





| Summarised Outcome: Municipal Budget and Bencł |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\mid$ LIM351 Blouberg <br> (L) |  | LIM353 Molemole <br> (L) |  | LIM354 <br> Polokwane <br> (H) |  | LIM355 <br> Lepelle-Nkumpi <br> (L) |  | DC35 <br> Capricorn <br> (M) |  | LIM361 Thabazimbi <br> (L) |  | LIM362 Lephalale <br> (M) |  | $\begin{array}{\|l} \hline \text { LIM366 } \\ \text { Bela } \\ \text { Bela (M) } \end{array}$ |  | LIM367 Mogalakwena <br> (L) | LIM368 <br> Modimolle-Mookgopong <br> (M) |  |
| R thousands |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Capital Budget |  | 69569 |  | 47527 |  | 1230118 |  | 219628 |  | 237974 |  | 114677 |  | 106452 |  | 85239 | 486147 |  | 125231 |
| Internally Funded and Other |  | 19733 |  | 10449 |  | 340163 |  | 154357 |  |  |  | 80918 |  | 1300 |  | 250 | 118481 |  |  |
| Grant Funding and Other |  | 49836 |  | 37078 |  | 650955 |  | 6571 |  | 237974 |  | 33759 |  | 105152 |  | 84989 | 367666 |  | 125231 |
| Internally Generated Funds \% of Non Grant Funding |  | 100.0\% |  | 100.0\% |  | 58.7\% |  | 100.0\% |  | .0\% |  | 100.0\% |  | 100.0\% |  | 100.0\% | 100.0\% |  | .0\% |
| Borrowing \% of Non Grant Funding |  | .0\% |  | .0\% |  | 41.3\% |  | . $0 \%$ |  | .0\% |  | .0\% |  | .0\% |  | .0\% | .0\% |  | .0\% |
| Grant Funding \% of Total Funding |  | 71.6\% |  | 78.0\% |  | 52.9\% |  | 29.7\% |  | 100.0\% |  | 29.4\% |  | 98.8\% |  | 99.7\% | 75.6\% |  | 100.0\% |
| Borrowing |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability |  |  |  |  |  | 518013 |  | 238 |  | 715 |  | 6121 |  | 88621 |  | 7017 |  |  | 4000 |
| Borrowing for the Financial Year |  |  |  |  |  | 239000 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cost of Borrowing for the Financial Year |  |  |  |  |  | 231000 |  | 60 |  | 475 |  | 8679 |  | 11342 |  | 4000 |  |  | 13735 |
| Total Cost of Debt as a\% of Total Borrowing Liability |  | .0\% |  | .0\% |  | 44.6\% |  | 25.2\% |  | 66.4\% |  | 141.8\% |  | 12.8\% |  | 57.0\% | .0\% |  | 343.4\% |
| Financing Cost \% of Asset Base |  | .0\% |  | .0\% |  | 2.2\% |  | .0\% |  | .0\% |  | .6\% |  | .9\% |  | .6\% | .0\% |  | 1.1\% |
| Capital Charges \% of Operating Expenditure |  | .0\% |  | .0\% |  | 8.0\% |  | .0\% |  | .1\% |  | 3.0\% |  | 2.2\% |  | 1.0\% | .0\% |  | 2.4\% |
| Borrowing \% of Total Assets |  | \% |  | .0\% |  | 5.0\% |  | .0\% |  | .0\% |  | .4\% |  | 7.2\% |  | 1.1\% | .0\% |  | .3\% |
| Capital Charges to Own Revenue |  | .0\% |  | .0\% |  | 9.9\% |  | .0\% |  | .6\% |  | 4.1\% |  | 3.3\% |  | 1.3\% | .0\% |  | 3.8\% |
| Borrowed Funding of own Capital Expenditure |  | .0\% |  | .0\% |  | 53.5\% |  | .0\% |  | .0\% |  | .0\% |  | .0\% |  | .0\% | .0\% |  | .0\% |
| Gearing |  | .0\% |  | 0\% |  | 4.9\% |  | .0\% |  | .0\% |  | .5\% |  | 7.6\% |  | .9\% | .0\% |  | .3\% |
| Current Ratio |  | 16.9 |  | 1.3 |  | 1.2 |  | 11.3 |  | 2.5 |  | . 5 |  | 1.6 |  | 1.3 | 2.6 |  | 1.2 |
| Liquidity Ratio |  | 10.0 |  | ${ }^{6}$ |  | . 5 |  | 3.2 |  | 1.0 |  | (.5) |  | . 3 |  | . 6 | 1.5 |  | . 0 |
| Finance charges and Depreciation/Total Revenue |  | 14.1\% |  | 4.2\% |  | 8.0\% |  | 6.5\% |  | 7.3\% |  | 11.9\% |  | 18.2\% |  | 9.1\% | 10.6\% |  | 19.6\% |
| Debt coverage |  | 49.3 |  | 13.4 |  | 9.1 |  | 14.2 |  | 3.6 |  | 26.7 |  | 115.0 |  | 28.0 | 11.9 |  | 29.4 |
| Capital Programme |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services |  | 9833 |  | 3350 |  | 649474 |  | 40050 |  | 198922 |  | 59800 |  | 75280 |  | 65000 | 378152 |  | 112125 |
| Total Appropriation - Electricity Infrastructure |  | 9233 |  | 2450 |  | 84050 |  | 4550 |  |  |  |  |  | 13200 |  | 25000 | 30735 |  | 8000 |
| Total Appropriation - Water Infrastructure |  |  |  |  |  | 416838 |  |  |  | 198922 |  | 59800 |  | 53080 |  | 40000 | 328871 |  | 60817 |
| Total Appropriation - Waste Water Management |  |  |  |  |  | 132035 |  | 28000 |  |  |  |  |  | 9000 |  |  | 6275 |  | 38808 |
| Total Appropriaioio - Waste Management |  | 600 |  | 900 |  | 16551 |  | 7500 |  |  |  |  |  |  |  |  | 12271 |  | 4500 |
| Economic and Environmental |  | 32436 |  | 30220 |  | 418716 |  | 95727 |  |  |  | 53377 |  | 31072 |  | 14871 | 55335 |  | 10262 |
| Total Appropriation - Planning and Development |  | 4000 |  |  |  | 10000 |  |  |  |  |  |  |  |  |  |  | 7025 |  |  |
| Total Appropriation - Road Transport |  | 28436 |  | 30220 |  | 408716 |  | 95227 |  |  |  | 53377 |  | 31072 |  | 14871 | 48310 |  | 10262 |
| Total Appropriation - Environmental Protection |  |  |  |  |  |  |  | 500 |  |  |  |  |  |  |  |  |  |  |  |
| Governance and Administration |  | 6800 |  | 7999 |  | 49898 |  | 35960 |  | 27130 |  |  |  | 100 |  | 250 | 26091 |  |  |
| Community and Public Safety |  | 20500 |  | 5958 |  | 112030 |  | 47891 |  | 11922 |  | 1500 |  |  |  | 5118 | 25070 |  | 2844 |
| Other |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 1500 |  |  |




|  | DC36 Waterberg <br> (L) | LIM471 <br> Ephraim <br> Mogale (L) | LIM472 <br> Elias <br> Motsoaledi (M) | LIM473 <br> Makhuduthamaga <br> (L) | LIM476 <br> Tubatse <br> Fetakgomo (L) | $\begin{aligned} & \hline \text { DC47 } \\ & \text { Sekhukhune } \\ & \text { (H) } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands |  |  |  |  |  |  |
| Total Operating Revenue | 133181 | 241629 | 392023 | 315338 | 547939 | 884424 |
| Total Operating Expenditure | 161728 | 270154 | 386388 | 268817 | 584247 | 866624 |
| Operating Performance Surplus ( (Deficit) | (28547) | (28525) | 5635 | 46521 | (36 308) | 17800 |
| Cash and Cash Equivalents at the Year End | (8480) | 118926 | 32968 | 73977 | 130956 | 92511 |
| Net Increase I (Decrease) in Cash held for the Year | (13485) | (11074) | 7304 | 12078 | (37 278) | 92511 |
| Cash Backing / Surplus (Deficit) Reconciliation | 61708 | 143418 | 25563 | 85737 | 174754 | (41726) |
| Cash Coverage Ratio | (.8) | 7.9 | 1.3 | 4.6 | 4.1 | 1.6 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 2.2\% | 5.2\% | 16.1\% | 4.5\% | 17.9\% | .2\% |
| \% Increase in Property Rates Revenue | .0\% | 23.8\% | 10.4\% | 16.2\% | 40.7\% | 0\% |
| \% Increase in Electricity Revenue | .0\% | (10.2\%) | 10.7\% | .0\% | .0\% | 0\% |
| \% Increase in Water Revenue | .0\% | .0\% | 0\% | .0\% | .0\% | 27.5\% |
| \% Increase in Property Rates \& Service Charges | 6.4\% | 2.1\% | 10.7\% | 16.2\% | 20.6\% | 24.3\% |
| \% Increase in Operating Grant Revenue | 4.1\% | 5.6\% | 6.1\% | 3.5\% | 12.2\% | (1.8\%) |
| \% Increase in Capital Grant Revenue | . $0 \%$ | 40.4\% | (6.0\%) | 15.1\% | (47.7\%) | (2.6\%) |
| Collection Rate Including Other Revenue | 490.1\% | 80.3\% | 72.\% | 77.2\% | 53.6\% | 71.1\% |
| Annual Debtors Collection Rate (Payment Level \%) | 100.3\% | 72.1\% | 81.3\% | 34.9\% | 51.8\% | 57.3\% |
| Current Detoros Collection Rate | 100.3\% | 72.1\% | 81.3\% | 34.9\% | 51.8\% | 57.3\% |
| Outstanding Debtors to Revenue | 1.5\% | 11.6\% | 18.2\% | 18.6\% | 30.5\% | 14.4\% |
| o/s Service Debtors to Revenue | 103.6\% | 31.5\% | 60.4\% | 150.8\% | 123.1\% | 220.5\% |
| Expenditure |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 5.2\% | 8.8\% | 17.5\% | 16.3\% | 21.4\% | (5.0\%) |
| \% Increase in Employee Costs | 8.1\% | 16.4\% | 13.2\% | 1.8\% | 2.2\% | 6.2\% |
| \% Overtime measured against Employee Related Costs | .3\% | 2.0\% | 1.3\% | 2.5\% | 1.5\% | 3.0\% |
| \% Increase in Electricity Buk Purchases | .0\% | 8.0\% | 6.5\% | .0\% | .0\% | 0\% |
| \% Increase in Water Bulk Purchases | .0\% | .0\% | 0\% | .0\% | .0\% | (100.0\%) |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 59.4\% | 37.8\% | 40.0\% | 33.2\% | 35.3\% | 39.6\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 4.6\% | 6.2\% | 8.2\% | 16.3\% | 17.2\% | 24.7\% |
| Debt Impairment \% of Billable Revenue | .0\% | 8.4\% | 22.3\% | 72.0\% | 22.1\% | 6.6\% |
| \% Electricity Distribution Losses | .0\% | .0\% | 11.7\% | .0\% | .0\% | 0\% |
| \% Water Distribution Losses | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Employee costs/Total Revenue | 68.2\% | 34.1\% | 31.5\% | 23.1\% | 29.9\% | 35.8\% |



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| R thousands |  |  |  |  |  |  |
| \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |
| Trading Services | .0\% | 5.9\% | 17.0\% | 12.6\% | .7\% | 97.4\% |
| \% of Capital Budget- Electricity Infrastructure | .0\% | 3.6\% | 17.0\% | 9.0\% | .0\% | .0\% |
| \% of Capital Budget - Water Infrastructure | .0\% | .0\% | .0\% | .0\% | .0\% | 97.4\% |
| \% of Capital Budget - Waste Water Management | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% of Capital Budget - Waste Management | .0\% | 2.3\% | . $0 \%$ | 3.7\% | .7\% | .0\% |
| Economic and Environmental | 0\% | 84.9\% | 81.4\% | 79.6\% | 64.1\% | .0\% |
| \% of Capital Budget - Planning and Development | .0\% | 2.4\% | .0\% | 1.4\% | 4.3\% | .0\% |
| \% of Capital Budget - Road Transport | .0\% | 82.5\% | 81.4\% | 78.3\% | 59.9\% | .0\% |
| \% of Capital Budget - Environmental Protection | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% |
| Governance and Administration | 100.0\% | 3.4\% | .6\% | 6.9\% | 2.9\% | .3\% |
| Community and Public Safety | .0\% | 5.8\% | .9\% | .8\% | 32.3\% | .4\% |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | 1.9\% |
| Asset Management |  |  |  |  |  |  |
| Total Value of PPE | 43293 | 840000 | 957866 | 518817 | 1380808 | 3179633 |
| Capital Asset Renewal |  | 18620 | 42921 |  |  | 95000 |
| Operational Repairs \& Maintenance | 2909 | 10854 | 11311 | 22581 | 72748 | 46100 |
| Asset Renewal \% of Depreciation | 0\% | 41.4\% | 83.8\% | .0\% | .0\% | 149.4\% |
| R\&M \% of PPE | 6.7\% | 1.3\% | 1.2\% | 4.4\% | 5.3\% | 1.4\% |
| Asset Renewal and R\&M as a \% of PPE | 6.7\% | 3.5\% | 5.7\% | 4.4\% | 5.3\% | 4.4\% |
| Depreciation as \% of Asset Base | 20.1\% | 5.4\% | 5.3\% | 4.1\% | 6.5\% | 2.0\% |
| Repairs \& Maintenance/Total Revenue | 2.2\% | 4.5\% | 2.9\% | 7.2\% | 13.3\% | 5.2\% |
| AVERAGE HOUSEHOLD BILLS |  |  |  |  |  |  |
| Percentage Increases |  |  |  |  |  |  |
| Property rates | .0\% | 12.4\% | 99.3\% | .0\% | .0\% | .0\% |
| Electricity: Basic levy | .0\% | .0\% | 108.3\% | .0\% | .0\% | .0\% |
| Electricity: Consumption | .0\% | 25.0\% | .8\% | .0\% | .0\% | .0\% |
| Water: Basic levy | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Water: Consumption | .0\% | .0\% | .0\% | .0\% | .0\% | 46.3\% |
| Sanitation | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | 54.2\% |
| Refuse removal | .0\% | 12.3\% | 211.6\% | .0\% | .0\% | (100.0\%) |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |
| Property rates | . 00 | 779.00 | 600.00 | . 00 | . 00 | . 00 |
| Electricity: Basic levy | . 00 | . 00 | 300.00 | . 00 | . 00 | 00 |
| Electricity: Consumption | . 00 | 500.00 | 1270.00 | . 00 | . 00 | 00 |
| Water: Basic levy | . 00 | 00 | . 00 | . 00 | 00 | 40.54 |
| Water: Consumption | . 00 | . 00 | . 00 | . 00 | . 00 | 10.67 |
| Sanitation | . 00 | . 00 | . 00 | . 00 | . 00 | 179.98 |
| Refiuse removal | . 00 | 148.49 | 240.00 | . 00 | . 00 | . 00 |
| Other | . 00 |  | . 00 | . 00 | . 00 | 0 |
| Total Monthly Bill (excluding VAT) | . 00 | 1427.49 | 2410.00 | . 00 | . 00 | 231.19 |



