|  | $\begin{aligned} & \hline \text { CPT } \\ & \text { Cape } \\ & \text { Town }(\mathrm{H}) \end{aligned}$ |  | WC011 Matzikama <br> (M) | WC012 Cederberg <br> (L) | WC013 Bergrivier (M) | WC014 <br> Saldanha <br> Bay (H) | $\begin{aligned} & \hline \text { WC015 } \\ & \text { Swartland } \end{aligned}$ (M) | DC1 <br> West <br> Coast (M) | WC022 Witzenberg <br> (L) |  | $\begin{aligned} & \text { WC024 } \\ & \text { Stellenbosch } \\ & \text { (H) } \end{aligned}$ | WC025 <br> Breede <br> Valley (H) | WC026 Langeberg <br> (M) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Operating Revenue |  | 38292542 | 291341 | 274951 | 321682 | 960737 | 647973 | 354564 | 512772 | 2107107 | 1427946 | 949146 | 644067 |
| Total Operating Expenditure |  | 38322274 | 291329 | 274267 | 328673 | 1039704 | 652566 | 353989 | 548030 | 2182693 | 1486676 | 965095 | 677409 |
| Operating Performance Surplus ( Deficit) |  | (29732) |  | 68 | (6991) | (78967) | (4593) | 575 | (35 258) | (75 587) | (58730) | (15949) | (33 342) |
| Cash and Cash Equivalents at the Year End |  | 4650453 | 8467 | 3808 | 70406 | 65000 | 323921 | 231521 | 93458 | 408859 | 419542 | 81310 | 104272 |
| Net Increase / (Decrease) in Cash held for the Year |  | 534106 | (2044) | 303 | 374 | 4616 | 16323 | 4607 | 93458 | 14958 | (77 889) | (33720) | (25 603) |
| Cash Backing / Surplus (Deficit) Reconciliation |  | 1959658 | 5926 | (2587) | 112085 | 125309 | 189728 | 108303 | 17087 | 234221 | 82728 | 10191 | 9945 |
| Cash Coverage Ratio |  | 1.7 | . 4 | . 2 | 3.0 | . 9 | 7.2 | 8.5 | 2.4 | 2.8 | 4.2 | 1.3 | 2.0 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue |  | 10.9\% | 5.7\% | 25.0\% | 7.7\% | 11.7\% | 9.1\% | 2.3\% | (3.7\%) | 7.8\% | 9.0\% | 10.0\% | 3.4\% |
| \% Increase in Property Rates Revenue |  | 24.5\% | 7.8\% | 4.3\% | 13.1\% | 10.7\% | 13.9\% | .0\% | 11.3\% | 11.0\% | 10.2\% | 22.9\% | 18.2\% |
| \% Increase in Electricity Revenue |  | 1.1\% | .2\% | 4.0\% | 7.9\% | 2.6\% | 6.4\% | .0\% | 1.7\% | 2.0\% | 2.0\% | 4.0\% | 4.0\% |
| \% Increase in Water Revenue |  | 28.3\% | 7\% | 10.2\% | 16.8\% | 9.7\% | 16.9\% | 8.3\% | 4.8\% | 15.7\% | 14.0\% | 20.5\% | 13.6\% |
| \% Increase in Property Rates \& Service Charges |  | 10.5\% | 2.5\% | 4.6\% | 10.9\% | 6.3\% | 10.5\% | 9.1\% | 3.5\% | 5.9\% | 7.2\% | 11.1\% | 7.5\% |
| \% Increase in Operating Grant Revenue |  | 69.8\% | 7.8\% | 29.2\% | (9.2\%) | 15.1\% | 14.1\% | 3.0\% | (27.4\%) | 20.1\% | 13.9\% | 10.8\% | (4.9\%) |
| \% Increase in Capital Grant Revenue |  | 8.1\% | 62.5\% | 29.6\% | (6.8\%) | 16.4\% | 1.0\% | .0\% | 22.6\% | 64.7\% | (52.5\%) | 153.3\% | 54.0\% |
| Collection Rate Including Other Revenue |  | 88.5\% | 91.5\% | 78.9\% | 92.7\% | 93.5\% | 91.6\% | 100.0\% | 90.3\% | 93.2\% | 90.3\% | 92.2\% | 91.4\% |
| Annual Debtors Collection Rate (Payment Level \%) |  | 86.9\% | 86.8\% | 88.9\% | 94.2\% | 90.4\% | 8997\% | 88.2\% | 90.2\% | 92.9\% | 90.4\% | 94.2\% | 93.3\% |
| Current Detotors Collection Rate |  | 86.9\% | 86.8\% | 88.9\% | 94.1\% | 90.4\% | 8997\% | 88.2\% | 90.2\% | 92.9\% | 90.4\% | 94.2\% | 93.3\% |
| Outstanding Debtors to Revenue |  | 17.9\% | 10.1\% | 12.8\% | 23.2\% | 15.4\% | 17.3\% | 4.7\% | (3.3\%) | 13.4\% | 11.8\% | 16.3\% | 8.5\% |
| O/S Service Debtors to Revenue |  | 23.8\% | 13.9\% | 21.1\% | 30.6\% | 19.4\% | 24.1\% | 3.8\% | (4.4\%) | 15.9\% | 15.0\% | 21.1\% | 11.2\% |
| Expenditure |  |  |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure |  | 10.1\% | 7.0\% | 19.2\% | 7.6\% | 10.5\% | 1.8\% | 2.9\% | (1.2\%) | 6.6\% | 7.7\% | 5.\%\% | 5.1\% |
| \% Increase in Employee Costs |  | 13.8\% | 11.0\% | 18.9\% | 11.2\% | 11.9\% | 9.2\% | 5.7\% | 13.9\% | 13.7\% | 22.2\% | 11.2\% | 5.9\% |
| \% Overtime measured against Employee Related Costs |  | 4.1\% | 4.0\% | 1.8\% | 2.9\% | 4.1\% | 3.5\% | 6.1\% | 4.7\% | 6.1\% | 5.3\% | 3.8\% | 5.8\% |
| \% Increase in Electricity Bulk Purchases |  | (.0\%) | 3\% | 4.1\% | 10.1\% | 2.1\% | 2\% | . 0 \% | 2.2\% | 3\% | (2.2\%) | 1\% | 3.5\% |
| \% Increase in Water Bulk Purchases |  | 6.2\% | 6.0\% | (33.3\%) | 18.7\% | 6.2\% | (14.2\%) | 8.2\% | .0\% | .0\% | 10.0\% | 6.1\% | 5.5\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) |  | 37.3\% | 42.4\% | 41.0\% | 40.2\% | 37.8\% | 34.7\% | 49.6\% | 34.5\% | 28.4\% | 38.8\% | 36.4\% | 30.1\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) |  | 18.8\% | .0\% | 7.2\% | 9.9\% | 10.0\% | 15.6\% | 5.9\% | 8.1\% | 8.1\% | 15.3\% | 1.1\% | 12.9\% |
| Debt Impairment \% of Billable Revenue |  | 8.8\% | 5.1\% | 25.7\% | 5.4\% | 5.5\% | 3.4\% | 1.2\% | 7.2\% | 4.5\% | 6.0\% | 7.9\% | 6.8\% |
| \% Electricity Distribution Losses |  | 11.4\% | .0\% | 11.2\% | 10.3\% | 12.6\% | .0\% | .0\% | 7.2\% | 4.9\% | .0\% | 7.2\% | .0\% |
| \% Water Distribution Losses |  | 68.2\% | .0\% | 337.0\% | 19.4\% | 16.2\% | 47.9\% | 48.3\% | .0\% | 12.8\% | .0\% | 355.9\% | .0\% |
| Employee costs/Total Revenue |  | 31.7\% | 38.7\% | 31.9\% | 37.1\% | 33.9\% | 29.6\% | 47.4\% | 31.9\% | 25.8\% | 34.0\% | 31.7\% | 28.9\% |





| Summarised Outcome: Municipal Budget and Benct |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | DC2 Cape Winelands DM (M) | WC031 <br> Theewaterskloof <br> (M) | WC032 <br> Overstrand <br> (H) | WC033 Cape <br> Agulhas (L) | WC034 Swellendam <br> (L) | DC3 <br> Overberg <br> (M) | WC041 Kannaland <br> (M) | $\begin{aligned} & \hline \text { WC042 } \\ & \text { Hessequa } \\ & \text { (M) } \end{aligned}$ | WC043 <br> Mossel <br> Bay (H) | WC044 George <br> (H) | WC045 <br> Oudtshoorn (M) |
| R thousands |  |  |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 401643 | 479381 | 993217 | 293765 | 216521 | 172584 | 130337 | 415177 | 917638 | 1735267 | 617245 |
| Total Operating Expenditure | 401643 | 498831 | 1037801 | 308922 | 232430 | 180212 | 126312 | 435400 | 925107 | 1812023 | 663069 |
| Operating Performance Surplus / (Deficit) |  | (19 450) | (44584) | (15 157) | (15910) | (7628) | 4025 | (20 223) | (7469) | (76755) | (45 824) |
| Cash and Cash Equivalents at the Year End | 555903 | 42007 | 214936 | 6415 | 20784 | 17908 | 4025 | 121730 | 295281 | 358506 | 27906 |
| Net Increase / (Decrease) in Cash held for the Year | (14081) | (4283) | 22992 | (9619) | (10796) | 879 | 4025 | 1237 | (30 757) | 30075 | (2018) |
| Cash Backing / Surplus (Deficit) Reconciliation | 452003 | 34918 | 259367 | 9974 | 15889 | 45894 | 347 | 102176 | 5856 | 168425 | 26628 |
| Cash Coverage Ratio | 20.1 | 1.2 | 3.1 | . 3 | 1.3 | 1.5 | . 5 | 4.0 | 4.6 | 2.7 | . 6 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 3.1\% | 7.4\% | .0\% | 5.4\% | 1.6\% | 11.7\% | .8\% | 4.0\% | 6.9\% | 14.2\% | 6.5\% |
| \% Increase in Property Rates Revenue | .0\% | 12.5\% | 17.8\% | 10.0\% | 9.7\% | .0\% | 5.9\% | 9.2\% | 6.9\% | 12.4\% | 17.6\% |
| \% Increase in Electricity Revenue | .0\% | 5.6\% | (5.0\%) | 8.5\% | 12.4\% | .0\% | 4.3\% | 2.0\% | 5.9\% | 5.0\% | 2.0\% |
| \% Increase in Water Revenue | .0\% | 13.6\% | 2.6\% | 8.7\% | 24.1\% | .0\% | 3.3\% | 14.9\% | 17.2\% | 12.3\% | 3.4\% |
| \% Increase in Property Rates \& Service Charges | 17.6\% | 10.9\% | .2\% | 10.1\% | 8.9\% | 20.4\% | 4.2\% | 7.4\% | 6.8\% | 8.3\% | 5.8\% |
| \% Increase in Operating Grant Revenue | (.7\%) | (1.0\%) | (10.0\%) | (8.1\%) | (23.9\%) | 13.2\% | (19.3\%) | (2.1\%) | (9.2\%) | 33.6\% | 8.3\% |
| \% Increase in Capital Grant Revenue | .0\% | 79.8\% | 7.6\% | 8.7\% | (16.9\%) | .0\% | (43.5\%) | (84.9\%) | (7.6\%) | 35.8\% | (27.7\%) |
| Collection Rate Including Other Revenue | 100.0\% | 82.3\% | 98.5\% | 93.4\% | 84.9\% | 99.7\% | 96.0\% | 89.0\% | 98.1\% | 91.6\% | 96.1\% |
| Annual Debtors Collection Rate (Payment Level \%) | . $4 \%$ | 85.5\% | 96.6\% | 93.9\% | 93.9\% | 4.3\% | 94.7\% | 95.4\% | 92.9\% | 92.5\% | 94.7\% |
| Current Debtors Collection Rate | . $4 \%$ | 85.5\% | 96.6\% | 93.9\% | 93.9\% | 4.3\% | 94.7\% | 95.4\% | 92.9\% | 92.5\% | 94.7\% |
| Outstanding Debtors to Revenue | 9.6\% | 11.3\% | 12.3\% | 12.4\% | 14.8\% | 17.8\% | 45.7\% | 11.5\% | 10.1\% | 11.7\% | 6.1\% |
| O/S Service Debtors to Revenue | 5654.1\% | 18.3\% | 15.4\% | 16.8\% | 22.6\% | 20.2\% | 69.7\% | 17.3\% | 13.2\% | 18.2\% | 8.4\% |
| Expenditure |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 3.1\% | 6.5\% | (3.3\%) | 3.9\% | 2.3\% | 13.7\% | (14.2\%) | 3.0\% | 5.8\% | 11.4\% | 12.3\% |
| \% Increase in Employee Costs | 7.2\% | 8.9\% | 6.1\% | 15.1\% | 11.2\% | 4.4\% | (10.7\%) | 7.4\% | 8.7\% | 9.1\% | 11.7\% |
| \% Overtime measured against Employee Related Costs | 2.1\% | 2.8\% | 4.7\% | 2.9\% | 3.8\% | 1.7\% | 1.9\% | 2.4\% | 2.8\% | 3.6\% | 2.2\% |
| \% Increase in Electricity Buk Purchases | .0\% | .8\% | .3\% | 2.2\% | 9.4\% | .0\% | .3\% | .7\% | 2.8\% | 3.4\% | 1.5\% |
| \% Increase in Water Bukk Purchases | .0\% | 5.0\% | .0\% | (27.9\%) | .0\% | .0\% | 26.0\% | (90.5\%) | (100.0\%) | 4.5\% | 781.8\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 52.0\% | 44.5\% | 37.7\% | 40.5\% | 42.2\% | 55.0\% | 44.6\% | 41.7\% | 34.1\% | 28.6\% | 34.9\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 17.8\% | 8.8\% | 19.6\% | 6.3\% | .0\% | 6.8\% | .0\% | 12.7\% | 12.9\% | 32.8\% | 4.9\% |
| Debt Impairment \% of Billable Revenue | 748.0\% | 17.1\% | 2.9\% | 3.6\% | 14.1\% | .0\% | 16.9\% | 12.9\% | 4.5\% | 5.8\% | 5.5\% |
| \% Electricity Distribution Losses | .0\% | 5.6\% | 1.6\% | .0\% | .0\% | .0\% | .0\% | 10.3\% | .0\% | .6\% | 15.2\% |
| \% Water Distribution Losses | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 180.9\% | .0\% | $5608.1 \%$ | 175.1\% |
| Employee costs/Total Revenue | 50.2\% | 39.0\% | 33.\%\% | 39.9\% | 39.3\% | 56.4\% | 34.7\% | 36.6\% | 30.5\% | 26.2\% | 34.7\% |



| Summarised Outcome: Municipal Budget and Benct |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | DC2 <br> Cape Winelands DM (M) | WC031 <br> Theewaterskloof <br> (M) | WC032 <br> Overstrand <br> (H) | WC033 <br> Cape <br> Agulhas (L) | WC034 Swellendam (L) | $\begin{array}{\|l\|} \hline \text { DC3 } \\ \text { Overberg } \end{array}$ (M) | WC041 <br> Kannaland <br> (M) | $\begin{aligned} & \hline \text { WC042 } \\ & \text { Hessequa } \\ & \text { (M) } \end{aligned}$ | WC043 <br> Mossel <br> Bay (H) | $\begin{aligned} & \text { WCO44 } \\ & \text { George } \\ & \text { (H) } \end{aligned}$ | WC045 Oudtshoorn (M) |
| R thousands |  |  |  |  |  |  |  |  |  |  |  |
| \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services | .0\% | 48.5\% | 62.0\% | 31.4\% | 50.3\% | .0\% | 68.0\% | 67.3\% | 66.4\% | 55.0\% | 59.2\% |
| \% of Capital Budget - Electricity Infrastucture | .0\% | 12.9\% | 20.3\% | 9.2\% | 50.3\% | .0\% | 26.0\% | 14.3\% | 20.2\% | 20.1\% | 18.3\% |
| \% of Capital Budget - Water Infrastructure | .0\% | 15.8\% | 9.5\% | 11.8\% | .0\% | .0\% | 42.0\% | 21.0\% | 24.9\% | 14.0\% | 24.4\% |
| \% of Capital Budget - Waste Water Management | .0\% | 15.6\% | 30.6\% | 3.2\% | 0\% | .0\% | .0\% | 29.7\% | 19.0\% | 17.4\% | 5.9\% |
| \% of Capital Budget - Waste Management | .0\% | 4.1\% | 1.6\% | 7.2\% | .0\% | .0\% | .0\% | 2.3\% | 2.3\% | 3.5\% | 10.6\% |
| Economic and Environmental | 17.4\% | 10.0\% | 7.6\% | 46.5\% | 23.4\% | 10.3\% | .0\% | 14.7\% | 20.1\% | 35.6\% | 13.5\% |
| \% of Capital Budget - Planning and Development | .0\% | .0\% | .0\% | 1.9\% | . $0 \%$ | 1.2\% | .0\% | .1\% | 1.2\% | . $0 \%$ | . $0 \%$ |
| \% of Capital Budget-Road Transport | 17.4\% | 10.0\% | 7.6\% | 44.5\% | 23.4\% | .0\% | .0\% | 14.7\% | 18.9\% | 35.5\% | 13.5\% |
| \% of Capital Budget - Environmental Protection | .0\% | .0\% | . $0 \%$ | . $0 \%$ | .0\% | 9.1\% | .0\% | .0\% | . $0 \%$ | . $0 \%$ | .0\% |
| Governance and Administration | 53.2\% | 6.3\% | 2.8\% | 10.7\% | 4.8\% | 7.4\% | .0\% | 6.6\% | 4.4\% | 5.6\% | 5.2\% |
| Community and Public Safety | 28.3\% | 35.2\% | 27.6\% | 11.4\% | 21.5\% | 82.3\% | .0\% | 11.4\% | 9.0\% | 3.7\% | 22.1\% |
| Other | 1.1\% | .0\% | .0\% | .0\% | .0\% | .0\% | 32.0\% | .0\% | .0\% | .0\% | .0\% |
| Asset Management |  |  |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 205691 | 812583 | 3479176 | 390091 | 278208 | 45185 | 324009 | 815012 | 1964139 | 3000592 | 684729 |
| Capital Asset Renewal | 26204 | 43003 | 43022 | 18085 | 3690 | 344 |  | 42112 | 82111 | 62064 | 29887 |
| Operational Repairs \& Maintenance | 7085 | 92854 | 169284 | 56693 | 16656 | 83838 | 2396 | 71771 | 95160 | 132989 | 17042 |
| Asset Renewal \% of Depreciaition | 237.0\% | 151.9\% | 33.0\% | 158.1\% | 34.1\% | 11.1\% | .0\% | 117.8\% | 112.5\% | 39.6\% | 122.0\% |
| R\&M \% of PPE | 3.4\% | 11.4\% | 4.9\% | 14.5\% | 6.0\% | 185.5\% | .7\% | 8.8\% | 4.8\% | 4.4\% | 2.5\% |
| Asset Renewal and R\&M as a\% of PPE | 16.2\% | 16.7\% | 6.1\% | 19.2\% | 7.3\% | 186.3\% | .7\% | 14.0\% | 9.0\% | 6.5\% | 6.9\% |
| Depreciation as \% of Asset Base | 5.4\% | 3.5\% | 3.7\% | 2.9\% | 3.9\% | 6.9\% | 3.3\% | 4.4\% | 3.7\% | 5.2\% | 3.6\% |
| Repairs \& Maintenance/Total Revenue | 1.8\% | 19.4\% | 17.0\% | 19.3\% | 7.7\% | 48.6\% | 1.8\% | 17.3\% | 10.4\% | 7.7\% | 2.8\% |
| AVERAGE HOUSEHOLD BILLS |  |  |  |  |  |  |  |  |  |  |  |
| Percentage Increases |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | .0\% | 13.4\% | 7.4\% | .0\% | .0\% | .0\% | .0\% | 8.0\% | (10.6\%) | 9.0\% | (7.7\%) |
| Electricity: Basic levy | .0\% | 1.8\% | 5.0\% | .0\% | .0\% | .0\% | .0\% | .4\% | 1.8\% | .0\% | 3.8\% |
| Electricity: Consumption | .0\% | 1.8\% | .5\% | .0\% | .0\% | .0\% | .0\% | 5.6\% | 1.8\% | 1.8\% | 3.8\% |
| Water: Basic levy | .0\% | 8.9\% | 6.0\% | .0\% | .0\% | .0\% | .0\% | 7.6\% | 6.0\% | 8.0\% | 9.4\% |
| Water: Consumption | .0\% | 8.9\% | 6.5\% | .0\% | .0\% | .0\% | .0\% | 8.0\% | 6.0\% | 7.9\% | 9.4\% |
| Sanitation | .0\% | 9.1\% | 5.9\% | .0\% | .0\% | .0\% | .0\% | 8.0\% | 6.0\% | 8.0\% | 10.6\% |
| Refuse removal | .0\% | 7.0\% | 6.0\% | .0\% | .0\% | .0\% | .0\% | 15.4\% | 15.0\% | 15.0\% | 10.6\% |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | . 00 | 405.39 | 152.70 | 274.95 | 405.16 | . 00 | 529.39 | 266.59 | 115.00 | 220.19 | 405.67 |
| Electricity: Basic levy | . 00 | 50.76 | 267.52 | 240.00 | 91.50 | . 00 | . 00 | 381.00 | 251.77 | . 00 | 164.69 |
| Electricity: Consumption | . 00 | 792.52 | 574.61 | 589.16 | 567.99 | . 00 | 826.20 | 598.50 | 575.08 | 818.00 | 772.69 |
| Water: Basic levy | . 00 | 94.82 | 121.83 | 115.00 | 64.00 | . 00 | 79.02 | 112.00 | 155.06 | 78.45 | 104.01 |
| Water: Consumption | . 00 | 215.26 | 268.19 | 128.46 | 194.59 | . 00 | 169.81 | 163.20 | 168.37 | 303.80 | 193.64 |
| Sanitation | . 00 | 129.40 | 322.39 | 114.50 | 236.06 | . 00 | 173.09 | 135.00 | 210.46 | 187.69 | 207.11 |
| Refuse removal | . 00 | 142.99 | 155.04 | 125.50 | 119.40 | . 00 | 179.92 | 112.00 | 136.36 | 165.70 | 105.44 |
| Other | . 00 | . 00 | 41.70 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | . 00 | 1831.14 | 1903.98 | 1587.57 | 1678.71 | . 00 | 1957.43 | 1768.29 | 1612.10 | 1773.83 | 1953.26 |



|  | $\begin{aligned} & \text { WC047 } \\ & \text { Bitou } \\ & \text { (M) } \end{aligned}$ |  | $\begin{aligned} & \hline \text { WC048 } \\ & \text { Knysna } \end{aligned}$ $(\mathrm{M})$ |  | $\begin{aligned} & \text { DC4 } \\ & \text { Eden } \\ & \text { (M) } \end{aligned}$ |  | WC051 Laingsburg <br> (M) | WC052 <br> Prince <br> Albert (M) | WC053 <br> Beaufort <br> West (M) | DC5 <br> Central <br> Karoo (M) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Operating Revenue |  |  |  |  |  |  |  |  |  | 7277 |
| Total Operating Expenditure |  | 571940 |  | 811980 |  | 342764 | 86025 | 68352 | 303804 | 71778 |
| Operating Performance Surplus ( Deficit) |  | 48320 |  | 1177 |  | 2464 | (9925) | 300 | (8076) | 498 |
| Cash and Cash Equivalents at the Year End |  | 177800 |  | 107284 |  | 159533 | (14754) | 27048 | 9199 | 8286 |
| Net Increase I (Decrease) in Cash held for the Year |  | 30047 |  | 31717 |  | 4199 | (6042) | 300 | 4786 | (97) |
| Cash Backing / Surplus (Deficit) Reconciliation |  | 144811 |  | 83372 |  | 185764 | (13567) | 14261 | 8400 | 13347 |
| Cash Coverage Ratio |  | 4.7 |  | 2.1 |  | 8.5 | (3.2) | 5.5 | . 5 | 1.9 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue |  | 20.8\% |  | 10.3\% |  | 9.6\% | (3.3\%) | 5.5\% | 12.1\% | (6.2\%) |
| \% Increase in Property Rates Revenue |  | 10.1\% |  | 6.3\% |  | .0\% | 7.3\% | 5.0\% | 25.5\% | .0\% |
| \% Increase in Electricity Revenue |  | 6.3\% |  | 2.4\% |  | .0\% | 17.6\% | 3.1\% | 2.7\% | 0\% |
| \% Increase in Water Revenue |  | 42.3\% |  | 6.0\% |  | .0\% | (16.1\%) | 11.2\% | 8.0\% | 0\% |
| \% Increase in Property Rates \& Service Charges |  | 20.3\% |  | 4.3\% |  | .0\% | .5\% | 7.3\% | 8.9\% | 0\% |
| \% Increase in Operating Grant Revenue |  | 25.6\% |  | 42.9\% |  | 4.3\% | 7.0\% | 17.9\% | 43.4\% | (19.1\%) |
| \% Increase in Capital Grant Revenue |  | (20.2\%) |  | (35.9\%) |  | . $0 \%$ | 6.1\% | (100.0\%) | (52.1\%) | .0\% |
| Collection Rate Including Other Revenue |  | 91.4\% |  | 95.1\% |  | 99.5\% | 48.3\% | 98.8\% | 80.5\% | 98.5\% |
| Annual Debtors Collection Rate (Payment Level \%) |  | 92.2\% |  | 91.5\% |  | .0\% | 78.8\% | 91.5\% | 90.8\% | . $0 \%$ |
| Current Debtors Collection Rate |  | 92.2\% |  | 91.5\% |  | .0\% | 78.8\% | 91.5\% | 90.7\% | (111.1\%) |
| Outstanding Debtors to Revenue |  | 10.6\% |  | 19.0\% |  | 19.9\% | 15.1\% | 6.3\% | 13.9\% | 18.1\% |
| O/S Service Debtors to Revenue |  | 15.3\% |  | 28.0\% |  | 257.4\% | 49.2\% | 17.4\% | 25.8\% | 3545.7\% |
| Expenditure |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure |  | 9.5\% |  | 9.8\% |  | 10.8\% | (10.0\%) | 5.8\% | 9.4\% | (6.6\%) |
| \% Increase in Employee Costs |  | 7.5\% |  | 8.4\% |  | 12.5\% | 15.3\% | 18.9\% | 7.5\% | 115.5\% |
| \% Overtime measured against Employee Related Costs |  | 1.8\% |  | 7.8\% |  | 2.0\% | 2.9\% | 3.8\% | 2.2\% | 7\% |
| \% Increase in Electricity Bulk Purchases |  | 16.0\% |  | .3\% |  | .0\% | (21.3\%) | (11.3\%) | 4.4\% | .0\% |
| \% Increase in Water Bulk Purchases |  | (100.0\%) |  | .0\% |  | .0\% | .0\% | (100.0\%) | 4.0\% | 0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) |  | 40.1\% |  | 31.5\% |  | 35.1\% | 30.6\% | 31.0\% | 37.2\% | 50.5\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) |  | 4.8\% |  | 4.3\% |  | 4.7\% | 7.2\% | 30.4\% | 1.4\% | 0\% |
| Debt Impairment \% of Billable Revenue |  | 5.0\% |  | 15.0\% |  | 32.0\% | .0\% | 21.8\% | 23.1\% | 0\% |
| \% Electricity Distribution Losses |  | .0\% |  | .0\% |  | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses |  | .0\% |  | .0\% |  | .0\% | .0\% | .0\% | .0\% | 0\% |
| Employee costs/Total Revenue |  | 33.\%\% |  | 27.1\% |  | 34.4\% | 31.3\% | 27.1\% | 31.6\% | 50.0\% |


| Summarised Outcome: Municipal Budget and Benct |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { WC047 } \\ & \text { Bitou } \\ & \text { (M) } \end{aligned}$ |  | $\begin{aligned} & \text { WC048 } \\ & \text { Knysna } \\ & \text { (M) } \end{aligned}$ |  | $\begin{aligned} & \mathrm{DC4} \\ & \text { Eden } \\ & \text { (M) } \end{aligned}$ |  | WC051 Laingsburg (M) |  | WC052 <br> Prince <br> Albert (M) |  | WC053 Beaufor West (M) |  | DC5 <br> Central <br> Karoo (M) |  |
| R thousands |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Capital Budget |  | 111864 |  | 137512 |  | 2459 |  | 9115 |  | 8529 |  | 15870 |  | 1155 |
| Internally Funded and Other |  | 28263 |  | 40842 |  | 2459 |  | 794 |  |  |  | 1230 |  | 253 |
| Grant Funding and Other |  | 45480 |  | 58101 |  |  |  | 8321 |  | 8529 |  | 14640 |  | 902 |
| Internally Generated Funds \% of Non Grant Funding |  | 42.6\% |  | 51.4\% |  | 100.0\% |  | 100.0\% |  | .0\% |  | 100.0\% |  | 100.0\% |
| Borrowing \% of Non Grant Funding |  | 57.4\% |  | 48.5\% |  | .0\% |  | . $0 \%$ |  | . $0 \%$ |  | . $0 \%$ |  | . $0 \%$ |
| Grant Funding \% of Total Funding |  | 40.7\% |  | 42.3\% |  | .0\% |  | 91.3\% |  | 100.0\% |  | 92.2\% |  | 78.1\% |
| Borrowing |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability |  | 160929 |  | 120131 |  |  |  |  |  | 36 |  | 11120 |  | 98 |
| Borrowing for the Financial Year |  | 38121 |  | 38570 |  |  |  |  |  |  |  |  |  |  |
| Cost of Borrowing for the Financial Year |  | 34603 |  | 33619 |  |  |  | 7 |  | 85 |  | 4699 |  |  |
| Total Cost of Debt as a\% of Total Borrowing Liability |  | 21.5\% |  | 28.0\% |  | .0\% |  | .0\% |  | 234.5\% |  | 42.3\% |  | 0\% |
| Financing Cost \% of Asset Base |  | 3.3\% |  | 3.0\% |  | .0\% |  | .0\% |  | .1\% |  | 1.0\% |  | .0\% |
| Capital Charges \% of Operating Expenditure |  | 6.1\% |  | 4.1\% |  | .0\% |  | .0\% |  | .1\% |  | 1.5\% |  | .0\% |
| Borrowing \% of Total Assets |  | 15.3\% |  | 10.6\% |  | .0\% |  | .0\% |  | .0\% |  | 2.4\% |  | 1.6\% |
| Capital Charges to Own Revenue |  | 7.1\% |  | 5.0\% |  | .0\% |  | .0\% |  | . $3 \%$ |  | 2.3\% |  | 0\% |
| Borrowed Funding of own Capital Expenditure |  | 57.4\% |  | 48.0\% |  | .0\% |  | .0\% |  | .0\% |  | .0\% |  | 0\% |
| Gearing |  | 16.1\% |  | 10.5\% |  | .0\% |  | .0\% |  | .0\% |  | 2.7\% |  | (4.3\%) |
| Current Ratio |  | 2.4 |  | 1.8 |  | 2.6 |  | (.2) |  | 2.9 |  | 1.2 |  | 1.7 |
| Liquidity Ratio |  | 1.7 |  | . 7 |  | 2.4 |  | (2.9) |  | 2.3 |  | . 2 |  | 1.2 |
| Finance charges and Depreciation/Total Revenue |  | 7.0\% |  | 6.2\% |  | .9\% |  | 10.7\% |  | 4.2\% |  | 6.3\% |  | .3\% |
| Debt coverage |  | 15.4 |  | 24.8 |  | 16.1 |  | 67.8 |  | 17.7 |  | 30.1 |  | 82.9 |
| ${ }_{\text {Capital }}$ Programme |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services |  | 72166 |  | 72778 |  |  |  | 7801 |  | 3088 |  | 7416 |  |  |
| Total Appropriation - Electricity Infrastructure |  | 28352 |  | 23894 |  |  |  | 2000 |  | 1000 |  | 4030 |  |  |
| Total Appropriation - Water Infrastructure |  | 32335 |  | 26132 |  |  |  | 5641 |  | 1500 |  | 1271 |  |  |
| Total Appropriation - Waste Water Management |  | 10478 |  | 19553 |  |  |  | 160 |  |  |  | 2114 |  |  |
| Total Appropriation - Waste Management |  | 1000 |  | 3200 |  |  |  |  |  | 588 |  |  |  |  |
| Economic and Environmental |  | 19050 |  | 14253 |  | 109 |  | 770 |  | 4648 |  | 4624 |  | 130 |
| Total Appropriaition - Planning and Development |  | 30 |  |  |  |  |  |  |  |  |  |  |  | 30 |
| Total Appropriation - Road Transport |  | 19020 |  | 14253 |  |  |  | 770 |  | 4648 |  | 4624 |  | 100 |
| Total Appropriation - Environmental Protection |  |  |  |  |  | 109 |  |  |  |  |  |  |  |  |
| Governance and Administration |  | 3270 |  | 10350 |  | 700 |  | 74 |  | 300 |  | 680 |  | 290 |
| Community and Public Safety |  | 17378 |  | 40131 |  | 1650 |  | 470 |  | 492 |  | 3150 |  | 735 |
| Other |  |  |  |  |  |  |  |  |  |  |  |  |  |  |




