

Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2017/18 Budget vs Original Budget 2016/17

	NC451 Joe Morolong (L)	NC452 Ga-Segonyana (M)	NC453 Gamagara (M)	DC45 John Taolo Gaetsewe (M)	NC061 Richtersveld (M)	NC062 Nama Khoi (M)	NC064 Kamiesberg (L)	NC065 Hantam (L)	NC066 Karoo Hoogland (M)	NC067 Khai-Ma (L)	DC6 Namakwa (M)	NC071 Ubuntu (M)
<b>R thousands</b>												
Total Operating Revenue	169 101	332 051	360 395	82 374	66 197	232 447	52 220	88 545	59 186	43 329	56 591	113 261
Total Operating Expenditure	157 639	330 499	459 603	81 428	65 389	290 746	63 261	94 803	59 091	61 079	65 585	110 139
Operating Performance Surplus / (Deficit)	11 462	1 553	(99 208)	946	808	(58 298)	(11 041)	(6 258)	95	(17 750)	(8 994)	3 123
Cash and Cash Equivalents at the Year End	23 529	176	5 383	1 849	2 341	4 000	51	4 000	1 289	2 391	16 486	5 232
Net Increase / (Decrease) in Cash held for the Year	11 152	(1 410)	1 299	926	4 397	(731)	51	3 185	39	1 931	7 838	2 599
Cash Backing / Surplus (Deficit) Reconciliation	(4 710)	35 303	26 388	16 831	12 899	(90 674)	561	9 694	8 137	525	15 097	(15 474)
Cash Coverage Ratio	2.3	.0	.2	.3	.5	.2	.0	.6	.3	.5	3.5	.7
<b>STATEMENT OF OPERATING PERFORMANCE</b>												
<b>Revenue</b>												
% Increase in Total Operating Revenue	4.7%	4.0%	(42.3%)	1.7%	2.9%	(1.4%)	12.5%	(2.3%)	14.5%	(17.9%)	(39.1%)	(10.4%)
% Increase in Property Rates Revenue	1.5%	5.7%	(79.3%)	.0%	19.6%	15.1%	(7.1%)	7.0%	(1.0%)	(17.2%)	.0%	59.8%
% Increase in Electricity Revenue	(13.6%)	7.3%	(21.4%)	.0%	(3.9%)	11.1%	31.7%	(.4%)	(9.0%)	.4%	.0%	47.8%
% Increase in Water Revenue	9.9%	3.6%	(15.0%)	.0%	32.4%	(11.6%)	(10.5%)	16.8%	(12.2%)	(24.1%)	.0%	9.8%
% Increase in Property Rates & Service Charges	3.0%	5.9%	(44.8%)	.0%	12.8%	1.4%	7.8%	3.4%	(11.1%)	(11.8%)	.0%	46.8%
% Increase in Operating Grant Revenue	5.8%	10.1%	6.5%	7.8%	3.2%	3.8%	6.0%	(1.0%)	40.1%	(10.3%)	(42.2%)	4.5%
% Increase in Capital Grant Revenue	(26.5%)	(12.2%)	8.5%	.0%	(15.1%)	75.0%	20.8%	131.3%	(12.8%)	37.2%	.0%	58.3%
Collection Rate Including Other Revenue	95.0%	79.6%	146.2%	100.0%	66.0%	93.8%	87.9%	91.4%	85.1%	99.8%	94.1%	54.5%
Annual Debtors Collection Rate (Payment Level %)	94.5%	75.7%	147.6%	.0%	63.2%	93.7%	84.4%	89.4%	82.1%	99.0%	.0%	50.1%
Current Debtors Collection Rate	94.5%	75.7%	147.6%	.0%	62.9%	93.7%	84.4%	89.4%	82.1%	99.0%	.0%	50.1%
Outstanding Debtors to Revenue	3.9%	21.2%	5.8%	21.2%	54.1%	8.0%	21.1%	21.6%	20.6%	17.1%	1.0%	23.2%
O/S Service Debtors to Revenue	16.8%	41.0%	6.5%	16 444.3%	84.0%	10.6%	48.3%	32.6%	33.2%	33.3%	63.3%	61.0%
<b>Expenditure</b>												
% Increase in Total Operating Expenditure	(2.1%)	5.2%	(13.1%)	(15.8%)	4.7%	(2.9%)	24.9%	4.6%	14.4%	16.5%	(34.7%)	(12.9%)
% Increase in Employee Costs	4.4%	1.0%	(3.5%)	(6.2%)	6.7%	14.6%	42.4%	8.7%	18.8%	29.1%	9.2%	25.9%
% Overtime measured against Employee Related Costs	.0%	2.9%	9.2%	.0%	2.1%	7.8%	2.5%	2.0%	.4%	5.1%	.3%	.0%
% Increase in Electricity Bulk Purchases	2.2%	.3%	(9.3%)	.0%	.6%	2.0%	8.4%	(3.4%)	(2.0%)	2.7%	.0%	2.6%
% Increase in Water Bulk Purchases	2.0%	.0%	51.3%	.0%	(45.5%)	6.3%	6.5%	(12.3%)	.0%	(4.1%)	.0%	.0%
Remuneration % of Oper Exp (excl debt impair and deprec)	38.2%	38.0%	36.0%	69.5%	43.0%	34.9%	50.0%	42.1%	39.5%	48.3%	56.3%	48.2%
Contracted Services % of Oper Exp (excl debt impair and deprec)	14.6%	12.7%	11.0%	9.1%	10.2%	9.2%	5.3%	12.8%	1.9%	6.9%	20.7%	.8%
Debt Impairment % of Billable Revenue	7.9%	.3%	4.0%	.0%	5.0%	5.7%	19.1%	5.4%	9.6%	22.3%	.0%	59.5%
% Electricity Distribution Losses	.0%	.0%	.0%	.0%	2.6%	.0%	.0%	.0%	4.9%	10.1%	.0%	.0%
% Water Distribution Losses	.0%	.0%	.0%	.0%	22.6%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Employee costs/Total Revenue	32.7%	33.6%	38.5%	67.9%	37.8%	35.6%	47.9%	41.0%	37.6%	59.2%	63.0%	34.0%



Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2017/18 Budget vs Original Budget 2016/17

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<b>R thousands</b>												
<b>% Capital Appropriations measured against Total Capital</b>												
<b>Trading Services</b>	76.6%	51.3%	93.7%	.0%	87.5%	73.0%	100.0%	82.1%	73.4%	61.6%	.0%	33.2%
% of Capital Budget - Electricity Infrastructure	.0%	5.6%	32.6%	.0%	31.9%	20.2%	.0%	1.3%	.0%	4.5%	.0%	6.6%
% of Capital Budget - Water Infrastructure	61.6%	37.1%	35.4%	.0%	27.3%	20.2%	100.0%	72.0%	73.4%	57.2%	.0%	26.6%
% of Capital Budget - Waste Water Management	15.0%	8.6%	16.8%	.0%	27.8%	32.6%	.0%	8.8%	.0%	.0%	.0%	.0%
% of Capital Budget - Waste Management	.0%	.0%	8.8%	.0%	.5%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
<b>Economic and Environmental</b>	13.9%	44.8%	1.3%	.0%	6.7%	27.0%	.0%	4.3%	11.6%	4.5%	.0%	66.8%
% of Capital Budget - Planning and Development	.2%	2.6%	1.2%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
% of Capital Budget - Road Transport	13.7%	42.2%	.1%	.0%	6.7%	27.0%	.0%	4.3%	11.6%	4.5%	.0%	66.8%
% of Capital Budget - Environmental Protection	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
<b>Governance and Administration</b>	3.4%	.5%	3.0%	84.2%	5.7%	.0%	.0%	4.4%	.0%	.4%	100.0%	.0%
<b>Community and Public Safety</b>	6.1%	3.4%	2.0%	15.8%	.1%	.0%	.0%	9.2%	15.0%	33.4%	.0%	.0%
<b>Other</b>	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
<b>Asset Management</b>												
Total Value of PPE	1 644 189	1 141 206	1 069 607	64 798	153 547	545 809	109 807	252 575	188 017	135 576	3 528	127 161
Capital Asset Renewal	-	-	56 326	-	4 800	23 274	-	21 716	-	13 825	-	-
Operational Repairs & Maintenance	5 204	36 780	10 839	-	1 729	13 865	-	4 837	8 979	1 591	471	-
Asset Renewal % of Depreciation	.0%	.0%	91.6%	.0%	95.0%	53.5%	.0%	400.6%	.0%	459.1%	.0%	.0%
R&M % of PPE	.3%	3.2%	1.0%	.0%	1.1%	2.5%	.0%	1.9%	4.8%	1.2%	13.4%	.0%
Asset Renewal and R&M as a % of PPE	.3%	3.2%	6.3%	.0%	4.3%	6.8%	.0%	10.5%	4.8%	11.4%	13.4%	.0%
Depreciation as % of Asset Base	.6%	3.2%	5.8%	1.4%	3.3%	8.0%	8.1%	2.1%	.2%	2.2%	64.2%	3.5%
Repairs & Maintenance/Total Revenue	3.1%	11.1%	3.0%	.0%	2.6%	6.0%	.0%	5.5%	15.2%	3.7%	.8%	.0%
<b>AVERAGE HOUSEHOLD BILLS</b>												
<b>Percentage Increases</b>												
Property rates	.0%	.0%	.0%	.0%	.0%	.0%	.0%	55.6%	.0%	.0%	.0%	.0%
Electricity: Basic levy	.0%	.0%	.0%	.0%	.0%	.0%	.0%	1.8%	.0%	.0%	.0%	.0%
Electricity: Consumption	.0%	.0%	.0%	.0%	.0%	.0%	.0%	1.9%	.0%	.0%	.0%	.0%
Water: Basic levy	.0%	.0%	.0%	.0%	.0%	.0%	.0%	10.0%	.0%	.0%	.0%	.0%
Water: Consumption	.0%	.0%	.0%	.0%	.0%	.0%	.0%	9.9%	.0%	.0%	.0%	.0%
Sanitation	.0%	.0%	.0%	.0%	.0%	.0%	.0%	6.4%	.0%	.0%	.0%	.0%
Refuse removal	.0%	.0%	.0%	.0%	.0%	.0%	.0%	9.8%	.0%	.0%	.0%	.0%
Other	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
<b>Monthly Bill (Rand/cent)</b>												
Property rates	68.73	41 400 000.00	412.52	.00	416.30	741.37	.00	666.42	514.18	648.77	.00	550.90
Electricity: Basic levy	.00	61 640 164.00	.00	.00	129.62	217.55	.00	368.07	.00	.00	.00	148.55
Electricity: Consumption	.00	30 888 000.00	576.46	.00	210.64	794.52	.00	790.00	943.11	885.30	.00	457.54
Water: Basic levy	.00	19 101 000.00	.00	.00	61.20	15.09	.00	85.45	73.85	130.57	.00	50.18
Water: Consumption	698.64	1 000.00	372.11	.00	.00	512.41	.00	146.18	151.24	330.00	.00	228.56
Sanitation	.00	12 821 890.00	187.00	.00	.00	149.23	.00	56.39	117.53	122.87	.00	117.72
Refuse removal	29.46	9 550 000.00	232.50	.00	1 084.00	116.34	.00	104.86	109.84	116.05	.00	117.72
Other	.00	.00	.00	.00	.00	.00	.00	.00	204.28	.00	.00	.00
Total Monthly Bill (excluding VAT)	796.83	175 402 054.00	1 780.60	.00	1 901.76	2 546.51	.00	2 217.37	2 114.01	2 233.56	.00	1 671.17



Summarised Outcome: Municipal Budget and Benc

	NC072 Umsobomvu (L)	NC073 Emthanjeni (M)	NC074 Kareeberg (M)	NC075 Renosterberg (M)	NC076 Thembelihle (L)	NC077 Siyathemba (M)	NC078 Siyancuma (M)	DC7 Pixley Ka Seme (Nc) (M)	NC082 !Kai! Garib (L)	NC084 !Kheis (L)	NC085 Tsantsabane (L)	NC086 Kgatelopele (L)
<b>R thousands</b>												
Total Operating Revenue	132 394	225 257	-	46 212	73 201	112 280	129 950	51 105	210 008	44 920	226 273	83 614
Total Operating Expenditure	149 292	231 349	-	46 212	65 802	118 921	162 913	51 976	208 508	60 708	224 876	83 324
Operating Performance Surplus / (Deficit)	(16 898)	(6 093)	-	0	7 399	(6 641)	(32 962)	(871)	1 500	(15 788)	1 397	290
Cash and Cash Equivalents at the Year End	29 943	1 172	-	1 187	4 769	(474)	(27 432)	2 471	2 148	(13 838)	30 955	22 829
Net Increase / (Decrease) in Cash held for the Year	1 789	34	-	1 187	4 769	(474)	(27 432)	2 471	944	(13 838)	25 655	22 829
Cash Backing / Surplus (Deficit) Reconciliation	125 238	13 305	-	8 132	(27 455)	(10 130)	(93 500)	48 972	(61 109)	9 361	(2 406)	535
Cash Coverage Ratio	3.5	.1	.0	.4	1.1	(.1)	(2.5)	.7	.1	(3.7)	2.1	4.2
<b>STATEMENT OF OPERATING PERFORMANCE</b>												
<b>Revenue</b>												
% Increase in Total Operating Revenue	.1%	3.5%	(100.0%)	(9.1%)	26.1%	17.8%	8.8%	9.1%	17.0%	2.0%	6.3%	(.2%)
% Increase in Property Rates Revenue	6.0%	(9.5%)	(100.0%)	.9%	111.6%	44.7%	(1.9%)	.0%	(23.6%)	15.9%	35.9%	1.7%
% Increase in Electricity Revenue	(4.0%)	4.9%	(100.0%)	(44.1%)	12.9%	21.9%	.9%	.0%	19.5%	.0%	7.1%	.6%
% Increase in Water Revenue	(7.9%)	17.3%	(100.0%)	(30.8%)	10.7%	63.6%	32.5%	.0%	186.0%	5.6%	49.6%	(11.2%)
% Increase in Property Rates & Service Charges	(5.3%)	7.6%	(100.0%)	(26.3%)	33.3%	44.0%	8.1%	.0%	21.7%	4.9%	32.2%	(3.4%)
% Increase in Operating Grant Revenue	9.8%	(1.1%)	(100.0%)	14.5%	8.3%	(1.9%)	.4%	13.5%	12.9%	3.5%	5.6%	2.6%
% Increase in Capital Grant Revenue	(39.4%)	121.1%	(100.0%)	163.0%	(1.6%)	(100.0%)	248.3%	.0%	51.3%	19.8%	.0%	31.9%
Collection Rate Including Other Revenue	80.8%	93.6%	.0%	102.3%	56.0%	71.0%	86.4%	97.7%	80.3%	61.9%	105.0%	112.6%
Annual Debtors Collection Rate (Payment Level %)	76.2%	91.9%	.0%	101.1%	55.7%	57.8%	84.0%	.0%	79.7%	47.0%	106.6%	99.0%
Current Debtors Collection Rate	76.2%	91.9%	.0%	101.1%	55.7%	57.8%	84.0%	.0%	80.1%	47.0%	99.3%	113.0%
Outstanding Debtors to Revenue	91.7%	15.6%	.0%	122.8%	22.9%	33.8%	19.0%	5.4%	17.9%	60.3%	11.9%	21.3%
O/S Service Debtors to Revenue	171.4%	23.7%	.0%	356.9%	52.3%	47.6%	33.2%	3 906.9%	25.8%	185.8%	17.6%	32.3%
<b>Expenditure</b>												
% Increase in Total Operating Expenditure	(2.7%)	7.1%	(100.0%)	(9.0%)	3.5%	16.2%	10.2%	1.4%	7.2%	(4.8%)	5.7%	(.6%)
% Increase in Employee Costs	4.5%	10.2%	(100.0%)	(8.1%)	7.3%	16.8%	(.7%)	5.6%	.2%	28.4%	6.8%	(9.4%)
% Overtime measured against Employee Related Costs	3.7%	1.7%	.0%	.0%	4.4%	5.1%	3.2%	.8%	6.7%	.0%	6.2%	4.1%
% Increase in Electricity Bulk Purchases	1.9%	6.0%	(100.0%)	93.9%	3.0%	.8%	6.5%	.0%	(10.0%)	.0%	9.2%	(1.4%)
% Increase in Water Bulk Purchases	.0%	1.2%	.0%	(82.2%)	2.0%	6.1%	5.0%	.0%	(22.5%)	6.0%	(28.3%)	.0%
Remuneration % of Oper Exp (excl debt impair and deprec)	44.0%	35.8%	.0%	37.1%	50.4%	45.7%	33.4%	55.3%	49.1%	53.3%	39.5%	41.3%
Contracted Services % of Oper Exp (excl debt impair and deprec)	1.0%	4.6%	.0%	.2%	1.1%	14.5%	1.2%	4.6%	8.8%	.0%	.0%	9.2%
Debt Impairment % of Billable Revenue	16.1%	5.1%	.0%	5.0%	12.9%	3.7%	26.6%	.0%	12.9%	38.0%	7.4%	10.5%
% Electricity Distribution Losses	.0%	8.5%	.0%	.0%	55.4%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
% Water Distribution Losses	.0%	18.3%	.0%	.0%	1.4%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Employee costs/Total Revenue	37.3%	34.2%	.0%	35.3%	36.8%	41.5%	34.9%	58.4%	44.4%	61.5%	35.3%	33.9%

Summarised Outcome: Municipal Budget and Bench

	NC072 Umsobomvu (L)	NC073 Emthanjeni (M)	NC074 Kareeberg (M)	NC075 Renosterberg (M)	NC076 Thembelihle (L)	NC077 Siyathemba (M)	NC078 Siyancuma (M)	DC7 Pixley Ka Seme (Nc) (M)	NC082 !Kai! Garib (L)	NC084 !Kheis (L)	NC085 Tsantsabane (L)	NC086 Kgatelopele (L)
<b>R thousands</b>												
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>												
<b>Capital Funding</b>												
Total Capital Budget	20 781	39 082	-	24 027	14 055	25 131	87 473	161	36 907	18 298	39 155	13 864
Internally Funded and Other	3 750	6 790	-	-	-	-	17 630	-	1 500	-	18 615	1 765
Grant Funding and Other	17 031	32 292	-	24 027	14 055	25 131	69 843	161	35 407	18 298	20 540	12 099
Internally Generated Funds % of Non Grant Funding	100.0%	100.0%	.0%	.0%	.0%	.0%	100.0%	.0%	100.0%	.0%	100.0%	100.0%
Borrowing % of Non Grant Funding	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Grant Funding % of Total Funding	82.0%	82.6%	.0%	100.0%	100.0%	100.0%	79.8%	100.0%	95.9%	100.0%	52.5%	87.3%
<b>Borrowing</b>												
Total Borrowing Liability	979	-	-	-	4 984	2 800	20 326	568	5 872	-	4 750	-
Borrowing for the Financial Year	-	-	-	-	-	-	-	-	-	-	-	-
Cost of Borrowing for the Financial Year	1 239	2 055	-	525	812	1 941	20 541	1 153	1 890	-	5 000	-
Total Cost of Debt as a % of Total Borrowing Liability	126.6%	.0%	.0%	.0%	16.3%	69.3%	101.1%	203.1%	32.2%	.0%	105.3%	.0%
Financing Cost % of Asset Base	.2%	.2%	.0%	.1%	.3%	.5%	4.9%	80.1%	.2%	.0%	.6%	.0%
Capital Charges % of Operating Expenditure	.8%	.9%	.0%	1.1%	1.2%	1.6%	12.6%	2.2%	.9%	.0%	2.2%	.0%
Borrowing % of Total Assets	.2%	.0%	.0%	.0%	2.0%	.7%	4.8%	39.4%	.7%	.0%	.6%	.0%
Capital Charges to Own Revenue	1.4%	1.1%	.0%	3.1%	1.7%	2.4%	24.3%	34.9%	1.3%	.0%	2.7%	.0%
Borrowed Funding of own Capital Expenditure	.0%	1.4%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Gearing	.1%	.0%	.0%	.0%	2.5%	.7%	7.2%	1.1%	.8%	.0%	.7%	.0%
Current Ratio	32.1	6.9	.0	1.1	.4	1.1	.2	22.9	.3	3.5	.4	.9
Liquidity Ratio	6.3	.6	.0	.0	.1	.0	.0	21.7	.0	.1	.1	.0
Finance charges and Depreciation/Total Revenue	19.7%	4.9%	.0%	4.3%	12.0%	14.1%	7.1%	(3.7%)	1.8%	7.6%	7.3%	10.8%
Debt coverage	28.3	107.1	.0	.0	42.4	90.4	4.3	2.6	21.3	50.0	342.8	154.9
<b>Capital Programme</b>												
<b>Capital Appropriations</b>												
<b>Trading Services</b>	<b>6 000</b>	<b>20 502</b>	<b>-</b>	<b>16 000</b>	<b>5 000</b>	<b>25 131</b>	<b>80 256</b>	<b>-</b>	<b>35 407</b>	<b>14 398</b>	<b>21 300</b>	<b>13 299</b>
Total Appropriation - Electricity Infrastructure	2 000	6 400	-	3 000	1 000	-	26 101	-	7 482	-	-	1 000
Total Appropriation - Water Infrastructure	4 000	14 080	-	13 000	4 000	15 831	28 300	-	19 425	7 500	21 300	4 200
Total Appropriation - Waste Water Management	-	-	-	-	-	9 300	25 855	-	8 500	6 512	-	8 099
Total Appropriation - Waste Management	-	22	-	-	-	-	-	-	-	386	-	-
<b>Economic and Environmental</b>	<b>11 031</b>	<b>15 153</b>	<b>-</b>	<b>8 027</b>	<b>9 055</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3 350</b>	<b>15 740</b>	<b>-</b>
Total Appropriation - Planning and Development	-	-	-	-	9 055	-	-	-	-	-	-	-
Total Appropriation - Road Transport	11 031	15 153	-	8 027	-	-	-	-	-	3 350	15 740	-
Total Appropriation - Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-
<b>Governance and Administration</b>	<b>3 500</b>	<b>3 185</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>350</b>	<b>161</b>	<b>1 500</b>	<b>-</b>	<b>1 372</b>	<b>565</b>
<b>Community and Public Safety</b>	<b>250</b>	<b>242</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6 867</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>743</b>	<b>-</b>
<b>Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>550</b>	<b>-</b>	<b>-</b>

Summarised Outcome: Municipal Budget and Bench

	NC072 Umsobomvu (L)	NC073 Emthanjeni (M)	NC074 Kareeberg (M)	NC075 Renosterberg (M)	NC076 Thembelihle (L)	NC077 Siyathemba (M)	NC078 Siyancuma (M)	DC7 Pixley Ka Seme (Nc) (M)	NC082 !Kai! Garib (L)	NC084 !Kheis (L)	NC085 Tsantsabane (L)	NC086 Kgatelopele (L)
<b>R thousands</b>												
<b>% Capital Appropriations measured against Total Capital</b>												
<b>Trading Services</b>	28.9%	52.5%	.0%	66.6%	35.6%	100.0%	91.7%	.0%	95.9%	78.7%	54.4%	95.9%
% of Capital Budget - Electricity Infrastructure	9.6%	16.4%	.0%	12.5%	7.1%	.0%	29.8%	.0%	20.3%	.0%	.0%	7.2%
% of Capital Budget - Water Infrastructure	19.2%	36.0%	.0%	54.1%	28.5%	63.0%	32.4%	.0%	52.6%	41.0%	54.4%	30.3%
% of Capital Budget - Waste Water Management	.0%	.0%	.0%	.0%	.0%	37.0%	29.6%	.0%	23.0%	35.6%	.0%	58.4%
% of Capital Budget - Waste Management	.0%	.1%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	2.1%	.0%	.0%
<b>Economic and Environmental</b>	53.1%	38.8%	.0%	33.4%	64.4%	.0%	.0%	.0%	.0%	18.3%	40.2%	.0%
% of Capital Budget - Planning and Development	.0%	.0%	.0%	.0%	64.4%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
% of Capital Budget - Road Transport	53.1%	38.8%	.0%	33.4%	.0%	.0%	.0%	.0%	.0%	18.3%	40.2%	.0%
% of Capital Budget - Environmental Protection	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
<b>Governance and Administration</b>	16.8%	8.1%	.0%	.0%	.0%	.0%	.4%	100.0%	4.1%	.0%	3.5%	4.1%
<b>Community and Public Safety</b>	1.2%	.6%	.0%	.0%	.0%	.0%	7.9%	.0%	.0%	.0%	1.9%	.0%
<b>Other</b>	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	3.0%	.0%	.0%
<b>Asset Management</b>												
Total Value of PPE	566 549	947 605	-	393 150	244 555	409 257	422 240	1 440	861 983	179 624	806 100	234 341
Capital Asset Renewal	-	6 790	-	-	-	-	-	-	-	-	-	12 099
Operational Repairs & Maintenance	-	20 802	-	-	1 199	-	-	161	-	2 217	10 082	2 069
Asset Renewal % of Depreciation	.0%	75.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	134.2%
R&M % of PPE	.0%	2.2%	.0%	.0%	.5%	.0%	.0%	11.2%	.0%	1.2%	1.3%	.9%
Asset Renewal and R&M as a % of PPE	.0%	2.9%	.0%	.0%	.5%	.0%	.0%	11.2%	.0%	1.2%	1.3%	6.0%
Depreciation as % of Asset Base	4.6%	1.0%	.0%	.4%	3.4%	3.4%	1.8%	(138.9%)	.2%	1.9%	1.4%	3.8%
Repairs & Maintenance/Total Revenue	.0%	9.2%	.0%	.0%	1.6%	.0%	.0%	.3%	.0%	4.9%	4.5%	2.5%
<b>AVERAGE HOUSEHOLD BILLS</b>												
<b>Percentage Increases</b>												
Property rates	.0%	.0%	.0%	.0%	(100.0%)	8.0%	.0%	.0%	.0%	6.0%	8.0%	6.4%
Electricity: Basic levy	.0%	.0%	.0%	.0%	(100.0%)	8.0%	.0%	.0%	.0%	.0%	2.0%	6.4%
Electricity: Consumption	.0%	.0%	.0%	.0%	(100.0%)	(.2%)	.0%	.0%	.0%	.0%	2.0%	1.8%
Water: Basic levy	.0%	.0%	.0%	.0%	(100.0%)	14.0%	.0%	.0%	.0%	5.9%	.0%	6.4%
Water: Consumption	.0%	.0%	.0%	.0%	(100.0%)	14.0%	.0%	.0%	.0%	6.0%	9.5%	6.4%
Sanitation	.0%	.0%	.0%	.0%	(100.0%)	7.9%	.0%	.0%	.0%	6.0%	8.6%	6.4%
Refuse removal	.0%	.0%	.0%	.0%	(100.0%)	7.9%	.0%	.0%	.0%	6.0%	7.8%	6.4%
Other	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
<b>Monthly Bill (Rand/cent)</b>												
Property rates	470.64	383.96	383.96	.00	.00	12 964.29	.00	.00	.00	237.83	264.31	546.13
Electricity: Basic levy	83.95	145.94	145.94	.00	.00	1 253.26	.00	.00	.00	.00	73.54	144.40
Electricity: Consumption	634.77	920.95	920.95	.00	.00	798.00	.00	.00	.00	.00	1 708.93	3 106.83
Water: Basic levy	75.77	64.73	64.73	.00	.00	88.52	.00	.00	.00	72.38	.00	68.38
Water: Consumption	162.39	175.78	175.78	.00	.00	206.63	.00	.00	.00	427.55	198.82	806.15
Sanitation	110.38	182.71	182.71	.00	.00	255.70	.00	.00	.00	98.56	228.93	124.93
Refuse removal	77.30	113.93	113.93	.00	.00	88.52	.00	.00	.00	135.52	143.01	89.07
Other	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00
Total Monthly Bill (excluding VAT)	1 615.19	1 988.00	1 988.00	.00	.00	15 654.92	.00	.00	.00	971.84	2 617.54	4 885.88

Summarised Outcome: Municipal Budget and Bench

	NC072 Umsobomvu (L)	NC073 Emthanjeni (M)	NC074 Kareeberg (M)	NC075 Renosterberg (M)	NC076 Thembelihle (L)	NC077 Siyathemba (M)	NC078 Siyancuma (M)	DC7 Pixley Ka Seme (Nc) (M)	NC082 !Kai! Garib (L)	NC084 !Kheis (L)	NC085 Tsantsabane (L)	NC086 Kgatelopele (L)
<b>R thousands</b>												
<b>SOCIAL PACKAGE</b>												
Total Number of Households	8 806	13 001	3 222	0	4 061	0	0	0	0	4 314	12 514	0
<b>Highest level of free service provided</b>												
Water (kilolitres per household per month)	0	8	10	0	6	0	0	0	0	0	6	0
Electricity (kwh per household per month)	0	50	50	0	50	0	0	0	0	0	50	0
<b>Number of Households receiving Free Basic Services</b>												
Water (6 kilolitres per household per month)	3 556	0	0	0	0	0	0	0	0	1 556	0	0
Sanitation (free minimum level service)	3 556	0	0	0	0	0	0	0	0	1 556	0	0
Electricity/Other energy (50kwh per household per month)	3 556	0	0	0	0	0	0	0	0	1 556	0	0
Refuse(removed at least once a week)	3 556	0	0	0	0	0	0	0	0	1 556	0	0
<b>Cost of Free Basic Services provided</b>	<b>7 455</b>	-	-	-	-	-	<b>10 988</b>	-	-	<b>1 109</b>	<b>15 748</b>	<b>9 415</b>
Water (6 kilolitres per household per month)	1 935	-	-	-	-	-	1 278	-	-	17	2 474	2 460
Sanitation (free minimum level service)	1 987	-	-	-	-	-	3 997	-	-	175	1 240	2 646
Electricity/Other energy (50kwh per household per month)	2 141	-	-	-	-	-	1 713	-	-	674	1 663	2 050
Refuse(removed at least once a week)	1 391	-	-	-	-	-	4 000	-	-	243	2 497	2 259
<b>Average Cost per Household Per Annum</b>	<b>2 096.38</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>712.86</b>	<b>.00</b>	<b>.00</b>
Water (6 kilolitres per household per month)	544.15	.00	.00	.00	.00	.00	.00	.00	.00	10.97	.00	.00
Sanitation (free minimum level service)	558.73	.00	.00	.00	.00	.00	.00	.00	.00	112.36	.00	.00
Electricity/Other energy (50kwh per household per month)	602.22	.00	.00	.00	.00	.00	.00	.00	.00	433.35	.00	.00
Refuse(removed at least once a week)	391.28	.00	.00	.00	.00	.00	.00	.00	.00	156.18	.00	.00
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	<b>7 455</b>	-	-	-	-	-	-	-	-	<b>1 109</b>	-	-
<b>Revenue cost of free services provided (excl property rates and other)</b>	-	-	-	-	<b>3 052</b>	-	-	-	-	<b>(674)</b>	-	-
Local Government Equitable Share	39 760	37 094	20 397	20 182	20 915	27 526	41 384	39 862	63 164	21 454	32 206	18 974
<b>MTREF Funded / Unfunded</b>	<b>Funded</b>	<b>Funded</b>	<b>Unfunded</b>	<b>Funded</b>	<b>Unfunded</b>	<b>Unfunded</b>	<b>Unfunded</b>	<b>Funded</b>	<b>Unfunded</b>	<b>Funded</b>	<b>Unfunded</b>	<b>Funded</b>



Summarised Outcome: Municipal Budget and Bench

	NC087 Dawid Kruiper (M)	DC8 Z F Mgcawu (M)	NC091 Sol Plaatje (H)	NC092 Dikgatlong (L)	NC093 Magareng (L)	NC094 Phokwane (M)	DC9 Frances Baard (M)
<b>R thousands</b>							
Total Operating Revenue	639 921	65 815	1 944 729	160 459	95 885	280 839	125 558
Total Operating Expenditure	663 046	64 240	1 936 491	160 003	140 294	278 736	135 249
Operating Performance Surplus / (Deficit)	(23 124)	1 575	8 238	456	(44 409)	2 103	(9 690)
Cash and Cash Equivalents at the Year End	24 395	4 368	243 689	884	(31 476)	876	40 354
Net Increase / (Decrease) in Cash held for the Year	11 574	652	8 689	406	(31 690)	876	(11 196)
Cash Backing / Surplus (Deficit) Reconciliation	25 436	203	773 439	110	(54 728)	25 397	31 678
Cash Coverage Ratio	.6	.9	1.8	.1	(3.3)	.0	4.1
<b>STATEMENT OF OPERATING PERFORMANCE</b>							
<b>Revenue</b>							
% Increase in Total Operating Revenue	5.6%	3.0%	2.4%	(5.7%)	(1.0%)	2.6%	4.9%
% Increase in Property Rates Revenue	13.8%	.0%	5.1%	(46.3%)	6.3%	7.4%	.0%
% Increase in Electricity Revenue	2.4%	.0%	1.5%	(7.4%)	34.3%	5.9%	.0%
% Increase in Water Revenue	28.2%	.0%	3.5%	(60.4%)	(70.8%)	9.6%	.0%
% Increase in Property Rates & Service Charges	9.9%	.0%	1.0%	(34.5%)	(2.3%)	13.2%	.0%
% Increase in Operating Grant Revenue	(7.2%)	8.2%	4.4%	16.9%	.7%	(20.7%)	4.9%
% Increase in Capital Grant Revenue	21.7%	.0%	95.7%	(100.0%)	5.4%	.0%	.0%
Collection Rate Including Other Revenue	97.7%	99.6%	86.2%	44.3%	53.4%	74.6%	34.0%
Annual Debtors Collection Rate (Payment Level %)	96.2%	.0%	84.1%	39.8%	51.7%	72.2%	.0%
Current Debtors Collection Rate	96.2%	.0%	84.1%	39.8%	51.7%	72.2%	.0%
Outstanding Debtors to Revenue	9.8%	.9%	48.6%	59.1%	130.4%	20.7%	9.0%
O/S Service Debtors to Revenue	12.2%	4 520.0%	59.0%	166.4%	292.2%	36.7%	223.3%
<b>Expenditure</b>							
% Increase in Total Operating Expenditure	2.4%	1.8%	2.4%	(4.4%)	3.2%	3.1%	(15.6%)
% Increase in Employee Costs	11.0%	(2.0%)	5.4%	8.6%	2.7%	16.9%	8.7%
% Overtime measured against Employee Related Costs	4.6%	.8%	3.8%	.0%	1.3%	3.6%	.6%
% Increase in Electricity Bulk Purchases	(7.0%)	.0%	2.3%	163.7%	4.4%	7.6%	.0%
% Increase in Water Bulk Purchases	33.9%	.0%	10.3%	(88.3%)	115.4%	6.4%	.0%
Remuneration % of Oper Exp (excl debt impair and deprec)	45.0%	68.9%	40.8%	38.6%	35.7%	31.7%	50.4%
Contracted Services % of Oper Exp (excl debt impair and deprec)	3.4%	1.5%	2.7%	12.4%	3.6%	8.4%	11.0%
Debt Impairment % of Billable Revenue	1.0%	250.0%	12.7%	5.3%	50.4%	7.5%	.2%
% Electricity Distribution Losses	.0%	.0%	18.0%	.0%	.0%	.0%	.0%
% Water Distribution Losses	.0%	.0%	45.0%	.0%	.0%	.0%	.0%
Employee costs/Total Revenue	40.6%	66.7%	34.9%	32.5%	39.4%	28.6%	53.0%

Summarised Outcome: Municipal Budget and Bench

	NC087 Dawid Kruiper (M)	DC8 Z F Mgcawu (M)	NC091 Sol Plaatje (H)	NC092 Dikgatlong (L)	NC093 Magareng (L)	NC094 Phokwane (M)	DC9 Frances Baard (M)
<b>R thousands</b>							
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>							
<b>Capital Funding</b>							
Total Capital Budget	91 817	1 530	232 066	37 507	41 037	60 411	10 087
Internally Funded and Other	33 537	535	72 476	-	-	2 103	10 087
Grant Funding and Other	48 280	995	159 589	37 507	41 037	58 308	-
Internally Generated Funds % of Non Grant Funding	77.0%	100.0%	100.0%	.0%	.0%	100.0%	100.0%
Borrowing % of Non Grant Funding	23.0%	.0%	.0%	.0%	.0%	.0%	.0%
Grant Funding % of Total Funding	52.6%	65.0%	68.8%	100.0%	100.0%	96.5%	.0%
<b>Borrowing</b>							
Total Borrowing Liability	104 995	-	192 949	1 700	-	-	2 487
Borrowing for the Financial Year	10 000	-	-	-	-	-	-
Cost of Borrowing for the Financial Year	22 141	5	35 050	6 176	188	-	2 711
Total Cost of Debt as a % of Total Borrowing Liability	21.1%	.0%	18.2%	363.3%	.0%	.0%	109.0%
Financing Cost % of Asset Base	1.3%	.0%	2.0%	1.1%	.1%	.0%	4.6%
Capital Charges % of Operating Expenditure	3.3%	.0%	1.8%	3.9%	.1%	.0%	2.0%
Borrowing % of Total Assets	6.1%	.0%	11.2%	.3%	.0%	.0%	4.2%
Capital Charges to Own Revenue	4.0%	.1%	2.0%	7.2%	.4%	.0%	38.8%
Borrowed Funding of own Capital Expenditure	23.0%	.0%	.0%	.0%	.0%	.0%	.0%
Gearing	5.2%	.0%	8.0%	.3%	.0%	.0%	3.8%
Current Ratio	1.0	.8	4.6	1.8	1.0	2.7	1.9
Liquidity Ratio	.3	.7	1.0	.1	(.3)	.2	1.8
Finance charges and Depreciation/Total Revenue	14.5%	.9%	4.9%	17.6%	13.4%	5.0%	3.0%
Debt coverage	34.5	5.6	33.6	5.7	10.7	7.9	.9
<b>Capital Programme</b>							
<b>Capital Appropriations</b>							
<b>Trading Services</b>	<b>38 310</b>	-	<b>143 644</b>	<b>17 707</b>	<b>41 037</b>	<b>48 308</b>	-
Total Appropriation - Electricity Infrastructure	27 270	-	49 000	3 000	15 000	7 672	-
Total Appropriation - Water Infrastructure	11 040	-	58 824	14 707	26 037	5 531	-
Total Appropriation - Waste Water Management	-	-	35 821	-	-	35 104	-
Total Appropriation - Waste Management	-	-	-	-	-	-	-
<b>Economic and Environmental</b>	<b>46 686</b>	-	<b>53 726</b>	<b>19 800</b>	-	<b>10 000</b>	<b>7 852</b>
Total Appropriation - Planning and Development	28 426	-	2 800	-	-	-	7 847
Total Appropriation - Road Transport	18 260	-	50 926	19 800	-	10 000	-
Total Appropriation - Environmental Protection	-	-	-	-	-	-	5
<b>Governance and Administration</b>	<b>1 524</b>	<b>1 528</b>	<b>12 000</b>	-	-	<b>2 103</b>	<b>2 225</b>
<b>Community and Public Safety</b>	<b>5 296</b>	<b>2</b>	<b>16 695</b>	-	-	-	<b>11</b>
<b>Other</b>	-	-	<b>6 000</b>	-	-	-	-

Summarised Outcome: Municipal Budget and Bench

	NC087 Dawid Kruiper (M)	DC8 Z F Mgcawu (M)	NC091 Sol Plaatje (H)	NC092 Dikgatlong (L)	NC093 Magareng (L)	NC094 Phokwane (M)	DC9 Frances Baard (M)
<b>R thousands</b>							
<b>% Capital Appropriations measured against Total Capital</b>							
<b>Trading Services</b>	41.7%	.0%	61.9%	47.2%	100.0%	80.0%	.0%
% of Capital Budget - Electricity Infrastructure	29.7%	.0%	21.1%	8.0%	36.6%	12.7%	.0%
% of Capital Budget - Water Infrastructure	12.0%	.0%	25.3%	39.2%	63.4%	9.2%	.0%
% of Capital Budget - Waste Water Management	.0%	.0%	15.4%	.0%	.0%	58.1%	.0%
% of Capital Budget - Waste Management	.0%	.0%	.0%	.0%	.0%	.0%	.0%
<b>Economic and Environmental</b>	50.8%	.0%	23.2%	52.8%	.0%	16.6%	77.8%
% of Capital Budget - Planning and Development	31.0%	.0%	1.2%	.0%	.0%	.0%	77.8%
% of Capital Budget - Road Transport	19.9%	.0%	21.9%	52.8%	.0%	16.6%	.0%
% of Capital Budget - Environmental Protection	.0%	.0%	.0%	.0%	.0%	.0%	.0%
<b>Governance and Administration</b>	1.7%	99.9%	5.2%	.0%	.0%	3.5%	22.1%
<b>Community and Public Safety</b>	5.8%	.1%	7.2%	.0%	.0%	.0%	.1%
<b>Other</b>	.0%	.0%	2.6%	.0%	.0%	.0%	.0%
<b>Asset Management</b>							
Total Value of PPE	1 725 542	21 615	1 721 544	569 050	125 994	212 224	59 174
Capital Asset Renewal	29 341	-	140 982	-	-	-	730
Operational Repairs & Maintenance	17 879	1 537	139 921	-	-	11 745	4 299
Asset Renewal % of Depreciation	36.4%	.0%	208.8%	.0%	.0%	.0%	22.2%
R&M % of PPE	1.0%	7.1%	8.1%	.0%	.0%	5.5%	7.3%
Asset Renewal and R&M as a % of PPE	2.7%	7.1%	16.3%	.0%	.0%	5.5%	8.5%
Depreciation as % of Asset Base	4.7%	2.7%	3.9%	3.9%	10.1%	6.6%	5.6%
Repairs & Maintenance/Total Revenue	2.8%	2.3%	7.2%	.0%	.0%	4.2%	3.4%
<b>AVERAGE HOUSEHOLD BILLS</b>							
<b>Percentage Increases</b>							
Property rates	.0%	.0%	5.5%	.0%	.0%	.0%	.0%
Electricity: Basic levy	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Electricity: Consumption	.0%	.0%	1.8%	.0%	884.3%	.0%	.0%
Water: Basic levy	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Water: Consumption	.0%	.0%	5.5%	.0%	74.4%	.0%	.0%
Sanitation	.0%	.0%	5.5%	.0%	350.7%	.0%	.0%
Refuse removal	.0%	.0%	5.5%	.0%	.0%	.0%	.0%
Other	.0%	.0%	.0%	.0%	.0%	.0%	.0%
<b>Monthly Bill (Rand/cent)</b>							
Property rates	680.95	.00	371.79	231.56	.02	.00	.00
Electricity: Basic levy	.00	.00	.00	150.93	.00	.00	.00
Electricity: Consumption	911.02	.00	878.89	390.00	314.40	.00	.00
Water: Basic levy	.00	.00	.00	57.03	.00	.00	.00
Water: Consumption	197.75	.00	392.77	102.90	149.81	.00	.00
Sanitation	208.25	.00	114.61	93.13	330.43	.00	.00
Refuse removal	158.56	.00	81.77	90.49	80.94	.00	.00
Other	.00	.00	.00	.00	.00	.00	.00
Total Monthly Bill (excluding VAT)	2 156.53	.00	1 839.83	1 116.04	875.60	.00	.00

Summarised Outcome: Municipal Budget and Bench

	NC087 Dawid Kruiper (M)	DC8 Z F Mgcawu (M)	NC091 Sol Plaatje (H)	NC092 Dikgatlong (L)	NC093 Magareng (L)	NC094 Phokwane (M)	DC9 Frances Baard (M)
<b>R thousands</b>							
<b>SOCIAL PACKAGE</b>							
Total Number of Households	0	0	64 100	0	0	0	0
<b>Highest level of free service provided</b>							
Water (kilolitres per household per month)	6	0	6	0	0	0	0
Electricity (kwh per household per month)	50	0	50	0	0	0	0
<b>Number of Households receiving Free Basic Services</b>							
Water (6 kilolitres per household per month)	0	0	15 000	0	0	0	0
Sanitation (free minimum level service)	0	0	15 000	0	0	0	0
Electricity/Other energy (50kwh per household per month)	0	0	15 000	0	0	0	0
Refuse(removed at least once a week)	0	0	15 000	0	0	0	0
<b>Cost of Free Basic Services provided</b>	<b>22 242</b>	<b>-</b>	<b>52 075</b>	<b>-</b>	<b>17 014</b>	<b>-</b>	<b>-</b>
Water (6 kilolitres per household per month)	2 476	-	4 741	-	5 451	-	-
Sanitation (free minimum level service)	7 285	-	20 615	-	4 329	-	-
Electricity/Other energy (50kwh per household per month)	4 176	-	12 000	-	3 605	-	-
Refuse(removed at least once a week)	8 305	-	14 719	-	3 629	-	-
<b>Average Cost per Household Per Annum</b>	<b>.00</b>	<b>.00</b>	<b>3 471.65</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>
Water (6 kilolitres per household per month)	.00	.00	316.03	.00	.00	.00	.00
Sanitation (free minimum level service)	.00	.00	1 374.33	.00	.00	.00	.00
Electricity/Other energy (50kwh per household per month)	.00	.00	800.00	.00	.00	.00	.00
Refuse(removed at least once a week)	.00	.00	981.28	.00	.00	.00	.00
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	<b>-</b>	<b>-</b>	<b>52 075</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Revenue cost of free services provided (excl property rates and other)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Local Government Equitable Share	70 769	55 770	150 982	66 982	37 698	85 242	112 317
<b>MTREF Funded / Unfunded</b>	<b>Funded</b>	<b>Funded</b>	<b>Funded</b>	<b>Funded</b>	<b>Unfunded</b>	<b>Funded</b>	<b>Funded</b>