Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18

|  | ation |  |  |  |  |  |  |  |  |  |  |
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|  | $\begin{aligned} & \text { BUF } \\ & \text { Buffalo } \\ & \text { city (H) } \end{aligned}$ | NMA <br> Nelson Mandela <br> Bay (H) | EC101 <br> Dr Beyers Naude (L) |  |  | EC105 EC <br> Ndlambe  <br> (L)  | EC106 <br> Sundays River <br> Valley (M) | $\begin{aligned} & \text { EC108 } \\ & \text { Kouga } \\ & \text { (M) } \end{aligned}$ |  | DC10 <br> Sarah <br> Baartman (M) | EC121 <br> Mbhashe <br> (L) |
| R thousands |  |  |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 6517222 | 10363386 | 297802 | 206180 | 435991 | 344031 | 208467 | 753717 | 116791 | 132547 | 266026 |
| Total Operating Expenditure | 6513298 | 10375088 | 366051 | 256052 | 432938 | 343571 | 239002 | 79678 | 152246 | 132547 | 35329 |
| Operating Performance Surplus ( Deficit) | 3924 | (11 702) | $(68249)$ | (49 872) | 052 | 460 | (30 535) | (43 068) | (35 455) |  | (87 271) |
| Cash and Cash Equivalents at the Year End | 1643284 | 2366608 | 1822 | 444 | 4456 | 64183 | 1890 | 53561 | (0) | 103971 |  |
| Net Increase I (Decrease) in Cash held for the Year | (60 571) | 365163 | (3943) | (1331) | 3467 | (7935) | (120) | (6 169) | (10600) | 213 |  |
| Cash Backing / Surplus (Deficit) Reconciliation | 1914560 | 751269 | (38 367) | 28015 | (7035) | 4265 | 66759 | 30974 | 820 | 221985 | 95724 |
| Cash Coverage Ratio | 3.7 | 3.0 | . 1 | . 0 | . 1 | 2.6 | 1 | . 9 | (.0) | 12.1 | . |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 5.1\% | 10.7\% | (6.0\%) | 3.8\% | 8.9\% | 9.3\% | 27.6\% | 10.1\% | 13.4\% | (5.6\%) | (22.9\%) |
| \% Increase in Property Rates Revenue | 16.1\% | 15.7\% | (32.2\%) | 10.0\% | 5.1\% | 4.3\% | 36.8\% | 10.1\% | 21.5\% | .0\% | 34.2\% |
| \% Increase in Electricity Revenue | 9.2\% | 5.8\% | 10.3\% | 6.2\% | 3.5\% | 4.5\% | 6.9\% | 7.3\% | (69.9\%) | .0\% | .0\% |
| \% Increase in Water Revenue | 17.5\% | 4.9\% | (16.6\%) | 5.5\% | 42.2\% | 3.0\% | 32.1\% | 15.0\% | 12.8\% | .0\% | .0\% |
| \% Increase in Property Rates \& Service Charges | 8.4\% | 9.4\% | (4.5\%) | 6.4\% | 13.2\% | 7.7\% | 35.1\% | 8.7\% | 7.1\% | .0\% | 33.3\% |
| \% Increase in Operating Grant Revenue | 7.6\% | 17.5\% | (9.3\%) | 3.8\% | (6.2\%) | 9.4\% | 31.9\% | 8.2\% | 7.0\% | 3.7\% | 3.5\% |
| \% Increase in Capital Grant Revenue | 1.1\% | (24.5\%) | (31.3\%) | 121.7\% | (74.0\%) | (28.1\%) | (10.0\%) | 14.9\% | (19.1\%) | .0\% | 5.5\% |
| Collection Rate Including Other Revenue | 91.7\% | 89.7\% | 88.7\% | 98.6\% | 91.5\% | 89.8\% | 115.0\% | 91.1\% | 63.6\% | 122.8\% | 100.0\% |
| Annual Debtors Collection Rate (Payment Level \%) | 88.6\% | 90.7\% | 87.0\% | 90.2\% | 100.7\% | 87.5\% | 51.5\% | 89.2\% | 51.3\% | .0\% | 43.4\% |
| Current Debtors Collection Rate | 88.6\% | 90.6\% | 87.0\% | 90.2\% | 100.7\% | 87.5\% | 51.5\% | 89.2\% | 52.1\% | .0\% | 43.4\% |
| Outstanding Debtors to Revenue | 27.9\% | 19.5\% | 17.6\% | 19.4\% | 27.7\% | (3.0\%) | 29.7\% | 9.8\% | 57.5\% | 3.2\% | 2.3\% |
| O/S Service Debtors to Revenue | 39.4\% | 25.5\% | 28.6\% | 28.2\% | 41.2\% | (4.8\%) | 65.6\% | 12.7\% | 199.6\% | 300.2\% | 48.1\% |
| \% Increase in Total Operating Expenditure | 5.1\% | 9.3\% | (8.0\%) | 6.9\% | (8.3\%) | 12.2\% | 27.1\% | 7.0\% | 22.9\% | (5.6\%) | (14.5\%) |
| \% Increase in Employee Costs | 12.2\% | 15.1\% | 8.1\% | 4.4\% | 8.8\% | 14.7\% | 33.7\% | 6.6\% | 15.5\% | (6.2\%) | (4.7\%) |
| \% Overtime measured against Employee Related Costs | .4\% | 4.2\% | 3.3\% | 4.1\% | 2.0\% | 4.1\% | 4.1\% | 4.2\% | 4.7\% | .0\% | .0\% |
| \% Increase in Electricity Bulk Purchases | 7.3\% | 5.8\% | 33.2\% | 8.0\% | (21.0\%) | 9.5\% | (10.8\%) | 7.3\% | 4.4\% | .0\% | .0\% |
| \% Increase in Water Bulk Purchases | 9.5\% | 8.3\% | . $0 \%$ | .0\% | 33.3\% | (33.0\%) | 158.0\% | 5.6\% | 5.3\% | .0\% | .0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 37.2\% | 36.3\% | 41.8\% | 39.2\% | 45.4\% | 46.2\% | 41.3\% | 40.1\% | 52.0\% | 34.4\% | 38.1\% |
| Contracted Services \% of Oper Exp (excl deti impairm and deprec) | 16.3\% | 15.2\% | 4.9\% | 4.0\% | 3.1\% | 16.3\% | 17.0\% | 6.6\% | 12.9\% | 1.8\% | 35.6\% |
| Debt Impairment \% of Billable Revenue | 7.5\% | 7.0\% | 1.9\% | 6.7\% | 6.8\% | 10.7\% | 26.6\% | 7.2\% | 67.6\% | .0\% | 7.8\% |
| \% Electricity Distribution Losses | 15.0\% | 9.8\% | .0\% | 11.1\% | .0\% | .0\% | .0\% | .0\% | 0\% | .0\% | .0\% |
| \% Water Distribution Losses | .0\% | 143.3\% | .0\% | 459.7\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Employee costs/Total Revenue | 30.1\% | 31.6\% | 45.9\% | 39.7\% | 41.8\% | 42.0\% | 34.9\% | 36.2\% | 46.6\% | 33.9\% | 40.5\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 1753142 | 1740079 | 44884 | 69841 | 68498 | 53611 | 107087 | 67745 | 19707 | 1747 | 62878 |
| Internally Funded and Other | 880242 | 454274 | 1321 | 430 | 1750 | 5077 | 14835 | 33063 | 5162 | 1747 |  |
| Grant Funding and Other | 803900 | 1137515 | 43562 | 69411 | 66748 | 25469 | 77955 | 34682 | 14545 |  | 62878 |
| Internally Generated Funds \% of Non Grant Funding | 92.7\% | 75.4\% | 100.0\% | 100.0\% | 100.0\% | 18.0\% | 50.9\% | 100.0\% | 100.0\% | 100.0\% | .0\% |
| Borrowing \% of Non Grant Funding | 7.3\% | 24.6\% | .0\% | .0\% | .0\% | 82.0\% | 49.1\% | .0\% | 0\% | .0\% | 0\% |
| Grant Funding \% of Total Funding | 45.9\% | 65.4\% | 97.1\% | 99.4\% | 97.4\% | 47.5\% | 72.8\% | 51.2\% | 73.8\% | .0\% | 100.0\% |
| Borrowing |  |  |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability | 355516 | 1203438 |  | 3000 | 59179 | ${ }^{23} 065$ | 14054 | 23112 |  |  |  |
| Borrowing for the Financial Year | 69000 | 148290 |  |  |  | 23065 | 14297 |  |  |  |  |
| Cost of Borrowing for the Financial Year | 119485 | 225698 | 5576 | 5311 | 15000 | (4210) | 7981 | 16268 | 1130 |  |  |
| Total Cost of Debt as a \% of Total Borrowing Liability | 33.6\% | 18.8\% | .0\% | 177.0\% | 25.3\% | (18.3\%) | 56.8\% | 70.4\% | .0\% | .0\% | .0\% |
| Financing Cost \% of Asset Base | .6\% | 1.3\% | .5\% | .9\% | 2.2\% | (9.4\%) | 1.3\% | .8\% | 4\% | .0\% | .0\% |
| Capital Charges \% of Operating Expenditure | 1.8\% | 2.2\% | 1.5\% | 2.1\% | 3.5\% | (1.2\%) | 3.3\% | 2.0\% | 7\% | .0\% | .0\% |
| Borrowing \% of Total Assets | 1.8\% | 7.2\% | .0\% | .5\% | 8.6\% | 51.6\% | 2.2\% | 1.1\% | .0\% | .0\% | .0\% |
| Capital Charges to Own Revenue | 2.4\% | 2.6\% | 2.8\% | 3.5\% | 4.4\% | (1.7\%) | 7.0\% | 2.6\% | 1.8\% | .0\% | .0\% |
| Borrowed Funding of own Capital Expenditure | 7.3\% | 24.6\% | .0\% | .0\% | 0\% | 82.0\% | .0\% | . 0 | .0\% | .0\% | .0\% |
| Gearing | 1.7\% | 7.9\% | .0\% | .5\% | 7.4\% | 88.9\% | 2.0\% | 1.0\% | .0\% | .0\% | .0\% |
| Current Ratio | 2.6 | 1.7 | . 6 | 2.2 | 1.0 | . 0 | 2.8 | 1.0 | 1.5 | 7.7 | 2.1 |
| Liquidity Ratio | 1.2 | . 9 | . 0 | 1 | . 0 | . 0 | . 7 | 4 | . 0 | 7.6 | 2.0 |
| Finance charges and Depreciation/Total Revenue | 14.7\% | 9.3\% | 13.8\% | 20.1\% | 4.4\% | 2.8\% | 19.8\% | 10.4\% | 22.2\% | 1.3\% | 26.3\% |
| Debt coverage Capital Programme | 20.8 | 45.0 | 18.1 | 25.9 | 23.2 | 49.4 | 13.6 | 18.1 | 10.7 | 2.4 | 8.5 |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services | 689248 | 927161 | 33179 | 62171 | 65226 | 33104 | 41525 | 48872 | 2567 |  | 13246 |
| Total Appropriation - Electricity Infrastucture | 129450 | 236673 | 5103 | 6230 | 8000 |  | 18066 | 12905 |  |  | 13246 |
| Total Appropriation - Water Infrastructure | 198451 | 290515 | 24048 | 28668 | 45845 | 26279 | 6917 | 1715 | 717 |  |  |
| Total Appropriation - Waste Water Management | 283394 | 386973 | 565 | 27273 | 11381 | 2700 | 14002 | 28977 |  |  |  |
| Total Appropriation - Waste Management | 77952 | 13000 | 3464 |  |  | 4125 | 2540 | 5275 | 1850 |  |  |
| Economic and Environmental | 498719 | 562343 | 9169 |  |  | 6330 | 52995 | 6159 | 7057 | 19 | 26149 |
| Total Appropriation - Planning and Developmen\| | 202957 | 53722 | 18 |  |  | 395 | 340 | 3509 |  | 19 | 90 |
| Total Appropriation - Road Transporl | 291335 | 506621 | 9151 |  |  | 5205 | 52655 | 2650 | 7057 |  | 26059 |
| Total Appropriation - Environmental Protection | 4427 | 2000 |  |  |  | 730 |  |  |  |  |  |
| Governance and Administration | 292651 | 93774 | 50 | 170 | 750 | 2663 | 7265 | 5346 | 1684 | 1690 | 1340 |
| Community and Public Safety | 193125 | 156801 | 2486 | 7500 | 2522 | 11515 | 5303 | 7368 | 8399 |  | 22143 |
| Other | 79400 |  |  |  |  |  |  |  |  | 39 |  |
| \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services | 39.3\% | 53.3\% | 73.9\% | 89.0\% | 95.2\% | 61.7\% | 38.8\% | 72.1\% | 13.0\% | .0\% | 21.1\% |
| \% of Capital Budget - Electricity Infrastucture | 7.4\% | 13.6\% | 11.4\% | 8.9\% | 11.7\% | .0\% | 16.9\% | 19.0\% | .0\% | .0\% | 21.1\% |
| \% of Capital Budget - Water Infrastructure | 11.3\% | 16.7\% | 53.6\% | 41.0\% | 66.9\% | 49.0\% | 6.5\% | 2.5\% | 3.6\% | .0\% | .0\% |
| \% of Capital Budget - Waste Water Management | 16.2\% | 22.2\% | 1.3\% | 39.0\% | 16.6\% | 5.0\% | 13.1\% | 42.8\% | .0\% | .0\% | .0\% |
| \% of Capital Budget - Waste Management | 4.4\% | .7\% | 7.7\% | .0\% | .0\% | 7.7\% | 2.4\% | 7.8\% | 9.4\% | .0\% | .0\% |
| Economic and Environmental | 28.4\% | 32.3\% | 20.4\% | .0\% | .0\% | 11.8\% | 49.5\% | 9.1\% | 35.8\% | 1.1\% | 41.6\% |
| \% of Capital Budget - Planning and Development | 11.6\% | 3.1\% | .0\% | .0\% | .0\% | .7\% | .3\% | 5.2\% | .0\% | 1.1\% | .1\% |
| \% of Capital Budget - Road Transport | 16.6\% | 29.1\% | 20.4\% | .0\% | .0\% | 9.7\% | 49.2\% | 3.9\% | 35.8\% | .0\% | 41.4\% |
| \% of Capital Budget - Environmental Protection | . $3 \%$ | .1\% | .0\% | .0\% | .0\% | 1.4\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Governance and Administration | 16.7\% | 5.4\% | .1\% | .2\% | 1.1\% | 5.0\% | 6.8\% | 7.9\% | 8.5\% | 96.7\% | 2.1\% |
| Community and Public Safety | 11.0\% | 9.0\% | 5.5\% | 10.7\% | 3.7\% | 21.5\% | 5.0\% | 10.9\% | 42.6\% | .0\% | 35.2\% |
| Other | 4.5\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 2.2\% | .0\% |
| Asset Management |  |  |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 19381893 | 16828351 | 1115051 | 589475 | 685000 | 44680 | 633993 | 2157628 | 281245 | 15622 | 62878 |
| Capital Asset Renewal | 691708 | 997937 | 29284 | 6000 | 65776 | 27150 | 82955 | 38847 | 11544 |  |  |
| Operational Repairs \& Maintenance | 493616 | 463178 | 11585 | 4903 | 11500 | 16862 |  | 37066 | 8349 | 1000 | 12490 |
| Asset Renewal \% of Depreciation | 77.2\% | 122.0\% | 82.6\% | 16.0\% | 572.0\% | 335.6\% | 219.4\% | 51.5\% | 46.6\% | .0\% | .0\% |
| R\&M \% of PPE | 2.5\% | 2.8\% | 1.0\% | .8\% | 1.7\% | 37.7\% | .0\% | 1.7\% | 3.0\% | 6.4\% | 19.9\% |
| Asset Renewal and R\&M as a \% of PPE | 6.1\% | 8.7\% | 3.7\% | 1.8\% | 11.3\% | 98.5\% | 13.1\% | 3.5\% | 7.1\% | 6.4\% | 19.9\% |
| Depreciation as \% of Asset Base | 4.6\% | 4.9\% | 3.2\% | 6.4\% | 1.7\% | 18.1\% | 6.0\% | 3.5\% | 8.8\% | 10.9\% | 111.3\% |
| Repairs \& Maintenance/Total Revenue | 7.6\% | 4.5\% | 3.9\% | 2.4\% | 2.6\% | 4.9\% | .0\% | 4.9\% | 7.1\% | .8\% | 4.7\% |

Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18


Summarised Outcome: Municipal Budget and Bench

| R thousands | EC122 <br> Mnquma <br> (M) | $\begin{aligned} & \mathrm{EC123} \\ & \text { Great } \\ & \text { Kei (L) } \end{aligned}$ | $\begin{aligned} & \text { EC124 } \\ & \text { Amahlathi } \\ & \text { (L) } \end{aligned}$ | EC126 <br> Ngqushwa <br> (M) | EC129 <br> Raymond <br> Mhlaba (L) | $\begin{aligned} & \text { DC12 } \\ & \text { Amathole } \\ & \text { (H) } \end{aligned}$ | EC131 <br> Inxuba <br> Yethemba (L) | $\begin{array}{\|l\|} \hline \text { EC135 } \\ \text { Intsika } \\ \text { Yethu (L) } \end{array}$ | $\begin{aligned} & \text { EC136 } \\ & \text { Emalahleni } \\ & (\text { EC) (L) } \end{aligned}$ | EC137 <br> Engcobo <br> (M) | EC138 <br> Sakhisizwe <br> (L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R R thousands | 288507 | 110049 | 208324 | 144213 | 360562 | 1267771 | 294555 | 183574 | 155333 | 183899 | 92321 |
| Total Operating Expenditure | 424566 | 134587 | 237319 | 137881 | 379873 | 1494216 | 286755 | 206301 | 184028 | 201374 | 108701 |
| Operating Performance Surplus I (Deficit) | (136059) | (24 538) | (28994) | 6333 | (19311) | (226445) | 7800 | (22 727) | (28695) | (17475) | (16381) |
| Cash and Cash Equivalents at the Year End | (23245) | 3876 | 69844 | 16253 | (108 047) | (271073) | (55 597) | (26178) | 10381 | 133279 | (10584) |
| Net Increase / (Decrease) in Cash held for the Year | (23245) | 381 | (2206) | 15053 | (110 147) | (399550) | (57 721) | (26178) | (5889) | 251 | (16761) |
| Cash Backing / Surplus (Deficit) Reconciliation | (24779) | (19235) | 27475 | 25813 | (222 865) | (1003 300) | 154529 | 56528 | (173) | 186251 | (860) |
| Cash Coverage Ratio | (1.0) | . 5 | 4.3 | 1.7 | (4.1) | (2.4) | (3.3) | (2.0) | . 9 | 13.1 | (1.5) |
| STATEMENT OF OPERATING PERFORMANCE Revenue |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 1.2\% | .6\% | (7.7\%) | 26.4\% | (1.1\%) | (11.3\%) | (3.7\%) | 11.0\% | .5\% | 11.8\% | .0\% |
| \% Increase in Property Rates Revenue | .0\% | 51.7\% | 5.3\% | 23.4\% | (5.8\%) | . 0 | (2.2\%) | 107.8\% | 7.3\% | 10.9\% | 6.0\% |
| \% Increase in Electricity Revenue | .0\% | (55.1\%) | 8.4\% | .0\% | 4.0\% | .0\% | (18.4\%) | .0\% | (1.8\%) | .0\% | (48.7\%) |
| \% Increase in Water Revenue | .0\% | . $0 \%$ | .0\% | . $0 \%$ | . $0 \%$ | 33.0\% | . $0 \%$ | .0\% | .0\% | .0\% | . $0 \%$ |
| \% Increase in Property Rates \& Service Charges | .0\% | 31.2\% | 7.2\% | 22.9\% | (.2\%) | 40.7\% | (1.8\%) | 93.1\% | 6.7\% | 9.5\% | (37.2\%) |
| \% Increase in Operating Grant Revenue | 3.1\% | 16.7\% | 1.7\% | 21.4\% | (2.7\%) | 5.0\% | (12.6\%) | 5.1\% | (.0\%) | 1.9\% | 2.1\% |
| \% Increase in Capital Grant Revenue | 4.1\% | 11.4\% | (2.8\%) | 6.7\% | (23.7\%) | 16.0\% | (9.7\%) | 16.0\% | 36.8\% | (19.9\%) | (45.8\%) |
| Collection Rate Including Other Revenue | 39.0\% | 78.6\% | 97.0\% | 158.8\% | 17.1\% | 70.9\% | 77.9\% | 87.5\% | 55.6\% | 88.5\% | 107.3\% |
| Annual Debtors Collection Rate (Payment Level \%) | 29.4\% | 66.3\% | 83.5\% | 162.3\% | 51.7\% | 68.9\% | 77.8\% | 75.9\% | 45.2\% | 28.1\% | 107.5\% |
| Current Debtors Collection Rate | 29.4\% | 66.3\% | 83.5\% | 162.3\% | 12.3\% | 68.9\% | 77.8\% | 75.9\% | 68.2\% | 28.1\% | 107.5\% |
| Outstanding Debtors to Revenue | 14.7\% | 10.2\% | 10.2\% | 20.5\% | 38.6\% | 19.6\% | 70.6\% | 7.2\% | 18.4\% | 1.8\% | 9.6\% |
| O/S Service Debtors to Revenue | 158.5\% | 28.2\% | 26.9\% | 98.1\% | 88.0\% | 64.1\% | 94.8\% | 130.9\% | 137.3\% | 60.0\% | 77.5\% |
| Expenditure |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 6.6\% | 5.9\% | 5.2\% | .5\% | 4.2\% | 7.5\% | (5.0\%) | 26.3\% | (5.6\%) | 4.5\% | 12.9\% |
| \% Increase in Employee Costs | 8.1\% | (15.9\%) | 3.1\% | 6.9\% | 11.1\% | 14.0\% | 15.8\% | 10.0\% | 8.0\% | 7.8\% | 30.1\% |
| \% Overtime measured against Employee Related Costs | .0\% | 1.8\% | 1.5\% | .7\% | 2.6\% | 2.0\% | .0\% | .0\% | 1.8\% | .3\% | .0\% |
| \% Increase in Electricity Bulk Purchases | .0\% | (.7\%) | 7.3\% | .0\% | 10.0\% | .0\% | (16.3\%) | .0\% | (8.9\%) | .0\% | 260.1\% |
| \% Increase in Water Bulk Purchases | .0\% | .0\% | .0\% | .0\% | .0\% | (10.1\%) | .0\% | .0\% | .0\% | .0\% | .0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 67.0\% | 52.0\% | 56.6\% | 55.4\% | 47.1\% | 65.4\% | 39.1\% | 63.9\% | 55.3\% | 50.9\% | 49.5\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 7.3\% | . $0 \%$ | 9.7\% | 19.5\% | 11.2\% | 2.3\% | 3.8\% | 5.1\% | 8.2\% | .0\% | 7.4\% |
| Debt Impairment \% of Billable Revenue | 108.2\% | 31.3\% | 3.2\% | 7.2\% | 14.0\% | 28.2\% | 1.9\% | 6.4\% | 28.9\% | 35.7\% | 17.4\% |
| \% Electricity Distribution Losses | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | .0\% | .0\% | .0\% | .0\% | .0\% | 9.0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Employee costs/Total Revenue | 65.6\% | 45.8\% | 56.2\% | 46.3\% | 41.4\% | 65.9\% | 29.5\% | 63.4\% | 54.9\% | 42.5\% | 51.9\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT <br> Capital Funding |  |  |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 71584 | 17627 | 32572 | 32681 | 32713 | 612983 | 42664 | 58056 | 60554 | 72079 | 19212 |
| Internally Funded and Other |  | 420 | 1320 | 6333 |  | 42053 | 6500 | 2074 | 725 | 30285 | 1300 |
| Grant Funding and Other | 71584 | 17207 | 31252 | 26348 | 32713 | 570930 | 36164 | 55982 | 44829 | 41794 | 17912 |
| Internally Generated Funds \% of Non Grant Funding | .0\% | 100.0\% | 100.0\% | 100.0\% | .0\% | 100.0\% | 100.0\% | 100.0\% | 4.6\% | 100.0\% | 100.0\% |
| Borrowing \% of Non Grant Funding | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 95.4\% | .0\% | .0\% |
| Grant Funding \% of Total Funding | 100.0\% | 97.6\% | 95.9\% | 80.6\% | 100.0\% | 93.1\% | 84.8\% | 96.4\% | 74.0\% | 58.0\% | 93.2\% |
| Borrowing |  |  |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability |  | 265 | 63 |  | 31200 | 328 |  |  | ${ }^{13024}$ |  | 3623 |
| Borrowing for the Financial Year |  |  |  |  |  |  |  |  | 15000 |  |  |
| Cost of Borrowing for the Financial Year | 30 | 1083 | 50 | 2100 | 2809 | 25139 | 4000 |  | 3157 | 200 | 2454 |
| Total Cost of Debt as a \% of Total Borrowing Liability | .0\% | 408.7\% | 78.9\% | .0\% | 9.0\% | 7666.2\% | .0\% | .0\% | 24.2\% | .0\% | 67.7\% |
| Financing Cost \% of Asset Base | .0\% | .4\% | .0\% | 1.1\% | .5\% | .4\% | . $3 \%$ | .0\% | .7\% | .0\% | 1.2\% |
| Capital Charges \% of Operating Expenditure | .0\% | .8\% | .0\% | 1.5\% | .7\% | 1.7\% | 1.4\% | .0\% | 1.7\% | .1\% | 2.3\% |
| Borrowing \% of Total Assets | .0\% | 1\% | .0\% | .0\% | 5.1\% | .0\% | .0\% | .0\% | 2.9\% | .0\% | 1.7\% |
| Capital Charges to Own Revenue | .1\% | 1.7\% | .0\% | 4.3\% | 1.5\% | 5.6\% | 1.6\% | .0\% | 10.0\% | .5\% | 9.2\% |
| Borrowed Funding of own Capital Expenditure | .0\% | .0\% | .0\% | .0\% | .0\% | 0\% | .0\% | .0\% | 95.4\% | .0\% | 0\% |
| Gearing | .0\% | .1\% | .0\% | .0\% | 6.8\% | .0\% | .0\% | .0\% | 3.1\% | .0\% | 1.6\% |
| Current Ratio | . 7 | . 4 | 1.3 | 1.5 | ${ }^{5}$ | . 4 | 3.7 | 2.3 | 8 | 12.5 | . 5 |
| Liquidity Ratio | 1 | 1 | . 8 | 1 | 0 | 0 | . 0 | . 2 | . 2 | 12.3 | 1 |
| Finance charges and Depreciation/Total Revenue | 39.1\% | 23.3\% | 13.5\% | 11.9\% | 12.1\% | 10.4\% | 21.8\% | 12.9\% | 16.7\% | 25.0\% | 11.3\% |
| Debt coverage | 20.1 | 23.5 | 15.5 | 6.9 | 53.0 | 92.0 | 47.1 | 28.7 | 6.5 | 6.3 | 3.4 |
| Capital Programme |  |  |  |  |  |  |  |  |  |  |  |
| Capital Appropriations Trading Services |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services | 11140 | 6030 | 5120 | 5332 | - |  | 12534 | 9643 | 1350 | 16200 | 300 |
| Total Appropriation - Electricity Infrastructure | 11140 | 6030 | 5000 | 5332 |  |  | 12534 | 4792 |  | 15000 |  |
| Total Appropriation - Water Infrastructure |  |  |  |  |  |  |  |  |  |  |  |
| Total Appropriation - Waste Water Management |  |  |  |  |  |  |  |  |  |  |  |
| Total Appropriation - Waste Management |  |  | 120 |  |  |  |  | 4851 | 1350 | 1200 | 300 |
| Economic and Environmental | 58284 | 11247 | 26252 | 19631 | 32713 |  | 12393 | 35537 | 6055 | 52699 | 12112 |
| Total Appropriation - Planning and Development |  | 70 | 26252 | 15 |  |  |  |  | 800 | 5875 |  |
| Total Appropriation - Road Transport | 58284 | 11177 |  | 19616 | 32713 |  | 12393 | 35537 | 5255 | 46824 | 12112 |
| Total Appropriation - Environmental Protection |  |  |  |  |  |  |  |  |  |  |  |
| Governance and Administration | 2160 | 300 | 1200 | 4318 |  | 612983 |  | 2074 | 15000 | 2590 |  |
| Community and Public Safety |  | 50 |  | 3400 | - |  | 11237 | 10801 | 38149 | 590 | 6800 |
| Other <br> \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  | 6500 |  |  |  |  |
| Trading Services | 15.6\% | 34.2\% | 15.7\% | 16.3\% | .0\% | .0\% | 29.4\% | 16.6\% | 2.2\% | 22.5\% | 1.6\% |
| \% of Capital Budget - Electricity Infrastructure | 15.6\% | 34.2\% | 15.4\% | 16.3\% | .0\% | .0\% | 29.4\% | 8.3\% | .0\% | 20.8\% | 0\% |
| \% of Capital Budget - Water Infrastructure | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% of Capital Budget - Waste Water Management | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | . $0 \%$ |
| \% of Capital Budget - Waste Management | .0\% | .0\% | .4\% | .0\% | .0\% | .0\% | .0\% | 8.4\% | 2.2\% | 1.7\% | 1.6\% |
| Economic and Environmental | 81.4\% | 63.\%\% | 80.6\% | 60.1\% | 100.0\% | .0\% | 29.0\% | 61.2\% | 10.0\% | 73.1\% | 63.0\% |
| \% of Capital Budget - Planning and Development | .0\% | .4\% | 80.6\% | .0\% | .0\% | .0\% | .0\% | .0\% | 1.3\% | 8.2\% | .0\% |
| \% of Capital Budget-Road Transport | 81.4\% | 63.4\% | .0\% | 60.0\% | 100.0\% | .0\% | 29.0\% | 61.2\% | 8.7\% | 65.0\% | 63.0\% |
| \% of Capital Budget - Environmental Protection | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Governance and Administration | 3.0\% | 1.7\% | 3.7\% | 13.2\% | .0\% | 100.0\% | . $0 \%$ | 3.6\% | 24.8\% | 3.6\% | .0\% |
| Community and Public Safety | .0\% | .3\% | .0\% | 10.4\% | .0\% | .0\% | 26.3\% | 18.6\% | 63.0\% | .8\% | 35.4\% |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 15.2\% | .0\% | .0\% | .0\% | .0\% |
| Asset Management |  |  |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 918894 | 269895 | 462103 | 185133 | 607574 | 5828885 | 1378561 | 513332 | 447292 | 432598 | 208611 |
| Capital Asset Renewal |  |  |  | 5016 |  | 139516 |  | 9145 | 7530 | 26827 |  |
| Operational Repairs \& Maintenance | 1774 | 7285 | 10954 | 1810 | 7500 | 31242 | 22239 | 4500 | 6259 | 5271 | 8000 |
| Asset Renewal \% of Depreciation | .0\% | .0\% | .0\% | 33.3\% | .0\% | 130.6\% | .0\% | 38.7\% | 31.7\% | 58.6\% | .0\% |
| R\&M \% of PPE | .2\% | 2.7\% | 2.4\% | 1.0\% | 1.2\% | .5\% | 1.6\% | .9\% | 1.4\% | 1.2\% | 3.8\% |
| Asset Renewal and R\&M as a \% of PPE | .2\% | 2.7\% | 2.4\% | 3.7\% | 1.2\% | 2.9\% | 1.6\% | 2.7\% | 3.1\% | 7.4\% | 3.8\% |
| Depreciation as \% of Asset Base | 12.3\% | 9.3\% | 6.1\% | 8.1\% | 6.7\% | 1.8\% | 4.4\% | 4.6\% | 5.3\% | 10.6\% | 4.8\% |
| Repairs \& Maintenance/Total Revenue | .6\% | 6.6\% | 5.3\% | 1.3\% | 2.1\% | 2.5\% | 7.5\% | 2.5\% | 4.0\% | 2.9\% | 8.7\% |

Summarised Outcome: Municipal Budget and Bench


Summarised Outcome: Municipal Budget and Bench

|  | EC139 <br> Enoch <br> Mgijima (M) | DC13 <br> Chris <br> Hani (M) | $\begin{aligned} & \text { EC141 } \\ & \text { Elundini } \\ & \text { (L) } \end{aligned}$ | $\begin{aligned} & \text { EC142 } \\ & \text { Senqu } \\ & \text { (M) } \end{aligned}$ | EC145 <br> Walter <br> Sisulu (L) | DC14 <br> Joe Gqabi (H) | $\begin{aligned} & \hline \text { EC153 } \\ & \text { Ngquza } \\ & \text { Hills (L) } \end{aligned}$ | EC154 <br> Port St <br> Johns (M) | EC155 <br> Nyandeni <br> (L) | $\begin{array}{\|l} \hline \text { EC156 } \\ \text { Mhlontlo } \\ \text { (L) } \end{array}$ | EC157 <br> King Sabata Dalindyebo (H) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R R thousands | 663964 | 937496 | 277117 | 224204 | 256336 | 559015 | 315789 | 178037 | 357224 | 227183 | 1129404 |
| Total Operating Expenditure | 717010 | 1206257 | 333826 | 236264 | 238205 | 568824 | 310625 | 218135 | 334624 | 313679 | 1125406 |
| Operating Performance Surplus I (Deficit) | (53 046) | (268761) | (56709) | (12060) | 18131 | (9810) | 5164 | (40 097) | 22600 | (86496) | 3998 |
| Cash and Cash Equivalents at the Year End | (1616) | (502019) | 107911 | 206321 | 21747 | 5016 | 126565 | 56298 | 117931 | 5193 | 194454 |
| Net Increase / (Decrease) in Cash held for the Year | (75 116) | (647 319) | (7868) | (21271) | 89 | 1807 | 8143 | 6298 | (16 389) | 12007 | 54792 |
| Cash Backing / Surplus (Deficit) Reconciliation | 375264 | 408563 | 102702 | 30631 | (180 714) | 28084 | 324426 | 110252 | 115022 | 57017 | 79000 |
| Cash Coverage Ratio | (.) | (6.4) | 5.2 | 13.1 | 1.3 | . 1 | 7.0 | 4.9 | 5.7 | 3.6 | 2.4 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | (.6\%) | (9.8\%) | (20.1\%) | 8.9\% | 17.1\% | 9.8\% | 2.1\% | 2.3\% | 7.2\% | 15.2\% | 6.2\% |
| \% Increase in Property Rates Revenue | 5.0\% | .0\% | 50.3\% | 6.0\% | 50.2\% | .0\% | (3.4\%) | (28.1\%) | 22.3\% | 130.2\% | 1.6\% |
| \% Increase in Electricity Revenue | 2.9\% | .0\% | 6.8\% | 30.6\% | 17.7\% | .0\% | .0\% | .0\% | .0\% | .0\% | 7.7\% |
| \% Increase in Water Revenue | .0\% | 17.8\% | 0\% | .0\% | . $0 \%$ | 8.2\% | . $0 \%$ | .0\% | .0\% | . $0 \%$ | .0\% |
| \% Increase in Property Rates \& Service Charges | 3.2\% | 24.2\% | 24.6\% | 37.7\% | 33.4\% | 18.1\% | (3.0\%) | (20.2\%) | (15.4\%) | 114.4\% | 4.9\% |
| \% Increase in Operating Grant Revenue | (4.3\%) | (4.7\%) | 2.7\% | 3.4\% | (15.4\%) | 3.6\% | 8.1\% | 9.5\% | 4.8\% | 4.8\% | 9.6\% |
| \% Increase in Capital Grant Revenue | (100.0\%) | (8.2\%) | (3.5\%) | 6.4\% | (36.5\%) | (17.6\%) | 13.4\% | 38.3\% | 1.5\% | 6.1\% | 132.8\% |
| Collection Rate Including Other Revenue | 80.8\% | 44.6\% | 73.1\% | 86.0\% | 98.0\% | 35.8\% | 122.1\% | 88.6\% | 99.0\% | 98.8\% | 93.6\% |
| Annual Debtors Collection Rate (Payment Level \%) | 77.3\% | 32.4\% | 56.8\% | 68.3\% | 92.7\% | 33.9\% | 41.3\% | 30.3\% | 43.8\% | 82.0\% | 90.3\% |
| Current Debtors Collection Rate | 77.3\% | 32.4\% | 56.8\% | 68.3\% | 92.7\% | 33.9\% | 54.3\% | 51.3\% | 43.8\% | 82.0\% | 90.3\% |
| Outstanding Debtors to Revenue | 64.6\% | 40.7\% | 21.4\% | 11.7\% | 30.6\% | 26.4\% | 42.9\% | 9.2\% | 4.7\% | 12.8\% | 7.6\% |
| $0 /$ Service Debtors to Revenue | 108.5\% | 163.9\% | 89.6\% | 44.3\% | 46.6\% | 91.9\% | 431.9\% | 163.8\% | 309.6\% | 129.2\% | 11.7\% |
| Expenditure |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 6.5\% | (6.2\%) | 1.5\% | 7.3\% | 4.0\% | 9.8\% | (18.1\%) | (20.1\%) | 6.3\% | 89.9\% | (5.4\%) |
| \% Increase in Employee Costs | 9.1\% | (11.6\%) | 8.0\% | 1.7\% | 8.7\% | 9.3\% | 12.2\% | (3\%) | 3.9\% | 45.5\% | 4.8\% |
| \% Overime measured against Employee Related Costs | 3.8\% | .0\% | .0\% | .2\% | 1.6\% | 3.8\% | .0\% | .8\% | 4.9\% | .0\% | 3.7\% |
| \% Increase in Electricity Bulk Purchases | 28.8\% | .0\% | 7.3\% | 14.9\% | 8.2\% | .0\% | (100.0\%) | .0\% | 0\% | .0\% | 7.3\% |
| \% Increase in Water Bulk Purchases | .0\% | 5.0\% | .0\% | .0\% | .0\% | 11.1\% | .0\% | .0\% | .0\% | .0\% | 0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 39.9\% | 35.7\% | 35.6\% | 41.7\% | 43.5\% | 46.0\% | 55.1\% | 42.4\% | 49.4\% | 44.2\% | 43.5\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 6.1\% | 14.3\% | 29.8\% | 13.5\% | 2.3\% | 22.7\% | .8\% | 7.6\% | 18.8\% | 11.1\% | 5.7\% |
| Debt Impairment \% of Billable Revenue | 5.7\% | 85.9\% | 11.8\% | 8.4\% | 1.5\% | 46.7\% | 28.7\% | 84.4\% | 58.9\% | .0\% | 4.0\% |
| \% Electricity Distribution Losses | . $0 \%$ | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Employee costs/Total Revenue | 40.1\% | 32.9\% | 35.6\% | 38.9\% | 37.1\% | 36.6\% | 45.4\% | 40.0\% | 38.3\% | 41.8\% | 39.2\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT <br> Capital Funding |  |  |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 61196 | 551919 | 86897 | 77567 | 25601 | 225522 | 134490 | 93734 | 118969 | 62611 | 418201 |
| Internally Funded and Other | 4700 | 80000 | 19102 | 32717 | 1800 | 6437 | 55164 | 7314 | 22700 | 19217 | 3998 |
| Grant Funding and Other | 56496 | 471919 | 67795 | 44850 | 23801 | 219085 | 79326 | 86420 | 96269 | 43394 | 314203 |
| Internally Generated Funds \% of Non Grant Funding | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 3.8\% |
| Borrowing \% of Non Grant Funding | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 96.2\% |
| Grant Funding \% of Total Funding Borrowing | 92.3\% | 85.5\% | 78.0\% | 57.8\% | 93.0\% | 97.1\% | 59.0\% | 92.2\% | 80.9\% | 69.3\% | 75.1\% |
| (30rrowing |  |  | 335 | 9505 | 286 | 9562 | 7056 | 2104 |  |  | 147583 |
| Borrowing for the Financial Year |  |  |  |  |  |  |  |  |  |  | 100000 |
| Cost of Borrowing for the Financial Year | 154 | 1260 | 53 | 4004 | 670 | 9283 | 1869 | 368 |  |  | 83265 |
| Total Cost of Debt as a \% of Total Borrowing Liability | .0\% | .0\% | 15.9\% | 42.1\% | 29.3\% | 97.1\% | 26.5\% | 17.5\% | .0\% | . $0 \%$ | 56.4\% |
| Financing Cost \% of Asset Base | .0\% | .0\% | .0\% | .9\% | .1\% | .5\% | .3\% | .1\% | .0\% | .0\% | 3.3\% |
| Capital Charges \% of Operating Expenditure | .0\% | .1\% | .0\% | 1.7\% | .3\% | 1.6\% | .6\% | .2\% | .0\% | .0\% | 7.4\% |
| Borrowing \% of Total Assets | .0\% | .0\% | .1\% | 2.2\% | .5\% | .5\% | 1.2\% | .5\% | .4\% | .0\% | 5.9\% |
| Capital Charges to Own Revenue | .0\% | .4\% | .1\% | 5.0\% | .3\% | 4.9\% | 2.2\% | 1.1\% | .0\% | .0\% | 10.3\% |
| Borrowed Funding of own Capital Expenditure | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | 0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Gearing | .0\% | .0\% | .1\% | 1.5\% | .6\% | .5\% | .6\% | .4\% | .3\% | .0\% | 5.7\% |
| Current Ratio | 3.4 | 6.4 | 3.6 | 7.1 | . 3 | 3.8 | 4.8 | 3.3 | 4.8 | 2.1 | 1.1 |
| Liquidity Ratio | 8 | 3.0 | 2.3 | 6.2 | . 0 | . 1 | 2.6 | 2.9 | 4.1 | 1.1 | . 7 |
| Finance charges and Depreciation/Total Revenue | 4.2\% | 15.1\% | 17.7\% | 11.4\% | 6.7\% | 9.5\% | 13.4\% | 23.6\% | 15.3\% | 43.4\% | 9.6\% |
| Debt coverage | 38.7 | 9.8 | 28.1 | 4.5 | 23.4 | 9.8 | 2.0 | 11.5 | 12.1 | 11.5 | 8.7 |
| Capital Programme |  |  |  |  |  |  |  |  |  |  |  |
| Capital Appropriations Trading Services |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services | 6162 | 471919 | 4125 | 33168 | 5241 | 68320 | 28000 |  | 16515 | 2300 | 44065 |
| Total Appropriation - Electricity Infrastructure | 6162 |  | 3195 | 10067 | 5241 |  | 28000 |  |  |  | 43856 |
| Total Appropriation - Water Infrastructure |  | 471919 |  |  |  | 48320 |  |  |  |  |  |
| Total Appropriation - Waste Water Management |  |  |  |  |  | 20000 |  |  |  |  |  |
| Total Appropriation - Waste Management |  |  | 930 | 23101 |  |  |  |  | 16515 | 2300 | 209 |
| Economic and Environmental | 33334 |  | 76210 | 25714 | 18580 | 151477 | 83848 | 89595 | 91854 | 57107 | 88145 |
| Total Appropriation - Planning and Development | 4600 |  | 1600 | 150 |  | 150795 |  | 450 |  | 4315 | 88 |
| Total Appropriation - Road Transport | 28734 |  | 74610 | 25564 | 18580 |  | 83848 | 89145 | 91854 | 52792 | 88057 |
| Total Appropriation - Environmental Protection |  |  |  |  |  | 682 |  |  |  |  |  |
| Governance and Administration | 1500 | 80000 | 5116 | 7103 | 1760 | 2670 | 13997 | 1718 | 10600 | 3144 | 103382 |
| Community and Public Safety | 20200 |  | 1447 | 11582 | 20 | 3055 | 8645 | 2422 |  | 60 | 182609 |
| Other <br> \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services | 10.1\% | 85.5\% | 4.7\% | 42.8\% | 20.5\% | 30.3\% | 20.8\% | .0\% | 13.9\% | 3.7\% | 10.5\% |
| \% of Capital Budget - Electricity Infrastructure | 10.1\% | .0\% | 3.7\% | 13.0\% | 20.5\% | . $0 \%$ | 20.8\% | .0\% | .0\% | .0\% | 10.5\% |
| \% of Capital Budget - Water Infrastructure | .0\% | 85.5\% | .0\% | .0\% | .0\% | 21.4\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% of Capital Budget - Waste Water Management | .0\% | .0\% | .0\% | .0\% | .0\% | 8.9\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% of Capital Budget - Waste Management | .0\% | .0\% | 1.1\% | 29.8\% | .0\% | .0\% | .0\% | .0\% | 13.9\% | 3.7\% | .0\% |
| Economic and Environmental | 54.5\% | .0\% | 87.7\% | 33.2\% | 72.6\% | 67.2\% | 62.3\% | 95.6\% | 77.2\% | 91.2\% | 21.1\% |
| \% of Capital Budget - Planning and Development | 7.5\% | .0\% | 1.8\% | .2\% | .0\% | 66.9\% | .0\% | .5\% | .0\% | 6.9\% | .0\% |
| \% of Capital Budget-Road Transport | 47.0\% | .0\% | 85.9\% | 33.0\% | 72.6\% | .0\% | 62.3\% | 95.1\% | 77.2\% | 84.3\% | 21.1\% |
| \% of Capital Budget - Environmental Protection | .0\% | .0\% | .0\% | .0\% | .0\% | .3\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Governance and Administration | 2.5\% | 14.5\% | 5.9\% | 9.2\% | 6.9\% | 1.2\% | 10.4\% | 1.8\% | 8.9\% | 5.0\% | 24.7\% |
| Community and Public Safety | 33.0\% | .0\% | 1.7\% | 14.9\% | .1\% | 1.4\% | 6.4\% | 2.6\% | .0\% | .1\% | 43.7\% |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | .0\% | .0\% |
| Asset Management |  |  |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 1445443 | 4825109 | 378257 | 426143 | 496854 | 1825020 | 570439 | 397130 | 440703 | 505467 | 2508420 |
| Capital Asset Renewal |  |  |  | 18801 |  | 151100 |  |  | 8000 | 14000 | 84881 |
| Operational Repairs \& Maintenance | 28603 | 80456 | 3188 | 10288 | 7315 | 99400 | 14472 | 9613 | 12139 | 21560 | 33537 |
| Asset Renewal \% of Depreciation | .0\% | . $0 \%$ | .0\% | 84.3\% | .0\% | 305.5\% | .0\% | .0\% | 14.7\% | 14.2\% | 107.7\% |
| R\&M \% of PPE | 2.0\% | 1.7\% | .8\% | 2.4\% | 1.5\% | 5.4\% | 2.5\% | 2.4\% | 2.8\% | 4.3\% | 1.3\% |
| Asset Renewal and R\&M as a \% of PPE | 2.0\% | 1.7\% | .8\% | 6.8\% | 1.5\% | 13.7\% | 2.5\% | 2.4\% | 4.6\% | 7.0\% | 4.7\% |
| Depreciation as \% of Asset Base | 1.9\% | 2.9\% | 12.9\% | 5.2\% | 3.3\% | 2.7\% | 7.2\% | 10.5\% | 12.4\% | 19.5\% | 3.1\% |
| Repairs \& Maintenance/Total Revenue | 4.3\% | 8.6\% | 1.2\% | 4.6\% | 2.9\% | 17.8\% | 4.6\% | 5.4\% | 3.4\% | 9.5\% | 3.0\% |

Summarised Outcome: Municipal Budget and Bench

|  |  | $\begin{array}{\|l} \hline \text { DC13 } \\ \text { Chris } \\ \text { Hani (M) } \end{array}$ |  | $\begin{aligned} & \text { EC142 } \\ & \text { Senqu } \\ & \text { (M) } \end{aligned}$ | EC145 <br> Walter <br> Sisulu (L) |  | $\begin{aligned} & \text { EC153 } \\ & \text { Ngquza } \\ & \text { Hills (L) } \end{aligned}$ | EC154 <br> Port St <br> Johns (M) | EC155 Nyandeni <br> (L) | $\begin{aligned} & \text { EC156 } \\ & \text { Mhlontlo } \end{aligned}$ (L) | EC157 <br> King Sabata Dalindyebo (H) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands <br> AVERAGE HOUSEHOLD BILLS Percentage Increases |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | .0\% | .0\% | 423.8\% | 6.0\% | 10.0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 6.0\% |
| Electricity: Basic levy | .0\% | .0\% | 3.4\% | 6.0\% | 12.0\% | .0\% | 0\% | .0\% | .0\% | .0\% | .0\% |
| Electricity: Consumption | .0\% | .0\% | .0\% | 6.0\% | 12.0\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | 7.2\% |
| Water: Basic levy | .0\% | .0\% | .0\% | .0\% | .0\% | 9\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Water: Consumption | .0\% | 6.0\% | .0\% | .0\% | .0\% | 128.3\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Sanitation | .0\% | 6.0\% | .0\% | .0\% | .0\% | 73.2\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Refuse removal | .0\% | .0\% | 5.3\% | 6.0\% | 14.0\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | 7.0\% |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | . 00 | . 00 | 327.71 | 198.38 | 274.20 | . 00 | . 00 | . 00 | . 00 | . 00 | 349.80 |
| Electricity: Basic levy | . 00 | . 00 | 133.85 | 142.80 | 126.19 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Electricity: Consumption | . 00 | . 00 | 635.87 | 1010.08 | 762.45 | . 00 | . 00 | . 00 | . 00 | . 00 | 375.20 |
| Water: Basic levy | . 00 | . 00 | . 00 | . 00 | . 00 | 80.73 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Water: Consumption | . 00 | 288.44 | . 00 | . 00 | . 00 | 205.19 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Sanitation | . 00 | 67.44 | . 00 | . 00 | . 00 | 192.56 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Refuse removal | . 00 | . 00 | 118.54 | 143.37 | 133.34 | . 00 | . 00 | . 00 | . 00 | . 00 | 224.90 |
| Other | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | . 00 | 355.87 | 1215.97 | 1494.63 | 1296.18 | 478.48 | . 00 | . 00 | . 00 | . 00 | 949.90 |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |  |  |
| Total Number of Households | 0 | 214221 | 0 | 0 | 0 | 97721 | 0 | 23732 | 0 | 0 | 67031 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |  |  |
| Water (kilolitres per household per month) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Electricity (kwh per household per month) | 0 | 0 | 0 | 50 | 0 | , | 6000000 | 0 | 0 | 50 | 0 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |  |  |
| Water (6 kiolilitres per household per month) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sanitation (free minimum level service) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Electricity/Other energy (50kwh per household per month) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | , | 5829 | 0 |
| Refuse(removed at least once a week) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2500 |  |
| Cost of Free Basic Services provided |  |  | 8228 | 571 | 10970 | 189694 |  |  |  | 8936 | 15890 |
| Water (6 kilolitres per household per month) |  |  |  |  |  | 107572 |  |  |  |  |  |
| Sanitaion (free minimum level service) |  |  |  |  |  | 82123 |  |  |  |  |  |
| Electricity/Other energy (50kwh per household per month) |  |  | 2940 | 571 | 4563 |  |  |  |  |  | 7890 |
| Refuse(removed at least once a week) |  |  | 2349 |  | 6407 |  |  |  |  |  | 8000 |
| Average Cost per Household Per Annum | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Water (6 kiolilites per household per month) | . 00 | . 00 | . 00 | . 0 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 00 |
| Sanitation (free minimum level service) | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Electricity/Other energy (50kwh per household per month) | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Refuse(removed at least once a week) | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" | . |  |  |  |  |  | - |  |  | . |  |
| Revenue cost of free services provided (excl property rates and other) |  |  |  |  |  | 146 |  |  | 2341 |  |  |
| Local Government Equitable Share | 164680 | 524527 | 138382 | 136434 | 52677 | 258283 | 227562 | 135729 | 234532 | 165930 | 292112 |

Summarised Outcome: Municipal Budget and Bench

|  | DC15 <br> OR <br> Tambo (H) | $\begin{aligned} & \left\lvert\, \begin{array}{l} \text { EC441 } \\ \text { Matatiele } \\ \text { (M) } \end{array}\right. \\ & \hline \end{aligned}$ | EC442 Umzimvubu (M) | $\begin{array}{\|l} \hline \text { EC443 } \\ \text { Mbizana } \\ \text { (M) } \end{array}$ | EC444 Ntabankulu (L) | DC44 <br> Alfred <br> Nzo (M) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Operating Revenue | 1474657 | 337614 | 334687 | 316501 | 129286 | 664086 |
| Total Operating Expenditure | 1470307 | 337612 | 273653 | 343970 | 125707 | 635482 |
| Operating Performance Surplus ( Deficit) | 4350 |  | 61034 | (27 469) | 3579 | 28603 |
| Cash and Cash Equivalents at the Year End | 706542 | 26387 | 108779 | 43362 | 21508 | 139083 |
| Net Increase / (Decrease) in Cash held for the Year | 166570 | 2550 | 66560 | 1836 | (492) | 102713 |
| Cash Backing / Surplus (Deficit) Reconciliation | 556661 | 31990 | 71368 | 64852 | 3634 | (209626) |
| Cash Coverage Ratio | 8.2 | 1.1 | 8.3 | 2.1 | 2.3 | 3.4 |
| STATEMENT OF OPERATING PERFORMANCE Revenue |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 6.3\% | 5.1\% | 8.6\% | 16.0\% | (2.6\%) | 18.9\% |
| \% Increase in Property Rates Revenue | .0\% | (31.8\%) | 5.5\% | 5.5\% | (12.0\%) | . $0 \%$ |
| \% Increase in Electricity Revenue | . $0 \%$ | 9.6\% | . $0 \%$ | 18.7\% | .0\% | . $0 \%$ |
| \% Increase in Water Revenue | (25.8\%) | .0\% | .0\% | 0\% | .0\% | 74.5\% |
| \% Increase in Property Rates \& Service Charges | 6.0\% | (9.9\%) | (6.7\%) | 12.9\% | (13.5\%) | 66.1\% |
| \% Increase in Operating Grant Revenue | 8.6\% | 11.4\% | 7.6\% | 14.9\% | 8.8\% | 14.8\% |
| \% Increase in Capital Grant Revenue | (7.0\%) | (42.3\%) | (4.3\%) | (36.3\%) | (4.7\%) | 1.8\% |
| Collection Rate Including Other Revenue | 109.9\% | 94.7\% | 100.0\% | 95.1\% | 71.7\% | 100.0\% |
| Annual Debtors Collection Rate (Payment Level \%) | 61.7\% | 85.5\% | 30.8\% | 82.6\% | 43.5\% | 69.1\% |
| Current Debtors Collection Rate | 61.7\% | 85.5\% | 30.8\% | 82.6\% | 43.5\% | 69.1\% |
| Outstanding Debtors to Revenue | 11.6\% | 7.7\% | 4.9\% | 18.4\% | 1.7\% | 3.8\% |
| $0 /$ Service Debtors to Revenue | 59.9\% | 26.1\% | 81.5\% | 94.2\% | 19.4\% | 64.4\% |
| Expenditure |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 6.3\% | 5.2\% | 9.8\% | 14.1\% | 2.4\% | 19.2\% |
| \% Increase in Employee Costs | 19.5\% | 8.3\% | 13.1\% | .3\% | 9.5\% | 7.7\% |
| \% Overtime measured against Employee Related Costs | 3.9\% | 2.1\% | .0\% | 1.2\% | .0\% | .0\% |
| \% Increase in Electricity Bulk Purchases | 0\% | (2.3\%) | .0\% | 7.3\% | .0\% | .0\% |
| \% Increase in Water Bulk Purchases | (4.1\%) | .0\% | .0\% | .0\% | .0\% | 100.0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 43.7\% | 36.1\% | 35.5\% | 36.7\% | 49.4\% | 50.2\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 3.5\% | 26.1\% | 5.9\% | 17.3\% | 22.5\% | 20.1\% |
| Debt Impairment \% of Billable Revenue | 30.8\% | 5.0\% | 24.9\% | 3.4\% | 14.3\% | 64.4\% |
| \% Electricity Distribution Losses | .0\% | .0\% | .0\% | .0\% | .0\% | . $\%$ |
| \% Water Distribution Losses | 16.9\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Employee costs/Total Revenue | 36.2\% | 33.9\% | 23.1\% | 34.1\% | 46.8\% | 40.9\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT |  |  |  |  |  |  |
| Capital Funding |  |  |  |  |  |  |
| Total Capital Budget | 1184390 | 142082 | 133825 | ${ }^{93691}$ | 78688 | 566304 |
| Internally Funded and Other | 162060 | 43647 |  | 23622 |  |  |
| Grant Funding and Other | 1022330 | 98436 | 133825 | 70069 | 78688 | 566304 |
| Internally Generated Funds \% of Non Grant Funding | 100.0\% | 100.0\% | .0\% | 100.0\% | .0\% | . $0 \%$ |
| Borrowing \% of Non Grant Funding | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Grant Funding \% of Total Funding Borrowing | 86.3\% | 69.3\% | 100.0\% | 74.8\% | 100.0\% | 100.0\% |
| Total Borrowing Liability  <br> Borrowing for the Financial Year 100 |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Cost of Borrowing for the Financial Year | 85 |  |  | 400 |  | 808 |
| Total Cost of Debt as a \% of Total Borrowing Liability | 85.0\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ |
| Financing Cost \% of Asset Base | .0\% | .0\% | .0\% | .1\% | .0\% | .0\% |
| Capital Charges \% of Operating Expenditure | .0\% | .0\% | .0\% | .1\% | .0\% | .1\% |
| Borrowing \% of Total Assets | .0\% | .0\% | .0\% | 0\% | .0\% | .0\% |
| Capital Charges to Own Revenue | .0\% | .0\% | .0\% | .5\% | .0\% | . $6 \%$ |
| Borrowed Funding of own Capital Expenditure | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Gearing | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Current Ratio | 2.6 | 1.9 | . 0 | 2.8 | 1.2 | . 4 |
| Liquidity Ratio | 2.1 | 1.2 | . 0 | 1.2 | 1.0 | . 2 |
| Finance charges and Depreciation/Total Revenue | 11.0\% | 4.6\% | 15.2\% | 15.4\% | 1.2\% | 10.7\% |
| Debt coverage | 19.5 | 8.2 | 1.8 | 6.8 | 7.1 | 7.5 |
| Capital Programme |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |
| Trading Services | 1111390 | 51190 | 41369 | 30737 | 51732 | 540448 |
| Total Appropriation - Electricity Infrastucture |  | 47610 | 33000 | 30630 | 51732 |  |
| Total Appropriation - Water Infrastructure | 1111390 |  | 8369 |  |  | 540448 |
| Total Appropriation - Waste Water Management |  |  |  |  |  |  |
| Total Appropriation - Waste Management |  | 3580 |  | 107 |  |  |
| Economic and Environmental | 23539 | 76422 | 76237 | 52011 | 22346 | 120 |
| Total Appropriation - Planning and Development | 600 | 2965 |  | 23680 |  | 120 |
| Total Appropriation - Road Transporl | 19439 | 73457 | 76237 | 28331 | 22346 |  |
| Total Appropriation - Environmental Protection | 3500 |  |  |  |  |  |
| Governance and Administration | 40512 | 12150 | 4153 | 8058 | 1609 | 22786 |
| Community and Public Safety | 8950 | 2320 | 12065 | 2885 | 3001 | 2950 |
| \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Trading Services | 93.8\% | 36.0\% | 30.9\% | 32.8\% | 65.7\% | 95.4\% |
| \% of Capital Budget - Electricity Infrastructure | .0\% | 33.5\% | 24.7\% | 32.7\% | 65.7\% | . $0 \%$ |
| \% of Capital Budget - Water Infrastructure | 93.8\% | .0\% | 6.3\% | .0\% | .0\% | 95.4\% |
| \% of Capital Budget - Waste Water Management | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% of Capital Budget - Waste Management | .0\% | 2.5\% | .0\% | .1\% | .0\% | .0\% |
| Economic and Environmental | 2.0\% | 53.8\% | 57.0\% | 55.5\% | 28.4\% | .0\% |
| \% of Capital Budget - Planning and Development | .1\% | 2.1\% | .0\% | 25.3\% | .0\% | .0\% |
| \% of Capital Budget-Road Transport | 1.6\% | 51.7\% | 57.0\% | 30.2\% | 28.4\% | .0\% |
| \% of Capital Budget - Environmental Protection | .3\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ |
| Governance and Administration | 3.4\% | 8.6\% | 3.1\% | 8.6\% | 2.0\% | 4.0\% |
| Community and Public Safety | .8\% | 1.6\% | 9.0\% | 3.1\% | 3.8\% | .5\% |
| Other | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | . $0 \%$ |
| Asset Management |  |  |  |  |  |  |
| Total Value of PPE | 10307079 | 888780 | 655967 | 748376 | 400649 | 4124062 |
| Capital Asset Renewal | 101112 |  | 53685 | 20608 |  |  |
| Operational Repairs \& Maintenance | 62812 | 12710 | 6624 | 12851 | 4050 | 48200 |
| Asset Renewal \% of Depreciation | 62.1\% | .0\% | 105.3\% | 42.5\% | .0\% | 0\% |
| R\&M \% of PPE | .6\% | 1.4\% | 1.0\% | 1.7\% | 1.0\% | 1.2\% |
| Asset Renewal and R\&M as a \% of PPE | 1.6\% | 1.4\% | 9.2\% | 4.5\% | 1.0\% | 1.2\% |
| Depreciation as \% of Asset Base | 1.6\% | 1.7\% | 7.8\% | 6.5\% | .4\% | 1.7\% |
| Repairs \& Maintenance/Total Revenue | 4.3\% | 3.8\% | 2.0\% | 4.1\% | 3.1\% | 7.3\% |

Summarised Outcome: Municipal Budget and Bench

|  |  |  | Umzimvubu (M) | $\begin{array}{\|l} \hline \text { EC443 } \\ \text { Mbizana } \\ \text { (M) } \end{array}$ |  | $\begin{aligned} & \hline \text { DC44 } \\ & \text { Alfred } \\ & \text { Nzo (M) } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands <br> AVERAGE HOUSEHOLD BILLS <br> Percentage Increases |  |  |  |  |  |  |
| Property rates | .0\% | 15 306.3\% | 5.3\% | .0\% | .0\% | .0\% |
| Electricity: Basic levy | .0\% | (79.8\%) | .0\% | .0\% | .0\% | .0\% |
| Electricity: Consumption | .0\% | (100.0\%) | .0\% | 10.3\% | .0\% | . $0 \%$ |
| Water: Basic levy | 6.0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Water: Consumption | 6.0\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ |
| Sanitation | 6.0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Refuse removal | .0\% | 7.0\% | 5.3\% | .0\% | .0\% | .0\% |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |
| Property rates | . 00 | 54814.00 | 17649.72 | . 0 | 00 | . 00 |
| Electricity: Basic levy | . 00 | 50.00 | . 00 | . 00 | . 00 | . 00 |
| Electricity: Consumption | . 00 | . 00 | . 00 | 1002159.33 | . 00 | . 00 |
| Water: Basic levy | 48.79 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Water: Consumption | 6.82 | . 00 | . 00 | . 00 | . 00 | 113.65 |
| Sanitation | 83.03 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Refuse removal | . 00 | 126.25 | 4531.60 | . 00 | . 00 | . 00 |
| Other | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | 138.64 | 54990.25 | 22181.32 | 1002159.33 | . 00 | 113.65 |
| SOCIAL PACKAGE |  |  |  |  |  |  |
| Total Number of Households | 319346 | 0 | 59000 | 0 | 0 | 255926 |
| Highest level of free service provided |  |  |  |  |  |  |
| Water (kilolitres per household per month) | 0 | 0 | 0 | 0 | 0 |  |
| Electricity (kwh per household per month) | 0 | 50 | 4155000 | 0 | 0 | 0 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |
| Water (6 kiolilites per household per month) | 108463 | 0 | 0 | 0 | 0 | 0 |
| Sanitation (free minimum level service) | 10195 | 0 | 0 | 0 | 0 | 0 |
| Electricity/Other energy (50kwh per household per month) |  | 0 | 0 | 290 | 0 | 0 |
| Refuse(removed at least once a week) |  | 0 | 0 | 0 | 0 | 0 |
| Cost of Free Basic Services provided | 690500 |  |  | 165 |  |  |
| Water (6 kilolitres per household per month) | 483350 |  |  |  |  |  |
| Sanitation (free minimum level service) | 207150 |  |  |  |  |  |
| Electricity/Other energy (50kwh per household per month) |  |  |  | 165 |  |  |
| Refuse(removed at least once a week) |  |  |  |  |  |  |
| Average Cost per Household Per Annum | 24775.14 | . 00 | . 00 | 568.26 | . 00 | . 00 |
| Water (6 kiolilites per household per month) | 4456.36 | . 00 | . 0 | . 00 | . 00 | 00 |
| Sanitation (free minimum level service) | 20318.78 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Electricity/Other energy (50kwh per household per month) | . 00 | . 00 | . 00 | 568.26 | 00 | . 00 |
| Refuse(removed at least once a week) | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" | 2687186 | - |  | - |  |  |
| Revenue cost of free services provided (excl property rates and other) |  |  |  |  |  |  |
| Local Government Equitable Share | 791526 | 207642 | 193075 | 230525 | 108982 | 510344 |

