Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18

C121 Blue Crane Route (L) Sundays River Valley (M) Mhhashe Ruffalo Ndlambe an (M) R thousands
Total Operating Revenue
Total Operating Expenditure
Operating Performance Surplus / (Deficit)
Cash and Cash Equivalents at the Year End
Net Increase/ (Decrease) in Cash held for the Year
Cash Backing / Surplus (Deficit) Reconciliation
Cash Coverage Ratio 206 180 256 052 (49 872) 444 (1 331) 28 015 6 517 222 6 513 298 3 924 1 643 284 (60 571) 1 914 560 10 363 386 10 375 088 (11 702) 2 366 608 365 163 751 269 344 031 343 571 460 64 183 (7 935) 4 265 103 971 213 221 985 12.1 (0) (10 600) 820 (.0) 95 724 2.6 Cash Coverage Ratio STATEMENT OF OPERATING PERFORMANCE STATEMENT OF OPERATING PERFORMANCE
Revenue
% Increase in Total Operating Revenue
% Increase in Property Rates Revenue
% Increase in Electricity Revenue
% Increase in Electricity Revenue
% Increase in Electricity Revenue
% Increase in Water Revenue
% Increase in Operating Grant Revenue
% Increase in Capital Grant Revenue
Collection Rate Including Other Revenue
Annual Debtors Collection Rate (Payment Level %)
Current Debtors Collection Rate (Payment Level %)
Current Debtors Collection Rate
OUS Service Debtors to Revenue
Expenditure 27.6% 36.8% 6.9% 32.1% 35.1% 31.9% (10.0%) 115.0% 51.5% 51.5% 65.6% (5.6%) .0% .0% .0% .0% 3.7% .0% .0% .0% 3.2% 300.2% (6.0%) (32.2%) 10.3% (16.6%) (4.5%) (9.3%) (31.3%) 88.7% 87.0% 87.0% 17.6% 28.6% 15.7% 5.8% 4.9% 9.4% 17.5% (24.5%) 89.7% 90.7% 90.6% 19.5% 25.5% 10.1% 7.3% 15.0% 8.7% 8.2% 14.9% 91.1% 89.2% 89.2% 9.8% 12.7% 34.2% .0% .0% 33.3% 3.5% 5.5% 100.0% 43.4% 43.4% 2.3% 16.1% 9.2% 17.5% 8.4% 7.6% 1.1% 91.7% 88.6% 27.9% 39.4% 5.1% 3.5% 42.2% 13.2% (6.2%) (74.0%) 91.5% 100.7% 100.7% 41.2% Expenditure
% Increase in Total Operating Expenditure 9.3% 15.1% 4.2% 5.8% 8.3% 27.1% 33.7% 4.1% (10.8%) 22.9% 15.5% 4.7% 4.4% 5.3% 52.0% 5.1% 12.2% .4% 7.3% 9.5% 37.2% 6.9% 4.4% 12.2% 14.7% 4.1% 7.0% 6.6% 4.2% (8.0%)(8.3%) (14.5%) (4.7%) (5.6%) (6.2%) % Increase in Employee Costs 8.1% 8.8% % Overtime measured against Employee Related Costs % Increase in Electricity Bulk Purchases 3.3% 33.2% .0% 41.8% .0% .0% .0% 34.4% .0% .0% .0% 38.1% 2.0% (21.0%) 7.3% 5.6% 40.1% 8.0% 9.5% (33.0%) .0% 39.2% 33.3% 45.4% 158.0% 41.3% temuneration % of Oper Exp (excl debt impairm and deprec) 36.3% 46.29 15.2% 7.0% 4.9% 1.9% .0% 17.0% 26.6% Contracted Services % of Oper Exp (excl debt impairm and deprec) 3.1% 6.8% 16.3% 10.7% 12.9% 67.6% 1.8% 16.39 35.6% 6.6% 7.2% 7.5% 15.0% .0% 7.8% % Electricity Distribution Losses % Water Distribution Losses 9.8% 143.3% 11.1% 459.7% .0% .0% 40.5% 30.1% 31.6% 45.9% 39.7% 41.8% 42.0% 34.9% 36.2% 46.6% 33.9% Employee costs/Total Revenue INFRASTRUCTURE DEVELOPMENT & ASSET MANAGEMENT Capital Funding Total Capital Budget 69 841 430 69 411 100.0% 44 884 1 747 1 747 1 750 66 748 100.0% 33 063 34 682 100.0% 5 162 14 545 100.0% ternally Funded and Othe 880 242 454 274 1 137 515 1 321 43 562 5 077 25 469 14 835 77 955 62 878 Grant Funding and Other Internally Generated Funds % of Non Grant Funding 803 900 75.4% 24.6% 65.4% 50.9% 49.1% 72.8% 100.0% 92.79 100.0% Borrowing % of Non Grant Funding Grant Funding % of Total Funding 7.3% 45.9% .0% 97.1% .0% 82.0% 47.5% .0% 51.2% .0% 73.8% .0% .0% 100.0% .0% 97.4% Borrowing
Total Borrowing Liability 203 438 3 000 14 054 23 065 orrowing for the Financial Year 69 000 148 290 23 065 14 297 Cost of Borrowing for the Financial Year Total Cost of Debt as a % of Total Borrowing Liability Financing Cost % of Asset Base 5 576 15 000 1 130 119 485 225 698 5 311 (4 210) 7 981 16 268 33.6% 18.8% .0% .5% 1.5% .0% 2.8% .0% 177.0% 25.3% 2.2% (18.3%) 56.8% 1.3% 70.4% .0% .4% .7% .0% 1.8% .0% .0% .0% .0% .0% .0% .0% .0% .0% .7.7 7.6 1.3% .0% .0% .0% .0% 1.3% (9.4%) (1.2%) .8% 2.2% 7.2% 2.6% 24.6% 7.9% 2.0% 1.1% 2.6% Capital Charges % of Operating Expenditure Borrowing % of Total Assets 1.89 2.1% 3.5% 3.3% 2.2% 7.0% .0% 2.0% 2.8 .5% 3.5% .0% .5% 2.2 1.8% 8.6% 51.6% (1.7%) .0% .0% .0% 2.1 2.0 26.3% 2.4% 7.3% 1.7% Capital Charges to Own Revenue Borrowed Funding of own Capital Expenditure 4.4% .0% 7.4% 1.0 .0% 1.0% 1.0 82.0% 88.9% Current Ratio .0 22.2% 10.7 Liquidity Ratio 9.3% 13.8% 20.1% 4.4% 2.8% 49.4 19.8% 10.4% Finance charges and Depreciation/Total Revenue 14.7% Debt coverage 20.8 18.1 8.5 Capital Programme
Capital Appropriations 2 567 689 248 927 161 33 179 62 171 65 226 33 104 41 525 48 872 13 246 Total Appropriation - Electricity Infrastructure 129 450 198 451 236 673 5 103 8 000 18 066 13 246 1 715 717 Total Appropriation - Water Infrastructure 290 515 24 048 28 668 45 845 11 381 26 279 6 917 Total Appropriation - Waste Water Management 283 394 386 973 565 27 273 2 700 14 002 28 97 2 540 52 995 340 Total Appropriation - Waste Managemen 13 000 3 464 **9 169** 4 125 6 330 1 850 **7 057** conomic and Environmental 498 719 562 343 6 159 19 19 26 149 Total Appropriation - Planning and Development 202 95 53 722 395 5 205 52 655 7 057 Total Appropriation - Road Transport 291 335 506 621 9 151 2 650 26 059 Total Appropriation - Environmental Protection Governance and Administration 93 774 292 65 170 750 2 663 7 265 5 346 1 684 1 690 1 340 Community and Public Safety 193 125 79 400 156 801 2 486 7 500 2 522 11 515 5 303 7 368 8 399 22 143 39 % Capital Appropriations measured against Total Capital Trading Services 39.3% 53.3% 73.9% 89.0% 61.7% 38.8% 72.1% 13.0% .0% 21.1% 95.2% 13.6% 16.7% 22.2% .7% 16.9% 6.5% 13.1% 2.4% .0% 49.0% 5.0% 7.7% 11.8% .7% 9.7% 1.4% % of Capital Budget - Electricity Infrastructure % of Capital Budget - Water Infrastructure 7.4% 11.4% 8.9% 41.0% 39.0% .0% .0% .0% .0% .0% 11.7% 66.9% 16.6% .0% .0% .0% .0% .0% 19.0% .0% 3.6% .0% 9.4% 35.8% .0% 35.8% .0% 8.5% 42.6% .0% .0% .0% .0% 1.1% .0% .0% 96.7% 21.1% .0% .0% .0% 41.6% .1% 41.4% .0% 2.1% 35.2% % of Capital Budget - Waste Water Management % of Capital Budget - Waste Management 16.2% 1.3% 42.8% 7.8% 2.4% 49.5% .3% 49.2% .0% 6.8% 5.0% 7.8% 9.1% 5.2% 3.9% .0% 7.9% 10.9% 28.4% 11.6% 16.6% .3% 32.3% 3.1% 29.1% .1% onomic and Environmental 20.4% .0% 20.4% .0% .1% 5.5% % of Capital Budget - Planning and Development % of Capital Budget - Road Transport % of Capital Budget - Environmental Protection Governance and Administration 16.7% 5.4% 5.0% Community and Public Safety Other
Asset Management
Total Value of PPE .0% .09 .0% .0% .0% .0% .0% 281 245 11 544 8 349 46.6% 3.0% 7.1% 8.8% 7.19 19 381 893 691 708 16 828 35 1 115 051 29 284 589 475 685 000 65 776 11 500 572.0% 1.7% 11.3% 1.7% 44 680 27 150 16 862 335.6% 37.7% 98.5% 18.1% 633 993 82 955 2 157 628 15 622 62 878 997 937 463 178 122.0% 2.8% 8.7% 4.9% 4.5% 6 000 4 903 16.0% .8% 1.8% 6.4% 38 847 493 616 77.2% 2.5% 38 847 37 066 51.5% 1.7% 1 000 .0% 6.4% 6.4% 10.9% Operational Repairs & Maintenance Asset Renewal % of Depreciation 11 585 82.6% 12 490 12 490 .0% 19.9% 19.9% 111.3% 4.7% 219.4% 3.7% 3.2% 3.9% .0% .0% 13.1% 6.0% R&M % of PPF Asset Renewal and R&M as a % of PPE Depreciation as % of Asset Base Repairs & Maintenance/Total Revenue

Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18

	Location										
	BUF	NMA	EC101	EC102	EC104	EC105	EC106	EC108	EC109	DC10	EC121
	Buffalo City (H)	Nelson Mandela Bay (H)	Dr Beyers Naude (L)	Blue Crane Route (L)	Makana (M)	Ndlambe (L)	Sundays River Valley (M)	Kouga (M)	Kou-Kamma (M)	Sarah Baartman (M)	Mbhashe (L)
R thousands	City (H)	Баў (П)	Naude (L)	Route (L)	(IVI)	(L)	valley (IVI)	(IVI)	(IVI)	Dadi (IIIdii (IVI)	(L)
AVERAGE HOUSEHOLD BILLS											
Percentage Increases											
Property rates	8.5%	5.0%	.0%	10.0%	.0%	5.5%	(92.3%)	8.3%	.0%	.0%	.0%
Electricity: Basic levy	.0%	.0%	.0%	6.8%	.0%	5.5%		7.0%	.0%	.0%	.0%
Electricity: Consumption	1.8%	5.8%	.0%	6.8%	.0%	5.5%		7.0%	.0%	.0%	.0%
Water: Basic levy	.0%	8.5%	.0%	6.0%	.0%	5.5%		11.0%	.0%	.0%	.0%
Water: Consumption	8.1%	8.5%	.0%	6.0%	.0%	5.5%	(82.5%)	11.0%	.0%	.0%	.0%
Sanitation	8.7%	8.5%	.0%	6.0%	.0%	5.5%		9.0%	.0%	.0%	.0%
Refuse removal	8.7%	7.5%	.0%	.0%	.0%	5.5%	(82.5%)	9.0%	.0%	.0%	.0%
Other	8.0%	8.5%	.0%	.0%	.0%	5.5%		6.0%	.0%	.0%	.0%
	8.0%	8.5%	.0%	.0%	.0%	5.5%	.0%	6.0%	.0%	.0%	.0%
Monthly Bill (Rand/cent)	401.00	472.28		499.41	00	355.70	1 140.21	3 783.00		00	00
Property rates	481.92				.00				.00	.00	
Electricity: Basic levy	.00	.00	.00	142.04	.00	201.22		192.60	.00	.00	
Electricity: Consumption	621.59		.00	648.74	.00				.00	.00	
Water: Basic levy	.00	45.02		72.07	.00				.00	.00	
Water: Consumption	352.67	347.15	.00	188.60					.00	.00	
Sanitation	125.01	242.99		46.68					.00	.00	
Refuse removal	219.97		.00	96.04	.00				.00	.00	
Other	46.48			.00	.00			39.70	.00	.00	
Total Monthly Bill (excluding VAT)	1 847.64	1 994.45	.00	1 693.57	.00	2 094.38	3 309.10	5 438.52	.00	.00	.00
SOCIAL PACKAGE											
Total Number of Households	253 477	394 521	18 928	9 761	890 000	21 369	14 749	0	11 872	0	0
Highest level of free service provided											
Water (kilolitres per household per month)	6	8	6	6		0	0	12	16 486	0	0
Electricity (kwh per household per month)	50	75	50	50	0	0	0	50	19 050	0	0
Number of Households receiving Free Basic Services											
Water (6 kilolitres per household per month)	51 415		7 692	4 403	0	0	9 664	8 000	2 468	0	0
Sanitation (free minimum level service)	51 415	101 650	6 610	4 403	0	0	9 664	8 000	2 468	0	C
Electricity/Other energy (50kwh per household per month)	70 680		3 493	4 403	0	0	9 664	7 000	2 686	0	C
Refuse(removed at least once a week)	51 415	94 669	6 732	4 403	0	0	9 664	8 000	2 468	0	0
Cost of Free Basic Services provided	426 954	479 388	21 778	14 617	25 463	54 189	25 774	54 606	12 306		
Water (6 kilolitres per household per month)	158 220	121 036	5 968	4 452	8 750	21 144	3 771	5 668	3 975		
Sanitation (free minimum level service)	70 143	206 547	6 032	3 180	5 670	15 013	5 889	30 054	5 158	-	-
Electricity/Other energy (50kwh per household per month)	59 146	40 292	3 019	2 233	6 500	6 665	5 951	3 541	1 659	-	-
Refuse(removed at least once a week)	129 077	111 513	6 758	4 770	4 543	11 367	10 164	15 344	1 513	-	-
Average Cost per Household Per Annum	7 788.89	4 960.31	3 556.67	3 323.86	.00	.00	2 666.97	6 888.96	4 931.48	.00	.00
Water (6 kilolitres per household per month)	3 077.32	1 202.26	775.89	1 011.13	.00	.00	390.17	708.48	1 610.70	.00	.00
Sanitation (free minimum level service)	1 364.25	2 031.94	912.61	722.23	.00	.00	609.33	3 756.72	2 090.01	.00	
Electricity/Other energy (50kwh per household per month)	836.82	548.19	864.29	507.14	.00	.00	615.77	505.80	617.54	.00	
Refuse(removed at least once a week)	2 510.50			1 083.35					613.24	.00	
Cost of Free Basic Services Provided to "Registered Indigent"	400 466	499 375	27 358	14 635	_		25 774	55 112	12 171	_	
Revenue cost of free services provided (excl property rates and											
other)	-	60 491	-	14 635	-	-	-	2 834	-	-	-
Local Government Equitable Share	778 048		83 278		85 578	88 241	71 971	113 151	45 406	88 342	225 391

	EC122	EC123	EC124	EC126	EC129	DC12	EC131	EC135	EC136	EC137	EC138
	Mnquma (M)	Great Kei (L)	Amahlathi (L)	Ngqushwa (M)	Raymond Mhlaba (L)	Amathole (H)	Inxuba Yethemba (L)	Intsika Yethu (L)	Emalahleni (EC) (L)	Engcobo (M)	Sakhisizwe (L)
R thousands Total Operating Revenue	288 507	110 049	208 324	144 213	360 562	1 267 771	294 555	183 574	155 333	183 899	92 321
Total Operating Expenditure	424 566	134 587	237 319	137 881	379 873	1 494 216	286 755	206 301	184 028	201 374	108 701
Operating Performance Surplus / (Deficit) Cash and Cash Equivalents at the Year End	(136 059) (23 245)	(24 538) 3 876	(28 994) 69 844	6 333 16 253	(19 311) (108 047)	(226 445) (271 073)	7 800 (55 597)	(22 727) (26 178)	(28 695) 10 381	(17 475) 133 279	
Net Increase / (Decrease) in Cash held for the Year	(23 245)	381	(2 206)	15 053	(110 147)	(399 550)	(57 721)	(26 178)	(5 889)	251	(16 761)
Cash Backing / Surplus (Deficit) Reconciliation	(24 779)	(19 235)	27 475	25 813	(222 865)	(1 003 300)	154 529	56 528	(173)	186 251	(8 660)
Cash Coverage Ratio	(1.0)	.5	4.3	1.7	(4.1)	(2.4)	(3.3)	(2.0)	.9	13.1	(1.5)
STATEMENT OF OPERATING PERFORMANCE Revenue											
% Increase in Total Operating Revenue	1.2%	.6%	(7.7%)	26.4%	(1.1%)	(11.3%)	(3.7%)	11.0%	.5%	11.8%	.0%
% Increase in Property Rates Revenue % Increase in Electricity Revenue	.0%	51.7% (55.1%)	5.3% 8.4%	23.4%	(5.8%) 4.0%	.0%	(2.2%)	107.8%	7.3% (1.8%)	10.9%	6.0%
% Increase in Electricity Revenue % Increase in Water Revenue	.0%	.0%	.0%	.0%	.0%	33.0%	.0%	.0%	.0%	.0%	.0%
% Increase in Property Rates & Service Charges	.0%	31.2%	7.2%	22.9%	(.2%)	40.7%	(1.8%)	93.1%	6.7%	9.5%	(37.2%)
% Increase in Operating Grant Revenue % Increase in Capital Grant Revenue	3.1% 4.1%	16.7% 11.4%	1.7% (2.8%)	21.4% 6.7%	(2.7%) (23.7%)	5.0% 16.0%	(12.6%) (9.7%)	5.1% 16.0%	(.0%) 36.8%	1.9% (19.9%)	2.1%
Collection Rate Including Other Revenue	39.0%	78.6%	97.0%	158.8%	17.1%	70.9%	77.9%	87.5%	55.6%	88.5%	
Annual Debtors Collection Rate (Payment Level %)	29.4%	66.3%	83.5%	162.3%	51.7%	68.9%	77.8%	75.9%	45.2%	28.1%	107.5%
Current Debtors Collection Rate	29.4%	66.3%	83.5%	162.3%	12.3%	68.9%	77.8%	75.9%	68.2%	28.1%	
Outstanding Debtors to Revenue O/S Service Debtors to Revenue	14.7% 158.5%	10.2% 28.2%	10.2% 26.9%	20.5% 98.1%	38.6% 88.0%	19.6% 64.1%	70.6% 94.8%	7.2% 130.9%	18.4% 137.3%	1.8% 60.0%	9.6% 77.5%
Expenditure											
% Increase in Total Operating Expenditure	6.6%	5.9%	5.2%	.5%	4.2%	7.5%	(5.0%)	26.3%	(5.6%)	4.5%	12.9%
% Increase in Employee Costs % Overtime measured against Employee Related Costs	8.1%	(15.9%) 1.8%	3.1% 1.5%	6.9% .7%	11.1% 2.6%	14.0% 2.0%	15.8%	10.0%	8.0% 1.8%	7.8%	30.1%
% Increase in Electricity Bulk Purchases	.0%	(.7%)	7.3%	.0%	10.0%	.0%	(16.3%)	.0%	(8.9%)	.0%	
% Increase in Water Bulk Purchases	.0%	.0%	.0%	.0%	.0%	(10.1%)	.0%	.0%	.0%	.0%	.0%
Remuneration % of Oper Exp (excl debt impairm and deprec)	67.0%	52.0%	56.6%	55.4%	47.1%	65.4%	39.1%	63.9%	55.3%	50.9%	49.5%
Contracted Services % of Oper Exp (excl debt impairm and deprec)	7.3%	.0%	9.7%	19.5%	11.2%	2.3%	3.8%	5.1%	8.2%	.0%	7.4%
Debt Impairment % of Billable Revenue	108.2%	31.3%	3.2%	7.2%	14.0%	28.2%	1.9%	6.4%	28.9%	35.7%	17.4%
% Electricity Distribution Losses % Water Distribution Losses	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Employee costs/Total Revenue	65.6%	45.8%	56.2%	46.3%	41.4%	65.9%	29.5%	63.4%	54.9%	42.5%	51.9%
INFRASTRUCTURE DEVELOPMENT & ASSET MANAGEMENT											
Capital Funding Total Capital Budget	71 584	17 627	32 572	32 681	32 713	612 983	42 664	58 056	60 554	72 079	19 212
Internally Funded and Other	71 304	420	1 320	6 333	32 /13	42 053	6 500	2 074	725	30 285	1 300
Grant Funding and Other	71 584	17 207	31 252	26 348	32 713	570 930	36 164	55 982	44 829	41 794	17 912
Internally Generated Funds % of Non Grant Funding Borrowing % of Non Grant Funding	.0%	100.0%	100.0%	100.0%	.0%	100.0%	100.0%	100.0%	4.6% 95.4%	100.0%	100.0%
Grant Funding % of Total Funding	100.0%	97.6%	95.9%	80.6%	100.0%	93.1%	84.8%	96.4%	74.0%	58.0%	
Borrowing											
Total Borrowing Liability Borrowing for the Financial Voor	-	265	63	-	31 200	328	-		13 024 15 000	-	3 623
Borrowing for the Financial Year Cost of Borrowing for the Financial Year	30	1 083	50	2 100	2 809	25 139	4 000		3 157	200	2 454
Total Cost of Debt as a % of Total Borrowing Liability	.0%	408.7%	78.9%	.0%	9.0%	7 666.2%	.0%	.0%	24.2%	.0%	67.7%
Financing Cost % of Asset Base	.0%	.4%	.0%	1.1%	.5%	.4%	.3%	.0%	.7%	.0%	1.2%
Capital Charges % of Operating Expenditure Borrowing % of Total Assets	.0%	.8%	.0%	1.5%	.7% 5.1%	1.7%	1.4%	.0%	1.7% 2.9%	.1%	
Capital Charges to Own Revenue	.1%	1.7%	.0%	4.3%	1.5%	5.6%	1.6%	.0%	10.0%	.5%	9.2%
Borrowed Funding of own Capital Expenditure	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	95.4%	.0%	
Gearing Current Ratio	.0%	.1%	.0%	.0%	6.8%	.0%	.0%	.0%	3.1%	.0%	
Liquidity Ratio	.1	.1	.8	.1	.0	.0	.0	.2	.2	12.3	
Finance charges and Depreciation/Total Revenue	39.1%	23.3%	13.5%	11.9%	12.1%	10.4%	21.8%	12.9%	16.7%	25.0%	11.3%
Debt coverage Capital Programme	20.1	23.5	15.5	6.9	53.0	92.0	47.1	28.7	6.5	6.3	3.4
Capital Appropriations											
Trading Services	11 140	6 030	5 120	5 332	-	-	12 534	9 643	1 350	16 200	
Total Appropriation - Electricity Infrastructure Total Appropriation - Water Infrastructure	11 140	6 030	5 000	5 332	-	-	12 534	4 792	-	15 000	-
Total Appropriation - Waste Water Management											
Total Appropriation - Waste Management			120			-		4 851	1 350	1 200	300
Economic and Environmental Total Appropriation - Planning and Development	58 284	11 247 70	26 252 26 252	19 631 15	32 713		12 393	35 537	6 055 800	52 699 5 875	
Total Appropriation - Road Transport	58 284	11 177	20 232	19 616	32 713		12 393	35 537	5 255	46 824	
Total Appropriation - Environmental Protection	-	-		-	-			-	-	-	-
Governance and Administration Community and Public Safety	2 160	300 50	1 200	4 318 3 400		612 983	11 237	2 074 10 801	15 000 38 149	2 590 590	
Other		- 30		3 400			6 500	10 001	30 149	390	- 0 000
% Capital Appropriations measured against Total Capital											
Trading Services % of Capital Budget - Electricity Infrastructure	15.6% 15.6%		15.7% 15.4%	16.3% 16.3%	.0%	.0%	29.4% 29.4%	16.6% 8.3%	2.2%	22.5% 20.8%	
% of Capital Budget - Electricity fill astructure % of Capital Budget - Water Infrastructure	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	
% of Capital Budget - Waste Water Management	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
% of Capital Budget - Waste Management Economic and Environmental	.0%		.4% 80.6%	.0%	.0%	.0%	.0%	8.4% 61.2 %	2.2% 10.0%	1.7% 73.1%	
% of Capital Budget - Planning and Development	.0%		80.6%	.0%	.0%	.0%	.0%	.0%	1.3%	8.2%	
% of Capital Budget - Road Transport	81.4%	63.4%	.0%	60.0%	100.0%	.0%	29.0%	61.2%	8.7%	65.0%	63.0%
% of Capital Budget - Environmental Protection Governance and Administration	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	
Community and Public Safety	.0%		.0%	13.2%				18.6%			
Other	.0%		.0%	.0%				.0%	.0%		
Asset Management Total Value of PPE	918 894	269 895	462 103	185 133	607 574	5 828 885	1 378 561	513 332	447 292	432 598	208 611
Capital Asset Renewal	918 894	269 895	462 103	185 133 5 016	607 574	5 828 885 139 516		513 332 9 145	44 / 292 7 530	432 598 26 827	
Operational Repairs & Maintenance	1 774	7 285	10 954	1 810		31 242	22 239	4 500	6 259	5 271	8 000
Asset Renewal % of Depreciation	.0%	.0%	.0%	33.3%		130.6%	.0%	38.7%	31.7%	58.6%	
R&M % of PPE Asset Renewal and R&M as a % of PPE	.2%		2.4% 2.4%	1.0% 3.7%	1.2% 1.2%	.5%	1.6% 1.6%	.9%	1.4% 3.1%	1.2% 7.4%	
Depreciation as % of Asset Base	12.3%	9.3%	6.1%	8.1%	6.7%	1.8%	4.4%	4.6%	5.3%	10.6%	4.8%
Repairs & Maintenance/Total Revenue	.6%	6.6%	5.3%	1.3%	2.1%	2.5%	7.5%	2.5%	4.0%	2.9%	8.7%

	EC122	EC123	EC124	EC126	EC129	DC12	EC131	EC135	EC136	EC137	EC138
		Great Kei (L)	Amahlathi (L)	Ngqushwa (M)	Raymond Mhlaba (L)	Amathole (H)	Inxuba Yethemba (L)	Intsika Yethu (L)	Emalahleni (EC) (L)	Engcobo (M)	Sakhisizwe (L)
R thousands											
AVERAGE HOUSEHOLD BILLS											
Percentage Increases											
Property rates	.0%	.0%	.0%	5.3%	.0%	.0%	5.3%	.0%	5.2%	298.0%	.0%
Electricity: Basic levy	.0%	.0%		.0%	.0%	.0%	5.3%	.0%	.0%	.0%	.0%
Electricity: Consumption	.0%	.0%	.0%	.0%	.0%	.0%	5.3%	.0%	6.8%	.0%	.0%
Water: Basic levy	.0%	.0%	.0%	.0%	.0%	14.7%	.0%	.0%	.0%	.0%	.0%
Water: Consumption	.0%	.0%	.0%	.0%	.0%	14.7%	.0%	.0%	.0%	.0%	.0%
Sanitation	.0%	.0%	.0%	.0%	.0%	14.7%	.0%	.0%	.0%	.0%	.0%
Refuse removal	.0%	.0%	.0%	5.3%	.0%	.0%	5.3%	.0%			.0%
Other	.0%	.0%	.0%	.0%	.0%	14.7%	.0%	.0%	.0%	(100.0%)	.0%
Monthly Bill (Rand/cent)										(,	
Property rates	.00	.00	.00	1 038.52	.00	.00	699.19	.00	391.17	.06	.00
Electricity: Basic levy	.00	.00						.00			
Electricity: Consumption	.00	.00						.00			
Water: Basic levy	.00	.00					.00				
Water: Consumption	.00	.00									
Sanitation	.00	.00			.00			.00			.00
Refuse removal	.00	.00			.00						.00
Other	.00	.00			.00						
Total Monthly Bill (excluding VAT)	.00.	.00			.00		1 973.32	.00			
SOCIAL PACKAGE	.00	.00	.00	1 131./6	.00	472.90	1973.32	.00	/26.48	.18	.00
Total Number of Households	0	8 774	34 161	0	0	2 300	0	0		81 065	
	- 0	8 / / 4	34 161	U	U	2 300	U	U		81065	U
Highest level of free service provided			_	_	_		_	_			
Water (kilolitres per household per month)	0	0	0	0	0				0		0
Electricity (kwh per household per month)	0	50	0	0	0	0	47	0	50	0	50
Number of Households receiving Free Basic Services											
Water (6 kilolitres per household per month)	0	0	0	0	0	0	0	0	0	0	0
Sanitation (free minimum level service)	0	0	0	0	0	0	0	0	0	0	0
Electricity/Other energy (50kwh per household per month)	0	2 532	0	0	0	0	0	0	0	0	125
Refuse(removed at least once a week)	0	0	0	0	0	0	0	0	0	0	1 712
Cost of Free Basic Services provided		0			11 500				4 900		4 547
Water (6 kilolitres per household per month)		-			-	18 410					
Sanitation (free minimum level service)	-	-	-	-	-	-	-	-	-	-	-
Electricity/Other energy (50kwh per household per month)	-	0	-	-	6 500	-	2 448	-	2 100		1 483
Refuse(removed at least once a week)		0		-	5 000	-	-	-	2 800	-	1 664
Average Cost per Household Per Annum	.00	.02			.00	.00	.00	.00	.00	.00	12 832.00
Water (6 kilolitres per household per month)	.00	.00		.00.	.00.	.00	.00	.00.	.00	.00	.00
Sanitation (free minimum level service)	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	
Electricity/Other energy (50kwh per household per month)	.00	.02	.00	.00	.00	.00	.00	.00	.00	.00	11 860.00
Refuse(removed at least once a week)	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	972.00
Cost of Free Basic Services Provided to "Registered Indigent"			-	-		-	-	-			
Revenue cost of free services provided (excl property rates and											
other)		-	-	-	11 500	-	-	-	-	-	-
Local Government Equitable Share	234 368	38 154	97 114	75 488	156 192	785 546	39 507	147 779	115 774	136 131	61 718

	EC139	DC13	EC141	EC142	EC145	DC14	EC153	EC154	EC155	EC156	EC157
	Enoch Mgijima (M)	Chris Hani (M)	Elundini (L)	Senqu (M)	Walter Sisulu (L)	Joe Gqabi (H)	Ngquza Hills (L)	Port St Johns (M)	Nyandeni (L)	Mhlontlo (L)	King Sabata Dalindyebo (H)
R thousands Total Operating Revenue	663 964	937 496	277 117	224 204	256 336	559 015	315 789	178 037	357 224	227 183	1 129 404
Total Operating Expenditure	717 010	1 206 257	333 826	236 264	238 205	568 824	310 625	218 135	334 624	313 679	1 125 406
Operating Performance Surplus / (Deficit)	(53 046)		(56 709)	(12 060)	18 131	(9 810)		(40 097)	22 600	(86 496)	
Cash and Cash Equivalents at the Year End Net Increase / (Decrease) in Cash held for the Year	(1 616) (75 116)	(502 019) (647 319)	107 911 (7 868)	206 321 (21 271)	21 747 89	5 016 1 807	126 565 8 143	56 298 6 298	117 931 (16 389)	51 193 12 007	194 454 54 792
Cash Backing / Surplus (Deficit) Reconciliation	375 264	408 563	102 702	30 631	(180 714)	28 084		110 252	115 022	57 017	79 000
Cash Coverage Ratio	(.0)	(6.4)	5.2	13.1	1.3	.1	7.0	4.9	5.7	3.6	2.4
STATEMENT OF OPERATING PERFORMANCE		` '									
Revenue	((0)	(0.001)	(00 40/)	0.001	47.40	0.000	0.401	0.000	7.00	45.00/	4.004
% Increase in Total Operating Revenue % Increase in Property Rates Revenue	(.6%) 5.0%	(9.8%)	(20.1%) 50.3%	8.9% 6.0%	17.1% 50.2%	9.8%	2.1%	2.3% (28.1%)	7.2%	15.2% 130.2%	6.2% 1.6%
% Increase in Electricity Revenue	2.9%	.0%	6.8%	30.6%	17.7%	.0%	.0%	.0%	.0%	.0%	7.7%
% Increase in Water Revenue	.0%	17.8%	.0%	.0%	.0%	8.2%	.0%	.0%	.0%	.0%	.0%
% Increase in Property Rates & Service Charges	3.2%	24.2%	24.6%	37.7%	33.4%	18.1%	(3.0%)	(20.2%)	(15.4%)	114.4%	4.9%
% Increase in Operating Grant Revenue	(4.3%)	(4.7%)	2.7%	3.4%	(15.4%)	3.6%	8.1%	9.5%	4.8%	4.8%	9.6%
% Increase in Capital Grant Revenue	(100.0%)	(8.2%)	(3.5%)	6.4%	(36.5%)	(17.6%)	13.4%	38.3%	1.5%	6.1%	132.8%
Collection Rate Including Other Revenue Annual Debtors Collection Rate (Payment Level %)	80.8% 77.3%	44.6% 32.4%	73.1% 56.8%	86.0% 68.3%	98.0% 92.7%	35.8% 33.9%	122.1% 41.3%	88.6% 30.3%	99.0%	98.8% 82.0%	93.6% 90.3%
Current Debtors Collection Rate	77.3%	32.4%	56.8%	68.3%	92.7%	33.9%	54.3%	51.3%	43.8%	82.0%	90.3%
Outstanding Debtors to Revenue	64.6%	40.7%	21.4%	11.7%	30.6%	26.4%	42.9%	9.2%	4.7%	12.8%	7.6%
O/S Service Debtors to Revenue	108.5%	163.9%	89.6%	44.3%	46.6%	91.9%	431.9%	163.8%	309.6%	129.2%	11.7%
Expenditure		((00))	4.50	7.00		0.000	(40.401)	(00.40)	4.004	00.004	(F. 10/)
% Increase in Total Operating Expenditure	6.5% 9.1%	(6.2%) (11.6%)	1.5% 8.0%	7.3% 1.7%	4.0% 8.7%	9.8% 9.3%	(18.1%) 12.2%	(20.1%)	6.3%	89.9% 45.5%	(5.4%)
% Increase in Employee Costs % Overtime measured against Employee Related Costs	9.1%	.0%	8.0%	1.7%	8.7% 1.6%	9.3%	.0%	(.3%)	3.9%	45.5%	4.8% 3.7%
% Increase in Electricity Bulk Purchases	28.8%	.0%	7.3%	14.9%	8.2%	.0%	(100.0%)	.0%	.0%	.0%	7.3%
% Increase in Water Bulk Purchases	.0%	5.0%	.0%	.0%	.0%	11.1%	.0%	.0%	.0%	.0%	.0%
Remuneration % of Oper Exp (excl debt impairm and deprec)	39.9%	35.7%	35.6%	41.7%	43.5%	46.0%	55.1%	42.4%	49.4%	44.2%	43.5%
Contracted Contract (Contract (Contract Contract		1,000	20.000	10.50	0.000	00.70		7.00	10.00	44.40	F 700
Contracted Services % of Oper Exp (excl debt impairm and deprec) Debt Impairment % of Billable Revenue	6.1% 5.7%	14.3% 85.9%	29.8% 11.8%	13.5% 8.4%	2.3% 1.5%	22.7% 46.7%	.8% 28.7%	7.6% 84.4%	18.8%	11.1%	5.7% 4.0%
% Electricity Distribution Losses	5.7%	.0%	.0%	.0%	.0%	46.7%	.0%	.0%	.0%	.0%	.0%
% Water Distribution Losses	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Employee costs/Total Revenue	40.1%	32.9%	35.6%	38.9%	37.1%	36.6%	45.4%	40.0%	38.3%	41.8%	39.2%
INFRASTRUCTURE DEVELOPMENT & ASSET MANAGEMENT											
Capital Funding Total Capital Budget	61 196	551 919	86 897	77 567	25 601	225 522	134 490	93 734	118 969	62 611	418 201
Internally Funded and Other	4 700	80 000	19 102	32 717	1 800	6 437	55 164	7 314	22 700	19 217	3 998
Grant Funding and Other	56 496	471 919	67 795	44 850	23 801	219 085	79 326	86 420	96 269	43 394	314 203
Internally Generated Funds % of Non Grant Funding	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	3.8%
Borrowing % of Non Grant Funding	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	96.2%
Grant Funding % of Total Funding	92.3%	85.5%	78.0%	57.8%	93.0%	97.1%	59.0%	92.2%	80.9%	69.3%	75.1%
Borrowing Total Borrowing Liability			335	9 505	2 286	9 562	7 056	2 104	1 702		147 583
Borrowing classicy Borrowing for the Financial Year			-	7 303	2 200	7 302	7 030	2 104	1702		100 000
Cost of Borrowing for the Financial Year	154	1 260	53	4 004	670	9 283	1 869	368	-	-	83 265
Total Cost of Debt as a % of Total Borrowing Liability	.0%	.0%	15.9%	42.1%	29.3%	97.1%	26.5%	17.5%	.0%	.0%	56.4%
Financing Cost % of Asset Base	.0%	.0%	.0%	.9%	.1%	.5%	.3%	.1%	.0%	.0%	3.3%
Capital Charges % of Operating Expenditure Borrowing % of Total Assets	.0%	.1%	.0%	1.7% 2.2%	.3%	1.6%	.6% 1.2%	.2%	.0%	.0%	7.4% 5.9%
Capital Charges to Own Revenue	.0%	.4%	.1%	5.0%	.3%	4.9%		1.1%	.0%	.0%	10.3%
Borrowed Funding of own Capital Expenditure	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Gearing	.0%	.0%	.1%	1.5%	.6%	.5%		.4%	.3%	.0%	5.7%
Current Ratio	3.4		3.6	7.1	.3	3.8		3.3		2.1	1.1
Liquidity Ratio Finance charges and Depreciation/Total Revenue	.8	3.0 15.1%	2.3 17.7%	6.2 11.4%	6.7%	9.5%	2.6 13.4%	2.9	4.1	1.1 43.4%	9.6%
Debt coverage	38.7	9.8	28.1	4.5	23.4	9.8	2.0	11.5	12.1	11.5	8.7
Capital Programme											
Capital Appropriations											
Trading Services	6 162	471 919	4 125	33 168	5 241	68 320		-	16 515	2 300	44 065
Total Appropriation - Electricity Infrastructure Total Appropriation - Water Infrastructure	6 162	471 919	3 195	10 067	5 241	48 320	28 000			1	43 856
Total Appropriation - Waste Water Management		4/1719				20 000					
Total Appropriation - Waste Management	-	-	930	23 101	-	-			16 515	2 300	209
Economic and Environmental	33 334	-	76 210	25 714	18 580	151 477		89 595	91 854	57 107	88 145
Total Appropriation - Planning and Development	4 600	-	1 600	150	10.500	150 795		450	01.054	4 315	88
Total Appropriation - Road Transport Total Appropriation - Environmental Protection	28 734	-	74 610	25 564	18 580	682	83 848	89 145	91 854	52 792	88 057
Governance and Administration	1 500	80 000	5 116	7 103	1 760	2 670	13 997	1 718	10 600	3 144	103 382
Community and Public Safety	20 200	-	1 447	11 582	20	3 055		2 422		60	182 609
Other	-	-	-	-	-	-	-	-	-	-	-
% Capital Appropriations measured against Total Capital	10.1%	85.5%	4.7%	42.8%	20.5%	30.3%	20.8%	.0%	13.9%	3.7%	10.5%
Trading Services % of Capital Budget - Electricity Infrastructure	10.1%		3.7%	42.8% 13.0%	20.5%	.0%		.0%		.0%	
% of Capital Budget - Water Infrastructure	.0%		.0%	.0%	.0%	21.4%		.0%		.0%	.0%
% of Capital Budget - Waste Water Management	.0%		.0%	.0%	.0%	8.9%		.0%		.0%	.0%
% of Capital Budget - Waste Management	.0%		1.1%	29.8%	.0%	.0%		.0%		3.7%	.0%
Economic and Environmental % of Capital Budget - Planning and Development	54.5% 7.5%		87.7% 1.8%	33.2% .2%	72.6%	67.2% 66.9%		95.6% .5%	77.2%	91.2% 6.9%	21.1%
% of Capital Budget - Manning and Development % of Capital Budget - Road Transport	7.5% 47.0%	.0%	85.9%	33.0%	72.6%	.0%	62.3%	.5%	77.2%	84.3%	21.1%
% of Capital Budget - Environmental Protection	.0%	.0%	.0%	.0%	.0%	.3%	.0%	.0%	.0%	.0%	.0%
Governance and Administration	2.5%	14.5%	5.9%	9.2%	6.9%	1.2%		1.8%	8.9%	5.0%	24.7%
Community and Public Safety	33.0%		1.7%	14.9%	.1%			2.6%			
Other Asset Management	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Asset Management Total Value of PPE	1 445 443	4 825 109	378 257	426 143	496 854	1 825 020	570 439	397 130	440 703	505 467	2 508 420
Capital Asset Renewal	1 440 443	+ 023 109	3/0 23/	18 801	470 034	151 100		371 130	8 000	14 000	
Operational Repairs & Maintenance	28 603	80 456	3 188	10 288	7 315	99 400	14 472	9 613	12 139	21 560	33 537
Asset Renewal % of Depreciation	.0%		.0%	84.3%	.0%	305.5%		.0%	14.7%	14.2%	107.7%
R&M % of PPE	2.0%		.8%	2.4%	1.5%	5.4%		2.4%		4.3%	1.3%
Asset Renewal and R&M as a % of PPE Depreciation as % of Asset Base	2.0%		.8% 12.9%	6.8%	1.5%	13.7%		2.4% 10.5%		7.0% 19.5%	4.7%
Repairs & Maintenance/Total Revenue	1.9% 4.3%		12.9%	5.2% 4.6%	3.3% 2.9%	2.7% 17.8%		10.5%			3.1% 3.0%
respons a maintenance rotal Nevellac	4.370	0.076	1.270	4.070	2.9%	17.070	4.0%	J.476	3.476	7.370	3.076

	EC139	DC13	EC141	EC142	EC145	DC14	EC153	EC154	EC155	EC156	EC157
	Enoch Mgijima (M)		Elundini (L)	Senqu (M)	Walter Sisulu (L)	Joe Gqabi (H)	Ngquza Hills (L)	Port St Johns (M)	Nyandeni (L)	Mhiontio (L)	King Sabata Dalindyebo (H)
R thousands											
AVERAGE HOUSEHOLD BILLS											
Percentage Increases											
Property rates	.0%	.0%	423.8%	6.0%	10.0%	.0%	.0%	.0%	.0%	.0%	6.0%
Electricity: Basic levy	.0%	.0%	3.4%	6.0%	12.0%	.0%	.0%	.0%	.0%	.0%	.0%
Electricity: Consumption	.0%	.0%	.0%	6.0%	12.0%	.0%	.0%	.0%	.0%	.0%	7.2%
Water: Basic levy	.0%	.0%	.0%	.0%	.0%	.9%	.0%	.0%	.0%	.0%	.0%
Water: Consumption	.0%	6.0%	.0%	.0%	.0%	128.3%	.0%	.0%	.0%	.0%	.0%
Sanitation	.0%	6.0%	.0%	.0%	.0%	73.2%	.0%	.0%	.0%	.0%	.0%
Refuse removal	.0%	.0%	5.3%	6.0%	14.0%	.0%	.0%	.0%	.0%	.0%	7.0%
Other	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Monthly Bill (Rand/cent)	.070	.070	.070	.070	.070	.070	.070	.070	.070	.070	.070
Property rates	.00	.00	327.71	198.38	274.20	.00	.00	.00	.00	.00	349.80
Electricity: Basic levy	.00.			142.80			.00	.00		.00	
Electricity: Basic levy Electricity: Consumption	.00.			1 010.08			.00	.00			
Water: Basic levy	.00.		035.07	.00	.00		.00	.00		.00	
	.00.						.00	.00			
Water: Consumption			.00	.00						.00	
Sanitation	.00	67.44	.00	.00	.00		.00	.00		.00	
Refuse removal	.00		118.54	143.37	133.34		.00	.00		.00	
Other	.00		.00	.00	.00	.00	.00	.00		.00	
Total Monthly Bill (excluding VAT)	.00	355.87	1 215.97	1 494.63	1 296.18	478.48	.00	.00	.00	.00	949.90
SOCIAL PACKAGE											
Total Number of Households	0	214 221	0	0	0	97 721	0	23 732	0	0	67 031
Highest level of free service provided											
Water (kilolitres per household per month)	0	0	0	C	0	0	0	0	0	0	0
Electricity (kwh per household per month)	0	0	0	50	0	0	6 000 000	0	0	50	0
Number of Households receiving Free Basic Services											
Water (6 kilolitres per household per month)	0	0	0	C	0	0	0	0	C	0	0
Sanitation (free minimum level service)	0	0	0	C	0	0	0	0	0	0	0
Electricity/Other energy (50kwh per household per month)	0	0	0	C	0	0	0	0	0	5 829	0
Refuse(removed at least once a week)	0	0	0	C	0	0	0	0	0	2 500	0
Cost of Free Basic Services provided	-	-	8 228	571	10 970	189 694	-	-	-	8 936	15 890
Water (6 kilolitres per household per month)						107 572					
Sanitation (free minimum level service)						82 123					
Electricity/Other energy (50kwh per household per month)			2 940	571	4 563						7 890
Refuse(removed at least once a week)			2 349		6 407						8 000
Average Cost per Household Per Annum	.00	.00		.00		.00	.00	.00	.00	.00	
Water (6 kilolitres per household per month)	.00			.00	.00		.00	.00		.00	
Sanitation (free minimum level service)	.00.		.00	.00			.00	.00		.00	
Electricity/Other energy (50kwh per household per month)	.00		.00	.00			.00	.00		.00	
Refuse(removed at least once a week)	.00		.00	.00			.00	.00		.00	
reciase(removed at reast once a week)	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00
Cost of Free Basic Services Provided to "Registered Indigent"											
Revenue cost of free services provided (excl property rates and											
other)	-	-		-	-	146			2 341	-	-
Local Government Equitable Share	164 680	524 527	138 382	136 434	52 677	258 283	227 562	135 729	234 532	165 930	292 112

R thousands	EC444 Niabankulu (L) 129.286 125.007 3 579 21 508 (492) 3 6343 2.3 (2.6%) (12.0%) (%) (%) (%) (%) (%) (1.5%) (4.7%) (4.7%) 4.35%	DC44 Alfred Nzo (M) 664 086 635 482 28 603 139 083 102 713 (209 626) 3.4
Tambo (H)	(L) 129 286 125 707 3 579 21 508 (492) 3 634 2.3 (2.6%) (12.0%) 0% 0% (3.5%) 8.8% (4.7%) 71.7% 43.5% 43.5%	Nzo (M) 664 086 635 482 28 603 139 083 102 713 (209 626) 3.4
Total Operating Expenditure	125 707 3 579 21 508 (492) 3 634 2.3 (2.6%) (12.0%) .0% .0.0% (13.5%) 8.8% (4.7%) 71.7%	635 482 28 603 139 083 102 713 (209 626) 3.4 18.9% .0%
Total Operating Expenditure 1 479 307 337 612 273 653 343 970 Cash and Cash Equivalents at the Year End 706 542 2 53 87 1087 779 43 382 Cash Backing / Surplus (Deficit) Reconcilitation 556 661 31990 71 368 64 852 STATEMENT OF OPERATING PERFORMANCE Revenue 51 Mincrasse in Total Operating Revenue 50% Mincrasse in Properly Rates Revenue 70% Mincrasse in Capital Grant Revenue 81.5% Mincrasse in Capital Grant Revenue 82.6% Mincrasse in Capital Grant Revenue 83.6% Mincrasse in Capital Grant Revenue Mincrasse in Capital Grant Revenue Mincrasse in Capital Revenue M	125 707 3 579 21 508 (492) 3 634 2.3 (2.6%) (12.0%) .0% .0.0% (13.5%) 8.8% (4.7%) 71.7%	635 482 28 603 139 083 102 713 (209 626) 3.4 18.9% .0%
Operating Performance Surplus (Deficit) 4 350 2 6 103 4 27 497 43 362 Cash and Cash Equivalents at the Year End 706 542 26 387 108 779 43 362 Net Increase (Decrease) in Cash held for the Year 16 570 20 550 66 560 1 836 Cash Backing / Surplus (Deficit) Reconciliation 55 661 31 90 17 368 64 852 31.1 8.3 2.1 37 73 88 64 852 31.1 8.3 2.1 37 73 88 64 852 2.1 38 3 2.1 37 88 64 852 2.1 38 3 2.1 37 88 64 852 2.1 38 3 2.1 <t< td=""><td>3 579 21 508 (492) 3 634 2.3 (2.6%) (12.0%) .0% (13.5%) 8.8% (4.7%) 71.7% 43.5%</td><td>28 603 139 083 102 713 (209 626) 3.4 18.9% .0%</td></t<>	3 579 21 508 (492) 3 634 2.3 (2.6%) (12.0%) .0% (13.5%) 8.8% (4.7%) 71.7% 43.5%	28 603 139 083 102 713 (209 626) 3.4 18.9% .0%
Cash and Cash Equivalents at the Year End	(492) 3 634 2.3 (2 6%) (12.0%) .0% (13.5%) 8.8% (4.7%) 71.7% 43.5%	102 713 (209 626) 3.4 18.9% .0%
Cash Backing / Surplus (Deficil) Reconciliation	3 634 2.3 (2 6%) (12.0%) .0% .0% (13.5%) 8.8% (4.7%) 71.7% 43.5%	(209 626) 3.4 18.9% .0% .0%
Cash Coverage Ratio 8.2 1.1 8.3 2.1	(2.6%) (12.0%) .0% .0.0% (13.5%) 8.8% (4.7%) 71.7% 43.5%	3.4 18.9% .0% .0%
STATEMENT OF OPERATING PERFORMANCE	(12.0%) .0% .0% (13.5%) 8.8% (4.7%) 71.7% 43.5%	18.9% .0% .0%
\$ Increase in Total Operating Revenue	(12.0%) .0% .0% (13.5%) 8.8% (4.7%) 71.7% 43.5%	.0%
\$\text{knrzese in Property Rates & Revenue}\$ \$\text{knrzese in Property Rates & Service Charges}\$ \$\text{knrzese in Water Revenue}\$ \$\text{knrzese in Water Revenue}\$ \$\text{knrzese in Water Revenue}\$ \$\text{knrzese in Operating Grant Revenue}\$ \$\text{knrzese in Operating Expenditure}\$ \$\text{knrzese in Capital Grant Revenue}\$ \$\text{knrzese in Capital Grant Revenue}\$ \$\text{knrzese in Capital Grant Revenue}\$ \$\text{knrzese in Operating Expenditure}\$ \$\text{knrzese in Total Operating Expenditure}\$ \$\text{knrzese in Finployee Costs}\$ \$\text{knrzese in Knrzese in Water Bulk Purchases}\$ \$\text{knrzese in Water Bulk Purchases}\$ \$\text{knrzesese in Water Bulk Purchases}\$ \$\text{knrzese in Water Bulk Purchases}\$ \$knrzese in Water Bulk Purchas	(12.0%) .0% .0% (13.5%) 8.8% (4.7%) 71.7% 43.5%	.0%
% Increase in Electricity Revenue	.0% .0% (13.5%) 8.8% (4.7%) 71.7% 43.5% 43.5%	.0%
Sincrease in Property Rates & Service Charges 6.0% (9.9%) (6.7%) 12.9% 12.9% 16.7% 16.7% 17.9% 16.7% 17.9% 16.7% 16.	(13.5%) 8.8% (4.7%) 71.7% 43.5% 43.5%	74.504
% Increase in Operating Carant Revenue \$6.9% 11.4% 7.6% 14.9% \$1.00.0% (42.3%) (43.3%) (43.3%) (43.3%) \$1.00.0% 14.9% 14.9% 100.0% \$1.00.0% 14.9% 100.0% 14.9% 100.0% \$1.00.0% 15.9% 100.0% 100.0% \$1.00.0% 15.9% 100.0% 100.0% \$2.6% 10.1% 10.5% 10.1% 10.1% \$2.6% 10.1% 10.5% 10.1% 10.1% \$2.6% 10.1% 10.1% 10.1% 10.1% \$2.6% 10.1% 10.1% 10.1% 10.1% \$2.6% 10.1% 10.1% 10.1% 10.1% \$2.6% 10.1% 10.1% 10.1% \$	8.8% (4.7%) 71.7% 43.5% 43.5%	74.5%
\$\frac{1}{2}\$ (Accessed in Capital Grant Revenue (7.0%) (4.2.3%) (4.3%) (5.3%)	(4.7%) 71.7% 43.5% 43.5%	66.1% 14.8%
Collection Rate Including Other Revenue	71.7% 43.5% 43.5%	1.8%
Current Debtors Collection Rale OX Service Debtors to Revenue 11.6% 77% 49.8 18.5% 94.2% Expenditure 6.3% 5.2% 9.8% 11.1% 11.6% 17.7% 4.9% 4.9% 81.5% 94.2% Expenditure 6.3% 5.2% 9.8% 14.1% 16.17	43.5%	100.0%
Outstanding Debtors to Revenue 11.6% 7.7% 4.9% 18.4% CNS Service Debtors to Revenue 59.9% 26.1% 81.5% 94.2% Expenditure 59.9% 26.1% 81.5% 94.2% Wincrease in Total Operating Expenditure 6.3% 5.2% 9.8% 14.1% % Increase in Enterployee Costs 19.5% 8.3% 13.1% .3% % Overtime measured against Employee Related Costs 3.9% 2.1% .0% .1.2% % Increase in Water Bulk Purchases (.0% .0%		69.1%
Septemblane		69.1%
Expenditure	1.7% 19.4%	3.8% 64.4%
\$\text{Increase in Employee Costs}\$ \$\text{\$\text{Normal Employee Related Costs}\$ \$\text{\$\text{3}\$}\text{\$\text{\$\text{Normal Employee Related Costs}}\$ \$\text{\$\text{3}\$}\$\text{\$\tex{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$	17.470	04.470
\$\text{\$\frac{9}{\text{\$W}}\$ \text{ or \$\text{\$W}\$ \text{ or \$\text{\$W}\$} \text{ of \$\text{\$W}\$ \text{ of \$\text{\$W}\$} of \$\text{\$	2.4%	19.2%
% Increase in Electricity Bulk Purchases M Increase in Mater Bulk Purchases (4 13%) 0% 0% 0% Remuneration % of Oper Exp (excl debt impairm and deprec) 43.7% 36.1% 35.5% 36.7% Contracted Services % of Oper Exp (excl debt impairm and deprec) 3.5% 26.1% 5.5% 36.7% Contracted Services % of Oper Exp (excl debt impairm and deprec) 3.5% 26.1% 5.9% 17.3% Debt Impairment % of Billabie Revenue 30.0% 50% 24.4% 3.4% Selectricity Distribution Losses 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0%	9.5% .0%	7.7%
% Increase in Water Bulk Purchases (4.1%) 0% 0% 0% 0% Contracted Services & of Oper Exp (excl debt impairm and deprec) 43.7% 36.1% 35.5% 36.7% 36.7% 36.7% 36.7% 36.7% 36.7% 36.7% 36.7% 36.7% 36.7% 36.7% 36.7% 37.7% 3	.0%	.0%
Remuneration % of Oper Exp (excl debt impairm and deprec) Contracted Services % of Oper Exp (excl debt impairm and deprec) Dobt Impairment % of Billable Revenue 3.5% 26.1% 5.9% 17.3% % Electricity Distribution Losses 0% .0% .0% .0% .0% .0% .0% .0% .0% .0% .	.0%	100.0%
Debt Impairment % of Billable Revenue 30.8% 5.0% 24.9% 3.4%	49.4%	50.2%
Debt Impairment % of Billable Revenue 30.8% 5.0% 24.9% 3.4%	22.5%	20.1%
% Electricity Distribution Losses	14.3%	64.4%
% Water Distribution Losses	.0%	.0%
INTERASTRUCTURE DEVELOPMENT & ASSET MANAGEMENT Capital Funding 142 082 133 825 33 691 Internally Funded and Other 162 086 43 647 23 622 6734 Funding and Other 1022 330 98 436 133 825 70 069 Internally Ceneraled Funds % of Non Grant Funding 100.0%	.0%	.0%
Capital Funding	46.8%	40.9%
Total Capital Budget 1184 390		
Grant Funding and Other 10.22 330 98.436 133.825 70.069 10.0016	78 688	566 304
Internally Cenerated Funds % of Non Grant Funding 100.0% 100.0% 0% 0% 0% 0% 0% 0% 0%		-
Borrowing % of Non Grant Funding	78 688 .0%	566 304 .0%
Grant Funding % of Total Funding 86.3% 69.3% 100.0% 74.8%	.0%	.0%
Borrowing	100.0%	100.0%
Borrowing for the Financial Year - - - - - - - - -		
Cost of Berrowing for the Financial Year 85 - 400 Total Cost of Debt as a % of Total Borrowing Liability 85.0% .0% .0% .0% Financing Cost % of Assel Base .0% .0% .0% .0% .0% Capital Charges % of Operating Expenditure .0% .0% .0% .0% .0% Borrowler % of Total Assets .0% <td>-</td> <td>-</td>	-	-
Total Cost of Debt as a % of Total Borrowing Liability		808
Financing Cost % of Asset Base	.0%	.0%
Borrowing % of Total Assets 0.9%	.0%	.0%
Capital Charges to Own Revenue 0.9%	.0%	.1%
Borrowed Funding of own Capital Expenditure 0% 0 0 </td <td>.0%</td> <td>.0%</td>	.0%	.0%
Gearing 0% 0% 0% 0% Current Ratio 2.6 1.9 .0 2.8 Liquidity Ratio 2.1 1.2 .0 1.2 Finance charges and Depreciation/Total Revenue 11.0% 4.6% 15.2% 15.4% Debt coverage 19.5 8.2 1.8 6.8 Capital Programme Capital Appropriations 1111.390 5.1 190 4.1 369 30.737	.0%	.0%
Liquidity Ratio 2.1 1.2 0 1.2 Finance charges and Depreciation/Total Revenue 11.0% 4.6% 15.2% 15.4% Debt coverage 19.5 8.2 1.8 6.8 Capital Programme Capital Appropriations Trading Services 1.111.390 5.1.190	.0%	.0%
Finance charges and Depreciation/Total Revenue 11.0% 4.6% 15.2% 15.4% Debt coverage 19.5 8.2 1.8 6.8 Capital Programme Capital Appropriations 11.11 390 51.190 41.369 30.737	1.2	.4
Debt coverage 19.5 8.2 1.8 6.8	1.0 1.2%	10.7%
Capital Programme Capital Appropriations Trading Services 1 111 390 51 190 41 369 30 737	7.1	7.5
Trading Services 1 111 390 51 190 41 369 30 737	1	
	F4 700	540.440
Total Appropriation - Electricity Infrastructure - 47 610 33 000 30 630	51 732 51 732	540 448
Total Appropriation - Water Infrastructure 1 111 390 - 8 369 -	31732	540 448
Total Appropriation - Waste Water Managemen!		-
Total Appropriation - Waste Management - 3 580 - 107 Economic and Environmental 23 539 76 422 76 237 52 011		
Economic and Environmental 23 539 76 422 76 237 52 011 Total Appropriation - Planning and Development 600 2 965 - 23 680	22 346	120 120
Total Appropriation - Road Transport 19 439 73 457 76 237 28 331	22 346	120
Total Appropriation - Environmental Protection 3 500		-
Governance and Administration 40 512 12 150 4 153 8 058	1 609	22 786
Community and Public Safety 8 950 2 320 12 065 2 885 Other - - - - -	3 001	2 950
% Capital Appropriations measured against Total Capital		
Trading Services 93.8% 36.0% 30.9% 32.8%	65.7%	95.4%
% of Capital Budget - Electricity Infrastructure .0% 33.5% 24.7% 32.7% % of Capital Budget - Water Infrastructure 93.8% .0% 6.3% .0%	65.7% .0%	.0% 95.4%
% of Capital Budget - Water Infrastructure 93.8% .0% 6.3% .0% % of Capital Budget - Waste Water Management .0% .0% .0% .0%	.0%	95.4%
% of Capital Budget - Waste Management .0% 2.5% .0% .1%	.0%	.0%
Economic and Environmental 2.0% 53.8% 57.0% 55.5%	28.4%	.0%
% of Capital Budget - Planning and Development 1.% 2.1% 0.% 25.3% 0.00 1.00 1.00 1.00 1.00 1.00 1.00 1.0	.0%	.0%
% of Capital Budget - Road Transport 1.6% 51.7% 57.0% 30.2% % of Capital Budget - Environmental Protection .3% .0% .0% .0%	28.4%	.0%
Governance and Administration 3.4% 8.6% 3.1% 8.6%	2.0%	4.0%
Community and Public Safety .8% 1.6% 9.0% 3.1%	3.8%	.5%
Other .0% .0% .0% .0%	.0%	.0%
Asset Management 10 307 079 888 780 655 967 748 376	400 649	4 124 062
Capital Asset Renewal 101 112 - 53 685 20 608	- 100 047	-
Operational Repairs & Maintenance 62 812 12 710 6 624 12 851	4 050	48 200
Asset Renewal % of Depreciation 62.1% .0% 105.3% 42.5%	.0%	.0%
R&M % of PPE 6.6% 1.4% 1.0% 1.7% Asset Renewal and R&M as a % of PPE 1.6% 1.4% 9.2% 4.5%	1.0%	1.2%
Asset Renewal and R&M as a % of PPE 1.6% 1.4% 9.2% 4.5% Depreciation as % of Asset Base 1.6% 1.7% 7.8% 6.5%	1.0%	1.2% 1.7%
Repairs & Maintenance/Total Revenue 4.3% 3.8% 2.0% 4.1%	.4%	

	DC15	EC441	EC442	EC443	EC444	DC44
	O R Tambo (H)	Matatiele (M)	Umzimvubu (M)	Mbizana (M)	Ntabankulu (L)	Alfred Nzo (M)
R thousands						
AVERAGE HOUSEHOLD BILLS						
Percentage Increases						
Property rates	.0%	15 306.3%	5.3%	.0%	.0%	.0%
Electricity: Basic levy	.0%	(79.8%)	.0%	.0%	.0%	.0%
Electricity: Consumption	.0%	(100.0%)	.0%	10.3%	.0%	.0%
Water: Basic levy	6.0%	.0%	.0%	.0%	.0%	.0%
Water: Consumption	6.0%	.0%	.0%	.0%	.0%	.0%
Sanitation	6.0%	.0%	.0%	.0%	.0%	.0%
Refuse removal	.0%	7.0%	5.3%	.0%	.0%	.0%
Other	.0%	.0%	.0%	.0%	.0%	.0%
Monthly Bill (Rand/cent)						
Property rates	.00	54 814.00	17 649.72	.00	.00	.00
Electricity: Basic levy	.00	50.00	.00	.00	.00	.00
Electricity: Consumption	.00	.00	.00	1 002 159 33	.00	.00
Water: Basic levy	48.79			.00	.00	.00
Water: Consumption	6.82	.00		.00	.00	113.65
Sanitation	83.03			.00	.00	.00
Refuse removal	.00			.00	.00	.00
Other	.00			.00	.00	.00
Total Monthly Bill (excluding VAT)	138.64	54 990.25		1 002 159.33	.00	113.65
SOCIAL PACKAGE						
Total Number of Households	319 346	0	59 000	0	0	255 926
Highest level of free service provided		-		_	-	
Water (kilolitres per household per month)	0	0	0	0	0	0
Electricity (kwh per household per month)	0			0	0	0
Number of Households receiving Free Basic Services		30	4 155 000	٥	٥	
Water (6 kilolitres per household per month)	108 463	0	0	0	0	0
Sanitation (free minimum level service)	10 195		0	0	0	0
Electricity/Other energy (50kwh per household per month)	0 173	0	0	290	0	0
Refuse(removed at least once a week)	0		0	0	0	0
Cost of Free Basic Services provided	690 500			165		
Water (6 kilolitres per household per month)	483 350			103		
Sanitation (free minimum level service)	207 150					
Electricity/Other energy (50kwh per household per month)	207 130			165	_	
Refuse(removed at least once a week)				103	_	
Average Cost per Household Per Annum	24 775.14	.00	.00	568.26	.00	.00
Water (6 kilolitres per household per month)	4 456.36	.00		.00	.00	.00
Sanitation (free minimum level service)	20 318.78			.00	.00	.00
Electricity/Other energy (50kwh per household per month)	.00			568.26	.00	.00
Refuse(removed at least once a week)	.00			.00	.00	.00
riciascircinovea at icast once a week)	.00	.00	.00	.00	.00	.00
Cost of Free Basic Services Provided to "Registered Indigent"	2 687 186					
Revenue cost of free services provided (excl property rates and						
other)		-	-	-	-	-
Local Government Equitable Share	791 526	207 642	193 075	230 525	108 982	510 344