |
| Refiuse(removed at least once a week) | . 00 | 1220.22 | 1078.90 | . 00 | . 00 | . 00 | . 00 | . 00 | 1416.73 | . 00 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" |  | 48220 | 124356 |  |  |  |  |  | 58144 |  |  |
| Revenue cost of free services provided (excl property rates and other) |  |  |  | 8338 |  |  | 372 | 41991 |  |  |  |
| Local Government Equitable Share | 129764 | 79880 | 493768 | 61603 | 68314 | 101909 | 164092 | 160606 | 142709 | 78462 | 144321 |
| MTREF Funded / Unfunded | Unfunded | Funded | Unfunded | Funded | Funded | Unfunded | Unfunded | Unfunded | Funded | Unfunded | Funded |





|  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | EKU <br> Ekurhuleni <br> Metro (H) | JHB <br> City of <br> Johannesburg (H) | TSH <br> City of <br> Tshwane (H) | $\begin{aligned} & \text { GT421 } \\ & \text { Emfuleni } \\ & \text { (H) } \end{aligned}$ |  | GT423 Lesedi (M) | $\begin{aligned} & \hline \text { DC42 } \\ & \text { Sedibeng } \\ & \text { (M) } \end{aligned}$ | $\begin{aligned} & \hline \text { GT481 } \\ & \text { Mogale } \\ & \text { City (H) } \end{aligned}$ | $\begin{aligned} & \begin{array}{l} \text { GT484 } \\ \text { Merafong } \\ \text { City (H) } \end{array} \end{aligned}$ | $\begin{aligned} & \text { GT485 } \\ & \begin{array}{l} \text { Rand West } \\ \text { City (H) } \end{array} \\ & \hline \end{aligned}$ | DC48 <br> West <br> Rand (M) |
| R thousands |  |  |  |  |  |  |  |  |  |  |  |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |  |  |
| Total Number of Households | 1023348 | 1434856 | 963791 | 92936 | 33793 | 32231 | 0 | 130811 | 66618 | 102885 | 0 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |  |  |
| Water (kilolitres per household per month) | 9 | 0 | 12 |  | 4 | 0 | 0 | - 6 | 6 6 | 0 | 0 |
| Electricity (kwh per household per month) | 100 | 0 | 100 | 50 | 50 | 0 | 0 | 51 | 50 | 0 | 0 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |  |  |
| Water (6 kilolitres per household per month) | 472913 | 0 | 302191 | 55287 | 3800 | 2400 | 0 | 52900 | 22000 | 0 | 0 |
| Sanitation (rree minimum level service) | 469649 | 57586 | 302191 | 54219 | 3800 | 2400 | 0 | 13500 | 22000 | 0 | 0 |
| Electricity/Other energy (50kwh per household per month) | 371971 |  | 302191 | 3958 | 900 | 2400 | 0 | 13500 | 22000 | 0 | 0 |
| Refuse(removed at least once a week) | 115000 | 81750 | 302191 | 52455 | 3800 | 2400 | 0 | 13500 | 22000 | 0 | 0 |
| Cost of Free Basic Services provided | 2679412 |  | 2177208 | 203837 | 14559 | 16052 |  |  | 94660 | 708 |  |
| Water (6 kilolites per household per month) | 465587 |  | 453519 | 85059 | 2279 | 3251 |  |  | 25872 | 72 |  |
| Sanitation (rree minimum level service) | 304690 |  | 129339 | 58849 | 5118 | 2404 |  |  | 12487 |  |  |
| Electricity/Other energy (50kwh per household per month) | 1424305 |  | 473991 | 3616 | 738 | 7053 |  |  | 24621 | 636 |  |
| Refuse(removed at least once a week) | 269577 |  | 326359 | 47719 | 6424 | 3344 |  |  | 31680 |  |  |
| Average Cost per Household Per Annum | 7806.49 | . 00 | 4577.26 | 4447.18 | 4457.47 | 6688.32 | . 00 | . 00 | 4302.72 | . 00 | . 00 |
| Water (6 kilolitres per household per month) | 984.51 | . 00 | 1500.77 | 1538.50 | 599.84 | 1354.68 | . 00 | . 00 | 1176.00 | . 0 | . 00 |
| Sanitation (free minimum level service) | 648.76 | . 00 | 428.00 | 1085.40 | 1346.85 | 1001.64 | . 00 | . 00 | 567.60 | . 00 | . 00 |
| Electricity/Other energy (50kwh per household per month) | 3829.07 | . 00 | 1568.51 | 913.56 | 820.33 | 2938.68 | . 00 | 00 | 1119.12 | . 00 | 00 |
| Refiuse(removed at least once a week) | 2344.15 | . 00 | 1079.98 | 909.72 | 1690.44 | 1393.32 | . 00 | . 00 | 1440.00 | . 00 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" | 3691791 |  | 1383207 | 245871 | 16938 | 16052 | - |  | 94660 |  |  |
| Revenue cost of free services provided (excl property rates and other) | 1127342 | 108000 | 2090533 |  | 37815 |  |  |  | 85240 | 25166 |  |
| Local Government Equitable Share | 2719861 | 3666637 | 2132788 | 633240 | 86316 | 104923 | 254779 | 323938 | 163084 | 239112 | 193187 |
| MTREF Funded / Unfunded | Funded | Funded | Unfunded | Funded | Funded | Unfunded | Unfunded | Unfunded | Unfunded | Unfunded | Funded |

Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2017/18 Budget vs Original Budget 2016/17







| Summarised Outcome: Municipal Budget and Bencł |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | KZN226 <br> Mkhambathini <br> (M) | KZN227 Richmond <br> (L) | DC22 <br> uMgungundlovu <br> (M) | KZN235 Okhahlamba <br> (L) | KZN237 <br> Inkosi <br> Langalibalele (M) | KZN238 Alfred Duma (H) | DC23 <br> Uthukela <br> (M) | KZN241 <br> Endumeni <br> (M) | KZN242 <br> Nquthu <br> (L) | KZN244 <br> Msinga <br> (L) | $\begin{aligned} & \text { KZN245 } \\ & \text { Umvoti } \\ & \text { (M) } \end{aligned}$ |
| R thousands |  |  |  |  |  |  |  |  |  |  |  |
| \%Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services | 8.7\% | .0\% | 99.0\% | .0\% | 28.0\% | 30.8\% | 98.9\% | 32.9\% | 23.3\% | 33.3\% | 13.0\% |
| \% of Capital Budget - Electricity Infrastucture | 0\% | .0\% | .0\% | .0\% | 28.0\% | 26.1\% | .0\% | 30.3\% | 23.3\% | 33.3\% | 9.9\% |
| \% of Capital Budget - Water Infrastructure | 0\% | .0\% | 99.0\% | .0\% | 0\% | .0\% | 98.9\% | .0\% | .0\% | .0\% | .0\% |
| \% of Capital Budget - Waste Water Management | 0\% | .0\% | 0\% | .0\% | 0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% of Capital Budget - Waste Management | 8.7\% | .0\% | .0\% | .0\% | .0\% | 4.8\% | .0\% | 2.6\% | .0\% | .0\% | 3.1\% |
| Economic and Environmental | 15.5\% | 61.8\% | .0\% | 97.4\% | 71.2\% | 51.7\% | .0\% | 57.4\% | 31.7\% | 52.8\% | 71.4\% |
| \% of Capital Budget - Planning and Development | 0\% | .0\% | 0\% | 97.4\% | .0\% | 44.9\% | .0\% | 1.4\% | .0\% | .0\% | 71.4\% |
| \% of Capital Budget - Road Transport | 15.5\% | 61.8\% | .0\% | .0\% | 71.2\% | 6.8\% | .0\% | 55.9\% | 31.7\% | 52.8\% | .0\% |
| \% of Capital Budget - Environmental Protection | 0\% | 0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Governance and Administration | 4.6\% | 1.0\% | 1.0\% | 2.6\% | .6\% | 12.7\% | 1.1\% | 1.7\% | 8.2\% | .0\% | 9.8\% |
| Community and Public Safety | 71.2\% | 37.2\% | .0\% | .0\% | .2\% | 4.8\% | .0\% | 8.1\% | 36.8\% | 13.2\% | 5.7\% |
| Other | .0\% | .0\% | .0\% | . $0 \%$ | . $0 \%$ | .0\% | . $0 \%$ | .0\% | .0\% | .6\% | . $0 \%$ |
| Asset Management |  |  |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 123997 | 214915 | 1474965 | 351171 | 779886 | 1185112 |  | 372533 | 390000 | 61867 | 433016 |
| Capital Asset Renewal |  |  | 32328 |  |  |  |  | 80167 |  |  |  |
| Operational Repair \& Maintenance | 6738 | 12394 | 278895 | 2107 |  | 68448 | 40322 | 8682 |  | 14870 | 9484 |
| Asset Renewal \% of Depreciation | 0\% | 0\% | 69.2\% | .0\% | .0\% | .0\% | .0\% | 1459.4\% | .0\% | .0\% | .0\% |
| R\&M \% of PPE | 5.4\% | 5.8\% | 18.9\% | .6\% | .0\% | 5.8\% | .0\% | 2.3\% | .0\% | 24.0\% | 2.2\% |
| Asset Renewal and R\&M as a \% of PPE | 5.4\% | 5.8\% | 21.1\% | .6\% | .0\% | 5.8\% | .0\% | 23.9\% | .0\% | 24.0\% | 2.2\% |
| Depreciation as \% of Asset Base | 4.9\% | 5.5\% | 3.2\% | 6.8\% | 5.8\% | 6.0\% | .0\% | 1.5\% | 3.0\% | 16.4\% | 3.4\% |
| Repairs \& Maintenance/Total Revenue | 7.8\% | 13.1\% | 38.5\% | 1.2\% | .0\% | 9.1\% | 5.9\% | 3.0\% | .0\% | 9.5\% | 5.9\% |
| AVERAGE HOUSEHOLD BILLS |  |  |  |  |  |  |  |  |  |  |  |
| Percentage Increases |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | .0\% | .0\% | .0\% | .0\% | 6.0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 6.0\% |
| Electricity: Basic levy | .0\% | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 7.0\% |
| Electricity: Consumption | .0\% | .0\% | .0\% | .0\% | 6.0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 7.0\% |
| Water: Basic levy | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 6.3\% | .0\% | .0\% | .0\% | .0\% |
| Water: Consumption | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 6.4\% | .0\% | .0\% | .0\% | .0\% |
| Sanitation | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 6.4\% | .0\% | .0\% | .0\% | .0\% |
| Refuse removal | .0\% | .0\% | .0\% | .0\% | 6.0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 7.0\% |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | 451.25 | 323.79 | . 00 | 260.00 | 178.45 | . 00 | . 00 | . 00 | . 00 | . 00 | 832.52 |
| Electrictit: Basic levy | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 184.04 |
| Electricity: Consumption | . 00 | . 00 | . 00 | . 00 | 1014.76 | . 00 | . 00 | . 0 | . 00 | . 00 | 633.87 |
| Water: Basic levy | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 76.61 | . 00 | . 00 | . 00 | . 00 |
| Water: Consumption | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 426.91 | . 00 | . 00 | . 00 | . 00 |
| Sanitation | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 97.63 | . 00 | . 00 | . 00 | . 00 |
| Refuse removal | . 00 | 42.72 | . 00 | 97.55 | 89.97 | . 00 | . 00 | . 00 | . 00 | . 00 | 144.45 |
| Other | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | 451.25 | 366.51 | . 00 | 357.55 | 1283.18 | . 00 | 600.15 | . 00 | . 00 | . 00 | 1794.88 |







| rised Outcome: Municipal Budget and Benc |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | KZN271 <br> Umhlabuyalingana (M) | KZN272 <br> Jozini <br> (L) | KZN275 <br> Mtubatuba <br> (L) | KZN276 <br> The New <br> Big 5 False Bay (L) | DC27 <br> Umkhanyakude (M) | $\begin{array}{\|l\|} \hline \text { KZN281 } \\ \text { Mfolozi } \end{array}$ (M) | KZN282 uMhlathuze (H) | $\begin{array}{\|l\|} \hline \text { KZN284 } \\ \text { uMlalazi } \end{array}$ (L) | KZN285 Mthonjaneni (L) | $\begin{array}{\|l\|} \hline \text { KZN286 } \\ \text { Nkandla } \end{array}$ (M) | DC28 <br> King <br> Cetshwayo (H) |
| R thousands |  |  |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 175199 | 197321 | 202799 | 133184 | 398456 | 136377 | 2895441 | 341541 | 144513 | 130883 | 682074 |
| Total Operating Expenditure | 175093 | 198405 | 192404 | 132983 | 398456 | 120000 | 2882744 | 384840 | 121935 | 122788 | 776195 |
| Operating Performance Surplus ( (Deficit) | 106 | (1084) | 10395 | 201 |  | 16377 | 12697 | (43 299) | 22578 | 8096 | (94 121) |
| Cash and Cash Equivalents at the Year End | 68415 | 17100 | 28682 | 7166 | 20508 | 2354 | 527936 | 70305 | 25484 | 9145 | 249372 |
| Net Increase / (Decrease) in Cash held for the Year | 28410 | (15 270) | 20286 | 6663 | (1809) |  | (64 242) | (3584) | 5418 | 427 | (54054) |
| Cash Backing / Surplus (Deficit) Reconciliation | 38608 | 23799 | 44811 | 15199 | 156029 | 8500 | 106320 | 36560 | 38986 | 6661 | 23189 |
| Cash Coverage Ratio | 7.0 | 1.7 | 2.5 | . 8 | . 8 | . 3 | 2.8 | 2.7 | 3.1 | 1.1 | 4.8 |
| Statement of operating performance |  |  |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 6.7\% | 8.9\% | 12.4\% | (8.1\%) | 4.6\% | (4.6\%) | 9.8\% | 8.7\% | 4.0\% | 9.8\% | 6.7\% |
| \% Increase in Property Rates Revenue | (8.9\%) | .0\% | 25.1\% | 3.4\% | .0\% | 5.5\% | 12.6\% | 6.2\% | 41.2\% | 54.4\% | .0\% |
| \% Increase in Electricity Revenue | .0\% | .0\% | .0\% | .0\% | 35.7\% | .0\% | 7.4\% | (1.8\%) | (1.4\%) | .0\% | .0\% |
| \% Increase in Water Revenue | .0\% | .0\% | .0\% | .0\% | (8.2\%) | .0\% | 16.7\% | .0\% | .0\% | .0\% | 12.7\% |
| \% Increase in Property Rates \& Service Charges | (15.6\%) | .6\% | 25.8\% | 3.7\% | (2.7\%) | 3.1\% | 9.6\% | 1.9\% | 8.9\% | 179.9\% | 12.9\% |
| \% Increase in Operating Grant Revenue | 11.3\% | 8.7\% | 9.9\% | (8.3\%) | 12.5\% | (15.3\%) | 9.4\% | 9.6\% | (.8\%) | 5.9\% | 10.8\% |
| \% Increase in Capital Grant Revenue | 3.4\% | (6.0\%) | 11.8\% | (9.0\%) | (3.6\%) | 36.1\% | 1.1\% | (18.2\%) | (4.1\%) | .0\% | (33.1\%) |
| Collection Rate Including Other Revenue | 64.8\% | 39.0\% | 59.2\% | 81.3\% | 97.6\% | 100.0\% | 93.9\% | 74.4\% | 61.3\% | 89.0\% | 69.9\% |
| Annual Debtors Collection Rate (Payment Level \%) | 51.9\% | 30.8\% | 54.7\% | 64.2\% | 86.1\% | 82.7\% | 91.9\% | 83.5\% | 72.2\% | 61.5\% | 59.1\% |
| Current Debtors Collection Rate | 51.9\% | 30.8\% | 54.7\% | 64.2\% | 86.1\% | 82.7\% | 91.9\% | 83.5\% | 72.2\% | 61.5\% | 59.2\% |
| Outstanding Debtors to Revenue | 3.2\% | 34.6\% | 18.7\% | 28.7\% | 50.6\% | 4.8\% | 15.3\% | 5.2\% | 16.9\% | 21.5\% | 8.1\% |
| O/S Service Debtors to Revenue | 28.3\% | 231.3\% | 82.5\% | 230.4\% | 563.1\% | 95.1\% | 17.8\% | 13.0\% | 66.0\% | 76.5\% | 59.8\% |
| Expenditure |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | (17.2\%) | 2.2\% | 21.5\% | (6.6\%) | 6.3\% | 6.2\% | 9.6\% | 8.5\% | (12.2\%) | 4.6\% | 15.9\% |
| \% Increase in Employee Costs | 23.5\% | (15.8\%) | 40.5\% | 30.4\% | 7.1\% | (11.4\%) | 7.6\% | 3.1\% | 10.6\% | 6.1\% | 23.2\% |
| \% Overtime measured against Employee Related Costs | 1.1\% | 2.4\% | 1.5\% | .0\% | .4\% | 2.3\% | 6.4\% | 2.5\% | 3.2\% | .1\% | 3.8\% |
| \% Increase in Electricity Bulk Purchases | .0\% | .0\% | .0\% | .0\% | 167.4\% | .0\% | (4.7\%) | (.0\%) | 6.7\% | .0\% | .0\% |
| \% Increase in Water Bulk Purchases | .0\% | .0\% | .0\% | .0\% | 6.4\% | . $0 \%$ | .5\% | .0\% | .0\% | .0\% | 10.0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 43.0\% | 32.2\% | 42.5\% | 49.9\% | 40.8\% | 35.8\% | 29.4\% | 38.4\% | 41.0\% | 36.5\% | 34.2\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 5.1\% | 1.2\% | 12.9\% | 7.7\% | 7.3\% | 4.0\% | 6.1\% | 22.1\% | 4.1\% | 19.6\% | 39.3\% |
| Debt Impairment \% of Billable Revenue | 80.1\% | 39.5\% | 24.4\% | 36.2\% | 50.3\% | .0\% | 1.1\% | 35.3\% | 5.4\% | 4.1\% | 3.9\% |
| \% Electricity Distribution Losses | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 5.1\% | 14.9\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 28.5\% | .0\% | .0\% | .0\% | .0\% |
| Employee costs/Total Revenue | 33.3\% | 27.4\% | 33.5\% | 44.8\% | 34.3\% | 31.5\% | 25.2\% | 33.4\% | 32.4\% | 32.0\% | 34.4\% |



| Summarised Outcome: Municipal Budget and Benct |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | KZN271 <br> Umhlabuyalingana <br> (M) | KZN272 <br> Jozini <br> (L) | KZN275 <br> Mtubatuba <br> (L) | KZN276 <br> The New <br> Big 5 False Bay (L) | DC27 <br> Umkhanyakude <br> (M) | KZN281 <br> Mfolozi <br> (M) | KZN282 uMhlathuze <br> (H) | KZN284 uMlalazi <br> (L) | KZN285 Mthonjaneni <br> (L) | KZN286 <br> Nkandla <br> (M) | DC28 <br> King <br> Cetshwayo (H) |
| R thousands |  |  |  |  |  |  |  |  |  |  |  |
| \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services | 41.3\% | 2.0\% | 1.4\% | .0\% | 100.0\% | 21.7\% | 52.6\% | 4.3\% | 39.0\% | 9.4\% | 95.7\% |
| \% of Capital Budget - Electricity Infrastucture | 41.3\% | .0\% | .0\% | .0\% | .0\% | 21.7\% | 15.8\% | 3.1\% | 35.9\% | 7.9\% | .0\% |
| \% of Capital Budget - Water Infrastructure | .0\% | 0\% | .0\% | .0\% | 77.5\% | .0\% | 18.7\% | .0\% | .0\% | .0\% | 94.6\% |
| \% of Capital Budget - Waste Water Management | 0\% | .0\% | 0\% | .0\% | 22.5\% | .0\% | 17.7\% | 1.3\% | . $0 \%$ | .0\% | .0\% |
| \% of Capital Budget - Waste Management | .0\% | 2.0\% | 1.4\% | .0\% | .0\% | .0\% | . $5 \%$ | .0\% | 3.1\% | 1.5\% | 1.1\% |
| Economic and Environmental | 13.5\% | 85.2\% | 95.9\% | 36.9\% | .0\% | 51.0\% | 18.3\% | 76.5\% | 47.2\% | 74.0\% | .4\% |
| \% of Capital Budget - Planning and Development | .0\% | 2.6\% | .4\% | 9.2\% | .0\% | 4.4\% | .9\% | 1.1\% | 1.1\% | 5.3\% | .4\% |
| \% of Capital Budget-Road Transport | 13.5\% | 82.6\% | 95.5\% | 27.7\% | .0\% | 6.7\% | 17.4\% | 75.5\% | 46.1\% | 68.7\% | .0\% |
| \% of Capital Budget - Environmental Protection | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | . $0 \%$ | .0\% | .0\% |
| Governance and Administration | . $5 \%$ | 12.2\% | 1.3\% | . $0 \%$ | .0\% | .0\% | 17.3\% | 8.5\% | 13.5\% | 9.9\% | 3.6\% |
| Community and Public Safety | 44.7\% | .6\% | 1.4\% | 63.1\% | .0\% | .0\% | 11.7\% | 10.6\% | .3\% | 6.8\% | .2\% |
| Other | .0\% | . $0 \%$ | . $0 \%$ | .0\% | .0\% | 27.3\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Asset Management |  |  |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 291355 | 322386 | 350272 | 294293 | 1724954 | 95000 | 521753 | 842775 | 187606 | 351285 | 2594427 |
| Capital Asset Renewal |  |  | 4655 | 14500 |  |  | 179266 | 21260 |  |  | 82750 |
| Operational Repair \& Maintenance | 4433 |  | 14510 | 5378 |  | 8600 | 534296 |  |  |  | 68249 |
| Asset Renewal \% of Depreciaition | .0\% | 0\% | 21.6\% | 193.3\% | 0\% | .0\% | 47.6\% | 48.6\% | .0\% | .0\% | 95.7\% |
| R\&M \% of PPE | 1.5\% | .0\% | 4.1\% | 1.8\% | 0\% | 9.1\% | 10.2\% | .0\% | .0\% | .0\% | 2.6\% |
| Asset Renewal and R\&M as a\% of PPE | 1.5\% | .0\% | 5.5\% | 6.8\% | .0\% | 9.1\% | 13.7\% | 2.5\% | .0\% | .0\% | 5.8\% |
| Depreciation as \% of Asset Base | 8.0\% | 5.9\% | 6.2\% | 2.5\% | 2.6\% | .0\% | 7.2\% | 5.2\% | 3.1\% | 1.9\% | 3.3\% |
| Repairs \& Maintenance/Total Revenue | 2.5\% | .0\% | 7.2\% | 4.0\% | .0\% | 6.3\% | 18.5\% | .0\% | .0\% | .0\% | 10.0\% |
| AVERAGE HOUSEHOLD BILLS |  |  |  |  |  |  |  |  |  |  |  |
| Percentage Increases |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 10.0\% | 6.4\% | .0\% | .0\% | .0\% |
| Electricity: Basic levy | .0\% | . $0 \%$ | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | 1.8\% | .0\% | .0\% | .0\% |
| Electricity: Consumption | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .8\% | 1.9\% | .0\% | .0\% | .0\% |
| Water: Basic levy | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 8.9\% | .0\% | .0\% | .0\% | .0\% |
| Water: Consumption | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 9.0\% | .0\% | .0\% | .0\% | .0\% |
| Sanitation | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 6.9\% | .0\% | .0\% | .0\% | .0\% |
| Refuse removal | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 7.0\% | 6.4\% | .0\% | .0\% | .0\% |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | . 00 | . 00 | 3174948.00 | 1132.68 | . 00 | . 00 | 369.00 | 676.06 | 330.70 | . 00 | . 00 |
| Electricity: Basic levy | . 00 | . 00 | . 00 | . 0 | . 00 | . 00 | . 00 | 235.01 | 70.00 | . 00 | . 00 |
| Electricity: Consumption | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 745.57 | 2150.50 | 589.32 | . 00 | . 00 |
| Water: Basic levy | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 20.27 | . 00 | . 00 | . 00 | 51.04 |
| Water: Consumption | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 192.95 | . 00 | . 00 | . 00 | 178.00 |
| Sanitation | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 165.20 | . 00 | . 00 | . 00 | 211.18 |
| Refuse removal | . 00 | . 00 | 435030.00 | 182.80 | . 00 | . 00 | 120.24 | 141.02 | 71.60 | . 00 | . 00 |
| Other | . 00 | . 00 | 212999.00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | . 00 | . 00 | 3822974.00 | 1315.48 | . 00 | . 00 | 1613.23 | 3202.59 | 1061.62 | . 00 | 440.22 |





| Summarised Outcome: Municipal Budget and Benct |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { KZN291 } \\ & \text { Mandeni } \\ & \text { (L) } \end{aligned}$ | $\begin{aligned} & \hline \text { KZN292 } \\ & \text { KwaDukuza } \\ & \text { (H) } \end{aligned}$ |  | $\begin{array}{\|l\|} \hline \text { KZN294 } \\ \text { Maphumulo } \end{array}$ (M) | $\begin{aligned} & \hline \text { DC29 } \\ & \text { iLembe } \\ & \text { (L) } \end{aligned}$ | KZN433 Greater Kokstad (L) | KZN434 <br> Ubuhlebezwe <br> (L) | $\begin{array}{\|l\|} \hline \text { KZN435 } \\ \text { Umzimkhulu } \end{array}$ (M) | KZN436 <br> Dr Nkosazana <br> Dlamini Zuma (M) | DC43 Harry Gwala (L) |
| R thousands |  |  |  |  |  |  |  |  |  |  |
| \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |  |
| Trading Services | 1.0\% | 26.8\% | 25.8\% | .0\% | 95.5\% | 35.1\% | .0\% | .0\% | 32.5\% | 97.1\% |
| \% of Capital Budget - Electricity Infrastructure | 0\% | 26.4\% | 25.8\% | .0\% | .0\% | 32.6\% | .0\% | .0\% | 32.5\% | .0\% |
| \% of Capital Budget - Water Infrastructure | .0\% | .0\% | .0\% | .0\% | 76.9\% | .0\% | .0\% | .0\% | .0\% | 81.3\% |
| \% of Capital Budget - Waste Water Management | 0\% | .0\% | .0\% | .0\% | 18.6\% | .0\% | . $0 \%$ | .0\% | .0\% | 15.8\% |
| \% of Capital Budget - Waste Management | 1.0\% | .3\% | .0\% | .0\% | .0\% | 2.5\% | .0\% | .0\% | .0\% | .0\% |
| Economic and Environmental | 93.6\% | 39.1\% | 36.8\% | 63.8\% | .0\% | 50.8\% | 74.0\% | 94.2\% | 60.2\% | .1\% |
| \% of Capital Budget - Planning and Development | 34.0\% | .6\% | 8.9\% | . $0 \%$ | .0\% | 2.8\% | 12.0\% | . $5 \%$ | 60.2\% | .1\% |
| \% of Capital Budget - Road Transport | 59.7\% | 38.5\% | 27.9\% | 63.8\% | .0\% | 48.0\% | 61.9\% | 93.7\% | .0\% | .0\% |
| \% of Capital Budget - Environmental Protection | 0\% | .0\% | .0\% | 0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Governance and Administration | .7\% | 10.2\% | 13.7\% | 7.5\% | 4.5\% | 5.4\% | 4.6\% | 5.1\% | 3.0\% | 1.3\% |
| Community and Public Safety | 4.7\% | 23.9\% | 10.6\% | 28.7\% | .0\% | 8.7\% | 21.5\% | .7\% | 4.2\% | .0\% |
| Other | .0\% | .0\% | 13.1\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | 1.5\% |
| Asset Management |  |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 410696 | 2106573 | 254467 | 200544 | 2512452 | 467352 | 263133 | 367217 | 421676 | 2236142 |
| Capital Asset Renewal |  | 69486 |  |  | 56007 | 31300 | 26631 | 900 | 4865 | 5000 |
| Operational Repairs \& Maintenance |  | 100399 | 5430 | 3950 | 58740 | 18147 | 4186 | 20575 | 11603 | 87562 |
| Asset Renewal \% of Depreciation | 0\% | 84.2\% | 0\% | .0\% | 72.8\% | 49.6\% | 140.2\% | 1.9\% | 23.9\% | 14.3\% |
| R\&M \% of PPE | 0\% | 4.8\% | 2.1\% | 2.0\% | 2.3\% | 3.9\% | 1.6\% | 5.6\% | 2.8\% | 3.9\% |
| Asset Renewal and R\&M as a \% of PPE | .0\% | 8.1\% | 2.1\% | 2.0\% | 4.6\% | 10.6\% | 11.7\% | 5.8\% | 3.9\% | 4.1\% |
| Depreciation as \% of Asset Base | 5.6\% | 3.9\% | 7.5\% | 7.1\% | 3.1\% | 13.5\% | 7.2\% | 13.2\% | 4.8\% | 1.6\% |
| Repairs \& MaintenancelTotal Revenue | .0\% | 6.9\% | 3.8\% | 3.5\% | 9.1\% | 5.7\% | 3.1\% | 10.9\% | 6.1\% | 23.2\% |
| AVERAGE HOUSEHOLD BILLS |  |  |  |  |  |  |  |  |  |  |
| Percentage Increases |  |  |  |  |  |  |  |  |  |  |
| Property rates | .0\% | .0\% | .0\% | .0\% | .0\% | 6.0\% | 5.0\% | .0\% | .0\% | .0\% |
| Electricity: Basic levy | .0\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | .0\% | .0\% |
| Electricity: Consumption | .0\% | .0\% | .0\% | .0\% | .0\% | 6.0\% | .0\% | .0\% | .0\% | .0\% |
| Water: Basic levy | .0\% | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | (100.0\%) |
| Water: Consumption | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | (98.2\%) |
| Sanitation | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 159.6\% |
| Refuse removal | .0\% | .0\% | .0\% | .0\% | .0\% | 6.0\% | .0\% | .0\% | .0\% | .0\% |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 5.0\% | .0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |  |
| Property rates | 69.47 | 2579.36 | . 00 | . 00 | . 00 | 1970.79 | 604.96 | 4250.00 | . 00 | . 00 |
| Electricity: Basic levy | 258.14 | 42.41 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Electricity: Consumption | 398.19 | 811.98 | . 00 | . 00 | . 00 | 2042.85 | . 00 | . 00 | . 00 | . 00 |
| Water: Basic levy | . 00 |  | . 00 | . 00 | 119.80 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Water: Consumption | 00 |  | . 00 | . 00 | 315.30 | . 00 | . 00 | . 00 | . 00 | 4.02 |
| Sanitation | . 00 | 165.32 | . 00 | . 00 | 437.90 | . 00 | . 00 | . 00 | . 00 | 267.90 |
| Refiuse removal | 121.59 | . 00 | . 00 | . 00 | . 00 | 249.80 | . 00 | . 00 | . 00 | 120.34 |
| Other | . 00 |  | . 00 | . 00 | . 00 | 11.27 | 140.41 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | 847.39 | 3599.07 | . 00 | . 00 | 873.00 | 4274.71 | 745.37 | 4250.00 | . 00 | 392.27 |








| Summarised Outcome: Municipal Budget and Bencł |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\mid$ LIM351 Blouberg <br> (L) |  | LIM353 Molemole <br> (L) |  | LIM354 <br> Polokwane <br> (H) |  | LIM355 <br> Lepelle-Nkumpi <br> (L) |  | DC35 <br> Capricorn <br> (M) |  | LIM361 Thabazimbi <br> (L) |  | LIM362 Lephalale <br> (M) |  | $\begin{array}{\|l} \hline \text { LIM366 } \\ \text { Bela } \\ \text { Bela (M) } \end{array}$ |  | LIM367 Mogalakwena <br> (L) | LIM368 <br> Modimolle-Mookgopong <br> (M) |  |
| R thousands |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Capital Budget |  | 69569 |  | 47527 |  | 1230118 |  | 219628 |  | 237974 |  | 114677 |  | 106452 |  | 85239 | 486147 |  | 125231 |
| Internally Funded and Other |  | 19733 |  | 10449 |  | 340163 |  | 154357 |  |  |  | 80918 |  | 1300 |  | 250 | 118481 |  |  |
| Grant Funding and Other |  | 49836 |  | 37078 |  | 650955 |  | 6571 |  | 237974 |  | 33759 |  | 105152 |  | 84989 | 367666 |  | 125231 |
| Internally Generated Funds \% of Non Grant Funding |  | 100.0\% |  | 100.0\% |  | 58.7\% |  | 100.0\% |  | .0\% |  | 100.0\% |  | 100.0\% |  | 100.0\% | 100.0\% |  | .0\% |
| Borrowing \% of Non Grant Funding |  | .0\% |  | .0\% |  | 41.3\% |  | . $0 \%$ |  | .0\% |  | .0\% |  | .0\% |  | .0\% | .0\% |  | .0\% |
| Grant Funding \% of Total Funding |  | 71.6\% |  | 78.0\% |  | 52.9\% |  | 29.7\% |  | 100.0\% |  | 29.4\% |  | 98.8\% |  | 99.7\% | 75.6\% |  | 100.0\% |
| Borrowing |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability |  |  |  |  |  | 518013 |  | 238 |  | 715 |  | 6121 |  | 88621 |  | 7017 |  |  | 4000 |
| Borrowing for the Financial Year |  |  |  |  |  | 239000 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cost of Borrowing for the Financial Year |  |  |  |  |  | 231000 |  | 60 |  | 475 |  | 8679 |  | 11342 |  | 4000 |  |  | 13735 |
| Total Cost of Debt as a\% of Total Borrowing Liability |  | .0\% |  | .0\% |  | 44.6\% |  | 25.2\% |  | 66.4\% |  | 141.8\% |  | 12.8\% |  | 57.0\% | .0\% |  | 343.4\% |
| Financing Cost \% of Asset Base |  | .0\% |  | .0\% |  | 2.2\% |  | .0\% |  | .0\% |  | .6\% |  | .9\% |  | .6\% | .0\% |  | 1.1\% |
| Capital Charges \% of Operating Expenditure |  | .0\% |  | .0\% |  | 8.0\% |  | .0\% |  | .1\% |  | 3.0\% |  | 2.2\% |  | 1.0\% | .0\% |  | 2.4\% |
| Borrowing \% of Total Assets |  | \% |  | .0\% |  | 5.0\% |  | .0\% |  | .0\% |  | .4\% |  | 7.2\% |  | 1.1\% | .0\% |  | .3\% |
| Capital Charges to Own Revenue |  | .0\% |  | .0\% |  | 9.9\% |  | .0\% |  | .6\% |  | 4.1\% |  | 3.3\% |  | 1.3\% | .0\% |  | 3.8\% |
| Borrowed Funding of own Capital Expenditure |  | .0\% |  | .0\% |  | 53.5\% |  | .0\% |  | .0\% |  | .0\% |  | .0\% |  | .0\% | .0\% |  | .0\% |
| Gearing |  | .0\% |  | 0\% |  | 4.9\% |  | .0\% |  | .0\% |  | .5\% |  | 7.6\% |  | .9\% | .0\% |  | .3\% |
| Current Ratio |  | 16.9 |  | 1.3 |  | 1.2 |  | 11.3 |  | 2.5 |  | . 5 |  | 1.6 |  | 1.3 | 2.6 |  | 1.2 |
| Liquidity Ratio |  | 10.0 |  | ${ }^{6}$ |  | . 5 |  | 3.2 |  | 1.0 |  | (.5) |  | . 3 |  | . 6 | 1.5 |  | . 0 |
| Finance charges and Depreciation/Total Revenue |  | 14.1\% |  | 4.2\% |  | 8.0\% |  | 6.5\% |  | 7.3\% |  | 11.9\% |  | 18.2\% |  | 9.1\% | 10.6\% |  | 19.6\% |
| Debt coverage |  | 49.3 |  | 13.4 |  | 9.1 |  | 14.2 |  | 3.6 |  | 26.7 |  | 115.0 |  | 28.0 | 11.9 |  | 29.4 |
| Capital Programme |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services |  | 9833 |  | 3350 |  | 649474 |  | 40050 |  | 198922 |  | 59800 |  | 75280 |  | 65000 | 378152 |  | 112125 |
| Total Appropriation - Electricity Infrastructure |  | 9233 |  | 2450 |  | 84050 |  | 4550 |  |  |  |  |  | 13200 |  | 25000 | 30735 |  | 8000 |
| Total Appropriation - Water Infrastructure |  |  |  |  |  | 416838 |  |  |  | 198922 |  | 59800 |  | 53080 |  | 40000 | 328871 |  | 60817 |
| Total Appropriation - Waste Water Management |  |  |  |  |  | 132035 |  | 28000 |  |  |  |  |  | 9000 |  |  | 6275 |  | 38808 |
| Total Appropriaioio - Waste Management |  | 600 |  | 900 |  | 16551 |  | 7500 |  |  |  |  |  |  |  |  | 12271 |  | 4500 |
| Economic and Environmental |  | 32436 |  | 30220 |  | 418716 |  | 95727 |  |  |  | 53377 |  | 31072 |  | 14871 | 55335 |  | 10262 |
| Total Appropriation - Planning and Development |  | 4000 |  |  |  | 10000 |  |  |  |  |  |  |  |  |  |  | 7025 |  |  |
| Total Appropriation - Road Transport |  | 28436 |  | 30220 |  | 408716 |  | 95227 |  |  |  | 53377 |  | 31072 |  | 14871 | 48310 |  | 10262 |
| Total Appropriation - Environmental Protection |  |  |  |  |  |  |  | 500 |  |  |  |  |  |  |  |  |  |  |  |
| Governance and Administration |  | 6800 |  | 7999 |  | 49898 |  | 35960 |  | 27130 |  |  |  | 100 |  | 250 | 26091 |  |  |
| Community and Public Safety |  | 20500 |  | 5958 |  | 112030 |  | 47891 |  | 11922 |  | 1500 |  |  |  | 5118 | 25070 |  | 2844 |
| Other |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 1500 |  |  |




|  | DC36 Waterberg <br> (L) | LIM471 <br> Ephraim <br> Mogale (L) | LIM472 <br> Elias <br> Motsoaledi (M) | LIM473 <br> Makhuduthamaga <br> (L) | LIM476 <br> Tubatse <br> Fetakgomo (L) | $\begin{aligned} & \hline \text { DC47 } \\ & \text { Sekhukhune } \\ & \text { (H) } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands |  |  |  |  |  |  |
| Total Operating Revenue | 133181 | 241629 | 392023 | 315338 | 547939 | 884424 |
| Total Operating Expenditure | 161728 | 270154 | 386388 | 268817 | 584247 | 866624 |
| Operating Performance Surplus ( (Deficit) | (28547) | (28525) | 5635 | 46521 | (36 308) | 17800 |
| Cash and Cash Equivalents at the Year End | (8480) | 118926 | 32968 | 73977 | 130956 | 92511 |
| Net Increase I (Decrease) in Cash held for the Year | (13485) | (11074) | 7304 | 12078 | (37 278) | 92511 |
| Cash Backing / Surplus (Deficit) Reconciliation | 61708 | 143418 | 25563 | 85737 | 174754 | (41726) |
| Cash Coverage Ratio | (.8) | 7.9 | 1.3 | 4.6 | 4.1 | 1.6 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 2.2\% | 5.2\% | 16.1\% | 4.5\% | 17.9\% | .2\% |
| \% Increase in Property Rates Revenue | .0\% | 23.8\% | 10.4\% | 16.2\% | 40.7\% | 0\% |
| \% Increase in Electricity Revenue | .0\% | (10.2\%) | 10.7\% | .0\% | .0\% | 0\% |
| \% Increase in Water Revenue | .0\% | .0\% | 0\% | .0\% | .0\% | 27.5\% |
| \% Increase in Property Rates \& Service Charges | 6.4\% | 2.1\% | 10.7\% | 16.2\% | 20.6\% | 24.3\% |
| \% Increase in Operating Grant Revenue | 4.1\% | 5.6\% | 6.1\% | 3.5\% | 12.2\% | (1.8\%) |
| \% Increase in Capital Grant Revenue | . $0 \%$ | 40.4\% | (6.0\%) | 15.1\% | (47.7\%) | (2.6\%) |
| Collection Rate Including Other Revenue | 490.1\% | 80.3\% | 72.\% | 77.2\% | 53.6\% | 71.1\% |
| Annual Debtors Collection Rate (Payment Level \%) | 100.3\% | 72.1\% | 81.3\% | 34.9\% | 51.8\% | 57.3\% |
| Current Detoros Collection Rate | 100.3\% | 72.1\% | 81.3\% | 34.9\% | 51.8\% | 57.3\% |
| Outstanding Debtors to Revenue | 1.5\% | 11.6\% | 18.2\% | 18.6\% | 30.5\% | 14.4\% |
| o/s Service Debtors to Revenue | 103.6\% | 31.5\% | 60.4\% | 150.8\% | 123.1\% | 220.5\% |
| Expenditure |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 5.2\% | 8.8\% | 17.5\% | 16.3\% | 21.4\% | (5.0\%) |
| \% Increase in Employee Costs | 8.1\% | 16.4\% | 13.2\% | 1.8\% | 2.2\% | 6.2\% |
| \% Overtime measured against Employee Related Costs | .3\% | 2.0\% | 1.3\% | 2.5\% | 1.5\% | 3.0\% |
| \% Increase in Electricity Buk Purchases | .0\% | 8.0\% | 6.5\% | .0\% | .0\% | 0\% |
| \% Increase in Water Bulk Purchases | .0\% | .0\% | 0\% | .0\% | .0\% | (100.0\%) |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 59.4\% | 37.8\% | 40.0\% | 33.2\% | 35.3\% | 39.6\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 4.6\% | 6.2\% | 8.2\% | 16.3\% | 17.2\% | 24.7\% |
| Debt Impairment \% of Billable Revenue | .0\% | 8.4\% | 22.3\% | 72.0\% | 22.1\% | 6.6\% |
| \% Electricity Distribution Losses | .0\% | .0\% | 11.7\% | .0\% | .0\% | 0\% |
| \% Water Distribution Losses | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Employee costs/Total Revenue | 68.2\% | 34.1\% | 31.5\% | 23.1\% | 29.9\% | 35.8\% |



| Summarised Outcome: Municipal Budget and Benct |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | DC36 Waterberg <br> (L) | LIM471 <br> Ephraim Mogale (L) | LIM472 <br> Elias <br> Motsoaledi (M) | LIM473 <br> Makhuduthamaga <br> (L) | LIM476 <br> Tubatse <br> Fetakgomo (L) | DC47 <br> Sekhukhune (H) |
| R thousands |  |  |  |  |  |  |
| \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |
| Trading Services | .0\% | 5.9\% | 17.0\% | 12.6\% | .7\% | 97.4\% |
| \% of Capital Budget- Electricity Infrastructure | .0\% | 3.6\% | 17.0\% | 9.0\% | .0\% | .0\% |
| \% of Capital Budget - Water Infrastructure | .0\% | .0\% | .0\% | .0\% | .0\% | 97.4\% |
| \% of Capital Budget - Waste Water Management | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% of Capital Budget - Waste Management | .0\% | 2.3\% | . $0 \%$ | 3.7\% | .7\% | .0\% |
| Economic and Environmental | 0\% | 84.9\% | 81.4\% | 79.6\% | 64.1\% | .0\% |
| \% of Capital Budget - Planning and Development | .0\% | 2.4\% | .0\% | 1.4\% | 4.3\% | .0\% |
| \% of Capital Budget - Road Transport | .0\% | 82.5\% | 81.4\% | 78.3\% | 59.9\% | .0\% |
| \% of Capital Budget - Environmental Protection | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% |
| Governance and Administration | 100.0\% | 3.4\% | .6\% | 6.9\% | 2.9\% | .3\% |
| Community and Public Safety | .0\% | 5.8\% | .9\% | .8\% | 32.3\% | .4\% |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | 1.9\% |
| Asset Management |  |  |  |  |  |  |
| Total Value of PPE | 43293 | 840000 | 957866 | 518817 | 1380808 | 3179633 |
| Capital Asset Renewal |  | 18620 | 42921 |  |  | 95000 |
| Operational Repairs \& Maintenance | 2909 | 10854 | 11311 | 22581 | 72748 | 46100 |
| Asset Renewal \% of Depreciation | 0\% | 41.4\% | 83.8\% | .0\% | .0\% | 149.4\% |
| R\&M \% of PPE | 6.7\% | 1.3\% | 1.2\% | 4.4\% | 5.3\% | 1.4\% |
| Asset Renewal and R\&M as a \% of PPE | 6.7\% | 3.5\% | 5.7\% | 4.4\% | 5.3\% | 4.4\% |
| Depreciation as \% of Asset Base | 20.1\% | 5.4\% | 5.3\% | 4.1\% | 6.5\% | 2.0\% |
| Repairs \& Maintenance/Total Revenue | 2.2\% | 4.5\% | 2.9\% | 7.2\% | 13.3\% | 5.2\% |
| AVERAGE HOUSEHOLD BILLS |  |  |  |  |  |  |
| Percentage Increases |  |  |  |  |  |  |
| Property rates | .0\% | 12.4\% | 99.3\% | .0\% | .0\% | .0\% |
| Electricity: Basic levy | .0\% | .0\% | 108.3\% | .0\% | .0\% | .0\% |
| Electricity: Consumption | .0\% | 25.0\% | .8\% | .0\% | .0\% | .0\% |
| Water: Basic levy | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Water: Consumption | .0\% | .0\% | .0\% | .0\% | .0\% | 46.3\% |
| Sanitation | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | 54.2\% |
| Refuse removal | .0\% | 12.3\% | 211.6\% | .0\% | .0\% | (100.0\%) |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |
| Property rates | . 00 | 779.00 | 600.00 | . 00 | . 00 | . 00 |
| Electricity: Basic levy | . 00 | . 00 | 300.00 | . 00 | . 00 | 00 |
| Electricity: Consumption | . 00 | 500.00 | 1270.00 | . 00 | . 00 | 00 |
| Water: Basic levy | . 00 | 00 | . 00 | . 00 | 00 | 40.54 |
| Water: Consumption | . 00 | . 00 | . 00 | . 00 | . 00 | 10.67 |
| Sanitation | . 00 | . 00 | . 00 | . 00 | . 00 | 179.98 |
| Refiuse removal | . 00 | 148.49 | 240.00 | . 00 | . 00 | . 00 |
| Other | . 00 |  | . 00 | . 00 | . 00 | 0 |
| Total Monthly Bill (excluding VAT) | . 00 | 1427.49 | 2410.00 | . 00 | . 00 | 231.19 |







|  | $\begin{aligned} & \text { MP314 } \\ & \text { Emakhazeni } \\ & \text { (L) } \end{aligned}$ | MP315 <br> Thembisile Hani (L) | MP316 <br> Dr J.S. <br> Moroka (L) | $\begin{aligned} & \hline \text { DC31 } \\ & \text { Nkangala } \\ & \text { (H) } \end{aligned}$ | MP321 <br> Thaba <br> Chweu (L) | MP324 <br> Nkomazi <br> (M) | MP325 <br> Bushbuckridge <br> (L) | MP326 <br> City of <br> Mbombela (H) | $\begin{aligned} & \hline \text { DC32 } \\ & \text { Ehlanzeni } \\ & (H) \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 233420 | 610993 | 550345 | 37108 | 543633 | 831198 | 1059346 | 2734077 | 247017 |
| Total Operating Expenditure | 332104 | 807704 | 618303 | 371606 | 675755 | 823194 | 1013532 | 2682858 | 233462 |
| Operating Performance Surplus / (Deficit) | (98685) | (197611) | (67 958) | (498) | (132 122) | 8004 | 45814 | 51219 | 13555 |
| Cash and Cash Equivalents at the Year End | (40 095) | 54396 | 3535 | 385266 | 24766 | 102624 | 80493 | 209867 | 14509 |
| Net Increase I (Decrease) in Cash held for the Year | $(49401)$ | 317 | 535 | (23546) | (19944) | 17624 | (45 270) | 82571 | (27 899) |
| Cash Backing / Surplus (Deficit) Reconciliation | 55276 | 38673 | (50775) | 387515 | (193 224) | 124971 | 22945 | 231865 | 35504 |
| Cash Coverage Ratio | (1.9) | 1.2 | . 1 | 14.0 | . 6 | 1.9 | 1.1 | 1.2 | 1.0 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 2.8\% | 18.9\% | 25.9\% | 4.3\% | 11.7\% | 11.9\% | 10.2\% | 4.1\% | 5.4\% |
| \% Increase in Property Rates Revenue | 45.1\% | 15.2\% | (32.4\%) | .0\% | 9.6\% | 12.6\% | 8.2\% | 20.1\% | .0\% |
| \% Increase in Electricity Revenue | 1.9\% | .0\% | .0\% | .0\% | 15.0\% | (11.5\%) | .0\% | .8\% | .0\% |
| \% Increase in Water Revenue | 6.4\% | 173.9\% | 13.9\% | .0\% | 62.0\% | 12.2\% | 15.5\% | 6.1\% | .0\% |
| \% Increase in Property Rates \& Service Charges | 17.5\% | 46.2\% | 7.6\% | .0\% | 19.3\% | 3.2\% | 10.0\% | 7.6\% | .0\% |
| \% Increase in Operating Grant Revenue | 6.6\% | 7.4\% | 45.4\% | 2.2\% | (100.0\%) | 19.4\% | 6.5\% | (1.7\%) | 4.7\% |
| \% Increase in Capital Grant Revenue | 69.8\% | 33.8\% | 1.6\% | 4.8\% | 69.9\% | (28.8\%) | (22.6\%) | 2.8\% | 19.9\% |
| Collection Rate Including Other Revenue | 97.9\% | 16.9\% | 96.8\% | 100.0\% | 72.8\% | 83.1\% | 26.4\% | 107.0\% | 100.0\% |
| Annual Debtors Collection Rate (Payment Level \%) | 92.0\% | 1.4\% | 87.3\% | .0\% | 101.4\% | 80.1\% | 17.2\% | 94.5\% | .0\% |
| Current Debtors Collection Rate | 92.0\% | 1.4\% | 87.3\% | . $0 \%$ | 101.4\% | 80.1\% | 17.2\% | 113.9\% | .0\% |
| Outstanding Debtors to Revenue | 49.7\% | 6.2\% | 6.8\% | 1.5\% | 51.4\% | 35.6\% | 135.5\% | 12.0\% | .9\% |
| O/S Service Debtors to Revenue | 78.9\% | 19.5\% | 63.1\% | $55898.2 \%$ | 76.0\% | 120.9\% | 555.0\% | 19.1\% | 622.1\% |
| Expenditure |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 27.3\% | 31.7\% | (.5\%) | (15.9\%) | 33.8\% | 16.0\% | 15.2\% | .3\% | 11.2\% |
| \% Increase in Employee Costs | 17.6\% | 9.4\% | (6.3\%) | 13.6\% | 27.3\% | 10.5\% | 12.8\% | 10.0\% | 11.7\% |
| \% Overtime measured against Employee Related Costs | 4.6\% | .3\% | 1.2\% | 3.8\% | 3.3\% | 3.7\% | .6\% | 7.5\% | .7\% |
| \% Increase in Electricity Bulk Purchases | .3\% | .0\% | .0\% | .0\% | 29.2\% | (29.5\%) | . $0 \%$ | (.0\%) | .0\% |
| \% Increase in Water Bulk Purchases | .0\% | 2.6\% | .0\% | .0\% | (100.0\%) | 89.3\% | 25.9\% | .6\% | .0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 43.8\% | 26.7\% | 42.0\% | 38.0\% | 26.5\% | 43.0\% | 46.6\% | 30.9\% | 51.8\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 2.4\% | 7.2\% | 10.7\% | 12.6\% | 11.0\% | 19.2\% | 6.4\% | 18.7\% | .7\% |
| Debt Impairment \% of Billable Revenue | 40.3\% | 87.8\% | 66.9\% | .0\% | .0\% | 7.6\% | 47.3\% | 3.4\% | .0\% |
| \% Electricity Distribution Losses | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 6.5\% | .0\% |
| \% Water Distribution Losses | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 10.2\% | .0\% |
| Employee costs/Total Revenue | 42.9\% | 20.4\% | 32.7\% | 36.9\% | 31.1\% | 38.2\% | 36.0\% | 26.7\% | 46.7\% |



| Summarised Outcome: Municipal Budget and Bencł |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \hline \text { MP314 } \\ & \text { Emakhazeni } \end{aligned}$ <br> (L) | MP315 <br> Thembisile Hani (L) | MP316 Dr J.S. Moroka (L) | $\begin{array}{\|l\|} \hline \text { DC31 } \\ \text { Nkangala } \end{array}$ (H) | MP321 <br> Thaba <br> Chweu (L) | $\begin{array}{\|l\|} \hline \text { MP324 } \\ \text { Nkomazi } \end{array}$ <br> (M) | MP325 Bushbuckridge (L) | MP326 <br> City of <br> Mbombela (H) | $\begin{array}{\|l\|} \hline \text { DC32 } \\ \text { Ehlanzeni } \end{array}$ (H) |
| R thousands |  |  |  |  |  |  |  |  |  |
| \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |
| Trading Services | 73.1\% | 91.0\% | 60.0\% | .0\% | 72.6\% | 68.9\% | 79.6\% | 33.7\% | .0\% |
| \% of Capital Budget - Electricity Infrastructure | 9.1\% | 7\% | 0\% | .0\% | 28.9\% | 1.7\% | .1\% | 5.9\% | .0\% |
| \% of Capital Budget - Water Infrastructure | 36.9\% | 82.7\% | 46.8\% | .0\% | 37.5\% | 58.6\% | 75.7\% | 22.9\% | .0\% |
| \% of Capital Budget - Waste Water Management | 27.2\% | 1.6\% | 13.2\% | .0\% | 6.2\% | .0\% | 3.5\% | 4.5\% | .0\% |
| \% of Capital Budget - Waste Management | 0\% | 6.0\% | 0\% | .0\% | . $0 \%$ | 8.6\% | .3\% | .4\% | .0\% |
| Economic and Environmental | 1.4\% | 3.8\% | 38.9\% | 5.3\% | 23.4\% | 18.3\% | 14.0\% | 54.2\% | 92.0\% |
| \% of Capital Budget - Planning and Development | \% | 3.8\% | .0\% | 5.2\% | 1.8\% | .0\% | 5.0\% | 6.6\% | 92.0\% |
| \% of Capital Budget-Road Transport | 1.4\% | 0\% | 38.9\% | .0\% | 21.6\% | 17.9\% | 9.0\% | 47.6\% | .0\% |
| \% of Capital Budget - Environmental Protection | .0\% | .0\% | 0\% | .1\% | .0\% | . $4 \%$ | .0\% | .0\% | .0\% |
| Governance and Administration | 23.6\% | .6\% | .0\% | 62.9\% | .0\% | 1.6\% | . $3 \%$ | 6.4\% | 8.0\% |
| Community and Public Safety | .4\% | .3\% | 1.1\% | 31.7\% | 4.0\% | 11.2\% | 3.9\% | 5.6\% | .0\% |
| Other | 1.5\% | 4.2\% | .0\% | .0\% | . $0 \%$ | .0\% | 2.2\% | .0\% | .0\% |
| Asset Management |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 758467 | 1999711 | 1909449 | 180029 | 2275918 | 2070085 | 3154240 | 7438890 | 204870 |
| Capital Asset Renewal |  | 32718 | 121003 |  | 54662 | 22403 |  | 436463 |  |
| Operational Repair \& Maintenance |  | 29971 | 42750 | 16341 | 27427 | 29014 | 25510 | 267445 | 1994 |
| Asset Renewal \% of Depreciation | 0\% | 19.1\% | 80.7\% | .0\% | 143.4\% | 33.7\% | .0\% | 167.6\% | .0\% |
| R\&M \% of PPE | .0\% | 1.5\% | 2.2\% | 9.1\% | 1.2\% | 1.4\% | .8\% | 3.6\% | 1.0\% |
| Asset Renewal and R\&M as a \% of PPE | 0\% | 3.1\% | 8.6\% | 9.1\% | 3.6\% | 2.5\% | .8\% | 9.5\% | 1.0\% |
| Depreciation as \% of Asset Base | 5.8\% | 8.6\% | 7.9\% | 6.1\% | 1.7\% | 3.2\% | 2.3\% | 3.5\% | 5.2\% |
| Repairs \& Maintenance/Total Revenue | .0\% | 4.9\% | 7.8\% | 4.4\% | 5.0\% | 3.5\% | 2.4\% | 9.8\% | .8\% |
| AVERAGE HOUSEHOLD BILLS |  |  |  |  |  |  |  |  |  |
| Percentage Increases |  |  |  |  |  |  |  |  |  |
| Property rates | .0\% | .0\% | .0\% | .0\% | .0\% | 4.0\% | 6.0\% | 6.4\% | .0\% |
| Electricity: Basic levy | .0\% | .0\% | .0\% | .0\% | .0\% | 1.8\% | .0\% | .0\% | .0\% |
| Electricity: Consumption | .0\% | .0\% | .0\% | .0\% | .0\% | 1.8\% | .0\% | 2.1\% | .0\% |
| Water: Basic levy | .0\% | .0\% | .0\% | .0\% | .0\% | 6.4\% | 6.0\% | 2.1\% | .0\% |
| Water: Consumption | .0\% | .0\% | .0\% | .0\% | .0\% | 6.4\% | 6.0\% | 7.8\% | .0\% |
| Sanitation | .0\% | .0\% | .0\% | .0\% | .0\% | 6.4\% | 6.0\% | 7.8\% | .0\% |
| Refuse removal | .0\% | .0\% | .0\% | .0\% | .0\% | 10.0\% | 6.0\% | 7.8\% | .0\% |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 6.0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |
| Property rates | . 00 | . 00 | 2763809.23 | . 00 | . 00 | 459.06 | 103.00 | 233.17 | . 00 |
| Electricity: Basic levy | . 00 | . 00 | 00 | . 00 | 4082.00 | 145.84 | . 00 | 00 | 00 |
| Electricity: Consumption | . 00 | . 00 | . 00 | . 00 | . 00 | 676.45 | . 00 | 648.81 | . 00 |
| Water: Basic levy | . 00 | . 00 | 644684.91 | . 00 | 1039.00 | 124.52 | 91.88 | 101.95 | . 00 |
| Water: Consumption | . 00 | . 00 | 2675325.25 | . 00 | . 00 | 158.49 | 57.35 | 397.19 | . 00 |
| Sanitation | . 00 | . 00 | 577900.00 | . 00 | . 00 | 199.84 | 32.85 | 161.64 | 00 |
| Refuse removal | . 00 | . 00 | 549365.00 | . 00 | . 00 | 65.11 | 3.44 | 118.62 | . 00 |
| Other | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 32.85 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | . 00 | . 00 | 7211084.39 | . 00 | 5121.00 | 1829.33 | 356.37 | 1661.38 | . 00 |



Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2017/18 Budget vs Original Budget 2016/17




|  | NC451 <br> Joe <br> Morolong (L) | NC452 <br> Ga-Segonyana <br> (M) | NC453 <br> Gamagara <br> (M) | DC45 <br> John Taolo <br> Gaetsewe (M) | $\begin{aligned} & \text { NC061 } \\ & \text { Richtersveld } \\ & \text { (M) } \end{aligned}$ | $\begin{array}{\|l} \hline \text { NC062 } \\ \text { Nama } \\ \text { Khoi (M) } \end{array}$ | $\begin{array}{l\|} \hline \text { NC064 } \\ \text { Kamiesberg } \end{array}$ (L) | $\begin{aligned} & \hline \text { NC065 } \\ & \text { Hantam } \end{aligned}$ (L) | NC066 <br> Karoo <br> Hoogland (M) | $\begin{aligned} & \text { NC067 } \\ & \text { Khai-Ma } \end{aligned}$ (L) | $\begin{array}{\|l\|} \hline \text { DC6 } \\ \text { Namakwa } \end{array}$ (M) | $\begin{aligned} & \text { NC071 } \\ & \text { Ubuntu } \\ & \text { (M) } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands |  |  |  |  |  |  |  |  |  |  |  |  |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Number of Households | 24207 | 25555 | 0 | 0 | 0 | 12875 | 3179 | 4686 | 2307 | 2682 | 0 | 0 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |  |  |  |
| Water (killilitres per household per month) | 0 | 6 | 0 | 0 | 0 | 0 |  |  | 6 | 6 | 0 | 0 |
| Electricity (kwh per houseenold per month) | 0 | 50 | 0 | 0 | 0 | 0 | 0 | 50 | 50 | 50 | 0 | 0 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |  |  |  |
| Water (6 kiolitres per household per month) | 8195 | 3421 | 1000 | 0 | 0 | 0 | 0 | 1360 | 745 | 0 | 0 | 2400 |
| Sanitation (free minimum level service) | 0 | 3421 | 1000 | 0 | 0 | 0 | 0 | 1360 | 745 | 0 | 0 | 2400 |
| Electricit/OOther energy (50kwh per household per month) | 8195 | 3421 | 1000 | 0 | 0 | 0 | 0 | 1360 | 580 | 0 | 0 | 2400 |
| Refiuse(removed at least once a week) | 0 | 3421 | 1000 | 0 | 0 | 0 | 0 | 1360 | 745 | 0 | 0 | 2400 |
| Cost of Free Basic Services provided |  | 3747 | 4202 |  |  | 15036 |  | 6108 | 3006 | 19059 |  | 3296 |
| Water (6 kilolites per household per month) |  | 500 | 660 |  |  | 4234 |  | 2377 | 745 | 7387 |  | 234 |
| Sanitaioo (free minimum level service) |  | 500 | 1506 |  |  | 4069 |  | 1137 | 980 | 1953 |  | 2000 |
| Electricity/Other energy (50kwh per household per month) |  | 2247 | 503 |  |  | 895 |  | 620 | 401 | 6609 |  | 963 |
| Refuse(removed at least once a week) |  | 500 | 1533 |  |  | 5839 |  | 1974 | 880 | 3110 |  | 100 |
| Average Cost per Household Per Annum | . 00 | 1095.32 | 4201.56 | . 00 | . 00 | . 00 | . 00 | 4491.14 | 4188.02 | . 00 | . 00 | 1373.40 |
| Water (6 kiolitites per household per month) | . 00 | 146.16 | 660.24 | . 00 | . 00 | . 00 | . 00 | 1747.53 | 1000.00 | . 00 | . 00 | 97.33 |
| Sanitaion (riee minimum level service) | . 00 | 146.16 | 1505.64 | . 00 | . 00 | . 00 | . 00 | 835.90 | 1315.44 | . 00 | . 00 | 833.33 |
| Electricity/Other energy (50kwh per household per month) | . 00 | 656.86 | 502.68 | . 00 | . 00 | . 00 | . 00 | 456.04 | 691.38 | . 00 | . 00 | 401.07 |
| Refiuse(removed at least once a week) | . 00 | 146.16 | 1533.00 | . 00 | . 00 | . 00 | . 00 | 1451.67 | 1181.21 | . 00 | . 00 | 41.67 |
| Cost of Free Basic Services Provided to "Registered Indigent" |  | 3747 | 4202 |  |  |  |  | 6108 | 3120 |  |  | 3296 |
| Revenue cost of free services provided (excl property rates and other) |  |  |  |  |  |  | 1920 | 7219 |  | 9867 |  |  |
| Local Government Equitable Share | 121603 | 129580 | 28558 | 71799 | 14115 | 40403 | 19362 | 21047 | 18198 | 16391 | 38744 | 28192 |
| MTREF Funded / Unfunded | Unfunded | Funded | Funded | Funded | Funded | Unfunded | Funded | Funded | Funded | Funded | Funded | Unfunded |





|  | NC072 Umsobomvu (L) | NC073 <br> Emthanjeni (M) | NC074 <br> Kareeberg (M) | NC075 <br> Renosterberg <br> (M) | NC076 <br> Thembelihle <br> (L) | Siyathemba (M) | NC078 <br> Siyancuma (M) | DC7 <br> Pixley Ka <br> Seme (Nc) (M) | NC082 <br> !Kai! <br> Garib (L) | $\begin{aligned} & \hline \text { NC084 } \\ & \text { !Kheis } \\ & \text { (L) } \end{aligned}$ | NC085 Tsantsabane (L) | Kgatelopele <br> (L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands |  |  |  |  |  |  |  |  |  |  |  |  |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Number of Households | 8806 | 13001 | 3222 | 0 | 4061 | 0 | 0 | 0 | 0 | 4314 | 12514 | 0 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |  |  |  |
| Water (kilolitres per household per month) | 0 | $8^{8}$ | 10 | 0 | ${ }^{6}$ | 0 | 0 | 0 | 0 | 0 | ${ }^{6}$ | 0 |
| Electricity (kwh per household per month) | 0 | 50 | 50 | 0 | 50 | 0 | 0 | 0 | 0 | 0 | 50 |  |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |  |  |  |
| Water (6 kilolitres per household per month) | 3556 | 0 | 0 | 0 | 0 | 0 | 0 |  |  | 1556 | 0 | 0 |
| Sanitation (rree minimum level service) | 3556 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1556 | 0 |  |
| Electricity/Other energy (50kwh per household per month) | 3556 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1556 | 0 |  |
| Refuse(removed at least once a week) | 3556 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1556 | 0 | 0 |
| Cost of Free Basic Services provided | 7455 |  |  |  |  |  | 10988 |  |  | 1109 | 15748 | 9415 |
| Water (6 kilolitres per household per month) | 1935 |  |  |  |  |  | 1278 |  |  | 17 | 2474 | 2460 |
| Sanitation (rree minimum level sevice) | 1987 |  |  |  |  |  | 3997 |  |  | 175 | 1240 | 2646 |
| Electricity/Other energy (50kwh per household per month) | 2141 |  |  |  |  |  | 1713 |  |  | 674 | 1663 | 2050 |
| Refiuse(removed at least once a week) | 1391 |  |  |  |  |  | 4000 |  |  | 243 | 2497 | 2259 |
| Average Cost per Household Per Annum | 2096.38 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 712.86 | . 00 | . 00 |
| Water (6 kilolitres per household per month) | 544.15 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 00 | 00 | 10.97 | 00 | . 00 |
| Sanitaioo (free minimum level service) | 558.73 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 112.36 | . 00 | . 00 |
| Electricity/Other energy (50kwh per household per month) | 602.22 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 433.35 | . 00 | . 00 |
| Refuse(removed at least once a week) | 391.28 | . 00 | . 00 | . 0 | . 00 | . 00 | . 00 | . 00 | . 00 | 156.18 | . 00 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" | 7455 |  |  |  |  |  |  |  |  | 1109 |  |  |
| Revenue cost of free services provided (excl property rates and other) |  |  |  |  | 3052 |  |  |  |  | (674) |  |  |
| Local Government Equitable Share | 39760 | 37094 | 20397 | 20182 | 20915 | 27526 | 41384 | 39862 | 63164 | 21454 | 32206 | 18974 |
| MTREF Funded / Unfunded | Funded | Funded | Unfunded | Funded | Unfunded | Unfunded | Unfunded | Funded | Unfunded | Funded | Unfunded | Funded |





|  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | NC087 <br> Dawid Kruiper (M) | $\begin{aligned} & \hline \mathrm{DC8} \\ & \text { ZF } \\ & \text { Mgcawu (M) } \end{aligned}$ | NC091 <br> Sol <br> Plaatje (H) | $\begin{aligned} & \hline \text { NC092 } \\ & \text { Dikgatlong } \end{aligned}$ (L) | NC093 Magareng (L) | $\begin{aligned} & \hline \text { NC094 } \\ & \text { Phokwane } \end{aligned}$ $(M)$ | DC9 <br> Frances <br> Baard (M) |
| R thousands |  |  |  |  |  |  |  |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |
| Total Number of Households | 0 | 0 | 64100 | 0 | 0 | 0 | 0 |
| Highest level of free service provided |  |  |  |  |  |  |  |
| Water (kilolitres per household per month) | 6 | 0 | - 6 | 60 | 0 | 0 | 0 |
| Electricity (kwh per houseehold per month) | 50 | 0 | 50 | 0 | 0 | 0 | 0 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |
| Water (6 kilolitres per household per month) | 0 | 0 | 15000 | 0 | 0 | 0 | 0 |
| Sanitation (free minimum level service) | 0 | 0 | 15000 | 0 | 0 | 0 | 0 |
| Electricity/Other energy (50kwh per household per month) | 0 | 0 | 15000 | 0 | 0 | 0 | 0 |
| Refiuse(removed at least once a week) | 0 | 0 | 15000 | 0 | 0 | 0 | 0 |
| Cost of Free Basic Services provided | 2242 |  | 52075 |  | 17014 |  |  |
| Water (6 kilolitres per household per month) | 2476 |  | 4741 |  | 5451 |  |  |
| Sanitation (free minimum level service) | 7285 |  | 20615 |  | 4329 |  |  |
| Electricity/Other energy (50kwh per household per month) | 4176 |  | 12000 |  | 3605 |  |  |
| Refiuse(removed at least once a week) | 8305 |  | 14719 |  | 3629 |  |  |
| Average Cost per Household Per Annum | . 00 | . 00 | 3471.65 | . 00 | . 00 | . 00 | . 00 |
| Water (6 kilolitres per household per month) | . 00 | . 00 | 316.03 | . 00 | . 00 | 00 | . 00 |
| Sanitation (free minimum level service) | . 00 | . 00 | 1374.33 | . 00 | . 00 | . 00 | . 00 |
| Electricity/Other energy (50kwh per household per month) | . 00 | . 00 | 800.00 | . 00 | . 00 | . 00 | . 00 |
| Refise(removed at least once a week) | . 00 | . 00 | 981.28 | . 00 | . 00 | . 00 | . 0 |
| Cost of Free Basic Services Provided to "Registered Indigent" |  |  | 52075 |  |  |  |  |
| Revenue cost of free services provided (excl property rates and other) |  |  |  |  |  |  |  |
| Local Government Equitable Share | 70769 | 55770 | 150982 | 66982 | 37698 | 85242 | 112317 |
| MTREF Funded / Unfunded | Funded | Funded | Funded | Funded | Unfunded | Funded | Funded |










|  | $\begin{aligned} & \hline \text { CPT } \\ & \text { Cape } \\ & \text { Town }(\mathrm{H}) \end{aligned}$ |  | WC011 Matzikama <br> (M) | WC012 Cederberg <br> (L) | WC013 Bergrivier (M) | WC014 <br> Saldanha <br> Bay (H) | $\begin{aligned} & \hline \text { WC015 } \\ & \text { Swartland } \end{aligned}$ (M) | DC1 <br> West <br> Coast (M) | WC022 Witzenberg <br> (L) |  | $\begin{aligned} & \text { WC024 } \\ & \text { Stellenbosch } \\ & \text { (H) } \end{aligned}$ | WC025 <br> Breede <br> Valley (H) | WC026 Langeberg <br> (M) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Operating Revenue |  | 38292542 | 291341 | 274951 | 321682 | 960737 | 647973 | 354564 | 512772 | 2107107 | 1427946 | 949146 | 644067 |
| Total Operating Expenditure |  | 38322274 | 291329 | 274267 | 328673 | 1039704 | 652566 | 353989 | 548030 | 2182693 | 1486676 | 965095 | 677409 |
| Operating Performance Surplus ( Deficit) |  | (29732) |  | 68 | (691) | (78967) | (4593) | 575 | (35 258) | (75 587) | (58730) | (15949) | (33 342) |
| Cash and Cash Equivalents at the Year End |  | 4650453 | 8467 | 3808 | 70406 | 65000 | 323921 | 231521 | 93458 | 408859 | 419542 | 81310 | 104272 |
| Net Increase / (Decrease) in Cash held for the Year |  | 534106 | (2044) | 303 | 374 | 4616 | 16323 | 4607 | 93458 | 14958 | (77 889) | (33720) | (25 603) |
| Cash Backing / Surplus (Deficit) Reconciliation |  | 1959658 | 5926 | (2587) | 112085 | 125309 | 189728 | 108303 | 17087 | 234221 | 82728 | 10191 | 9945 |
| Cash Coverage Ratio |  | 1.7 | . 4 | . 2 | 3.0 | . 9 | 7.2 | 8.5 | 2.4 | 2.8 | 4.2 | 1.3 | 2.0 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue |  | 10.9\% | 5.7\% | 25.0\% | 7.7\% | 11.7\% | 9.1\% | 2.3\% | (3.7\%) | 7.8\% | 9.0\% | 10.0\% | 3.4\% |
| \% Increase in Property Rates Revenue |  | 24.5\% | 7.8\% | 4.3\% | 13.1\% | 10.7\% | 13.9\% | .0\% | 11.3\% | 11.0\% | 10.2\% | 22.9\% | 18.2\% |
| \% Increase in Electricity Revenue |  | 1.1\% | .2\% | 4.0\% | 7.9\% | 2.6\% | 6.4\% | .0\% | 1.7\% | 2.0\% | 2.0\% | 4.0\% | 4.0\% |
| \% Increase in Water Revenue |  | 28.3\% | 7\% | 10.2\% | 16.8\% | 9.7\% | 16.9\% | 8.3\% | 4.8\% | 15.7\% | 14.0\% | 20.5\% | 13.6\% |
| \% Increase in Property Rates \& Service Charges |  | 10.5\% | 2.5\% | 4.6\% | 10.9\% | 6.3\% | 10.5\% | 9.1\% | 3.5\% | 5.9\% | 7.2\% | 11.1\% | 7.5\% |
| \% Increase in Operating Grant Revenue |  | 69.8\% | 7.8\% | 29.2\% | (9.2\%) | 15.1\% | 14.1\% | 3.0\% | (27.4\%) | 20.1\% | 13.9\% | 10.8\% | (4.9\%) |
| \% Increase in Capital Grant Revenue |  | 8.1\% | 62.5\% | 29.6\% | (6.8\%) | 16.4\% | 1.0\% | .0\% | 22.6\% | 64.7\% | (52.5\%) | 153.3\% | 54.0\% |
| Collection Rate Including Other Revenue |  | 88.5\% | 91.5\% | 78.9\% | 92.7\% | 93.5\% | 91.6\% | 100.0\% | 90.3\% | 93.2\% | 90.3\% | 92.2\% | 91.4\% |
| Annual Debtors Collection Rate (Payment Level \%) |  | 86.9\% | 86.8\% | 88.9\% | 94.2\% | 90.4\% | 8997\% | 88.2\% | 90.2\% | 92.9\% | 90.4\% | 94.2\% | 93.3\% |
| Current Detotors Collection Rate |  | 86.9\% | 86.8\% | 88.9\% | 94.1\% | 90.4\% | 8997\% | 88.2\% | 90.2\% | 92.9\% | 90.4\% | 94.2\% | 93.3\% |
| Outstanding Debtors to Revenue |  | 17.9\% | 10.1\% | 12.8\% | 23.2\% | 15.4\% | 17.3\% | 4.7\% | (3.3\%) | 13.4\% | 11.8\% | 16.3\% | 8.5\% |
| O/S Service Debtors to Revenue |  | 23.8\% | 13.9\% | 21.1\% | 30.6\% | 19.4\% | 24.1\% | 3.8\% | (4.4\%) | 15.9\% | 15.0\% | 21.1\% | 11.2\% |
| Expenditure |  |  |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure |  | 10.1\% | 7.0\% | 19.2\% | 7.6\% | 10.5\% | 1.8\% | 2.9\% | (1.2\%) | 6.6\% | 7.7\% | 5.\%\% | 5.1\% |
| \% Increase in Employee Costs |  | 13.8\% | 11.0\% | 18.9\% | 11.2\% | 11.9\% | 9.2\% | 5.7\% | 13.9\% | 13.7\% | 22.2\% | 11.2\% | 5.9\% |
| \% Overtime measured against Employee Related Costs |  | 4.1\% | 4.0\% | 1.8\% | 2.9\% | 4.1\% | 3.5\% | 6.1\% | 4.7\% | 6.1\% | 5.3\% | 3.8\% | 5.8\% |
| \% Increase in Electricity Bulk Purchases |  | (.0\%) | 3\% | 4.1\% | 10.1\% | 2.1\% | 2\% | . 0 \% | 2.2\% | 3\% | (2.2\%) | 1\% | 3.5\% |
| \% Increase in Water Bulk Purchases |  | 6.2\% | 6.0\% | (33.3\%) | 18.7\% | 6.2\% | (14.2\%) | 8.2\% | .0\% | .0\% | 10.0\% | 6.1\% | 5.5\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) |  | 37.3\% | 42.4\% | 41.0\% | 40.2\% | 37.8\% | 34.7\% | 49.6\% | 34.5\% | 28.4\% | 38.8\% | 36.4\% | 30.1\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) |  | 18.8\% | .0\% | 7.2\% | 9.9\% | 10.0\% | 15.6\% | 5.9\% | 8.1\% | 8.1\% | 15.3\% | 1.1\% | 12.9\% |
| Debt Impairment \% of Billable Revenue |  | 8.8\% | 5.1\% | 25.7\% | 5.4\% | 5.5\% | 3.4\% | 1.2\% | 7.2\% | 4.5\% | 6.0\% | 7.9\% | 6.8\% |
| \% Electricity Distribution Losses |  | 11.4\% | .0\% | 11.2\% | 10.3\% | 12.6\% | .0\% | .0\% | 7.2\% | 4.9\% | .0\% | 7.2\% | .0\% |
| \% Water Distribution Losses |  | 68.2\% | .0\% | 337.0\% | 19.4\% | 16.2\% | 47.9\% | 48.3\% | .0\% | 12.8\% | .0\% | 355.9\% | .0\% |
| Employee costs/Total Revenue |  | 31.7\% | 38.7\% | 31.9\% | 37.1\% | 33.9\% | 29.6\% | 47.4\% | 31.9\% | 25.8\% | 34.0\% | 31.7\% | 28.9\% |





| Summarised Outcome: Municipal Budget and Benct |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | DC2 Cape Winelands DM (M) | WC031 <br> Theewaterskloof <br> (M) | WC032 <br> Overstrand <br> (H) | WC033 Cape <br> Agulhas (L) | WC034 Swellendam <br> (L) | DC3 <br> Overberg <br> (M) | WC041 Kannaland <br> (M) | $\begin{aligned} & \hline \text { WC042 } \\ & \text { Hessequa } \\ & \text { (M) } \end{aligned}$ | WC043 <br> Mossel <br> Bay (H) | WC044 George <br> (H) | WC045 <br> Oudtshoorn (M) |
| R thousands |  |  |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 401643 | 479381 | 993217 | 293765 | 216521 | 172584 | 130337 | 415177 | 917638 | 1735267 | 617245 |
| Total Operating Expenditure | 401643 | 498831 | 1037801 | 308922 | 232430 | 180212 | 126312 | 435400 | 925107 | 1812023 | 663069 |
| Operating Performance Surplus / (Deficit) |  | (19 450) | (44584) | (15 157) | (15910) | (7628) | 4025 | (20 223) | (7469) | (76755) | (45 824) |
| Cash and Cash Equivalents at the Year End | 555903 | 42007 | 214936 | 6415 | 20784 | 17908 | 4025 | 121730 | 295281 | 358506 | 27906 |
| Net Increase / (Decrease) in Cash held for the Year | (14081) | (4283) | 22992 | (9619) | (10796) | 879 | 4025 | 1237 | (30 757) | 30075 | (2018) |
| Cash Backing / Surplus (Deficit) Reconciliation | 452003 | 34918 | 259367 | 9974 | 15889 | 45894 | 347 | 102176 | 5856 | 168425 | 26628 |
| Cash Coverage Ratio | 20.1 | 1.2 | 3.1 | . 3 | 1.3 | 1.5 | . 5 | 4.0 | 4.6 | 2.7 | . 6 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 3.1\% | 7.4\% | .0\% | 5.4\% | 1.6\% | 11.7\% | .8\% | 4.0\% | 6.9\% | 14.2\% | 6.5\% |
| \% Increase in Property Rates Revenue | .0\% | 12.5\% | 17.8\% | 10.0\% | 9.7\% | .0\% | 5.9\% | 9.2\% | 6.9\% | 12.4\% | 17.6\% |
| \% Increase in Electricity Revenue | .0\% | 5.6\% | (5.0\%) | 8.5\% | 12.4\% | .0\% | 4.3\% | 2.0\% | 5.9\% | 5.0\% | 2.0\% |
| \% Increase in Water Revenue | .0\% | 13.6\% | 2.6\% | 8.7\% | 24.1\% | .0\% | 3.3\% | 14.9\% | 17.2\% | 12.3\% | 3.4\% |
| \% Increase in Property Rates \& Service Charges | 17.6\% | 10.9\% | .2\% | 10.1\% | 8.9\% | 20.4\% | 4.2\% | 7.4\% | 6.8\% | 8.3\% | 5.8\% |
| \% Increase in Operating Grant Revenue | (.7\%) | (1.0\%) | (10.0\%) | (8.1\%) | (23.9\%) | 13.2\% | (19.3\%) | (2.1\%) | (9.2\%) | 33.6\% | 8.3\% |
| \% Increase in Capital Grant Revenue | .0\% | 79.8\% | 7.6\% | 8.7\% | (16.9\%) | .0\% | (43.5\%) | (84.9\%) | (7.6\%) | 35.8\% | (27.7\%) |
| Collection Rate Including Other Revenue | 100.0\% | 82.3\% | 98.5\% | 93.4\% | 84.9\% | 99.7\% | 96.0\% | 89.0\% | 98.1\% | 91.6\% | 96.1\% |
| Annual Debtors Collection Rate (Payment Level \%) | . $4 \%$ | 85.5\% | 96.6\% | 93.9\% | 93.9\% | 4.3\% | 94.7\% | 95.4\% | 92.9\% | 92.5\% | 94.7\% |
| Current Debtors Collection Rate | . $4 \%$ | 85.5\% | 96.6\% | 93.9\% | 93.9\% | 4.3\% | 94.7\% | 95.4\% | 92.9\% | 92.5\% | 94.7\% |
| Outstanding Debtors to Revenue | 9.6\% | 11.3\% | 12.3\% | 12.4\% | 14.8\% | 17.8\% | 45.7\% | 11.5\% | 10.1\% | 11.7\% | 6.1\% |
| O/S Service Debtors to Revenue | 5654.1\% | 18.3\% | 15.4\% | 16.8\% | 22.6\% | 20.2\% | 69.7\% | 17.3\% | 13.2\% | 18.2\% | 8.4\% |
| Expenditure |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 3.1\% | 6.5\% | (3.3\%) | 3.9\% | 2.3\% | 13.7\% | (14.2\%) | 3.0\% | 5.8\% | 11.4\% | 12.3\% |
| \% Increase in Employee Costs | 7.2\% | 8.9\% | 6.1\% | 15.1\% | 11.2\% | 4.4\% | (10.7\%) | 7.4\% | 8.7\% | 9.1\% | 11.7\% |
| \% Overtime measured against Employee Related Costs | 2.1\% | 2.8\% | 4.7\% | 2.9\% | 3.8\% | 1.7\% | 1.9\% | 2.4\% | 2.8\% | 3.6\% | 2.2\% |
| \% Increase in Electricity Buk Purchases | .0\% | .8\% | .3\% | 2.2\% | 9.4\% | .0\% | .3\% | .7\% | 2.8\% | 3.4\% | 1.5\% |
| \% Increase in Water Bukk Purchases | .0\% | 5.0\% | .0\% | (27.9\%) | .0\% | .0\% | 26.0\% | (90.5\%) | (100.0\%) | 4.5\% | 781.8\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 52.0\% | 44.5\% | 37.7\% | 40.5\% | 42.2\% | 55.0\% | 44.6\% | 41.7\% | 34.1\% | 28.6\% | 34.9\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 17.8\% | 8.8\% | 19.6\% | 6.3\% | .0\% | 6.8\% | .0\% | 12.7\% | 12.9\% | 32.8\% | 4.9\% |
| Debt Impairment \% of Billable Revenue | 748.0\% | 17.1\% | 2.9\% | 3.6\% | 14.1\% | .0\% | 16.9\% | 12.9\% | 4.5\% | 5.8\% | 5.5\% |
| \% Electricity Distribution Losses | .0\% | 5.6\% | 1.6\% | .0\% | .0\% | .0\% | .0\% | 10.3\% | .0\% | .6\% | 15.2\% |
| \% Water Distribution Losses | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 180.9\% | .0\% | $5608.1 \%$ | 175.1\% |
| Employee costs/Total Revenue | 50.2\% | 39.0\% | 33.\%\% | 39.9\% | 39.3\% | 56.4\% | 34.7\% | 36.6\% | 30.5\% | 26.2\% | 34.7\% |



| Summarised Outcome: Municipal Budget and Benct |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | DC2 <br> Cape Winelands DM (M) | WC031 <br> Theewaterskloof <br> (M) | WC032 <br> Overstrand <br> (H) | WC033 <br> Cape <br> Agulhas (L) | WC034 Swellendam (L) | $\begin{array}{\|l\|} \hline \text { DC3 } \\ \text { Overberg } \end{array}$ (M) | WC041 <br> Kannaland <br> (M) | $\begin{aligned} & \hline \text { WC042 } \\ & \text { Hessequa } \\ & \text { (M) } \end{aligned}$ | WC043 <br> Mossel <br> Bay (H) | $\begin{aligned} & \text { WCO44 } \\ & \text { George } \\ & \text { (H) } \end{aligned}$ | WC045 Oudtshoorn (M) |
| R thousands |  |  |  |  |  |  |  |  |  |  |  |
| \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services | .0\% | 48.5\% | 62.0\% | 31.4\% | 50.3\% | .0\% | 68.0\% | 67.3\% | 66.4\% | 55.0\% | 59.2\% |
| \% of Capital Budget - Electricity Infrastucture | .0\% | 12.9\% | 20.3\% | 9.2\% | 50.3\% | .0\% | 26.0\% | 14.3\% | 20.2\% | 20.1\% | 18.3\% |
| \% of Capital Budget - Water Infrastructure | .0\% | 15.8\% | 9.5\% | 11.8\% | .0\% | .0\% | 42.0\% | 21.0\% | 24.9\% | 14.0\% | 24.4\% |
| \% of Capital Budget - Waste Water Management | .0\% | 15.6\% | 30.6\% | 3.2\% | 0\% | .0\% | .0\% | 29.7\% | 19.0\% | 17.4\% | 5.9\% |
| \% of Capital Budget - Waste Management | .0\% | 4.1\% | 1.6\% | 7.2\% | .0\% | .0\% | .0\% | 2.3\% | 2.3\% | 3.5\% | 10.6\% |
| Economic and Environmental | 17.4\% | 10.0\% | 7.6\% | 46.5\% | 23.4\% | 10.3\% | .0\% | 14.7\% | 20.1\% | 35.6\% | 13.5\% |
| \% of Capital Budget - Planning and Development | .0\% | .0\% | .0\% | 1.9\% | . $0 \%$ | 1.2\% | .0\% | .1\% | 1.2\% | . $0 \%$ | . $0 \%$ |
| \% of Capital Budget-Road Transport | 17.4\% | 10.0\% | 7.6\% | 44.5\% | 23.4\% | .0\% | .0\% | 14.7\% | 18.9\% | 35.5\% | 13.5\% |
| \% of Capital Budget - Environmental Protection | .0\% | .0\% | . $0 \%$ | . $0 \%$ | .0\% | 9.1\% | .0\% | .0\% | . $0 \%$ | . $0 \%$ | .0\% |
| Governance and Administration | 53.2\% | 6.3\% | 2.8\% | 10.7\% | 4.8\% | 7.4\% | .0\% | 6.6\% | 4.4\% | 5.6\% | 5.2\% |
| Community and Public Safety | 28.3\% | 35.2\% | 27.6\% | 11.4\% | 21.5\% | 82.3\% | .0\% | 11.4\% | 9.0\% | 3.7\% | 22.1\% |
| Other | 1.1\% | .0\% | .0\% | .0\% | .0\% | .0\% | 32.0\% | .0\% | .0\% | .0\% | .0\% |
| Asset Management |  |  |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 205691 | 812583 | 3479176 | 390091 | 278208 | 45185 | 324009 | 815012 | 1964139 | 3000592 | 684729 |
| Capital Asset Renewal | 26204 | 43003 | 43022 | 18085 | 3690 | 344 |  | 42112 | 82111 | 62064 | 29887 |
| Operational Repairs \& Maintenance | 7085 | 92854 | 169284 | 56693 | 16656 | 83838 | 2396 | 71771 | 95160 | 132989 | 17042 |
| Asset Renewal \% of Depreciaition | 237.0\% | 151.9\% | 33.0\% | 158.1\% | 34.1\% | 11.1\% | .0\% | 117.8\% | 112.5\% | 39.6\% | 122.0\% |
| R\&M \% of PPE | 3.4\% | 11.4\% | 4.9\% | 14.5\% | 6.0\% | 185.5\% | .7\% | 8.8\% | 4.8\% | 4.4\% | 2.5\% |
| Asset Renewal and R\&M as a\% of PPE | 16.2\% | 16.7\% | 6.1\% | 19.2\% | 7.3\% | 186.3\% | .7\% | 14.0\% | 9.0\% | 6.5\% | 6.9\% |
| Depreciation as \% of Asset Base | 5.4\% | 3.5\% | 3.7\% | 2.9\% | 3.9\% | 6.9\% | 3.3\% | 4.4\% | 3.7\% | 5.2\% | 3.6\% |
| Repairs \& Maintenance/Total Revenue | 1.8\% | 19.4\% | 17.0\% | 19.3\% | 7.7\% | 48.6\% | 1.8\% | 17.3\% | 10.4\% | 7.7\% | 2.8\% |
| AVERAGE HOUSEHOLD BILLS |  |  |  |  |  |  |  |  |  |  |  |
| Percentage Increases |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | .0\% | 13.4\% | 7.4\% | .0\% | .0\% | .0\% | .0\% | 8.0\% | (10.6\%) | 9.0\% | (7.7\%) |
| Electricity: Basic levy | .0\% | 1.8\% | 5.0\% | .0\% | .0\% | .0\% | .0\% | .4\% | 1.8\% | .0\% | 3.8\% |
| Electricity: Consumption | .0\% | 1.8\% | .5\% | .0\% | .0\% | .0\% | .0\% | 5.6\% | 1.8\% | 1.8\% | 3.8\% |
| Water: Basic levy | .0\% | 8.9\% | 6.0\% | .0\% | .0\% | .0\% | .0\% | 7.6\% | 6.0\% | 8.0\% | 9.4\% |
| Water: Consumption | .0\% | 8.9\% | 6.5\% | .0\% | .0\% | .0\% | .0\% | 8.0\% | 6.0\% | 7.9\% | 9.4\% |
| Sanitation | .0\% | 9.1\% | 5.9\% | .0\% | .0\% | .0\% | .0\% | 8.0\% | 6.0\% | 8.0\% | 10.6\% |
| Refuse removal | .0\% | 7.0\% | 6.0\% | .0\% | .0\% | .0\% | .0\% | 15.4\% | 15.0\% | 15.0\% | 10.6\% |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | . 00 | 405.39 | 152.70 | 274.95 | 405.16 | . 00 | 529.39 | 266.59 | 115.00 | 220.19 | 405.67 |
| Electricity: Basic levy | . 00 | 50.76 | 267.52 | 240.00 | 91.50 | . 00 | . 00 | 381.00 | 251.77 | . 00 | 164.69 |
| Electricity: Consumption | . 00 | 792.52 | 574.61 | 589.16 | 567.99 | . 00 | 826.20 | 598.50 | 575.08 | 818.00 | 772.69 |
| Water: Basic levy | . 00 | 94.82 | 121.83 | 115.00 | 64.00 | . 00 | 79.02 | 112.00 | 155.06 | 78.45 | 104.01 |
| Water: Consumption | . 00 | 215.26 | 268.19 | 128.46 | 194.59 | . 00 | 169.81 | 163.20 | 168.37 | 303.80 | 193.64 |
| Sanitation | . 00 | 129.40 | 322.39 | 114.50 | 236.06 | . 00 | 173.09 | 135.00 | 210.46 | 187.69 | 207.11 |
| Refuse removal | . 00 | 142.99 | 155.04 | 125.50 | 119.40 | . 00 | 179.92 | 112.00 | 136.36 | 165.70 | 105.44 |
| Other | . 00 | . 00 | 41.70 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | . 00 | 1831.14 | 1903.98 | 1587.57 | 1678.71 | . 00 | 1957.43 | 1768.29 | 1612.10 | 1773.83 | 1953.26 |



|  | $\begin{aligned} & \text { WC047 } \\ & \text { Bitou } \\ & \text { (M) } \end{aligned}$ |  | $\begin{aligned} & \hline \text { WC048 } \\ & \text { Knysna } \end{aligned}$ $(\mathrm{M})$ |  | $\begin{aligned} & \text { DC4 } \\ & \text { Eden } \\ & \text { (M) } \end{aligned}$ |  | WC051 Laingsburg <br> (M) | WC052 <br> Prince <br> Albert (M) | WC053 <br> Beaufort <br> West (M) | DC5 <br> Central <br> Karoo (M) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Operating Revenue |  |  |  |  |  |  |  |  |  | 7277 |
| Total Operating Expenditure |  | 571940 |  | 811980 |  | 342764 | 86025 | 68352 | 303804 | 71778 |
| Operating Performance Surplus ( Deficit) |  | 48320 |  | 1177 |  | 2464 | (9925) | 300 | (8076) | 498 |
| Cash and Cash Equivalents at the Year End |  | 177800 |  | 107284 |  | 159533 | (14754) | 27048 | 9199 | 8286 |
| Net Increase I (Decrease) in Cash held for the Year |  | 30047 |  | 31717 |  | 4199 | (6042) | 300 | 4786 | (97) |
| Cash Backing / Surplus (Deficit) Reconciliation |  | 144811 |  | 83372 |  | 185764 | (13567) | 14261 | 8400 | 13347 |
| Cash Coverage Ratio |  | 4.7 |  | 2.1 |  | 8.5 | (3.2) | 5.5 | . 5 | 1.9 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue |  | 20.8\% |  | 10.3\% |  | 9.6\% | (3.3\%) | 5.5\% | 12.1\% | (6.2\%) |
| \% Increase in Property Rates Revenue |  | 10.1\% |  | 6.3\% |  | .0\% | 7.3\% | 5.0\% | 25.5\% | .0\% |
| \% Increase in Electricity Revenue |  | 6.3\% |  | 2.4\% |  | .0\% | 17.6\% | 3.1\% | 2.7\% | 0\% |
| \% Increase in Water Revenue |  | 42.3\% |  | 6.0\% |  | .0\% | (16.1\%) | 11.2\% | 8.0\% | 0\% |
| \% Increase in Property Rates \& Service Charges |  | 20.3\% |  | 4.3\% |  | .0\% | .5\% | 7.3\% | 8.9\% | 0\% |
| \% Increase in Operating Grant Revenue |  | 25.6\% |  | 42.9\% |  | 4.3\% | 7.0\% | 17.9\% | 43.4\% | (19.1\%) |
| \% Increase in Capital Grant Revenue |  | (20.2\%) |  | (35.9\%) |  | . $0 \%$ | 6.1\% | (100.0\%) | (52.1\%) | .0\% |
| Collection Rate Including Other Revenue |  | 91.4\% |  | 95.1\% |  | 99.5\% | 48.3\% | 98.8\% | 80.5\% | 98.5\% |
| Annual Debtors Collection Rate (Payment Level \%) |  | 92.2\% |  | 91.5\% |  | .0\% | 78.8\% | 91.5\% | 90.8\% | . $0 \%$ |
| Current Debtors Collection Rate |  | 92.2\% |  | 91.5\% |  | .0\% | 78.8\% | 91.5\% | 90.7\% | (111.1\%) |
| Outstanding Debtors to Revenue |  | 10.6\% |  | 19.0\% |  | 19.9\% | 15.1\% | 6.3\% | 13.9\% | 18.1\% |
| O/S Service Debtors to Revenue |  | 15.3\% |  | 28.0\% |  | 257.4\% | 49.2\% | 17.4\% | 25.8\% | 3545.7\% |
| Expenditure |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure |  | 9.5\% |  | 9.8\% |  | 10.8\% | (10.0\%) | 5.8\% | 9.4\% | (6.6\%) |
| \% Increase in Employee Costs |  | 7.5\% |  | 8.4\% |  | 12.5\% | 15.3\% | 18.9\% | 7.5\% | 115.5\% |
| \% Overtime measured against Employee Related Costs |  | 1.8\% |  | 7.8\% |  | 2.0\% | 2.9\% | 3.8\% | 2.2\% | 7\% |
| \% Increase in Electricity Bulk Purchases |  | 16.0\% |  | .3\% |  | .0\% | (21.3\%) | (11.3\%) | 4.4\% | .0\% |
| \% Increase in Water Bulk Purchases |  | (100.0\%) |  | .0\% |  | .0\% | .0\% | (100.0\%) | 4.0\% | 0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) |  | 40.1\% |  | 31.5\% |  | 35.1\% | 30.6\% | 31.0\% | 37.2\% | 50.5\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) |  | 4.8\% |  | 4.3\% |  | 4.7\% | 7.2\% | 30.4\% | 1.4\% | 0\% |
| Debt Impairment \% of Billable Revenue |  | 5.0\% |  | 15.0\% |  | 32.0\% | .0\% | 21.8\% | 23.1\% | 0\% |
| \% Electricity Distribution Losses |  | .0\% |  | .0\% |  | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses |  | .0\% |  | .0\% |  | .0\% | .0\% | .0\% | .0\% | 0\% |
| Employee costs/Total Revenue |  | 33.\%\% |  | 27.1\% |  | 34.4\% | 31.3\% | 27.1\% | 31.6\% | 50.0\% |


| Summarised Outcome: Municipal Budget and Benct |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { WC047 } \\ & \text { Bitou } \\ & \text { (M) } \end{aligned}$ |  | $\begin{aligned} & \text { WC048 } \\ & \text { Knysna } \\ & \text { (M) } \end{aligned}$ |  | $\begin{aligned} & \hline \text { DC4 } \\ & \text { Eden } \\ & \text { (M) } \end{aligned}$ |  | WC051 Laingsburg (M) |  | WC052 <br> Prince <br> Albert (M) |  | WC053 Beaufor West (M) |  | DC5 <br> Central <br> Karoo (M) |  |
| R thousands |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Capital Budget |  | 111864 |  | 137512 |  | 2459 |  | 9115 |  | 8529 |  | 15870 |  | 1155 |
| Internally Funded and Other |  | 28263 |  | 40842 |  | 2459 |  | 794 |  |  |  | 1230 |  | 253 |
| Grant Funding and Other |  | 45480 |  | 58101 |  |  |  | 8321 |  | 8529 |  | 14640 |  | 902 |
| Internally Generated Funds \% of Non Grant Funding |  | 42.6\% |  | 51.4\% |  | 100.0\% |  | 100.0\% |  | .0\% |  | 100.0\% |  | 100.0\% |
| Borrowing \% of Non Grant Funding |  | 57.4\% |  | 48.5\% |  | .0\% |  | . $0 \%$ |  | . $0 \%$ |  | . $0 \%$ |  | . $0 \%$ |
| Grant Funding \% of Total Funding |  | 40.7\% |  | 42.3\% |  | .0\% |  | 91.3\% |  | 100.0\% |  | 92.2\% |  | 78.1\% |
| Borrowing |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability |  | 160929 |  | 120131 |  |  |  |  |  | 36 |  | 11120 |  | 98 |
| Borrowing for the Financial Year |  | 38121 |  | 38570 |  |  |  |  |  |  |  |  |  |  |
| Cost of Borrowing for the Financial Year |  | 34603 |  | 33619 |  |  |  | 7 |  | 85 |  | 4699 |  |  |
| Total Cost of Debt as a \% of Total Borrowing Liability |  | 21.5\% |  | 28.0\% |  | .0\% |  | .0\% |  | 234.5\% |  | 42.3\% |  | 0\% |
| Financing Cost \% of Asset Base |  | 3.3\% |  | 3.0\% |  | .0\% |  | .0\% |  | .1\% |  | 1.0\% |  | .0\% |
| Capital Charges \% of Operating Expenditure |  | 6.1\% |  | 4.1\% |  | .0\% |  | .0\% |  | .1\% |  | 1.5\% |  | .0\% |
| Borrowing \% of Total Assets |  | 15.3\% |  | 10.6\% |  | .0\% |  | .0\% |  | .0\% |  | 2.4\% |  | 1.6\% |
| Capital Charges to Own Revenue |  | 7.1\% |  | 5.0\% |  | .0\% |  | .0\% |  | . $3 \%$ |  | 2.3\% |  | 0\% |
| Borrowed Funding of own Capital Expenditure |  | 57.4\% |  | 48.0\% |  | .0\% |  | .0\% |  | .0\% |  | .0\% |  | 0\% |
| Gearing |  | 16.1\% |  | 10.5\% |  | .0\% |  | .0\% |  | .0\% |  | 2.7\% |  | (4.3\%) |
| Current Ratio |  | 2.4 |  | 1.8 |  | 2.6 |  | (.2) |  | 2.9 |  | 1.2 |  | 1.7 |
| Liquidity Ratio |  | 1.7 |  | . 7 |  | 2.4 |  | (2.9) |  | 2.3 |  | . 2 |  | 1.2 |
| Finance charges and Depreciation/Total Revenue |  | 7.0\% |  | 6.2\% |  | .9\% |  | 10.7\% |  | 4.2\% |  | 6.3\% |  | .3\% |
| Debt coverage |  | 15.4 |  | 24.8 |  | 16.1 |  | 67.8 |  | 17.7 |  | 30.1 |  | 82.9 |
| ${ }_{\text {Capital }}$ Programme |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services |  | 72166 |  | 72778 |  |  |  | 7801 |  | 3088 |  | 7416 |  |  |
| Total Appropriation - Electricity Infrastructure |  | 28352 |  | 23894 |  |  |  | 2000 |  | 1000 |  | 4030 |  |  |
| Total Appropriation - Water Infrastructure |  | 32335 |  | 26132 |  |  |  | 5641 |  | 1500 |  | 1271 |  |  |
| Total Appropriation - Waste Water Management |  | 10478 |  | 19553 |  |  |  | 160 |  |  |  | 2114 |  |  |
| Total Appropriation - Waste Management |  | 1000 |  | 3200 |  |  |  |  |  | 588 |  |  |  |  |
| Economic and Environmental |  | 19050 |  | 14253 |  | 109 |  | 770 |  | 4648 |  | 4624 |  | 130 |
| Total Appropriaition - Planning and Development |  | 30 |  |  |  |  |  |  |  |  |  |  |  | 30 |
| Total Appropriation - Road Transport |  | 19020 |  | 14253 |  |  |  | 770 |  | 4648 |  | 4624 |  | 100 |
| Total Appropriation - Environmental Protection |  |  |  |  |  | 109 |  |  |  |  |  |  |  |  |
| Governance and Administration |  | 3270 |  | 10350 |  | 700 |  | 74 |  | 300 |  | 680 |  | 290 |
| Community and Public Safety |  | 17378 |  | 40131 |  | 1650 |  | 470 |  | 492 |  | 3150 |  | 735 |
| Other |  |  |  |  |  |  |  |  |  |  |  |  |  |  |




