

Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2017/18 Budget vs Original Budget 2016/17

	Buffalo City (H) BUF	Cape Town (H) CPT	City Of Johannesburg (H) JHB	City Of Tshwane (H) TSH	Ekurhuleni Metro (H) EKU	eThekweni (H) ETH	Mangaung (H) MAN	Nelson Mandela Bay (H) NMA
R thousands								
Total Operating Revenue	6 200 028	38 292 542	48 849 779	30 226 013	32 294 898	33 384 656	6 275 571	9 363 536
Total Operating Expenditure	6 198 140	38 322 274	47 343 814	29 994 829	32 773 094	32 697 271	6 147 612	9 488 809
Operating Performance Surplus / (Deficit)	1 889	(29 732)	1 505 965	231 184	(478 196)	687 385	127 959	(125 274)
Cash and Cash Equivalents at the Year End	2 516 257	4 650 453	5 133 405	2 623 289	10 107 804	5 380 626	1 021 610	2 227 835
Net Increase / (Decrease) in Cash held for the Year	224 460	534 106	1 911 240	715 608	1 818 959	(955 695)	530 165	554 683
Cash Backing / Surplus (Deficit) Reconciliation	2 148 314	1 959 658	177 842	(423 770)	8 116 979	4 562 983	160 306	615 943
Cash Coverage Ratio	6.5	1.7	1.6	1.2	4.4	2.2	2.3	3.1
STATEMENT OF OPERATING PERFORMANCE								
Revenue								
% Increase in Total Operating Revenue	5.0%	10.9%	5.8%	.1%	(.3%)	6.8%	(5.5%)	(1.8%)
% Increase in Property Rates Revenue	9.1%	24.5%	10.0%	13.5%	9.2%	9.6%	9.3%	14.9%
% Increase in Electricity Revenue	(.5%)	1.1%	5.7%	(2.5%)	(3.2%)	1.7%	(9.3%)	.3%
% Increase in Water Revenue	7.8%	28.3%	18.6%	(6.8%)	(4.1%)	15.9%	32.1%	16.7%
% Increase in Property Rates & Service Charges	4.6%	10.5%	9.5%	2.6%	(3.0%)	6.3%	3.1%	5.5%
% Increase in Operating Grant Revenue	3.7%	69.8%	5.9%	(1.9%)	54.4%	.8%	(14.2%)	11.5%
% Increase in Capital Grant Revenue	(6.2%)	8.1%	22.1%	3.4%	22.7%	3.2%	1.7%	59.1%
Collection Rate Including Other Revenue	91.8%	88.5%	90.9%	93.2%	97.4%	95.0%	85.7%	89.4%
Annual Debtors Collection Rate (Payment Level %)	88.0%	86.9%	91.3%	92.3%	84.0%	88.3%	87.5%	90.1%
Current Debtors Collection Rate	88.0%	86.9%	91.2%	91.9%	84.0%	88.2%	87.5%	90.1%
Outstanding Debtors to Revenue	16.7%	17.9%	19.3%	15.4%	15.1%	22.0%	40.6%	20.1%
O/S Service Debtors to Revenue	24.3%	23.8%	24.6%	19.2%	19.2%	28.4%	54.0%	26.4%
Expenditure								
% Increase in Total Operating Expenditure	4.9%	10.1%	4.5%	6.1%	1.2%	6.7%	(6.8%)	(.2%)
% Increase in Employee Costs	14.2%	13.8%	12.8%	12.2%	14.6%	12.2%	(4.0%)	13.6%
% Overtime measured against Employee Related Costs	4.2%	4.1%	4.1%	5.5%	6.6%	5.8%	4.1%	5.3%
% Increase in Electricity Bulk Purchases	2.7%	(.0%)	(6.1%)	(.4%)	1.2%	(.7%)	(2.6%)	(.0%)
% Increase in Water Bulk Purchases	10.0%	6.2%	17.6%	(3.2%)	9.0%	15.0%	16.7%	12.0%
Remuneration % of Oper Exp (excl debt impair and deprec)	34.3%	37.3%	29.3%	32.7%	25.6%	32.8%	31.4%	35.3%
Contracted Services % of Oper Exp (excl debt impair and deprec)	.8%	18.8%	9.2%	10.7%	4.2%	16.2%	18.0%	14.7%
Debt Impairment % of Billable Revenue	7.5%	8.8%	8.0%	4.9%	6.2%	2.5%	4.5%	8.8%
% Electricity Distribution Losses	18.5%	11.4%	.0%	19.6%	8.8%	8.0%	19.3%	.0%
% Water Distribution Losses	.0%	68.2%	.0%	23.6%	34.6%	35.8%	53.2%	116.7%
Employee costs/Total Revenue	28.2%	31.7%	24.2%	29.0%	23.1%	29.4%	27.2%	30.4%

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R thousands								
INFRASTRUCTURE DEVELOPMENT & ASSET MANAGEMENT								
Capital Funding								
Total Capital Budget	1 646 166	7 023 203	8 589 421	3 860 284	6 715 956	7 340 084	1 139 436	1 601 891
Internally Funded and Other	781 859	1 859 886	2 226 228	481 000	921 783	2 533 048	169 719	207 755
Grant Funding and Other	795 307	2 268 835	3 364 807	2 379 284	2 359 664	3 807 036	940 118	1 394 136
Internally Generated Funds % of Non Grant Funding	91.9%	39.1%	42.6%	32.5%	21.2%	71.7%	85.1%	100.0%
Borrowing % of Non Grant Funding	8.1%	60.9%	57.4%	67.5%	78.8%	28.3%	14.9%	.0%
Grant Funding % of Total Funding	48.3%	32.3%	39.2%	61.6%	35.1%	51.9%	82.5%	87.0%
Borrowing								
Total Borrowing Liability	422 603	7 807 170	19 337 335	11 195 205	9 604 298	8 529 259	1 123 223	1 151 863
Borrowing for the Financial Year	69 000	2 894 482	2 998 386	1 000 000	3 434 508	1 000 000	29 599	-
Cost of Borrowing for the Financial Year	103 593	1 574 052	5 735 209	2 019 150	1 229 364	2 169 886	427 740	234 579
Total Cost of Debt as a % of Total Borrowing Liability	24.5%	20.2%	29.7%	18.0%	12.8%	25.4%	38.1%	20.4%
Financing Cost % of Asset Base	.7%	3.5%	8.1%	5.3%	2.3%	4.1%	2.5%	1.5%
Capital Charges % of Operating Expenditure	1.7%	4.1%	12.1%	6.7%	3.8%	6.6%	7.0%	2.5%
Borrowing % of Total Assets	2.9%	17.4%	27.3%	29.5%	17.6%	16.1%	6.6%	7.2%
Capital Charges to Own Revenue	2.1%	4.9%	13.7%	7.7%	4.6%	7.2%	8.2%	3.0%
Borrowed Funding of own Capital Expenditure	8.1%	53.5%	60.3%	72.4%	74.5%	28.3%	.0%	.0%
Gearing	2.6%	20.6%	37.9%	44.8%	18.9%	18.1%	6.7%	7.8%
Current Ratio	2.8	1.3	1.1	1.0	1.7	1.7	1.2	1.8
Liquidity Ratio	1.9	.6	.4	.3	1.1	.9	.3	.9
Finance charges and Depreciation/Total Revenue	13.4%	11.5%	13.2%	11.2%	8.9%	10.6%	11.9%	10.2%
Debt coverage	19.9	26.1	11.3	31.2	20.7	13.4	15.5	40.8
Capital Programme								
Capital Appropriations								
Trading Services	628 020	3 104 956	2 196 964	1 051 116	1 792 709	2 323 255	554 102	801 850
Total Appropriation - Electricity Infrastructure	148 000	1 183 872	1 328 178	488 312	717 700	806 000	116 469	282 486
Total Appropriation - Water Infrastructure	130 000	853 967	477 004	402 804	356 400	775 896	127 954	193 000
Total Appropriation - Waste Water Management	284 198	684 576	318 003	146 000	552 159	604 945	298 000	314 364
Total Appropriation - Waste Management	65 822	382 541	73 780	14 000	166 450	136 414	11 679	12 000
Economic and Environmental	548 777	1 662 703	3 319 054	1 096 374	1 638 018	2 572 453	233 124	408 211
Total Appropriation - Planning and Development	277 821	44 786	940 745	56 900	112 000	360 608	33 424	-
Total Appropriation - Road Transport	270 956	1 599 888	2 334 704	1 036 474	1 514 818	2 211 845	199 700	405 011
Total Appropriation - Environmental Protection	-	18 028	43 605	3 000	11 200	-	-	3 200
Governance and Administration	130 282	1 244 434	846 995	669 622	1 499 742	478 575	205 525	58 535
Community and Public Safety	316 087	955 697	2 226 408	1 002 672	1 742 146	1 843 699	145 722	333 296
Other	23 000	55 414	-	40 500	43 340	122 101	964	-

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R thousands								
% Capital Appropriations measured against Total Capital								
Trading Services	38.2%	44.2%	25.6%	27.2%	26.7%	31.7%	48.6%	50.1%
% of Capital Budget - Electricity Infrastructure	9.0%	16.9%	15.5%	12.6%	10.7%	11.0%	10.2%	17.6%
% of Capital Budget - Water Infrastructure	7.9%	12.2%	5.6%	10.4%	5.3%	10.6%	11.2%	12.0%
% of Capital Budget - Waste Water Management	17.3%	9.7%	3.7%	3.8%	8.2%	8.2%	26.2%	19.6%
% of Capital Budget - Waste Management	4.0%	5.4%	.9%	.4%	2.5%	1.9%	1.0%	.7%
Economic and Environmental	33.3%	23.7%	38.6%	28.4%	24.4%	35.0%	20.5%	25.5%
% of Capital Budget - Planning and Development	16.9%	.6%	11.0%	1.5%	1.7%	4.9%	2.9%	.0%
% of Capital Budget - Road Transport	16.5%	22.8%	27.2%	26.8%	22.6%	30.1%	17.5%	25.3%
% of Capital Budget - Environmental Protection	.0%	.3%	.5%	.1%	.2%	.0%	.0%	.2%
Governance and Administration	7.9%	17.7%	9.9%	17.3%	22.3%	6.5%	18.0%	3.7%
Community and Public Safety	19.2%	13.6%	25.9%	26.0%	25.9%	25.1%	12.8%	20.8%
Other	1.4%	.8%	.0%	1.0%	.6%	1.7%	.1%	.0%
Asset Management								
Total Value of PPE	14 556 876	44 994 340	70 869 034	37 968 303	54 515 467	53 140 616	16 904 839	15 931 954
Capital Asset Renewal	834 088	3 234 710	5 239 422	1 201 893	3 323 664	3 317 005	508 479	949 439
Operational Repairs & Maintenance	462 450	4 048 265	4 354 709	-	-	3 949 554	485 136	315 781
Asset Renewal % of Depreciation	107.1%	98.7%	131.5%	61.3%	160.1%	159.4%	102.5%	117.4%
R&M % of PPE	3.2%	9.0%	6.1%	.0%	.0%	7.4%	2.9%	2.0%
Asset Renewal and R&M as a % of PPE	8.9%	16.2%	13.5%	3.2%	6.1%	13.7%	5.9%	7.9%
Depreciation as % of Asset Base	5.3%	7.3%	5.6%	5.2%	3.8%	3.9%	2.9%	5.1%
Repairs & Maintenance/Total Revenue	7.5%	10.6%	8.9%	.0%	.0%	11.8%	7.7%	3.4%
AVERAGE HOUSEHOLD BILLS								
Percentage Increases								
Property rates	9.6%	5.0%	6.2%	(12.2%)	12.0%	6.6%	3.7%	9.5%
Electricity: Basic levy	.0%	.0%	9.7%	.0%	.0%	.0%	.0%	.0%
Electricity: Consumption	1.9%	2.8%	2.2%	1.4%	2.2%	1.8%	1.8%	1.8%
Water: Basic levy	.0%	.0%	.0%	.0%	.0%	.0%	12.0%	9.0%
Water: Consumption	9.5%	10.3%	25.1%	10.2%	9.9%	15.0%	9.8%	9.0%
Sanitation	9.8%	33.8%	12.1%	10.2%	9.0%	9.9%	6.9%	9.0%
Refuse removal	9.8%	6.4%	6.3%	7.0%	7.5%	9.9%	8.5%	9.0%
Other	9.2%	.0%	.0%	.0%	.0%	.0%	.0%	9.0%
Monthly Bill (Rand/cent)								
Property rates	444.16	167.93	183.63	346.43	327.58	402.90	246.26	277.29
Electricity: Basic levy	.00	.00	485.70	.00	.00	.00	.00	.00
Electricity: Consumption	610.66	845.60	526.15	767.80	424.98	709.45	396.76	679.91
Water: Basic levy	.00	.00	.00	.00	.00	.00	24.64	40.21
Water: Consumption	326.24	470.60	371.96	394.16	316.41	451.95	389.97	316.82
Sanitation	115.02	349.42	171.97	190.02	142.73	84.40	122.71	224.14
Refuse removal	202.37	119.47	118.00	89.58	160.81	72.33	99.82	101.89
Other	43.04	.00	.00	.00	.00	.00	.00	33.19
Total Monthly Bill (excluding VAT)	1 741.49	1 953.02	1 857.41	1 787.99	1 372.51	1 721.03	1 280.16	1 673.45

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R thousands								
SOCIAL PACKAGE								
Total Number of Households	247 759	1 289 704	1 434 856	963 791	1 023 348	1 081 000	165 410	378 124
Highest level of free service provided								
Water (kilolitres per household per month)	6	6	0	12	9	9	10	8
Electricity (kwh per household per month)	50	60	0	100	100	0	50	75
Number of Households receiving Free Basic Services								
Water (6 kilolitres per household per month)	176 152	255 733	0	302 191	472 913	578 553	62 812	99 597
Sanitation (free minimum level service)	61 252	255 733	57 586	302 191	469 649	381 778	62 812	100 753
Electricity/Other energy (50kwh per household per month)	79 540	121 317	0	302 191	371 971	123 710	62 812	78 643
Refuse(removed at least once a week)	61 252	382 534	81 750	302 191	115 000	598 486	62 812	94 903
Cost of Free Basic Services provided	457 630	1 604 874	-	2 177 208	2 679 412	1 654 765	407 124	410 940
Water (6 kilolitres per household per month)	165 512	314 306	-	453 519	465 587	256 019	123 463	92 657
Sanitation (free minimum level service)	77 229	178 254	-	129 339	304 690	139 304	73 618	175 310
Electricity/Other energy (50kwh per household per month)	58 300	81 713	-	473 991	1 424 305	12 421	10 747	38 755
Refuse(removed at least once a week)	148 747	276 709	-	326 359	269 577	215 788	75 239	104 218
Average Cost per Household Per Annum	5 361.84	3 322.98	.00	4 577.26	7 806.49	1 268.36	4 506.57	4 261.26
Water (6 kilolitres per household per month)	939.60	1 229.04	.00	1 500.77	984.51	442.52	1 965.60	930.32
Sanitation (free minimum level service)	1 260.84	697.03	.00	428.00	648.76	364.88	1 172.04	1 739.99
Electricity/Other energy (50kwh per household per month)	732.96	673.55	.00	1 568.51	3 829.07	100.40	171.09	492.80
Refuse(removed at least once a week)	2 428.44	723.36	.00	1 079.98	2 344.15	360.56	1 197.84	1 098.15
Cost of Free Basic Services Provided to "Registered Indigent"	944 499	849 796	-	1 383 207	3 691 791	733 813	283 067	424 409
Revenue cost of free services provided (excl property rates and other)	-	395 689	108 000	2 090 533	1 127 342	1 031 233	152 043	51 463
Local Government Equitable Share	705 277	2 292 908	3 666 637	2 132 788	2 719 861	2 582 776	630 908	844 287
MTREF Funded / Unfunded	Funded	Funded	Funded	Unfunded	Funded	Funded	Funded	Funded