

Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18

	Location											
	BUF Buffalo City (H)	NMA Nelson Mandela Bay (H)	EC101 Dr Beyers Naude (L)	EC102 Blue Crane Route (L)	EC104 Makana (M)	EC105 Ndlambe (L)	EC106 Sundays River Valley (M)	EC108 Kouga (M)	EC109 Kou-Kamma (M)	DC10 Sarah Baartman (M)	EC121 Mhahshe (L)	
<b>R thousands</b>												
Total Operating Revenue	6 517 222	10 363 386	297 802	206 180	435 991	344 031	208 467	753 717	116 791	132 547	266 026	
Total Operating Expenditure	6 513 298	10 375 088	366 051	256 052	432 938	343 571	239 002	796 785	152 246	132 547	353 297	
Operating Performance Surplus / (Deficit)	3 924	(11 702)	(68 249)	(49 872)	3 052	460	(30 535)	(43 068)	(35 455)	-	(87 271)	
Cash and Cash Equivalents at the Year End	1 643 284	2 366 608	1 822	444	4 456	64 183	1 890	53 561	(0)	103 971	-	
Net Increase / (Decrease) in Cash held for the Year	(60 571)	365 163	(3 943)	(1 331)	3 467	(7 935)	(120)	(6 169)	(10 600)	213	-	
Cash Backing / Surplus (Deficit) Reconciliation	1 914 560	751 269	(38 367)	28 015	(7 035)	4 265	66 759	30 974	820	221 985	95 724	
Cash Coverage Ratio	3.7	3.0	.1	.0	.1	2.6	.1	.9	(0)	12.1	.0	
<b>STATEMENT OF OPERATING PERFORMANCE</b>												
<b>Revenue</b>												
% Increase in Total Operating Revenue	5.1%	10.7%	(6.0%)	3.8%	8.9%	9.3%	27.6%	10.1%	13.4%	(5.6%)	(22.9%)	
% Increase in Property Rates Revenue	16.1%	15.7%	(32.2%)	10.0%	5.1%	4.3%	36.8%	10.1%	21.5%	0%	34.2%	
% Increase in Electricity Revenue	9.2%	5.8%	10.3%	6.2%	3.5%	4.5%	6.9%	7.3%	(69.9%)	0%	0%	
% Increase in Water Revenue	17.5%	4.9%	(16.6%)	5.5%	42.2%	3.0%	32.1%	15.0%	12.8%	0%	0%	
% Increase in Property Rates & Service Charges	8.4%	9.4%	(4.5%)	6.4%	13.2%	7.7%	35.1%	8.7%	7.1%	0%	33.3%	
% Increase in Operating Grant Revenue	7.6%	17.5%	(9.3%)	3.8%	(6.2%)	9.4%	31.9%	8.2%	7.0%	3.7%	3.5%	
% Increase in Capital Grant Revenue	1.1%	(24.5%)	(31.3%)	121.7%	(74.0%)	(28.1%)	(10.0%)	14.9%	(19.1%)	0%	5.5%	
Collection Rate Including Other Revenue	91.7%	89.7%	88.7%	98.6%	91.5%	89.8%	115.0%	91.1%	63.6%	122.8%	100.0%	
Annual Debtors Collection Rate (Payment Level %)	88.6%	90.7%	87.0%	90.2%	100.7%	87.5%	51.5%	89.2%	51.3%	0%	43.4%	
Current Debtors Collection Rate	88.6%	90.6%	87.0%	90.2%	100.7%	87.5%	51.5%	89.2%	52.1%	0%	43.4%	
Outstanding Debtors to Revenue	27.9%	19.5%	17.6%	19.4%	27.7%	(3.0%)	29.7%	9.8%	57.5%	3.2%	2.3%	
O/S Service Debtors to Revenue	39.4%	25.5%	28.6%	28.2%	41.2%	(4.8%)	65.6%	12.7%	199.6%	300.2%	48.1%	
<b>Expenditure</b>												
% Increase in Total Operating Expenditure	5.1%	9.3%	(8.0%)	6.9%	(8.3%)	12.2%	27.1%	7.0%	22.9%	(5.6%)	(14.5%)	
% Increase in Employee Costs	12.2%	15.1%	8.1%	4.4%	8.8%	14.7%	33.7%	6.6%	15.5%	(6.2%)	(4.7%)	
% Overtime measured against Employee Related Costs	4%	4.2%	3.3%	4.1%	2.0%	4.1%	4.1%	4.2%	4.7%	0%	0%	
% Increase in Electricity Bulk Purchases	7.3%	5.8%	33.2%	8.0%	(21.0%)	9.5%	(10.8%)	7.3%	4.4%	0%	0%	
% Increase in Water Bulk Purchases	9.5%	8.3%	0%	0%	33.3%	(33.0%)	158.0%	5.6%	5.3%	0%	0%	
Remuneration % of Oper Exp (excl debt impair and deprec)	37.2%	36.3%	41.8%	39.2%	45.4%	46.2%	41.3%	40.1%	52.0%	34.4%	38.1%	
Contracted Services % of Oper Exp (excl debt impair and deprec)	16.3%	15.2%	4.9%	4.0%	3.1%	16.3%	17.0%	6.6%	12.9%	1.8%	35.6%	
Debt Impairment % of Billable Revenue	7.5%	7.0%	1.9%	6.7%	6.8%	10.7%	26.6%	7.2%	67.6%	0%	7.8%	
% Electricity Distribution Losses	15.0%	9.8%	0%	11.1%	0%	0%	0%	0%	0%	0%	0%	
% Water Distribution Losses	0%	143.3%	0%	459.7%	0%	0%	0%	0%	0%	0%	0%	
Employee costs/Total Revenue	30.1%	31.6%	45.9%	39.7%	41.8%	42.0%	34.9%	36.2%	46.6%	33.9%	40.5%	
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>												
<b>Capital Funding</b>												
Total Capital Budget	1 753 142	1 740 079	44 884	69 841	68 498	53 611	107 087	67 745	19 707	1 747	62 878	
Internally Funded and Other	880 242	454 274	1 321	430	1 750	5 077	14 835	33 063	5 162	1 747	-	
Grant Funding and Other	803 900	1 137 515	43 562	69 411	66 748	25 469	77 955	34 682	14 545	-	62 878	
Internally Generated Funds % of Non Grant Funding	92.7%	75.4%	100.0%	100.0%	100.0%	18.0%	50.9%	100.0%	100.0%	100.0%	0%	
Borrowing % of Non Grant Funding	7.3%	24.6%	0%	0%	0%	82.0%	49.1%	0%	0%	0%	0%	
Grant Funding % of Total Funding	45.9%	65.4%	97.1%	99.4%	97.4%	47.5%	72.8%	51.2%	73.8%	0%	100.0%	
<b>Borrowing</b>												
Total Borrowing Liability	355 516	1 203 438	-	3 000	59 179	23 065	14 054	23 112	-	-	-	
Borrowing for the Financial Year	69 000	148 290	-	-	-	23 065	14 297	-	-	-	-	
Cost of Borrowing for the Financial Year	119 485	225 698	5 576	5 311	15 000	(4 210)	7 981	16 268	1 130	-	-	
Total Cost of Debt as a % of Total Borrowing Liability	33.6%	18.8%	0%	177.0%	25.3%	(18.3%)	56.8%	70.4%	0%	0%	0%	
Financing Cost % of Asset Base	6%	1.3%	.5%	9%	2.2%	(9.4%)	1.3%	8%	4%	0%	0%	
Capital Charges % of Operating Expenditure	1.8%	2.2%	1.5%	2.1%	3.5%	(1.2%)	3.3%	2.0%	7%	0%	0%	
Borrowing % of Total Assets	1.8%	7.2%	0%	5%	8.6%	51.6%	2.2%	1.1%	0%	0%	0%	
Capital Charges to Own Revenue	2.4%	2.6%	2.8%	3.5%	4.4%	(1.7%)	7.0%	2.6%	1.8%	0%	0%	
Borrowed Funding of own Capital Expenditure	7.3%	24.6%	0%	0%	0%	82.0%	0%	0%	0%	0%	0%	
Gearing	1.7%	7.9%	0%	5%	7.4%	88.9%	2.0%	1.0%	0%	0%	0%	
Current Ratio	2.6	1.7	.6	2.2	1.0	.0	2.8	1.0	1.5	7.7	2.1	
Liquidity Ratio	1.2	.9	.0	.1	4.4	.0	.7	.4	0	7.6	2.0	
Finance charges and Depreciation/Total Revenue	14.7%	9.3%	13.8%	20.1%	4.4%	2.8%	19.8%	10.4%	22.2%	1.3%	26.3%	
Debt coverage	20.8	45.0	18.1	25.9	23.2	49.4	13.6	18.1	10.7	2.4	8.5	
<b>Capital Programme</b>												
<b>Capital Appropriations</b>												
Trading Services	689 248	927 161	33 179	62 171	65 226	33 104	41 525	48 872	2 567	-	13 246	
Total Appropriation - Electricity Infrastructure	129 450	236 673	5 103	6 230	8 000	-	18 066	12 905	-	-	13 246	
Total Appropriation - Water Infrastructure	198 451	290 515	24 048	28 668	45 845	26 279	6 917	7 117	717	-	-	
Total Appropriation - Waste Water Management	283 394	386 973	565	27 273	11 381	2 700	14 002	28 977	-	-	-	
Total Appropriation - Waste Management	77 952	13 000	3 464	-	-	4 125	2 540	5 275	1 850	-	-	
<b>Economic and Environmental</b>	498 719	562 343	9 169	-	-	6 330	52 995	6 159	7 057	19	26 149	
Total Appropriation - Planning and Development	202 957	53 722	18	-	-	395	340	3 509	-	-	90	
Total Appropriation - Road Transport	291 335	506 621	9 151	-	-	5 205	52 655	2 650	7 057	-	26 059	
Total Appropriation - Environmental Protection	4 427	2 000	-	-	-	730	-	-	-	-	-	
<b>Governance and Administration</b>	292 651	93 774	50	170	750	2 663	7 265	5 346	1 684	1 690	1 340	
Community and Public Safety	193 125	156 801	2 486	7 500	2 522	11 515	5 303	7 368	8 399	-	22 143	
Other	79 400	-	-	-	-	-	-	-	-	39	-	
<b>% Capital Appropriations measured against Total Capital</b>												
Trading Services	39.3%	53.3%	73.9%	89.0%	95.2%	61.7%	38.8%	72.1%	13.0%	0%	21.1%	
% of Capital Budget - Electricity Infrastructure	7.4%	13.6%	11.4%	8.9%	11.7%	0%	16.9%	19.0%	0%	0%	21.1%	
% of Capital Budget - Water Infrastructure	11.3%	16.7%	53.6%	41.0%	66.9%	49.0%	6.5%	9.2%	3.6%	0%	0%	
% of Capital Budget - Waste Water Management	16.2%	22.2%	1.3%	39.0%	16.6%	5.0%	13.1%	42.8%	0%	0%	0%	
% of Capital Budget - Waste Management	4.4%	.7%	7.7%	0%	0%	7.7%	2.4%	7.8%	9.4%	0%	0%	
<b>Economic and Environmental</b>	28.4%	32.3%	20.4%	0%	0%	11.8%	49.5%	9.1%	35.8%	1.1%	41.6%	
% of Capital Budget - Planning and Development	11.6%	3.1%	0%	0%	0%	.7%	3%	5.2%	0%	1.1%	1%	
% of Capital Budget - Road Transport	16.6%	29.1%	20.4%	0%	0%	9.7%	49.2%	3.9%	35.8%	0%	41.4%	
% of Capital Budget - Environmental Protection	.3%	.1%	0%	0%	0%	1.4%	0%	0%	0%	0%	0%	
<b>Governance and Administration</b>	16.7%	5.4%	.1%	2%	1.1%	5.0%	6.8%	7.9%	8.5%	96.7%	2.1%	
Community and Public Safety	11.0%	9.0%	5.5%	10.7%	3.7%	21.5%	5.0%	10.9%	42.6%	0%	35.2%	
Other	4.5%	0%	0%	0%	0%	0%	0%	0%	0%	2.2%	0%	
<b>Asset Management</b>												
Total Value of PPE	19 381 893	16 828 351	1 115 051	589 475	685 000	44 680	633 993	2 157 628	281 245	15 622	62 878	
Capital Asset Renewal	691 708	997 937	29 284	6 000	65 776	27 150	82 955	38 847	11 544	-	-	
Operational Repairs & Maintenance	493 616	463 178	11 585	4 903	11 500	16 862	37 066	8 349	1 000	-	12 490	
Asset Renewal % of Depreciation	77.2%	122.0%	82.6%	16.0%	57.2%	335.6%	219.4%	51.5%	46.6%	0%	0%	
R&M % of PPE	2.5%	2.8%	1.0%	.8%	1.7%	37.7%	0%	1.7%	3.0%	0%	19.9%	
Asset Renewal and R&M as a % of PPE	6.1%	8.7%	3.7%	1.8%	11.3%	98.5%	13.1%	3.5%	7.1%	0%	19.9%	
Depreciation as % of Asset Base	4.6%	4.9%	3.2%	6.4%	1.7%	18.1%	6.0%	3.5%	8.8%	10.9%	111.3%	
Repairs & Maintenance/Total Revenue	7.6%	4.5%	3.9%	2.4%	2.6%	4.9%	0%	4.9%	7.1%	8%	4.7%	
<b>AVERAGE HOUSEHOLD BILLS</b>												
<b>Percentage Increases</b>												
Property rates	8.5%	5.0%	0%	10.0%	0%	5.5%	(92.3%)	8.3%	0%	0%	0%	
Electricity: Basic levy	0%	0%	0%	6.8%	0%	5.5%	(82.2%)	7.0%	0%	0%	0%	
Electricity: Consumption	1.8%	5.8%	0%	6.8%	0%	5.5%	(84.7%)	7.0%	0%	0%	0%	
Water: Basic levy	0%	8.5%	0%	6.0%	0%	5.5%	(88.8%)	11.0%	0%	0%	0%	
Water: Consumption	8.1%	8.5%	0%	6.0%	0%	5.5%	(82.5%)	11.0%	0%	0%	0%	
Sanitation	8.7%	8.5%	0%	6.0%	0%	5.5%	(82.5%)	9.0%	0%	0%	0%	
Refuse removal	8.7%	7.5%	0%	0%	0%	5.5%	(82.5%)	8.0%	0%	0%	0%	

Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18

	Location											
	BUF Buffalo City (H)	NMA Nelson Mandela Bay (H)	EC101 Dr Beyers Naude (L)	EC102 Blue Crane Route (L)	EC104 Makana (M)	EC105 Ndlambe (L)	EC106 Sundays River Valley (M)	EC108 Kouga (M)	EC109 Kou-Kamma (M)	DC10 Sarah Bartman (M)	EC121 Mbhashe (L)	
<b>R thousands</b>												
Other	8.0%	8.5%	.0%	.0%	.0%	5.5%	.0%	6.0%	.0%	.0%	.0%	
<b>Monthly Bill (Rand/cent)</b>												
Property rates	481.92	472.28	.00	499.41	.00	355.70	1 140.21	3 783.00	.00	.00	.00	
Electricity: Basic levy	.00	.00	.00	142.04	.00	201.22	102.63	192.60	.00	.00	.00	
Electricity: Consumption	621.59	732.34	.00	648.74	.00	727.42	1 278.99	608.25	.00	.00	.00	
Water: Basic levy	.00	45.02	.00	72.07	.00	91.82	65.03	104.59	.00	.00	.00	
Water: Consumption	352.67	347.15	.00	188.60	.00	345.35	445.42	252.50	.00	.00	.00	
Sanitation	125.01	242.99	.00	46.68	.00	259.58	101.55	298.05	.00	.00	.00	
Refuse removal	219.97	109.65	.00	96.04	.00	89.90	175.28	159.83	.00	.00	.00	
Other	46.48	45.02	.00	.00	.00	23.38	.00	39.70	.00	.00	.00	
<b>Total Monthly Bill (excluding VAT)</b>	<b>1 847.64</b>	<b>1 994.45</b>	<b>.00</b>	<b>1 693.57</b>	<b>.00</b>	<b>2 094.38</b>	<b>3 309.10</b>	<b>5 438.52</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	
<b>SOCIAL PACKAGE</b>												
Total Number of Households	253 477	394 521	18 928	9 761	890 000	21 369	14 749	0	11 872	0	0	
<b>Highest level of free service provided</b>												
Water (kilolitres per household per month)	6	8	6	6	0	0	0	12	16 486	0	0	
Electricity (kwh per household per month)	50	75	50	50	0	0	0	50	19 050	0	0	
<b>Number of Households receiving Free Basic Services</b>												
Water (6 kilolitres per household per month)	51 415	100 674	7 692	4 403	0	0	9 664	8 000	2 468	0	0	
Sanitation (free minimum level service)	51 415	101 650	6 610	4 403	0	0	9 664	8 000	2 468	0	0	
Electricity/Other energy (50kwh per household per month)	70 680	73 500	3 493	4 403	0	0	9 664	7 000	2 686	0	0	
Refuse(removed at least once a week)	51 415	94 669	6 732	4 403	0	0	9 664	8 000	2 468	0	0	
<b>Cost of Free Basic Services provided</b>	<b>426 954</b>	<b>479 388</b>	<b>21 778</b>	<b>14 617</b>	<b>25 463</b>	<b>54 189</b>	<b>25 774</b>	<b>54 606</b>	<b>12 306</b>	<b>-</b>	<b>-</b>	
Water (6 kilolitres per household per month)	158 220	121 036	5 968	4 452	8 750	21 144	3 771	5 668	3 975	-	-	
Sanitation (free minimum level service)	70 143	206 547	6 032	3 180	5 670	15 013	5 889	30 054	5 158	-	-	
Electricity/Other energy (50kwh per household per month)	59 146	40 292	3 019	2 233	6 500	6 665	5 951	3 541	1 659	-	-	
Refuse(removed at least once a week)	129 077	111 513	6 758	4 770	4 543	11 367	10 164	15 344	1 513	-	-	
<b>Average Cost per Household Per Annum</b>	<b>7 788.89</b>	<b>4 960.31</b>	<b>3 556.67</b>	<b>3 323.86</b>	<b>.00</b>	<b>.00</b>	<b>2 666.97</b>	<b>6 888.96</b>	<b>4 931.48</b>	<b>.00</b>	<b>.00</b>	
Water (6 kilolitres per household per month)	3 077.32	1 202.26	775.89	1 011.13	.00	.00	390.17	708.48	1 610.70	.00	.00	
Sanitation (free minimum level service)	1 364.25	2 031.94	912.61	722.23	.00	.00	609.33	3 756.72	2 090.01	.00	.00	
Electricity/Other energy (50kwh per household per month)	836.82	548.19	864.29	507.14	.00	.00	615.77	505.80	617.54	.00	.00	
Refuse(removed at least once a week)	2 510.50	1 177.92	1 003.88	1 083.35	.00	.00	1 051.71	1 917.96	613.24	.00	.00	
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	<b>400 466</b>	<b>499 375</b>	<b>27 358</b>	<b>14 635</b>	<b>-</b>	<b>-</b>	<b>25 774</b>	<b>55 112</b>	<b>12 171</b>	<b>-</b>	<b>-</b>	
Revenue cost of free services provided (excl property rates and other)	-	60 491	-	14 635	-	-	-	2 834	-	-	-	
Local Government Equitable Share	778 048	939 530	83 278	49 012	85 578	88 241	71 971	113 151	45 406	88 342	225 391	

Summarised Outcome: Municipal Budget and Bench

	EC122	EC123	EC124	EC126	EC129	DC12	EC131	EC135	EC136	EC137	EC138
	Mnquma (M)	Great Kei (L)	Amahlathi (L)	Nqgushwa (M)	Raymond Mhlaba (L)	Amathole (H)	Inxuba Yethemba (L)	Intsika Yethu (L)	Emalahleni (EC) (L)	Engcobo (M)	Sakhisizwe (L)
<b>R thousands</b>											
Total Operating Revenue	288 507	110 049	208 324	144 213	360 562	1 267 771	294 555	183 574	155 333	183 899	92 321
Total Operating Expenditure	424 566	134 587	237 319	137 881	379 873	1 494 216	286 755	206 301	184 028	201 374	108 701
Operating Performance Surplus / (Deficit)	(136 059)	(24 538)	(28 994)	6 333	(19 311)	(226 445)	7 800	(22 727)	(28 695)	(17 475)	(16 381)
Cash and Cash Equivalents at the Year End	(23 245)	3 876	69 844	16 253	(108 047)	(271 073)	(55 597)	(26 178)	10 381	133 279	(10 584)
Net Increase / (Decrease) in Cash held for the Year	(23 245)	381	(2 206)	15 053	(110 147)	(399 550)	(57 721)	(26 178)	(5 889)	251	(16 761)
Cash Backing / Surplus (Deficit) Reconciliation	(24 779)	(19 235)	27 475	25 813	(222 865)	(1 003 300)	154 529	56 528	(173)	186 251	(8 660)
Cash Coverage Ratio	(1.0)	5	4.3	1.7	(4.1)	(2.4)	(3.3)	(2.0)	9	13.1	(1.5)
<b>STATEMENT OF OPERATING PERFORMANCE</b>											
<b>Revenue</b>											
% Increase in Total Operating Revenue	1.2%	6%	(7.7%)	26.4%	(1.1%)	(11.3%)	(3.7%)	11.0%	5%	11.8%	0%
% Increase in Property Rates Revenue	0%	51.7%	5.3%	23.4%	(5.8%)	0%	(2.2%)	107.8%	7.3%	10.9%	6.0%
% Increase in Electricity Revenue	0%	(55.1%)	8.4%	0%	4.0%	0%	(18.4%)	0%	(1.8%)	0%	(48.7%)
% Increase in Water Revenue	0%	0%	0%	0%	0%	33.0%	0%	0%	0%	0%	0%
% Increase in Property Rates & Service Charges	0%	31.2%	7.2%	22.9%	(2%)	40.7%	(1.8%)	93.1%	6.7%	9.5%	(37.2%)
% Increase in Operating Grant Revenue	3.1%	16.7%	1.7%	21.4%	(2.7%)	5.0%	(12.6%)	5.1%	(0%)	1.9%	2.1%
% Increase in Capital Grant Revenue	4.1%	11.4%	(2.8%)	6.7%	(23.7%)	16.0%	(9.7%)	16.0%	36.8%	(19.9%)	(45.8%)
Collection Rate Including Other Revenue	39.0%	78.6%	97.0%	158.8%	17.1%	70.9%	77.9%	87.5%	55.6%	88.5%	107.3%
Annual Debtors Collection Rate (Payment Level %)	29.4%	66.3%	83.5%	162.3%	51.7%	68.9%	77.8%	75.9%	45.2%	28.1%	107.5%
Current Debtors Collection Rate	29.4%	66.3%	83.5%	162.3%	12.3%	68.9%	77.8%	75.9%	68.2%	28.1%	107.5%
Outstanding Debtors to Revenue	14.7%	10.2%	10.2%	20.5%	38.6%	19.6%	70.6%	7.2%	18.4%	1.8%	9.6%
O/S Service Debtors to Revenue	158.5%	28.2%	26.9%	98.1%	88.0%	64.1%	94.8%	130.9%	137.3%	60.0%	77.5%
<b>Expenditure</b>											
% Increase in Total Operating Expenditure	6.6%	5.9%	5.2%	5%	4.2%	7.5%	(5.0%)	26.3%	(5.6%)	4.5%	12.9%
% Increase in Employee Costs	8.1%	(15.9%)	3.1%	6.9%	11.1%	14.0%	15.8%	10.0%	8.0%	7.8%	30.1%
% Overtime measured against Employee Related Costs	0%	1.8%	1.5%	7%	2.6%	2.0%	0%	0%	1.8%	0%	0%
% Increase in Electricity Bulk Purchases	0%	(7.9%)	7.3%	0%	10.0%	0%	(16.3%)	0%	(8.9%)	0%	260.1%
% Increase in Water Bulk Purchases	0%	0%	0%	0%	0%	(10.1%)	0%	0%	0%	0%	0%
Remuneration % of Oper Exp (excl debt impair and deprec)	67.0%	52.0%	56.6%	55.4%	47.1%	65.4%	39.1%	63.9%	55.3%	50.9%	49.5%
Contracted Services % of Oper Exp (excl debt impair and deprec)	7.3%	0%	9.7%	19.5%	11.2%	2.3%	3.8%	5.1%	8.2%	0%	7.4%
Debt Impairment % of Billable Revenue	108.2%	31.3%	3.2%	7.2%	14.0%	28.2%	1.9%	6.4%	28.9%	35.7%	17.4%
% Electricity Distribution Losses	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
% Water Distribution Losses	0%	0%	0%	0%	0%	9.0%	0%	0%	0%	0%	0%
Employee costs/Total Revenue	65.6%	45.8%	56.2%	46.3%	41.4%	65.9%	29.5%	63.4%	54.9%	42.5%	51.9%
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>											
<b>Capital Funding</b>											
Total Capital Budget	71 584	17 627	32 572	32 681	32 713	612 983	42 664	58 056	60 554	72 079	19 212
Internally Funded and Other	-	420	1 320	6 333	-	42 053	6 500	2 074	725	30 285	1 300
Grant Funding and Other	71 584	17 207	31 252	26 348	32 713	570 930	36 164	55 982	44 829	41 794	17 912
Internally Generated Funds % of Non Grant Funding	100.0%	0%	100.0%	100.0%	0%	100.0%	100.0%	100.0%	4.6%	100.0%	100.0%
Borrowing % of Non Grant Funding	0%	0%	0%	0%	0%	0%	0%	0%	95.4%	0%	0%
Grant Funding % of Total Funding	100.0%	97.6%	95.9%	80.6%	100.0%	93.1%	84.8%	96.4%	74.0%	58.0%	93.2%
<b>Borrowing</b>											
Total Borrowing Liability	-	265	63	-	31 200	328	-	-	13 024	-	3 623
Borrowing for the Financial Year	-	-	-	-	-	-	-	-	15 000	-	-
Cost of Borrowing for the Financial Year	30	1 083	50	2 100	2 809	25 139	4 000	3 157	200	2 454	
Total Cost of Debt as a % of Total Borrowing Liability	0%	408.7%	78.9%	0%	9.0%	7 666.2%	0%	0%	24.2%	0%	67.7%
Financing Cost % of Asset Base	0%	4%	0%	1.1%	5%	4%	3%	0%	7%	0%	1.2%
Capital Charges % of Operating Expenditure	0%	8%	0%	1.5%	7%	1.7%	1.4%	0%	1.7%	1%	2.3%
Borrowing % of Total Assets	0%	1%	0%	0%	5.1%	0%	0%	0%	2.9%	0%	1.7%
Capital Charges to Own Revenue	1%	1.7%	0%	4.3%	1.5%	5.6%	1.6%	0%	10.0%	5%	9.2%
Borrowed Funding of own Capital Expenditure	0%	0%	0%	0%	0%	0%	0%	0%	95.4%	0%	0%
Gearing	0%	1%	0%	0%	6.8%	0%	0%	0%	3.1%	0%	1.6%
Current Ratio	7	4	1.3	1.5	5	4	3.7	2.3	8	12.5	5
Liquidity Ratio	1	1	8	1	0	0	0	2	2	12.3	1
Finance charges and Depreciation/Total Revenue	39.1%	23.3%	13.5%	11.9%	12.1%	10.4%	21.8%	12.9%	16.7%	25.0%	11.3%
Debt coverage	20.1	23.5	15.5	6.9	53.0	92.0	47.1	28.7	6.5	6.3	3.4
<b>Capital Programme</b>											
<b>Capital Appropriations</b>											
Trading Services	11 140	6 030	5 120	5 332	-	-	12 534	9 643	1 350	16 200	300
Total Appropriation - Electricity Infrastructure	11 140	6 030	5 000	5 332	-	-	12 534	4 792	-	15 000	-
Total Appropriation - Water Infrastructure	-	-	-	-	-	-	-	-	-	-	-
Total Appropriation - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-
Total Appropriation - Waste Management	-	-	120	-	-	-	-	4 851	1 350	1 200	300
<b>Economic and Environmental</b>	58 284	11 247	26 252	19 631	32 713	-	12 393	35 537	6 055	52 699	12 112
Total Appropriation - Planning and Development	70	70	26 252	15	-	-	-	-	800	5 875	-
Total Appropriation - Road Transport	58 284	11 177	-	19 616	32 713	-	12 393	35 537	5 255	46 824	12 112
Total Appropriation - Environmental Protection	-	-	-	-	-	-	-	-	-	-	-
<b>Government and Administration</b>	2 160	300	1 200	4 318	-	612 983	-	2 074	15 000	2 590	-
Community and Public Safety	-	50	-	3 400	-	-	-	11 237	38 149	590	6 800
Other	-	-	-	-	-	-	6 500	-	-	-	-
<b>% Capital Appropriations measured against Total Capital</b>											
Trading Services	15.6%	34.2%	15.7%	16.3%	0%	0%	29.4%	16.6%	2.2%	22.5%	1.6%
% of Capital Budget - Electricity Infrastructure	15.6%	34.2%	15.4%	16.3%	0%	0%	29.4%	8.3%	0%	20.8%	0%
% of Capital Budget - Water Infrastructure	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
% of Capital Budget - Waste Water Management	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
% of Capital Budget - Waste Management	0%	0%	4%	0%	0%	0%	0%	8.4%	2.2%	1.7%	1.6%
<b>Economic and Environmental</b>	81.4%	63.8%	80.6%	60.1%	100.0%	0%	29.0%	61.2%	10.0%	73.1%	63.0%
% of Capital Budget - Planning and Development	0%	4%	80.6%	0%	0%	0%	0%	0%	1.3%	8.2%	0%
% of Capital Budget - Road Transport	81.4%	63.4%	0%	60.0%	100.0%	0%	29.0%	61.2%	8.7%	65.0%	63.0%
% of Capital Budget - Environmental Protection	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
<b>Government and Administration</b>	3.0%	1.7%	3.7%	13.2%	0%	100.0%	0%	3.6%	24.8%	3.6%	0%
Community and Public Safety	0%	3%	0%	10.4%	0%	0%	0%	18.6%	63.0%	8%	35.4%
Other	0%	0%	0%	0%	0%	0%	15.2%	0%	0%	0%	0%
<b>Asset Management</b>											
Total Value of PPE	918 894	269 895	462 103	185 133	607 574	5 828 885	1 378 561	513 332	447 292	432 598	208 611
Capital Asset Renewal	-	-	5 016	-	139 516	-	-	9 145	7 530	26 827	-
Operational Repairs & Maintenance	1 774	7 285	10 954	1 810	7 500	31 242	22 239	4 500	6 259	5 271	8 000
Asset Renewal % of Depreciation	0%	0%	0%	33.3%	0%	130.6%	0%	38.7%	31.7%	58.6%	0%
R&M % of PPE	2%	2.7%	2.4%	1.0%	1.2%	5%	1.6%	9%	1.4%	1.2%	3.8%
Asset Renewal and R&M as a % of PPE	2%	2.7%	2.4%	3.7%	1.2%	2.9%	1.6%	2.7%	3.1%	7.4%	3.8%
Depreciation as % of Asset Base	12.3%	9.3%	6.1%	8.1%	6.7%	1.8%	4.4%	4.6%	5.3%	10.6%	4.8%
Repairs & Maintenance/Total Revenue	6%	6.6%	5.3%	1.3%	2.1%	2.5%	7.5%	2.5%	4.0%	2.9%	8.7%
<b>AVERAGE HOUSEHOLD BILLS</b>											
<b>Percentage Increases</b>											
Property rates	0%	0%	0%	5.3%	0%	0%	5.3%	0%	5.2%	298.0%	0%
Electricity: Basic levy	0%	0%	0%	0%	0%	0%	5.3%	0%	0%	0%	0%
Electricity: Consumption	0%	0%	0%	0%	0%	0%	5.3%	0%	6.8%	0%	0%
Water: Basic levy	0%	0%	0%	0%	0%	14.7%	0%	0%	0%	0%	0%
Water: Consumption	0%	0%	0%	0%	0%	14.7%	0%	0%	0%	0%	0%
Sanitation	0%	0%	0%	0%	0%	14.7%	0%	0%	0%	0%	0%
Refuse removal	0%	0%	0%	5.3%	0%	0%	5.3%	0%	10.0%	(100.0%)	0%

Summarised Outcome: Municipal Budget and Bench

	EC122	EC123	EC124	EC126	EC129	DC12	EC131	EC135	EC136	EC137	EC138
	Mnquma (M)	Great Kei (L)	Amahlathi (L)	Nggushwa (M)	Raymond Mhlaba (L)	Amathole (H)	Inxuba Yethemba (L)	Intsika Yethu (L)	Emalahleni (EC) (L)	Engcobo (M)	Sakhisizwe (L)
<b>R thousands</b>											
Other		.0%	.0%	.0%	.0%	.0%	14.7%	.0%	.0%	.0%	(100.0%)
<b>Monthly Bill (Rand/cent)</b>											
Property rates	.00	.00	.00	1 038.52	.00	.00	699.19	.00	391.17	.06	.00
Electricity: Basic levy	.00	.00	.00	.00	.00	.00	133.73	.00	.00	.00	.00
Electricity: Consumption	.00	.00	.00	.00	.00	.00	1 003.51	.00	247.95	.00	.00
Water: Basic levy	.00	.00	.00	.00	.00	.00	55.06	.00	.00	.00	.00
Water: Consumption	.00	.00	.00	.00	.00	.00	196.39	.00	.00	.00	.00
Sanitation	.00	.00	.00	.00	.00	.00	198.43	.00	.00	.00	.00
Refuse removal	.00	.00	.00	93.24	.00	.00	136.89	.00	87.36	.06	.00
Other	.00	.00	.00	.00	.00	.00	23.02	.00	.00	.00	.00
<b>Total Monthly Bill (excluding VAT)</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>1 131.76</b>	<b>.00</b>	<b>472.90</b>	<b>1 973.32</b>	<b>.00</b>	<b>726.48</b>	<b>.18</b>	<b>.00</b>
<b>SOCIAL PACKAGE</b>											
Total Number of Households	0	8 774	34 161	0	0	2 300	0	0	0	81 065	0
<b>Highest level of free service provided</b>											
Water (kilolitres per household per month)	0	0	0	0	0	55	0	0	0	0	0
Electricity (kwh per household per month)	0	50	0	0	0	0	47	0	50	0	50
<b>Number of Households receiving Free Basic Services</b>											
Water (6 kilolitres per household per month)	0	0	0	0	0	0	0	0	0	0	0
Sanitation (free minimum level service)	0	0	0	0	0	0	0	0	0	0	0
Electricity/Other energy (50kwh per household per month)	0	2 532	0	0	0	0	0	0	0	0	125
Refuse(removed at least once a week)	0	0	0	0	0	0	0	0	0	0	1 712
<b>Cost of Free Basic Services provided</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>-</b>	<b>11 500</b>	<b>18 410</b>	<b>2 448</b>	<b>-</b>	<b>4 900</b>	<b>-</b>	<b>4 547</b>
Water (6 kilolitres per household per month)	-	-	-	-	-	18 410	-	-	-	-	-
Sanitation (free minimum level service)	-	-	-	-	-	-	-	-	-	-	-
Electricity/Other energy (50kwh per household per month)	-	0	-	-	6 500	-	2 448	-	2 100	-	1 483
Refuse(removed at least once a week)	-	0	-	-	5 000	-	-	-	2 800	-	1 664
<b>Average Cost per Household Per Annum</b>	<b>.00</b>	<b>.02</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>12 832.00</b>
Water (6 kilolitres per household per month)	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00
Sanitation (free minimum level service)	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00
Electricity/Other energy (50kwh per household per month)	.00	.02	.00	.00	.00	.00	.00	.00	.00	.00	11 860.00
Refuse(removed at least once a week)	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	972.00
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Revenue cost of free services provided (excl property rates and other)	-	-	-	-	11 500	-	-	-	-	-	-
Local Government Equitable Share	234 368	38 154	97 114	75 488	156 192	785 546	39 507	147 779	115 774	136 131	61 718

Summarised Outcome: Municipal Budget and Bench

	EC139	DC13	EC141	EC142	EC145	DC14	EC153	EC154	EC155	EC156	EC157
	Enoch Mjijima (M)	Chris Hani (M)	Elundini (L)	Senqu (M)	Walter Sisulu (L)	Joe Gqabi (H)	Ngquba Hills (L)	Port St Johns (M)	Nyandeni (L)	Mhlonito (L)	King Sabata Dalindyebo (H)
<b>R thousands</b>											
Total Operating Revenue	663 964	937 496	277 117	224 204	256 336	599 015	315 789	178 037	357 224	227 183	1 129 404
Total Operating Expenditure	717 010	1 206 257	333 826	236 264	238 205	568 824	310 625	218 135	334 624	313 679	1 125 406
Operating Performance Surplus / (Deficit)	(53 046)	(268 761)	(56 709)	(12 060)	18 131	(9 810)	5 164	(40 097)	22 600	(86 496)	3 998
Cash and Cash Equivalents at the Year End	(1 616)	(502 019)	107 911	206 321	21 747	5 016	126 565	56 298	117 931	51 193	194 454
Net Increase / (Decrease) in Cash held for the Year	(75 116)	(647 319)	(7 868)	(21 271)	89	1 807	8 143	6 298	(16 389)	12 007	54 792
Cash Backing / Surplus (Deficit) Reconciliation	375 264	408 563	102 702	30 631	(180 714)	28 084	324 426	110 252	115 022	57 017	79 000
Cash Coverage Ratio	(0)	(6.4)	5.2	13.1	1.3	1	7.0	4.9	5.7	3.6	2.4
<b>STATEMENT OF OPERATING PERFORMANCE</b>											
<b>Revenue</b>											
% Increase in Total Operating Revenue	(6%)	(9.8%)	(20.1%)	8.9%	17.1%	9.8%	2.1%	2.3%	7.2%	15.2%	6.2%
% Increase in Property Rates Revenue	5.0%	0%	50.3%	6.0%	50.2%	0%	(3.4%)	(28.1%)	22.3%	130.2%	1.6%
% Increase in Electricity Revenue	2.9%	0%	6.8%	30.6%	17.7%	0%	0%	0%	0%	0%	7.7%
% Increase in Water Revenue	0%	17.8%	0%	0%	0%	8.2%	0%	0%	0%	0%	0%
% Increase in Property Rates & Service Charges	3.2%	24.2%	24.6%	37.7%	33.4%	18.1%	(3.0%)	(20.2%)	(15.4%)	114.4%	4.9%
% Increase in Operating Grant Revenue	(4.3%)	(4.7%)	2.7%	3.4%	(15.4%)	3.6%	8.1%	9.5%	4.8%	4.8%	9.6%
% Increase in Capital Grant Revenue	(100.0%)	(8.2%)	(3.5%)	6.4%	(36.5%)	(17.6%)	13.4%	38.3%	1.5%	6.1%	132.8%
Collection Rate Including Other Revenue	80.8%	44.6%	73.1%	86.0%	98.0%	35.8%	122.1%	88.6%	99.0%	98.8%	93.6%
Annual Debtors Collection Rate (Payment Level %)	77.3%	32.4%	56.8%	68.3%	92.7%	33.9%	41.3%	30.3%	43.8%	82.0%	90.3%
Current Debtors Collection Rate	77.3%	32.4%	56.8%	68.3%	92.7%	33.9%	54.3%	51.3%	43.8%	82.0%	90.3%
Outstanding Debtors to Revenue	64.6%	40.7%	21.4%	11.7%	30.6%	26.4%	42.9%	9.2%	4.7%	12.8%	7.6%
O/S Service Debtors to Revenue	108.5%	163.9%	89.6%	44.3%	46.6%	91.9%	431.9%	163.8%	309.6%	129.2%	11.7%
<b>Expenditure</b>											
% Increase in Total Operating Expenditure	6.5%	(6.2%)	1.5%	7.3%	4.0%	9.8%	(18.1%)	(20.1%)	6.3%	89.9%	(5.4%)
% Increase in Employee Costs	11.6%	8.0%	1.7%	8.7%	9.3%	12.2%	(3%)	3.9%	45.5%	4.8%	4.8%
% Overtime measured against Employee Related Costs	3.8%	0%	0%	2%	1.6%	3.8%	0%	4.9%	0%	3.7%	0%
% Increase in Electricity Bulk Purchases	28.8%	0%	7.3%	14.9%	8.2%	0%	(100.0%)	0%	0%	7.3%	0%
% Increase in Water Bulk Purchases	0%	5.0%	0%	0%	0%	11.1%	0%	0%	0%	0%	0%
Remuneration % of Oper Exp (excl debt impair and deprec)	39.9%	35.7%	35.6%	41.7%	43.5%	46.0%	55.1%	42.4%	49.4%	44.2%	43.5%
Contracted Services % of Oper Exp (excl debt impair and deprec)	6.1%	14.3%	29.8%	13.5%	2.3%	22.7%	8%	7.6%	18.8%	11.1%	5.7%
Debt Impairment % of Billable Revenue	5.7%	85.9%	11.8%	8.4%	1.5%	46.7%	28.7%	84.4%	58.9%	0%	4.0%
% Electricity Distribution Losses	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
% Water Distribution Losses	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Employee costs/Total Revenue	40.1%	32.9%	35.6%	38.9%	37.1%	36.6%	45.4%	40.0%	38.3%	41.8%	39.2%
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>											
<b>Capital Funding</b>											
Total Capital Budget	61 196	551 919	86 897	77 567	25 601	225 522	134 490	93 734	118 969	62 611	418 201
Internally Funded and Other	4 700	19 102	32 717	1 800	6 437	55 164	7 314	22 700	19 217	3 998	3 998
Grant Funding and Other	56 496	471 919	67 195	44 850	23 801	219 085	79 526	86 420	96 269	43 394	314 203
Internally Generated Funds % of Non Grant Funding	100.0%	0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Borrowing % of Non Grant Funding	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	96.2%
Grant Funding % of Total Funding	92.3%	85.5%	78.0%	57.8%	93.0%	97.1%	59.0%	92.2%	80.9%	69.3%	75.1%
<b>Borrowing</b>											
Total Borrowing Liability	-	-	335	9 505	2 286	9 562	7 056	2 104	1 702	-	147 583
Borrowing for the Financial Year	-	-	-	-	-	-	-	-	-	-	100 000
Cost of Borrowing for the Financial Year	154	1 260	53	4 004	670	9 283	1 869	368	-	-	83 265
Total Cost of Debt as a % of Total Borrowing Liability	0%	0%	15.9%	42.1%	29.3%	97.1%	26.5%	17.5%	0%	0%	56.4%
Financing Cost % of Asset Base	0%	0%	0%	9%	1%	5%	3%	1%	0%	0%	3.3%
Capital Charges % of Operating Expenditure	0%	1%	0%	1.7%	3%	1.6%	6%	2%	0%	0%	7.4%
Borrowing % of Total Assets	0%	0%	1%	2.2%	5%	5%	1.2%	5%	4%	0%	5.9%
Capital Charges to Own Revenue	0%	4%	1%	5.0%	3%	4.9%	2.2%	1.1%	0%	0%	10.3%
Borrowed Funding of own Capital Expenditure	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Gearing	0%	0%	1%	1.5%	6%	5%	6%	4%	3%	0%	5.7%
Current Ratio	3.4	6.4	3.6	7.1	3	3.8	4.8	3.3	4.8	2.1	1.1
Liquidity Ratio	.8	3.0	2.3	6.2	.0	1	2.6	2.9	4.1	1.1	.7
Finance charges and Depreciation/Total Revenue	4.2%	15.1%	17.7%	11.4%	6.7%	9.5%	13.4%	23.6%	15.3%	43.4%	9.6%
Debt coverage	38.7	9.8	28.1	4.5	23.4	9.8	2.0	11.5	12.1	11.5	8.7
<b>Capital Programme</b>											
<b>Capital Appropriations</b>											
Trading Services	6 162	471 919	4 125	33 168	5 241	68 320	28 000	-	16 515	2 300	44 065
Total Appropriation - Electricity Infrastructure	6 162	-	3 195	10 067	5 241	-	28 000	-	-	-	43 856
Total Appropriation - Water Infrastructure	-	471 919	-	-	-	48 320	-	-	-	-	-
Total Appropriation - Waste Water Management	-	-	-	-	-	20 000	-	-	-	-	-
Total Appropriation - Waste Management	-	-	930	23 101	-	-	-	-	16 515	2 300	209
<b>Economic and Environmental</b>	33 334	-	76 210	25 714	18 580	151 477	83 848	89 595	91 854	57 107	88 145
Total Appropriation - Planning and Development	4 600	-	1 600	150	-	150 795	-	450	-	4 315	88
Total Appropriation - Road Transport	28 734	-	74 610	25 564	18 580	-	83 848	89 145	91 854	52 792	88 057
Total Appropriation - Environmental Protection	-	-	-	-	-	682	-	-	-	-	-
<b>Governance and Administration</b>	1 500	80 000	5 116	7 103	1 760	2 670	13 997	1 718	10 600	3 144	103 382
Community and Public Safety	20 200	-	1 447	11 582	20	3 055	8 645	2 422	-	60	182 609
Other	-	-	-	-	-	-	-	-	-	-	-
<b>% Capital Appropriations measured against Total Capital</b>											
Trading Services	10.1%	85.5%	4.7%	42.8%	20.5%	30.3%	20.8%	0%	13.9%	3.7%	10.5%
% of Capital Budget - Electricity Infrastructure	10.1%	0%	3.7%	13.0%	20.5%	0%	20.8%	0%	0%	0%	10.5%
% of Capital Budget - Water Infrastructure	0%	85.5%	0%	0%	0%	21.4%	0%	0%	0%	0%	0%
% of Capital Budget - Waste Water Management	0%	0%	0%	0%	0%	8.9%	0%	0%	0%	0%	0%
% of Capital Budget - Waste Management	0%	0%	1.1%	29.8%	0%	0%	0%	0%	13.9%	3.7%	0%
<b>Economic and Environmental</b>	54.5%	0%	87.7%	33.2%	72.6%	67.2%	62.3%	95.6%	77.2%	91.2%	21.1%
% of Capital Budget - Planning and Development	7.5%	0%	1.8%	2%	0%	66.9%	0%	5%	0%	6.9%	0%
% of Capital Budget - Road Transport	47.0%	0%	85.9%	33.0%	72.6%	0%	62.3%	95.1%	77.2%	84.3%	21.1%
% of Capital Budget - Environmental Protection	0%	0%	0%	0%	0%	3%	0%	0%	0%	0%	0%
<b>Governance and Administration</b>	2.5%	14.5%	5.9%	9.2%	6.9%	1.2%	10.4%	1.8%	8.9%	5.0%	24.7%
Community and Public Safety	33.0%	0%	1.7%	14.9%	1%	1.4%	6.4%	2.6%	0%	1%	43.7%
Other	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
<b>Asset Management</b>											
Total Value of PPE	1 445 443	4 825 109	378 257	426 143	496 854	1 825 020	570 439	397 130	440 703	505 467	2 508 420
Capital Asset Renewal	-	-	18 801	-	151 100	-	-	-	8 000	14 000	84 881
Operational Repairs & Maintenance	28 603	80 456	3 188	10 288	7 315	99 400	14 472	9 613	12 139	21 560	33 537
Asset Renewal % of Depreciation	0%	0%	0%	84.3%	0%	305.5%	0%	0%	14.7%	14.2%	107.7%
R&M % of PPE	2.0%	1.7%	8%	2.4%	1.5%	5.4%	2.5%	2.4%	2.8%	4.3%	4.3%
Asset Renewal and R&M as a % of PPE	2.0%	1.7%	8%	6.8%	1.5%	13.7%	2.5%	2.4%	4.6%	7.0%	4.7%
Depreciation as % of Asset Base	1.9%	2.9%	12.9%	5.2%	3.3%	2.7%	7.2%	10.5%	12.4%	19.5%	3.1%
Repairs & Maintenance/Total Revenue	4.3%	8.6%	1.2%	4.6%	2.9%	17.8%	4.6%	5.4%	3.4%	9.5%	3.0%
<b>AVERAGE HOUSEHOLD BILLS</b>											
<b>Percentage Increases</b>											
Property rates	0%	0%	423.8%	6.0%	10.0%	0%	0%	0%	0%	0%	6.0%
Electricity - Basic levy	0%	0%	3.4%	6.0%	12.0%	0%	0%	0%	0%	0%	0%
Electricity - Consumption	0%	0%	6.0%	6.0%	12.0%	0%	0%	0%	0%	0%	7.2%
Water - Basic levy	0%	0%	0%	0%	0%	9%	0%	0%	0%	0%	0%
Water - Consumption	0%	6.0%	0%	0%	0%	128.3%	0%	0%	0%	0%	0%
Sanitation	0%	6.0%	0%	0%	0%	73.2%	0%	0%	0%	0%	0%
Refuse removal	0%	0%	5.3%	6.0%	14.0%	0%	0%	0%	0%	0%	7.0%

Summarised Outcome: Municipal Budget and Bench

	EC139	DC13	EC141	EC142	EC145	DC14	EC153	EC154	EC155	EC156	EC157
	Enoch Mgijima (M)	Chris Hani (M)	Elundini (L)	Senqu (M)	Walter Sisulu (L)	Joe Gqabi (H)	Ngquzu Hills (L)	Port St Johns (M)	Nyandeni (L)	Mhlonlolo (L)	King Sabata Dalindyebo (H)
<b>R thousands</b>											
Other	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
<b>Monthly Bill (Rand/cent)</b>											
Property rates	.00	.00	327.71	198.38	274.20	.00	.00	.00	.00	.00	349.80
Electricity: Basic levy	.00	.00	133.85	142.80	126.19	.00	.00	.00	.00	.00	.00
Electricity: Consumption	.00	.00	635.87	1 010.08	762.45	.00	.00	.00	.00	.00	375.20
Water: Basic levy	.00	.00	.00	.00	.00	.00	80.73	.00	.00	.00	.00
Water: Consumption	.00	288.44	.00	.00	.00	205.19	.00	.00	.00	.00	.00
Sanitation	.00	67.44	.00	.00	.00	192.56	.00	.00	.00	.00	.00
Refuse removal	.00	.00	118.54	143.37	133.34	.00	.00	.00	.00	.00	224.90
Other	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00
<b>Total Monthly Bill (excluding VAT)</b>	.00	355.87	1 215.97	1 494.63	1 296.18	478.48	.00	.00	.00	.00	949.90
<b>SOCIAL PACKAGE</b>											
Total Number of Households	0	214 221	0	0	0	97 721	0	23 732	0	0	67 031
<b>Highest level of free service provided</b>											
Water (kilolitres per household per month)	0	0	0	0	0	0	0	0	0	0	0
Electricity (kwh per household per month)	0	0	0	50	0	0	6 000 000	0	0	50	0
<b>Number of Households receiving Free Basic Services</b>											
Water (6 kilolitres per household per month)	0	0	0	0	0	0	0	0	0	0	0
Sanitation (free minimum level service)	0	0	0	0	0	0	0	0	0	0	0
Electricity/Other energy (50kwh per household per month)	0	0	0	0	0	0	0	0	0	5 829	0
Refuse(removed at least once a week)	0	0	0	0	0	0	0	0	0	2 500	0
<b>Cost of Free Basic Services provided</b>	-	-	8 228	571	10 970	189 694	-	-	-	8 936	15 890
Water (6 kilolitres per household per month)	-	-	-	-	-	107 572	-	-	-	-	-
Sanitation (free minimum level service)	-	-	-	-	-	82 123	-	-	-	-	-
Electricity/Other energy (50kwh per household per month)	-	-	2 940	571	4 563	-	-	-	-	-	7 890
Refuse(removed at least once a week)	-	-	2 349	-	6 407	-	-	-	-	-	8 000
<b>Average Cost per Household Per Annum</b>	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00
Water (6 kilolitres per household per month)	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00
Sanitation (free minimum level service)	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00
Electricity/Other energy (50kwh per household per month)	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00
Refuse(removed at least once a week)	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	-	-	-	-	-	-	-	-	-	-	-
Revenue cost of free services provided (excl property rates and other)	-	-	-	-	-	146	-	-	2 341	-	-
Local Government Equitable Share	164 680	524 527	138 382	136 434	52 677	258 283	227 562	135 729	234 532	165 930	292 112

Summarised Outcome: Municipal Budget and Bench

	DC15	EC441	EC442	EC443	EC444	DC44
	O R Tambo (H)	Matatiele (M)	Umtzimvubu (M)	Mbizana (M)	Ntabankulu (L)	Alfred Nzo (M)
<b>R thousands</b>						
Total Operating Revenue	1 474 657	337 614	334 687	316 501	129 286	664 086
Total Operating Expenditure	1 470 307	337 612	273 653	343 970	125 707	635 482
Operating Performance Surplus / (Deficit)	4 350	2	61 034	(27 469)	3 579	28 603
Cash and Cash Equivalents at the Year End	706 542	26 387	108 779	43 362	21 508	139 083
Net Increase / (Decrease) in Cash held for the Year	166 570	20 550	66 560	1 836	(492)	102 713
Cash Backing / Surplus (Deficit) Reconciliation	556 661	31 990	71 368	64 852	3 634	(209 626)
Cash Coverage Ratio	8.2	1.1	8.3	2.1	2.3	3.4
<b>STATEMENT OF OPERATING PERFORMANCE</b>						
<b>Revenue</b>						
% Increase in Total Operating Revenue	6.3%	5.1%	8.6%	16.0%	(2.6%)	18.9%
% Increase in Property Rates Revenue	0%	(31.8%)	5.5%	5.5%	(12.0%)	0%
% Increase in Electricity Revenue	0%	9.6%	0%	18.7%	0%	0%
% Increase in Water Revenue	(25.8%)	0%	0%	0%	0%	74.5%
% Increase in Property Rates & Service Charges	6.0%	(9.9%)	(6.7%)	12.9%	(13.5%)	66.1%
% Increase in Operating Grant Revenue	8.6%	11.4%	7.6%	14.9%	8.8%	14.8%
% Increase in Capital Grant Revenue	(7.0%)	(42.3%)	(4.3%)	(36.3%)	(4.7%)	1.8%
Collection Rate Including Other Revenue	109.9%	94.7%	100.0%	95.1%	71.7%	100.0%
Annual Debtors Collection Rate (Payment Level %)	61.7%	85.5%	30.8%	82.6%	43.5%	69.1%
Current Debtors Collection Rate	61.7%	85.5%	30.8%	82.6%	43.5%	69.1%
Outstanding Debtors to Revenue	11.6%	7.7%	4.9%	18.4%	1.7%	3.8%
O/S Service Debtors to Revenue	59.9%	26.1%	81.5%	94.2%	19.4%	64.4%
<b>Expenditure</b>						
% Increase in Total Operating Expenditure	6.3%	5.2%	9.8%	14.1%	2.4%	19.2%
% Increase in Employee Costs	19.5%	8.3%	13.1%	3%	9.5%	7.7%
% Overtime measured against Employee Related Costs	3.9%	2.1%	0%	1.2%	0%	0%
% Increase in Electricity Bulk Purchases	0%	(2.3%)	0%	7.3%	0%	0%
% Increase in Water Bulk Purchases	(4.1%)	0%	0%	0%	0%	100.0%
Remuneration % of Oper Exp (excl debt impair and deprec)	43.7%	36.1%	35.5%	36.7%	49.4%	50.2%
Contracted Services % of Oper Exp (excl debt impair and deprec)	3.5%	26.1%	5.9%	17.3%	22.5%	20.1%
Debt Impairment % of Billable Revenue	30.8%	5.0%	24.9%	3.4%	14.3%	64.4%
% Electricity Distribution Losses	0%	0%	0%	0%	0%	0%
% Water Distribution Losses	16.9%	0%	0%	0%	0%	0%
Employee costs/Total Revenue	36.2%	33.9%	23.1%	34.1%	46.8%	40.9%
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>						
<b>Capital Funding</b>						
Total Capital Budget	1 184 390	142 082	133 825	93 691	78 688	566 304
Internally Funded and Other	162 060	43 647	-	23 622	-	-
Grant Funding and Other	1 022 330	98 436	133 825	70 069	78 688	566 304
Internally Generated Funds % of Non Grant Funding	100.0%	100.0%	0%	100.0%	0%	0%
Borrowing % of Non Grant Funding	0%	0%	0%	0%	0%	0%
Grant Funding % of Total Funding	86.3%	69.3%	100.0%	74.8%	100.0%	100.0%
<b>Borrowing</b>						
Total Borrowing Liability	100	-	-	-	-	-
Borrowing for the Financial Year	-	-	-	-	-	-
Cost of Borrowing for the Financial Year	85	-	-	400	-	808
Total Cost of Debt as a % of Total Borrowing Liability	85.0%	0%	0%	0%	0%	0%
Financing Cost % of Asset Base	0%	0%	0%	1%	0%	0%
Capital Charges % of Operating Expenditure	0%	0%	0%	1%	0%	1%
Borrowing % of Total Assets	0%	0%	0%	0%	0%	0%
Capital Charges to Own Revenue	0%	0%	0%	5%	0%	6%
Borrowed Funding of own Capital Expenditure	0%	0%	0%	0%	0%	0%
Gearing	0%	0%	0%	0%	0%	0%
Current Ratio	2.6	1.9	0	2.8	1.2	4
Liquidity Ratio	2.1	1.2	0	1.2	1.0	2
Finance charges and Depreciation/Total Revenue	11.0%	4.6%	15.2%	15.4%	1.2%	10.7%
Debt coverage	19.5	8.2	1.8	6.8	7.1	7.5
<b>Capital Programme</b>						
<b>Capital Appropriations</b>						
Trading Services	1 111 390	51 190	41 369	30 737	51 732	540 448
Total Appropriation - Electricity Infrastructure	-	47 610	33 000	30 630	51 732	-
Total Appropriation - Water Infrastructure	1 111 390	-	8 369	-	-	540 448
Total Appropriation - Waste Water Management	-	-	-	-	-	-
Total Appropriation - Waste Management	-	3 580	-	107	-	-
<b>Economic and Environmental</b>	<b>23 539</b>	<b>76 422</b>	<b>76 237</b>	<b>52 011</b>	<b>22 346</b>	<b>120</b>
Total Appropriation - Planning and Development	600	2 965	-	23 680	-	120
Total Appropriation - Road Transport	19 439	73 457	76 237	28 331	22 346	-
Total Appropriation - Environmental Protection	3 500	-	-	-	-	-
<b>Governance and Administration</b>	<b>40 512</b>	<b>12 150</b>	<b>4 153</b>	<b>8 058</b>	<b>1 609</b>	<b>22 786</b>
<b>Community and Public Safety</b>	<b>8 950</b>	<b>2 320</b>	<b>12 065</b>	<b>2 885</b>	<b>3 001</b>	<b>2 950</b>
Other	-	-	-	-	-	-
<b>% Capital Appropriations measured against Total Capital</b>						
Trading Services	93.8%	36.0%	30.9%	32.8%	65.7%	95.4%
% of Capital Budget - Electricity Infrastructure	0%	33.5%	24.7%	32.7%	65.7%	0%
% of Capital Budget - Water Infrastructure	93.8%	0%	6.3%	0%	0%	95.4%
% of Capital Budget - Waste Water Management	0%	0%	0%	0%	0%	0%
% of Capital Budget - Waste Management	0%	2.5%	0%	1%	0%	0%
<b>Economic and Environmental</b>	<b>2.0%</b>	<b>53.8%</b>	<b>57.0%</b>	<b>55.5%</b>	<b>28.4%</b>	<b>0%</b>
% of Capital Budget - Planning and Development	1%	2.1%	0%	25.3%	0%	0%
% of Capital Budget - Road Transport	1.6%	51.7%	57.0%	30.2%	28.4%	0%
% of Capital Budget - Environmental Protection	3%	0%	0%	0%	0%	0%
<b>Governance and Administration</b>	<b>3.4%</b>	<b>8.6%</b>	<b>3.1%</b>	<b>8.6%</b>	<b>2.0%</b>	<b>4.0%</b>
<b>Community and Public Safety</b>	<b>8%</b>	<b>1.6%</b>	<b>9.0%</b>	<b>3.1%</b>	<b>3.8%</b>	<b>.5%</b>
Other	0%	0%	0%	0%	0%	0%
<b>Asset Management</b>						
Total Value of PPE	10 307 079	888 780	655 967	748 376	400 649	4 124 062
Capital Asset Renewal	101 112	-	53 685	20 608	-	-
Operational Repairs & Maintenance	62 812	12 710	6 624	12 851	4 050	48 200
Asset Renewal % of Depreciation	62.1%	0%	105.3%	42.5%	0%	0%
R&M % of PPE	6%	1.4%	1.0%	1.7%	1.0%	1.2%
Asset Renewal and R&M as a % of PPE	1.6%	1.4%	9.2%	4.5%	1.0%	1.2%
Depreciation as % of Asset Base	1.6%	1.7%	7.8%	6.5%	4%	1.7%
Repairs & Maintenance/Total Revenue	4.3%	3.8%	2.0%	4.1%	3.1%	7.3%
<b>AVERAGE HOUSEHOLD BILLS</b>						
<b>Percentage Increases</b>						
Property rates	0%	15 306.3%	5.3%	0%	0%	0%
Electricity - Basic levy	0%	(79.8%)	0%	0%	0%	0%
Electricity - Consumption	0%	(100.0%)	0%	10.3%	0%	0%
Water - Basic levy	6.0%	0%	0%	0%	0%	0%
Water - Consumption	6.0%	0%	0%	0%	0%	0%
Sanitation	6.0%	0%	0%	0%	0%	0%
Refuse removal	0%	7.0%	5.3%	0%	0%	0%

Summarised Outcome: Municipal Budget and Bench

	DC15	EC441	EC442	EC443	EC444	DC44
	O R Tambo (H)	Matatiele (M)	Umzimvubu (M)	Mbizana (M)	Ntabankulu (L)	Alfred Nzo (M)
<b>R thousands</b>						
Other	.0%	.0%	.0%	.0%	.0%	.0%
<b>Monthly Bill (Rand/cent)</b>						
Property rates	.00	54 814.00	17 649.72	.00	.00	.00
Electricity: Basic levy	.00	50.00	.00	.00	.00	.00
Electricity: Consumption	.00	.00	.00	1 002 159.33	.00	.00
Water: Basic levy	48.79	.00	.00	.00	.00	.00
Water: Consumption	6.82	.00	.00	.00	.00	113.65
Sanitation	83.03	.00	.00	.00	.00	.00
Refuse removal	.00	126.25	4 531.60	.00	.00	.00
Other	.00	.00	.00	.00	.00	.00
<b>Total Monthly Bill (excluding VAT)</b>	<b>138.64</b>	<b>54 990.25</b>	<b>22 181.32</b>	<b>1 002 159.33</b>	<b>.00</b>	<b>113.65</b>
<b>SOCIAL PACKAGE</b>						
Total Number of Households	319 346	0	59 000	0	0	255 926
<b>Highest level of free service provided</b>						
Water (kilolitres per household per month)	0	0	0	0	0	0
Electricity (kwh per household per month)	0	50	4 155 000	0	0	0
<b>Number of Households receiving Free Basic Services</b>						
Water (6 kilolitres per household per month)	108 463	0	0	0	0	0
Sanitation (free minimum level service)	10 195	0	0	0	0	0
Electricity/Other energy (50kwh per household per month)	0	0	0	290	0	0
Refuse(removed at least once a week)	0	0	0	0	0	0
<b>Cost of Free Basic Services provided</b>	<b>690 500</b>	-	-	<b>165</b>	-	-
Water (6 kilolitres per household per month)	483 350	-	-	-	-	-
Sanitation (free minimum level service)	207 150	-	-	-	-	-
Electricity/Other energy (50kwh per household per month)	-	-	-	165	-	-
Refuse(removed at least once a week)	-	-	-	-	-	-
<b>Average Cost per Household Per Annum</b>	<b>24 775.14</b>	<b>.00</b>	<b>.00</b>	<b>568.26</b>	<b>.00</b>	<b>.00</b>
Water (6 kilolitres per household per month)	4 456.36	.00	.00	.00	.00	.00
Sanitation (free minimum level service)	20 318.78	.00	.00	.00	.00	.00
Electricity/Other energy (50kwh per household per month)	.00	.00	.00	568.26	.00	.00
Refuse(removed at least once a week)	.00	.00	.00	.00	.00	.00
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	<b>2 687 186</b>	-	-	-	-	-
Revenue cost of free services provided (excl property rates and other)	-	-	-	-	-	-
Local Government Equitable Share	791 526	207 642	193 075	230 525	108 982	510 344



**Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18**

	Location												
	MAN	FS161	FS162	FS163	DC16	FS181	FS182	FS183	FS184	FS185	DC18	FS191	
	Mangaung (H)	Letsemeng (M)	Kopanong (M)	Mohokare (L)	Xhariep (L)	Masilonyana (L)	Tokologo (L)	Tswelopele (M)	Matjhabeng (H)	Nala (M)	Lejweletswa (L)	Setsoto (M)	
<b>R thousands</b>													
Total Operating Revenue	6 304 424	138 585	230 265	186 531	65 268	274 411	106 167	150 219	2 490 298	345 021	128 709	450 084	
Total Operating Expenditure	6 303 844	180 147	385 767	201 183	65 268	272 760	105 662	180 781	2 415 436	446 577	136 613	658 107	
Operating Performance Surplus / (Deficit)	580	(41 562)	(155 502)	(14 652)	-	1 651	505	(30 562)	74 862	(101 556)	(7 904)	(208 023)	
Cash and Cash Equivalents at the Year End	396 634	2 982	(94 964)	218	0	13 811	(8 049)	(1 013)	(1 992)	(26 632)	20 045	7 840	
Net Increase / (Decrease) in Cash held for the Year	(40 843)	2 700	(97 878)	(683)	0	13 161	(12 835)	(8 929)	2 884	(36 632)	(9 782)	9 089	
Cash Backing / Surplus (Deficit) Reconciliation	1 291 119	7 243	(281 539)	512	(9 160)	59 526	(36 936)	3 550	16 219	(218 299)	28 855	90 592	
Cash Coverage Ratio	9	3	(4.3)	0	0	8	(1.0)	(1.0)	(1.0)	(1.2)	2.0	3	
<b>STATEMENT OF OPERATING PERFORMANCE</b>													
Revenue													
% Increase in Total Operating Revenue	5%	3.9%	(6.4%)	10.0%	12.9%	6.4%	18.0%	6.2%	7.1%	4.1%	5.0%	10.1%	
% Increase in Property Rates Revenue	2.2%	8.6%	14.7%	6.4%	0%	5.3%	(0%)	6.4%	5.3%	6.8%	0%	15.6%	
% Increase in Electricity Revenue	6.0%	6.8%	(2%)	5.8%	0%	5.3%	8.5%	6.4%	7.3%	(9%)	0%	14.5%	
% Increase in Water Revenue	(5.9%)	0%	(46.4%)	12.2%	0%	5.3%	22.0%	6.4%	5.3%	2%	0%	8.2%	
% Increase in Property Rates & Service Charges	2.3%	1.8%	(6.4%)	7.6%	0%	5.3%	25.2%	6.4%	5.2%	8%	0%	11.7%	
% Increase in Operating Grant Revenue	(3.3%)	17.2%	15.1%	12.6%	13.2%	13.0%	10.8%	11.8%	13.4%	15.8%	4.5%	8.2%	
% Increase in Capital Grant Revenue	6.9%	6.6%	(23.1%)	53.4%	(100.0%)	(33.6%)	73.9%	(53.9%)	4.6%	(20.1%)	0%	(25.0%)	
Collection Rate Including Other Revenue	83.8%	74.5%	22.0%	56.0%	100.0%	63.1%	54.6%	86.6%	63.7%	71.7%	100.4%	71.6%	
Annual Debtors Collection Rate (Payment Level %)	80.8%	72.3%	20.6%	47.6%	0%	62.6%	53.3%	84.5%	63.4%	70.1%	0%	69.6%	
Current Debtors Collection Rate	83.7%	72.3%	20.6%	47.6%	0%	62.6%	53.3%	84.5%	63.4%	70.1%	0%	69.6%	
Outstanding Debtors to Revenue	56.1%	18.3%	15.5%	29.1%	3.1%	115.6%	46.3%	23.3%	163.8%	1.1%	4%	61.0%	
Q/S Service Debtors to Revenue	73.5%	35.8%	26.4%	73.5%	0%	201.0%	127.4%	46.5%	256.0%	2.0%	0%	116.1%	
Expenditure													
% Increase in Total Operating Expenditure	2.5%	9.6%	15.2%	19.1%	12.6%	10.8%	17.4%	8.5%	4.0%	3.9%	11.4%	60.7%	
% Increase in Employee Costs	14.1%	5.1%	5.2%	11.1%	9.2%	5.3%	7.1%	7.6%	8.0%	6.8%	18.7%	13.4%	
% Overtime measured against Employee Related Costs	4.2%	4.7%	1.4%	5.0%	0%	3.2%	7.1%	3.1%	6.1%	4.7%	0%	1.3%	
% Increase in Electricity Bulk Purchases	6.7%	33.5%	7%	18.1%	0%	8.9%	11.2%	1%	7.3%	(100.0%)	0%	4.0%	
% Increase in Water Bulk Purchases	6.6%	(59.0%)	13.6%	0%	0%	(47.4%)	9 100.0%	6.1%	9.0%	(100.0%)	0%	0%	
Remuneration % of Oper Exp (excl debt impair and deprec)	35.1%	41.9%	40.3%	49.1%	66.6%	48.6%	40.1%	42.8%	34.3%	43.5%	63.3%	57.2%	
Contracted Services % of Oper Exp (excl debt impair and deprec)	14.7%	0%	0%	4.6%	9.4%	2.0%	6.6%	0%	4.9%	8.1%	7.3%	1%	
Debt Impairment % of Billable Revenue	7.4%	32.5%	30.5%	30.7%	0%	32.5%	2.6%	8.1%	8.9%	19.5%	0%	23.7%	
% Electricity Distribution Losses	7.5%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	
% Water Distribution Losses	39.9%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	
Employee costs/Total Revenue	30.9%	37.3%	48.9%	38.6%	64.9%	34.3%	38.7%	42.3%	29.4%	43.4%	64.6%	46.1%	
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>													
Capital Funding													
Total Capital Budget	1 130 454	49 949	44 201	96 599	281	35 180	125 586	22 672	163 406	33 406	4 745	129 720	
Internally Funded and Other	118 771	-	-	776	-	1 160	500	27	-	1 000	4 745	28 254	
Grant Funding and Other	978 495	49 949	44 201	95 823	281	34 020	125 086	22 645	163 406	32 406	-	101 466	
Internally Generated Funds % of Non Grant Funding	78.2%	0%	0%	100.0%	0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
Borrowing % of Non Grant Funding	21.8%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	
Grant Funding % of Total Funding	86.6%	100.0%	100.0%	99.2%	100.0%	96.7%	99.6%	99.9%	100.0%	97.0%	0%	78.2%	
Borrowing													
Total Borrowing Liability	1 560 962	-	-	33 093	-	1 015	111	15 060	-	-	9 835	10 500	
Borrowing for the Financial Year	33 188	-	-	4 879	-	2 189	-	420	3 788	15 000	3 488	5 600	
Cost of Borrowing for the Financial Year	240 504	53	-	4 879	-	2 189	-	420	3 788	15 000	3 488	5 600	
Total Cost of Debt as % of Total Borrowing Liability	15.4%	0%	0%	14.7%	0%	215.7%	378.7%	25.2%	22.6%	35.5%	35.3%	53.3%	
Financing Cost % of Asset Base	1.5%	0%	0%	9%	0%	3%	1%	7%	3.0%	8%	5.8%	2%	
Capital Charges % of Operating Expenditure	3.8%	0%	0%	2.4%	0%	8%	4%	2.1%	5.5%	3.4%	2.6%	9%	
Borrowing % of Total Assets	9.9%	0%	0%	6.0%	0%	1%	0%	2.6%	0%	0%	16.4%	3%	
Capital Charges to Own Revenue	4.5%	1%	0%	4.1%	0%	1.3%	0%	4.7%	6.6%	6.7%	106.9%	2.1%	
Borrowed Funding of own Capital Expenditure	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	
Gearing	9.2%	0%	0%	6.0%	0%	1%	0%	2.6%	0%	0%	14.4%	3%	
Current Ratio	1.8	2.3	1	1.4	3	2.2	9	1.2	1.6	4	3.4	2.3	
Liquidity Ratio	2	1	0	5	2	0	0	1	1	3	3.3	0	
Finance charges and Depreciation/Total Revenue	8.7%	24.4%	28.2%	19.6%	2.5%	10.7%	2.5%	19.3%	10.8%	23.1%	4.6%	53.7%	
Debt coverage	23.7	16.5	27.0	24.8	0	35.4	6.3	33.0	14.6	8.5	6	8.7	
Capital Programme													
Capital Appropriations													
Trading Services	437 040	27 586	33 969	84 866	-	24 603	111 329	10 995	99 765	4 195	-	115 667	
Total Appropriation - Electricity Infrastructure	96 647	-	2 000	593	-	1 000	3 100	-	12 912	3 300	-	6 630	
Total Appropriation - Water Infrastructure	143 287	20 000	25 718	78 506	-	14 233	108 229	22	86 853	66	-	108 162	
Total Appropriation - Waste Water Management	157 809	498	2 423	2 423	-	6 770	-	10 973	-	629	-	400	
Total Appropriation - Waste Management	39 296	7 809	6 251	3 444	-	2 400	-	3 444	-	-	-	475	
Economic and Environmental	380 415	8 594	9 332	9 975	-	5 132	12 966	3 593	21 223	23 025	50	499	
Total Appropriation - Planning and Development	53 271	-	94	94	-	1 000	-	2 235	1 100	50	-	900	
Total Appropriation - Road Transport	327 144	8 594	9 332	9 881	-	4 132	12 966	3 593	18 988	21 925	-	405	
Total Appropriation - Environmental Protection	64 945	-	670	670	-	1 500	-	1 500	-	1 000	4 595	1 564	
Governance and Administration	244 355	13 769	900	1 087	-	4 224	790	8 079	42 418	3 731	100	11 990	
Community and Public Safety	3 700	-	-	-	-	-	-	-	1 455	-	-	-	
Other	-												
% Capital Appropriations measured against Total Capital													
Trading Services	38.7%	55.2%	76.9%	87.9%	0%	69.9%	88.6%	48.5%	61.1%	12.6%	0%	89.2%	
% of Capital Budget - Electricity Infrastructure	8.5%	0%	4.5%	6%	0%	2.8%	2.5%	0%	7.9%	9.9%	0%	5.1%	
% of Capital Budget - Water Infrastructure	12.7%	40.0%	58.2%	81.3%	0%	40.5%	86.2%	1%	52.2%	2%	0%	83.4%	
% of Capital Budget - Waste Water Management	14.0%	1.0%	0%	2.5%	0%	19.2%	0%	48.4%	0%	2.5%	0%	3%	
% of Capital Budget - Waste Management	3.5%	14.2%	14.1%	3.5%	0%	7.4%	0%	0%	0%	1.1%	0%	4%	
Economic and Environmental	33.7%	17.2%	21.1%	10.3%	0%	14.6%	10.3%	15.8%	13.0%	68.9%	1.1%	4%	
% of Capital Budget - Planning and Development	4.7%	0%	0%	1%	0%	2.8%	0%	0%	1.4%	3.3%	1.1%	1%	
% of Capital Budget - Road Transport	28.9%	17.2%	21.1%	10.2%	0%	11.7%	10.3%	15.8%	11.6%	65.6%	0%	3%	
% of Capital Budget - Environmental Protection	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	
Governance and Administration	5.7%	0%	0%	7%	100.0%	3.5%	4%	0%	0%	3.0%	96.8%	1.2%	
Community and Public Safety	21.6%	27.6%	2.0%	1.1%	0%	12.0%	6%	35.6%	26.0%	11.2%	2.1%	9.2%	
Other	3%	0%	0%	0%	0%	0%	0%	0%	0%	4%	0%	0%	
Asset Management													
Total Value of PPE	15 718 972	6 72 769	930 049	553 374	18 257	712 610	677 219	570 000	4 517 977	1 872 993	60 066	3 116 120	
Capital Asset Renewal	573 678	-	-	-	-	4 129	13 757	-	163 406	-	-	-	
Operational Repairs & Maintenance	711 778	5 181	3 565	7 308	90	13 952	3 701	8 340	98 354	8 138	573	-	
Asset Renewal % of Depreciation	141.3%	0%	0%	0%	0%	14.8%	614.4%	0%	120.2%	0%	0%	0%	
R&M % of PPE	4.5%	8%	4%	1.3%	5%	2.0%	5%	1.5%	2.2%	4%	1.0%	0%	
Asset Renewal and R&M as a % of PPE	8.2%	8%	4%	1.3%	5%	2.5%	2.6%	1.5%	5.6%	4%	1.0%	0%	
Depreciation as % of Asset Base	2.6%	5.0%	7.0%	5.7%	9.1%	3.9%	3%	4.6%	3.0%	3.5%	8.7%	7.7%	
Repairs & Maintenance/Total Revenue	11.3%	3.7%	1.5%	3.9%	1%	5.1%	3.5%	5.6%	3.9%	2.4%	4%	0%	
<b>AVERAGE HOUSEHOLD BILLS</b>													
Percentage Increases													
Property rates	0%	0%	10.0%	5.0%	0%	5.3%	0%	0%	5.3%	0%	0%	0%	
Electricity- Basic levy	0%	0%	0%	0%	0%	6.8%	6.8%	0%	7.3%	0%	0%	0%	
Electricity- Consumption	0%	0%	10.0%	0%	0%	6.8%	6.8%	0%	7.3%	0%	0%	0%	
Water- Basic levy	0%	0%	10.0%	5.0%	0%	5.3%	0%	0%	5.3%	0%	0%	0%	
Water- Consumption	0%	0%	0%	5.0%	0%	5.3%							

**Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18**

	Location											
	MAN	FS161	FS162	FS163	DC16	FS181	FS182	FS183	FS184	FS185	DC18	FS191
	Mangaung	Letsemeng	Kopanong	Mohokare	Xhariep	Masilonyana	Tokologo	Tswelopele	Matjhabeng	Nala	Lejweleputswa	Setsoto
R thousands	(H)	(M)	(M)	(L)	(L)	(L)	(L)	(M)	(H)	(M)	(L)	(M)
<b>SOCIAL PACKAGE</b>												
Total Number of Households	166 866	0	14 511	10 793	0	37 677	9 831	11 993	132 071	0	0	31 220
Highest level of free service provided												
Water (kilolitres per household per month)	0	0	6	0	0	6	0	0	6	0	0	6
Electricity (kwh per household per month)	0	0	50	0	0	50	0	0	50	0	0	50
<b>Number of Households receiving Free Basic Services</b>												
Water (6 kilolitres per household per month)	123 201 000	0	2 240	0	0	2 500	2 000	11 992	19 664	0	0	10 000
Sanitation (free minimum level service)	0	0	2 240	0	0	2 500	2 000	4 980	19 664	0	0	10 000
Electricity/Other energy (50kwh per household per month)	0	0	0	0	0	2 500	2 000	4 980	0	0	0	10 000
Refuse(removed at least once a week)	0	0	2 240	0	0	2 500	2 000	4 980	19 664	0	0	10 000
<b>Cost of Free Basic Services provided</b>	<b>233 695</b>	<b>-</b>	<b>5 133</b>	<b>6 445</b>	<b>-</b>	<b>22 987</b>	<b>10 760</b>	<b>12 598</b>	<b>36 804</b>	<b>-</b>	<b>-</b>	<b>30</b>
Water (6 kilolitres per household per month)	65 061	-	-	1 256	-	3 764	1 117	3 734	22 408	-	-	0
Sanitation (free minimum level service)	97 242	-	2 257	2 204	-	2 875	5 204	3 044	11 204	-	-	0
Electricity/Other energy (50kwh per household per month)	11 392	-	1 230	1 728	-	2 449	1 127	3 705	-	-	-	0
Refuse(removed at least once a week)	60 000	-	1 646	1 258	-	2 408	3 312	2 116	3 193	-	-	0
<b>Average Cost per Household Per Annum</b>	<b>.53</b>	<b>.00</b>	<b>1 742.47</b>	<b>.00</b>	<b>.00</b>	<b>4 597.44</b>	<b>5 380.20</b>	<b>2 091.42</b>	<b>1 871.67</b>	<b>.00</b>	<b>.00</b>	<b>.04</b>
Water (6 kilolitres per household per month)	.53	.00	.00	.00	.00	1 505.40	558.72	311.34	1 139.54	.00	.00	.01
Sanitation (free minimum level service)	.00	.00	1 007.71	.00	.00	1 149.24	2 601.96	611.28	569.77	.00	.00	.01
Electricity/Other energy (50kwh per household per month)	.00	.00	.00	.00	.00	979.44	563.64	744.00	.00	.00	.00	.00
Refuse(removed at least once a week)	.00	.00	734.75	.00	.00	963.36	1 655.88	424.80	162.36	.00	.00	.01
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	<b>65 061</b>	<b>-</b>	<b>3 903</b>	<b>-</b>	<b>-</b>	<b>11 494</b>	<b>10 760</b>	<b>25 080</b>	<b>36 804</b>	<b>-</b>	<b>-</b>	<b>0</b>
Revenue cost of free services provided (excl property rates and other)	-	-	-	-	-	-	-	-	-	-	-	-
Local Government Equitable Share	683 500	58 082	77 880	61 723	40 544	107 442	49 390	67 019	459 037	111 110	121 164	173 927

**Summarised Outcome: Municipal Budget a**

	FS192	FS193	FS194	FS195	FS196	DC19	FS201	FS203	FS204	FS205	DC20
	Dinlhabeng	Nketoana	Maluti-a-Phofung	Phumelela	Mantsopa	Thabo Mofutsanyana	Moghaka	Ngwathe	Metsimaholo	Mafube	Fezile Dabi (L)
	(M)	(M)	(H)	(L)	(M)	(L)	(H)	(M)	(H)	(M)	(L)
<b>R thousands</b>											
Total Operating Revenue	888 806	332 096	1 588 951	126 391	235 023	126 302	807 166	703 073	1 105 406	216 749	162 225
Total Operating Expenditure	879 325	356 990	2 121 951	126 337	229 788	119 939	790 573	835 706	1 092 830	170 848	157 187
Operating Performance Surplus / (Deficit)	9 480	(24 894)	(533 000)	55	5 236	6 363	16 593	(132 633)	12 576	45 901	5 038
Cash and Cash Equivalents at the Year End	279 224	12 622	6 155	(564)	45 547	10 233	11 668	(66 813)	12 395	393	57 688
Net Increase / (Decrease) in Cash held for the Year	279 224	15 102	4 655	(1 035)	45 447	10 233	11 089	(68 379)	(233)	(135)	5 688
Cash Backing / Surplus (Deficit) Reconciliation	(164 026)	(1 217)	(2 761 781)	8 364	16 838	(4 573)	(142 411)	(940 234)	75 924	(34 580)	50 076
Cash Coverage Ratio	4.7	.6	.0	(1)	2.9	1.4	2	(1.2)	2	.0	5.4
<b>STATEMENT OF OPERATING PERFORMANCE</b>											
Revenue											
% Increase in Total Operating Revenue	21.4%	9.3%	(7.1%)	(2.1%)	1.0%	(42.5%)	2.8%	2.8%	1.5%	6.7%	6.5%
% Increase in Property Rates Revenue	2.5%	4.6%	.0%	(.6%)	6.4%	.0%	(.8%)	3.4%	7.7%	6.0%	.0%
% Increase in Electricity Revenue	.3%	7.6%	(32.6%)	(66.9%)	(17.7%)	.0%	(1.7%)	3.8%	0.0%	9.4%	.0%
% Increase in Water Revenue	5.0%	9.8%	6.0%	(3.9%)	(6.6%)	.0%	12.5%	(6.1%)	(6.9%)	45.6%	.0%
% Increase in Property Rates & Service Charges	2.4%	8.3%	(18.8%)	(21.9%)	(14.6%)	.0%	(.7%)	1.7%	(1.1%)	13.8%	.0%
% Increase in Operating Grant Revenue	10.5%	9.4%	8.8%	8.5%	11.5%	(44.0%)	13.3%	14.6%	13.9%	6.6%	4.7%
% Increase in Capital Grant Revenue	5.2%	(34.3%)	3.5%	.0%	30.1%	.0%	.0%	13.4%	(48.7%)	15.5%	.0%
Collection Rate Including Other Revenue	82.8%	63.6%	64.4%	68.8%	72.0%	100.0%	88.0%	62.0%	81.5%	57.0%	100.0%
Annual Debtors Collection Rate (Payment Level %)	78.6%	59.4%	56.9%	62.6%	68.7%	.0%	84.0%	56.2%	82.0%	54.6%	.0%
Current Debtors Collection Rate	78.6%	59.4%	56.9%	62.6%	68.7%	.0%	84.0%	56.2%	82.0%	54.6%	.0%
Outstanding Debtors to Revenue	13.0%	91.0%	38.0%	154.6%	53.5%	4%	13.1%	31.6%	37.5%	33.4%	5.8%
Q/S Service Debtors to Revenue	20.4%	169.7%	80.0%	485.0%	110.4%	.0%	18.2%	49.4%	47.5%	73.9%	.0%
Expenditure											
% Increase in Total Operating Expenditure	20.1%	6.0%	(5.5%)	(2.0%)	3.0%	(45.4%)	2.0%	6.4%	1.8%	(20.0%)	1.6%
% Increase in Employee Costs	20.0%	12.2%	7.4%	4.6%	5.8%	13.8%	12.1%	7.0%	13.3%	15.1%	4.4%
% Overtime measured against Employee Related Costs	2.3%	3.0%	5.0%	4.2%	4.8%	.0%	7.1%	3.0%	0.0%	1.9%	.0%
% Increase in Electricity Bulk Purchases	(2.4%)	6.8%	3.6%	.0%	(.5%)	.0%	5.1%	65.9%	5.7%	(37.5%)	.0%
% Increase in Water Bulk Purchases	.0%	3.4%	6.9%	(33.3%)	20.7%	.0%	.0%	22.7%	(11.5%)	(25.0%)	.0%
Remuneration % of Oper Exp (excl debt impair and deprec)	36.0%	43.2%	30.6%	53.9%	42.2%	55.4%	35.8%	31.5%	33.9%	60.5%	65.5%
Contracted Services % of Oper Exp (excl debt impair and deprec)	16.4%	2.9%	4.5%	2.0%	7.0%	.0%	14.2%	4.6%	11.3%	.0%	2.2%
Debt Impairment % of Billable Revenue	20.9%	31.1%	33.4%	10.8%	19.1%	.0%	1.7%	16.0%	13.5%	2.6%	.0%
% Electricity Distribution Losses	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	5.4%	.0%
% Water Distribution Losses	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	13.6%	.0%	.0%
Employee costs/Total Revenue	27.7%	31.6%	30.8%	51.1%	36.6%	50.6%	33.1%	31.1%	27.8%	45.6%	62.0%
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>											
<b>Capital Funding</b>											
Total Capital Budget	76 179	64 927	230 321	68 698	63 848	800	66 283	102 164	777 868	47 061	5 038
Internally Funded and Other	3 265	-	7 000	-	5 227	-	14 466	-	667 121	10 700	2 850
Grant Funding and Other	72 914	64 927	223 321	68 698	58 621	800	51 817	102 164	110 747	36 361	2 188
Internally Generated Funds % of Non Grant Funding	100.0%	.0%	100.0%	.0%	100.0%	.0%	100.0%	.0%	100.0%	100.0%	100.0%
Borrowing % of Non Grant Funding	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	43.4%
Grant Funding % of Total Funding	95.7%	100.0%	97.0%	100.0%	91.8%	100.0%	78.2%	100.0%	14.2%	77.3%	43.4%
<b>Borrowing</b>											
Total Borrowing Liability	37 635	6 903	8 500	2 515	6 113	259	58 081	773	13 279	2 657	-
Borrowing for the Financial Year	8 500	20 245	13 460	1 812	-	86	6 340	210	9 226	3 000	-
Cost of Borrowing for the Financial Year	22 656	293 3%	158.3%	72.0%	.0%	33.3%	10.9%	27.2%	61.9%	112.9%	.0%
Total Cost of Debt as a % of Total Borrowing Liability	3%	2.1%	4%	2%	.0%	2.1%	3%	.0%	6%	4%	.0%
Financing Cost % of Asset Base	1.0%	5.7%	.6%	1.4%	.0%	.1%	.8%	.0%	.8%	1.8%	.0%
Capital Charges % of Operating Expenditure	1.2%	.7%	.2%	.3%	.5%	6.5%	2.6%	.1%	1.0%	3%	.0%
Borrowing % of Total Assets	1.2%	8.4%	1.3%	3.2%	.0%	1.5%	1.0%	.0%	.9%	2.3%	.0%
Capital Charges to Own Revenue	1.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Borrowed Funding of own Capital Expenditure	1.3%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Gearing	4	1.5	2	1.6	1.6	2	4	2	1.7	.9	5.1
Current Ratio	.0	.1	.0	(.0)	.0	.1	.0	.0	.1	.0	4.3
Liquidity Ratio	9.7%	23.1%	17.6%	3.0%	2.0%	3.8%	4.5%	9.8%	6.4%	3.7%	2.2%
Finance charges and Depreciation/Total Revenue	19.9	6.9	38.1	5.7	7.0	5.2	47.3	82.8	29.3	6.2	1.1
Debt coverage											
<b>Capital Programme</b>											
<b>Capital Appropriations</b>											
<b>Trading Services</b>											
Total Appropriation - Electricity Infrastructure	55 000	55 154	122 240	56 851	32 184	-	37 805	77 145	104 477	31 838	-
Total Appropriation - Water Infrastructure	10 000	1 547	29 798	2 453	1 734	-	2 909	3 000	17 270	-	-
Total Appropriation - Waste Water Management	30 000	24 691	52 919	39 798	29 450	-	14 678	72 745	16 500	24 301	-
Total Appropriation - Waste Management	15 000	28 491	39 522	14 600	1 000	-	9 785	1 400	64 492	7 536	-
<b>Economic and Environmental</b>											
Total Appropriation - Planning and Development	10 000	8 568	38 595	8 231	16 067	-	18 728	22 591	20 735	2 958	2 388
Total Appropriation - Road Transport	-	-	1 034	-	-	-	100	-	2 760	-	-
Total Appropriation - Environmental Protection	10 000	8 568	38 595	7 197	16 067	-	18 628	22 591	17 975	2 958	2 188
<b>Governance and Administration</b>											
Total Appropriation - Governance and Administration	750	-	-	-	1 543	725	2 658	-	644 277	10 500	1 250
<b>Community and Public Safety</b>											
Total Appropriation - Community and Public Safety	8 064	1 205	61 520	3 616	14 054	75	7 093	370	8 380	1 365	1 400
Other	2 365	-	7 966	-	-	-	2 058	-	400	-	-
<b>% Capital Appropriations measured against Total Capital</b>											
Trading Services	72.2%	84.9%	53.1%	82.8%	50.4%	.0%	57.0%	75.5%	13.4%	67.7%	.0%
% of Capital Budget - Electricity Infrastructure	13.1%	2.4%	12.9%	3.6%	2.7%	.0%	4.4%	2.9%	2.2%	.0%	.0%
% of Capital Budget - Water Infrastructure	39.4%	38.0%	23.0%	57.9%	46.1%	.0%	22.1%	71.2%	2.1%	51.6%	.0%
% of Capital Budget - Waste Water Management	19.7%	43.9%	17.2%	21.3%	1.6%	.0%	14.8%	1.4%	8.3%	16.0%	.0%
% of Capital Budget - Waste Management	.0%	.7%	.0%	.0%	.0%	.0%	15.7%	.0%	.8%	.0%	.0%
<b>Economic and Environmental</b>											
13.1%	13.2%	16.8%	12.0%	25.2%	.0%	28.3%	22.1%	2.7%	6.3%	47.4%	
% of Capital Budget - Planning and Development	.0%	.0%	.0%	1.5%	.0%	.0%	.2%	.0%	.4%	.0%	.0%
% of Capital Budget - Road Transport	13.1%	13.2%	16.8%	10.5%	25.2%	.0%	28.1%	22.1%	2.3%	6.3%	43.4%
% of Capital Budget - Environmental Protection	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	4.0%
<b>Governance and Administration</b>											
1.0%	.0%	.0%	.0%	2.4%	90.6%	4.0%	.0%	82.8%	22.3%	24.8%	
Community and Public Safety	10.6%	1.9%	26.7%	5.3%	22.0%	9.4%	10.7%	.4%	1.1%	2.9%	27.8%
Other	3.1%	.0%	3.5%	.0%	.0%	.0%	.0%	2.0%	.0%	.8%	.0%
<b>Asset Management</b>											
Total Value of PPE	3 034 334	986 570	3 667 108	889 666	1 125 413	3 995	2 239 406	833 381	1 378 962	793 997	27 132
Capital Asset Renewal	66 179	40 991	11 764	-	-	-	20 990	3 257	653 422	1 165	-
Operational Repairs & Maintenance	23 931	9 010	79 450	5 099	14 673	1 270	76 488	27 848	44 230	12 535	1 776
Asset Renewal % of Depreciation	85.1%	69.6%	4.3%	.0%	.0%	.0%	63.9%	4.7%	962.0%	23.3%	.0%
R&M % of PPE	.8%	.9%	2.2%	.6%	1.3%	31.8%	3.4%	3.3%	3.2%	1.6%	6.5%
Asset Renewal and R&M as a % of PPE	3.0%	5.1%	2.5%	.6%	1.3%	31.8%	4.4%	3.7%	50.6%	1.7%	6.5%
Depreciation as % of Asset Base	2.6%	6.0%	7.4%	2%	4%	116.9%	1.5%	8.3%	2.9%	6%	12.9%
Repairs & Maintenance/Total Revenue	2.7%	2.7%	5.0%	4.0%	2.0%	1.0%	9.5%	4.0%	4.0%	5.8%	1.1%
<b>AVERAGE HOUSEHOLD BILLS</b>											
<b>Percentage Increases</b>											
Property rates	3.5%	7.0%	.0%	5.2%	6.7%	.0%	6.0%	5.2%	6.0%	6.0%	.0%
Electricity - Basic levy	.0%	6.8%	6.0%	.0%	.0%	.0%	.0%	.0%	.8%	.0%	.0%
Electricity - Consumption	.0%	6.8%	6.0%	6.8%	(100.0%)	.0%	.0%	.0%	6.8%	.0%	.0%
Water - Basic levy	.0%	7.0%	.0%	.0%	5.8%	.0%	6.0%	5.2%	3.4%	24.0%	.0%
Water - Consumption	3.5%	7.0%	6.0%	5.2%	5.8%	.0%	18.0%	5.2%	7.1%	6.0%	.0%
Sanitation	3.5%	7.0%	6.0%	5.2%	5.9%	.0%	8.0%	5.2%	6.0%	27.4%	.0%
Refuse removal	3.5%	7.0%	6.0%	5.2%	5.5%	.0%	13.0%	5.2%	6.0%	3.4%	.0%
Other	.0%	.0%	.0%								

**Summarised Outcome: Municipal Budget a**

	FS192	FS193	FS194	FS195	FS196	DC19	FS201	FS203	FS204	FS205	DC20
	Dinlhabeng	Nketoana	Maluti-a-Phofung	Phumelela	Mantsope	Thabo Mofutsanyana	Moghaka	Ngwathe	Metsimaholo	Mafube	Fezile Dabi (L)
R thousands	(M)	(M)	(H)	(L)	(M)	(L)	(H)	(M)	(H)	(M)	(L)
<b>SOCIAL PACKAGE</b>											
Total Number of Households	38 788	20 239	110 752	9 846	12 423	0	0	0	47 410	17 470	0
Highest level of free service provided											
Water (kilolitres per household per month)	6 000	6	6	6	6	0	0	0	6	0	0
Electricity (kwh per household per month)	80	56	50	50	50	0	0	0	50	0	0
<b>Number of Households receiving Free Basic Services</b>											
Water (6 kilolitres per household per month)	0	7 000	36 680	1 957	0	0	0	0	11 000	0	0
Sanitation (free minimum level service)	0	7 000	6 832	1 957	0	0	0	0	11 000	0	0
Electricity/Other energy (50kwh per household per month)	0	7 000	36 680	560	0	0	0	0	11 000	0	0
Refuse(removed at least once a week)	0	7 000	6 832	1 957	0	0	0	0	11 000	0	0
<b>Cost of Free Basic Services provided</b>	<b>20 585</b>	<b>54 764</b>	<b>5 284</b>	<b>9 535</b>	-	-	<b>57 966</b>	-	<b>47 524</b>	-	-
Water (6 kilolitres per household per month)	1 983	35 005	1 886	291	-	-	22 709	-	10 250	-	-
Sanitation (free minimum level service)	7 387	7 757	824	3 067	-	-	13 561	-	11 633	-	-
Electricity/Other energy (50kwh per household per month)	2 524	2 867	1 926	3 461	-	-	11 293	-	9 123	-	-
Refuse(removed at least once a week)	8 691	9 134	647	2 716	-	-	10 403	-	16 519	-	-
<b>Average Cost per Household Per Annum</b>	<b>.00</b>	<b>7 823.37</b>	<b>319.34</b>	<b>9 283.42</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>4 320.38</b>	<b>.00</b>	<b>.00</b>
Water (6 kilolitres per household per month)	.00	5 000.77	51.42	148.44	.00	.00	.00	.00	931.78	.00	.00
Sanitation (free minimum level service)	.00	1 108.18	120.68	1 567.35	.00	.00	.00	.00	1 057.50	.00	.00
Electricity/Other energy (50kwh per household per month)	.00	409.57	52.50	6 179.70	.00	.00	.00	.00	829.36	.00	.00
Refuse(removed at least once a week)	.00	1 304.86	94.74	1 387.93	.00	.00	.00	.00	1 501.73	.00	.00
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	<b>-</b>	<b>54 764</b>	<b>11 713</b>	<b>18 168</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>47 524</b>	<b>-</b>	<b>-</b>
Revenue cost of free services provided (excl property rates and other)	-	-	-	-	-	-	-	14 352	-	-	-
Local Government Equitable Share	147 861	87 543	538 719	68 083	74 811	107 303	185 144	174 340	163 296	86 279	149 188

**Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18**

	Location											
	EKU City of Ekurhuleni (H)	JHB City of Johannesburg (H)	TSH City of Tshwane (H)	GT421 Emfuleni (H)	GT422 Midvaal (M)	GT423 Lesedi (M)	DC42 Sedibeng (M)	GT481 Mogale City (H)	GT484 Merafong City (H)	GT485 Rand West City (H)	DC48 West Rand (M)	
<b>R thousands</b>												
Total Operating Revenue	35 317 657	53 046 409	32 530 207	5 492 578	1 045 079	794 959	375 966	2 798 874	1 203 379	1 768 388	339 595	
Total Operating Expenditure	35 256 508	51 097 641	32 416 977	5 457 847	1 109 759	817 331	386 251	2 699 164	1 387 189	1 768 318	342 193	
Operating Performance Surplus / (Deficit)	61 149	1 948 768	113 230	34 731	(64 680)	(22 373)	(10 284)	99 710	(183 810)	70	(2 598)	
Cash and Cash Equivalents at the Year End	9 394 204	7 039 046	2 978 764	(13 850)	134 558	4 781	22 807	203 074	(620 533)	164 947	(118 239)	
Net Increase / (Decrease) in Cash held for the Year	3 584 251	2 401 657	645 958	107 288	8 748	(4 246)	13 305	158 321	(204 590)	75 045	8 161	
Cash Backing / Surplus (Deficit) Reconciliation	11 539 925	1 452 192	(429 442)	719 373	14 441	(50 881)	(90 888)	321 041	(348 117)	(56 640)	(76 046)	
Cash Coverage Ratio	3.6	2.0	1.2	(0)	1.7	1	.8	1.1	(5.6)	1.3	(4.3)	
<b>STATEMENT OF OPERATING PERFORMANCE</b>												
<b>Revenue</b>												
% Increase in Total Operating Revenue	9.4%	8.6%	7.6%	(8.9%)	8.9%	6.9%	3.1%	8.5%	(6.5%)	13.7%	(34.7%)	
% Increase in Property Rates Revenue	10.4%	12.1%	7.2%	4.4%	12.8%	5.5%	0%	13.8%	4.9%	21.6%	0%	
% Increase in Electricity Revenue	5.4%	5.5%	6.9%	(30.2%)	10.2%	5.1%	0%	7.9%	(3.3%)	14.5%	0%	
% Increase in Water Revenue	8%	7.1%	7.0%	(17.2%)	14.9%	8.7%	0%	11.3%	(6.7%)	12.2%	0%	
% Increase in Property Rates & Service Charges	5.6%	7.6%	7.0%	(20.6%)	12.4%	5.7%	0%	12.0%	(6.1%)	15.1%	(74.5%)	
% Increase in Operating Grant Revenue	11.3%	15.6%	6.7%	8.4%	13.6%	8.4%	3.2%	14.1%	(9.7%)	8.6%	3.6%	
% Increase in Capital Grant Revenue	(1.9%)	(22.3%)	(9.9%)	(2.8%)	15.0%	(7.7%)	0%	49.9%	68.6%	95.1%	(79.4%)	
Collection Rate Including Other Revenue	95.7%	92.9%	78.3%	89.6%	77.7%	100.0%	0%	94.1%	68.7%	88.1%	100.0%	
Annual Debtors Collection Rate (Payment Level %)	86.1%	91.5%	91.9%	86.8%	92.7%	81.6%	0%	97.5%	66.9%	87.9%	30.2%	
Current Debtors Collection Rate	86.1%	91.3%	91.9%	86.8%	92.7%	81.6%	0%	97.5%	66.9%	88.0%	30.2%	
Outstanding Debtors to Revenue	11.6%	17.8%	22.9%	50.3%	14.8%	22.0%	12.8%	16.8%	23.0%	17.9%	12.4%	
O/S Service Debtors to Revenue	15.4%	23.0%	28.6%	67.9%	18.1%	29.4%	9 832.0%	21.8%	32.9%	23.3%	2 071.5%	
<b>Expenditure</b>												
% Increase in Total Operating Expenditure	7.6%	7.9%	8.1%	(6.9%)	8.3%	11.8%	1%	7.1%	(1.2%)	14.2%	(34.5%)	
% Increase in Employee Costs	16.6%	12.6%	9.4%	(1.9%)	11.2%	22.5%	(2%)	11.0%	6.5%	7.5%	(12.0%)	
% Overtime measured against Employee Related Costs	2.7%	2.5%	5.7%	1.0%	4.3%	5.1%	0%	5.0%	6.4%	2.2%	1.7%	
% Increase in Electricity Bulk Purchases	9.1%	8.1%	9.1%	(15.1%)	37.4%	7.3%	0%	7.6%	113.6%	(3%)	0%	
% Increase in Water Bulk Purchases	14.0%	14.4%	8.6%	(9%)	102.4%	12.2%	0%	(2.5%)	(100.0%)	42.1%	0%	
Remuneration % of Oper Exp (excl debt impair and deprec)	27.7%	30.1%	33.2%	27.4%	31.9%	30.6%	67.5%	34.2%	34.1%	34.9%	50.4%	
Contracted Services % of Oper Exp (excl debt impair and deprec)	13.0%	8.8%	11.5%	7.8%	15.0%	8.6%	14.1%	13.9%	13.9%	3.1%	40.1%	
Debt Impairment % of Billable Revenue	5.5%	6.9%	5.8%	22.7%	10.3%	23.2%	0%	4.9%	28.7%	5.9%	0%	
% Electricity Distribution Losses	10.7%	28.4%	18.2%	0%	0%	0%	0%	5.7%	14.2%	0%	0%	
% Water Distribution Losses	21.8%	27.2%	23.7%	0%	0%	0%	0%	30.7%	0%	0%	0%	
Employee costs/Total Revenue	24.7%	25.1%	29.5%	20.5%	27.6%	24.7%	67.2%	28.2%	31.6%	29.8%	49.6%	
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>												
<b>Capital Funding</b>												
Total Capital Budget	6 904 213	7 810 236	4 023 015	287 613	110 162	90 468	3 600	386 739	255 432	324 865	43 277	
Internally Funded and Other	1 061 600	2 346 294	320 318	43 000	12 289	27 777	3 600	96 607	3 460	19 271	-	
Grant Funding and Other	2 251 669	2 614 216	2 202 697	244 613	65 223	62 691	-	290 133	251 972	305 594	43 277	
Internally Generated Funds % of Non Grant Funding	22.8%	45.2%	17.6%	100.0%	27.3%	100.0%	100.0%	100.0%	100.0%	100.0%	0%	
Borrowing % of Non Grant Funding	77.2%	54.8%	82.4%	0%	72.7%	0%	0%	0%	0%	0%	0%	
Grant Funding % of Total Funding	32.6%	33.5%	54.8%	85.0%	69.3%	69.3%	0%	75.0%	98.6%	94.1%	100.0%	
<b>Borrowing</b>												
Total Borrowing Liability	11 742 086	21 505 670	11 369 708	178 719	154 535	47 884	-	348 065	54 184	-	-	
Borrowing for the Financial Year	3 590 944	2 849 726	1 500 000	-	32 650	-	-	-	-	-	-	
Cost of Borrowing for the Financial Year	992 048	2 876 637	2 453 722	4 326	57 522	13 722	-	180 650	27 488	10 768	1 486	
Total Cost of Debt as a % of Total Borrowing Liability	8.4%	13.4%	21.6%	2.4%	37.2%	28.7%	0%	51.9%	50.7%	0%	0%	
Financing Cost % of Asset Base	1.6%	4.0%	6.0%	0%	2.8%	1.9%	0%	3.1%	.8%	.3%	1.7%	
Capital Charges % of Operating Expenditure	2.8%	5.6%	7.6%	1%	5.2%	1.7%	0%	6.7%	2.0%	6%	4%	
Borrowing % of Total Assets	19.5%	29.7%	27.9%	1.7%	7.7%	6.5%	0%	6.0%	1.7%	0%	0%	
Capital Charges to Own Revenue	3.4%	6.4%	8.7%	1%	6.2%	2.1%	0%	7.5%	2.8%	7%	1.2%	
Borrowed Funding of own Capital Expenditure	72.6%	60.2%	90.2%	0%	71.0%	0%	0%	103.5%	0%	0%	0%	
Gearing	21.5%	41.6%	40.9%	1.6%	7.7%	5.8%	0%	5.8%	1.9%	0%	0%	
Current Ratio	1.5	1.1	1.0	1.8	1.8	1.3	.4	1.4	.5	.9	1.8	
Liquidity Ratio	1.1	.5	.3	.0	.8	.0	.1	.6	.0	.3	.0	
Finance charges and Depreciation/Total Revenue	9.6%	12.0%	10.3%	7.8%	13.7%	6.1%	3.2%	12.0%	4.2%	10.6%	2.8%	
Debt coverage	33.7	38.0	23.5	65.0	20.1	51.3	58.8	13.2	12.0	50.0	.0	
<b>Capital Programme</b>												
<b>Capital Appropriations</b>												
Trading Services	1 768 255	2 038 048	1 490 269	-	73 590	43 884	-	115 642	200 987	220 002	-	
Total Appropriation - Electricity Infrastructure	736 700	1 041 191	983 154	-	18 090	17 884	-	25 000	16 000	75 000	-	
Total Appropriation - Water Infrastructure	481 870	540 384	327 901	-	35 755	25 600	-	41 885	168 990	145 002	-	
Total Appropriation - Waste Water Management	384 185	360 256	167 215	-	12 690	400	-	20 500	16 006	-	-	
Total Appropriation - Waste Management	165 500	96 217	12 000	-	7 055	-	-	28 257	-	-	-	
Economic and Environmental	1 669 048	2 814 165	1 012 823	244 613	20 466	30 130	-	89 076	33 612	75 335	43 277	
Total Appropriation - Planning and Development	189 250	431 069	9 000	244 613	20	2 460	-	19 357	3 674	-	43 277	
Total Appropriation - Road Transport	1 428 498	2 343 656	1 000 573	-	20 446	27 670	-	69 718	29 938	75 335	-	
Total Appropriation - Environmental Protection	51 300	39 440	3 250	-	-	-	-	-	-	-	-	
Governance and Administration	1 498 254	1 081 825	377 761	43 000	5 729	5 100	3 600	32 159	1 460	(0)	-	
Community and Public Safety	1 968 656	1 876 198	1 030 613	-	10 377	11 354	-	148 863	19 373	24 257	-	
Other	-	-	111 548	-	-	-	-	1 000	-	5 271	-	
% Capital Appropriations measured against Total Capital												
Trading Services	25.6%	26.1%	37.0%	0%	66.8%	48.5%	0%	29.9%	78.7%	67.7%	0%	
% of Capital Budget - Electricity Infrastructure	10.7%	13.3%	24.4%	0%	16.4%	19.8%	0%	6.5%	6.3%	23.1%	0%	
% of Capital Budget - Water Infrastructure	7.0%	6.9%	8.2%	0%	32.5%	28.3%	0%	10.8%	66.2%	44.6%	0%	
% of Capital Budget - Waste Water Management	5.6%	4.6%	4.2%	0%	11.5%	4%	0%	5.3%	6.3%	0%	0%	
% of Capital Budget - Waste Management	2.4%	1.2%	3%	0%	6.4%	0%	0%	7.3%	0%	0%	0%	
Economic and Environmental	24.2%	36.0%	25.2%	85.0%	18.6%	33.3%	0%	23.0%	13.2%	23.2%	100.0%	
% of Capital Budget - Planning and Development	2.7%	5.5%	.2%	85.0%	0%	2.7%	0%	5.0%	1.4%	0%	100.0%	
% of Capital Budget - Road Transport	20.7%	30.0%	24.9%	0%	18.6%	30.6%	0%	18.0%	11.7%	23.2%	0%	
% of Capital Budget - Environmental Protection	.7%	.5%	.1%	0%	0%	0%	0%	0%	0%	0%	0%	
Governance and Administration	21.7%	13.9%	9.4%	15.0%	5.2%	5.6%	100.0%	8.3%	.6%	(0%)	0%	
Community and Public Safety	28.5%	24.0%	25.6%	0%	9.4%	12.6%	0%	38.5%	7.6%	7.5%	0%	
Other	0%	0%	2.8%	0%	0%	0%	0%	3%	0%	1.6%	0%	
<b>Asset Management</b>												
Total Value of PPE	60 192 678	72 485 704	40 755 539	10 391 363	2 018 459	738 593	105 245	5 795 731	3 281 285	4 198 500	86 390	
Capital Asset Renewal	3 840 973	3 712 372	811 718	137 917	77 286	34 368	-	1 071 705	2 000 200	45 307	-	
Operational Repairs & Maintenance	2 416 166	4 322 916	1 643 210	139 006	112 400	28 205	5 909	95 527	39 811	101 602	1 000	
Asset Renewal % of Depreciation	161.0%	91.4%	41.5%	32.3%	65.9%	88.6%	0%	35.1%	70.5%	25.4%	0%	
R&M % of PPE	4.0%	6.0%	4.0%	1.3%	5.6%	3.8%	5.6%	1.6%	1.2%	2.4%	1.2%	
Asset Renewal and R&M as a % of PPE	10.4%	11.1%	6.0%	2.7%	9.4%	8.5%	5.6%	3.4%	1.8%	3.5%	1.2%	
Depreciation as % of Asset Base	4.0%	5.6%	4.8%	4.1%	5.8%	5.2%	11.5%	5.0%	9%	4.3%	9.4%	
Repairs & Maintenance/Total Revenue	6.8%	8.1%	5.1%	2.5%	10.8%	3.5%	1.6%	3.4%	3.3%	5.7%	3%	

**Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18**

	Location											
	EKU City of Ekurhuleni (H)	JHB City of Johannesburg (H)	TSH City of Tshwane (H)	GT421 Emfuleni (H)	GT422 Midvaal (M)	GT423 Lesedi (M)	DC42 Sedibeng (M)	GT481 Mogale City (H)	GT484 Merafong City (H)	GT485 Rand West City (H)	DC48 West Rand (M)	
<b>R thousands</b>												
<b>AVERAGE HOUSEHOLD BILLS</b>												
<b>Percentage Increases</b>												
Property rates	6.9%	(50.0%)	3.2%	6.1%	(30.1%)	5.2%	0%	0%	6.5%	7.0%	0%	
Electricity: Basic levy	0%	9.1%	0%	6.8%	0%	6.8%	0%	0%	7.5%	0%	0%	
Electricity: Consumption	6.8%	8.9%	6.8%	6.8%	6.8%	6.8%	0%	0%	6.8%	6.4%	0%	
Water: Basic levy	0%	0%	0%	0%	0%	12.2%	0%	0%	0%	0%	0%	
Water: Consumption	12.9%	12.6%	10.5%	12.2%	9.5%	12.2%	0%	0%	10.3%	6.4%	0%	
Sanitation	9.0%	13.2%	10.5%	12.2%	9.5%	12.2%	0%	0%	7.4%	6.4%	0%	
Refuse removal	7.5%	5.9%	6.0%	8.0%	9.5%	5.2%	0%	0%	9.0%	6.4%	0%	
Other	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	
<b>Monthly Bill (Rand/cent)</b>												
Property rates	350.18	91.81	357.67	240.12	352.92	465.72	0.00	0.00	483.31	712.58	0.00	
Electricity: Basic levy	0.00	485.39	0.00	184.07	0.00	209.80	0.00	0.00	76.51	131.07	0.00	
Electricity: Consumption	454.04	592.90	820.32	1 207.67	700.03	621.73	0.00	0.00	646.56	629.92	0.00	
Water: Basic levy	0.00	0.00	0.00	0.00	0.00	28.87	0.00	0.00	0.00	0.00	0.00	
Water: Consumption	357.38	418.89	435.58	586.35	609.04	475.46	0.00	0.00	352.40	162.41	0.00	
Sanitation	155.56	194.67	210.04	186.98	214.50	91.47	0.00	0.00	189.00	290.18	0.00	
Refuse removal	172.87	125.00	95.40	169.43	184.68	122.14	0.00	0.00	168.95	293.31	0.00	
Other	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	10.00	0.00	
<b>Total Monthly Bill (excluding VAT)</b>	<b>1 490.03</b>	<b>1 908.66</b>	<b>1 919.01</b>	<b>2 574.62</b>	<b>2 061.16</b>	<b>2 015.19</b>	<b>0.00</b>	<b>0.00</b>	<b>1 916.73</b>	<b>2 229.48</b>	<b>0.00</b>	
<b>SOCIAL PACKAGE</b>												
Total Number of Households	1 024 548	1 476 466	1 136 877	0	30 563	0	0	138 659	66 618	102 885	0	
<b>Highest level of free service provided</b>												
Water (kilolitres per household per month)	9	6	12	0	6	0	0	6	6	0	0	
Electricity (kwh per household per month)	100	150	100	0	50	0	0	53	50	0	0	
<b>Number of Households receiving Free Basic Services</b>												
Water (6 kilolitres per household per month)	336 026	58 674	525 947	0	18 100	0	0	2 461 088	6 000	0	0	
Sanitation (free minimum level service)	332 697	58 674	317 146	0	6 000	0	0	1 329 766	6 000	0	0	
Electricity/Other energy (50kwh per household per month)	387 449	55 563	375 617	0	6 000	0	0	433 112	6 000	0	0	
Refuse(removed at least once a week)	135 000	82 000	525 947	0	6 000	0	0	259	6 000	0	0	
<b>Cost of Free Basic Services provided</b>	<b>3 190 981</b>	<b>3 101 357</b>	<b>2 398 641</b>	<b>240 443</b>	<b>38 516</b>	-	-	<b>54 758</b>	<b>32 179</b>	<b>27 829</b>	-	
Water (6 kilolitres per household per month)	484 506	35 262	525 902	-	12 187	-	-	7 713	5 037	5 226	-	
Sanitation (free minimum level service)	321 366	16 283	150 043	167 131	15 444	-	-	7 713	6 178	-	-	
Electricity/Other energy (50kwh per household per month)	1 595 189	2 534 885	512 589	-	4 236	-	-	7 385	8 800	6 916	-	
Refuse(removed at least once a week)	291 072	49 200	363 069	73 312	6 649	-	-	4 945	12 164	15 686	-	
<b>Average Cost per Household Per Annum</b>	<b>8 681.06</b>	<b>47 100.28</b>	<b>3 527.99</b>	<b>0.00</b>	<b>5 061.39</b>	<b>0.00</b>	<b>0.00</b>	<b>19 120.14</b>	<b>5 363.22</b>	<b>0.00</b>	<b>0.00</b>	
Water (6 kilolitres per household per month)	1 441.87	600.96	999.91	0.00	673.33	0.00	0.00	3.13	839.52	0.00	0.00	
Sanitation (free minimum level service)	965.94	277.51	473.10	0.00	2 573.99	0.00	0.00	5.80	1 029.60	0.00	0.00	
Electricity/Other energy (50kwh per household per month)	4 117.16	45 621.82	1 364.66	0.00	705.92	0.00	0.00	17.05	1 466.70	0.00	0.00	
Refuse(removed at least once a week)	2 156.09	600.00	690.31	0.00	1 108.14	0.00	0.00	19 094.15	2 027.40	0.00	0.00	
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	<b>2 917 062</b>	<b>2 763 656</b>	<b>1 855 536</b>	<b>-</b>	<b>91 611</b>	<b>-</b>	<b>-</b>	<b>47 056 349</b>	<b>32 179</b>	<b>-</b>	<b>-</b>	
Revenue cost of free services provided (excl property rates and other)	920 944	-	2 376 911	-	9 341	13 880	-	53 064	173 996	-	-	
Local Government Equitable Share	3 145 138	4 229 919	2 398 120	707 724	97 192	119 340	258 891	369 809	185 872	274 916	198 007	

**Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18**

	Location										
	ETH	KZN212	KZN213	KZN214	KZN216	DC21	KZN221	KZN222	KZN223	KZN224	KZN225
	eThekwinini (H)	Umdoni (M)	Umzumbe (L)	uMuziwabantu (L)	Ray Nkonyeni (H)	Ugu (H)	uMshwathi (L)	uMngeni (M)	Mpofana (L)	Impendle (L)	Msunduzi (H)
<b>R thousands</b>											
Total Operating Revenue	35 175 463	296 829	156 383	177 023	987 501	894 514	159 192	391 818	149 754	44 674	5 032 038
Total Operating Expenditure	35 227 111	296 829	190 255	184 351	945 363	884 865	153 299	391 608	177 452	54 633	4 928 912
Operating Performance Surplus / (Deficit)	(51 649)	1	(33 872)	(7 328)	42 137	9 649	5 893	210	(27 698)	(9 959)	103 126
Cash and Cash Equivalents at the Year End	4 770 896	13 434	523 242	72 548	80 083	5 396	19 748	4 970	(60 683)	2 263	739 427
Net Increase / (Decrease) in Cash held for the Year	(1 385 567)	13 374	415 908	(57 383)	(13 474)	(46 967)	8 223	(4 665)	(61 179)	(1 237)	196 856
Cash Backing / Surplus (Deficit) Reconciliation	3 144 657	36 126	197 222	57 976	135 995	100 326	44 922	35 588	(18 255)	10 503	1 996 663
Cash Coverage Ratio	1.9	7	56.0	6.3	1.2	.1	1.9	2	(4.9)	.6	2.1
<b>STATEMENT OF OPERATING PERFORMANCE</b>											
<b>Revenue</b>											
% Increase in Total Operating Revenue	5.4%	10.9%	5.4%	17.2%	19.0%	(2.0%)	13.8%	(8.5%)	9.5%	4.1%	1.9%
% Increase in Property Rates Revenue	8.5%	14.4%	.0%	65.2%	12.8%	.0%	16.8%	7.6%	14.1%	6.1%	6.0%
% Increase in Electricity Revenue	2.6%	.0%	.0%	5.6%	18.5%	.0%	.0%	6.8%	17.7%	.0%	6.8%
% Increase in Water Revenue	15.3%	.0%	.0%	.0%	.0%	(2.8%)	.0%	.0%	.0%	.0%	(15.8%)
% Increase in Property Rates & Service Charges	6.6%	13.0%	.0%	23.0%	12.6%	.0%	16.1%	7.3%	19.0%	.8%	(4%)
% Increase in Operating Grant Revenue	85.8%	10.7%	4.9%	12.3%	7.0%	1.3%	11.8%	(15.4%)	(1.3%)	4.2%	14.2%
% Increase in Capital Grant Revenue	(8.2%)	(31.8%)	(3.4%)	(3.1%)	(7.6%)	4.2%	(30.5%)	18.1%	(2.4%)	(34.6%)	(12.1%)
Collection Rate Including Other Revenue	94.0%	63.3%	98.6%	88.8%	84.1%	80.1%	76.1%	88.2%	77.9%	101.9%	87.5%
Annual Debtors Collection Rate (Payment Level %)	89.2%	62.7%	24.5%	76.4%	93.7%	79.0%	71.3%	87.0%	80.6%	53.9%	85.8%
Current Debtors Collection Rate	89.0%	62.7%	24.5%	76.4%	93.7%	79.2%	71.3%	87.0%	80.6%	53.9%	85.8%
Outstanding Debtors to Revenue	18.8%	18.8%	11.6%	14.6%	51.1%	16.7%	23.2%	17.3%	24.2%	17.0%	37.7%
O/S Service Debtors to Revenue	28.1%	52.0%	422.9%	40.7%	83.9%	34.8%	95.3%	23.4%	41.5%	135.9%	47.7%
<b>Expenditure</b>											
% Increase in Total Operating Expenditure	7.7%	11.2%	(1.7%)	14.3%	1.8%	(3.1%)	10.8%	(6.6%)	14.6%	1.0%	5%
% Increase in Employee Costs	6.6%	18.6%	10.4%	3.5%	(4.6%)	(9%)	8.5%	(2.1%)	14.7%	10.6%	10.6%
% Overtime measured against Employee Related Costs	7.0%	2.9%	2.6%	4.2%	4.4%	2.1%	1.4%	5.6%	4.6%	5%	4.3%
% Increase in Electricity Bulk Purchases	5.7%	.0%	.0%	.0%	(100.0%)	.0%	.0%	6.8%	7.5%	.0%	7.0%
% Increase in Water Bulk Purchases	6.9%	.0%	.0%	.0%	.0%	(1.4%)	.0%	.0%	.0%	.0%	(16.8%)
Remuneration % of Oper Exp (excl debt impair and deprec)	32.9%	45.2%	37.6%	37.1%	46.0%	42.2%	46.3%	32.1%	25.7%	60.4%	29.3%
Contracted Services % of Oper Exp (excl debt impair and deprec)	16.2%	26.7%	2.5%	2.2%	19.7%	5.0%	26.6%	7.2%	5.8%	12.1%	13.9%
Debt Impairment % of Billable Revenue	3.2%	1.5%	11.6%	3%	14.1%	.7%	.0%	3.4%	21.7%	27.7%	2.8%
% Electricity Distribution Losses	8.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	7.9%	.0%	.0%
% Water Distribution Losses	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Employee costs/Total Revenue	29.8%	39.0%	37.2%	35.5%	37.1%	38.8%	40.7%	28.6%	24.9%	60.3%	25.3%
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>											
<b>Capital Funding</b>											
Total Capital Budget	7 110 162	50 485	71 392	79 353	223 131	301 163	32 842	34 500	16 878	12 265	571 382
Internally Funded and Other	2 682 686	21 067	39 622	51 667	40 968	24 774	5 744	6 854	5 000	693	123 000
Grant Funding and Other	3 427 476	29 418	31 770	27 686	182 163	276 389	27 098	27 646	11 878	11 572	406 341
Internally Generated Funds % of Non Grant Funding	72.8%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	74.5%
Borrowing % of Non Grant Funding	27.2%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	25.5%
Grant Funding % of Total Funding	48.2%	58.3%	44.5%	34.9%	81.6%	91.8%	82.5%	80.1%	70.4%	94.4%	71.1%
<b>Borrowing</b>											
Total Borrowing Liability	8 431 613	1 259	-	691	11 357	38 749	-	20 170	-	629	349 414
Borrowing for the Financial Year	1 000 000	-	-	-	-	-	-	-	-	-	42 041
Cost of Borrowing for the Financial Year	1 643 865	2 904	30	1 573	13 623	49 812	1 960	9 926	7 150	755	134 063
Total Cost of Debt as a % of Total Borrowing Liability	19.5%	230.7%	.0%	227.7%	119.9%	128.6%	.0%	49.2%	.0%	120.0%	38.4%
Financing Cost % of Asset Base	3.0%	.4%	.0%	.7%	1.0%	1.2%	.8%	1.3%	4.3%	.6%	1.8%
Capital Charges % of Operating Expenditure	4.7%	1.0%	.0%	.9%	1.4%	5.6%	1.3%	2.5%	4.0%	1.4%	2.7%
Borrowing % of Total Assets	15.1%	.2%	.0%	.3%	.8%	.9%	.0%	2.6%	.0%	.5%	4.7%
Capital Charges to Own Revenue	5.6%	1.7%	.2%	2.0%	1.8%	11.2%	3.8%	3.1%	6.8%	10.6%	3.1%
Borrowed Funding of own Capital Expenditure	27.2%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Gearing	17.2%	.2%	.0%	.2%	.7%	.9%	.0%	2.6%	.0%	.4%	3.8%
Current Ratio	1.4	10.9	9.1	9.3	1.6	1.3	18.9	2.9	8	8.2	5.4
Liquidity Ratio	.6	2.1	8.3	6.9	.2	.6	6.6	.2	0	2.6	1.5
Finance charges and Depreciation/Total Revenue	9.7%	13.5%	22.4%	8.7%	6.8%	9.6%	8.7%	10.0%	10.2%	19.0%	10.3%
Debt coverage	18.6	9.8	1.4	7.4	25.5	17.2	4.6	56.7	12.6	4.8	19.0
<b>Capital Programme</b>											
<b>Capital Appropriations</b>											
<b>Trading Services</b>											
Total Appropriation - Electricity Infrastructure	2 421 029	680	-	7 090	26 123	276 389	-	300	-	-	164 374
Total Appropriation - Water Infrastructure	802 601	-	-	6 150	26 123	-	-	300	-	-	53 741
Total Appropriation - Waste Water Management	804 368	-	-	-	-	227 089	-	-	-	-	66 472
Total Appropriation - Waste Management	714 586	-	-	-	-	49 300	-	-	-	-	40 311
Total Appropriation - Waste Management	99 474	680	-	940	-	-	-	-	-	-	3 850
<b>Economic and Environmental</b>											
Total Appropriation - Planning and Development	2 165 019	39 362	63 622	33 379	34 535	274	18 950	27 774	16 878	11 587	269 052
Total Appropriation - Road Transport	318 289	101	-	33 379	-	274	-	5 128	-	15	45 257
Total Appropriation - Road Transport	1 838 413	39 261	63 622	-	33 812	-	18 950	22 646	16 878	11 572	221 445
Total Appropriation - Environmental Protection	8 317	-	-	-	723	-	-	-	-	-	2 350
<b>Governance and Administration</b>											
Community and Public Safety	628 057	210	4 620	1 295	875	24 500	3 792	583	-	238	64 442
Community and Public Safety	1 787 157	10 233	3 150	37 589	158 548	-	10 100	5 280	-	190	68 684
Other	108 900	-	-	-	3 051	-	-	564	-	250	4 830
<b>% Capital Appropriations measured against Total Capital</b>											
Trading Services	34.1%	1.3%	.0%	8.9%	11.7%	91.8%	.0%	9%	.0%	.0%	28.8%
% of Capital Budget - Electricity Infrastructure	11.3%	.0%	.0%	7.8%	11.7%	.0%	.0%	9%	.0%	.0%	9.4%
% of Capital Budget - Water Infrastructure	11.3%	.0%	.0%	.0%	.0%	75.4%	.0%	.0%	.0%	.0%	11.6%
% of Capital Budget - Waste Water Management	10.1%	.0%	.0%	.0%	.0%	16.4%	.0%	.0%	.0%	.0%	7.1%
% of Capital Budget - Waste Management	1.4%	1.3%	.0%	1.2%	.0%	.0%	.0%	.0%	.0%	.0%	.7%
<b>Economic and Environmental</b>											
Total Appropriation - Planning and Development	30.4%	78.0%	89.1%	42.1%	15.5%	.1%	57.7%	80.5%	100.0%	94.5%	47.1%
% of Capital Budget - Planning and Development	4.5%	.2%	.0%	42.1%	.0%	.1%	.0%	14.9%	.0%	.1%	7.9%
% of Capital Budget - Road Transport	25.9%	77.8%	89.1%	.0%	15.2%	.0%	57.7%	65.6%	100.0%	94.4%	38.8%
% of Capital Budget - Environmental Protection	.1%	.0%	.0%	.0%	.3%	.0%	.0%	.0%	.0%	.0%	.4%
<b>Governance and Administration</b>											
Community and Public Safety	8.8%	4%	6.5%	1.6%	4%	8.1%	11.5%	1.7%	.0%	1.9%	11.3%
Community and Public Safety	25.1%	20.3%	4.4%	47.4%	71.1%	.0%	30.8%	15.3%	.0%	1.5%	12.0%
Other	1.5%	.0%	.0%	.0%	1.4%	.0%	.0%	1.6%	.0%	2.0%	.8%
<b>Asset Management</b>											
Total Value of PPE	55 706 113	704 453	437 300	213 373	1 395 703	4 126 265	250 211	763 258	166 798	135 710	7 486 874
Capital Asset Renewal	3 376 270	34 718	500	23 500	795	78 788	22 730	19 036	7 723	434	472 909
Operational Repairs & Maintenance	4 576 285	16 476	7 904	10 688	39 985	1 236	0%	0%	0%	0%	132 542
Asset Renewal % of Depreciation	132.2%	89.0%	1.4%	160.9%	1.2%	0%	0%	0%	0%	0%	100.9%
R&M % of PPE	8.2%	2.3%	1.8%	5.0%	2.9%	1.9%	9.1%	2.5%	1.7%	.3%	1.8%
Asset Renewal and R&M as a % of PPE	14.3%	7.3%	1.9%	16.0%	2.9%	1.9%	9.1%	2.5%	6.3%	.3%	8.1%
Depreciation as % of Asset Base	4.6%	5.5%	8.0%	6.8%	4.6%	1.4%	5.4%	4.2%	8.2%	6.2%	6.3%
Repairs & Maintenance/Total Revenue	13.0%	5.6%	5.1%	6.0%	4.0%	8.8%	14.3%	4.9%	1.9%	1.0%	2.6%

**Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18**

	Location										
	ETH	KZN212	KZN213	KZN214	KZN216	DC21	KZN221	KZN222	KZN223	KZN224	KZN225
	eThekweni (H)	Umdoni (M)	Umzumbi (L)	uMuziwabantu (L)	Ray Nkonyeni (H)	Ugu (H)	uMshwathi (L)	uMngeni (M)	Mpofana (L)	Impendle (L)	Msunduzi (H)
<b>R thousands</b>											
<b>AVERAGE HOUSEHOLD BILLS</b>											
<b>Percentage Increases</b>											
Property rates	6.9%	.0%	.0%	.0%	.0%	.0%	6.0%	5.2%	.0%	6.0%	6.0%
Electricity: Basic levy	.0%	.0%	.0%	.0%	.0%	.0%	.0%	5.2%	.0%	.0%	6.8%
Electricity: Consumption	6.8%	.0%	.0%	.0%	.0%	.0%	.0%	5.2%	.0%	.0%	6.8%
Water: Basic levy	.0%	.0%	.0%	.0%	.0%	(99.3%)	.0%	.0%	.0%	.0%	6.0%
Water: Consumption	15.0%	.0%	.0%	.0%	.0%	(99.7%)	.0%	.0%	.0%	.0%	14.3%
Sanitation	9.9%	.0%	.0%	.0%	.0%	(99.7%)	.0%	.0%	.0%	.0%	6.0%
Refuse removal	9.9%	5.3%	.0%	.0%	.0%	.0%	6.0%	5.2%	.0%	93.7%	6.0%
Other	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
<b>Monthly Bill (Rand/cent)</b>											
Property rates	430.70	352.17	482 332.74	.00	.00	.00	470.83	3 999.71	.00	5 170 716.89	445.91
Electricity: Basic levy	.00	.00	.00	.00	.00	.00	.00	99.41	.00	.00	35.53
Electricity: Consumption	757.97	.00	.00	.00	.00	.00	.00	458.68	.00	.00	474.37
Water: Basic levy	.00	.00	.00	.00	.00	145.63	.00	.00	.00	.00	21.07
Water: Consumption	519.74	.00	.00	.00	.00	284.96	.00	.00	.00	.00	451.28
Sanitation	92.76	.00	.00	.00	.00	389.72	.00	.00	.00	.00	153.35
Refuse removal	79.49	708.98	1 666.67	.00	.00	.00	131.86	55.28	.00	76 964.17	99.18
Other	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00
<b>Total Monthly Bill (excluding VAT)</b>	<b>1 880.66</b>	<b>1 061.15</b>	<b>483 999.40</b>	<b>.00</b>	<b>.00</b>	<b>820.30</b>	<b>602.69</b>	<b>4 613.09</b>	<b>.00</b>	<b>5 247 681.07</b>	<b>1 680.70</b>
<b>SOCIAL PACKAGE</b>											
Total Number of Households	1 121 000	0	34 433	21 173	0	210	0	0	93	0	170 618
<b>Highest level of free service provided</b>											
Water (kilolitres per household per month)	6	0	0	0	0	0	0	0	0	0	6
Electricity (kwh per household per month)	0	50	181 500	175	0	0	50	100	50	50	70
<b>Number of Households receiving Free Basic Services</b>											
Water (6 kilolitres per household per month)	168 999	0	0	0	0	0	0	0	0	0	39 476
Sanitation (free minimum level service)	192 345	0	0	0	0	0	0	0	0	0	39 476
Electricity/Other energy (50kwh per household per month)	13 450	0	0	0	0	0	1 600	0	0	5	3 265
Refuse(removed at least once a week)	320 240	750	0	0	0	0	0	0	0	0	6 078
<b>Cost of Free Basic Services provided</b>	<b>1 526 495</b>	<b>3 704</b>	<b>-</b>	<b>2 902</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>617</b>	<b>3 575</b>	<b>168 346</b>
Water (6 kilolitres per household per month)	306 973	-	-	-	-	-	-	-	-	-	149 345
Sanitation (free minimum level service)	147 256	-	-	-	-	-	-	-	-	-	11 184
Electricity/Other energy (50kwh per household per month)	14 487	3 096	-	2 355	-	-	-	-	617	275	1 837
Refuse(removed at least once a week)	72 393	608	-	547	-	-	-	-	-	-	5 979
<b>Average Cost per Household Per Annum</b>	<b>3 885.16</b>	<b>810.81</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>55 000.00</b>	<b>5 612.97</b>
Water (6 kilolitres per household per month)	1 816.42	.00	.00	.00	.00	.00	.00	.00	.00	.00	3 783.18
Sanitation (free minimum level service)	765.58	.00	.00	.00	.00	.00	.00	.00	.00	.00	283.32
Electricity/Other energy (50kwh per household per month)	1 077.10	.00	.00	.00	.00	.00	.00	.00	.00	55 000.00	562.71
Refuse(removed at least once a week)	226.06	810.81	.00	.00	.00	.00	.00	.00	.00	.00	983.77
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	<b>656 588</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>221 578</b>
<b>Revenue cost of free services provided (excl property rates and other)</b>	<b>1 364 752</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>735</b>
Local Government Equitable Share	2 893 016	118 563	120 566	82 521	185 324	435 877	91 820	60 165	32 003	32 649	505 853



**Summarised Outcome: Municipal Budget a**

	KZN226	KZN227	DC22	KZN235	KZN237	KZN238	DC23	KZN241	KZN242	KZN244	KZN245
	Mkhambathini	Richmond	uMgungundlovu	Okhahlamba	Inkosi Langalibalele	Alfred Duma (H)	Uthukela	Endumeni	Nquthu	Msinga	Umvoti
	(M)	(L)	(M)	(L)	(M)	(M)	(M)	(M)	(L)	(L)	(M)
<b>R thousands</b>											
Total Operating Revenue	93 577	103 545	827 071	174 738	516 163	832 320	758 374	344 972	178 585	196 826	262 953
Total Operating Expenditure	112 650	124 459	808 648	183 018	499 914	995 475	720 109	341 564	179 596	234 673	299 897
Operating Performance Surplus / (Deficit)	(19 073)	(20 914)	18 423	(8 280)	16 248	(163 156)	38 265	3 407	(1 011)	(37 847)	(36 944)
Cash and Cash Equivalents at the Year End	58 573	19 684	99 212	20 169	(12 951)	226 571	1 249	62 469	244 642	171 461	(5 274)
Net Increase / (Decrease) in Cash held for the Year	10 905	(7 616)	5 169	(9 246)	8 338	(35 637)	52 393	13 115	9 493	170 961	(47 947)
Cash Backing / Surplus (Deficit) Reconciliation	57 408	33 635	451 930	9 062	83 803	68 958	2 187	30 106	106 088	(1 333)	1 273
Cash Coverage Ratio	10.7	2.5	1.7	1.7	(4)	3.7	0	2.6	21.9	15.0	(3)
<b>STATEMENT OF OPERATING PERFORMANCE</b>											
<b>Revenue</b>											
% Increase in Total Operating Revenue	7.7%	9.5%	14.2%	2.2%	(2.3%)	10.7%	10.1%	19.5%	4.4%	26.2%	63.9%
% Increase in Property Rates Revenue	6.2%	6.6%	0%	1.3%	(9.7%)	14.0%	0%	(2.6%)	14.8%	11.3%	9.6%
% Increase in Electricity Revenue	0%	0%	0%	0%	(4.0%)	8.3%	0%	16.1%	6.1%	0%	(16.6%)
% Increase in Water Revenue	0%	0%	34.4%	0%	0%	0%	6.0%	0%	0%	0%	0%
% Increase in Property Rates & Service Charges	6.2%	6.6%	34.0%	6.4%	(1.4%)	10.4%	10.2%	8.3%	10.1%	15.0%	(8.3%)
% Increase in Operating Grant Revenue	7.4%	10.4%	6.3%	(4%)	3.8%	8.2%	10.4%	74.4%	6.4%	19.6%	2 764.0%
% Increase in Capital Grant Revenue	(2.8%)	8.3%	21.4%	(43.3%)	(4.7%)	18.3%	11.0%	41.9%	(33.0%)	(100.0%)	27.5%
Collection Rate Including Other Revenue	112.1%	90.2%	73.1%	75.1%	83.5%	86.5%	39.1%	90.1%	95.7%	99.1%	99.0%
Annual Debtors Collection Rate (Payment Level %)	64.4%	73.0%	71.2%	77.4%	78.5%	87.4%	37.6%	89.8%	80.5%	75.8%	88.7%
Current Debtors Collection Rate	98.4%	73.0%	71.2%	77.4%	78.5%	87.4%	37.6%	89.8%	80.5%	75.8%	88.7%
Outstanding Debtors to Revenue	9.7%	38.3%	59.4%	23.2%	31.5%	16.1%	25.4%	5.2%	20.7%	0%	11.9%
O/S Service Debtors to Revenue	61.4%	218.8%	160.1%	117.6%	48.0%	24.5%	66.1%	7.8%	96.7%	0%	24.0%
<b>Expenditure</b>											
% Increase in Total Operating Expenditure	29.8%	19.0%	9.5%	7.4%	2.0%	28.5%	20.1%	14.5%	12.6%	10.9%	(13.4%)
% Increase in Employee Costs	(1%)	8.1%	9.7%	33.4%	17.4%	21.3%	12.8%	12.7%	5.8%	(29.6%)	13.9%
% Overtime measured against Employee Related Costs	3.5%	.5%	3.6%	2.4%	.7%	.8%	9.4%	2.0%	0%	3.0%	2.2%
% Increase in Electricity Bulk Purchases	0%	0%	0%	0%	14.5%	11.1%	0%	1.1%	(100.0%)	0%	5.2%
% Increase in Water Bulk Purchases	0%	0%	25.3%	0%	0%	0%	5.3%	0%	0%	0%	0%
Remuneration % of Oper Exp (excl debt impair and deprec)	30.6%	48.1%	37.9%	50.5%	34.1%	44.2%	54.7%	40.0%	43.9%	23.4%	50.3%
Contracted Services % of Oper Exp (excl debt impair and deprec)	0%	27.7%	24.4%	20.1%	6.7%	6.5%	23.7%	8.2%	5.0%	2.2%	10.0%
Debt Impairment % of Billable Revenue	4.7%	11.1%	31.8%	11.2%	2.1%	10.4%	46.8%	3.2%	6.2%	3.9%	14.2%
% Electricity Distribution Losses	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
% Water Distribution Losses	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Employee costs/Total Revenue	34.4%	47.9%	30.3%	46.2%	29.4%	40.0%	35.8%	38.1%	40.5%	26.7%	48.6%
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>											
<b>Capital Funding</b>											
Total Capital Budget	19 285	25 389	207 528	35 475	53 649	127 847	407 831	45 178	128 885	40 115	39 537
Internally Funded and Other	3 450	6 147	5 000	7 680	2 700	35 860	27	20 691	83 209	3 400	947
Grant Funding and Other	15 835	19 242	202 528	27 795	50 949	91 987	407 804	24 487	45 676	36 715	38 590
Internally Generated Funds % of Non Grant Funding	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Borrowing % of Non Grant Funding	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Grant Funding % of Total Funding	82.1%	75.8%	97.6%	78.4%	95.0%	72.0%	100.0%	54.2%	35.4%	91.5%	97.6%
<b>Borrowing</b>											
Total Borrowing Liability	-	-	206 767	9 879	10 090	5 543	-	-	-	-	-
Borrowing for the Financial Year	-	-	-	-	-	-	-	-	-	-	-
Cost of Borrowing for the Financial Year	196	30	31 189	7 023	3 502	1 068	561	-	-	-	-
Total Cost of Debt as a % of Total Borrowing Liability	0%	0%	15.1%	71.1%	34.7%	19.3%	0%	0%	0%	0%	0%
Financing Cost % of Asset Base	2%	0%	2.1%	1.9%	4%	.1%	0%	0%	0%	0%	0%
Capital Charges % of Operating Expenditure	2%	0%	3.9%	3.8%	.7%	.1%	.1%	0%	0%	0%	0%
Borrowing % of Total Assets	0%	0%	14.0%	2.7%	1.2%	.4%	0%	0%	0%	0%	0%
Capital Charges to Own Revenue	8%	.1%	9.3%	14.4%	1.0%	.2%	.2%	0%	0%	0%	0%
Borrowed Funding of own Capital Expenditure	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Gearing	0%	0%	11.2%	2.6%	1.2%	.4%	0%	0%	0%	0%	0%
Current Ratio	14.7	2.7	16.7	1.8	2.2	2.2	1.8	2.0	1.7	2.4	1.0
Liquidity Ratio	12.6	9	3.2	.6	(.2)	1.3	.4	1.5	6.0	.0	.3
Finance charges and Depreciation/Total Revenue	7.1%	18.7%	8.9%	12.2%	9.4%	22.5%	11.5%	1.6%	7.0%	4.8%	10.3%
Debt coverage	6.0	7.6	30.2	5.8	107.0	46.0	53.7	47.3	5.7	9.3	12.9
<b>Capital Programme</b>											
<b>Capital Appropriations</b>											
<b>Trading Services</b>											
Total Appropriation - Electricity Infrastructure	-	-	202 528	-	14 100	14 265	407 804	7 824	20 970	-	-
Total Appropriation - Electricity Infrastructure	-	-	-	-	14 100	10 460	-	4 994	19 000	-	-
Total Appropriation - Water Infrastructure	-	-	191 528	-	-	-	407 804	-	-	-	-
Total Appropriation - Waste Water Management	-	-	11 000	-	-	-	-	-	-	-	-
Total Appropriation - Waste Management	-	-	-	-	-	3 805	-	2 830	1 970	-	-
<b>Economic and Environmental</b>	9 383	18 758	-	32 995	37 149	42 141	-	25 868	65 537	-	34 912
Total Appropriation - Planning and Development	-	2 016	-	32 995	100	-	-	2 300	28 470	-	25
Total Appropriation - Road Transport	9 383	16 742	-	-	37 049	42 141	-	23 568	37 067	-	34 887
Total Appropriation - Environmental Protection	-	-	-	-	-	-	-	-	-	-	-
<b>Governance and Administration</b>	2 450	1 631	-	2 080	2 300	2 091	27	3 882	2 920	40 115	3 051
Community and Public Safety	7 452	5 000	5 000	400	100	39 350	-	7 604	39 458	-	1 574
Other	-	-	-	-	-	30 000	-	-	-	-	-
<b>% Capital Appropriations measured against Total Capital</b>											
Trading Services	0%	0%	97.6%	0%	26.3%	11.2%	100.0%	17.3%	16.3%	0%	0%
% of Capital Budget - Electricity Infrastructure	0%	0%	0%	0%	26.3%	8.2%	0%	11.1%	14.7%	0%	0%
% of Capital Budget - Water Infrastructure	0%	0%	92.3%	0%	0%	0%	100.0%	0%	0%	0%	0%
% of Capital Budget - Waste Water Management	0%	0%	5.3%	0%	0%	0%	0%	0%	0%	0%	0%
% of Capital Budget - Waste Management	0%	0%	0%	0%	0%	3.0%	0%	6.3%	1.5%	0%	0%
<b>Economic and Environmental</b>	48.7%	73.9%	0%	93.0%	69.2%	33.0%	0%	57.3%	50.8%	0%	88.3%
% of Capital Budget - Planning and Development	0%	7.9%	0%	93.0%	.2%	0%	0%	5.1%	22.1%	0%	.1%
% of Capital Budget - Road Transport	48.7%	65.9%	0%	0%	69.1%	33.0%	0%	52.2%	28.8%	0%	88.2%
% of Capital Budget - Environmental Protection	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
<b>Governance and Administration</b>	12.7%	6.4%	0%	5.9%	4.3%	1.6%	0%	8.6%	2.3%	100.0%	7.7%
Community and Public Safety	38.6%	19.7%	2.4%	1.1%	.2%	30.8%	0%	16.8%	30.6%	0%	4.0%
Other	0%	0%	0%	0%	0%	23.5%	0%	0%	0%	0%	0%
<b>Asset Management</b>											
Total Value of PPE	123 997	332 738	1 476 395	367 771	809 292	1 343 969	2 801 165	298 217	474 720	-	474 468
Capital Asset Renewal	10 241	20 241	202 528	-	-	3 460	-	8 065	-	-	-
Operational Repairs & Maintenance	8 890	45 719	-	-	-	78 012	41 457	9 183	-	-	-
Asset Renewal % of Depreciation	0%	52.9%	397.1%	0%	0%	1.9%	0%	144.6%	0%	0%	0%
R&M % of PPE	7.2%	13.7%	0%	0%	0%	5.8%	1.5%	3.1%	0%	0%	0%
Asset Renewal and R&M as a % of PPE	7.2%	16.8%	13.7%	0%	0%	6.1%	1.5%	5.8%	0%	0%	0%
Depreciation as % of Asset Base	5.2%	5.8%	3.5%	5.3%	5.9%	13.9%	3.1%	1.9%	2.6%	0%	5.7%
Repairs & Maintenance/Total Revenue	9.5%	44.2%	0%	0%	0%	9.4%	5.5%	2.7%	0%	0%	0%

**Summarised Outcome: Municipal Budget a**

	KZN226	KZN227	DC22	KZN235	KZN237	KZN238	DC23	KZN241	KZN242	KZN244	KZN245
	Mkhambathini	Richmond	uMgungundlovu	Okhahlamba	Inkosi Langalibalele	Alfred Duma (H)	Uthukela	Endumeni	Nquthu	Msinga	Umvoti
	(M)	(L)	(M)	(L)	(M)	(M)	(M)	(M)	(L)	(L)	(M)
<b>R thousands</b>											
<b>AVERAGE HOUSEHOLD BILLS</b>											
<b>Percentage Increases</b>											
Property rates	0%	0%	0%	5.2%	5.3%	0%	0%	5.0%	174.6%	0%	0%
Electricity: Basic levy	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	6.9%
Electricity: Consumption	0%	0%	0%	0%	6.8%	0%	0%	6.8%	1.5%	0%	6.8%
Water: Basic levy	0%	0%	0%	0%	0%	0%	6.0%	0%	0%	0%	0%
Water: Consumption	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Sanitation	0%	0%	0%	0%	0%	0%	6.0%	0%	0%	0%	0%
Refuse removal	0%	6.0%	0%	5.2%	5.3%	0%	0%	3.0%	4.0%	0%	5.2%
Other	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
<b>Monthly Bill (Rand/cent)</b>											
Property rates	451.25	323.79	0.00	0.01	187.91	4 556.00	0.00	413.51	3 382 426.88	0.00	0.00
Electricity: Basic levy	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	50 220.00	0.00	198.40
Electricity: Consumption	0.00	0.00	0.00	0.00	1 084.17	1 292.22	0.00	725.01	132 000.00	0.00	683.50
Water: Basic levy	0.00	0.00	0.00	0.00	0.00	0.00	10.96	0.00	0.00	0.00	0.00
Water: Consumption	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Sanitation	0.00	0.00	0.00	0.00	0.00	0.00	96.23	0.00	0.00	0.00	0.00
Refuse removal	0.00	45.28	0.00	108.78	94.74	627.47	0.00	149.18	2 600 000.00	0.00	160.18
Other	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total Monthly Bill (excluding VAT)</b>	<b>451.25</b>	<b>369.07</b>	<b>0.00</b>	<b>108.79</b>	<b>1 366.82</b>	<b>6 475.69</b>	<b>107.19</b>	<b>1 287.70</b>	<b>6 164 646.88</b>	<b>0.00</b>	<b>1 042.08</b>
<b>SOCIAL PACKAGE</b>											
Total Number of Households	15 594	22 124	0	0	0	20 071	165 876	0	0	0	18 504
<b>Highest level of free service provided</b>											
Water (kilolitres per household per month)	0	6	0	0	0	0	6	0	0	0	0
Electricity (kwh per household per month)	50	50	0	0	0	0	0	50	50	0	0
<b>Number of Households receiving Free Basic Services</b>											
Water (6 kilolitres per household per month)	0	0	0	0	0	0	0	0	0	0	0
Sanitation (free minimum level service)	0	0	0	0	0	0	0	0	0	0	0
Electricity/Other energy (50kwh per household per month)	0	0	0	0	0	0	0	0	0	0	649
Refuse(removed at least once a week)	0	0	0	0	0	0	0	0	0	0	1 000
<b>Cost of Free Basic Services provided</b>	-	-	-	2 254	10 000	-	-	4	-	-	757
Water (6 kilolitres per household per month)	-	-	-	-	-	-	-	-	-	-	-
Sanitation (free minimum level service)	-	-	-	-	-	-	-	-	-	-	-
Electricity/Other energy (50kwh per household per month)	-	-	-	-	6 134	-	-	2	-	-	757
Refuse(removed at least once a week)	-	-	-	-	3 866	-	-	2	-	-	-
<b>Average Cost per Household Per Annum</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>1 166.31</b>
Water (6 kilolitres per household per month)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Sanitation (free minimum level service)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Electricity/Other energy (50kwh per household per month)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1 166.31
Refuse(removed at least once a week)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	-	-	-	-	-	-	-	-	-	-	-
Revenue cost of free services provided (excl property rates and other)	-	-	-	-	-	-	-	-	564	-	-
Local Government Equitable Share	55 546	62 473	483 964	110 874	155 907	206 663	397 482	41 599	122 365	145 573	112 887

**Summarised Outcome: Municipal Budget a**

	DC24	KZN252	KZN253	KZN254	DC25	KZN261	KZN262	KZN263	KZN265	KZN266	DC26
	Umzinyathi	Newcastle	Emadlangeni	Dannhauser	Amajuba	eDumbe	uPhongolo	Abaqulusi	Nongoma	Ulundi	Zululand
	(L)	(H)	(L)	(L)	(L)	(L)	(L)	(L)	(L)	(L)	(M)
<b>R thousands</b>											
Total Operating Revenue	420 804	1 768 721	75 347	192 547	189 318	125 707	227 291	517 105	173 695	307 201	562 673
Total Operating Expenditure	423 579	2 234 510	74 447	219 189	231 651	123 998	263 912	540 078	164 775	342 860	624 184
Operating Performance Surplus / (Deficit)	(2 775)	(465 788)	900	(26 642)	(42 333)	1 710	(36 620)	(22 973)	8 920	(35 659)	(61 511)
Cash and Cash Equivalents at the Year End	75 224	1 265	5 920	61 148	(25 886)	18 446	4 719	11 707	3 870	9 956	50 000
Net Increase / (Decrease) in Cash held for the Year	50 224	(31 986)	(3 778)	48 244	(46 894)	18 432	3 116	(2)	(6 622)	6 456	49 239
Cash Backing / Surplus (Deficit) Reconciliation	13 907	16 344	10 702	93 231	13 461	27 002	41 252	(32 848)	6 312	14 991	23 446
Cash Coverage Ratio	2.8	0	1.3	3.9	(2.0)	2.2	.3	.4	.3	.4	1.2
<b>STATEMENT OF OPERATING PERFORMANCE</b>											
<b>Revenue</b>											
% Increase in Total Operating Revenue	4.6%	1.5%	(2.2%)	58.3%	4.6%	11.6%	8.9%	6.7%	(2.4%)	(4.3%)	1.6%
% Increase in Property Rates Revenue	0%	4.4%	13.6%	(6.9%)	0%	20.2%	9.9%	6.4%	5.2%	(12.4%)	0%
% Increase in Electricity Revenue	0%	(1.0%)	8.8%	0%	0%	21.7%	6.8%	(9.2%)	0%	(19.6%)	0%
% Increase in Water Revenue	(31.0%)	(6.3%)	0%	0%	2.8%	0%	0%	30.2%	0%	0%	5.2%
% Increase in Property Rates & Service Charges	(23.2%)	(3.3%)	10.9%	(8.7%)	2.8%	18.0%	8.0%	(5.6%)	5.3%	(15.2%)	5.2%
% Increase in Operating Grant Revenue	11.7%	11.5%	11.8%	1 197.6%	4.6%	4.7%	9.4%	23.8%	(2.0%)	8.4%	11.0%
% Increase in Capital Grant Revenue	(24.2%)	(30.8%)	(28.8%)	(3.1%)	0%	(100.0%)	(3.9%)	0%	6.7%	(15.8%)	4.4%
Collection Rate Including Other Revenue	69.8%	82.1%	63.5%	140.6%	53.6%	99.0%	80.1%	88.7%	67.8%	90.7%	65.5%
Annual Debtors Collection Rate (Payment Level %)	57.8%	82.2%	57.6%	60.8%	46.3%	95.6%	77.1%	93.7%	60.1%	88.8%	54.2%
Current Debtors Collection Rate	57.8%	84.7%	57.6%	60.8%	46.3%	95.6%	77.1%	93.7%	60.1%	88.8%	54.2%
Outstanding Debtors to Revenue	11.4%	19.1%	11.5%	17.8%	28.3%	53.5%	30.4%	17.7%	16.5%	15.3%	6.6%
O/S Service Debtors to Revenue	78.5%	25.8%	21.4%	176.5%	189.7%	143.6%	81.0%	25.9%	113.6%	33.0%	99.1%
<b>Expenditure</b>											
% Increase in Total Operating Expenditure	15.6%	23.0%	(3.3%)	86.6%	10.9%	5.2%	20.9%	(8.9%)	4.8%	17.5%	16.0%
% Increase in Employee Costs	30.5%	4.4%	(10.1%)	1%	1.4%	3.0%	16.9%	7.5%	45.7%	(7.4%)	6.2%
% Overtime measured against Employee Related Costs	2.7%	3.7%	1.0%	2.8%	7.4%	1.9%	3.1%	9.2%	3.7%	1.9%	0%
% Increase in Electricity Bulk Purchases	0%	5.3%	(10.8%)	0%	0%	(10.7%)	0%	(100.0%)	0%	0%	0%
% Increase in Water Bulk Purchases	31.7%	15.5%	0%	0%	(18.9%)	0%	0%	0%	0%	0%	5.2%
Remuneration % of Oper Exp (excl debt impair and deprec)	43.0%	34.8%	46.9%	19.5%	43.3%	47.5%	37.8%	31.3%	52.6%	42.3%	34.2%
Contracted Services % of Oper Exp (excl debt impair and deprec)	22.3%	2.3%	1.4%	26.4%	11.3%	7.3%	9.3%	0%	15.2%	23.1%	33.4%
Debt Impairment % of Billable Revenue	20.6%	12.5%	3.8%	0%	0%	23.3%	18.4%	2%	6.9%	3.5%	31.2%
% Electricity Distribution Losses	0%	2.8%	0%	0%	0%	0%	0%	0%	0%	0%	0%
% Water Distribution Losses	0%	32.7%	0%	0%	0%	0%	0%	0%	0%	0%	3.6%
Employee costs/Total Revenue	37.7%	30.4%	40.2%	20.0%	45.4%	40.0%	39.2%	28.5%	47.9%	39.4%	32.4%
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>											
<b>Capital Funding</b>											
Total Capital Budget	428 459	205 576	16 147	77 132	127 206	41 414	67 471	41 284	55 206	48 335	408 113
Internally Funded and Other	155 918	43 150	900	32 641	348	-	7 967	4 850	8 920	-	-
Grant Funding and Other	272 541	162 426	15 247	44 492	126 858	41 414	34 904	36 434	46 286	48 335	408 113
Internally Generated Funds % of Non Grant Funding	100.0%	100.0%	100.0%	50.5%	100.0%	0%	24.5%	100.0%	100.0%	0%	0%
Borrowing % of Non Grant Funding	0%	0%	0%	49.5%	0%	0%	75.5%	0%	0%	0%	0%
Grant Funding % of Total Funding	63.6%	79.0%	94.4%	16.2%	99.7%	100.0%	51.7%	88.3%	83.8%	100.0%	100.0%
<b>Borrowing</b>											
Total Borrowing Liability	-	373 941	516	56 752	8 193	-	5 000	-	-	-	-
Borrowing for the Financial Year	-	-	-	32 000	-	-	24 600	-	-	-	-
Cost of Borrowing for the Financial Year	-	75 979	168	5 803	764	150	5 910	-	200	-	-
Total Cost of Debt as a % of Total Borrowing Liability	0%	20.3%	32.6%	10.2%	9.3%	0%	118.2%	0%	0%	0%	0%
Financing Cost % of Asset Base	0%	1.1%	1%	1.6%	2%	1%	1.1%	0%	1%	0%	0%
Capital Charges % of Operating Expenditure	0%	3.4%	2%	2.6%	3%	1%	2.2%	0%	1%	0%	0%
Borrowing % of Total Assets	0%	5.5%	3%	16.1%	1.7%	0%	1.0%	0%	0%	0%	0%
Capital Charges to Own Revenue	0%	5.5%	4%	5.5%	2.0%	3%	6.0%	0%	6%	0%	0%
Borrowed Funding of own Capital Expenditure	0%	0%	0%	0%	0%	0%	15.4%	0%	0%	0%	0%
Gearing	0%	5.3%	3%	14.8%	1.0%	0%	8%	0%	0%	0%	0%
Current Ratio	1.4	1.2	1.7	4.0	2.4	1.6	4.3	.8	1.9	1.4	1.5
Liquidity Ratio	.7	0	7	2.5	5	.3	.3	.1	.2	.2	.9
Finance charges and Depreciation/Total Revenue	9.8%	32.2%	11.1%	11.7%	17.9%	5.9%	6.8%	11.9%	2.9%	16.8%	14.8%
Debt coverage	3.2	33.5	29.2	12.0	5.3	110.6	7.7	196.5	15.9	155.7	18.1
<b>Capital Programme</b>											
<b>Capital Appropriations</b>											
<b>Trading Services</b>											
Total Appropriation - Electricity Infrastructure	272 541	85 500	-	-	126 858	13 300	9 790	3 250	-	18 000	408 113
Total Appropriation - Water Infrastructure	-	-	-	-	126 858	13 300	9 750	3 000	-	18 000	-
Total Appropriation - Waste Water Management	233 280	85 500	-	-	-	-	-	250	-	-	408 113
Total Appropriation - Waste Management	39 261	-	-	-	-	-	-	-	-	-	-
Total Appropriation - Waste Management	-	-	-	-	-	-	40	-	-	-	-
<b>Economic and Environmental</b>											
Total Appropriation - Planning and Development	200	116 436	15 247	75 600	-	26 874	36 430	36 434	54 786	25 450	-
Total Appropriation - Road Transport	-	116 436	15 247	-	-	26 874	9 600	36 434	54 786	25 450	-
Total Appropriation - Environmental Protection	-	-	-	-	-	-	-	-	-	-	-
<b>Governance and Administration</b>											
Community and Public Safety	155 518	1 000	650	1 252	348	1 240	16 217	1 150	420	-	-
Other	200	2 640	250	280	-	-	5 034	450	-	4 885	-
<b>% Capital Appropriations measured against Total Capital</b>											
Trading Services	63.6%	41.6%	0%	0%	99.7%	32.1%	14.5%	7.9%	0%	37.2%	100.0%
% of Capital Budget - Electricity Infrastructure	0%	0%	0%	0%	0%	99.7%	32.1%	14.5%	7.3%	0%	37.2%
% of Capital Budget - Water Infrastructure	54.4%	41.6%	0%	0%	0%	0%	0%	6%	0%	0%	100.0%
% of Capital Budget - Waste Water Management	9.2%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
% of Capital Budget - Waste Management	0%	0%	0%	0%	0%	0%	1%	0%	0%	0%	0%
<b>Economic and Environmental</b>											
Total Appropriation - Planning and Development	0%	56.6%	94.4%	98.0%	0%	64.9%	54.0%	88.3%	99.2%	52.7%	0%
% of Capital Budget - Planning and Development	0%	0%	0%	98.0%	0%	0%	39.8%	0%	0%	0%	0%
% of Capital Budget - Road Transport	0%	56.6%	94.4%	0%	0%	64.9%	14.2%	88.3%	99.2%	52.7%	0%
% of Capital Budget - Environmental Protection	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
<b>Governance and Administration</b>											
Community and Public Safety	36.3%	5%	4.0%	1.6%	3%	3.0%	24.0%	2.8%	8%	0%	0%
Other	0%	1.3%	1.5%	4%	0%	0%	7.5%	1.1%	0%	10.1%	0%
<b>Asset Management</b>											
Total Value of PPE	277 115	6 840 820	167 472	352 085	494 599	247 550	523 035	1 608 345	334 987	122 156	3 477 830
Capital Asset Renewal	151 344	66 500	-	-	-	9 374	-	3 000	-	-	-
Operational Repairs & Maintenance	-	68 123	-	-	-	2 589	12 930	14 357	2 430	9 303	36 203
Asset Renewal % of Depreciation	365.8%	12.7%	0%	0%	0%	129.2%	0%	4.9%	0%	0%	0%
R&M % of PPE	0%	1.0%	0%	0%	0%	1.0%	2.5%	9%	7%	7.6%	1.0%
Asset Renewal and R&M as a % of PPE	54.6%	2.0%	0%	0%	0%	4.8%	2.5%	1.1%	7%	7.6%	1.0%
Depreciation as % of Asset Base	14.9%	7.7%	4.9%	6.4%	6.7%	2.9%	2.4%	3.8%	1.5%	42.2%	2.4%
Repairs & Maintenance/Total Revenue	0%	3.9%	0%	0%	0%	2.1%	5.7%	2.8%	1.4%	3.0%	6.4%

**Summarised Outcome: Municipal Budget a**

	DC24	KZN252	KZN253	KZN254	DC25	KZN261	KZN262	KZN263	KZN265	KZN266	DC26
	Umzinyathi	Newcastle	Emadlangeni	Dannhauser	Amajuba	eDumbe	uPhongolo	Abaqulusi	Nongoma	Ulundi	Zululand
	(L)	(H)	(L)	(L)	(L)	(L)	(L)	(L)	(L)	(L)	(M)
<b>R thousands</b>											
<b>AVERAGE HOUSEHOLD BILLS</b>											
<b>Percentage Increases</b>											
Property rates	0%	7.2%	5.3%	0%	0%	0%	7.7%	5.0%	0%	0%	0%
Electricity: Basic levy	0%	7.2%	0%	0%	0%	0%	6.8%	6.8%	0%	0%	0%
Electricity: Consumption	0%	8.0%	0%	0%	0%	0%	6.6%	6.8%	0%	0%	0%
Water: Basic levy	0%	7.2%	0%	0%	0%	0%	0%	5.0%	0%	0%	10.0%
Water: Consumption	0%	7.2%	0%	0%	0%	0%	0%	5.0%	0%	0%	10.0%
Sanitation	0%	7.2%	0%	0%	0%	0%	0%	5.0%	0%	0%	21.0%
Refuse removal	0%	7.2%	5.3%	0%	0%	0%	5.3%	5.0%	0%	0%	0%
Other	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
<b>Monthly Bill (Rand/cent)</b>											
Property rates	.00	479.19	624.82	.00	.00	521.68	690.76	334.83	.00	150.00	.00
Electricity: Basic levy	.00	208.04	.00	.00	.00	167.81	307.49	78.59	.00	.00	.00
Electricity: Consumption	.00	599.12	.00	.00	.00	1 856.53	645.00	823.97	.00	.00	.00
Water: Basic levy	.00	47.29	.00	.00	.00	.00	.00	44.86	.00	.00	7.89
Water: Consumption	197.59	269.18	.00	.00	.00	.00	.00	263.22	.00	.00	206.34
Sanitation	95.29	224.56	.00	.00	.00	.00	.00	135.67	.00	.00	107.66
Refuse removal	.00	131.32	82.85	.00	.00	111.63	154.41	97.52	.00	.00	.00
Other	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00
<b>Total Monthly Bill (excluding VAT)</b>	<b>292.89</b>	<b>1 958.71</b>	<b>707.67</b>	<b>.00</b>	<b>.00</b>	<b>2 657.65</b>	<b>1 797.66</b>	<b>1 778.68</b>	<b>.00</b>	<b>150.00</b>	<b>321.89</b>
<b>SOCIAL PACKAGE</b>											
Total Number of Households	111 792	272 690	0	20 439	129 808	17 106	0	45 511	42 151	0	17 436
<b>Highest level of free service provided</b>											
Water (kilolitres per household per month)	0	0	513	0	0	6	0	6	0	0	0
Electricity (kwh per household per month)	0	0	50	0	0	20	0	50	0	0	0
<b>Number of Households receiving Free Basic Services</b>											
Water (6 kilolitres per household per month)	97 125	19 100	0	0	0	0	0	0	0	0	12 760
Sanitation (free minimum level service)	88 617	19 100	0	0	0	0	0	0	0	0	0
Electricity/Other energy (50kwh per household per month)	0	19 100	430 055	620	0	0	0	0	0	0	0
Refuse(removed at least once a week)	0	19 100	18 954	0	0	0	0	0	0	0	0
<b>Cost of Free Basic Services provided</b>	<b>7 600</b>	<b>70 854</b>	<b>449</b>	<b>600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>16 983</b>	<b>-</b>	<b>-</b>	<b>4 425</b>
Water (6 kilolitres per household per month)	7 600	15 249	-	-	-	-	-	2 163	-	-	4 425
Sanitation (free minimum level service)	-	21 584	-	-	-	-	-	6 044	-	-	-
Electricity/Other energy (50kwh per household per month)	-	3 581	430	600	-	-	-	3 568	-	-	-
Refuse(removed at least once a week)	-	30 441	19	-	-	-	-	5 208	-	-	-
<b>Average Cost per Household Per Annum</b>	<b>78.25</b>	<b>3 709.66</b>	<b>2.00</b>	<b>967.74</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>346.75</b>
Water (6 kilolitres per household per month)	78.25	798.38	.00	.00	.00	.00	.00	.00	.00	.00	346.75
Sanitation (free minimum level service)	.00	1 130.04	.00	.00	.00	.00	.00	.00	.00	.00	.00
Electricity/Other energy (50kwh per household per month)	.00	187.48	1.00	967.74	.00	.00	.00	.00	.00	.00	.00
Refuse(removed at least once a week)	.00	1 593.76	1.00	.00	.00	.00	.00	.00	.00	.00	.00
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	<b>7 600</b>	<b>70 854</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4 425</b>
Revenue cost of free services provided (excl property rates and other)	-	-	-	-	-	1 472	-	-	-	1 136	-
Local Government Equitable Share	325 057	341 408	27 305	82 343	148 705	66 301	119 730	130 276	136 733	143 729	424 766

**Summarised Outcome: Municipal Budget a**

	KZN271 Umhlabuyalingana (M)	KZN272 Jozini (L)	KZN275 Mtubatuba (L)	KZN276 Hlabisa Big Five (L)	DC27 Umkhanyakude (M)	KZN281 Mfotzi (M)	KZN282 uMhlatuze (H)	KZN284 uMlalazi (L)	KZN285 Mthonjaneni (L)	KZN286 Nkandla (M)
<b>R thousands</b>										
Total Operating Revenue	185 561	224 318	219 659	132 085	455 028	147 527	3 054 874	360 201	128 221	136 655
Total Operating Expenditure	184 497	233 773	213 536	129 578	455 028	143 266	3 016 497	406 349	124 600	139 386
Operating Performance Surplus / (Deficit)	1 064	(9 455)	6 122	2 507	-	4 261	38 377	(46 148)	3 620	(2 731)
Cash and Cash Equivalents at the Year End	55 101	19 294	30 822	7 222	28 402	3 937	638 788	37 630	2 897	3 632
Net Increase / (Decrease) in Cash held for the Year	28 156	(2 206)	22 528	3 955	(6 224)	2 058	171 912	(21 897)	9 448	2 825
Cash Backing / Surplus (Deficit) Reconciliation	45 650	44 359	45 219	13 174	213 953	5 635	180 663	3 374	43 421	15 079
Cash Coverage Ratio	4.7	1.3	2.2	.8	9	4	3.2	1.4	.3	4
<b>STATEMENT OF OPERATING PERFORMANCE</b>										
<b>Revenue</b>										
% Increase in Total Operating Revenue	5.9%	13.7%	8.3%	(8%)	14.2%	8.2%	5.5%	5.5%	(11.3%)	4.4%
% Increase in Property Rates Revenue	0%	16.9%	5.2%	21.7%	0%	80.7%	4.8%	1.1%	5.2%	14.5%
% Increase in Electricity Revenue	0%	0%	0%	0%	83.4%	0%	3.2%	10.1%	14.0%	(8.2%)
% Increase in Water Revenue	0%	0%	0%	0%	38.6%	0%	9.0%	0%	0%	0%
% Increase in Property Rates & Service Charges	2.4%	20.2%	3.8%	21.0%	48.0%	77.3%	4.3%	2.4%	12.2%	2.0%
% Increase in Operating Grant Revenue	8.9%	12.1%	9.6%	(7.0%)	14.2%	19.3%	9.3%	4.6%	1%	8.5%
% Increase in Capital Grant Revenue	(13.6%)	(30.8%)	(38.1%)	(3.1%)	3.1%	(43.9%)	(12.3%)	18.2%	24.6%	115.6%
Collection Rate Including Other Revenue	76.0%	50.1%	55.3%	62.6%	116.7%	96.8%	94.1%	103.6%	98.3%	88.1%
Annual Debtors Collection Rate (Payment Level %)	64.0%	38.4%	51.7%	65.0%	96.6%	92.1%	91.9%	83.1%	74.8%	69.2%
Current Debtors Collection Rate	64.0%	38.4%	51.7%	65.0%	106.9%	92.1%	91.9%	83.1%	94.7%	84.1%
Outstanding Debtors to Revenue	11.0%	32.1%	18.9%	27.7%	83.1%	5.1%	16.0%	6.5%	24.1%	17.9%
O/S Service Debtors to Revenue	98.3%	204.2%	84.9%	182.8%	714.9%	65.7%	19.0%	17.1%	74.7%	64.9%
<b>Expenditure</b>										
% Increase in Total Operating Expenditure	5.4%	17.8%	11.0%	(2.6%)	14.2%	19.4%	4.6%	5.6%	2.2%	13.5%
% Increase in Employee Costs	14.2%	43.2%	24.9%	9.4%	16.1%	32.1%	11.5%	6.8%	3.8%	2.9%
% Overtime measured against Employee Related Costs	1.8%	0%	1.7%	8%	1.4%	3.0%	7.7%	2.5%	2.6%	1.3%
% Increase in Electricity Bulk Purchases	0%	0%	0%	0%	(100.0%)	0%	(4.9%)	3.7%	2.9%	(14.3%)
% Increase in Water Bulk Purchases	0%	0%	0%	0%	(100.0%)	0%	(20.4%)	0%	0%	0%
Remuneration % of Oper Exp (excl debt impair and deprec)	44.7%	37.6%	48.0%	57.0%	39.0%	40.3%	31.1%	39.0%	41.5%	35.0%
Contracted Services % of Oper Exp (excl debt impair and deprec)	19.3%	22.0%	23.6%	9.4%	15.5%	26.9%	12.0%	21.8%	15.5%	18.8%
Debt Impairment % of Billable Revenue	49.8%	22.3%	24.6%	34.9%	10.9%	6.6%	1.0%	36.3%	5.6%	9.3%
% Electricity Distribution Losses	0%	0%	0%	0%	0%	0%	9.0%	0%	0%	0%
% Water Distribution Losses	0%	0%	0%	0%	0%	0%	32.8%	0%	0%	0%
Employee costs/Total Revenue	35.9%	34.5%	38.6%	49.4%	34.9%	38.4%	26.6%	33.8%	37.9%	31.5%
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>										
<b>Capital Funding</b>										
Total Capital Budget	53 329	48 306	34 943	23 400	266 059	28 734	525 161	74 043	36 339	56 200
Internally Funded and Other	1 064	11 619	5 335	2 400	11 200	4 261	85 937	10 000	3 590	6 255
Grant Funding and Other	52 265	36 687	29 608	21 000	254 859	24 473	129 224	64 043	32 749	49 945
Internally Generated Funds % of Non Grant Funding	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	21.7%	100.0%	100.0%	100.0%
Borrowing % of Non Grant Funding	0%	0%	0%	0%	0%	0%	78.3%	0%	0%	0%
Grant Funding % of Total Funding	98.0%	75.9%	84.7%	89.7%	95.8%	85.2%	24.6%	86.5%	90.1%	88.9%
<b>Borrowing</b>										
Total Borrowing Liability	-	-	-	-	7 558	-	608 787	3 212	-	-
Borrowing for the Financial Year	-	-	-	-	-	-	310 000	-	-	-
Cost of Borrowing for the Financial Year	-	15	1 500	220	2 998	1 222	224 028	686	-	-
Total Cost of Debt as a % of Total Borrowing Liability	0%	0%	0%	0%	39.7%	20.8%	36.8%	21.4%	0%	0%
Financing Cost % of Asset Base	0%	0%	0%	0%	2%	4%	4.1%	1%	0%	0%
Capital Charges % of Operating Expenditure	0%	0%	0%	0%	7%	9%	7.4%	2%	0%	0%
Borrowing % of Total Assets	0%	0%	0%	0%	4%	2.0%	11.0%	4%	0%	0%
Capital Charges to Own Revenue	0%	0%	2.3%	8%	5.0%	9.1%	8.3%	4%	0%	0%
Borrowed Funding of own Capital Expenditure	0%	0%	0%	0%	0%	0%	78.3%	0%	0%	0%
Gearing	0%	0%	0%	0%	4%	2.0%	11.4%	4%	0%	0%
Current Ratio	7.0	4.8	10.8	2.7	3.2	2.1	1.8	1.2	3.9	1.8
Liquidity Ratio	5.0	1.4	4.6	5	2	7	1.0	7	1.8	2
Finance charges and Depreciation/Total Revenue	13.4%	9.0%	12.1%	6.3%	9.5%	1.7%	14.5%	13.2%	4.1%	9.5%
Debt coverage	16.5	13.0	20.1	42.5	9.1	9.3	12.6	23.1	43.0	44.7
<b>Capital Programme</b>										
<b>Capital Appropriations</b>										
<b>Trading Services</b>	18 300	-	800	-	254 859	-	204 068	3 190	16 340	18 790
Total Appropriation - Electricity Infrastructure	18 000	-	-	-	-	-	85 472	1 870	15 840	18 000
Total Appropriation - Water Infrastructure	-	-	-	-	167 709	-	68 773	-	-	-
Total Appropriation - Waste Water Management	-	-	-	-	87 150	-	48 123	-	-	-
Total Appropriation - Waste Management	300	-	800	-	-	-	1 700	1 320	500	790
<b>Economic and Environmental</b>	21 400	36 687	30 843	7 600	-	17 370	137 876	28 066	18 409	22 795
Total Appropriation - Planning and Development	700	-	-	2 600	-	200	3 953	300	-	100
Total Appropriation - Road Transport	20 700	36 687	30 843	5 000	-	17 170	133 723	27 766	18 409	22 695
Total Appropriation - Environmental Protection	-	-	-	-	-	-	200	-	-	-
<b>Governance and Administration</b>	350	11 619	2 100	650	11 200	3 259	102 236	2 740	315	2 270
Community and Public Safety	13 279	-	1 200	15 150	-	8 105	80 981	40 047	1 275	12 345
Other	-	-	-	-	-	-	-	-	-	-
<b>% Capital Appropriations measured against Total Capital</b>										
Trading Services	34.3%	0%	2.3%	0%	95.8%	0%	38.9%	4.3%	45.0%	33.4%
% of Capital Budget - Electricity Infrastructure	33.8%	0%	0%	0%	0%	0%	16.3%	2.5%	43.6%	32.0%
% of Capital Budget - Water Infrastructure	0%	0%	0%	0%	63.0%	0%	13.1%	0%	0%	0%
% of Capital Budget - Waste Water Management	0%	0%	0%	0%	32.8%	0%	9.2%	0%	0%	0%
% of Capital Budget - Waste Management	6%	0%	2.3%	0%	0%	0%	3%	1.8%	1.4%	1.4%
<b>Economic and Environmental</b>	40.1%	75.9%	88.3%	32.5%	0%	60.5%	26.3%	37.9%	50.7%	40.6%
% of Capital Budget - Planning and Development	1.3%	0%	0%	11.1%	0%	7%	8%	4%	0%	2%
% of Capital Budget - Road Transport	38.8%	75.9%	88.3%	21.4%	0%	59.8%	25.5%	37.5%	50.7%	40.4%
% of Capital Budget - Environmental Protection	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
<b>Governance and Administration</b>	7%	24.1%	6.0%	2.8%	4.2%	11.3%	19.5%	3.7%	9%	4.0%
Community and Public Safety	24.9%	0%	3.4%	64.7%	0%	28.2%	15.4%	54.1%	3.5%	22.0%
Other	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
<b>Asset Management</b>										
Total Value of PPE	250 015	339 473	437 557	306 065	1 793 746	294 341	5 515 086	895 360	281 254	374 612
Capital Asset Renewal	-	-	26 204	-	-	-	168 369	14 720	-	-
Operational Repairs & Maintenance	4 990	16 615	4 235	5 572	-	6 900	608 208	24 992	3 243	8 500
Asset Renewal % of Depreciation	0%	0%	104.8%	0%	0%	0%	44.8%	31.1%	0%	0%
R&M % of PPE	2.0%	4.9%	1.0%	1.8%	0%	2.3%	11.0%	2.8%	1.2%	2.3%
Asset Renewal and R&M as a % of PPE	2.0%	4.9%	7.0%	1.8%	0%	2.3%	14.1%	4.4%	1.2%	2.3%
Depreciation as % of Asset Base	10.0%	5.9%	5.7%	2.6%	2.3%	7%	6.8%	5.3%	1.9%	3.5%
Repairs & Maintenance/Total Revenue	2.7%	7.4%	1.9%	4.2%	0%	4.7%	19.9%	6.9%	2.5%	6.2%

**Summarised Outcome: Municipal Budget a**

	KZN271 Umhlabuyalinga na (M)	KZN272 Jozini (L)	KZN275 Mtubatuba (L)	KZN276 Hlabisa Big Five (L)	DC27 Umkhanyakude (M)	KZN281 Mfobozi (M)	KZN282 uMhlatuze (H)	KZN284 uMlalazi (L)	KZN285 Mthonjaneni (L)	KZN286 Nkandla (M)
<b>R thousands</b>										
<b>AVERAGE HOUSEHOLD BILLS</b>										
<b>Percentage Increases</b>										
Property rates	0%	0%	5.2%	3 006 375.0%	0%	0%	6.7%	0%	6.0%	0%
Electricity: Basic levy	0%	0%	0%	0%	0%	0%	0%	0%	6.0%	0%
Electricity: Consumption	0%	0%	0%	0%	0%	0%	5.5%	0%	6.0%	0%
Water: Basic levy	0%	0%	0%	0%	0%	0%	7.0%	0%	0%	0%
Water: Consumption	0%	0%	0%	0%	0%	0%	7.0%	0%	0%	0%
Sanitation	0%	0%	0%	0%	0%	0%	7.0%	0%	0%	0%
Refuse removal	0%	0%	5.2%	456 900.0%	0%	0%	8.0%	0%	6.0%	0%
Other	0%	0%	(20.1%)	0%	0%	0%	0%	0%	0%	0%
<b>Monthly Bill (Rand/cent)</b>										
Property rates	.00	.00	3 340 045.00	1 202.59	.00	.00	393.54	.00	251.86	.00
Electricity: Basic levy	.00	.00	.00	.00	.00	.00	.00	.00	64.65	.00
Electricity: Consumption	.00	.00	.00	.00	.00	.00	793.70	.00	529.17	.00
Water: Basic levy	.00	.00	.00	.00	.00	.00	21.69	.00	.00	.00
Water: Consumption	.00	.00	.00	.00	.00	.00	206.45	.00	.00	.00
Sanitation	.00	.00	.00	.00	.00	.00	176.76	.00	.00	.00
Refuse removal	.00	.00	457 652.00	182.80	.00	.00	129.86	.00	61.58	.00
Other	.00	.00	170 143.00	.00	.00	.00	.00	.00	.00	.00
<b>Total Monthly Bill (excluding VAT)</b>	<b>.00</b>	<b>.00</b>	<b>3 967 840.00</b>	<b>1 385.39</b>	<b>.00</b>	<b>.00</b>	<b>1 722.00</b>	<b>.00</b>	<b>907.25</b>	<b>.00</b>
<b>SOCIAL PACKAGE</b>										
Total Number of Households	172 077	38 849	134 950	8 740	150 735	0	103 289	0	0	0
<b>Highest level of free service provided</b>										
Water (kilolitres per household per month)	0	0	0	4	0	0	6	0	0	0
Electricity (kwh per household per month)	50	0	0	0	0	50	50	50	0	0
<b>Number of Households receiving Free Basic Services</b>										
Water (6 kilolitres per household per month)	0	0	0	0	0	0	55 743	0	0	0
Sanitation (free minimum level service)	0	0	0	0	0	0	41 201	0	0	0
Electricity/Other energy (50kwh per household per month)	520	0	0	0	0	0	475	0	0	0
Refuse(removed at least once a week)	0	0	0	0	0	0	29 049	0	0	0
<b>Cost of Free Basic Services provided</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6 336</b>	<b>-</b>	<b>173 350</b>	<b>3 175</b>	<b>-</b>	<b>-</b>
Water (6 kilolitres per household per month)	-	-	-	-	6 336	-	128 948	-	-	-
Sanitation (free minimum level service)	-	-	-	-	-	-	20 039	-	-	-
Electricity/Other energy (50kwh per household per month)	-	-	-	-	-	-	1 173	1 067	-	-
Refuse(removed at least once a week)	-	-	-	-	-	-	23 192	2 108	-	-
<b>Average Cost per Household Per Annum</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>6 066.40</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>
Water (6 kilolitres per household per month)	.00	.00	.00	.00	.00	.00	2 313.26	.00	.00	.00
Sanitation (free minimum level service)	.00	.00	.00	.00	.00	.00	486.36	.00	.00	.00
Electricity/Other energy (50kwh per household per month)	.00	.00	.00	.00	.00	.00	2 468.43	.00	.00	.00
Refuse(removed at least once a week)	.00	.00	.00	.00	.00	.00	798.36	.00	.00	.00
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>338 160</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Revenue cost of free services provided (excl property rates and other)</b>	<b>-</b>	<b>-</b>	<b>161</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>146 798</b>	<b>1 067</b>	<b>-</b>	<b>64</b>
Local Government Equitable Share	145 676	159 965	143 500	94 296	374 748	115 041	326 255	165 378	70 979	86 797

**Summarised Outcome: Municipal Budget a**

	DC28 King Cetshwayo (H)	KZN291 Mandeni (L)	KZN292 KwaDukuza (H)	KZN293 Ndwedwe (L)	KZN294 Maphumulo (M)	DC29 iLembe (L)	KZN433 Greater Kokstad (L)	KZN434 Ubuhlebezwe (L)
<b>R thousands</b>								
Total Operating Revenue	698 201	247 900	1 525 513	163 975	108 903	722 943	378 971	177 473
Total Operating Expenditure	836 433	247 900	1 524 768	191 571	108 894	720 092	405 190	165 948
Operating Performance Surplus / (Deficit)	(138 232)	0	745	(27 596)	8	2 852	(26 220)	11 525
Cash and Cash Equivalents at the Year End	361 164	13 117	191 666	64 876	24 930	174 463	88 533	85 795
Net Increase / (Decrease) in Cash held for the Year	(48 174)	(6 657)	(88 347)	(46 855)	1 895	118 793	(39 087)	(13 433)
Cash Backing / Surplus (Deficit) Reconciliation	190 255	11 692	297 174	60 798	7 841	201 444	126 793	67 281
Cash Coverage Ratio	6.6	.9	1.7	5.2	3.7	3.8	3.3	7.9
<b>STATEMENT OF OPERATING PERFORMANCE</b>								
<b>Revenue</b>								
% Increase in Total Operating Revenue	2.4%	13.3%	4.8%	14.6%	(3.8%)	11.9%	19.2%	32.1%
% Increase in Property Rates Revenue	.0%	55.0%	6.8%	55.0%	16.8%	.0%	39.6%	128.6%
% Increase in Electricity Revenue	.0%	18.1%	3.9%	.0%	.0%	.0%	8.3%	.0%
% Increase in Water Revenue	(7.9%)	.0%	.0%	.0%	.0%	15.1%	.0%	.0%
% Increase in Property Rates & Service Charges	.7%	35.5%	3.8%	55.0%	17.7%	(8.5%)	24.7%	114.7%
% Increase in Operating Grant Revenue	2.0%	5.7%	12.3%	9.1%	(8.7%)	15.4%	.6%	23.5%
% Increase in Capital Grant Revenue	8.8%	.1%	(12.4%)	(47.1%)	30.0%	(14.2%)	12.4%	(44.7%)
Collection Rate Including Other Revenue	99.7%	66.6%	94.7%	49.3%	67.0%	74.5%	94.9%	87.3%
Annual Debtors Collection Rate (Payment Level %)	65.9%	63.6%	87.8%	26.7%	54.2%	67.3%	91.8%	66.0%
Current Debtors Collection Rate	65.9%	63.6%	95.9%	26.7%	54.2%	103.9%	91.8%	66.0%
Outstanding Debtors to Revenue	4.6%	29.2%	16.5%	6.1%	17.3%	18.3%	10.8%	8.4%
O/S Service Debtors to Revenue	37.4%	94.3%	20.3%	61.6%	109.1%	90.8%	13.9%	37.9%
<b>Expenditure</b>								
% Increase in Total Operating Expenditure	7.8%	13.3%	4.9%	34.4%	(6.6%)	12.2%	9.5%	14.4%
% Increase in Employee Costs	8.2%	15.3%	4.8%	17.1%	28.3%	16.2%	12.6%	1.1%
% Overtime measured against Employee Related Costs	4.0%	1.0%	8.5%	1.8%	.7%	3.3%	3.9%	4.5%
% Increase in Electricity Bulk Purchases	.0%	.0%	11.3%	.0%	.0%	.0%	7.3%	.0%
% Increase in Water Bulk Purchases	(46.0%)	.0%	.0%	.0%	.0%	17.9%	.0%	.0%
Remuneration % of Oper Exp (excl debt impair and deprec)	34.3%	39.5%	27.0%	36.9%	41.0%	38.6%	40.2%	47.4%
Contracted Services % of Oper Exp (excl debt impair and deprec)	39.8%	7.6%	10.8%	24.3%	19.2%	12.4%	16.6%	14.6%
Debt Impairment % of Billable Revenue	3.3%	7.6%	3.7%	16.1%	5.1%	15.0%	3.0%	4.0%
% Electricity Distribution Losses	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
% Water Distribution Losses	.0%	.0%	.0%	.0%	.0%	8.8%	.0%	.0%
Employee costs/Total Revenue	36.4%	33.9%	24.7%	38.0%	36.7%	32.9%	35.9%	38.6%
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>								
<b>Capital Funding</b>								
Total Capital Budget	324 513	56 547	344 762	71 491	33 722	364 303	98 798	67 263
Internally Funded and Other	9 255	17 555	191 483	42 224	4 287	8 354	67 835	40 824
Grant Funding and Other	315 258	38 992	76 093	29 267	29 435	292 800	30 963	26 439
Internally Generated Funds % of Non Grant Funding	100.0%	100.0%	71.3%	100.0%	100.0%	111.7%	100.0%	100.0%
Borrowing % of Non Grant Funding	.0%	.0%	28.7%	.0%	.0%	88.3%	.0%	.0%
Grant Funding % of Total Funding	97.1%	69.0%	22.1%	40.9%	87.3%	80.4%	31.3%	39.3%
<b>Borrowing</b>								
Total Borrowing Liability	31 864	2 016	289 768	-	-	80 325	-	-
Borrowing for the Financial Year	-	-	77 186	-	-	63 149	-	-
Cost of Borrowing for the Financial Year	11 250	2 936	38 123	-	899	35 211	-	-
Total Cost of Debt as a % of Total Borrowing Liability	35.3%	145.6%	13.2%	.0%	.0%	43.8%	.0%	.0%
Financing Cost % of Asset Base	4%	.7%	1.7%	.0%	.4%	1.3%	.0%	.0%
Capital Charges % of Operating Expenditure	1.3%	1.2%	2.5%	.0%	.8%	4.9%	.0%	.0%
Borrowing % of Total Assets	1.2%	.5%	13.2%	.0%	.0%	2.9%	.0%	.0%
Capital Charges to Own Revenue	6.9%	3.4%	2.8%	.0%	3.9%	16.5%	.0%	.0%
Borrowed Funding of own Capital Expenditure	.0%	.0%	28.7%	.0%	.0%	.0%	.0%	.0%
Gearing	1.1%	.4%	13.4%	.0%	.0%	2.7%	.0%	.0%
Current Ratio	3.0	1.0	1.8	5.7	1.5	2.5	3.3	3.3
Liquidity Ratio	2.8	.1	1.0	5.2	.9	1.4	2.5	2.7
Finance charges and Depreciation/Total Revenue	14.1%	12.1%	7.1%	12.2%	9.7%	12.8%	15.2%	11.3%
Debt coverage	3.2	16.8	32.3	2.2	7.1	5.8	24.3	5.5
<b>Capital Programme</b>								
<b>Capital Appropriations</b>								
<b>Trading Services</b>								
Total Appropriation - Electricity Infrastructure	320 483	3 295	154 423	-	-	292 564	30 564	-
Total Appropriation - Water Infrastructure	-	3 295	150 081	-	-	-	28 864	-
Total Appropriation - Waste Water Management	270 040	-	-	-	-	237 908	-	-
Total Appropriation - Waste Management	49 868	-	-	-	-	54 657	-	-
Total Appropriation - Waste Management	575	-	4 342	-	-	-	1 700	-
<b>Economic and Environmental</b>	400	44 836	116 485	34 467	22 087	1 975	47 089	46 815
Total Appropriation - Planning and Development	100	9 139	1 580	4 200	-	-	5 040	32 928
Total Appropriation - Road Transport	-	35 697	114 905	30 267	22 087	1 975	42 049	13 887
Total Appropriation - Environmental Protection	300	-	-	-	-	-	-	-
<b>Governance and Administration</b>	3 030	300	23 460	1 380	1 780	68 764	5 650	5 238
Community and Public Safety	-	8 116	50 394	5 270	9 855	1 000	15 495	14 188
Other	600	-	-	30 374	-	-	-	1 022
<b>% Capital Appropriations measured against Total Capital</b>								
Trading Services	98.8%	5.8%	44.8%	.0%	.0%	80.3%	30.9%	.0%
% of Capital Budget - Electricity Infrastructure	.0%	5.8%	43.5%	.0%	.0%	.0%	29.2%	.0%
% of Capital Budget - Water Infrastructure	83.2%	.0%	.0%	.0%	.0%	65.3%	.0%	.0%
% of Capital Budget - Waste Water Management	15.4%	.0%	.0%	.0%	.0%	15.0%	.0%	.0%
% of Capital Budget - Waste Management	.2%	.0%	1.3%	.0%	.0%	.0%	1.7%	.0%
<b>Economic and Environmental</b>	.1%	79.3%	33.8%	48.2%	65.5%	.5%	47.7%	69.6%
% of Capital Budget - Planning and Development	.0%	16.2%	.5%	5.9%	.0%	.0%	5.1%	49.0%
% of Capital Budget - Road Transport	.0%	63.1%	33.3%	42.3%	65.5%	.5%	42.6%	20.6%
% of Capital Budget - Environmental Protection	.1%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
<b>Governance and Administration</b>	.9%	.5%	6.8%	1.9%	5.3%	18.9%	5.7%	7.8%
Community and Public Safety	.0%	14.4%	14.6%	7.4%	29.2%	.3%	15.7%	21.1%
Other	.2%	.0%	.0%	42.5%	.0%	.0%	.0%	1.5%
<b>Asset Management</b>								
Total Value of PPE	2 702 211	442 456	2 195 273	242 605	235 441	2 770 164	481 940	321 774
Capital Asset Renewal	2 100	-	66 457	-	-	60 383	57 953	26 104
Operational Repairs & Maintenance	140 302	-	107 803	7 570	-	50 153	20 128	6 736
Asset Renewal % of Depreciation	2.3%	.0%	78.2%	.0%	.0%	73.4%	100.4%	130.5%
R&M % of PPE	5.2%	.0%	4.9%	3.1%	.0%	1.8%	4.2%	2.1%
Asset Renewal and R&M as a % of PPE	5.3%	.0%	7.9%	3.1%	.0%	4.0%	16.2%	10.2%
Depreciation as % of Asset Base	3.4%	6.6%	3.9%	8.2%	4.5%	3.0%	12.0%	6.2%
Repairs & Maintenance/Total Revenue	20.1%	.0%	7.1%	4.6%	.0%	6.9%	5.3%	3.8%

**Summarised Outcome: Municipal Budget a**

	DC28	KZN291	KZN292	KZN293	KZN294	DC29	KZN433	KZN434
	King	Mandeni	KwaDukuza	Ndwedwe	Maphumulo	iLembe	Greater	UbuHlebezwe
	Cetshwayo (H)	(L)	(H)	(L)	(M)	(L)	Kokstad (L)	(L)
<b>R thousands</b>								
<b>AVERAGE HOUSEHOLD BILLS</b>								
<b>Percentage Increases</b>								
Property rates	.0%	686.1%	8.0%	.0%	.0%	.0%	(59.1%)	.0%
Electricity: Basic levy	.0%	6.8%	6.8%	.0%	.0%	.0%	.0%	.0%
Electricity: Consumption	.0%	6.8%	6.8%	.0%	.0%	.0%	26.9%	.0%
Water: Basic levy	10.0%	.0%	.0%	.0%	.0%	.0%	13.2%	.0%
Water: Consumption	10.0%	.0%	.0%	.0%	.0%	.0%	13.3%	.0%
Sanitation	10.0%	.0%	.0%	.0%	.0%	.0%	12.8%	.0%
Refuse removal	.0%	6.0%	8.0%	.0%	.0%	.0%	.0%	5.4%
Other	.0%	.0%	.0%	.0%	.0%	.0%	.0%	(100.0%)
<b>Monthly Bill (Rand/cent)</b>								
Property rates	.00	546.14	2 786.16	8 578.00	.00	.00	805.75	.00
Electricity: Basic levy	.00	275.80	44.47	.00	.00	.00	.00	.00
Electricity: Consumption	.00	425.43	851.50	.00	.00	.00	2 592.00	.00
Water: Basic levy	56.15	.00	.00	.00	.00	135.64	.00	.00
Water: Consumption	295.94	.00	.00	.00	.00	357.10	.00	.00
Sanitation	232.29	.00	.00	.00	.00	493.80	.00	.00
Refuse removal	.00	128.89	178.57	.00	.00	.00	263.30	.00
Other	.00	.00	.00	.00	.00	.00	.00	.00
<b>Total Monthly Bill (excluding VAT)</b>	<b>584.38</b>	<b>1 376.25</b>	<b>3 860.70</b>	<b>8 578.00</b>	<b>.00</b>	<b>986.54</b>	<b>3 661.05</b>	<b>.00</b>
<b>SOCIAL PACKAGE</b>								
Total Number of Households	195 398	43 329	0	0	29 232	145 431	19 710	28 631
<b>Highest level of free service provided</b>								
Water (kilolitres per household per month)	0	0	0	0	0	0	0	0
Electricity (kwh per household per month)	0	0	0	700 000	0	0	228 350	0
<b>Number of Households receiving Free Basic Services</b>								
Water (6 kilolitres per household per month)	0	0	0	0	0	0	0	39
Sanitation (free minimum level service)	0	0	0	0	0	0	0	0
Electricity/Other energy (50kwh per household per month)	0	1 876	0	0	0	0	0	49
Refuse(removed at least once a week)	0	23 700	0	0	0	0	0	0
<b>Cost of Free Basic Services provided</b>	<b>2 824</b>	<b>505</b>	<b>66 861</b>	<b>-</b>	<b>-</b>	<b>23 149</b>	<b>1 239</b>	<b>3 612</b>
Water (6 kilolitres per household per month)	2 731	-	-	-	-	10 500	-	-
Sanitation (free minimum level service)	93	-	-	-	-	12 600	-	-
Electricity/Other energy (50kwh per household per month)	-	-	16 150	-	-	-	1 239	-
Refuse(removed at least once a week)	-	505	15 465	-	-	-	-	-
<b>Average Cost per Household Per Annum</b>	<b>.00</b>	<b>21.32</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>
Water (6 kilolitres per household per month)	.00	.00	.00	.00	.00	.00	.00	.00
Sanitation (free minimum level service)	.00	.00	.00	.00	.00	.00	.00	.00
Electricity/Other energy (50kwh per household per month)	.00	.00	.00	.00	.00	.00	.00	.00
Refuse(removed at least once a week)	.00	21.32	.00	.00	.00	.00	.00	.00
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Revenue cost of free services provided (excl property rates and other)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>11 059</b>	<b>-</b>
Local Government Equitable Share	476 842	146 821	147 876	129 855	81 102	468 670	55 683	99 319



**Summarised Outcome: Municipal Budget a**

	KZN435	KZN436	DC43
	Umzimkhulu	Dr Nkosazana	Harry
	(M)	Dlamini Zuma (M)	Gwala (L)
<b>R thousands</b>			
Total Operating Revenue	202 127	178 165	409 502
Total Operating Expenditure	269 152	167 723	401 696
Operating Performance Surplus / (Deficit)	(67 025)	10 441	7 807
Cash and Cash Equivalents at the Year End	98 900	40 310	65 034
Net Increase / (Decrease) in Cash held for the Year	(60 425)	8 118	22 011
Cash Backing / Surplus (Deficit) Reconciliation	67 141	87 123	(145 335)
Cash Coverage Ratio	6.2	3.9	2.6
<b>STATEMENT OF OPERATING PERFORMANCE</b>			
<b>Revenue</b>			
% Increase in Total Operating Revenue	7.1%	(5.9%)	8.6%
% Increase in Property Rates Revenue	(19.3%)	13.8%	0%
% Increase in Electricity Revenue	0%	0%	0%
% Increase in Water Revenue	0%	0%	5.5%
% Increase in Property Rates & Service Charges	(8.0%)	12.5%	6.8%
% Increase in Operating Grant Revenue	5.4%	5.5%	8.4%
% Increase in Capital Grant Revenue	(14.7%)	(3.3%)	(11.8%)
Collection Rate Including Other Revenue	74.1%	75.3%	46.7%
Annual Debtors Collection Rate (Payment Level %)	35.7%	61.5%	42.2%
Current Debtors Collection Rate	35.7%	61.5%	42.2%
Outstanding Debtors to Revenue	6.5%	30.5%	10.8%
O/S Service Debtors to Revenue	93.0%	132.5%	74.4%
<b>Expenditure</b>			
% Increase in Total Operating Expenditure	15.7%	11.0%	3.8%
% Increase in Employee Costs	30.6%	.8%	3.8%
% Overtime measured against Employee Related Costs	2.3%	1.3%	1.3%
% Increase in Electricity Bulk Purchases	0%	0%	0%
% Increase in Water Bulk Purchases	0%	0%	9.6%
Remuneration % of Oper Exp (excl debt impair and deprec)	42.4%	39.0%	49.9%
Contracted Services % of Oper Exp (excl debt impair and deprec)	23.6%	25.9%	10.3%
Debt Impairment % of Billable Revenue	26.9%	10.6%	42.7%
% Electricity Distribution Losses	0%	0%	0%
% Water Distribution Losses	0%	0%	0%
Employee costs/Total Revenue	45.0%	31.1%	40.7%
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>			
<b>Capital Funding</b>			
Total Capital Budget	91 750	64 582	349 789
Internally Funded and Other	41 364	37 916	7 807
Grant Funding and Other	50 386	26 666	341 982
Internally Generated Funds % of Non Grant Funding	100.0%	100.0%	100.0%
Borrowing % of Non Grant Funding	0%	0%	0%
Grant Funding % of Total Funding	54.9%	41.3%	97.8%
<b>Borrowing</b>			
Total Borrowing Liability	-	-	7 330
Borrowing for the Financial Year	-	-	-
Cost of Borrowing for the Financial Year	-	502	7 651
Total Cost of Debt as a % of Total Borrowing Liability	0%	0%	104.4%
Financing Cost % of Asset Base	0%	.1%	.3%
Capital Charges % of Operating Expenditure	0%	.3%	1.9%
Borrowing % of Total Assets	0%	0%	.3%
Capital Charges to Own Revenue	0%	.9%	9.5%
Borrowed Funding of own Capital Expenditure	0%	0%	0%
Gearing	0%	0%	.3%
Current Ratio	3.9	3.5	.3
Liquidity Ratio	3.5	2.2	.1
Finance charges and Depreciation/Total Revenue	25.1%	12.3%	11.2%
Debt coverage	2.6	7.1	7.6
<b>Capital Programme</b>			
<b>Capital Appropriations</b>			
<b>Trading Services</b>	<b>11 650</b>	-	<b>342 482</b>
Total Appropriation - Electricity Infrastructure	4 500	-	-
Total Appropriation - Water Infrastructure	-	-	342 482
Total Appropriation - Waste Water Management	-	-	-
Total Appropriation - Waste Management	7 150	-	-
<b>Economic and Environmental</b>	<b>70 155</b>	<b>51 196</b>	<b>497</b>
Total Appropriation - Planning and Development	2 120	47 196	497
Total Appropriation - Road Transport	68 035	4 000	-
Total Appropriation - Environmental Protection	-	-	-
<b>Governance and Administration</b>	<b>8 005</b>	<b>5 194</b>	<b>4 310</b>
<b>Community and Public Safety</b>	<b>1 940</b>	<b>8 193</b>	-
Other	-	-	2 500
<b>% Capital Appropriations measured against Total Capital</b>			
Trading Services	12.7%	.0%	97.9%
% of Capital Budget - Electricity Infrastructure	4.9%	0%	0%
% of Capital Budget - Water Infrastructure	0%	0%	97.9%
% of Capital Budget - Waste Water Management	0%	0%	0%
% of Capital Budget - Waste Management	7.8%	0%	0%
<b>Economic and Environmental</b>	<b>76.5%</b>	<b>79.3%</b>	<b>.1%</b>
% of Capital Budget - Planning and Development	2.3%	73.1%	.1%
% of Capital Budget - Road Transport	74.2%	6.2%	0%
% of Capital Budget - Environmental Protection	0%	0%	0%
<b>Governance and Administration</b>	<b>8.7%</b>	<b>8.0%</b>	<b>1.2%</b>
<b>Community and Public Safety</b>	<b>2.1%</b>	<b>12.7%</b>	<b>0%</b>
Other	0%	0%	.7%
<b>Asset Management</b>			
Total Value of PPE	433 395	403 076	2 431 162
Capital Asset Renewal	7 750	18 700	22 704
Operational Repairs & Maintenance	17 615	10 350	-
Asset Renewal % of Depreciation	15.3%	87.4%	54.1%
R&M % of PPE	4.1%	2.6%	0%
Asset Renewal and R&M as a % of PPE	5.9%	7.2%	.9%
Depreciation as % of Asset Base	11.7%	5.3%	1.7%
Repairs & Maintenance/Total Revenue	8.7%	5.8%	0%

**Summarised Outcome: Municipal Budget a**

	KZN435	KZN436	DC43
	Umzimkhulu	Dr Nkosazana	Harry
	(M)	Dlamini Zuma (M)	Gwala (L)
<b>R thousands</b>			
<b>AVERAGE HOUSEHOLD BILLS</b>			
<b>Percentage Increases</b>			
Property rates	5.9%	65 972.9%	0%
Electricity: Basic levy	.0%	.0%	0%
Electricity: Consumption	.0%	.0%	0%
Water: Basic levy	.0%	.0%	6.8%
Water: Consumption	.0%	.0%	6.8%
Sanitation	.0%	.0%	6.8%
Refuse removal	.0%	5.3%	0%
Other	.0%	.0%	0%
<b>Monthly Bill (Rand/cent)</b>			
Property rates	4 500.00	3 017 881.73	.00
Electricity: Basic levy	.00	.00	.00
Electricity: Consumption	.00	.00	.00
Water: Basic levy	.00	.00	4.30
Water: Consumption	.00	.00	286.12
Sanitation	.00	.00	128.53
Refuse removal	.00	3 794.00	.00
Other	.00	.00	.00
<b>Total Monthly Bill (excluding VAT)</b>	<b>4 500.00</b>	<b>3 021 675.73</b>	<b>418.94</b>
<b>SOCIAL PACKAGE</b>			
Total Number of Households	0	0	128 704
<b>Highest level of free service provided</b>			
Water (kilolitres per household per month)	0	0	6
Electricity (kwh per household per month)	0	0	0
<b>Number of Households receiving Free Basic Services</b>			
Water (6 kilolitres per household per month)	0	0	0
Sanitation (free minimum level service)	0	0	0
Electricity/Other energy (50kwh per household per month)	0	4 456	0
Refuse(removed at least once a week)	0	0	0
<b>Cost of Free Basic Services provided</b>	<b>-</b>	<b>1 778</b>	<b>6 075</b>
Water (6 kilolitres per household per month)	-	-	6 075
Sanitation (free minimum level service)	-	-	-
Electricity/Other energy (50kwh per household per month)	-	1 778	-
Refuse(removed at least once a week)	-	-	-
<b>Average Cost per Household Per Annum</b>	<b>.00</b>	<b>399.01</b>	<b>.00</b>
Water (6 kilolitres per household per month)	.00	.00	.00
Sanitation (free minimum level service)	.00	.00	.00
Electricity/Other energy (50kwh per household per month)	.00	399.01	.00
Refuse(removed at least once a week)	.00	.00	.00
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	<b>-</b>	<b>-</b>	<b>-</b>
Revenue cost of free services provided (excl property rates and other)	-	-	-
Local Government Equitable Share	169 032	111 162	318 074

**Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18**

	Location										
	LIM331	LIM332	LIM333	LIM334	LIM335	DC33	LIM341	LIM343	LIM344	LIM345	DC34
	Greater Giyani (L)	Greater Letaba (L)	Greater Tzaneen (H)	Ba-Phalaborwa (M)	Maruleng (L)	Mopani (L)	Musina (L)	Thulamela (M)	Makhado (M)	Collins Chabane (M)	Vhembe (L)
<b>R thousands</b>											
Total Operating Revenue	362 571	340 265	1 089 088	514 326	207 005	1 198 628	286 676	706 907	836 001	368 260	1 081 459
Total Operating Expenditure	351 895	223 430	1 162 471	514 322	204 650	1 224 870	286 676	619 252	813 705	248 118	982 195
Operating Performance Surplus / (Deficit)	10 676	116 834	(73 383)	4	2 355	(26 242)	-	87 655	22 296	120 142	99 263
Cash and Cash Equivalents at the Year End	182 523	37 279	11 457	1 068	63 330	128 778	1 263	419 763	226 175	349 691	174 259
Net Increase / (Decrease) in Cash held for the Year	(5 880)	6 979	(886)	(831)	(19 495)	121 026	430	(68 582)	110 258	27 487	(54 772)
Cash Backing / Surplus (Deficit) Reconciliation	9 380	5 082	127 768	8 955	31 432	53 552	(47 581)	332 620	204 849	392 959	83 512
Cash Coverage Ratio	7.8	2.7	.1	.0	5.4	1.8	.1	11.1	4.2	23.5	2.4
<b>STATEMENT OF OPERATING PERFORMANCE</b>											
<b>Revenue</b>											
% Increase in Total Operating Revenue	19.8%	13.9%	2.9%	8.1%	17.4%	16.8%	(3.2%)	(9.7%)	4.1%	6.9%	20.0%
% Increase in Property Rates Revenue	20.0%	20.0%	3.6%	16.7%	34.1%	0%	10.0%	(15.1%)	0%	40.1%	0%
% Increase in Electricity Revenue	0%	(36.8%)	(1%)	5.3%	0%	0%	(7.1%)	0%	6.8%	0%	0%
% Increase in Water Revenue	0%	0%	0%	0%	0%	(12.5%)	0%	0%	0%	0%	192.7%
% Increase in Property Rates & Service Charges	15.7%	(13.8%)	.9%	10.4%	31.4%	(9.9%)	(4.1%)	(20.6%)	5.8%	26.7%	189.8%
% Increase in Operating Grant Revenue	12.1%	9.4%	5.1%	5.6%	9.9%	10.5%	10.9%	6.8%	7.1%	6.7%	11.1%
% Increase in Capital Grant Revenue	(27.2%)	2.1%	(3.8%)	(36.8%)	(3.3%)	(1.1%)	(8.4%)	13.0%	(9.9%)	(5.9%)	(2.5%)
Collection Rate Including Other Revenue	71.5%	56.3%	97.6%	67.8%	93.5%	90.5%	83.8%	3.6%	97.2%	64.8%	42.3%
Annual Debtors Collection Rate (Payment Level %)	38.6%	45.1%	96.5%	66.4%	85.1%	84.9%	78.5%	30.2%	95.2%	40.6%	34.4%
Current Debtors Collection Rate	38.6%	45.1%	96.5%	66.4%	85.1%	84.9%	78.5%	(39.5%)	95.2%	40.6%	34.4%
Outstanding Debtors to Revenue	0%	18.6%	31.0%	29.7%	7.4%	54.1%	30.1%	34.8%	21.3%	6.5%	13.7%
O/S Service Debtors to Revenue	0%	196.9%	53.6%	53.9%	21.0%	302.7%	65.6%	194.8%	43.8%	118.3%	110.4%
<b>Expenditure</b>											
% Increase in Total Operating Expenditure	16.8%	2.4%	5.2%	1.6%	7.9%	18.3%	(3.2%)	(2.0%)	(3.3%)	(6.6%)	25.8%
% Increase in Employee Costs	12.9%	6.0%	8.5%	4.4%	7.6%	6.8%	15.5%	7%	(7.5%)	(30.6%)	13.2%
% Overtime measured against Employee Related Costs	3.1%	3.5%	7.9%	3.2%	3.2%	6.0%	6.0%	2.3%	6.1%	1.2%	5.1%
% Increase in Electricity Bulk Purchases	0%	14.2%	(1.4%)	(2.2%)	10.6%	0%	6.9%	(27.2%)	0%	0%	0%
% Increase in Water Bulk Purchases	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Remuneration % of Oper Exp (excl debt impair and deprec)	48.4%	36.2%	34.8%	37.1%	47.1%	40.5%	46.9%	53.8%	39.2%	35.3%	60.1%
Contracted Services % of Oper Exp (excl debt impair and deprec)	22.7%	7.0%	5.5%	12.0%	7.0%	1.8%	5.2%	6%	8.8%	11.8%	4.3%
Debt Impairment % of Billable Revenue	24.7%	6.1%	4.7%	13.6%	33.8%	11.3%	5%	55.4%	16.3%	49.8%	7.9%
% Electricity Distribution Losses	0%	0%	9.8%	31.6%	0%	0%	0%	0%	0%	0%	0%
% Water Distribution Losses	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Employee costs/Total Revenue	41.7%	23.0%	31.9%	29.2%	34.7%	34.3%	42.1%	38.0%	31.3%	21.4%	52.9%
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>											
<b>Capital Funding</b>											
Total Capital Budget	100 149	179 277	195 434	39 917	102 750	581 459	43 492	201 978	162 639	210 294	644 158
Internally Funded and Other	43 500	116 834	17 735	10 052	76 413	27 760	-	87 655	60 216	109 944	99 263
Grant Funding and Other	56 649	62 443	87 699	29 865	26 337	553 699	43 492	114 323	102 423	100 350	544 895
Internally Generated Funds % of Non Grant Funding	100.0%	100.0%	16.5%	100.0%	100.0%	100.0%	0%	100.0%	100.0%	100.0%	100.0%
Borrowing % of Non Grant Funding	0%	0%	83.5%	0%	0%	0%	0%	0%	0%	0%	0%
Grant Funding % of Total Funding	56.6%	34.8%	44.9%	74.8%	25.6%	95.2%	100.0%	56.6%	63.0%	47.7%	84.6%
<b>Borrowing</b>											
Total Borrowing Liability	-	-	187 228	129 000	-	-	7 526	-	139 033	639	-
Borrowing for the Financial Year	-	-	90 000	-	-	-	-	-	-	-	-
Cost of Borrowing for the Financial Year	-	-	37 505	21 145	80	-	9 800	660	13 102	1 084	1 191
Total Cost of Debt as a % of Total Borrowing Liability	0%	0%	20.0%	16.4%	0%	0%	130.2%	0%	9.4%	169.6%	0%
Financing Cost % of Asset Base	0%	0%	2.1%	2.7%	0%	0%	3.4%	0%	5%	2%	0%
Capital Charges % of Operating Expenditure	0%	0%	3.2%	4.1%	0%	0%	3.4%	1%	1.6%	4%	1%
Borrowing % of Total Assets	0%	0%	10.6%	16.7%	0%	0%	2.6%	0%	5.8%	1%	0%
Capital Charges to Own Revenue	0%	0%	5.2%	5.6%	1%	0%	6.1%	2%	2.5%	2.9%	7%
Borrowed Funding of own Capital Expenditure	0%	0%	83.5%	0%	0%	0%	0%	0%	0%	0%	0%
Gearing	0%	0%	10.1%	11.5%	0%	0%	1.5%	0%	5.3%	1%	0%
Current Ratio	.0	2.7	1.5	6.1	3.0	1.2	1.3	7.9	4.3	12.5	1.2
Liquidity Ratio	.0	.8	.0	.1	2.4	.0	.1	4.6	1.3	11.8	.9
Finance charges and Depreciation/Total Revenue	8.3%	1.5%	14.7%	14.1%	13.4%	15.4%	10.9%	7.2%	11.1%	4.0%	2.0%
Debt coverage	4.3	9.6	22.7	7.6	7.7	8.9	18.8	4.0	25.6	3.9	9.2
<b>Capital Programme</b>											
<b>Capital Appropriations</b>											
Trading Services	23 168	25 939	56 700	4 500	-	553 699	18 311	6 800	47 563	44 000	609 866
Total Appropriation - Electricity Infrastructure	4 300	14 134	56 600	4 500	-	-	15 000	-	46 063	26 000	-
Total Appropriation - Water Infrastructure	-	-	-	-	-	488 699	-	-	1 500	-	609 866
Total Appropriation - Waste Water Management	-	5 665	-	-	-	65 000	-	-	-	-	-
Total Appropriation - Waste Management	18 868	6 140	100	-	-	-	3 311	6 800	-	18 000	-
<b>Economic and Environmental</b>	45 466	102 012	125 627	31 565	55 950	-	12 008	132 223	93 910	93 224	2 363
Total Appropriation - Planning and Development	150	-	335	-	-	-	4 000	11 523	3 700	800	2 363
Total Appropriation - Road Transport	45 316	102 012	125 292	31 565	55 950	-	8 008	120 700	90 210	92 424	-
Total Appropriation - Environmental Protection	-	-	-	-	-	-	-	-	-	-	-
<b>Governance and Administration</b>	13 900	7 086	300	3 350	19 080	8 560	-	2 046	5 900	32 270	14 386
Community and Public Safety	17 615	44 240	12 807	502	27 720	19 200	13 173	60 910	15 266	40 800	17 543
Other	-	-	-	-	-	-	-	-	-	-	-
<b>% Capital Appropriations measured against Total Capital</b>											
Trading Services	23.1%	14.5%	29.0%	11.3%	0%	95.2%	42.1%	3.4%	29.2%	20.9%	94.7%
% of Capital Budget - Electricity Infrastructure	4.3%	7.9%	29.0%	11.3%	0%	0%	34.5%	0%	28.3%	12.4%	0%
% of Capital Budget - Water Infrastructure	0%	0%	0%	0%	0%	84.0%	0%	0%	9%	0%	94.7%
% of Capital Budget - Waste Water Management	0%	3.2%	0%	0%	0%	11.2%	0%	0%	0%	0%	0%
% of Capital Budget - Waste Management	18.8%	3.4%	1%	0%	0%	0%	7.6%	3.4%	0%	8.6%	0%
<b>Economic and Environmental</b>	45.4%	56.9%	64.3%	79.1%	54.5%	0%	27.6%	65.5%	57.7%	44.3%	4%
% of Capital Budget - Planning and Development	1%	0%	2%	0%	0%	0%	9.2%	5.7%	2.3%	4%	4%
% of Capital Budget - Road Transport	45.2%	56.9%	64.1%	79.1%	54.5%	0%	18.4%	59.8%	55.5%	43.9%	0%
% of Capital Budget - Environmental Protection	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
<b>Governance and Administration</b>	13.9%	4.0%	2%	8.4%	18.6%	1.5%	0%	1.0%	3.6%	15.3%	2.2%
Community and Public Safety	17.6%	24.7%	6.6%	1.3%	27.0%	3.3%	30.3%	30.2%	9.4%	19.4%	2.7%
Other	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
<b>Asset Management</b>											
Total Value of PPE	-	853 916	1 768 060	773 839	357 261	4 802 348	288 499	2 048 631	2 386 979	711 766	8 448 452
Capital Asset Renewal	250	27 084	127 335	24 531	9 700	142 419	19 008	-	-	32 000	-
Operational Repairs & Maintenance	18 610	22 099	51 180	21 084	4 800	109 219	39 302	28 496	64 582	8 506	87 666
Asset Renewal % of Depreciation	0%	537.0%	95.3%	34.2%	35.2%	77.1%	66.7%	0%	0%	224.7%	0%
R&M % of PPE	0%	2.6%	2.9%	2.7%	1.3%	2.3%	13.6%	1.4%	2.7%	1.2%	1.0%
Asset Renewal and R&M as a % of PPE	0%	5.8%	10.1%	5.9%	4.1%	5.2%	20.2%	1.4%	2.7%	5.7%	1.0%
Depreciation as % of Asset Base	0%	.6%	7.6%	9.3%	7.7%	3.8%	9.9%	2.4%	3.3%	2.0%	2%
Repairs & Maintenance/Total Revenue	5.1%	6.5%	4.7%	4.1%	2.3%	9.1%	13.7%	4.0%	7.7%	2.3%	8.1%

**Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18**

	Location											
	LIM331 Greater Giyani (L)	LIM332 Greater Letaba (L)	LIM333 Greater Tzaneen (H)	LIM334 Ba-Phalaborwa (M)	LIM335 Maruleng (L)	DC33 Mopani (L)	LIM341 Musina (L)	LIM343 Thulamela (M)	LIM344 Makhado (M)	LIM345 Collins Chabane (M)	DC34 Vhembe (L)	
<b>R thousands</b>												
<b>AVERAGE HOUSEHOLD BILLS</b>												
<b>Percentage Increases</b>												
Property rates	0%	5.3%	11.8%	0%	0%	0%	0%	(79.6%)	0%	0%	0%	0%
Electricity: Basic levy	0%	5.3%	6.8%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Electricity: Consumption	0%	5.3%	6.3%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Water: Basic levy	0%	6.2%	5.3%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Water: Consumption	0%	6.2%	5.2%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Sanitation	0%	5.3%	5.3%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Refuse removal	0%	5.3%	5.3%	0%	0%	0%	0%	20.1%	0%	0%	0%	0%
Other	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
<b>Monthly Bill (Rand/cent)</b>												
Property rates	.00	341.39	424.69	.00	.00	.00	10.00	57.57	.00	.00	.00	.00
Electricity: Basic levy	.00	283.90	348.15	.00	.00	.00	7.89	.00	.00	.00	.00	.00
Electricity: Consumption	.00	741.13	723.60	.00	.00	.00	7.89	.00	.00	.00	.00	.00
Water: Basic levy	.00	51.14	33.63	.00	.00	.00	.00	.00	.00	.00	.00	.00
Water: Consumption	.00	159.72	76.89	.00	.00	.00	.00	.00	.00	.00	.00	.00
Sanitation	.00	184.40	20.30	.00	.00	.00	.00	.00	.00	.00	.00	.00
Refuse removal	.00	144.68	124.71	.00	.00	.00	24.38	66.34	.00	.00	.00	.00
Other	.00	.00	.00	.00	.00	.00	15.90	.00	.00	.00	.00	.00
Total Monthly Bill (excluding VAT)	.00	1 906.37	1 771.97	.00	.00	.00	66.06	123.91	.00	.00	.00	.00
<b>SOCIAL PACKAGE</b>												
Total Number of Households	0	67 067	118 782	4 495	25 467	227 065	132 010	0	153 000	91 935	875 279	
<b>Highest level of free service provided</b>												
Water (kilolitres per household per month)	0	3 760	6	0	0	0	0	0	0	0	6	
Electricity (kwh per household per month)	0	412 400	50	0	0	0	55	50	0	0	0	
<b>Number of Households receiving Free Basic Services</b>												
Water (6 kilolitres per household per month)	0	120	1 461	0	0	0	0	0	0	0	0	
Sanitation (free minimum level service)	0	120	1 461	0	0	0	0	0	0	0	0	
Electricity/Other energy (50kwh per household per month)	0	8 000	6 000	0	0	0	0	8 882	0	0	0	
Refuse(removed at least once a week)	0	120	1 218	0	0	0	0	0	0	0	0	
<b>Cost of Free Basic Services provided</b>												
Water (6 kilolitres per household per month)	-	492	6 283	-	-	-	4 000	5 329	-	600	0	
Sanitation (free minimum level service)	-	-	185	-	-	-	-	-	-	-	-	
Electricity/Other energy (50kwh per household per month)	-	-	4 000	-	-	-	4 000	5 329	-	-	-	
Refuse(removed at least once a week)	-	492	1 568	-	-	-	-	-	-	600	-	
<b>Average Cost per Household Per Annum</b>	.00	4 098.58	2 443.41	.00	.00	.00	.00	600.00	.00	.00	.00	
Water (6 kilolitres per household per month)	.00	.00	362.77	.00	.00	.00	.00	.00	.00	.00	.00	
Sanitation (free minimum level service)	.00	.00	126.63	.00	.00	.00	.00	.00	.00	.00	.00	
Electricity/Other energy (50kwh per household per month)	.00	.00	666.67	.00	.00	.00	.00	600.00	.00	.00	.00	
Refuse(removed at least once a week)	.00	4 098.58	1 287.36	.00	.00	.00	.00	.00	.00	.00	.00	
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>												
Revenue cost of free services provided (excl property rates and other)	-	492	3 570	-	-	-	-	-	-	-	-	
Local Government Equitable Share	253 351	244 692	338 344	132 485	109 416	840 762	124 015	391 032	316 259	327 068	910 477	

**Summarised Outcome: Municipal Budget a**

	LIM351	LIM353	LIM354	LIM355	DC35	LIM361	LIM362	LIM366	LIM367	LIM368	DC36
	Blouberg (L)	Molemole (L)	Polokwane (H)	Lepelle-Nkumpi (L)	Capricorn (M)	Thabazimbi (L)	Lephalale (M)	Bela Bela (M)	Mogalakwena (L)	Modimolle- Mookgopong (M)	Waterberg (L)
<b>R thousands</b>											
Total Operating Revenue	261 695	200 027	3 634 554	525 626	646 384	332 366	498 015	413 908	954 400	477 748	138 401
Total Operating Expenditure	300 562	182 358	3 348 689	368 641	752 056	363 947	537 930	406 627	954 363	634 030	168 519
Operating Performance Surplus / (Deficit)	(38 866)	17 669	285 865	156 985	(105 672)	(31 581)	(39 915)	7 281	36	(156 282)	(30 118)
Cash and Cash Equivalents at the Year End	50 564	28 986	138 325	309 063	125 778	(116 496)	6 553	61 951	217 426	(384 879)	111 382
Net Increase / (Decrease) in Cash held for the Year	(1 133)	(10 019)	120 312	21 283	(54 550)	1 071	(13 581)	60 650	130 660	(291 640)	(19 587)
Cash Backing / Surplus (Deficit) Reconciliation	30 864	31 615	50 698	103 077	37 696	(466 040)	40 019	1 343	185 185	(476 425)	94 652
Cash Coverage Ratio	2.9	2.3	6	12.8	2.3	(4.7)	2	2.3	3.3	(8.5)	9.9
<b>STATEMENT OF OPERATING PERFORMANCE</b>											
<b>Revenue</b>											
% Increase in Total Operating Revenue	(2.8%)	16.3%	10.4%	9.4%	(8.2%)	17.0%	7.9%	4.7%	7.8%	3.4%	3.9%
% Increase in Property Rates Revenue	10.4%	13.7%	18.9%	14.1%	0%	7.3%	9.5%	6.0%	5.1%	57.8%	0%
% Increase in Electricity Revenue	10.3%	(12.2%)	8.5%	0%	0%	(1.9%)	2.7%	7.0%	9.9%	(17.9%)	0%
% Increase in Water Revenue	0%	0%	(20.7%)	0%	5.5%	2.5%	12.9%	9.5%	10.0%	26.3%	0%
% Increase in Property Rates & Service Charges	8.4%	2.6%	5.8%	12.0%	5.5%	9.5%	6.4%	7.0%	8.5%	5.3%	5.3%
% Increase in Operating Grant Revenue	(2.9%)	5.9%	4.1%	8.7%	(10.2%)	38.1%	19.2%	9.3%	4.9%	2.6%	2.1%
% Increase in Capital Grant Revenue	(4.1%)	(15.5%)	22.7%	(18.8%)	27.7%	(3.4%)	(51.8%)	7.9%	(26.6%)	(23.4%)	0%
Collection Rate Including Other Revenue	93.8%	72.3%	87.6%	37.6%	17.0%	90.1%	82.4%	85.6%	99.3%	67.9%	100.0%
Annual Debtors Collection Rate (Payment Level %)	89.3%	70.4%	82.7%	31.2%	10.7%	89.7%	81.2%	83.8%	90.8%	67.8%	16.7%
Current Debtors Collection Rate	89.3%	70.4%	82.7%	31.2%	10.7%	89.7%	81.2%	83.8%	90.5%	67.8%	16.7%
Outstanding Debtors to Revenue	11.8%	37.7%	14.8%	67.9%	13.1%	34.5%	35.7%	10.1%	33.4%	79.1%	1.1%
O/S Service Debtors to Revenue	54.0%	294.6%	26.6%	1 032.2%	132.2%	55.6%	57.3%	15.0%	59.5%	116.0%	73.2%
<b>Expenditure</b>											
% Increase in Total Operating Expenditure	2.1%	9.5%	15.4%	13.0%	(4%)	27.3%	6.3%	3.3%	7.8%	10.5%	4.2%
% Increase in Employee Costs	6.6%	5.4%	9.9%	16.0%	10.9%	13.0%	4.9%	7.7%	20.4%	6.3%	10.7%
% Overtime measured against Employee Related Costs	1.3%	1.6%	4.9%	1.4%	5.4%	0%	2.7%	4.5%	4.2%	3.7%	3%
% Increase in Electricity Bulk Purchases	16.5%	0%	7.2%	0%	0%	(2.0%)	4.8%	15.1%	6.5%	15.5%	0%
% Increase in Water Bulk Purchases	0%	0%	1.7%	0%	(100.0%)	118.6%	3.4%	(88.2%)	(11.3%)	54.1%	0%
Remuneration % of Oper Exp (excl debt impair and deprec)	42.7%	50.2%	28.0%	35.1%	48.2%	39.7%	41.1%	37.7%	42.5%	37.9%	62.0%
Contracted Services % of Oper Exp (excl debt impair and deprec)	5.0%	16.6%	27.2%	31.6%	27.3%	2.5%	3.1%	7.3%	13.6%	12.6%	4.6%
Debt Impairment % of Billable Revenue	13.3%	21.5%	11.6%	83.9%	50.0%	3.2%	5%	6.1%	8.6%	12.0%	0%
% Electricity Distribution Losses	0%	0%	6.3%	0%	0%	0%	0%	0%	0%	15.3%	0%
% Water Distribution Losses	0%	0%	17.8%	0%	0%	0%	0%	0%	0%	6.5%	0%
Employee costs/Total Revenue	41.4%	42.4%	22.5%	20.3%	49.7%	39.4%	37.5%	31.2%	36.3%	42.4%	72.7%
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>											
<b>Capital Funding</b>											
Total Capital Budget	60 107	50 437	1 912 547	209 988	251 224	33 612	56 523	96 367	277 416	160 513	666
Internally Funded and Other	9 495	17 609	284 082	159 435	-	1 000	5 550	5 000	7 000	64 578	-
Grant Funding and Other	50 611	32 828	798 465	50 553	251 224	32 612	50 973	91 367	270 416	95 935	666
Internally Generated Funds % of Non Grant Funding	100.0%	100.0%	25.5%	100.0%	0%	100.0%	100.0%	100.0%	100.0%	100.0%	0%
Borrowing % of Non Grant Funding	0%	0%	74.5%	0%	0%	0%	0%	0%	0%	0%	0%
Grant Funding % of Total Funding	84.2%	65.1%	41.7%	24.1%	100.0%	97.0%	90.2%	94.8%	97.5%	59.8%	100.0%
<b>Borrowing</b>											
Total Borrowing Liability	-	-	728 258	251	-	6 446	87 019	-	-	42 102	-
Borrowing for the Financial Year	-	-	830 000	-	-	-	-	-	-	-	-
Cost of Borrowing for the Financial Year	-	1 184	183 477	150	470	10 784	17 708	7 317	-	5 727	-
Total Cost of Debt as a % of Total Borrowing Liability	0%	0%	25.2%	59.9%	0%	167.3%	20.3%	0%	0%	13.6%	0%
Financing Cost % of Asset Base	0%	4%	1.2%	0%	0%	0.7%	1.1%	1.1%	0%	4%	0%
Capital Charges % of Operating Expenditure	0%	6%	5.5%	0%	1%	3.0%	3.3%	1.8%	0%	9%	0%
Borrowing % of Total Assets	0%	0%	4.9%	0%	0%	4%	5.6%	0%	0%	2.9%	0%
Capital Charges to Own Revenue	0%	1.8%	7.0%	1%	5%	4.6%	4.9%	1.2%	0%	1.5%	0%
Borrowed Funding of own Capital Expenditure	0%	0%	75.5%	0%	0%	0%	0%	0%	0%	0%	0%
Gearing	0%	0%	4.9%	0%	0%	0.7%	6.0%	0%	0%	4.2%	0%
Current Ratio	3.6	2.8	1.1	9.7	1.8	(1)	1.4	1.1	1.4	26.4	8.4
Liquidity Ratio	2.3	8	2	3.5	1.1	(4)	0	6	6	9	8.2
Finance charges and Depreciation/Total Revenue	15.0%	4.7%	8.2%	6.9%	8.3%	11.1%	19.9%	13.4%	10.3%	14.0%	4.6%
Debt coverage	32.3	21.8	13.5	16.7	3.6	9.5	31.7	27.8	12.1	65.6	1.2
<b>Capital Programme</b>											
<b>Capital Appropriations</b>											
Trading Services	12 425	900	780 693	11 940	223 514	-	24 871	71 027	222 892	148 890	-
Total Appropriation - Electricity Infrastructure	12 175	900	69 070	4 440	-	-	10 013	15 580	17 533	10 000	-
Total Appropriation - Water Infrastructure	-	-	300 703	-	223 514	-	5 616	32 497	190 152	74 129	-
Total Appropriation - Waste Water Management	-	-	392 320	-	-	-	9 242	22 950	15 206	57 112	-
Total Appropriation - Waste Management	250	-	18 600	7 500	-	-	-	-	-	7 648	-
<b>Economic and Environmental</b>	34 996	36 827	755 557	129 651	-	21 812	27 902	13 265	33 000	11 623	-
Total Appropriation - Planning and Development	-	-	7 000	3 000	-	-	-	3 000	7 000	-	-
Total Appropriation - Road Transport	34 996	36 827	748 557	125 651	-	21 812	27 902	10 265	26 000	11 623	-
Total Appropriation - Environmental Protection	-	-	-	1 000	-	-	-	-	-	-	-
<b>Governance and Administration</b>	3 115	3 950	332 907	10 960	17 710	-	3 750	-	-	-	666
Community and Public Safety	9 570	8 760	43 390	57 436	10 000	11 800	-	12 075	21 524	-	-
Other	-	-	-	-	-	-	-	-	-	-	-
<b>% Capital Appropriations measured against Total Capital</b>											
Trading Services	20.7%	1.8%	40.8%	5.7%	89.0%	0%	44.0%	73.7%	80.3%	92.8%	0%
% of Capital Budget - Electricity Infrastructure	20.3%	1.8%	3.6%	2.1%	0%	0%	17.7%	16.2%	6.3%	6.2%	0%
% of Capital Budget - Water Infrastructure	0%	0%	15.7%	0%	89.0%	0%	9.9%	33.7%	68.5%	46.2%	0%
% of Capital Budget - Waste Water Management	0%	0%	20.5%	0%	0%	0%	16.4%	23.8%	5.5%	35.6%	0%
% of Capital Budget - Waste Management	4%	0%	1.0%	3.6%	0%	0%	0%	0%	0%	4.8%	0%
<b>Economic and Environmental</b>	58.2%	73.0%	39.5%	61.7%	0%	64.9%	49.4%	13.8%	11.9%	7.2%	0%
% of Capital Budget - Planning and Development	0%	0%	4%	1.4%	0%	0%	0%	3.1%	2.5%	0%	0%
% of Capital Budget - Road Transport	58.2%	73.0%	39.1%	59.8%	0%	64.9%	49.4%	10.7%	9.4%	7.2%	0%
% of Capital Budget - Environmental Protection	0%	0%	0%	5%	0%	0%	0%	0%	0%	0%	0%
<b>Governance and Administration</b>	5.2%	7.8%	17.4%	5.2%	7.0%	0%	6.6%	0%	0%	0%	100.0%
Community and Public Safety	15.9%	17.4%	2.3%	27.4%	4.0%	35.1%	0%	12.5%	7.8%	0%	0%
Other	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
<b>Asset Management</b>											
Total Value of PPE	1 002 108	279 878	14 877 687	810 033	2 443 737	1 555 431	1 548 601	676 758	6 255 339	1 463 926	47 293
Capital Asset Renewal	800	29 556	469 222	13 637	32 000	25 656	-	29 215	-	109 947	-
Operational Repairs & Maintenance	4 370	7 544	492 286	26 974	28 930	28 973	20 872	29 797	46 571	91 784	4 144
Asset Renewal % of Depreciation	2.0%	36.2%	247.0%	37.9%	60.3%	94.0%	0%	60.9%	0%	180.4%	0%
R&M % of PPE	4%	2.7%	3.3%	3.3%	1.2%	1.9%	1.3%	4.4%	0.7%	6.3%	8.8%
Asset Renewal and R&M as a % of PPE	5%	13.3%	6.5%	5.0%	2.5%	3.5%	1.3%	8.7%	0.7%	13.8%	8.8%
Depreciation as % of Asset Base	3.9%	2.9%	1.3%	4.4%	2.2%	1.8%	5.2%	7.1%	1.6%	4.2%	13.5%
Repairs & Maintenance/Total Revenue	1.7%	3.8%	13.5%	5.1%	4.5%	8.7%	4.2%	7.2%	4.9%	19.2%	3.0%

**Summarised Outcome: Municipal Budget a**

	LIM351	LIM353	LIM354	LIM355	DC35	LIM361	LIM362	LIM366	LIM367	LIM368	DC36
	Blouberg (L)	Molemole (L)	Polokwane (H)	Lepelle-Nkumpi (L)	Capricorn (M)	Thabazimbi (L)	Lephalale (M)	Bela Bela (M)	Mogalakwena (L)	Modimolle- Mookgopong (M)	Waterberg (L)
<b>R thousands</b>											
<b>AVERAGE HOUSEHOLD BILLS</b>											
<b>Percentage Increases</b>											
Property rates	6.0%	13.5%	6.0%	0%	0%	7.3%	0%	5.3%	6.0%	6.0%	0%
Electricity: Basic levy	0%	0%	8.5%	0%	0%	7.3%	0%	0%	0%	6.8%	0%
Electricity: Consumption	0%	8.0%	8.5%	0%	0%	7.3%	0%	6.8%	6.8%	6.8%	0%
Water: Basic levy	0%	0%	0%	0%	0%	7.3%	0%	11.2%	0%	12.0%	0%
Water: Consumption	0%	0%	10.5%	0%	0%	7.3%	0%	11.2%	8.5%	12.0%	0%
Sanitation	0%	0%	6.0%	0%	0%	7.3%	0%	5.3%	6.0%	6.0%	0%
Refuse removal	6.0%	5.3%	6.0%	0%	0%	7.3%	0%	5.5%	6.0%	5.0%	0%
Other	0%	5.3%	6.0%	0%	0%	0%	0%	0%	0%	0%	0%
<b>Monthly Bill (Rand/cent)</b>											
Property rates	485 480.00	2 167 878.49	190 99	265.00	.00	337.48	450.06	446.25	285.04	447.30	.00
Electricity: Basic levy	.00	.00	89 27	.00	.00	35 25	100 56	.00	.00	125 22	.00
Electricity: Consumption	.00	2 774 366.64	642 96	.00	.00	663 32	1 500 02	747 20	634 56	643 32	.00
Water: Basic levy	.00	.00	.00	106.00	.00	29 01	50 03	69 47	.00	67 20	.00
Water: Consumption	.00	.00	296 89	243 80	.00	207 18	500 08	317 25	264 74	380 92	.00
Sanitation	.00	.00	67 09	53 00	.00	140 93	168 27	198 00	56 89	335 87	.00
Refuse removal	424 000 00	541 746 12	112 00	42 40	.00	340 04	106 55	174 00	75 98	106 94	.00
Other	.00	259 425 56	58 30	.00	.00	.00	.00	.00	.00	.00	.00
<b>Total Monthly Bill (excluding VAT)</b>	<b>909 480.00</b>	<b>5 743 416.81</b>	<b>1 457 50</b>	<b>710.20</b>	<b>.00</b>	<b>1 753.20</b>	<b>2 875.58</b>	<b>1 952.17</b>	<b>1 317.21</b>	<b>2 106.77</b>	<b>.00</b>
<b>SOCIAL PACKAGE</b>											
Total Number of Households	0	31 648	241 793	0	1 446 632	35 463	79 952	24 736	0	28 993	0
<b>Highest level of free service provided</b>											
Water (kilolitres per household per month)	0	0	6	0	0	0	0	6	0	6	0
Electricity (kwh per household per month)	11 763	0	100	0	0	0	0	50	0	50	0
<b>Number of Households receiving Free Basic Services</b>											
Water (6 kilolitres per household per month)	0	0	15 075	0	0	8 417	0	0	0	7 500	0
Sanitation (free minimum level service)	778	0	14 539	0	0	8 564	0	0	0	7 500	0
Electricity/Other energy (50kwh per household per month)	0	100	14 539	0	0	8 564	0	0	0	7 500	0
Refuse(removed at least once a week)	35 049	100	14 539	1 841 019	0	8 564	0	0	0	7 500	0
<b>Cost of Free Basic Services provided</b>	<b>8</b>	<b>(456)</b>	<b>646 352</b>	<b>-</b>	<b>-</b>	<b>2 788</b>	<b>-</b>	<b>-</b>	<b>708</b>	<b>7 524</b>	<b>-</b>
Water (6 kilolitres per household per month)	-	-	21 111	-	-	152	-	-	-	1 078	-
Sanitation (free minimum level service)	-	-	15 777	-	-	1 378	-	-	708	1 076	-
Electricity/Other energy (50kwh per household per month)	-	(1 296)	27 589	-	-	385	-	-	-	2 685	-
Refuse(removed at least once a week)	8	-	13 226	-	-	872	-	-	-	2 686	-
<b>Average Cost per Household Per Annum</b>	<b>22</b>	<b>(12 964.68)</b>	<b>5 292.83</b>	<b>.00</b>	<b>.00</b>	<b>325.82</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>1 003.22</b>	<b>.00</b>
Water (6 kilolitres per household per month)	.00	.00	1 400 40	.00	.00	18 06	.00	.00	.00	143 77	.00
Sanitation (free minimum level service)	.00	.00	1 085 15	.00	.00	160 95	.00	.00	.00	143 41	.00
Electricity/Other energy (50kwh per household per month)	.00	(12 964.68)	1 897 59	.00	.00	44 99	.00	.00	.00	357 96	.00
Refuse(removed at least once a week)	.22	.00	909 69	.00	.00	101 82	.00	.00	.00	358 07	.00
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	<b>-</b>	<b>-</b>	<b>79 789</b>	<b>-</b>	<b>-</b>	<b>2 742</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7 524</b>	<b>-</b>
Revenue cost of free services provided (excl property rates and other)	-	420	58 837	-	-	-	-	40 996	-	-	-
Local Government Equitable Share	167 730	128 184	831 436	222 970	547 862	86 028	130 526	81 986	395 279	100 804	122 853

**Summarised Outcome: Municipal Budget a**

	LIM471	LIM472	LIM473	LIM476	DC47
	Ephraim Mogale (L)	Elias Motsoaledi (M)	Makhuduthamaga (L)	Tubatse Fetakgomo (L)	Sekhukhune (H)
<b>R thousands</b>					
Total Operating Revenue	249 394	476 783	340 198	572 622	958 312
Total Operating Expenditure	284 263	471 306	318 400	634 794	939 277
Operating Performance Surplus / (Deficit)	(34 869)	5 477	21 798	(62 172)	19 035
Cash and Cash Equivalents at the Year End	122 872	18 039	22 841	213 931	71 964
Net Increase / (Decrease) in Cash held for the Year	(1 875)	2 071	(8 822)	(26 844)	29 142
Cash Backing / Surplus (Deficit) Reconciliation	109 140	19 056	35 778	187 599	36 707
Cash Coverage Ratio	7.4	.6	1.1	5.9	1.1
<b>STATEMENT OF OPERATING PERFORMANCE</b>					
<b>Revenue</b>					
% Increase in Total Operating Revenue	3.2%	21.6%	7.9%	4.5%	8.4%
% Increase in Property Rates Revenue	7.6%	38.4%	(4.1%)	16.3%	.0%
% Increase in Electricity Revenue	2.7%	10.0%	.0%	.0%	.0%
% Increase in Water Revenue	.0%	.0%	.0%	.0%	50.5%
% Increase in Property Rates & Service Charges	3.7%	18.8%	(4.1%)	15.0%	42.6%
% Increase in Operating Grant Revenue	4.8%	8.5%	8.7%	4.2%	6.1%
% Increase in Capital Grant Revenue	(26.8%)	(9.9%)	(13.4%)	13.7%	(3.0%)
Collection Rate Including Other Revenue	75.4%	60.7%	48.9%	60.0%	55.8%
Annual Debtors Collection Rate (Payment Level %)	68.5%	78.7%	8.8%	51.3%	48.7%
Current Debtors Collection Rate	68.5%	80.0%	8.8%	51.3%	48.7%
Outstanding Debtors to Revenue	12.7%	20.8%	18.4%	49.8%	14.2%
O/S Service Debtors to Revenue	34.2%	71.3%	167.8%	182.4%	165.6%
<b>Expenditure</b>					
% Increase in Total Operating Expenditure	5.2%	22.0%	18.4%	8.7%	8.4%
% Increase in Employee Costs	12.7%	8.7%	12.6%	9.6%	7.3%
% Overtime measured against Employee Related Costs	1.7%	1.3%	1.4%	2.2%	5.3%
% Increase in Electricity Bulk Purchases	8.3%	15.7%	.0%	.0%	.0%
% Increase in Water Bulk Purchases	.0%	.0%	.0%	.0%	.0%
Remuneration % of Oper Exp (excl debt impair and deprec)	42.4%	36.6%	30.7%	34.5%	39.0%
Contracted Services % of Oper Exp (excl debt impair and deprec)	5.6%	16.4%	35.7%	16.8%	28.6%
Debt Impairment % of Billable Revenue	19.2%	38.3%	78.5%	28.8%	4.2%
% Electricity Distribution Losses	.0%	18.8%	.0%	.0%	.0%
% Water Distribution Losses	.0%	.0%	.0%	.0%	.0%
Employee costs/Total Revenue	37.2%	28.1%	24.1%	31.4%	35.4%
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>					
<b>Capital Funding</b>					
Total Capital Budget	45 654	75 869	104 112	139 508	669 469
Internally Funded and Other	14 078	20 365	-	41 870	-
Grant Funding and Other	31 576	55 504	104 112	97 638	669 469
Internally Generated Funds % of Non Grant Funding	100.0%	100.0%	.0%	100.0%	.0%
Borrowing % of Non Grant Funding	.0%	.0%	.0%	.0%	.0%
Grant Funding % of Total Funding	69.2%	73.2%	100.0%	70.0%	100.0%
<b>Borrowing</b>					
Total Borrowing Liability	201	30 677	-	12 805	-
Borrowing for the Financial Year	-	-	-	-	-
Cost of Borrowing for the Financial Year	1 983	12 500	-	3 046	3 886
Total Cost of Debt as a % of Total Borrowing Liability	988.8%	40.7%	.0%	23.8%	.0%
Financing Cost % of Asset Base	.2%	1.2%	.0%	.1%	.1%
Capital Charges % of Operating Expenditure	.7%	2.7%	.0%	.5%	.4%
Borrowing % of Total Assets	.0%	3.0%	.0%	.6%	.0%
Capital Charges to Own Revenue	1.7%	5.4%	.0%	1.5%	3.6%
Borrowed Funding of own Capital Expenditure	.0%	.0%	.0%	.0%	.0%
Gearing	.0%	3.0%	.0%	.5%	.0%
Current Ratio	3.9	1.7	4.9	5.1	1.9
Liquidity Ratio	3.1	.2	1.3	2.2	.6
Finance charges and Depreciation/Total Revenue	19.3%	11.3%	6.5%	12.3%	6.9%
Debt coverage	6.9	15.8	8.1	15.3	6.1
<b>Capital Programme</b>					
<b>Capital Appropriations</b>					
Trading Services	8 360	13 868	-	17 100	660 693
Total Appropriation - Electricity Infrastructure	6 310	10 868	-	-	-
Total Appropriation - Water Infrastructure	-	-	-	-	660 693
Total Appropriation - Waste Water Management	-	-	-	-	-
Total Appropriation - Waste Management	2 050	3 000	-	17 100	-
<b>Economic and Environmental</b>	<b>34 509</b>	<b>59 779</b>	<b>95 590</b>	<b>91 978</b>	-
Total Appropriation - Planning and Development	-	-	3 200	4 950	-
Total Appropriation - Road Transport	34 509	59 779	92 390	87 028	-
Total Appropriation - Environmental Protection	-	-	-	-	-
<b>Governance and Administration</b>	<b>1 223</b>	<b>1 700</b>	<b>7 304</b>	<b>5 780</b>	<b>7 929</b>
<b>Community and Public Safety</b>	<b>1 562</b>	<b>522</b>	<b>1 217</b>	<b>24 650</b>	<b>848</b>
Other	-	-	-	-	-
<b>% Capital Appropriations measured against Total Capital</b>					
Trading Services	18.3%	18.3%	.0%	12.3%	98.7%
% of Capital Budget - Electricity Infrastructure	13.8%	14.3%	.0%	.0%	.0%
% of Capital Budget - Water Infrastructure	.0%	.0%	.0%	.0%	98.7%
% of Capital Budget - Waste Water Management	.0%	.0%	.0%	.0%	.0%
% of Capital Budget - Waste Management	4.5%	4.0%	.0%	12.3%	.0%
<b>Economic and Environmental</b>	<b>75.6%</b>	<b>78.8%</b>	<b>91.8%</b>	<b>65.9%</b>	<b>.0%</b>
% of Capital Budget - Planning and Development	.0%	.0%	3.1%	3.5%	.0%
% of Capital Budget - Road Transport	75.6%	78.8%	88.7%	62.4%	.0%
% of Capital Budget - Environmental Protection	.0%	.0%	.0%	.0%	.0%
<b>Governance and Administration</b>	<b>2.7%</b>	<b>2.2%</b>	<b>7.0%</b>	<b>4.1%</b>	<b>1.2%</b>
<b>Community and Public Safety</b>	<b>3.4%</b>	<b>.7%</b>	<b>1.2%</b>	<b>17.7%</b>	<b>.1%</b>
Other	.0%	.0%	.0%	.0%	.0%
<b>Asset Management</b>					
Total Value of PPE	840 000	1 016 632	383 671	2 083 642	3 788 408
Capital Asset Renewal	5 000	37 071	6 798	-	-
Operational Repairs & Maintenance	12 214	17 950	53 022	22 058	-
Asset Renewal % of Depreciation	10.5%	72.4%	30.6%	.0%	.0%
R&M % of PPE	1.5%	1.8%	13.9%	1.1%	.0%
Asset Renewal and R&M as a % of PPE	2.0%	5.4%	15.6%	1.1%	.0%
Depreciation as % of Asset Base	5.7%	5.0%	5.8%	3.3%	1.7%
Repairs & Maintenance/Total Revenue	4.9%	3.8%	15.6%	3.9%	.0%

**Summarised Outcome: Municipal Budget a**

	LIM471	LIM472	LIM473	LIM476	DC47
	Ephraim Mogale (L)	Elias Motsoaledi (M)	Makhuduthamag a (L)	Tubatse Fetakgomo (L)	Sekhukhune (H)
<b>R thousands</b>					
<b>AVERAGE HOUSEHOLD BILLS</b>					
<b>Percentage Increases</b>					
Property rates	(100.0%)	8.3%	.0%	0%	0%
Electricity: Basic levy	0%	6.0%	.0%	0%	0%
Electricity: Consumption	(100.0%)	1.7%	.0%	0%	0%
Water: Basic levy	0%	0%	.0%	0%	30.0%
Water: Consumption	0%	0%	.0%	0%	30.1%
Sanitation	0%	0%	.0%	0%	0%
Refuse removal	(100.0%)	13.3%	.0%	0%	0%
Other	0%	0%	.0%	0%	0%
<b>Monthly Bill (Rand/cent)</b>					
Property rates	.00	650.00	.00	.00	.00
Electricity: Basic levy	.00	318.00	.00	.00	.00
Electricity: Consumption	.00	1 292.00	.00	.00	.00
Water: Basic levy	.00	.00	.00	.00	77.44
Water: Consumption	.00	.00	.00	.00	10.81
Sanitation	.00	.00	.00	.00	.00
Refuse removal	.00	272.00	.00	.00	.00
Other	.00	.00	.00	.00	.00
Total Monthly Bill (excluding VAT)	.00	2 532.00	.00	.00	88.25
<b>SOCIAL PACKAGE</b>					
Total Number of Households	0	0	0	58 255	0
<b>Highest level of free service provided</b>					
Water (kilolitres per household per month)	0	0	0	0	0
Electricity (kwh per household per month)	0	50	50	0	0
<b>Number of Households receiving Free Basic Services</b>					
Water (6 kilolitres per household per month)	0	0	0	0	0
Sanitation (free minimum level service)	0	0	0	41 610	0
Electricity/Other energy (50kwh per household per month)	0	2 106	0	0	0
Refuse(removed at least once a week)	0	0	0	0	0
<b>Cost of Free Basic Services provided</b>	<b>1 803</b>	<b>-</b>	<b>10</b>	<b>5 425</b>	<b>28 471</b>
Water (6 kilolitres per household per month)	-	-	-	-	14 235
Sanitation (free minimum level service)	-	-	-	-	-
Electricity/Other energy (50kwh per household per month)	1 803	-	-	-	-
Refuse(removed at least once a week)	-	-	-	-	-
<b>Average Cost per Household Per Annum</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>
Water (6 kilolitres per household per month)	.00	.00	.00	.00	.00
Sanitation (free minimum level service)	.00	.00	.00	.00	.00
Electricity/Other energy (50kwh per household per month)	.00	.00	.00	.00	.00
Refuse(removed at least once a week)	.00	.00	.00	.00	.00
Cost of Free Basic Services Provided to "Registered Indigent"	-	-	-	-	-
Revenue cost of free services provided (excl property rates and other)	1 803	-	-	2 400	75 982
Local Government Equitable Share	129 676	237 506	241 518	361 513	711 481



**Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18**

	Location										
	MP301 Albert Luthuli (M)	MP302 Msukaligwa (L)	MP303 Mkhondo (L)	MP304 Pixley Ka Seme (MP) (M)	MP305 Lekwa (L)	MP306 Dipaleseng (L)	MP307 Govan Mbeki (H)	DC30 Gert Sibande (M)	MP311 Victor Khaney (M)	MP312 Emalahleni (MP) (H)	MP313 Steve Tshwete (H)
<b>R thousands</b>											
Total Operating Revenue	507 711	677 378	487 097	320 223	817 260	210 687	1 758 947	472 658	451 576	3 064 274	1 486 348
Total Operating Expenditure	454 554	849 147	560 289	359 995	864 257	212 032	1 700 171	470 227	443 138	3 266 197	1 556 717
Operating Performance Surplus / (Deficit)	53 157	(171 769)	(73 192)	(39 772)	(46 997)	(1 344)	58 777	2 431	8 438	(201 923)	(70 370)
Cash and Cash Equivalents at the Year End	90 992	(104 823)	302	67 370	(7 052)	1 015	(305 884)	142 936	13 208	2 054	76 972
Net Increase / (Decrease) in Cash held for the Year	41 962	(104 823)	(3 798)	(24 443)	(8 212)	783	(357 494)	(14 507)	13 193	(2 875)	(6 930)
Cash Backing / Surplus (Deficit) Reconciliation	(17 133)	(559 028)	4 582	85 995	(1 096 441)	840	(778 970)	70 744	55 246	272	513 906
Cash Coverage Ratio	3.4	(1.8)	0	2.8	(1)	1	(2.4)	4.2	4	0	.7
<b>STATEMENT OF OPERATING PERFORMANCE</b>											
<b>Revenue</b>											
% Increase in Total Operating Revenue	19.5%	3.9%	12.9%	7.9%	20.2%	5.4%	4.2%	12.3%	(3.9%)	5.0%	9.5%
% Increase in Property Rates Revenue	7.0%	8.6%	13.0%	6.3%	15.6%	15.7%	31.8%	0%	32.5%	(5.3%)	9.6%
% Increase in Electricity Revenue	28.3%	1.1%	7.0%	6.8%	21.9%	5.8%	5.3%	0%	1.1%	3.3%	7.1%
% Increase in Water Revenue	423.7%	6.1%	46.7%	6.3%	3%	1.5%	8.5%	0%	(15.9%)	6.2%	7.2%
% Increase in Property Rates & Service Charges	33.4%	4.6%	13.8%	6.5%	14.1%	7.1%	10.7%	45.1%	6.6%	1.4%	8.0%
% Increase in Operating Grant Revenue	4.5%	14.2%	11.7%	9.3%	14.8%	8.4%	17.1%	10.4%	(23.5%)	11.5%	14.7%
% Increase in Capital Grant Revenue	0%	23.9%	(6.5%)	52.1%	0%	11.9%	2.5%	0%	0%	2.2%	30.4%
Collection Rate Including Other Revenue	50.0%	78.1%	75.9%	76.2%	74.5%	59.8%	72.4%	100.0%	89.0%	76.0%	99.1%
Annual Debtors Collection Rate (Payment Level %)	45.3%	77.7%	72.1%	72.3%	71.9%	57.0%	71.7%	15.6%	84.2%	75.8%	95.6%
Current Debtors Collection Rate	45.3%	77.7%	72.1%	72.3%	71.9%	57.0%	71.7%	15.6%	84.2%	75.8%	95.6%
Outstanding Debtors to Revenue	48.0%	15.5%	35.0%	20.3%	96.0%	24.0%	13.3%	6.3%	39.7%	103.7%	8.6%
O/S Service Debtors to Revenue	133.7%	23.4%	77.8%	39.8%	130.6%	44.5%	16.2%	1 088.5%	55.0%	127.6%	11.0%
<b>Expenditure</b>											
% Increase in Total Operating Expenditure	11.9%	7.2%	1.7%	17.2%	(6.2%)	(6%)	2.7%	(2.6%)	(4.7%)	6.1%	9.5%
% Increase in Employee Costs	(30.1%)	9.7%	6.8%	7.2%	5.0%	5.7%	2.8%	10.7%	7.1%	15.9%	12.2%
% Overtime measured against Employee Related Costs	3.5%	8.6%	4.5%	1.9%	1.5%	0%	4.5%	9%	1.2%	9.0%	11.6%
% Increase in Electricity Bulk Purchases	109.3%	11.3%	7.3%	36.0%	12.5%	(10.4%)	(15.6%)	0%	4.8%	16.0%	6.7%
% Increase in Water Bulk Purchases	(100.0%)	(17.6%)	7.3%	(100.0%)	(55.0%)	(100.0%)	31.6%	0%	0%	(100.0%)	12.7%
Remuneration % of Oper Exp (excl debt impair and deprec)	28.1%	30.2%	38.1%	39.1%	27.7%	35.4%	32.2%	34.3%	40.1%	33.8%	39.7%
Contracted Services % of Oper Exp (excl debt impair and deprec)	13.3%	11.8%	8.9%	6.6%	3.4%	9.9%	16.0%	0%	7.2%	10.3%	14.1%
Debt Impairment % of Billable Revenue	28.3%	18.4%	23.5%	47.0%	18.3%	31.8%	5.1%	0%	10.8%	15.6%	1.7%
% Electricity Distribution Losses	0%	15.8%	0%	0%	0%	0%	0%	0%	0%	0%	0%
% Water Distribution Losses	0%	69.9%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Employee costs/Total Revenue	20.0%	30.0%	34.1%	29.6%	22.4%	26.5%	27.7%	32.6%	34.0%	28.3%	36.7%
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>											
<b>Capital Funding</b>											
Total Capital Budget	134 986	94 284	115 704	84 431	53 491	44 884	133 448	38 157	35 362	241 812	374 410
Internally Funded and Other	10 961	5 000	600	16 100	-	-	58 797	38 157	2 753	28 510	132 981
Grant Funding and Other	124 025	89 284	115 104	68 331	53 491	44 884	74 651	-	32 609	213 302	88 204
Internally Generated Funds % of Non Grant Funding	100.0%	100.0%	100.0%	100.0%	0%	0%	100.0%	100.0%	100.0%	100.0%	46.5%
Borrowing % of Non Grant Funding	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	53.5%
Grant Funding % of Total Funding	91.9%	94.7%	99.5%	80.9%	100.0%	100.0%	55.9%	0%	92.2%	88.2%	23.6%
<b>Borrowing</b>											
Total Borrowing Liability	2 119	-	-	-	-	-	5 399	-	4 480	64 685	315 610
Borrowing for the Financial Year	-	-	-	-	-	-	-	-	-	-	152 224
Cost of Borrowing for the Financial Year	523	347	-	-	-	-	5 833	-	-	101 016	35 560
Total Cost of Debt as a % of Total Borrowing Liability	24.7%	0%	0%	0%	0%	0%	108.0%	0%	0%	156.2%	11.3%
Financing Cost % of Asset Base	0%	0%	0%	0%	0%	0%	3%	0%	0%	1.8%	5%
Capital Charges % of Operating Expenditure	1%	0%	0%	0%	0%	0%	3%	0%	0%	3.1%	2.3%
Borrowing % of Total Assets	2%	0%	0%	0%	0%	0%	3%	0%	1.0%	1.2%	4.8%
Capital Charges to Own Revenue	2%	1%	0%	0%	0%	0%	4%	0%	0%	3.7%	2.7%
Borrowed Funding of own Capital Expenditure	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	53.5%
Gearing	2%	0%	0%	0%	0%	0%	2%	0%	9%	9%	4.7%
Current Ratio	1.4	2	1.4	3.0	5	1.0	3	5.7	1.3	1.2	3.3
Liquidity Ratio	.4	0	0	1.4	0	0	0	2.4	5	0	2.1
Finance charges and Depreciation/Total Revenue	8.2%	13.9%	15.0%	12.8%	11.5%	8.8%	6.5%	4.5%	5.5%	12.7%	12.2%
Debt coverage	11.0	277.4	153.6	10.8	57.6	31.3	38.8	1.2	11.2	15.4	25.2
<b>Capital Programme</b>											
<b>Capital Appropriations</b>											
Trading Services	78 588	89 384	83 966	67 033	41 000	31 020	100 051	-	8 174	186 919	195 328
Total Appropriation - Electricity Infrastructure	9 650	10 075	8 500	12 375	6 000	13 430	18 320	-	5 618	47 250	77 322
Total Appropriation - Water Infrastructure	39 674	49 209	20 260	30 000	15 000	-	22 131	-	-	60 693	44 243
Total Appropriation - Waste Water Management	27 158	30 000	55 205	24 658	20 000	-	17 590	-	-	75 975	50 027
Total Appropriation - Waste Management	2 106	100	-	-	-	-	10 500	-	2 556	3 000	23 735
<b>Economic and Environmental</b>	28 059	4 000	27 638	6 000	9 280	-	11 897	-	26 991	730	59 797
Total Appropriation - Planning and Development	-	4 000	-	3 000	-	-	-	-	-	150	7
Total Appropriation - Road Transport	28 059	-	27 638	3 000	9 280	-	9 917	-	26 991	-	59 790
Total Appropriation - Environmental Protection	-	-	-	-	-	-	1 980	-	-	580	-
<b>Governance and Administration</b>	7 197	900	600	1 000	-	-	16 000	38 157	197	22 380	80 870
Community and Public Safety	21 142	-	3 500	9 100	3 212	13 864	5 500	-	-	650	37 278
Other	-	-	-	1 298	-	-	-	-	-	31 134	1 137
<b>% Capital Appropriations measured against Total Capital</b>											
Trading Services	58.2%	94.8%	72.6%	79.4%	76.6%	69.1%	75.0%	0%	23.1%	77.3%	52.2%
% of Capital Budget - Electricity Infrastructure	7.1%	10.7%	7.3%	14.7%	11.2%	29.9%	13.7%	0%	15.9%	19.5%	20.7%
% of Capital Budget - Water Infrastructure	29.4%	52.2%	17.5%	35.5%	28.0%	0%	16.6%	0%	0%	25.1%	11.8%
% of Capital Budget - Waste Water Management	20.1%	31.8%	47.7%	29.2%	37.4%	39.2%	36.8%	0%	0%	31.4%	13.4%
% of Capital Budget - Waste Management	1.6%	1%	0%	0%	0%	0%	7.9%	0%	7.2%	1.2%	6.3%
<b>Economic and Environmental</b>	20.8%	4.2%	23.9%	7.1%	17.3%	0%	8.9%	0%	76.3%	3%	16.0%
% of Capital Budget - Planning and Development	0%	4.2%	0%	3.6%	0%	0%	0%	0%	0%	1%	0%
% of Capital Budget - Road Transport	20.8%	0%	23.9%	3.6%	17.3%	0%	7.4%	0%	76.3%	0%	16.0%
% of Capital Budget - Environmental Protection	0%	0%	0%	0%	0%	0%	1.5%	0%	0%	2%	0%
<b>Governance and Administration</b>	5.3%	1.0%	0.5%	1.2%	0%	0%	12.0%	100.0%	0.6%	9.3%	21.6%
Community and Public Safety	15.7%	0%	3.0%	10.8%	6.0%	30.9%	4.1%	0%	0%	3%	10.0%
Other	0%	0%	0%	1.5%	0%	0%	0%	0%	0%	12.9%	3%
<b>Asset Management</b>											
Total Value of PPE	1 280 071	1 908 816	1 449 339	766 719	1 123 638	387 349	2 111 663	314 892	429 295	5 479 463	6 542 581
Capital Asset Renewal	70 007	100	-	-	-	-	-	-	-	85 336	151 012
Operational Repairs & Maintenance	-	52 645	19 165	18 247	-	-	141 204	10 955	78	164 099	88 952
Asset Renewal % of Depreciation	169.8%	1%	0%	0%	0%	0%	0%	0%	0%	27.8%	92.9%
R&M % of PPE	0%	2.6%	1.3%	2.4%	0%	0%	6.7%	3.5%	0%	3.0%	1.4%
Asset Renewal and R&M as a % of PPE	5.5%	2.6%	1.3%	2.4%	0%	0%	6.7%	3.5%	0%	4.6%	3.7%
Depreciation as % of Asset Base	3.2%	4.9%	5.0%	5.3%	8.4%	4.8%	5.3%	6.7%	5.8%	5.6%	2.5%
Repairs & Maintenance/Total Revenue	0%	7.6%	3.9%	5.7%	0%	0%	8.0%	2.3%	0%	5.4%	6.0%

**Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18**

	Location											
	MP301 Albert Luthuli (M)	MP302 Msukaligwa (L)	MP303 Mkhondo (L)	MP304 Pixley Ka Seme (MP) (M)	MP305 Lekwa (L)	MP306 Dipaleseng (L)	MP307 Govan Mbeki (H)	DC30 Gert Sibande (M)	MP311 Victor Khanye (M)	MP312 Emalahleni (MP) (H)	MP313 Steve Tshwete (H)	
<b>R thousands</b>												
<b>AVERAGE HOUSEHOLD BILLS</b>												
<b>Percentage Increases</b>												
Property rates	0%	5.3%	5.2%	0%	0%	0%	0%	0%	0%	5.3%	6.9%	
Electricity: Basic levy	0%	6.8%	6.8%	0%	0%	0%	0%	0%	0%	0%	6.8%	
Electricity: Consumption	0%	5.1%	6.8%	0%	0%	0%	0%	0%	0%	5.3%	6.8%	
Water: Basic levy	0%	8.7%	5.2%	0%	0%	0%	0%	0%	0%	0%	0%	
Water: Consumption	0%	10.5%	5.2%	0%	0%	0%	0%	0%	0%	5.3%	9.4%	
Sanitation	0%	10.3%	5.2%	0%	0%	0%	0%	0%	0%	5.3%	6.1%	
Refuse removal	0%	10.0%	5.2%	0%	0%	0%	0%	0%	0%	5.3%	6.3%	
Other	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	
<b>Monthly Bill (Rand/cent)</b>												
Property rates	.00	307.69	313.03	.00	.00	.00	.00	.00	.00	180.91	457.98	
Electricity: Basic levy	.00	152.37	104.93	.00	.00	.00	.00	.00	.00	.00	63.00	
Electricity: Consumption	.00	612.20	604.57	.00	.00	.00	.00	.00	.00	993.44	677.18	
Water: Basic levy	.00	75.00	19.43	.00	.00	.00	.00	.00	.00	.00	.00	
Water: Consumption	.00	399.00	114.67	.00	.00	.00	.00	.00	.00	317.54	221.17	
Sanitation	.00	118.00	42.74	.00	.00	.00	.00	.00	.00	146.05	102.55	
Refuse removal	.00	110.00	58.01	.00	.00	.00	.00	.00	.00	131.96	131.60	
Other	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	
<b>Total Monthly Bill (excluding VAT)</b>	<b>.00</b>	<b>1 774.26</b>	<b>1 257.38</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>1 769.90</b>	<b>1 653.48</b>	
<b>SOCIAL PACKAGE</b>												
Total Number of Households	52 527	51 089	39 046	27 281	0	0	63 283 500	0	0	127 174	93 858	
<b>Highest level of free service provided</b>												
Water (kilolitres per household per month)	0	6	6	0	0	0	0	0	0	49	10	
Electricity (kwh per household per month)	0	50	50	0	0	0	0	0	0	53	50	
<b>Number of Households receiving Free Basic Services</b>												
Water (6 kilolitres per household per month)	0	11 500	4 914 200	0	0	0	0	0	0	0	14 298	
Sanitation (free minimum level service)	0	11 243	3 254	0	0	0	0	0	0	0	18 153	
Electricity/Other energy (50kwh per household per month)	0	5 476	0	0	0	0	0	0	0	0	16 598	
Refuse(removed at least once a week)	0	11 243	3 254	0	0	0	0	0	0	0	17 637	
<b>Cost of Free Basic Services provided</b>	<b>-</b>	<b>33 521</b>	<b>18 193</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20</b>	<b>-</b>	<b>-</b>	<b>30 476</b>	<b>86 698</b>	
Water (6 kilolitres per household per month)	-	6 574	4 590	-	-	-	10	-	-	7 643	26 749	
Sanitation (free minimum level service)	-	11 712	2 295	-	-	-	-	-	-	4 339	22 640	
Electricity/Other energy (50kwh per household per month)	-	2 729	9 013	-	-	-	10	-	-	8 198	9 828	
Refuse(removed at least once a week)	-	12 507	2 295	-	-	-	-	-	-	10 297	27 481	
<b>Average Cost per Household Per Annum</b>	<b>.00</b>	<b>3 224.02</b>	<b>1 411.51</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>5 268.28</b>	
Water (6 kilolitres per household per month)	.00	571.64	93	.00	.00	.00	.00	.00	.00	.00	1 870.83	
Sanitation (free minimum level service)	.00	1 041.70	705.29	.00	.00	.00	.00	.00	.00	.00	1 247.18	
Electricity/Other energy (50kwh per household per month)	.00	498.29	.00	.00	.00	.00	.00	.00	.00	.00	592.12	
Refuse(removed at least once a week)	.00	1 112.38	705.29	.00	.00	.00	.00	.00	.00	.00	1 558.16	
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	<b>-</b>	<b>37 076</b>	<b>6 936 421</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>75 326</b>	
<b>Revenue cost of free services provided (excl property rates and other)</b>	<b>-</b>	<b>-</b>	<b>4 914</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
Local Government Equitable Share	278 934	154 338	209 667	107 567	107 256	64 569	257 245	282 406	87 187	325 738	179 370	

**Summarised Outcome: Municipal Budget a**

	MP314 Emakhaseni (L)	MP315 Thembisile Hani (L)	MP316 Dr J.S. Moroka (L)	DC31 Nkangala (H)	MP321 Thaba Chweu (L)	MP324 Nkomazi (M)	MP325 Bushbuckridge (L)	MP326 City of Mbombela (H)	DC32 Ehlanzeni (H)
<b>R thousands</b>									
Total Operating Revenue	257 443	702 226	474 067	373 393	614 939	873 134	1 267 402	2 800 491	253 039
Total Operating Expenditure	286 827	926 344	663 617	445 223	586 075	847 058	1 224 121	3 210 279	250 480
Operating Performance Surplus / (Deficit)	(29 384)	(224 118)	(189 550)	(71 830)	28 864	26 076	43 281	(409 788)	2 559
Cash and Cash Equivalents at the Year End	3 523	59 835	22 107	372 359	2 485	177 351	124 281	120 127	52 883
Net Increase / (Decrease) in Cash held for the Year	(13 277)	(6 165)	(3 655)	(5 347)	(40 314)	56 682	(11 206)	(27 293)	(11 999)
Cash Backing / Surplus (Deficit) Reconciliation	8 603	3 984	52 429	379 554	(345 117)	185 797	772 911	12 825	32 198
Cash Coverage Ratio	.2	1.0	.7	11.7	.1	3.2	1.5	.6	3.0
<b>STATEMENT OF OPERATING PERFORMANCE</b>									
<b>Revenue</b>									
% Increase in Total Operating Revenue	10.3%	15.1%	(13.9%)	.6%	13.1%	5.0%	19.6%	2.4%	2.4%
% Increase in Property Rates Revenue	3.9%	(6.7%)	(28.4%)	0%	38.3%	(13.6%)	8.0%	17.3%	0%
% Increase in Electricity Revenue	49.8%	0%	0%	0%	5.1%	35.2%	0%	4%	0%
% Increase in Water Revenue	6.7%	5.4%	26.5%	0%	(15.8%)	7.6%	23.9%	1.0%	0%
% Increase in Property Rates & Service Charges	18.9%	2.9%	.7%	0%	10.2%	4.7%	11.7%	5.3%	0%
% Increase in Operating Grant Revenue	2.8%	1.8%	(24.4%)	1.2%	0%	(.5%)	13.2%	6.5%	2.6%
% Increase in Capital Grant Revenue	(100.0%)	8.4%	1.2%	2%	(24.8%)	4.7%	(15.5%)	(10.1%)	.2%
Collection Rate Including Other Revenue	79.0%	18.6%	91.6%	100.0%	83.4%	91.0%	74.6%	92.3%	100.0%
Annual Debtors Collection Rate (Payment Level %)	75.5%	21.5%	103.2%	0%	77.9%	88.1%	67.3%	89.8%	0%
Current Debtors Collection Rate	75.5%	21.5%	103.2%	0%	77.9%	88.1%	67.3%	90.6%	0%
Outstanding Debtors to Revenue	27.7%	8.5%	10.5%	2.0%	36.7%	12.2%	117.2%	14.0%	1.2%
O/S Service Debtors to Revenue	41.8%	29.9%	84.4%	72 154.3%	55.5%	41.3%	512.7%	21.6%	2 052.7%
<b>Expenditure</b>									
% Increase in Total Operating Expenditure	(13.6%)	14.7%	7.3%	19.8%	(13.3%)	2.9%	20.8%	19.7%	7.3%
% Increase in Employee Costs	(2.3%)	10.2%	9.8%	5.4%	14.4%	13.0%	20.0%	21.4%	14.6%
% Overtime measured against Employee Related Costs	4.2%	.8%	1.1%	3.8%	4.8%	.0%	1.7%	11.5%	.6%
% Increase in Electricity Bulk Purchases	5.0%	0%	0%	0%	16.4%	7.3%	0%	12.9%	0%
% Increase in Water Bulk Purchases	0%	(3.9%)	0%	0%	0%	(28.8%)	(100.0%)	50.6%	0%
Remuneration % of Oper Exp (excl debt impair and deprec)	45.7%	26.4%	41.7%	33.1%	35.5%	47.0%	39.9%	35.1%	55.5%
Contracted Services % of Oper Exp (excl debt impair and deprec)	3.0%	19.2%	11.4%	12.5%	14.4%	14.5%	4.8%	18.8%	9.3%
Debt Impairment % of Billable Revenue	14.1%	112.7%	66.7%	0%	9%	8.7%	5.9%	8.0%	0%
% Electricity Distribution Losses	0%	0%	0%	0%	0%	0%	0%	5.2%	0%
% Water Distribution Losses	0%	0%	0%	0%	0%	0%	0%	1.5%	0%
Employee costs/Total Revenue	38.0%	19.5%	41.7%	38.6%	31.5%	41.1%	36.1%	31.7%	52.3%
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>									
<b>Capital Funding</b>									
Total Capital Budget	58 529	153 983	126 091	33 248	112 153	279 363	559 596	630 592	29 052
Internally Funded and Other	12 464	9 180	7 700	33 248	30 534	42 912	-	93 600	26 700
Grant Funding and Other	46 065	144 803	118 391	-	81 619	236 451	559 596	536 992	2 352
Internally Generated Funds % of Non Grant Funding	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	0%	100.0%	100.0%
Borrowing % of Non Grant Funding	0%	0%	0%	0%	0%	0%	0%	0%	0%
Grant Funding % of Total Funding	78.7%	94.0%	93.9%	0%	72.8%	84.6%	100.0%	85.2%	8.1%
<b>Borrowing</b>									
Total Borrowing Liability	-	-	-	1 543	-	4 147	-	237 701	130 700
Borrowing for the Financial Year	-	-	-	-	-	-	-	-	-
Cost of Borrowing for the Financial Year	3 937	-	300	4 053	10 200	692	67 286	27 941	-
Total Cost of Debt as a % of Total Borrowing Liability	0%	0%	0%	262.7%	0%	16.7%	0%	28.3%	21.4%
Financing Cost % of Asset Base	.5%	0%	0%	2.1%	4%	0%	0%	8%	12.1%
Capital Charges % of Operating Expenditure	1.4%	0%	0%	9%	1.7%	.1%	0%	2.1%	11.2%
Borrowing % of Total Assets	0%	0%	0%	8%	0%	.2%	0%	3.0%	56.8%
Capital Charges to Own Revenue	2.0%	0%	.2%	16.3%	2.1%	.2%	0%	3.3%	291.4%
Borrowed Funding of own Capital Expenditure	0%	0%	0%	0%	0%	0%	0%	0%	0%
Gearing	0%	0%	0%	2%	0%	.2%	0%	3.2%	131.2%
Current Ratio	1.3	4.1	17.6	9.7	.8	2.2	3.7	.8	.8
Liquidity Ratio	.2	1.7	1.9	7.0	0	1.4	.2	.2	.8
Finance charges and Depreciation/Total Revenue	20.5%	25.7%	31.7%	2.8%	7.7%	7.1%	4.7%	20.7%	13.3%
Debt coverage	44.4	29.6	8.9	1.0	19.9	14.9	3.5	37.2	.6
<b>Capital Programmes</b>									
<b>Trading Services</b>									
Total Appropriation - Electricity Infrastructure	41 765	133 622	115 391	-	29 954	119 065	326 294	252 999	20 100
Total Appropriation - Water Infrastructure	9 014	12 271	-	-	4 935	8 400	6 000	33 045	-
Total Appropriation - Waste Water Management	25 200	93 994	50 417	-	16 000	107 195	290 294	150 075	-
Total Appropriation - Waste Water Management	2 000	5 000	64 974	-	4 260	-	30 000	69 879	20 100
Total Appropriation - Waste Management	5 551	22 356	-	-	4 759	3 470	-	-	-
<b>Economic and Environmental</b>	4 300	6 205	-	1 700	49 320	116 013	139 641	330 578	5 852
Total Appropriation - Planning and Development	-	-	-	1 700	-	1 050	37 200	70 098	2 000
Total Appropriation - Road Transport	4 300	6 205	-	-	49 320	114 823	102 441	260 480	3 852
Total Appropriation - Environmental Protection	-	-	-	-	-	140	-	-	-
<b>Governance and Administration</b>	-	8 580	-	15 620	4 429	12 860	3 566	-	3 000
Community and Public Safety	-	5 576	10 700	15 928	28 451	31 424	35 478	39 410	100
Other	12 464	-	-	-	-	-	54 617	7 605	-
<b>% Capital Appropriations measured against Total Capital</b>									
<b>Trading Services</b>	71.4%	86.8%	91.5%	0%	26.7%	42.6%	58.3%	40.1%	69.2%
% of Capital Budget - Electricity Infrastructure	15.4%	8.0%	0%	0%	4.4%	3.0%	1.1%	5.2%	0%
% of Capital Budget - Water Infrastructure	43.1%	61.0%	40.0%	0%	14.3%	38.4%	51.9%	23.8%	0%
% of Capital Budget - Waste Water Management	3.4%	3.2%	51.5%	0%	3.8%	0%	5.4%	11.1%	69.2%
% of Capital Budget - Waste Management	9.5%	14.5%	0%	0%	4.2%	1.2%	0%	0%	0%
<b>Economic and Environmental</b>	7.3%	4.0%	0%	5.1%	44.0%	41.5%	25.0%	52.4%	20.1%
% of Capital Budget - Planning and Development	0%	0%	0%	5.1%	0%	.4%	6.6%	11.1%	6.9%
% of Capital Budget - Road Transport	7.3%	4.0%	0%	0%	44.0%	41.1%	18.3%	41.3%	13.3%
% of Capital Budget - Environmental Protection	0%	0%	0%	0%	0%	.1%	0%	0%	0%
<b>Governance and Administration</b>	0%	5.6%	0%	47.0%	3.9%	4.6%	6%	0%	10.3%
Community and Public Safety	0%	3.6%	8.5%	47.9%	25.4%	11.2%	6.3%	6.2%	.3%
Other	21.3%	0%	0%	0%	0%	0%	9.8%	1.2%	0%
<b>Asset Management</b>									
Total Value of PPE	844 532	1 922 101	2 000 000	197 381	2 334 897	2 184 477	3 343 494	7 965 683	230 115
Capital Asset Renewal	31 014	95 315	104 091	-	67 320	83 874	-	198 764	-
Operational Repairs & Maintenance	8 085	36 173	45 410	21 560	16 633	32 914	235 556	270 416	-
Asset Renewal % of Depreciation	63.6%	52.9%	69.4%	0%	180.9%	137.1%	0%	36.8%	0%
R&M % of PPE	1.0%	1.9%	2.3%	10.9%	.7%	1.5%	0%	3.4%	0%
Asset Renewal and R&M as a % of PPE	4.6%	6.8%	7.5%	10.9%	3.6%	5.3%	7.0%	6.9%	0%
Depreciation as % of Asset Base	5.8%	9.4%	7.5%	4.8%	1.6%	2.8%	1.8%	6.8%	5.3%
Repairs & Maintenance/Total Revenue	3.1%	5.2%	9.6%	5.8%	2.7%	3.8%	18.6%	9.7%	0%

**Summarised Outcome: Municipal Budget a**

	MP314 Emakhazeni (L)	MP315 Thembisile Hani (L)	MP316 Dr J.S. Moroka (L)	DC31 Nkangala (H)	MP321 Thaba Chweu (L)	MP324 Nkomazi (M)	MP325 Bushbuckridge (L)	MP326 City of Mbombela (H)	DC32 Ehlanzeni (H)
<b>R thousands</b>									
<b>AVERAGE HOUSEHOLD BILLS</b>									
<b>Percentage Increases</b>									
Property rates	0%	0%	(100.0%)	0%	0%	4.0%	6.0%	0%	0%
Electricity: Basic levy	0%	0%	0%	0%	0%	6.8%	0%	0%	0%
Electricity: Consumption	8.0%	0%	0%	0%	0%	6.8%	0%	6.8%	0%
Water: Basic levy	0%	0%	(100.0%)	0%	0%	7.0%	6.0%	5.3%	0%
Water: Consumption	6.5%	0%	(100.0%)	0%	0%	7.0%	6.0%	5.3%	0%
Sanitation	0%	0%	(100.0%)	0%	0%	7.0%	6.0%	5.3%	0%
Refuse removal	0%	0%	(100.0%)	0%	0%	7.0%	6.0%	5.3%	0%
Other	0%	0%	0%	0%	0%	0%	6.0%	0%	0%
<b>Monthly Bill (Rand/cent)</b>									
Property rates	.00	.00	.00	.00	.00	477.43	109.18	233.17	.00
Electricity: Basic levy	.00	.00	.00	.00	4 082.00	155.81	.00	.00	.00
Electricity: Consumption	48.43	.00	.00	.00	.00	722.72	.00	692.93	.00
Water: Basic levy	.00	.00	.00	.00	1 039.00	133.24	97.39	107.36	.00
Water: Consumption	24.66	.00	.00	.00	.00	169.59	60.79	418.24	.00
Sanitation	.00	.00	.00	.00	.00	213.83	34.83	170.21	.00
Refuse removal	.00	.00	.00	.00	.00	69.67	40.74	124.90	.00
Other	.00	.00	.00	.00	.00	.00	34.83	.00	.00
<b>Total Monthly Bill (excluding VAT)</b>	<b>73.09</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>5 121.00</b>	<b>1 942.29</b>	<b>377.75</b>	<b>1 746.81</b>	<b>.00</b>
<b>SOCIAL PACKAGE</b>									
Total Number of Households	14 633	0	62 161	0	33 353	111 558	198 841	206 136	0
<b>Highest level of free service provided</b>									
Water (kilolitres per household per month)	0	0	0	0	0	6	0	6	0
Electricity (kwh per household per month)	0	0	0	0	0	50	0	50	0
<b>Number of Households receiving Free Basic Services</b>									
Water (6 kilolitres per household per month)	0	0	0	0	39 627	0	0	9 953	0
Sanitation (free minimum level service)	0	0	0	0	2 082	0	0	9 953	0
Electricity/Other energy (50kwh per household per month)	0	0	0	0	2 081 000	0	0	9 953	0
Refuse(removed at least once a week)	0	0	0	0	2 082	0	0	9 953	0
<b>Cost of Free Basic Services provided</b>	<b>-</b>	<b>46 694</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>12 607</b>	<b>-</b>	<b>35 310</b>	<b>-</b>
Water (6 kilolitres per household per month)	-	42 979	-	-	-	-	-	11 197	-
Sanitation (free minimum level service)	-	-	-	-	-	-	-	5 385	-
Electricity/Other energy (50kwh per household per month)	-	3 715	-	-	-	-	-	4 718	-
Refuse(removed at least once a week)	-	-	-	-	-	12 607	-	14 009	-
<b>Average Cost per Household Per Annum</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>3 547.64</b>	<b>.00</b>
Water (6 kilolitres per household per month)	.00	.00	.00	.00	.00	.00	.00	1 125.00	.00
Sanitation (free minimum level service)	.00	.00	.00	.00	.00	.00	.00	541.08	.00
Electricity/Other energy (50kwh per household per month)	.00	.00	.00	.00	.00	.00	.00	474.00	.00
Refuse(removed at least once a week)	.00	.00	.00	.00	.00	.00	.00	1 407.56	.00
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>35 310</b>	<b>-</b>
<b>Revenue cost of free services provided (excl property rates and other)</b>	<b>-</b>	<b>-</b>	<b>10 000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>87 959</b>	<b>-</b>
Local Government Equitable Share	58 495	364 153	345 667	343 962	132 627	516 133	720 236	661 329	239 132

**Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18**

	Location											
	NC451 Joe Morolong (L)	NC452 Ga-Segonyana (M)	NC453 Gamagara (M)	DC45 John Taolo Gaetsewe (M)	NC061 Richtersveld (M)	NC062 Nama Khoi (M)	NC064 Kamiesberg (L)	NC065 Hantam (L)	NC066 Karoo Hoogland (M)	NC067 Khai-Ma (L)	DC6 Namakwa (M)	
<b>R thousands</b>												
Total Operating Revenue	184 302	382 890	381 081	100 409	69 925	258 637	54 362	94 641	54 230	47 606	66 432	
Total Operating Expenditure	178 438	381 446	495 955	99 639	70 624	324 960	62 287	113 376	54 175	69 085	70 048	
Operating Performance Surplus / (Deficit)	5 865	1 443	(114 873)	770	(699)	(66 323)	(7 926)	(18 736)	55	(21 479)	(3 615)	
Cash and Cash Equivalents at the Year End	20 633	38 887	2 202	2 027	4 664	16 916	8 576	22 779	3 933	1 223	10 642	
Net Increase / (Decrease) in Cash held for the Year	18 293	36 281	(1 881)	1 808	4 419	6 208	6 659	4 249	2 644	(1 033)	(5 844)	
Cash Backing / Surplus (Deficit) Reconciliation	68 477	41 264	31 026	8 766	(2 308)	(64 911)	(421)	10 891	9 803	(13 823)	9 338	
Cash Coverage Ratio	1.7	1.5	.1	.3	.9	.8	2.2	2.8	1.0	.2	2.1	
<b>STATEMENT OF OPERATING PERFORMANCE</b>												
<b>Revenue</b>												
% Increase in Total Operating Revenue	11.0%	15.3%	5.7%	21.9%	5.6%	11.3%	4.1%	6.9%	(8.4%)	9.9%	17.4%	
% Increase in Property Rates Revenue	104.0%	14.3%	(5.0%)	0%	16.2%	11.3%	1.8%	8.8%	5.4%	12.6%	0%	
% Increase in Electricity Revenue	(22.1%)	10.6%	(3.9%)	0%	6.8%	5.3%	15.0%	6.8%	(2.5%)	3.7%	0%	
% Increase in Water Revenue	(26.3%)	28.8%	1.8%	0%	5.3%	17.2%	28.2%	10.2%	(7.7%)	5.6%	0%	
% Increase in Property Rates & Service Charges	21.1%	8.2%	(2.3%)	0%	5.7%	8.7%	14.6%	7.5%	(3.1%)	3.2%	0%	
% Increase in Operating Grant Revenue	5.9%	23.4%	20.9%	17.1%	5.3%	7.8%	(1.3%)	8.1%	(19.6%)	15.2%	15.4%	
% Increase in Capital Grant Revenue	9.7%	.2%	54.3%	0%	28.5%	(5.6%)	73.6%	(14.3%)	440.5%	22.5%	0%	
Collection Rate Including Other Revenue	66.8%	80.4%	130.6%	100.0%	79.2%	89.7%	68.4%	85.1%	94.6%	73.2%	99.0%	
Annual Debtors Collection Rate (Payment Level %)	63.5%	79.5%	99.9%	0%	74.0%	87.6%	69.6%	83.0%	89.7%	71.7%	0%	
Current Debtors Collection Rate	63.5%	111.2%	131.1%	0%	74.3%	87.1%	69.6%	83.0%	89.7%	71.7%	0%	
Outstanding Debtors to Revenue	36.8%	18.5%	19.4%	18.1%	7.5%	12.3%	23.6%	8.3%	23.7%	26.2%	1.0%	
O/S Service Debtors to Revenue	144.1%	38.5%	23.3%	8 400.8%	11.7%	16.7%	49.1%	12.5%	36.1%	54.2%	68.3%	
<b>Expenditure</b>												
% Increase in Total Operating Expenditure	13.2%	15.4%	7.9%	22.4%	8.0%	11.8%	(1.5%)	19.6%	(8.3%)	13.1%	6.8%	
% Increase in Employee Costs	21.7%	13.2%	9.3%	10.7%	6.2%	5.8%	(10.0%)	13.9%	15.9%	9.6%	7.4%	
% Overtime measured against Employee Related Costs	1.3%	1.6%	8.5%	7%	5%	4.2%	0%	1.7%	.9%	6.0%	6%	
% Increase in Electricity Bulk Purchases	5.2%	7.3%	6.8%	0%	6.8%	7.3%	(9.8%)	9.8%	1.5%	7.2%	0%	
% Increase in Water Bulk Purchases	17.9%	0%	6.8%	0%	13.0%	5.3%	(8.9%)	5.3%	0%	56.8%	0%	
Remuneration % of Oper Exp (excl debt impair and deprec)	46.3%	37.6%	35.4%	64.1%	47.7%	33.0%	45.9%	44.7%	50.2%	46.0%	55.6%	
Contracted Services % of Oper Exp (excl debt impair and deprec)	6.2%	12.6%	10.6%	11.3%	5.9%	9.1%	6.6%	9.9%	2.2%	7.0%	21.4%	
Debt Impairment % of Billable Revenue	42.6%	.6%	4.4%	0%	20.0%	10.0%	16.6%	20.6%	10.0%	21.7%	0%	
% Electricity Distribution Losses	0%	0%	0%	0%	2.5%	0%	7.3%	0%	5.1%	9.1%	0%	
% Water Distribution Losses	0%	0%	0%	0%	21.4%	0%	0%	0%	0%	0%	0%	
Employee costs/Total Revenue	36.5%	33.0%	39.7%	61.7%	38.0%	33.9%	41.4%	43.7%	47.5%	59.1%	57.7%	
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>												
<b>Capital Funding</b>												
Total Capital Budget	120 535	100 176	75 482	770	26 662	23 384	20 145	62 203	44 020	27 506	2 820	
Internally Funded and Other	6 657	5 745	-	-	75	-	578	800	-	150	2 820	
Grant Funding and Other	113 878	94 432	75 482	770	26 587	23 384	19 567	61 403	44 020	27 356	-	
Internally Generated Funds % of Non Grant Funding	100.0%	100.0%	0%	0%	100.0%	0%	100.0%	100.0%	0%	100.0%	100.0%	
Borrowing % of Non Grant Funding	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	
Grant Funding % of Total Funding	94.5%	94.3%	100.0%	100.0%	99.7%	100.0%	97.1%	98.7%	100.0%	99.5%	0%	
<b>Borrowing</b>												
Total Borrowing Liability	1 040	16 868	4 254	1 374	-	-	1 924	1 852	1 879	-	-	
Borrowing for the Financial Year	-	-	-	-	-	-	-	-	-	-	-	
Cost of Borrowing for the Financial Year	269	9 965	15 179	-	1 821	7 444	212	2 817	510	1 561	114	
Total Cost of Debt as a % of Total Borrowing Liability	25.9%	59.1%	356.8%	0%	0%	0%	11.0%	152.1%	27.2%	0%	0%	
Financing Cost % of Asset Base	0%	.8%	1.6%	0%	1.4%	1.2%	.1%	.9%	.2%	1.0%	1.2%	
Capital Charges % of Operating Expenditure	.2%	2.6%	3.1%	0%	2.6%	2.3%	.3%	2.5%	.9%	2.3%	.2%	
Borrowing % of Total Assets	.1%	1.3%	.5%	2.0%	0%	0%	1.0%	.6%	.8%	0%	0%	
Capital Charges to Own Revenue	.5%	4.6%	4.4%	0%	3.6%	3.5%	.7%	4.2%	1.7%	6.1%	.8%	
Borrowed Funding of own Capital Expenditure	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	
Gearing	.1%	1.3%	.4%	1.9%	0%	0%	1.0%	.6%	.7%	0%	0%	
Current Ratio	507.4	2.1	.7	1.5	.8	.4	.8	1.9	1.5	.5	2.8	
Liquidity Ratio	118.6	.6	.0	.4	.4	.1	.3	1.4	.2	.0	2.6	
Finance charges and Depreciation/Total Revenue	7.2%	12.9%	15.0%	2.9%	10.2%	18.6%	16.8%	10.8%	1.2%	9.5%	2.2%	
Debt coverage	50.5	13.3	28.4	25.3	18.0	50.9	7.6	28.7	13.2	14.5	4.9	
<b>Capital Programme</b>												
<b>Capital Appropriations</b>												
Trading Services	100 676	46 000	73 325	-	26 587	19 482	14 775	56 224	41 614	24 998	-	
Total Appropriation - Electricity Infrastructure	-	1 000	18 025	-	4 000	-	838	25	4 000	1 650	-	
Total Appropriation - Water Infrastructure	85 315	11 317	41 587	-	15 000	7 250	13 937	51 772	37 614	14 348	-	
Total Appropriation - Waste Water Management	15 361	33 683	13 713	-	7 487	8 232	-	4 427	-	9 000	-	
Total Appropriation - Waste Management	-	-	-	-	100	-	-	-	-	-	-	
<b>Economic and Environmental</b>	14 354	31 840	-	135	-	3 902	1 000	2 549	2 406	-	-	
Total Appropriation - Planning and Development	1 447	1 438	-	135	-	-	-	-	-	-	-	
Total Appropriation - Road Transport	12 907	30 327	-	-	-	3 902	1 000	2 549	2 406	-	-	
Total Appropriation - Environmental Protection	-	75	-	-	-	-	-	-	-	-	-	
<b>Governance and Administration</b>	2 095	2 620	-	508	72	-	-	365	-	150	2 755	
<b>Community and Public Safety</b>	3 410	19 716	2 147	70	3	-	4 370	3 065	-	2 358	65	
Other	-	-	-	57	-	-	-	-	-	-	-	
<b>% Capital Appropriations measured against Total Capital</b>												
Trading Services	83.5%	45.9%	97.2%	0%	99.7%	83.3%	73.3%	90.4%	94.5%	90.9%	0%	
% of Capital Budget - Electricity Infrastructure	0%	1.0%	23.9%	0%	15.0%	17.1%	4.2%	0%	9.1%	6.0%	0%	
% of Capital Budget - Water Infrastructure	70.8%	11.3%	55.1%	0%	56.3%	31.0%	69.2%	83.2%	85.4%	52.2%	0%	
% of Capital Budget - Waste Water Management	12.7%	33.6%	18.2%	0%	28.1%	35.2%	0%	7.1%	0%	32.7%	0%	
% of Capital Budget - Waste Management	0%	0%	0%	0%	4%	0%	0%	0%	0%	0%	0%	
<b>Economic and Environmental</b>	11.9%	31.8%	0%	17.5%	0%	16.7%	5.0%	4.1%	5.5%	0%	0%	
% of Capital Budget - Planning and Development	1.2%	1.4%	0%	17.5%	0%	0%	0%	0%	0%	0%	0%	
% of Capital Budget - Road Transport	10.7%	30.3%	0%	0%	0%	16.7%	5.0%	4.1%	5.5%	0%	0%	
% of Capital Budget - Environmental Protection	0%	.1%	0%	0%	0%	0%	0%	0%	0%	0%	0%	
<b>Governance and Administration</b>	1.7%	2.6%	0%	66.0%	.3%	0%	0%	.6%	0%	.5%	97.7%	
<b>Community and Public Safety</b>	2.8%	19.7%	2.8%	9.1%	0%	0%	21.7%	4.9%	0%	8.6%	2.3%	
Other	0%	0%	0%	7.4%	0%	0%	0%	0%	0%	0%	0%	
<b>Asset Management</b>												
Total Value of PPE	1 924 847	1 279 413	944 225	69 204	134 028	627 913	191 177	330 236	232 037	161 855	9 608	
Capital Asset Renewal	12 500	75 327	15 748	-	4 000	-	-	17 606	-	23 348	-	
Operational Repairs & Maintenance	4 491	9 333	13 939	-	2 565	16 632	-	6 424	1 341	1 951	595	
Asset Renewal % of Depreciation	96.1%	171.7%	29.1%	0%	66.8%	0%	0%	218.9%	0%	776.2%	0%	
R&M % of PPE	.2%	.7%	1.5%	0%	1.9%	2.6%	0%	1.9%	.6%	1.2%	6.2%	
Asset Renewal and R&M as a % of PPE	.4%	1.6%	3.1%	0%	4.9%	2.6%	0%	7.3%	.6%	15.6%	6.2%	
Depreciation as % of Asset Base	.7%	3.4%	5.7%	4.3%	4.5%	6.5%	4.7%	2.4%	.2%	1.9%	14.3%	
Repairs & Maintenance/Total Revenue	2.4%	2.4%	3.7%	0%	3.7%	6.4%	0%	6.8%	2.5%	4.1%	9%	

**Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18**

	Location										
	NC451 Joe Morolong (L)	NC452 Ga-Segonyana (M)	NC453 Gamagara (M)	DC45 John Taolo Gaetsewe (M)	NC061 Richtersveld (M)	NC062 Nama Khoi (M)	NC064 Kamiesberg (L)	NC065 Hantam (L)	NC066 Karoo Hoogland (M)	NC067 Khai-Ma (L)	DC6 Namakwa (M)
<b>R thousands</b>											
<b>AVERAGE HOUSEHOLD BILLS</b>											
<b>Percentage Increases</b>											
Property rates	6.0%	.0%	6.8%	0%	5.4%	5.3%	0%	5.3%	5.3%	11.5%	.0%
Electricity: Basic levy	0%	0%	.0%	0%	5.3%	6.8%	0%	6.8%	.0%	.0%	0%
Electricity: Consumption	0%	0%	6.8%	0%	5.3%	6.8%	0%	6.8%	6.8%	7.1%	0%
Water: Basic levy	0%	0%	.0%	0%	1.7%	5.4%	0%	7.0%	8.5%	5.3%	0%
Water: Consumption	12.0%	0%	6.8%	0%	0%	5.3%	0%	7.0%	8.5%	5.3%	0%
Sanitation	0%	0%	.0%	0%	0%	5.3%	0%	5.3%	6.0%	5.3%	0%
Refuse removal	0%	0%	6.8%	0%	(93.0%)	5.3%	0%	5.3%	6.0%	5.6%	0%
Other	0%	0%	.0%	0%	0%	.0%	0%	0%	.0%	.0%	0%
<b>Monthly Bill (Rand/cent)</b>											
Property rates	72.86	.00	439.75	.00	438.96	763.07	.00	701.74	541.43	703.75	.00
Electricity: Basic levy	.00	.00	.00	.00	136.49	195.22	.00	393.25	.00	.00	.00
Electricity: Consumption	.00	.00	621.71	.00	221.80	712.98	.00	844.04	1 007.62	948.55	.00
Water: Basic levy	.00	.00	.00	.00	62.25	13.95	.00	91.43	80.12	133.73	.00
Water: Consumption	782.48	.00	245.88	.00	.00	473.56	.00	156.41	164.09	347.50	.00
Sanitation	.00	.00	.00	.00	.00	137.84	.00	59.38	124.58	129.38	.00
Refuse removal	29.46	.00	204.65	.00	75.31	107.46	.00	110.42	116.43	122.50	.00
Other	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00
<b>Total Monthly Bill (excluding VAT)</b>	<b>884.79</b>	<b>.00</b>	<b>1 511.99</b>	<b>.00</b>	<b>934.81</b>	<b>2 404.08</b>	<b>.00</b>	<b>2 356.66</b>	<b>2 034.27</b>	<b>2 385.41</b>	<b>.00</b>
<b>SOCIAL PACKAGE</b>											
Total Number of Households	26 207	44 628	11 850	0	0	13 557	3 179	0	2 307	2 852	0
<b>Highest level of free service provided</b>											
Water (kilolitres per household per month)	0	6	0	0	6	0	2	6	0	6	0
Electricity (kwh per household per month)	0	50	0	0	50	0	50	50	0	50	0
<b>Number of Households receiving Free Basic Services</b>											
Water (6 kilolitres per household per month)	0	0	1 000	0	1 064	0	1 305	0	745	0	0
Sanitation (free minimum level service)	0	0	1 000	0	1 064	0	289	0	745	0	0
Electricity/Other energy (50kwh per household per month)	0	0	1 000	0	1 064	0	1 305	0	580	0	0
Refuse(removed at least once a week)	0	0	1 000	0	1 064	0	1 305	0	745	0	0
<b>Cost of Free Basic Services provided</b>	<b>4 215</b>	<b>13 538</b>	<b>5 574</b>	<b>-</b>	<b>1 211</b>	<b>16 086</b>	<b>3 686</b>	<b>6 482</b>	<b>4 042</b>	<b>20 202</b>	<b>-</b>
Water (6 kilolitres per household per month)	1 123	1 387	924	-	406	4 571	1 273	2 543	1 119	7 778	-
Sanitation (free minimum level service)	-	1 836	1 683	-	-	4 425	308	1 197	1 265	2 056	-
Electricity/Other energy (50kwh per household per month)	3 092	8 104	512	-	805	943	1 167	663	541	7 092	-
Refuse(removed at least once a week)	-	2 212	2 456	-	-	6 148	938	2 079	1 118	3 275	-
<b>Average Cost per Household Per Annum</b>	<b>.00</b>	<b>.00</b>	<b>5 574.42</b>	<b>.00</b>	<b>1 137.77</b>	<b>.00</b>	<b>3 653.67</b>	<b>.00</b>	<b>5 632.59</b>	<b>.00</b>	<b>.00</b>
Water (6 kilolitres per household per month)	.00	.00	923.76	.00	381.55	.00	975.54	.00	1 502.01	.00	.00
Sanitation (free minimum level service)	.00	.00	1 682.76	.00	.00	.00	1 065.26	.00	1 697.99	.00	.00
Electricity/Other energy (50kwh per household per month)	.00	.00	512.10	.00	756.22	.00	894.40	.00	932.59	.00	.00
Refuse(removed at least once a week)	.00	.00	2 455.80	.00	.00	.00	718.46	.00	1 500.00	.00	.00
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	<b>-</b>	<b>-</b>	<b>5 574</b>	<b>-</b>	<b>1 211</b>	<b>-</b>	<b>4 768</b>	<b>-</b>	<b>4 196</b>	<b>-</b>	<b>-</b>
<b>Revenue cost of free services provided (excl property rates and other)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>885</b>	<b>-</b>	<b>-</b>	<b>7 657</b>	<b>-</b>	<b>10 733</b>	<b>-</b>
Local Government Equitable Share	128 635	141 895	33 008	85 253	15 473	43 917	20 768	22 818	20 251	17 420	47 152

**Summarised Outcome: Municipal Budget a**

	NC071 Ubuntu (M)	NC072 Umsobomvu (L)	NC073 Emthanjeni (M)	NC074 Kareeberg (M)	NC075 Renosterberg (M)	NC076 Thembellihle (L)	NC077 Siyathemba (M)	NC078 Siyancuma (M)	DC7 Pixley Ka Seme (NC) (M)	NC082 IKaif Garib (L)	NC084 IKheis (L)
<b>R thousands</b>											
Total Operating Revenue	109 400	142 330	234 944	73 888	40 713	68 607	108 206	137 219	57 191	231 732	45 259
Total Operating Expenditure	184 537	155 860	246 162	73 244	69 087	67 356	108 583	185 238	56 773	231 232	59 722
Operating Performance Surplus / (Deficit)	(75 137)	(13 530)	(11 218)	644	(28 374)	1 252	(377)	(48 018)	1 418	500	(14 463)
Cash and Cash Equivalents at the Year End	2 902	21 940	977	13 172	(10 154)	1 852	2 342	(37 336)	6 891	1 607	(15 498)
Net Increase / (Decrease) in Cash held for the Year	373	4 849	37	13 172	(10 154)	1 251	2 342	(37 436)	3 418	1 607	(15 498)
Cash Backing / Surplus (Deficit) Reconciliation	(53 215)	12 549	8 954	27 262	(42 341)	(10 873)	(24 658)	(155 649)	1 119	(176 578)	9 188
Cash Coverage Ratio	.3	2.5	.1	2.7	(2.9)	.4	.3	(2.9)	1.8	.1	(4.2)
<b>STATEMENT OF OPERATING PERFORMANCE</b>											
<b>Revenue</b>											
% Increase in Total Operating Revenue	(3.4%)	7.5%	4.3%	0%	(11.9%)	(6.3%)	(3.6%)	5.6%	11.9%	10.3%	8%
% Increase in Property Rates Revenue	(47.7%)	12.7%	5.5%	0%	(66.1%)	11.0%	29.0%	20.9%	0%	23.0%	(7.1%)
% Increase in Electricity Revenue	(31.4%)	(1.8%)	(1.0%)	0%	(29.2%)	17.1%	(8.9%)	6.8%	0%	6.3%	0%
% Increase in Water Revenue	(13.8%)	6.0%	6.7%	0%	50.0%	(17.3%)	(28.5%)	3.5%	0%	(3.7%)	(10.8%)
% Increase in Property Rates & Service Charges	(26.0%)	3.8%	4.1%	0%	(18.3%)	10.9%	(8.9%)	9.1%	0%	7.2%	(5.0%)
% Increase in Operating Grant Revenue	18.3%	9.7%	8.4%	0%	(11.5%)	7.3%	13.4%	8.6%	12.0%	19.8%	8.5%
% Increase in Capital Grant Revenue	(1.3%)	39.6%	61.6%	0%	(33.7%)	136.3%	0%	(58.7%)	0%	(26.8%)	(20.4%)
Collection Rate Including Other Revenue	39.6%	76.0%	94.5%	111.0%	45.4%	90.1%	85.4%	85.5%	100.0%	72.0%	62.7%
Annual Debtors Collection Rate (Payment Level %)	47.3%	72.2%	93.0%	112.4%	39.2%	92.5%	67.9%	83.7%	0%	71.6%	54.1%
Current Debtors Collection Rate	59.0%	72.2%	93.0%	112.4%	39.2%	92.5%	68.9%	83.7%	0%	71.6%	54.1%
Outstanding Debtors to Revenue	11.8%	17.1%	24.0%	3.9%	154.3%	20.0%	8.1%	26.3%	3.9%	25.5%	60.1%
O/S Service Debtors to Revenue	40.2%	33.2%	36.5%	11.3%	486.9%	39.5%	12.7%	44.4%	3 169.0%	39.7%	195.1%
<b>Expenditure</b>											
% Increase in Total Operating Expenditure	67.5%	4.4%	6.4%	0%	49.5%	2.4%	(8.7%)	13.7%	7.3%	10.9%	(1.6%)
% Increase in Employee Costs	(7.1%)	8.5%	7.0%	0%	20.9%	3.5%	(5.3%)	43.5%	12.6%	9.2%	4.9%
% Overtime measured against Employee Related Costs	0%	3.8%	1.6%	1.4%	3.1%	4.9%	4.9%	6.8%	1.5%	4.2%	4%
% Increase in Electricity Bulk Purchases	23.3%	(6.6%)	7.3%	0%	(31.1%)	(47.3%)	7.9%	7.9%	0%	14.5%	0%
% Increase in Water Bulk Purchases	65.7%	29.0%	6.0%	0%	7.9%	75.8%	(100.0%)	14.3%	0%	137.2%	6.3%
Remuneration % of Oper Exp (excl debt impair and deprec)	38.1%	45.1%	35.9%	33.0%	45.5%	47.2%	47.5%	41.1%	62.4%	48.4%	52.5%
Contracted Services % of Oper Exp (excl debt impair and deprec)	1.0%	1.0%	5.4%	3.7%	1.3%	0%	15.2%	6.7%	3.4%	4.1%	6.7%
Debt Impairment % of Billable Revenue	121.9%	15.5%	4.7%	13.2%	44.3%	0%	0%	18.6%	0%	12.8%	0%
% Electricity Distribution Losses	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
% Water Distribution Losses	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Employee costs/Total Revenue	32.8%	37.6%	35.0%	28.4%	48.4%	40.7%	40.8%	47.4%	58.7%	43.9%	64.0%
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>											
<b>Capital Funding</b>											
Total Capital Budget	14 862	25 657	58 436	71 297	15 926	33 367	18 324	31 026	1 650	26 434	14 567
Internally Funded and Other	-	1 877	6 246	5 875	-	156	-	2 171	1 650	500	-
Grant Funding and Other	14 862	23 781	52 190	65 422	15 926	33 209	18 324	28 855	-	25 934	14 567
Internally Generated Funds % of Non Grant Funding	0%	100.0%	100.0%	100.0%	0%	99.2%	0%	100.0%	100.0%	100.0%	0%
Borrowing % of Non Grant Funding	0%	0%	0%	0%	0%	8%	0%	0%	0%	0%	0%
Grant Funding % of Total Funding	100.0%	92.7%	89.3%	91.8%	100.0%	99.5%	100.0%	93.0%	0%	98.1%	100.0%
<b>Borrowing</b>											
Total Borrowing Liability	1 619	-	-	-	-	4 990	2 240	643	-	7 880	-
Borrowing for the Financial Year	-	-	-	-	-	1	-	-	-	-	-
Cost of Borrowing for the Financial Year	909	-	5 746	-	152	384	1 442	7 074	60	1 590	-
Total Cost of Debt as a % of Total Borrowing Liability	56.2%	0%	0%	0%	0%	7.7%	64.4%	1 099.4%	0%	21.0%	0%
Financing Cost % of Asset Base	1%	0%	5%	0%	0%	2%	3%	1.5%	5%	2%	0%
Capital Charges % of Operating Expenditure	5%	0%	2.3%	0%	2%	6%	1.3%	3.8%	1%	7%	0%
Borrowing % of Total Assets	3%	0%	0%	0%	0%	2.3%	5%	1%	0%	9%	0%
Capital Charges to Own Revenue	1.3%	0%	3.0%	0%	1.0%	9%	2.0%	8.1%	1.6%	1.1%	0%
Borrowed Funding of own Capital Expenditure	0%	0%	56.5%	0%	0%	0%	0%	5%	0%	0%	0%
Gearing	1%	0%	0%	0%	0%	2.6%	6%	2%	0%	1.3%	0%
Current Ratio	.2	2.3	1.7	4.7	.9	.5	.3	.3	1.0	.2	3.3
Liquidity Ratio	.0	1.1	.2	4.3	.0	.1	.1	.0	.6	.0	.1
Finance charges and Depreciation/Total Revenue	47.8%	18.1%	5.0%	8.3%	49.5%	12.6%	15.7%	12.3%	3.6%	2.1%	10.0%
Debt coverage	32.9	33.3	34.2	40.1	49.9	24.4	.0	33.2	7.2	15.9	40.2
<b>Capital Programme</b>											
<b>Capital Appropriations</b>											
Trading Services	5 000	23 781	41 061	57 450	7 500	24 378	8 600	18 499	-	25 934	10 990
Total Appropriation - Electricity Infrastructure	1 000	3 000	4 420	1 000	2 000	18 325	1 100	6 053	-	-	-
Total Appropriation - Water Infrastructure	4 000	10 000	36 619	56 450	-	-	7 500	7 500	-	20 934	4 000
Total Appropriation - Waste Water Management	-	10 781	-	-	5 500	6 053	-	3 027	-	5 000	6 990
Total Appropriation - Waste Management	-	-	22	-	-	-	-	1 919	-	-	-
<b>Economic and Environmental</b>	9 862	-	14 462	-	8 426	8 919	9 724	12 527	-	-	3 577
Total Appropriation - Planning and Development	-	-	-	-	-	8 917	-	-	-	-	-
Total Appropriation - Road Transport	9 862	-	14 462	-	8 426	1	9 724	12 527	-	-	3 577
Total Appropriation - Environmental Protection	-	-	-	-	-	-	-	-	-	-	-
<b>Governance and Administration</b>	-	1 535	2 707	13 847	-	70	-	-	1 650	500	-
<b>Community and Public Safety</b>	-	342	206	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-
<b>% Capital Appropriations measured against Total Capital</b>											
<b>Trading Services</b>	33.6%	92.7%	70.3%	80.6%	47.1%	73.1%	46.9%	59.6%	0%	98.1%	75.4%
% of Capital Budget - Electricity Infrastructure	6.7%	11.7%	7.6%	1.4%	12.6%	54.9%	6.0%	19.5%	0%	0%	0%
% of Capital Budget - Water Infrastructure	26.9%	39.0%	62.7%	79.2%	0%	0%	40.9%	24.2%	0%	79.2%	27.5%
% of Capital Budget - Waste Water Management	0%	42.0%	0%	0%	34.5%	18.1%	0%	9.8%	0%	18.9%	48.0%
% of Capital Budget - Waste Management	0%	0%	0%	0%	0%	0%	0%	6.2%	0%	0%	0%
<b>Economic and Environmental</b>	66.4%	0%	24.7%	0%	52.9%	26.7%	53.1%	40.4%	0%	0%	24.6%
% of Capital Budget - Planning and Development	0%	0%	0%	0%	0%	26.7%	0%	0%	0%	0%	0%
% of Capital Budget - Road Transport	66.4%	0%	24.7%	0%	52.9%	0%	53.1%	40.4%	0%	0%	24.6%
% of Capital Budget - Environmental Protection	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
<b>Governance and Administration</b>	0%	6.0%	4.6%	19.4%	0%	0%	0%	0%	100.0%	1.9%	0%
<b>Community and Public Safety</b>	0%	1.3%	.4%	0%	0%	0%	0%	0%	0%	0%	0%
Other	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
<b>Asset Management</b>											
Total Value of PPE	624 867	549 879	1 068 290	160 748	1 107 300	216 201	426 268	458 045	12 452	830 644	190 940
Capital Asset Renewal	-	23 781	6 246	-	-	-	-	-	-	25 934	14 567
Operational Repairs & Maintenance	-	3 320	21 104	1 228	-	924	-	-	895	3 166	2 086
Asset Renewal % of Depreciation	0%	92.1%	65.1%	0%	0%	0%	0%	0%	0%	819.1%	321.5%
R&M % of PPE	0%	6%	2.0%	8%	0%	4%	0%	0%	7.2%	4%	1.1%
Asset Renewal and R&M as a % of PPE	0%	4.9%	2.5%	8%	0%	4%	0%	0%	7.2%	3.5%	8.7%
Depreciation as % of Asset Base	8.2%	4.7%	9%	3.8%	1.8%	3.8%	3.7%	2.5%	16.1%	4%	2.4%
Repairs & Maintenance/Total Revenue	0%	2.3%	9.0%	1.7%	0%	1.3%	0%	0%	1.6%	1.4%	4.6%

**Summarised Outcome: Municipal Budget a**

	NC071 Ubuntu (M)	NC072 Umsobomvu (L)	NC073 Emthanjeni (M)	NC074 Kareeberg (M)	NC075 Renosterberg (M)	NC076 Thembellihle (L)	NC077 Siyathemba (M)	NC078 Siyancuma (M)	DC7 Pixley Ka Seme (NC) (M)	NC082 IKaif Garib (L)	NC084 IKheis (L)
<b>R thousands</b>											
<b>AVERAGE HOUSEHOLD BILLS</b>											
<b>Percentage Increases</b>											
Property rates	0%	6.0%	18.9%	5%	13.6%	0%	0%	7.0%	0%	0%	246 779.8%
Electricity: Basic levy	0%	7.3%	3.8%	3.8%	13.6%	0%	0%	0%	0%	0%	0%
Electricity: Consumption	0%	7.3%	(31.3%)	6.8%	6.4%	0%	0%	6.8%	0%	0%	0%
Water: Basic levy	0%	6.0%	5.5%	6.6%	6.4%	0%	0%	7.0%	0%	0%	106 016.1%
Water: Consumption	0%	6.0%	16.4%	4.2%	6.4%	0%	0%	7.0%	0%	0%	155 686.2%
Sanitation	0%	6.0%	(7.5%)	6.6%	6.4%	0%	0%	7.0%	0%	0%	292 392.1%
Refuse removal	0%	6.0%	(7.5%)	6.6%	6.4%	0%	0%	7.0%	0%	0%	198 585.5%
Other	0%	0%	0%	12.9%	0%	0%	0%	0%	0%	0%	0%
<b>Monthly Bill (Rand/cent)</b>											
Property rates	550.90	498.88	456.46	318.94	255.68	0.00	0.00	451.53	0.00	0.00	157.02
Electricity: Basic levy	148.55	90.10	151.55	146.00	106.96	0.00	0.00	0.00	0.00	0.00	0.00
Electricity: Consumption	457.54	681.24	633.00	760.88	557.54	0.00	0.00	893.18	0.00	0.00	0.00
Water: Basic levy	50.18	80.31	68.29	158.95	31.92	0.00	0.00	65.22	0.00	0.00	67.49
Water: Consumption	228.56	172.14	204.70	168.48	110.41	0.00	0.00	215.09	0.00	0.00	99.08
Sanitation	117.72	117.00	169.06	192.66	97.39	0.00	0.00	130.43	0.00	0.00	186.03
Refuse removal	117.72	81.93	105.43	170.09	41.34	0.00	0.00	99.81	0.00	0.00	126.36
Other	0.00	0.00	0.00	287.84	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total Monthly Bill (excluding VAT)</b>	<b>1 671.17</b>	<b>1 721.59</b>	<b>1 788.49</b>	<b>2 203.84</b>	<b>1 201.24</b>	<b>0.00</b>	<b>0.00</b>	<b>1 855.27</b>	<b>0.00</b>	<b>0.00</b>	<b>635.97</b>
<b>SOCIAL PACKAGE</b>											
Total Number of Households	6 034	8 806	13 101	3 222	2 771	4 061	0	0	0	0	4 586
<b>Highest level of free service provided</b>											
Water (kilolitres per household per month)	0	0	8	0	0	6	0	0	0	0	6
Electricity (kwh per household per month)	0	0	50	0	0	50	0	0	0	0	50
<b>Number of Households receiving Free Basic Services</b>											
Water (6 kilolitres per household per month)	3 823	3 556	4 000	1 502	0	0	0	0	0	0	0
Sanitation (free minimum level service)	3 823	3 556	4 000	1 502	0	0	0	0	0	0	0
Electricity/Other energy (50kwh per household per month)	3 823	3 556	4 000	1 502	0	0	0	0	0	0	0
Refuse/removed at least once a week	3 823	3 556	4 000	1 502	0	0	0	0	0	0	0
<b>Cost of Free Basic Services provided</b>	<b>20 906</b>	<b>7 923</b>	<b>23 301</b>	<b>9 688</b>	<b>9</b>	<b>-</b>	<b>-</b>	<b>11 642</b>	<b>-</b>	<b>-</b>	<b>2 239</b>
Water (6 kilolitres per household per month)	5 755	2 051	5 748	2 792	2	-	-	2 215	-	-	1 005
Sanitation (free minimum level service)	5 703	2 106	9 332	2 097	2	-	-	3 317	-	-	517
Electricity/Other energy (50kwh per household per month)	3 744	2 291	2 401	1 204	2	-	-	1 830	-	-	-
Refuse/removed at least once a week	5 703	1 475	5 820	2 277	2	-	-	4 280	-	-	431
<b>Average Cost per Household Per Annum</b>	<b>5 468.52</b>	<b>2 228.19</b>	<b>5 825.28</b>	<b>5 572.17</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
Water (6 kilolitres per household per month)	1 505.40	576.80	1 436.88	1 858.56	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Sanitation (free minimum level service)	1 491.84	592.25	2 333.04	1 396.06	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Electricity/Other energy (50kwh per household per month)	979.44	644.38	600.36	801.84	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Refuse/removed at least once a week	1 491.84	414.76	1 455.00	1 515.71	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	<b>20 906</b>	<b>7 923</b>	<b>23 301</b>	<b>8 369</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Revenue cost of free services provided (excl property rates and other)	-	-	481	-	10 089	2 896	12 281	-	-	-	-
Local Government Equitable Share	31 165	44 259	40 793	22 024	22 237	22 988	29 848	45 402	47 820	77 186	23 163



**Summarised Outcome: Municipal Budget a**

	NC085 Tsantsabane (L)	NC086 Kgatelopele (L)	NC087 Dawid Kruiper (M)	DC8 Z F Mgcawu (M)	NC091 Sol Plaatje (H)	NC092 Dikgatlong (L)	NC093 Magareng (L)	NC094 Phokwane (M)	DC9 Frances Baard (M)
<b>R thousands</b>									
Total Operating Revenue	229 544	97 467	711 778	74 608	2 056 107	176 832	116 615	314 128	127 619
Total Operating Expenditure	227 938	97 319	748 051	70 327	2 046 855	192 384	150 073	303 796	128 517
Operating Performance Surplus / (Deficit)	1 606	148	(36 274)	4 281	9 252	(15 552)	(33 458)	10 332	(898)
Cash and Cash Equivalents at the Year End	25 040	51 096	33 262	2 222	183 584	(13 438)	2 137	2 120	41 401
Net Increase / (Decrease) in Cash held for the Year	9 627	49 628	25 432	1 933	(60 106)	(15 436)	17 039	2 120	(5 647)
Cash Backing / Surplus (Deficit) Reconciliation	(63 878)	(7 106)	9 301	(10 350)	845 926	(101 259)	(51 537)	(102 150)	29 892
Cash Coverage Ratio	1.6	8.1	.7	.4	1.3	(1.1)	.2	.1	4.3
<b>STATEMENT OF OPERATING PERFORMANCE</b>									
<b>Revenue</b>									
% Increase in Total Operating Revenue	1.4%	16.6%	11.2%	13.4%	5.7%	10.2%	21.6%	11.9%	1.6%
% Increase in Property Rates Revenue	(6.5%)	5.7%	2.3%	0%	5.8%	59.6%	25.6%	14.3%	0%
% Increase in Electricity Revenue	10.5%	29.3%	15.5%	0%	2.4%	17.6%	(6.3%)	14.1%	0%
% Increase in Water Revenue	37.7%	(6.4%)	(4.9%)	0%	1.5%	7.8%	283.0%	8.2%	0%
% Increase in Property Rates & Service Charges	10.8%	10.8%	9.1%	0%	3.7%	17.7%	22.3%	13.9%	0%
% Increase in Operating Grant Revenue	8.0%	2.2%	4.0%	18.7%	10.3%	8.2%	11.0%	8.9%	2.3%
% Increase in Capital Grant Revenue	0%	29.6%	(5.4%)	0%	77.2%	0%	(26.5%)	14.0%	0%
Collection Rate Including Other Revenue	83.9%	99.8%	97.8%	100.0%	78.8%	25.0%	51.0%	73.7%	42.1%
Annual Debtors Collection Rate (Payment Level %)	84.6%	78.4%	97.3%	0%	76.6%	24.3%	49.7%	71.5%	0%
Current Debtors Collection Rate	83.3%	100.6%	97.3%	0%	76.6%	24.3%	55.3%	71.5%	2.0%
Outstanding Debtors to Revenue	42.1%	35.1%	8.4%	1.0%	60.5%	45.6%	90.1%	16.2%	8.5%
O/S Service Debtors to Revenue	52.2%	55.7%	10.8%	6 700.0%	74.4%	120.3%	201.2%	28.2%	281.2%
<b>Expenditure</b>									
% Increase in Total Operating Expenditure	1.4%	16.8%	12.8%	9.5%	5.7%	20.2%	7.0%	9.0%	(5.0%)
% Increase in Employee Costs	1.7%	11.3%	25.4%	15.6%	5.5%	(23.1%)	12.2%	26.9%	9.2%
% Overtime measured against Employee Related Costs	14.9%	4.0%	6.0%	2.3%	4.0%	11.9%	1.0%	1.5%	.2%
% Increase in Electricity Bulk Purchases	10.6%	33.1%	4.6%	0%	4.1%	76.8%	41.1%	5.4%	0%
% Increase in Water Bulk Purchases	68.5%	0%	(5.4%)	0%	13.1%	421.6%	(58.3%)	0%	0%
Remuneration % of Oper Exp (excl debt impair and deprec)	40.8%	38.8%	51.1%	72.7%	40.9%	26.9%	39.3%	36.6%	58.2%
Contracted Services % of Oper Exp (excl debt impair and deprec)	0%	6.3%	3.7%	5.3%	2.9%	5.5%	3.1%	4.2%	16.6%
Debt Impairment % of Billable Revenue	6.4%	9.4%	2.7%	500.0%	13.7%	21.8%	52.5%	6.8%	.3%
% Electricity Distribution Losses	0%	0%	0%	0%	14.2%	0%	0%	0%	0%
% Water Distribution Losses	0%	0%	0%	0%	45.0%	0%	0%	0%	0%
Employee costs/Total Revenue	35.4%	32.3%	45.7%	68.0%	34.9%	22.6%	36.4%	32.4%	57.0%
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>									
<b>Capital Funding</b>									
Total Capital Budget	20 829	17 275	104 150	2 905	333 242	32 710	30 166	68 891	8 050
Internally Funded and Other	1 283	1 600	58 243	2 095	50 446	-	-	7 999	8 050
Grant Funding and Other	19 546	15 675	45 907	810	282 796	32 710	30 166	60 892	-
Internally Generated Funds % of Non Grant Funding	100.0%	100.0%	100.0%	100.0%	100.0%	0%	0%	100.0%	100.0%
Borrowing % of Non Grant Funding	0%	0%	0%	0%	0%	0%	0%	0%	0%
Grant Funding % of Total Funding	93.8%	90.7%	44.1%	27.9%	84.9%	100.0%	100.0%	88.4%	0%
<b>Borrowing</b>									
Total Borrowing Liability	-	-	89 077	-	182 534	1 050	-	-	-
Borrowing for the Financial Year	-	-	-	-	-	-	-	-	-
Cost of Borrowing for the Financial Year	5 455	-	26 225	-	35 197	6 231	253	-	2 707
Total Cost of Debt as a % of Total Borrowing Liability	0%	0%	29.4%	0%	19.3%	593.2%	0%	0%	0%
Financing Cost % of Asset Base	8%	0%	1.4%	0%	1.9%	1.2%	2%	0%	4.8%
Capital Charges % of Operating Expenditure	2.4%	0%	3.5%	0%	1.7%	3.2%	2%	0%	2.1%
Borrowing % of Total Assets	0%	0%	4.9%	0%	9.8%	.2%	0%	0%	0%
Capital Charges to Own Revenue	2.9%	0%	4.2%	0%	1.9%	6.4%	4%	0%	42.9%
Borrowed Funding of own Capital Expenditure	0%	0%	0%	0%	0%	0%	0%	0%	0%
Gearing	0%	0%	4.4%	0%	6.6%	5%	0%	0%	0%
Current Ratio	.7	1.3	.6	.2	5.3	.2	1.0	.4	1.8
Liquidity Ratio	.1	.1	.2	.2	.7	(0)	.0	.1	1.7
Finance charges and Depreciation/Total Revenue	9.8%	10.5%	15.1%	.7%	4.6%	19.8%	12.7%	4.2%	3.0%
Debt coverage	343.2	260.0	29.0	1.9	30.1	3.3	11.5	9.3	9
<b>Capital Programmes</b>									
<b>Trading Services</b>									
Total Appropriation - Electricity Infrastructure	4 000	15 675	71 129	-	147 730	32 710	30 166	41 989	-
Total Appropriation - Water Infrastructure	-	2 700	30 508	-	53 997	-	1 000	4 700	-
Total Appropriation - Waste Water Management	4 000	5 000	33 646	-	55 932	12 500	26 166	26 280	-
Total Appropriation - Waste Management	-	7 975	6 971	-	37 801	19 210	-	11 009	-
Total Appropriation - Waste Management	-	-	4	-	-	-	-	-	-
<b>Economic and Environmental</b>	15 546	-	13 793	590	169 747	-	-	12 383	4 254
Total Appropriation - Planning and Development	-	-	70	590	5 000	-	-	582	3 467
Total Appropriation - Road Transport	15 546	-	13 722	-	164 747	-	-	11 801	-
Total Appropriation - Environmental Protection	-	-	-	-	-	-	-	-	787
<b>Governance and Administration</b>	1 283	1 200	17 221	2 315	7 000	-	-	808	170
Community and Public Safety	-	400	2 008	-	4 765	-	-	13 711	3 602
Other	-	-	-	-	4 000	-	-	-	24
<b>% Capital Appropriations measured against Total Capital</b>									
<b>Trading Services</b>	19.2%	90.7%	68.3%	0%	44.3%	100.0%	100.0%	60.9%	0%
% of Capital Budget - Electricity Infrastructure	0%	15.6%	29.3%	0%	16.2%	3.1%	13.3%	6.8%	0%
% of Capital Budget - Water Infrastructure	19.2%	28.9%	32.3%	0%	16.8%	38.2%	86.7%	38.1%	0%
% of Capital Budget - Waste Water Management	0%	46.2%	6.7%	0%	11.3%	58.7%	0%	16.0%	0%
% of Capital Budget - Waste Management	0%	0%	0%	0%	0%	0%	0%	0%	0%
<b>Economic and Environmental</b>	74.6%	0%	13.2%	20.3%	50.9%	0%	0%	18.0%	52.8%
% of Capital Budget - Planning and Development	0%	0%	.1%	20.3%	1.5%	0%	0%	.8%	43.1%
% of Capital Budget - Road Transport	74.6%	0%	13.2%	0%	49.4%	0%	0%	17.1%	0%
% of Capital Budget - Environmental Protection	0%	0%	0%	0%	0%	0%	0%	0%	9.8%
<b>Governance and Administration</b>	6.2%	6.9%	16.5%	79.7%	2.1%	0%	0%	1.2%	2.1%
Community and Public Safety	0%	2.3%	1.9%	0%	1.4%	0%	0%	19.9%	44.7%
Other	0%	0%	0%	0%	1.2%	0%	0%	0%	.3%
<b>Asset Management</b>									
Total Value of PPE	705 526	278 091	1 833 406	23 500	1 870 186	507 898	107 560	233 446	56 357
Capital Asset Renewal	-	-	53 389	-	216 335	-	-	-	893
Operational Repairs & Maintenance	7 563	5 027	15 916	3 706	141 853	-	5 426	11 178	5 145
Asset Renewal % of Depreciation	0%	0%	55.8%	0%	312.4%	0%	0%	0%	25.2%
R&M % of PPE	1.1%	1.8%	.9%	15.8%	7.6%	0%	5.0%	4.8%	9.1%
Asset Renewal and R&M as a % of PPE	1.1%	1.8%	3.8%	15.8%	19.2%	0%	5.0%	4.8%	10.7%
Depreciation as % of Asset Base	2.4%	3.7%	5.2%	2.2%	3.7%	5.7%	13.6%	5.7%	6.3%
Repairs & Maintenance/Total Revenue	3.3%	5.2%	2.2%	5.0%	6.9%	0%	4.7%	3.6%	4.0%

**Summarised Outcome: Municipal Budget a**

	NC085 Tsantsabane (L)	NC086 Kgatelopele (L)	NC087 Dawid Kruiper (M)	DC8 Z F Mgcawu (M)	NC091 Sol Plaatje (H)	NC092 Dikgatlong (L)	NC093 Magareng (L)	NC094 Phokwane (M)	DC9 Frances Baard (M)
<b>R thousands</b>									
<b>AVERAGE HOUSEHOLD BILLS</b>									
<b>Percentage Increases</b>									
Property rates	5.3%	5.3%	6.0%	0%	6.0%	.0%	(100.0%)	.0%	.0%
Electricity: Basic levy	5.3%	5.3%	6.8%	0%	0%	.0%	.0%	.0%	.0%
Electricity: Consumption	5.3%	6.4%	6.8%	0%	(26.4%)	.0%	(100.0%)	.0%	.0%
Water: Basic levy	0%	5.3%	.0%	0%	0%	.0%	.0%	.0%	.0%
Water: Consumption	5.3%	5.3%	6.7%	0%	5.9%	.0%	(100.0%)	.0%	.0%
Sanitation	5.3%	5.3%	6.0%	0%	6.0%	.0%	(62.8%)	.0%	.0%
Refuse removal	5.3%	5.3%	6.0%	0%	6.0%	.0%	(100.0%)	.0%	.0%
Other	.0%	.0%	.0%	0%	0%	.0%	.0%	.0%	.0%
<b>Monthly Bill (Rand/cent)</b>									
Property rates	278.32	575.07	497.44	.00	394.09	.00	.00	.00	.00
Electricity: Basic levy	77.44	152.05	263.63	.00	226.09	.00	139.76	.00	.00
Electricity: Consumption	1799.50	3305.67	745.70	.00	646.58	.00	.00	.00	.00
Water: Basic levy	.00	72.00	.00	.00	.00	.00	35.79	.00	.00
Water: Consumption	209.36	848.88	198.81	.00	415.79	.00	.00	.00	.00
Sanitation	241.06	131.55	217.03	.00	121.42	.00	122.84	.00	.00
Refuse removal	150.59	93.79	171.35	.00	86.68	.00	.00	.00	.00
Other	.00	.00	.00	.00	.00	.00	.00	.00	.00
Total Monthly Bill (excluding VAT)	2 756.27	5 179.01	2 093.96	.00	1 890.65	.00	298.38	.00	.00
<b>SOCIAL PACKAGE</b>									
Total Number of Households	12 542	0	29 338	0	64 176	0	0	0	0
<b>Highest level of free service provided</b>									
Water (kilolitres per household per month)	6	1 055 684	6	0	6	6	0	0	0
Electricity (kwh per household per month)	50	1 300 160	50	0	50	50	0	0	0
<b>Number of Households receiving Free Basic Services</b>									
Water (6 kilolitres per household per month)	0	0	6 162	0	15 000	0	0	0	0
Sanitation (free minimum level service)	0	0	6 162	0	15 000	0	0	0	0
Electricity/Other energy (50kwh per household per month)	0	0	4 048	0	15 000	0	0	0	0
Refuse(removed at least once a week)	0	0	6 162	0	15 000	0	0	0	0
<b>Cost of Free Basic Services provided</b>	<b>8 338</b>	<b>7 521</b>	<b>27 335</b>	<b>-</b>	<b>169 672</b>	<b>6 652</b>	<b>15 063</b>	<b>15 473</b>	<b>-</b>
Water (6 kilolitres per household per month)	-	1 056	4 109	-	8 375	3 691	3 003	2 240	-
Sanitation (free minimum level service)	-	2 786	9 106	-	21 867	1 110	4 168	5 781	-
Electricity/Other energy (50kwh per household per month)	-	1 300	5 350	-	8 230	-	4 890	5 323	-
Refuse(removed at least once a week)	-	2 379	8 770	-	15 602	1 851	3 003	2 128	-
<b>Average Cost per Household Per Annum</b>	<b>.00</b>	<b>.00</b>	<b>4 889.44</b>	<b>.00</b>	<b>3 604.98</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>
Water (6 kilolitres per household per month)	.00	.00	666.76	.00	558.34	.00	.00	.00	.00
Sanitation (free minimum level service)	.00	.00	1 477.84	.00	1 457.81	.00	.00	.00	.00
Electricity/Other energy (50kwh per household per month)	.00	.00	1 321.64	.00	548.66	.00	.00	.00	.00
Refuse(removed at least once a week)	.00	.00	1 423.21	.00	1 040.16	.00	.00	.00	.00
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>									
Revenue cost of free services provided (excl property rates and other)	-	-	30 129	-	54 075	-	-	-	-
Local Government Equitable Share	35 385	20 469	77 934	66 094	172 437	76 057	41 743	94 534	116 209

**Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18**

	Location										
	NW371	NW372	NW373	NW374	NW375	DC37	NW381	NW382	NW383	NW384	NW385
	Moretele (L)	Madibeng (H)	Rustenburg (H)	Kgetlengrivier (L)	Moses Kotane (M)	Bojanala Platinum (H)	Ratlou (L)	Tswaing (L)	Mafikeng (L)	Ditsobotla (L)	Ramotshere Moloi (L)
<b>R thousands</b>											
Total Operating Revenue	427 898	1 790 000	4 779 287	239 528	741 999	329 874	141 559	207 953	917 199	496 643	325 690
Total Operating Expenditure	476 225	2 385 364	4 772 532	228 993	858 517	302 435	148 708	200 323	751 797	467 243	333 943
Operating Performance Surplus / (Deficit)	(48 328)	(595 364)	6 755	10 535	(116 517)	27 439	(7 150)	7 630	165 403	29 400	(8 253)
Cash and Cash Equivalents at the Year End	5 251	56 976	662 598	28 053	11 704	30 417	7 896	34 076	69 787	(46 237)	10 432
Net Increase / (Decrease) in Cash held for the Year	(12 396)	56 492	285 630	16 915	(19 278)	22 617	726	24 570	85 788	(48 737)	5 432
Cash Backing / Surplus (Deficit) Reconciliation	16 558	5 861	492 133	8 469	160 547	5 470	51 905	(133 067)	1 000	(135 791)	66 849
Cash Coverage Ratio	.2	4	2.0	2.4	2	1.5	.8	2.4	1.4	(1.4)	.5
<b>STATEMENT OF OPERATING PERFORMANCE</b>											
<b>Revenue</b>											
% Increase in Total Operating Revenue	9.2%	6.0%	1.3%	21.1%	(.4%)	3.0%	6.9%	15.8%	21.6%	22.5%	2.5%
% Increase in Property Rates Revenue	3.3%	5.5%	6.5%	5.2%	13.7%	.0%	7.4%	90.4%	35.2%	.0%	(4.3%)
% Increase in Electricity Revenue	.0%	(.0%)	(20.0%)	2.5%	.0%	.0%	.0%	6.7%	.0%	7.0%	6.6%
% Increase in Water Revenue	4.0%	1.6%	6.5%	5.3%	(7.8%)	.0%	.0%	18.3%	50.6%	42.1%	8.4%
% Increase in Property Rates & Service Charges	11.6%	5.3%	(10.7%)	3.5%	(7.4%)	.0%	7.4%	23.4%	34.0%	18.8%	3.4%
% Increase in Operating Grant Revenue	8.9%	9.8%	8.0%	13.7%	3.0%	3.0%	6.9%	10.4%	3.2%	14.6%	11.1%
% Increase in Capital Grant Revenue	(17.5%)	(5.2%)	(1.0%)	27.9%	.0%	.0%	(3.3%)	71.7%	(8.1%)	(16.8%)	(8.2%)
Collection Rate Including Other Revenue	65.0%	74.0%	84.0%	60.2%	61.5%	100.0%	78.4%	100.0%	58.2%	67.8%	86.6%
Annual Debtors Collection Rate (Payment Level %)	57.1%	69.8%	81.7%	59.5%	60.7%	.0%	55.8%	99.5%	57.1%	66.5%	85.7%
Current Debtors Collection Rate	57.1%	69.8%	81.7%	59.5%	60.7%	.0%	55.8%	99.5%	57.1%	66.5%	85.7%
Outstanding Debtors to Revenue	18.8%	24.1%	13.7%	31.1%	35.2%	.1%	30.9%	22.5%	18.2%	63.5%	41.5%
O/S Service Debtors to Revenue	88.9%	41.1%	19.3%	107.7%	96.8%	.0%	221.0%	48.8%	29.5%	91.6%	87.8%
<b>Expenditure</b>											
% Increase in Total Operating Expenditure	1.8%	4.0%	3.1%	23.5%	.6%	.4%	18.7%	10.8%	3.7%	16.7%	7.2%
% Increase in Employee Costs	18.5%	2.7%	8.8%	9.2%	7.4%	5.9%	12.2%	12.5%	(3.7%)	9.6%	6.8%
% Overtime measured against Employee Related Costs	1.9%	7.2%	3.4%	3.1%	2.8%	.3%	.4%	5.4%	3.4%	5.2%	.0%
% Increase in Electricity Bulk Purchases	.0%	4%	(10.4%)	7.3%	.0%	.0%	.0%	20.8%	.0%	(37.5%)	6.8%
% Increase in Water Bulk Purchases	.0%	(2.2%)	16.7%	.0%	9.3%	.0%	.0%	5.3%	7.5%	.0%	.0%
Remuneration % of Oper Exp (excl debt impair and deprec)	34.7%	25.2%	18.2%	30.6%	37.5%	61.8%	55.3%	47.6%	47.2%	48.7%	45.7%
Contracted Services % of Oper Exp (excl debt impair and deprec)	12.8%	11.9%	8.3%	3.8%	24.8%	6.7%	7.4%	5.5%	11.2%	6.6%	7.7%
Debt Impairment % of Billable Revenue	51.3%	26.7%	15.9%	26.0%	39.4%	.0%	20.2%	5.7%	25.3%	11.4%	13.8%
% Electricity Distribution Losses	.0%	.0%	7.7%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
% Water Distribution Losses	.0%	.0%	32.2%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Employee costs/Total Revenue	31.5%	21.8%	14.4%	21.2%	31.4%	53.8%	51.7%	41.7%	26.2%	37.0%	39.6%
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>											
<b>Capital Funding</b>											
Total Capital Budget	197 384	285 258	829 492	59 122	241 734	19 671	32 709	51 044	148 744	45 851	55 120
Internally Funded and Other	30 500	-	119 407	-	22 850	19 671	5 285	-	32 100	-	-
Grant Funding and Other	166 884	285 258	506 885	59 122	204 884	-	27 424	51 044	60 004	45 851	55 120
Internally Generated Funds % of Non Grant Funding	100.0%	.0%	37.1%	.0%	62.0%	100.0%	100.0%	.0%	36.2%	.0%	.0%
Borrowing % of Non Grant Funding	.0%	.0%	62.9%	.0%	38.0%	.0%	.0%	.0%	63.8%	.0%	.0%
Grant Funding % of Total Funding	84.5%	100.0%	61.1%	100.0%	84.8%	.0%	83.8%	100.0%	40.3%	100.0%	100.0%
<b>Borrowing</b>											
Total Borrowing Liability	-	947 700	703 000	-	43 053	4 100	-	-	-	-	-
Borrowing for the Financial Year	-	-	203 000	-	14 000	-	-	-	56 640	-	-
Cost of Borrowing for the Financial Year	200	110 500	185 542	1 000	16 500	100	60	336	60 598	930	479
Total Cost of Debt as a % of Total Borrowing Liability	.0%	11.7%	26.4%	.0%	38.3%	2.4%	.0%	.0%	4.0%	.0%	.0%
Financing Cost % of Asset Base	.0%	1.8%	1.8%	2%	1.1%	.1%	.0%	.1%	4.6%	.1%	.0%
Capital Charges % of Operating Expenditure	.0%	4.6%	3.9%	4%	1.9%	.0%	.0%	2%	8.1%	.2%	.1%
Borrowing % of Total Assets	.0%	15.5%	6.8%	.0%	2.8%	.0%	.0%	.0%	.0%	.0%	.0%
Capital Charges to Own Revenue	2%	9.5%	4.6%	7%	4.7%	5.7%	2%	3%	9.0%	2%	3%
Borrowed Funding of own Capital Expenditure	.0%	.0%	24.8%	.0%	38.0%	.0%	.0%	.0%	.0%	.0%	.0%
Gearing	.0%	17.1%	6.8%	.0%	2.5%	5.9%	.0%	.0%	.0%	.0%	.0%
Current Ratio	2.1	1.8	1.8	1.4	6.2	2.6	4.4	2	1.3	1.5	2.7
Liquidity Ratio	1	2	9	3	8	2.4	2.0	0	5	0	0
Finance charges and Depreciation/Total Revenue	9.8%	37.1%	11.4%	19.2%	18.5%	4.6%	8.8%	6.2%	11.4%	10.3%	9.6%
Debt coverage	8.6	77.2	11.5	42.0	8.4	1.2	6.9	891.0	6.4	69.0	222.1
<b>Capital Programme</b>											
<b>Capital Appropriations</b>											
<b>Trading Services</b>											
Total Appropriation - Electricity Infrastructure	105 400	205 758	363 557	48 622	155 912	-	-	-	17 000	10 000	11 535
Total Appropriation - Water Infrastructure	-	4 758	66 238	-	9 800	-	-	-	-	10 000	11 535
Total Appropriation - Waste Water Management	56 892	157 000	147 141	48 622	107 689	-	-	-	12 000	-	-
Total Appropriation - Waste Management	48 508	44 000	142 131	-	27 000	-	-	-	3 500	-	-
Total Appropriation - Waste Management	-	-	8 047	-	11 423	-	-	-	1 500	-	-
<b>Economic and Environmental</b>											
Total Appropriation - Planning and Development	45 500	70 000	277 321	10 500	48 598	16 855	29 304	39 294	84 544	35 851	43 585
Total Appropriation - Road Transport	4 500	-	26 803	-	4 728	-	11 404	-	5 600	-	-
Total Appropriation - Environmental Protection	41 000	70 000	250 518	10 500	48 598	-	17 900	39 294	78 944	35 851	43 585
<b>Governance and Administration</b>											
Community and Public Safety	25 300	-	17 800	-	10 500	2 084	2 295	1 200	3 200	-	-
Other	21 184	9 500	42 164	-	26 724	733	1 110	10 550	44 000	-	-
<b>% Capital Appropriations measured against Total Capital</b>											
Trading Services	53.4%	72.1%	43.8%	82.2%	64.5%	.0%	.0%	.0%	11.4%	21.8%	20.9%
% of Capital Budget - Electricity Infrastructure	.0%	1.7%	8.0%	.0%	4.1%	.0%	.0%	.0%	.0%	21.8%	20.9%
% of Capital Budget - Water Infrastructure	28.8%	55.0%	17.7%	82.2%	44.5%	.0%	.0%	.0%	8.1%	.0%	.0%
% of Capital Budget - Waste Water Management	24.6%	15.4%	17.1%	.0%	11.2%	.0%	.0%	.0%	2.4%	.0%	.0%
% of Capital Budget - Waste Management	.0%	.0%	1.0%	.0%	4.7%	.0%	.0%	.0%	1.0%	.0%	.0%
<b>Economic and Environmental</b>											
Total Appropriation - Planning and Development	23.1%	24.5%	33.4%	17.8%	20.1%	85.7%	89.6%	77.0%	56.8%	78.2%	79.1%
% of Capital Budget - Planning and Development	2.3%	.0%	3.2%	.0%	.0%	24.0%	34.9%	.0%	3.8%	.0%	.0%
% of Capital Budget - Road Transport	20.8%	24.5%	30.2%	17.8%	20.1%	.0%	54.7%	77.0%	53.1%	78.2%	79.1%
% of Capital Budget - Environmental Protection	.0%	.0%	.0%	.0%	.0%	61.6%	.0%	.0%	.0%	.0%	.0%
<b>Governance and Administration</b>											
Community and Public Safety	12.8%	.0%	2.1%	.0%	4.3%	10.6%	7.0%	2.4%	2.2%	.0%	.0%
Other	10.7%	3.3%	5.1%	.0%	11.1%	3.7%	3.4%	20.7%	29.6%	.0%	.0%
<b>Asset Management</b>											
Total Value of PPE	892 030	6 108 458	10 400 719	639 008	1 524 137	71 974	338 024	606 427	1 321 569	718 861	-
Capital Asset Renewal	-	-	327 950	35 000	22 423	-	-	-	-	-	-
Operational Repairs & Maintenance	20 636	101 523	244 627	57 005	24 662	2 930	5 600	1 044	48 450	34 151	21 227
Asset Renewal % of Depreciation	.0%	.0%	73.4%	77.8%	17.2%	.0%	.0%	.0%	.0%	.0%	.0%
R&M % of PPE	2.3%	1.7%	2.4%	3.9%	3.7%	4.1%	1.7%	2%	3.7%	4.8%	.0%
Asset Renewal and R&M as a % of PPE	2.3%	1.7%	5.5%	9.3%	5.2%	4.1%	1.7%	2%	3.7%	4.8%	.0%
Depreciation as % of Asset Base	4.7%	9.0%	4.3%	7.0%	8.5%	20.8%	3.7%	2.1%	7.6%	7.0%	.0%
Repairs & Maintenance/Total Revenue	4.8%	5.7%	5.1%	10.3%	7.7%	9%	4.0%	5%	5.3%	6.9%	6.5%

**Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18**

	Location										
	NW371 Moretele (L)	NW372 Madibeng (H)	NW373 Rustenburg (H)	NW374 Kgellengrivier (L)	NW375 Moses Kotane (M)	DC37 Bojanala Platinum (H)	NW381 Ratlou (L)	NW382 Tswaing (L)	NW383 Mafikeng (L)	NW384 Ditsobotla (L)	NW385 Ramotshere Molisoa (L)
<b>R thousands</b>											
<b>AVERAGE HOUSEHOLD BILLS</b>											
<b>Percentage Increases</b>											
Property rates	0%	5.3%	6.4%	5.3%	6.0%	0%	0%	0%	(50.0%)	0%	(100.0%)
Electricity: Basic levy	0%	0%	5.9%	5.3%	0%	0%	0%	0%	0%	0%	(100.0%)
Electricity: Consumption	0%	6.8%	7.5%	5.3%	0%	0%	0%	0%	0%	0%	(100.0%)
Water: Basic levy	0%	5.3%	16.7%	5.3%	0%	0%	0%	0%	66.7%	0%	0%
Water: Consumption	0%	5.3%	5.8%	5.3%	10.0%	0%	0%	0%	66.7%	0%	(100.0%)
Sanitation	0%	5.3%	15.6%	5.3%	10.0%	0%	0%	0%	0%	0%	(100.0%)
Refuse removal	0%	5.3%	9.2%	5.3%	10.0%	0%	0%	0%	0%	0%	(100.0%)
Other	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
<b>Monthly Bill (Rand/cent)</b>											
Property rates	.00	192.95	220.42	30.57	29.56	.00	.00	261.53	.03	.00	.00
Electricity: Basic levy	.00	.00	311.35	182.85	.00	.00	.00	39.09	.00	.00	.00
Electricity: Consumption	.00	85.21	615.49	641.89	.00	.00	.00	938.51	.00	.00	.00
Water: Basic levy	.00	38.82	81.00	17.62	.00	.00	.00	59.65	.10	.00	.00
Water: Consumption	.00	94.59	342.07	230.51	340.04	.00	.00	129.50	.10	.00	.00
Sanitation	.00	132.86	156.46	50.91	34.54	.00	.00	35.56	.06	.00	.00
Refuse removal	.00	93.46	135.61	31.53	35.78	.00	.00	128.42	.06	.00	.00
Other	.00	.00	.00	.00	.00	.00	.00	.00	.06	.00	.00
<b>Total Monthly Bill (excluding VAT)</b>	<b>.00</b>	<b>637.88</b>	<b>1 862.40</b>	<b>1 185.88</b>	<b>439.93</b>	<b>.00</b>	<b>.00</b>	<b>1 592.27</b>	<b>.41</b>	<b>.00</b>	<b>.00</b>
<b>SOCIAL PACKAGE</b>											
Total Number of Households	52 063	604 040	83 302	21 650	79 700	0	26 889	30 582	71 316	0	14 586
Highest level of free service provided											
Water (kilolitres per household per month)	0	6	6	0	0	0	0	0	6	0	12
Electricity (kwh per household per month)	0	50	50	0	0	0	50	0	50	0	50
Number of Households receiving Free Basic Services											
Water (6 kilolitres per household per month)	25 889	7 523	2 875	0	20 736	0	0	0	3 093	0	0
Sanitation (free minimum level service)	0	7 523	2 875	0	330	0	0	0	3 093	0	0
Electricity/Other energy (50kwh per household per month)	0	7 523	2 875	0	0	0	0	0	2 330	0	0
Refuse(removed at least once a week)	0	7 523	2 875	0	58 114	0	0	0	3 093	0	0
<b>Cost of Free Basic Services provided</b>	<b>8 213</b>	<b>22 785</b>	<b>263 981</b>	<b>6 459</b>	<b>61 000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>41 615</b>	<b>11 000</b>	<b>8 844</b>
Water (6 kilolitres per household per month)	7 881	5 005	6 275	1 998	10 000	-	-	-	14 743	3 491	1 200
Sanitation (free minimum level service)	-	1 600	4 853	1 877	500	-	-	-	5 750	1 385	1 500
Electricity/Other energy (50kwh per household per month)	-	14 380	1 550	1 681	-	-	-	-	1 734	5 597	5 144
Refuse(removed at least once a week)	332	1 800	3 618	903	20 000	-	-	-	19 389	527	1 000
<b>Average Cost per Household Per Annum</b>	<b>304.41</b>	<b>3 028.75</b>	<b>5 668.11</b>	<b>.00</b>	<b>2 341.56</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>13 638.11</b>	<b>.00</b>	<b>.00</b>
Water (6 kilolitres per household per month)	304.41	665.29	2 182.44	.00	482.25	.00	.00	.00	4 766.59	.00	.00
Sanitation (free minimum level service)	.00	212.68	1 687.85	.00	1 515.15	.00	.00	.00	1 858.89	.00	.00
Electricity/Other energy (50kwh per household per month)	.00	1 911.51	539.30	.00	.00	.00	.00	.00	744.00	.00	.00
Refuse(removed at least once a week)	.00	239.27	1 258.53	.00	344.15	.00	.00	.00	6 268.63	.00	.00
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	<b>7 881</b>	<b>22 785</b>	<b>16 296</b>	<b>-</b>	<b>48 555</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>42 183</b>	<b>-</b>	<b>-</b>
Revenue cost of free services provided (excl property rates and other)	-	-	-	7 600	-	-	-	-	1 734	-	-
Local Government Equitable Share	306 721	624 943	605 006	81 506	386 730	322 202	111 525	102 431	226 626	112 413	153 173



**Summarised Outcome: Municipal Budget a**

	DC38	NW392	NW393	NW394	NW396	NW397	DC39	NW403	NW404	NW405	DC40
	Ngaka Modiri	Naledi	Mamusa	Greater	Lekwa-Teemane	Kagisano-	Dr Ruth	City of	Maquassi	J B	Dr Kenneth
	Molema (L)	(NW) (L)	(M)	Taung (M)	(L)	Molopo	Segomotsi	Matlosana (H)	Hills (M)	Marks (H)	Kaunda (M)
	(L)	(L)	(M)	(M)	(L)	(L)	(M)	(H)	(M)	(H)	(M)
<b>R thousands</b>											
<b>AVERAGE HOUSEHOLD BILLS</b>											
<b>Percentage Increases</b>											
Property rates	0%	6.0%	28.2%	0%	5.3%	0%	0%	775 533.3%	0%	6.0%	0%
Electricity: Basic levy	0%	6.8%	0%	6.0%	6.8%	0%	0%	241 983.3%	0%	0%	0%
Electricity: Consumption	0%	6.8%	17.6%	6.8%	6.8%	0%	0%	3 823 836.2%	0%	1.9%	0%
Water: Basic levy	0%	0%	0%	5.8%	5.3%	0%	0%	172 255.6%	0%	6.0%	0%
Water: Consumption	0%	6.0%	92.5%	6.0%	5.3%	0%	0%	735 655.6%	0%	6.0%	0%
Sanitation	0%	6.0%	209.8%	6.0%	5.3%	0%	0%	142 350.0%	0%	6.0%	0%
Refuse removal	0%	6.0%	69.8%	6.0%	5.3%	0%	0%	260 383.3%	0%	6.0%	0%
Other	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
<b>Monthly Bill (Rand/cent)</b>											
Property rates	.00	321.86	1 050 456.33	102.10	476.80	150 000.00	.00	465.38	.00	113.39	.00
Electricity: Basic levy	.00	253.97	.00	91.26	183.79	.00	.00	145.25	.00	.00	.00
Electricity: Consumption	.00	1 260.62	2 614 819.97	231.22	426.30	.00	.00	718.90	.00	985.84	.00
Water: Basic levy	.00	.00	.00	4.02	56.84	.00	.00	155.12	.00	49.39	.00
Water: Consumption	.00	300.55	537 285.18	269.77	308.53	.00	.00	660.38	.00	238.25	.00
Sanitation	.00	218.10	917 096.98	55.22	146.86	.00	.00	85.47	.00	117.21	.00
Refuse removal	.00	209.45	561 807.95	58.08	104.79	.00	.00	156.29	.00	101.16	.00
Other	.00	.00	.00	.00	.00	.00	.00	87.75	.00	.00	.00
<b>Total Monthly Bill (excluding VAT)</b>	<b>.00</b>	<b>2 564.57</b>	<b>5 681 466.41</b>	<b>811.67</b>	<b>1 703.91</b>	<b>150 000.00</b>	<b>.00</b>	<b>2 474.54</b>	<b>.00</b>	<b>1 605.24</b>	<b>.00</b>
<b>SOCIAL PACKAGE</b>											
<b>Total Number of Households</b>	<b>227 492</b>	<b>19 530</b>	<b>0</b>	<b>49 786</b>	<b>15 344</b>	<b>0</b>	<b>0</b>	<b>183 626</b>	<b>19 924</b>	<b>37 455</b>	<b>0</b>
<b>Highest level of free service provided</b>											
Water (kilolitres per household per month)	0	0	0	0	6	0	0	0	0	6	0
Electricity (kwh per household per month)	0	0	0	0	50	0	0	0	0	80	0
<b>Number of Households receiving Free Basic Services</b>											
Water (6 kilolitres per household per month)	0	5 900	0	0	7 092	0	0	25 380	10 000	0	0
Sanitation (free minimum level service)	0	5 900	0	0	0	0	0	25 380	10 000	0	0
Electricity/Other energy (50kwh per household per month)	0	6 500	0	0	7 092	0	0	25 380	10 000	0	0
Refuse(removed at least once a week)	0	5 900	0	0	7 092	0	0	25 380	7 000	0	0
<b>Cost of Free Basic Services provided</b>	<b>-</b>	<b>39 038</b>	<b>7 673</b>	<b>-</b>	<b>35 000</b>	<b>-</b>	<b>-</b>	<b>368 398</b>	<b>3 657</b>	<b>162 000</b>	<b>-</b>
Water (6 kilolitres per household per month)	-	7 711	1 989	-	10 341	-	-	102 996	1 020	4 200	-
Sanitation (free minimum level service)	-	4 322	1 389	-	13 128	-	-	64 227	1 441	12 800	-
Electricity/Other energy (50kwh per household per month)	-	1 078	2 874	-	1 524	-	-	74 966	457	52 000	-
Refuse(removed at least once a week)	-	6 409	1 421	-	10 000	-	-	57 922	739	12 000	-
<b>Average Cost per Household Per Annum</b>	<b>.00</b>	<b>3 291.48</b>	<b>.00</b>	<b>.00</b>	<b>3 083.05</b>	<b>.00</b>	<b>.00</b>	<b>11 824.71</b>	<b>397.41</b>	<b>.00</b>	<b>.00</b>
Water (6 kilolitres per household per month)	.00	1 306.90	.00	.00	1 458.16	.00	.00	4 058.15	102.00	.00	.00
Sanitation (free minimum level service)	.00	732.57	.00	.00	.00	.00	.00	2 530.62	144.10	.00	.00
Electricity/Other energy (50kwh per household per month)	.00	165.78	.00	.00	214.84	.00	.00	2 953.73	45.72	.00	.00
Refuse(removed at least once a week)	.00	1 086.22	.00	.00	1 410.04	.00	.00	2 282.21	105.59	.00	.00
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	<b>-</b>	<b>19 420</b>	<b>-</b>	<b>-</b>	<b>21 865</b>	<b>-</b>	<b>-</b>	<b>300 111</b>	<b>3 974</b>	<b>-</b>	<b>-</b>
<b>Revenue cost of free services provided (excl property rates and other)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3 389</b>	<b>20 000</b>	<b>-</b>
Local Government Equitable Share	696 369	47 260	50 209	175 974	44 723	109 062	337 205	392 856	115 571	233 655	180 033

**Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18**

	Location										
	CPT Cape Town (H)	WC011 Matzikama (M)	WC012 Cederberg (L)	WC013 Bergrivier (M)	WC014 Saldanha Bay (H)	WC015 Swartland (M)	DC1 West Coast (M)	WC022 Witzenberg (L)	WC023 Drakenstein (H)	WC024 Stellenbosch (H)	WC025 Breede Valley (H)
<b>R thousands</b>											
Total Operating Revenue	39 735 877	313 520	280 384	328 727	1 064 834	697 655	352 621	582 548	2 249 326	1 629 546	994 129
Total Operating Expenditure	39 604 509	313 308	291 744	335 845	1 149 252	686 703	353 845	584 583	2 334 693	1 716 330	1 011 348
Operating Performance Surplus / (Deficit)	131 368	213	(11 360)	(7 119)	(84 418)	10 952	(1 224)	(2 035)	(85 367)	(86 784)	(17 218)
Cash and Cash Equivalents at the Year End	5 923 649	27 869	1 485	84 240	42 000	383 890	259 421	81 234	195 801	423 733	128 337
Net Increase / (Decrease) in Cash held for the Year	668 375	8 183	901	(403)	956	15 405	6 954	(45 825)	(47 572)	(51 267)	(31 694)
Cash Backing / Surplus (Deficit) Reconciliation	2 647 445	33 096	1 803	129 840	63 331	273 301	198 128	113 884	187 607	112 402	128 131
Cash Coverage Ratio	2.1	1.2	.1	3.5	.5	8.0	9.1	1.9	1.2	3.6	1.8
<b>STATEMENT OF OPERATING PERFORMANCE</b>											
<b>Revenue</b>											
% Increase in Total Operating Revenue	3.8%	7.6%	2.0%	2.2%	10.8%	7.7%	(5%)	13.6%	6.7%	14.1%	4.7%
% Increase in Property Rates Revenue	8.1%	1.0%	6.0%	6.7%	7.7%	6.9%	0%	5.5%	23.3%	5.2%	5.7%
% Increase in Electricity Revenue	5.4%	11.5%	6.8%	3.5%	6.0%	4.4%	0%	7.6%	2.4%	10.6%	(1.1%)
% Increase in Water Revenue	(9.1%)	(17.2%)	6.0%	(24.4%)	16.9%	3.6%	(19.4%)	1.9%	19.1%	57.7%	18.1%
% Increase in Property Rates & Service Charges	2.0%	5.5%	6.8%	2.0%	9.3%	6.0%	(19.5%)	4.7%	6.5%	16.5%	5.5%
% Increase in Operating Grant Revenue	5.4%	12.3%	12.5%	1.2%	10.0%	12.2%	2.8%	38.4%	20.9%	12.7%	(1.4%)
% Increase in Capital Grant Revenue	(12.1%)	17.6%	(1.7%)	52.9%	26.5%	5.4%	76.4%	(50.1%)	(10.4%)	52.7%	7.2%
Collection Rate Including Other Revenue	93.5%	93.5%	80.7%	92.2%	93.6%	91.0%	99.7%	96.8%	94.2%	90.1%	91.8%
Annual Debtors Collection Rate (Payment Level %)	87.6%	90.8%	85.0%	92.4%	89.8%	88.3%	84.0%	98.4%	95.6%	90.7%	94.6%
Current Debtors Collection Rate	87.6%	90.8%	85.0%	92.4%	89.8%	88.3%	84.0%	98.4%	95.6%	90.7%	94.6%
Outstanding Debtors to Revenue	19.8%	9.3%	13.7%	25.2%	12.7%	18.8%	7.8%	15.0%	18.1%	21.5%	10.9%
O/S Service Debtors to Revenue	26.9%	13.2%	11.5%	33.9%	16.1%	26.7%	8.0%	22.0%	22.0%	27.0%	14.0%
<b>Expenditure</b>											
% Increase in Total Operating Expenditure	3.3%	7.5%	6.4%	2.2%	10.5%	5.2%	(0%)	6.7%	7.0%	15.4%	4.8%
% Increase in Employee Costs	7.1%	8.6%	21.2%	4.8%	11.3%	5.8%	5.2%	9.9%	15.1%	16.7%	3.1%
% Overtime measured against Employee Related Costs	4.0%	5.9%	3.5%	3.0%	4.1%	3.9%	6.9%	6.5%	5.9%	4.2%	4.2%
% Increase in Electricity Bulk Purchases	3.0%	7.3%	7.5%	(1.5%)	5.4%	7.8%	0%	7.3%	9.2%	5.0%	2.0%
% Increase in Water Bulk Purchases	157.3%	(31.1%)	(11.0%)	(37.7%)	13.9%	(34.2%)	10.0%	0%	(47.5%)	93.3%	5.7%
Remuneration % of Oper Exp (excl debt impair and deprec)	38.6%	43.0%	45.1%	41.7%	38.1%	34.7%	51.1%	34.6%	30.8%	39.7%	35.9%
Contracted Services % of Oper Exp (excl debt impair and deprec)	18.1%	3.8%	7.2%	8.2%	11.6%	16.3%	5.8%	9.3%	14.4%	15.4%	13.6%
Debt Impairment % of Billable Revenue	10.3%	6.1%	21.3%	6.0%	6.7%	3.4%	8%	5.6%	5.5%	7.1%	8.1%
% Electricity Distribution Losses	11.4%	0.0%	0%	0%	12.1%	6.0%	0%	10.1%	4.8%	0%	7.1%
% Water Distribution Losses	40.7%	0%	36.7%	0%	14.8%	52.9%	12.6%	229.8%	27.3%	0%	336.7%
Employee costs/Total Revenue	32.8%	39.1%	37.9%	38.0%	34.1%	29.1%	50.1%	30.9%	27.8%	34.8%	31.2%
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>											
<b>Capital Funding</b>											
Total Capital Budget	8 456 748	59 862	68 091	45 664	329 140	87 246	3 355	81 321	454 040	528 041	226 517
Internally Funded and Other	2 388 852	9 545	8 818	17 279	276 538	50 271	3 355	26 833	47 699	276 237	85 427
Grant Funding and Other	2 067 896	40 317	58 473	21 435	46 318	36 975	-	52 938	74 570	91 804	141 090
Internally Generated Funds % of Non Grant Funding	37.4%	48.8%	91.7%	71.3%	97.8%	100.0%	0%	94.5%	12.6%	63.3%	100.0%
Borrowing % of Non Grant Funding	62.6%	51.2%	8.3%	28.7%	2.2%	0%	0%	5.5%	87.4%	36.7%	0%
Grant Funding % of Total Funding	24.5%	67.4%	85.9%	46.9%	14.1%	42.4%	0%	65.1%	16.4%	17.4%	62.3%
<b>Borrowing</b>											
Total Borrowing Liability	9 772 937	20 663	15 675	54 825	127 299	118 064	-	860	1 482 841	321 540	203 881
Borrowing for the Financial Year	4 000 000	10 000	800	6 950	6 284	-	-	1 550	331 835	160 000	-
Cost of Borrowing for the Financial Year	1 571 871	15 451	11 341	18 140	30 640	20 089	165	4 531	324 301	41 867	32 340
Total Cost of Debt as a % of Total Borrowing Liability	16.1%	74.8%	72.3%	33.1%	24.1%	17.0%	0%	526.9%	21.9%	13.0%	15.9%
Financing Cost % of Asset Base	3.1%	2.4%	1.9%	4.8%	1.1%	1.1%	2%	5%	5.3%	8%	1.4%
Capital Charges % of Operating Expenditure	4.0%	4.9%	3.9%	5.4%	2.7%	2.9%	0%	8%	13.9%	2.4%	3.2%
Borrowing % of Total Assets	19.1%	3.2%	2.6%	14.6%	4.6%	6.6%	0%	1%	24.4%	6.3%	8.9%
Capital Charges to Own Revenue	4.8%	6.2%	5.3%	6.8%	3.2%	3.6%	1%	1.0%	16.3%	2.8%	3.8%
Borrowed Funding of own Capital Expenditure	63.4%	68.8%	8.3%	28.7%	0%	0%	0%	0%	70.0%	36.7%	0%
Gearing	22.9%	3.4%	2.9%	16.0%	4.6%	5.7%	0%	1%	33.0%	6.0%	10.0%
Current Ratio	1.3	1.7	9	3.5	2.7	5.3	11.5	1.8	1.3	2.5	2.3
Liquidity Ratio	.6	.8	.1	1.8	1.9	3.9	10.9	.8	4	1.3	1.2
Finance charges and Depreciation/Total Revenue	9.9%	8.0%	9.4%	10.9%	15.2%	14.4%	2.2%	8.0%	15.4%	13.8%	11.1%
Debt coverage	23.1	24.3	26.8	20.0	15.3	15.3	14.4	49.5	9.1	20.9	35.6
<b>Capital Programme</b>											
<b>Capital Appropriations</b>											
Trading Services	4 939 787	33 402	34 206	25 737	209 636	48 197	-	46 791	284 368	303 820	161 433
Total Appropriation - Electricity Infrastructure	1 071 737	6 900	3 559	5 267	19 458	14 794	-	11 654	129 470	84 900	39 781
Total Appropriation - Water Infrastructure	2 366 730	19 510	29 068	6 305	139 003	11 775	-	14 746	105 282	66 850	55 771
Total Appropriation - Waste Water Management	1 135 113	1 892	930	13 063	22 813	15 468	-	19 219	46 616	140 585	59 932
Total Appropriation - Waste Management	366 207	5 100	650	1 102	28 361	6 160	-	1 171	3 000	11 485	5 950
Economic and Environmental	1 389 642	22 636	13 730	7 906	69 785	20 337	-	29 788	61 958	89 055	30 352
Total Appropriation - Planning and Development	39 904	185	12 850	1 045	5 124	70	-	20 200	-	18 780	3 632
Total Appropriation - Road Transport	1 331 443	22 451	880	6 861	63 661	20 267	-	28 268	61 958	68 025	26 720
Total Appropriation - Environmental Protection	18 294	-	-	1 000	-	-	-	1 500	-	2 250	-
Governance and Administration	986 516	1 600	4 068	4 455	31 301	2 437	1 565	1 340	33 888	21 165	14 933
Community and Public Safety	1 082 792	2 225	16 088	7 566	18 398	16 275	1 790	3 402	73 826	113 981	19 799
Other	58 011	-	-	-	20	-	-	-	-	20	-
<b>% Capital Appropriations measured against Total Capital</b>											
Trading Services	58.4%	55.8%	50.2%	56.4%	63.7%	55.2%	0%	57.5%	62.6%	57.5%	71.3%
% of Capital Budget - Electricity Infrastructure	12.7%	11.5%	5.2%	11.5%	5.9%	17.0%	0%	14.3%	28.5%	16.1%	17.6%
% of Capital Budget - Water Infrastructure	28.0%	32.6%	42.7%	13.8%	42.2%	13.5%	0%	18.1%	23.2%	12.7%	24.6%
% of Capital Budget - Waste Water Management	13.4%	3.2%	1.4%	28.6%	6.9%	17.7%	0%	23.6%	10.3%	26.6%	26.5%
% of Capital Budget - Waste Management	4.3%	8.5%	1.0%	2.4%	8.6%	7.1%	0%	1.4%	7%	2.2%	2.6%
Economic and Environmental	16.4%	37.8%	20.2%	17.3%	21.2%	23.3%	0%	36.6%	13.6%	16.9%	13.4%
% of Capital Budget - Planning and Development	5%	.3%	18.9%	2.3%	1.6%	.1%	0%	0%	0%	3.6%	1.6%
% of Capital Budget - Road Transport	15.7%	37.5%	1.3%	15.0%	19.3%	23.2%	0%	34.8%	13.6%	12.9%	11.8%
% of Capital Budget - Environmental Protection	2%	0%	0%	0%	3%	0%	0%	1.8%	0%	4%	0%
Governance and Administration	11.7%	2.7%	6.0%	9.8%	9.5%	2.8%	46.6%	1.6%	7.5%	4.0%	6.6%
Community and Public Safety	12.8%	3.7%	23.6%	16.6%	5.6%	18.7%	53.4%	4.2%	16.3%	21.6%	8.7%
Other	7%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
<b>Asset Management</b>											
Total Value of PPE	51 039 918	638 403	595 505	374 851	2 780 252	1 794 787	75 146	866 797	6 080 924	5 076 612	2 297 101
Capital Asset Renewal	3 711 517	31 161	44 788	34 535	24 221	37 244	-	24 289	302 981	189 395	45 218
Operational Repairs & Maintenance	4 012 578	11 479	25 925	24 341	73 189	55 271	10 054	19 555	251 190	91 427	69 347
Asset Renewal % of Depreciation	129.9%	207.3%	189%	157.8%	66.9%	43.8%	0%	56.4%	150.2%	95.3%	52.4%
R&M % of PPE	7.9%	1.8%	4.4%	6.5%	2.6%	3.1%	13.4%	2.3%	4.1%	3.1%	3.0%
Asset Renewal and R&M as a % of PPE	15.1%	6.7%	11.9%	15.7%	6.0%	5.2%	13.4%	5.1%	9.1%	5.5%	5.0%
Depreciation as % of Asset Base	5.6%	2.4%	3.0%	5.8%	5.1%	4.7%	9.9%	5.0%	3.3%	3.9%	3.8%
Repairs & Maintenance/Total Revenue	10.1%	3.7%	9.2%	7.4%	6.9%	7.9%	2.9%	3.4%	11.2%	5.6%	7.0%

**Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18**

	Location										
	CPT Cape Town (H)	WC011 Matzikama (M)	WC012 Cederberg (L)	WC013 Bergrivier (M)	WC014 Saldanha Bay (H)	WC015 Swartland (M)	DC1 West Coast (M)	WC022 Witzenberg (L)	WC023 Drakenstein (H)	WC024 Stellenbosch (H)	WC025 Breede Valley (H)
<b>R thousands</b>											
<b>AVERAGE HOUSEHOLD BILLS</b>											
<b>Percentage Increases</b>											
Property rates	6.5%	5.3%	.0%	(19.2%)	6.5%	6.0%	.0%	(20.9%)	8.3%	5.7%	6.0%
Electricity: Basic levy	.0%	4%	.0%	6.8%	(6.9%)	6.8%	.0%	6.8%	6.8%	.0%	.0%
Electricity: Consumption	8.1%	(1.1%)	.0%	7.0%	4.4%	.3%	.0%	7.8%	6.8%	7.3%	6.8%
Water: Basic levy	.0%	.0%	.0%	6.0%	80.2%	.0%	.0%	.7%	40.0%	15.0%	.0%
Water: Consumption	1 242.0%	5.3%	.0%	29.3%	23.6%	38.4%	.0%	7.6%	30.4%	15.3%	8.0%
Sanitation	249.1%	5.3%	.0%	6.0%	10.0%	6.0%	.0%	6.9%	15.0%	9.0%	6.2%
Refuse removal	5.7%	5.3%	.0%	6.1%	10.0%	8.6%	.0%	6.0%	9.7%	9.0%	6.4%
Other	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
<b>Monthly Bill (Rand/cent)</b>											
Property rates	178.85	362.17	212.81	360.11	260.15	255.13	.00	261.25	166.32	198.75	286.28
Electricity: Basic levy	182.89	211.29	137.80	193.38	271.38	181.27	.00	.00	157.62	.00	.00
Electricity: Consumption	914.45	650.50	667.91	643.00	611.89	606.84	.00	592.65	774.60	775.14	646.57
Water: Basic levy	.00	.00	100.70	46.64	100.00	86.50	.00	72.81	47.54	64.98	26.09
Water: Consumption	6 315.59	135.89	431.76	356.31	303.33	390.41	.00	160.51	1 285.82	216.16	144.12
Sanitation	1 219.76	171.81	150.37	142.00	242.02	217.97	.00	189.05	123.12	166.84	260.87
Refuse removal	126.32	138.55	97.06	192.00	193.83	123.38	.00	179.77	235.45	151.13	165.22
Other	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00
<b>Total Monthly Bill (excluding VAT)</b>	<b>8 937.86</b>	<b>1 670.21</b>	<b>1 798.41</b>	<b>1 933.44</b>	<b>1 982.60</b>	<b>1 861.50</b>	<b>.00</b>	<b>1 456.04</b>	<b>2 790.47</b>	<b>1 573.00</b>	<b>1 529.15</b>
<b>SOCIAL PACKAGE</b>											
Total Number of Households	1 355 959	10 750	6 513	9 238	30 304	39 139	0	12 536	72 217	51 677	30 200
<b>Highest level of free service provided</b>											
Water (kilolitres per household per month)	11	6	6	6	6	6	0	6	6	6	10
Electricity (kwh per household per month)	60	50	50	50	50	50	0	50	100	100	50
<b>Number of Households receiving Free Basic Services</b>											
Water (6 kilolitres per household per month)	267 325	0	2 000	0	7 175	8 724	0	0	18 000	6 000	8 025
Sanitation (free minimum level service)	267 325	3 100	1 900	0	6 608	8 265	0	0	18 000	6 000	8 025
Electricity/Other energy (50kwh per household per month)	194 597	3 100	1 950	0	6 842	7 759	0	0	18 000	6 000	8 025
Refuse(removed at least once a week)	324 018	3 100	2 000	0	7 239	8 558	0	0	18 000	6 000	8 025
<b>Cost of Free Basic Services provided</b>	<b>1 829 048</b>	<b>9 724</b>	<b>5 359</b>	<b>9 950</b>	<b>41 843</b>	<b>54 572</b>	<b>-</b>	<b>29 309</b>	<b>88 665</b>	<b>96 808</b>	<b>41 902</b>
Water (6 kilolitres per household per month)	368 203	.927	1 862	12 015	16 009	11 950	.00	5 329	11 950	11 038	6 713
Sanitation (free minimum level service)	233 221	.00	3 778	2 726	6 260	22 770	.00	11 465	15 828	11 169	13 687
Electricity/Other energy (50kwh per household per month)	160 638	.00	200	1 215	7 618	2 808	.00	3 588	22 079	10 513	3 850
Refuse(removed at least once a week)	291 928	.00	455	4 147	15 950	12 985	.00	8 928	38 808	12 198	8 086
<b>Average Cost per Household Per Annum</b>	<b>3 976.24</b>	<b>.00</b>	<b>2 781.57</b>	<b>.00</b>	<b>5 938.63</b>	<b>6 469.22</b>	<b>.00</b>	<b>.00</b>	<b>4 873.62</b>	<b>7 486.23</b>	<b>4 029.38</b>
Water (6 kilolitres per household per month)	1 377.36	.00	463.65	.00	1 674.54	1 835.11	.00	.00	663.91	1 839.63	836.50
Sanitation (free minimum level service)	872.42	.00	1 988.21	.00	947.38	2 754.95	.00	.00	879.35	1 861.49	1 705.56
Electricity/Other energy (50kwh per household per month)	825.49	.00	102.46	.00	1 113.37	361.90	.00	.00	1 174.39	1 752.19	479.70
Refuse(removed at least once a week)	900.96	.00	227.25	.00	2 203.34	1 517.27	.00	.00	2 155.98	2 032.92	1 007.63
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	<b>1 062 948</b>	<b>-</b>	<b>5 563</b>	<b>-</b>	<b>42 610</b>	<b>56 437</b>	<b>-</b>	<b>-</b>	<b>87 725</b>	<b>44 917</b>	<b>32 336</b>
Revenue cost of free services provided (excl property rates and other)	482 128	-	-	-	412	-	211	-	22 079	23 781	10 169
Local Government Equitable Share	2 574 650	52 340	45 080	41 390	80 432	82 048	88 405	84 602	137 518	124 176	108 977



**Summarised Outcome: Municipal Budget a**

	WC026	DC2	WC031	WC032	WC033	WC034	DC3	WC041	WC042	WC043	WC044
	Langeberg (M)	Cape Winelands DM (M)	Theewaterskloof (M)	Overstrand (H)	Cape Agulhas (L)	Swellendam (L)	Overberg (M)	Kannaland (M)	Hessequa (M)	Mossel Bay (H)	George (H)
<b>R thousands</b>											
Total Operating Revenue	663 365	407 425	532 674	1 080 228	341 231	244 344	202 032	146 466	453 282	962 885	1 918 574
Total Operating Expenditure	680 023	405 077	551 182	1 134 245	350 454	264 756	201 905	143 977	472 975	983 307	1 956 195
Operating Performance Surplus / (Deficit)	(16 658)	2 348	(18 508)	(54 017)	(9 223)	(20 412)	127	2 489	(19 693)	(20 422)	(37 621)
Cash and Cash Equivalents at the Year End	85 895	590 609	18 835	380 242	19 490	37 964	25 167	2 381	147 705	362 470	551 019
Net Increase / (Decrease) in Cash held for the Year	(23 418)	(1 522)	(22 776)	(2 217)	(6 083)	(9 204)	3 432	1 821	(2 164)	3 562	31 992
Cash Backing / Surplus (Deficit) Reconciliation	591	346 064	25 504	413 907	278	23 870	48 595	7 158	116 369	134 545	496 521
Cash Coverage Ratio	1.7	20.7	5	4.5	8	2.0	1.9	2	4.4	5.3	3.9
<b>STATEMENT OF OPERATING PERFORMANCE</b>											
<b>Revenue</b>											
% Increase in Total Operating Revenue	3.0%	1.4%	11.1%	8.8%	16.2%	12.9%	17.1%	12.4%	9.2%	4.9%	10.6%
% Increase in Property Rates Revenue	3.9%	0%	6.8%	10.4%	6.4%	3.7%	0%	26.1%	11.2%	8.2%	10.3%
% Increase in Electricity Revenue	10.0%	0%	3.8%	6.9%	7.3%	12.5%	0%	4.8%	6.6%	7.2%	7.3%
% Increase in Water Revenue	(4.7%)	0%	30.0%	2.0%	6.6%	22.6%	0%	22.0%	8.0%	6.6%	8.0%
% Increase in Property Rates & Service Charges	8.5%	(100.0%)	11.4%	7.4%	6.9%	10.4%	1 703.9%	11.6%	9.0%	9.0%	8.9%
% Increase in Operating Grant Revenue	(12.2%)	1.1%	13.0%	14.8%	43.6%	33.9%	10.7%	2.6%	(22.1%)	2.0%	13.4%
% Increase in Capital Grant Revenue	(11.5%)	0%	(23.4%)	29.5%	(5.3%)	(22.5%)	85.4%	45.0%	(2.5%)	55.2%	(12.0%)
Collection Rate Including Other Revenue	96.6%	100.0%	79.3%	96.9%	92.9%	85.9%	100.0%	79.6%	84.2%	97.1%	91.3%
Annual Debtors Collection Rate (Payment Level %)	95.2%	0%	82.5%	96.1%	93.6%	94.9%	43.8%	76.5%	95.1%	95.2%	92.2%
Current Debtors Collection Rate	95.2%	0%	82.5%	96.1%	93.6%	94.9%	43.8%	76.5%	95.1%	95.2%	92.2%
Outstanding Debtors to Revenue	10.7%	4.6%	14.1%	11.9%	11.7%	12.2%	16.6%	43.0%	10.6%	11.5%	13.5%
O/S Service Debtors to Revenue	13.6%	14 270.7%	22.9%	15.0%	17.3%	19.3%	24.1%	65.6%	16.0%	14.2%	21.4%
<b>Expenditure</b>											
% Increase in Total Operating Expenditure	4%	9%	10.5%	9.3%	13.4%	13.9%	12.0%	14.0%	8.6%	6.3%	8.0%
% Increase in Employee Costs	9.3%	5.5%	8.0%	10.1%	5.3%	15.0%	8.5%	22.2%	9.5%	4.0%	18.3%
% Overtime measured against Employee Related Costs	4.0%	4.3%	3.1%	6.4%	2.4%	3.2%	1.7%	3.9%	2.9%	2.7%	6.6%
% Increase in Electricity Bulk Purchases	8.3%	0%	7.2%	12.8%	7.3%	7.6%	0%	3.9%	9.2%	6.0%	7.3%
% Increase in Water Bulk Purchases	5.3%	0%	23.9%	0%	65.5%	0%	0%	14.3%	1 016.1%	0%	624.5%
Remuneration % of Oper Exp (excl debt impair and deprec)	31.6%	54.6%	43.7%	37.4%	37.5%	42.0%	53.1%	47.1%	44.1%	32.9%	31.2%
Contracted Services % of Oper Exp (excl debt impair and deprec)	6.6%	17.3%	9.7%	19.8%	7.3%	8.2%	9.9%	7.1%	7.8%	16.5%	31.5%
Debt Impairment % of Billable Revenue	2.8%	4 252.3%	17.7%	2.8%	4.1%	13.6%	0%	16.7%	19.8%	2.4%	5.6%
% Electricity Distribution Losses	0%	0%	0%	0%	0%	9.5%	0%	0%	9.3%	11.0%	5%
% Water Distribution Losses	0%	0%	0%	0%	0%	0%	0%	0%	14.3%	0%	735.4%
Employee costs/Total Revenue	30.3%	52.2%	37.9%	34.0%	36.2%	40.0%	52.2%	37.7%	36.7%	30.2%	28.1%
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>											
<b>Capital Funding</b>											
Total Capital Budget	88 111	31 481	78 756	194 237	30 946	16 975	32 741	44 978	100 582	181 755	429 111
Internally Funded and Other	38 244	29 133	20 988	63 519	11 043	5 500	4 281	330	13 365	95 622	160 861
Grant Funding and Other	29 743	2 348	47 348	62 068	12 281	11 475	1 483	44 648	16 524	46 113	186 705
Internally Generated Funds % of Non Grant Funding	65.5%	100.0%	66.8%	48.1%	59.2%	100.0%	13.7%	100.0%	15.9%	70.5%	66.4%
Borrowing % of Non Grant Funding	34.5%	0%	33.2%	51.9%	40.8%	0%	86.3%	0%	84.1%	29.5%	33.6%
Grant Funding % of Total Funding	33.8%	7.5%	60.1%	32.0%	39.7%	67.6%	4.5%	99.3%	16.4%	25.4%	43.5%
<b>Borrowing</b>											
Total Borrowing Liability	30 840	-	111 283	423 677	8 451	23 833	25 135	1 803	150 775	51 990	526 432
Borrowing for the Financial Year	20 124	-	10 420	68 650	7 622	6 222	26 977	-	70 694	40 020	81 544
Cost of Borrowing for the Financial Year	17 992	8	30 824	81 828	12 270	10 134	7 646	1 142	36 436	10 976	71 248
Total Cost of Debt as a % of Total Borrowing Liability	58.3%	0%	27.7%	19.3%	145.2%	42.5%	30.4%	63.3%	24.2%	21.4%	13.5%
Financing Cost % of Asset Base	2.6%	0%	3.6%	2.3%	3.0%	3.5%	9.7%	3%	4.3%	5%	2.3%
Capital Charges % of Operating Expenditure	2.6%	0%	5.6%	7.2%	3.5%	3.8%	3.8%	8%	7.7%	1.1%	3.6%
Borrowing % of Total Assets	4.5%	0%	12.8%	11.9%	2.1%	8.1%	32.0%	5%	17.7%	2.4%	17.1%
Capital Charges to Own Revenue	3.2%	0%	8.0%	8.6%	4.7%	5.2%	17.4%	1.0%	9.2%	1.3%	4.9%
Borrowed Funding of own Capital Expenditure	35.2%	0%	33.2%	40.9%	41.1%	0%	86.3%	0%	84.1%	30.0%	28.8%
Gearing	4.8%	0%	15.5%	12.6%	2.7%	9.5%	294.4%	5%	20.6%	1.8%	16.5%
Current Ratio	1.6	16.2	1.1	2.4	1.0	1.2	1.3	1.5	2.0	2.6	2.8
Liquidity Ratio	.6	15.7	.2	1.8	.3	.6	1.0	1.0	1.5	1.9	1.6
Finance charges and Depreciation/Total Revenue	6.4%	2.5%	10.1%	16.5%	6.3%	6.6%	4.3%	7.6%	12.5%	8.7%	10.2%
Debt coverage	37.2	3.4	17.9	16.2	39.5	21.0	12.9	27.3	17.4	18.4	17.4
<b>Capital Programme</b>											
<b>Capital Appropriations</b>											
<b>Trading Services</b>	42 984	-	39 272	111 375	10 340	11 129	26 977	41 472	70 543	121 963	266 148
Total Appropriation - Electricity Infrastructure	27 779	-	3 515	24 772	4 924	2 005	-	2 303	20 387	27 317	49 412
Total Appropriation - Water Infrastructure	10 150	-	6 336	30 077	2 070	6 459	-	29 169	17 339	33 125	63 862
Total Appropriation - Waste Water Management	-	-	18 686	54 987	331	2 151	-	10 000	32 768	48 041	138 709
Total Appropriation - Waste Management	5 055	-	10 734	1 540	3 015	515	26 977	-	250	13 480	14 164
<b>Economic and Environmental</b>	17 247	7 003	7 277	18 821	13 186	4 232	62	330	15 311	25 653	123 637
Total Appropriation - Planning and Development	1 115	4 655	-	5 725	47	95	18	89	89	3 320	1 618
Total Appropriation - Road Transport	16 132	2 348	7 277	13 096	13 139	4 137	-	330	15 210	22 197	122 019
Total Appropriation - Environmental Protection	-	-	-	-	-	-	44	-	13	135	-
<b>Governance and Administration</b>	7 870	12 749	6 149	6 331	2 861	1 296	643	5 557	8 938	11 527	11 527
Community and Public Safety	20 010	11 729	26 058	57 710	4 559	319	5 059	3 176	9 171	25 201	27 536
Other	-	-	-	-	-	-	-	-	-	-	263
<b>% Capital Appropriations measured against Total Capital</b>											
<b>Trading Services</b>	48.8%	0%	49.9%	57.3%	33.4%	65.6%	82.4%	92.2%	70.1%	67.1%	62.0%
% of Capital Budget - Electricity Infrastructure	31.5%	0%	4.5%	12.8%	15.9%	11.8%	0%	5.1%	20.3%	15.0%	11.5%
% of Capital Budget - Water Infrastructure	11.5%	0%	8.0%	15.5%	6.7%	38.0%	0%	64.9%	17.0%	18.2%	14.9%
% of Capital Budget - Waste Water Management	0%	0%	23.7%	28.3%	1.1%	12.7%	0%	22.2%	32.6%	26.4%	32.3%
% of Capital Budget - Waste Management	5.7%	0%	13.6%	8%	9.7%	3.0%	82.4%	0%	2%	7.4%	3.3%
<b>Economic and Environmental</b>	19.6%	22.2%	9.2%	9.7%	42.6%	24.9%	2%	7%	15.2%	14.1%	28.8%
% of Capital Budget - Planning and Development	1.3%	14.8%	0%	2.9%	2%	.6%	.1%	0%	.1%	1.8%	.4%
% of Capital Budget - Road Transport	18.3%	7.5%	9.2%	6.7%	42.5%	24.4%	0%	7%	15.1%	12.2%	28.4%
% of Capital Budget - Environmental Protection	0%	0%	0%	0%	0%	0%	1%	0%	0%	1%	0%
<b>Governance and Administration</b>	8.9%	40.5%	7.8%	3.3%	9.2%	7.6%	2.0%	0%	5.5%	4.9%	2.7%
Community and Public Safety	22.7%	37.3%	33.1%	29.7%	14.7%	1.9%	15.5%	7.1%	9.1%	13.9%	6.4%
Other	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	1%
<b>Asset Management</b>											
Total Value of PPE	691 980	180 549	866 082	3 559 712	405 477	293 527	78 541	347 815	853 831	2 141 410	3 084 426
Capital Asset Renewal	47 882	20 531	25 418	-	11 589	12 243	28 892	8 594	56 489	119 599	176 610
Operational Repairs & Maintenance	37 020	4 980	104 499	225 212	65 964	17 183	94 238	23 241	76 704	107 044	111 717
Asset Renewal % of Depreciation	164.0%	205.3%	81.2%	0%	97.2%	113.1%	931.6%	80.6%	157.1%	152.7%	108.7%
R&M % of PPE	5.3%	2.8%	12.1%	6.3%	16.3%	5.9%	120.0%	6.7%	9.0%	5.0%	3.6%
Asset Renewal and R&M as a % of PPE	12.3%	14.1%	15.0%	6.3%	19.1%	10.0%	156.8%	9.2%	15.6%	10.6%	9.3%
Depreciation as % of Asset Base	4.2%	5.5%	3.6%	3.7%	2.9%	3.7%	3.9%	3.1%	4.2%	3.7%	5.3%
Repairs & Maintenance/Total Revenue	5.6%	1.2%	19.6%	20.8%	19.3%	7.0%	46.6%	15.9%	16.9%	11.1%	5.8%

**Summarised Outcome: Municipal Budget a**

	WC026	DC2	WC031	WC032	WC033	WC034	DC3	WC041	WC042	WC043	WC044
	Langeberg (M)	Cape Winelands DM (M)	Theewaterskloof (M)	Overstrand (H)	Cape Agulhas (L)	Swellendam (L)	Overberg (M)	Kannaland (M)	Hessequa (M)	Mossel Bay (H)	George (H)
<b>R thousands</b>											
<b>AVERAGE HOUSEHOLD BILLS</b>											
<b>Percentage Increases</b>											
Property rates	8.0%	.0%	(21.0%)	6.0%	7.0%	(18.6%)	.0%	.0%	8.0%	7.9%	9.0%
Electricity: Basic levy	7.0%	.0%	6.8%	9.0%	6.7%	3.9%	.0%	.0%	6.0%	6.8%	.0%
Electricity: Consumption	7.0%	.0%	6.8%	5.9%	6.9%	2.8%	.0%	.0%	6.8%	6.8%	6.8%
Water: Basic levy	8.6%	.0%	7.0%	6.0%	13.0%	12.0%	.0%	.0%	11.6%	6.5%	8.0%
Water: Consumption	8.6%	.0%	25.5%	6.5%	1.2%	17.2%	.0%	.0%	12.0%	6.5%	8.0%
Sanitation	9.1%	.0%	16.3%	6.0%	9.6%	7.1%	.0%	.0%	8.2%	6.0%	8.5%
Refuse removal	13.5%	.0%	18.3%	6.0%	19.5%	8.0%	.0%	.0%	15.2%	21.4%	15.0%
Other	.0%	.0%	.0%	28.4%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
<b>Monthly Bill (Rand/cent)</b>											
Property rates	211.75	.00	320.26	161.85	291.36	329.58	.00	.00	287.93	111.68	244.41
Electricity: Basic levy	167.00	.00	54.26	291.60	256.00	95.10	.00	.00	403.80	269.87	.00
Electricity: Consumption	611.00	.00	802.20	608.61	622.82	629.60	.00	.00	639.35	641.51	873.95
Water: Basic levy	79.00	.00	101.57	129.14	130.00	71.68	.00	.00	125.00	165.12	84.73
Water: Consumption	129.00	.00	272.19	285.74	130.00	230.38	.00	.00	182.80	164.22	328.16
Sanitation	163.00	.00	150.61	341.89	125.50	252.80	.00	.00	146.00	223.09	203.65
Refuse removal	138.00	.00	169.30	164.34	150.00	128.96	.00	.00	129.00	165.49	190.55
Other	.00	.00	.00	53.54	.00	.00	.00	.00	.00	.00	.00
<b>Total Monthly Bill (excluding VAT)</b>	<b>1 498.75</b>	<b>.00</b>	<b>1 870.39</b>	<b>2 036.71</b>	<b>1 705.68</b>	<b>1 738.10</b>	<b>.00</b>	<b>.00</b>	<b>1 913.88</b>	<b>1 740.98</b>	<b>1 925.45</b>
<b>SOCIAL PACKAGE</b>											
Total Number of Households	28 920	0	39 481	33 026	1 672	6 303	0	4 880	14 375	34 686	64 743
<b>Highest level of free service provided</b>											
Water (kilolitres per household per month)	6	0	6	6	6	6	0	0	6	6	6
Electricity (kwh per household per month)	50	0	70	50	50	50	0	0	50	50	70
<b>Number of Households receiving Free Basic Services</b>											
Water (6 kilolitres per household per month)	6 983	0	0	7 400	3 451	1 594	0	0	5 111	11 574	14 750
Sanitation (free minimum level service)	6 983	0	0	7 400	7 879	1 594	0	0	4 938	10 345	14 750
Electricity/Other energy (50kwh per household per month)	6 983	0	0	7 400	3 451	1 594	0	0	5 439	10 814	11 347
Refuse(removed at least once a week)	6 983	0	0	7 400	3 451	1 594	0	0	5 249	11 231	14 750
<b>Cost of Free Basic Services provided</b>	<b>23 968</b>	<b>-</b>	<b>26 039</b>	<b>79 256</b>	<b>9 684</b>	<b>8 296</b>	<b>-</b>	<b>8 450</b>	<b>26 842</b>	<b>81 769</b>	<b>132 417</b>
Water (6 kilolitres per household per month)	639	-	7 262	14 612	2 453	589	-	2 300	1 602	27 971	15 760
Sanitation (free minimum level service)	13 524	-	7 773	15 697	3 234	4 673	-	-	7 855	26 677	39 755
Electricity/Other energy (50kwh per household per month)	785	-	2 266	33 723	92	422	-	2 150	3 046	7 796	6 814
Refuse(removed at least once a week)	9 020	-	8 738	15 223	3 905	2 612	-	4 000	7 112	19 324	34 054
<b>Average Cost per Household Per Annum</b>	<b>3 432.28</b>	<b>.00</b>	<b>.00</b>	<b>10 710.21</b>	<b>2 279.57</b>	<b>5 204.56</b>	<b>.00</b>	<b>.00</b>	<b>3 819.20</b>	<b>7 436.87</b>	<b>6 672.96</b>
Water (6 kilolitres per household per month)	91.53	.00	.00	1 974.65	710.90	369.51	.00	.00	313.47	2 416.74	1 068.48
Sanitation (free minimum level service)	1 936.70	.00	.00	2 121.23	410.43	2 931.66	.00	.00	1 590.80	2 578.76	2 695.26
Electricity/Other energy (50kwh per household per month)	112.39	.00	.00	4 557.21	26.69	264.74	.00	.00	560.05	720.74	600.49
Refuse(removed at least once a week)	1 291.66	.00	.00	2 057.12	1 131.56	1 638.64	.00	.00	1 354.88	1 720.63	2 308.73
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	<b>23 968</b>	<b>-</b>	<b>-</b>	<b>79 256</b>	<b>7 867</b>	<b>8 296</b>	<b>-</b>	<b>-</b>	<b>19 520</b>	<b>86 074</b>	<b>98 426</b>
Revenue cost of free services provided (excl property rates and other)	-	-	-	1 097	-	-	-	3 000	7 656	11 963	13 926
Local Government Equitable Share	73 093	225 214	87 385	96 068	27 606	29 001	67 902	25 957	40 885	85 858	137 401

**Summarised Outcome: Municipal Budget a**

	WC045	WC047	WC048	DC4	WC051	WC052	WC053	DC5
	Oudtshoorn (M)	Bitou (M)	Knysna (M)	Garden Route (M)	Laingsburg (M)	Prince Albert (M)	Beaufort West (M)	Central Karoo (M)
<b>R thousands</b>								
Total Operating Revenue	609 343	662 413	914 544	390 115	81 821	82 364	303 973	81 897
Total Operating Expenditure	655 203	617 565	878 261	387 838	91 087	82 342	319 844	80 483
Operating Performance Surplus / (Deficit)	(45 860)	44 848	36 284	2 278	(9 267)	22	(15 871)	1 414
Cash and Cash Equivalents at the Year End	35 281	199 934	72 169	164 926	636	31 147	7 585	3 925
Net Increase / (Decrease) in Cash held for the Year	(4 937)	20 081	4 942	(4 842)	(3 710)	747	2 386	936
Cash Backing / Surplus (Deficit) Reconciliation	9 294	196 069	54 937	163 854	3	29 062	7 955	12 244
Cash Coverage Ratio	.8	4.4	1.1	7.1	.1	6.2	.4	.7
<b>STATEMENT OF OPERATING PERFORMANCE</b>								
<b>Revenue</b>								
% Increase in Total Operating Revenue	(1.3%)	6.8%	12.5%	13.0%	7.5%	20.0%	2.8%	13.3%
% Increase in Property Rates Revenue	4.8%	3.0%	7.3%	0%	(8%)	12.8%	6.8%	0%
% Increase in Electricity Revenue	3.2%	20.6%	6.9%	0%	7.7%	5.6%	5.2%	0%
% Increase in Water Revenue	(3.6%)	4.2%	10.9%	0%	(29.7%)	(6.3%)	2.9%	0%
% Increase in Property Rates & Service Charges	(.2%)	4.8%	10.3%	0%	.3%	5.4%	5.2%	0%
% Increase in Operating Grant Revenue	.9%	13.9%	9.4%	3.9%	12.5%	21.6%	12.3%	34.4%
% Increase in Capital Grant Revenue	43.9%	(15.2%)	(8.2%)	0%	19.8%	.0%	57.7%	(100.0%)
Collection Rate Including Other Revenue	95.2%	88.9%	81.5%	99.6%	49.3%	79.0%	88.7%	100.0%
Annual Debtors Collection Rate (Payment Level %)	94.3%	89.8%	89.8%	0%	78.8%	75.0%	88.8%	0%
Current Debtors Collection Rate	94.3%	89.8%	89.8%	(9.3%)	78.8%	75.0%	88.8%	0%
Outstanding Debtors to Revenue	4.0%	10.9%	19.8%	18.8%	17.6%	9.3%	13.8%	16.9%
O/S Service Debtors to Revenue	5.4%	16.0%	29.7%	432.9%	59.7%	28.9%	25.0%	3348.4%
<b>Expenditure</b>								
% Increase in Total Operating Expenditure	(1.2%)	8.0%	8.2%	13.1%	5.9%	20.5%	5.3%	12.1%
% Increase in Employee Costs	22.7%	(2%)	15.5%	11.7%	5.2%	17.4%	11.0%	31.3%
% Overtime measured against Employee Related Costs	3.3%	4.2%	8.3%	2.2%	2.0%	3.1%	1.8%	1.5%
% Increase in Electricity Bulk Purchases	7.3%	7.3%	12.5%	0%	18.3%	15.6%	2.4%	0%
% Increase in Water Bulk Purchases	5.2%	0%	0%	0%	0%	0%	12.5%	0%
Remuneration % of Oper Exp (excl debt impair and deprec)	42.2%	36.9%	34.5%	34.7%	44.3%	29.7%	37.4%	59.2%
Contracted Services % of Oper Exp (excl debt impair and deprec)	3.6%	24.6%	23.5%	15.8%	11.4%	9.3%	3.1%	1.8%
Debt Impairment % of Billable Revenue	2.2%	4.5%	17.9%	58.9%	107.1%	22.5%	14.2%	0%
% Electricity Distribution Losses	0%	0%	0%	0%	1.3%	0%	0%	0%
% Water Distribution Losses	0%	0%	0%	0%	0%	0%	0%	0%
Employee costs/Total Revenue	43.2%	31.6%	27.8%	34.0%	30.6%	26.5%	34.2%	57.9%
<b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>								
<b>Capital Funding</b>								
Total Capital Budget	58 732	81 969	150 742	9 303	10 367	15 700	24 187	1 015
Internally Funded and Other	14 870	47 055	47 130	9 303	-	3 300	1 100	100
Grant Funding and Other	43 862	34 914	53 416	-	10 367	12 400	23 087	915
Internally Generated Funds % of Non Grant Funding	100.0%	100.0%	100.0%	100.0%	0%	100.0%	100.0%	100.0%
Borrowing % of Non Grant Funding	0%	0%	51.6%	0%	0%	0%	0%	0%
Grant Funding % of Total Funding	74.7%	42.6%	35.4%	0%	100.0%	79.0%	95.5%	90.2%
<b>Borrowing</b>								
Total Borrowing Liability	56 284	122 206	183 101	-	-	12	9 991	101
Borrowing for the Financial Year	-	-	50 196	-	-	-	-	-
Cost of Borrowing for the Financial Year	28 196	37 028	31 132	-	7	79	6 637	-
Total Cost of Debt as a % of Total Borrowing Liability	50.1%	30.3%	17.0%	0%	0%	660.4%	69.2%	0%
Financing Cost % of Asset Base	3.8%	3.4%	2.6%	0%	0%	.1%	1.2%	0%
Capital Charges % of Operating Expenditure	4.3%	6.0%	3.5%	0%	0%	.1%	2.1%	0%
Borrowing % of Total Assets	7.5%	11.3%	15.5%	0%	0%	0%	1.8%	1.2%
Capital Charges to Own Revenue	5.6%	7.2%	4.1%	0%	0%	.2%	3.3%	0%
Borrowed Funding of own Capital Expenditure	0%	0%	51.6%	0%	0%	0%	0%	0%
Gearing	9.9%	11.8%	17.2%	0%	0%	0%	1.9%	7.2%
Current Ratio	.6	.9	1.5	2.4	1.8	4.4	1.2	1.5
Liquidity Ratio	.4	.5	.4	2.2	.1	3.5	.2	.7
Finance charges and Depreciation/Total Revenue	6.9%	7.2%	5.0%	8%	10.5%	3.7%	7.1%	5%
Debt coverage	25.2	15.4	19.6	14.7	46.5	13.3	23.6	65.7
<b>Capital Programme</b>								
<b>Capital Appropriations</b>								
Trading Services	39 158	46 527	98 535	-	10 367	10 813	14 377	-
Total Appropriation - Electricity Infrastructure	4 639	12 306	26 594	-	2 000	2 250	14 060	-
Total Appropriation - Water Infrastructure	29 739	13 820	42 919	-	8 367	4 975	-	-
Total Appropriation - Waste Water Management	1 304	19 402	27 492	-	-	900	317	-
Total Appropriation - Waste Management	3 477	1 000	1 530	-	-	2 688	-	-
Economic and Environmental	2 712	27 318	19 350	30	-	4 366	6 301	132
Total Appropriation - Planning and Development	230	2 094	250	-	-	-	200	32
Total Appropriation - Road Transport	2 482	25 224	19 100	-	-	4 366	6 101	100
Total Appropriation - Environmental Protection	-	-	-	30	-	-	-	-
Governance and Administration	5 141	2 092	3 346	1 440	-	20	500	719
Community and Public Safety	11 721	6 032	29 511	7 833	-	500	3 009	164
Other	-	-	-	-	-	-	-	-
<b>% Capital Appropriations measured against Total Capital</b>								
Trading Services	66.7%	56.8%	65.4%	0%	100.0%	68.9%	59.4%	0%
% of Capital Budget - Electricity Infrastructure	7.9%	15.0%	17.6%	0%	19.3%	14.3%	58.1%	0%
% of Capital Budget - Water Infrastructure	50.6%	16.9%	28.5%	0%	80.7%	31.7%	0%	0%
% of Capital Budget - Waste Water Management	2.2%	23.7%	18.2%	0%	0%	5.7%	1.3%	0%
% of Capital Budget - Waste Management	5.9%	1.2%	1.0%	0%	0%	17.1%	0%	0%
Economic and Environmental	4.6%	33.3%	12.8%	.3%	.0%	27.8%	26.1%	13.0%
% of Capital Budget - Planning and Development	.4%	2.6%	.2%	0%	0%	.0%	.8%	3.2%
% of Capital Budget - Road Transport	4.2%	30.8%	12.7%	0%	0%	27.8%	25.2%	9.8%
% of Capital Budget - Environmental Protection	0%	0%	0%	.3%	0%	0%	0%	0%
Governance and Administration	8.8%	2.6%	2.2%	15.5%	0%	.1%	2.1%	70.8%
Community and Public Safety	20.0%	7.4%	19.6%	84.2%	0%	3.2%	12.4%	16.2%
Other	0%	0%	0%	0%	0%	0%	0%	0%
<b>Asset Management</b>								
Total Value of PPE	750 263	1 084 837	1 184 208	152 178	168 336	128 002	535 883	8 656
Capital Asset Renewal	38 851	48 048	108 150	2 000	-	2 263	8 910	-
Operational Repairs & Maintenance	21 635	65 257	60 102	5 211	1 979	10 426	-	11 386
Asset Renewal % of Depreciation	172.6%	160.7%	343.2%	61.1%	0%	76.0%	46.4%	0%
R&M % of PPE	2.9%	6.0%	5.1%	3.4%	1.2%	8.1%	0%	131.5%
Asset Renewal and R&M as a % of PPE	8.1%	10.4%	14.2%	4.7%	1.2%	9.9%	1.7%	131.5%
Depreciation as % of Asset Base	3.0%	2.8%	2.7%	2.1%	5.1%	2.3%	3.6%	5.0%
Repairs & Maintenance/Total Revenue	3.6%	9.9%	6.6%	1.3%	2.4%	12.7%	0%	13.9%

**Summarised Outcome: Municipal Budget a**

	WC045	WC047	WC048	DC4	WC051	WC052	WC053	DC5
	Oudtshoorn (M)	Bitou (M)	Knysna (M)	Garden Route (M)	Laingsburg (M)	Prince Albert (M)	Beaufort West (M)	Central Karoo (M)
<b>R thousands</b>								
<b>AVERAGE HOUSEHOLD BILLS</b>								
<b>Percentage Increases</b>								
Property rates	7.2%	6.0%	1.3%	0%	5.3%	7.5%	6.3%	0%
Electricity: Basic levy	6.8%	2.2%	5.9%	0%	6.8%	6.8%	6.8%	0%
Electricity: Consumption	6.8%	2.2%	5.9%	0%	6.8%	6.8%	6.8%	0%
Water: Basic levy	8.2%	6.4%	6.8%	0%	8.4%	7.5%	7.0%	0%
Water: Consumption	8.9%	0%	4.3%	0%	8.1%	7.5%	7.0%	0%
Sanitation	8.0%	6.4%	138.6%	0%	8.0%	7.5%	7.0%	0%
Refuse removal	10.3%	6.4%	4.4%	0%	8.5%	7.5%	7.0%	0%
Other	0%	0%	0%	0%	0%	0%	0%	0%
<b>Monthly Bill (Rand/cent)</b>								
Property rates	434.87	209.50	206.35	0.00	340.31	203.36	800.88	0.00
Electricity: Basic levy	35.80	247.32	63.64	0.00	221.00	256.79	0.00	0.00
Electricity: Consumption	811.68	585.04	806.47	0.00	749.85	518.65	615.85	0.00
Water: Basic levy	113.51	337.64	158.84	0.00	116.00	58.53	142.23	0.00
Water: Consumption	223.85	0.00	463.91	0.00	73.72	94.77	355.18	0.00
Sanitation	111.54	416.91	170.67	0.00	125.00	111.93	108.00	0.00
Refuse removal	115.99	228.41	83.20	0.00	98.00	68.45	62.22	0.00
Other	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total Monthly Bill (excluding VAT)</b>	<b>1 847.25</b>	<b>2 024.82</b>	<b>1 953.08</b>	<b>0.00</b>	<b>1 723.88</b>	<b>1 312.48</b>	<b>2 084.36</b>	<b>0.00</b>
<b>SOCIAL PACKAGE</b>								
Total Number of Households	31 794	17 063	25 877	0	1 424	2 600	14 922	0
<b>Highest level of free service provided</b>								
Water (kilolitres per household per month)	6	0	0	0	6	0	6	0
Electricity (kwh per household per month)	50	0	0	0	50	0	5	0
<b>Number of Households receiving Free Basic Services</b>								
Water (6 kilolitres per household per month)	5 543	0	0	0	0	2 327	6 153	0
Sanitation (free minimum level service)	5 407	0	0	0	0	1 070	5 953	0
Electricity/Other energy (50kwh per household per month)	5 543	0	0	0	0	1 070	5 094	0
Refuse(removed at least once a week)	5 411	0	0	0	0	1 070	2 480	0
<b>Cost of Free Basic Services provided</b>	<b>32 697</b>	<b>2 814</b>	<b>13 509</b>	<b>-</b>	<b>-</b>	<b>4 608</b>	<b>19 169</b>	<b>-</b>
Water (6 kilolitres per household per month)	10 842	-	5 838	-	-	1 601	10 038	-
Sanitation (free minimum level service)	8 032	-	1 335	-	-	1 477	3 799	-
Electricity/Other energy (50kwh per household per month)	5 635	2 814	4 859	-	-	627	4 154	-
Refuse(removed at least once a week)	8 188	-	1 477	-	-	903	1 178	-
<b>Average Cost per Household Per Annum</b>	<b>5 971.34</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>3 498.33</b>	<b>3 559.95</b>	<b>0.00</b>
Water (6 kilolitres per household per month)	1 955.92	0.00	0.00	0.00	0.00	688.05	1 631.46	0.00
Sanitation (free minimum level service)	1 485.49	0.00	0.00	0.00	0.00	1 380.37	638.18	0.00
Electricity/Other energy (50kwh per household per month)	1 016.63	0.00	0.00	0.00	0.00	585.98	815.39	0.00
Refuse(removed at least once a week)	1 513.30	0.00	0.00	0.00	0.00	843.93	474.92	0.00
<b>Cost of Free Basic Services Provided to "Registered Indigent"</b>	<b>33 099</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8 141</b>	<b>21 904</b>	<b>-</b>
Revenue cost of free services provided (excl property rates and other)	124	53 780	-	-	4 214	-	-	-
Local Government Equitable Share	67 861	83 028	78 375	151 237	15 000	19 317	56 655	28 502