




|  | $\begin{aligned} & \text { MP314 } \\ & \text { Emakhazeni } \\ & \text { (L) } \end{aligned}$ | MP315 <br> Thembisile Hani (L) | MP316 <br> Dr J.S. <br> Moroka (L) | $\begin{aligned} & \hline \text { DC31 } \\ & \text { Nkangala } \\ & \text { (H) } \end{aligned}$ | MP321 <br> Thaba <br> Chweu (L) | MP324 <br> Nkomazi <br> (M) | MP325 <br> Bushbuckridge <br> (L) | MP326 <br> City of <br> Mbombela (H) | $\begin{aligned} & \hline \text { DC32 } \\ & \text { Ehlanzeni } \\ & (H) \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 233420 | 610993 | 550345 | 37108 | 543633 | 831198 | 1059346 | 2734077 | 247017 |
| Total Operating Expenditure | 332104 | 807704 | 618303 | 371606 | 675755 | 823194 | 1013532 | 2682858 | 233462 |
| Operating Performance Surplus / (Deficit) | (98685) | (197611) | (67 958) | (498) | (132 122) | 8004 | 45814 | 51219 | 13555 |
| Cash and Cash Equivalents at the Year End | (40 095) | 54396 | 3535 | 385266 | 24766 | 102624 | 80493 | 209867 | 14509 |
| Net Increase I (Decrease) in Cash held for the Year | $(49401)$ | 317 | 535 | (23546) | (19944) | 17624 | (45 270) | 82571 | (27 899) |
| Cash Backing / Surplus (Deficit) Reconciliation | 55276 | 38673 | (50775) | 387515 | (193 224) | 124971 | 22945 | 231865 | 35504 |
| Cash Coverage Ratio | (1.9) | 1.2 | . 1 | 14.0 | . 6 | 1.9 | 1.1 | 1.2 | 1.0 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 2.8\% | 18.9\% | 25.9\% | 4.3\% | 11.7\% | 11.9\% | 10.2\% | 4.1\% | 5.4\% |
| \% Increase in Property Rates Revenue | 45.1\% | 15.2\% | (32.4\%) | .0\% | 9.6\% | 12.6\% | 8.2\% | 20.1\% | .0\% |
| \% Increase in Electricity Revenue | 1.9\% | .0\% | .0\% | .0\% | 15.0\% | (11.5\%) | .0\% | .8\% | .0\% |
| \% Increase in Water Revenue | 6.4\% | 173.9\% | 13.9\% | .0\% | 62.0\% | 12.2\% | 15.5\% | 6.1\% | .0\% |
| \% Increase in Property Rates \& Service Charges | 17.5\% | 46.2\% | 7.6\% | .0\% | 19.3\% | 3.2\% | 10.0\% | 7.6\% | .0\% |
| \% Increase in Operating Grant Revenue | 6.6\% | 7.4\% | 45.4\% | 2.2\% | (100.0\%) | 19.4\% | 6.5\% | (1.7\%) | 4.7\% |
| \% Increase in Capital Grant Revenue | 69.8\% | 33.8\% | 1.6\% | 4.8\% | 69.9\% | (28.8\%) | (22.6\%) | 2.8\% | 19.9\% |
| Collection Rate Including Other Revenue | 97.9\% | 16.9\% | 96.8\% | 100.0\% | 72.8\% | 83.1\% | 26.4\% | 107.0\% | 100.0\% |
| Annual Debtors Collection Rate (Payment Level \%) | 92.0\% | 1.4\% | 87.3\% | .0\% | 101.4\% | 80.1\% | 17.2\% | 94.5\% | .0\% |
| Current Debtors Collection Rate | 92.0\% | 1.4\% | 87.3\% | . $0 \%$ | 101.4\% | 80.1\% | 17.2\% | 113.9\% | .0\% |
| Outstanding Debtors to Revenue | 49.7\% | 6.2\% | 6.8\% | 1.5\% | 51.4\% | 35.6\% | 135.5\% | 12.0\% | .9\% |
| O/S Service Debtors to Revenue | 78.9\% | 19.5\% | 63.1\% | $55898.2 \%$ | 76.0\% | 120.9\% | 555.0\% | 19.1\% | 622.1\% |
| Expenditure |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 27.3\% | 31.7\% | (.5\%) | (15.9\%) | 33.8\% | 16.0\% | 15.2\% | .3\% | 11.2\% |
| \% Increase in Employee Costs | 17.6\% | 9.4\% | (6.3\%) | 13.6\% | 27.3\% | 10.5\% | 12.8\% | 10.0\% | 11.7\% |
| \% Overtime measured against Employee Related Costs | 4.6\% | .3\% | 1.2\% | 3.8\% | 3.3\% | 3.7\% | .6\% | 7.5\% | .7\% |
| \% Increase in Electricity Bulk Purchases | .3\% | .0\% | .0\% | .0\% | 29.2\% | (29.5\%) | . $0 \%$ | (.0\%) | .0\% |
| \% Increase in Water Bulk Purchases | .0\% | 2.6\% | .0\% | .0\% | (100.0\%) | 89.3\% | 25.9\% | .6\% | .0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 43.8\% | 26.7\% | 42.0\% | 38.0\% | 26.5\% | 43.0\% | 46.6\% | 30.9\% | 51.8\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 2.4\% | 7.2\% | 10.7\% | 12.6\% | 11.0\% | 19.2\% | 6.4\% | 18.7\% | .7\% |
| Debt Impairment \% of Billable Revenue | 40.3\% | 87.8\% | 66.9\% | .0\% | .0\% | 7.6\% | 47.3\% | 3.4\% | .0\% |
| \% Electricity Distribution Losses | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 6.5\% | .0\% |
| \% Water Distribution Losses | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 10.2\% | .0\% |
| Employee costs/Total Revenue | 42.9\% | 20.4\% | 32.7\% | 36.9\% | 31.1\% | 38.2\% | 36.0\% | 26.7\% | 46.7\% |



| Summarised Outcome: Municipal Budget and Bencł |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \hline \text { MP314 } \\ & \text { Emakhazeni } \end{aligned}$ <br> (L) | MP315 <br> Thembisile Hani (L) | MP316 Dr J.S. Moroka (L) | $\begin{array}{\|l\|} \hline \text { DC31 } \\ \text { Nkangala } \end{array}$ (H) | MP321 <br> Thaba <br> Chweu (L) | $\begin{array}{\|l\|} \hline \text { MP324 } \\ \text { Nkomazi } \end{array}$ <br> (M) | MP325 Bushbuckridge (L) | MP326 <br> City of <br> Mbombela (H) | $\begin{array}{\|l\|} \hline \text { DC32 } \\ \text { Ehlanzeni } \end{array}$ (H) |
| R thousands |  |  |  |  |  |  |  |  |  |
| \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |
| Trading Services | 73.1\% | 91.0\% | 60.0\% | .0\% | 72.6\% | 68.9\% | 79.6\% | 33.7\% | .0\% |
| \% of Capital Budget - Electricity Infrastructure | 9.1\% | 7\% | 0\% | .0\% | 28.9\% | 1.7\% | .1\% | 5.9\% | .0\% |
| \% of Capital Budget - Water Infrastructure | 36.9\% | 82.7\% | 46.8\% | .0\% | 37.5\% | 58.6\% | 75.7\% | 22.9\% | .0\% |
| \% of Capital Budget - Waste Water Management | 27.2\% | 1.6\% | 13.2\% | .0\% | 6.2\% | .0\% | 3.5\% | 4.5\% | .0\% |
| \% of Capital Budget - Waste Management | 0\% | 6.0\% | 0\% | .0\% | . $0 \%$ | 8.6\% | .3\% | .4\% | .0\% |
| Economic and Environmental | 1.4\% | 3.8\% | 38.9\% | 5.3\% | 23.4\% | 18.3\% | 14.0\% | 54.2\% | 92.0\% |
| \% of Capital Budget - Planning and Development | \% | 3.8\% | .0\% | 5.2\% | 1.8\% | .0\% | 5.0\% | 6.6\% | 92.0\% |
| \% of Capital Budget-Road Transport | 1.4\% | 0\% | 38.9\% | .0\% | 21.6\% | 17.9\% | 9.0\% | 47.6\% | .0\% |
| \% of Capital Budget - Environmental Protection | .0\% | .0\% | 0\% | .1\% | .0\% | . $4 \%$ | .0\% | .0\% | .0\% |
| Governance and Administration | 23.6\% | .6\% | .0\% | 62.9\% | .0\% | 1.6\% | . $3 \%$ | 6.4\% | 8.0\% |
| Community and Public Safety | .4\% | .3\% | 1.1\% | 31.7\% | 4.0\% | 11.2\% | 3.9\% | 5.6\% | .0\% |
| Other | 1.5\% | 4.2\% | .0\% | .0\% | . $0 \%$ | .0\% | 2.2\% | .0\% | .0\% |
| Asset Management |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 758467 | 1999711 | 1909449 | 180029 | 2275918 | 2070085 | 3154240 | 7438890 | 204870 |
| Capital Asset Renewal |  | 32718 | 121003 |  | 54662 | 22403 |  | 436463 |  |
| Operational Repair \& Maintenance |  | 29971 | 42750 | 16341 | 27427 | 29014 | 25510 | 267445 | 1994 |
| Asset Renewal \% of Depreciation | 0\% | 19.1\% | 80.7\% | .0\% | 143.4\% | 33.7\% | .0\% | 167.6\% | .0\% |
| R\&M \% of PPE | .0\% | 1.5\% | 2.2\% | 9.1\% | 1.2\% | 1.4\% | .8\% | 3.6\% | 1.0\% |
| Asset Renewal and R\&M as a \% of PPE | 0\% | 3.1\% | 8.6\% | 9.1\% | 3.6\% | 2.5\% | .8\% | 9.5\% | 1.0\% |
| Depreciation as \% of Asset Base | 5.8\% | 8.6\% | 7.9\% | 6.1\% | 1.7\% | 3.2\% | 2.3\% | 3.5\% | 5.2\% |
| Repairs \& Maintenance/Total Revenue | .0\% | 4.9\% | 7.8\% | 4.4\% | 5.0\% | 3.5\% | 2.4\% | 9.8\% | .8\% |
| AVERAGE HOUSEHOLD BILLS |  |  |  |  |  |  |  |  |  |
| Percentage Increases |  |  |  |  |  |  |  |  |  |
| Property rates | .0\% | .0\% | .0\% | .0\% | .0\% | 4.0\% | 6.0\% | 6.4\% | .0\% |
| Electricity: Basic levy | .0\% | .0\% | .0\% | .0\% | .0\% | 1.8\% | .0\% | .0\% | .0\% |
| Electricity: Consumption | .0\% | .0\% | .0\% | .0\% | .0\% | 1.8\% | .0\% | 2.1\% | .0\% |
| Water: Basic levy | .0\% | .0\% | .0\% | .0\% | .0\% | 6.4\% | 6.0\% | 2.1\% | .0\% |
| Water: Consumption | .0\% | .0\% | .0\% | .0\% | .0\% | 6.4\% | 6.0\% | 7.8\% | .0\% |
| Sanitation | .0\% | .0\% | .0\% | .0\% | .0\% | 6.4\% | 6.0\% | 7.8\% | .0\% |
| Refuse removal | .0\% | .0\% | .0\% | .0\% | .0\% | 10.0\% | 6.0\% | 7.8\% | .0\% |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 6.0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |
| Property rates | . 00 | . 00 | 2763809.23 | . 00 | . 00 | 459.06 | 103.00 | 233.17 | . 00 |
| Electricity: Basic levy | . 00 | . 00 | 00 | . 00 | 4082.00 | 145.84 | . 00 | 00 | 00 |
| Electricity: Consumption | . 00 | . 00 | . 00 | . 00 | . 00 | 676.45 | . 00 | 648.81 | . 00 |
| Water: Basic levy | . 00 | . 00 | 644684.91 | . 00 | 1039.00 | 124.52 | 91.88 | 101.95 | . 00 |
| Water: Consumption | . 00 | . 00 | 2675325.25 | . 00 | . 00 | 158.49 | 57.35 | 397.19 | . 00 |
| Sanitation | . 00 | . 00 | 577900.00 | . 00 | . 00 | 199.84 | 32.85 | 161.64 | 00 |
| Refuse removal | . 00 | . 00 | 549365.00 | . 00 | . 00 | 65.11 | 3.44 | 118.62 | . 00 |
| Other | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 32.85 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | . 00 | . 00 | 7211084.39 | . 00 | 5121.00 | 1829.33 | 356.37 | 1661.38 | . 00 |



