|  | Location |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Pthousands | $\begin{aligned} & \text { MAN } \\ & \text { Mangaung } \\ & \text { (H) } \end{aligned}$ | $\begin{aligned} & \text { FS161 } \\ & \text { Letsemeng } \\ & \text { (M) } \end{aligned}$ | $\begin{aligned} & \text { FS162 } \\ & \text { Kopanong } \\ & \text { (M) } \end{aligned}$ | FS163 <br> Mohokare <br> (L) | DC16 <br> Xhariep <br> (L) | $\begin{aligned} & \text { FS181 } \\ & \text { Masilonyana } \\ & \text { (L) } \end{aligned}$ | FS182 <br> Tokologo <br> (L) | $\begin{aligned} & \hline \text { FS183 } \\ & \text { Tswelopele } \\ & \text { (M) } \end{aligned}$ | $\begin{aligned} & \text { FS184 } \\ & \text { Matjhabeng } \\ & \text { (H) } \end{aligned}$ | $\begin{aligned} & \text { FSS185 } \\ & \text { Nala } \\ & \text { (M) } \end{aligned}$ | DC18 <br> Lejweleputswa <br> (L) | FS191 <br> Setsoto <br> (M) |
| Total Operating Revenue | 6304424 | 138585 | 230265 | 186531 | 65268 | 274411 | 106167 | 150219 | 2490298 | 345021 | 128709 | 450084 |
| Total Operating Expenditure | 6303844 | 180147 | 385767 | 20183 | 65268 | 272760 | 105662 | 180781 | 2415436 | 446577 | 136613 | 658107 |
| Operating Periormance Surplus ( (Deficit) | 580 | (41 562) | (155 502) | (14652) |  | 1651 | 505 | (30 562) | 74862 | (101556) | (7904) | (208023) |
| Cash and Cash Equivalents at the Year End | 396634 | 2982 | (96966) | 218 | 0 | 13811 | (8069) | (1013) | (1992) | (36632) | 20045 | 7840 |
| Net Increase / (Decrease) in Cash held for the Year | (40 843) | 2700 | $(97878)$ | (683) |  | ${ }^{13161}$ | (12835) | (8929) | 2884 | (36632) | ${ }^{(9782)}$ | 9089 |
| Cash Backing / Surplus (Deficit) Reconciliation | 129119 | 7243 | (281539) | 512 | (9160) | 59526 | (36936) | 3550 | 16219 | (218299) | 28855 | 90592 |
| Cash Coverage Ratio | . 9 | . 3 | (4.3) | . 0 | , | . 8 | (1.0) | (.1) | (.0) | (1.2) | 2.0 | . 3 |
| STATEMENT OF OPERATING PERFORMANCE Revenue |  |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 5\% | 3.9\% | (6.4\%) | 10.0\% | 12.9\% | 6.4\% | 18.0\% | 6.2\% | 7.1\% | 4.1\% | 5.0\% | 10.1\% |
| \% Increase in Property Rates Revenue | 2.2\% | 8.6\% | 14.7\% | 6.4\% | . $0 \%$ | 5.3\% | (.0\%) | 6.4\% | 5.3\% | 6.8\% | .0\% | 15.6\% |
| \% Increase in Electricity Revenue | 6.0\% | 6.8\% | (.2\%) | 5.8\% | .0\% | 5.3\% | 8.5\% | 6.4\% | 7.3\% | (.9\%) | .0\% | 14.5\% |
| \% Increase in Water Revenue | (5.9\%) | . $0 \%$ | (46.4\%) | 12.2\% | .0\% | 5.3\% | 22.0\% | 6.4\% | 5.3\% | .2\% | .0\% | 8.2\% |
| \% Increase in Property Rates \& Service Charges | 2.3\% | 1.8\% | (6.4\%) | 7.6\% | . $0 \%$ | 5.3\% | 25.2\% | 6.4\% | 6.2\% | .8\% | .0\% | 11.7\% |
| \% Increase in Operating Grant Revenue | ${ }^{\text {(3.3\%) }}$ | 17.2\% | 15.1\% | 12.6\% | 13.2\% | 13.0\% | 10.3\% | 11.8\% | ${ }^{13.4 \%}$ | 15.8\% | 4.5\% | 8.2\% |
| \% Increase in Capital Grant Revenue | 6.9\% | 6.6\% | (23.1\%) | 53.4\% | (100.0\%) | (33.6\%) | 73.9\% | (53.9\%) | 4.6\% | (20.1\%) | .0\% | (25.0\%) |
| Collection Rate Including Other Revenue | 83.8\% | 74.5\% | 22.0\% | 56.0\% | 100.0\% | 63.1\% | 54.6\% | 86.0\% | 63.7\% | 71.7\% | 100.4\% | 71.6\% |
| Annual Debtors Collection Rate (Payment Level \%) | 80.8\% | 72.3\% | 20.6\% | 47.6\% | .0\% | 62.6\% | 53.3\% | 84.5\% | 63.4\% | 70.1\% | .0\% | 69.6\% |
| Current Detorors Collection Rate | 837\% | 72.3\% | 20.6\% | 47.6\% | .0\% | 62.6\% | 53.3\% | 84.5\% | 63.4\% | 70.1\% | .0\% | 69.6\% |
| Outstanding Debtors to Revenue | 56.1\% | 18.3\% | 15.5\% | 29.1\% | 3.1\% | 115.6\% | 46.3\% | 23.3\% | 163.8\% | 1.1\% | . $4 \%$ | 61.0\% |
| O/S Service Debtors to Revenue | 73.5\% | 35.8\% | 26.4\% | 73.5\% | .0\% | 201.0\% | 127.4\% | 46.5\% | 256.0\% | 2.0\% | .0\% | 116.1\% |
| \% Increase in Total Operating Expenditure | 2.5\% | 9.6\% | 15.2\% | 19.1\% | 12.6\% | 10.8\% | 17.4\% | 8.5\% | 4.0\% | 3.9\% | 11.4\% | 60.7\% |
| \% Increase in Employee Costs | 14.1\% | 5.1\% | 5.2\% | 11.1\% | 9.2\% | 5.3\% | 7.1\% | 7.6\% | 8.0\% | 6.8\% | 18.7\% | 13.4\% |
| \% Overtime measured against Employee Related Costs | 4.2\% | 4.7\% | 1.4\% | 5.0\% | .0\% | 3.2\% | 7.1\% | 3.1\% | 6.1\% | 4.7\% | .0\% | 1.3\% |
| \% Increase in Electricity Bulk Purchases | ${ }^{6.7 \%}$ | 33.5\% | .7\% | 18.1\% | .0\% | 8.9\% | 11.2\% | .1\% | 7.3\% | (100.0\%) | .0\% | 4.0\% |
| \% Increase in Water Bulk Purchases | 6.6\% | (59.0\%) | 13.6\% | . $0 \%$ | . $0 \%$ | (47.4\%) | $9100.0 \%$ | 6.1\% | 9.0\% | (100.0\%) | .0\% | . $0 \%$ |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 35.1\% | 41.9\% | 40.3\% | 49.1\% | 66.6\% | 48.6\% | 40.1\% | 42.8\% | 34.3\% | 43.5\% | 63.3\% | 57.2\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 14.7\% | .0\% | .0\% | 4.6\% | 9.4\% | 2.0\% | 6.6\% | .0\% | 4.9\% | 8.1\% | 7.3\% | .1\% |
| Debt Impairment \% of Billable Revenue | 7.4\% | 32.5\% | 30.5\% | 30.7\% | .0\% | 32.5\% | 2.6\% | 8.1\% | 8.9\% | 19.5\% | .0\% | 23.7\% |
| \% Electricity Distribution Losses | 7.5\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | 39.9\% | .0\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | 0\% | .0\% | .0\% | .0\% | . $0 \%$ |
| Employee costs/Total Revenue | 30.9\% | 37.3\% | 48.9\% | 38.6\% | 64.9\% | 34.3\% | 38.7\% | 42.3\% | 29.4\% | 43.4\% | 64.6\% | 46.1\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 1130454 | 49949 | 44201 | 96599 | 281 | 35180 | 125586 | 22672 | 163406 | 33406 | 4745 | 129720 |
| Interally Funded and Other | 118771 |  |  | 776 |  | 1160 | 500 | 27 |  | 1000 | 4745 | 28254 |
| Grant Funding and Other | 978495 | 49949 | 44201 | 95823 | 281 | 34020 | 125086 | 22645 | 163406 | 32406 |  | 101466 |
| Internaly Generated Funds \% of Non Grant Funding | 78.2\% | .0\% | .0\% | 100.0\% | .0\% | 100.0\% | 100.0\% | 100.0\% | .0\% | 100.0\% | 100.0\% | 100.0\% |
| Borrowing \% of Non Grant Funding | 21.8\% | .0\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | .0\% |
| Grant Funding \% of Total Funding | 86.6\% | 100.0\% | 100.0\% | 9.2\% | 100.0\% | 96.7\% | ${ }^{99.6 \%}$ | 99.9\% | 100.0\% | 97.0\% | .0\% | 78.2\% |
| ${ }^{\text {Toratamial Borrowing Liability }}$ | 1560962 |  |  | 33093 |  | 1015 | 111 | 15060 |  |  | 9835 | 10500 |
| Borrowing tor the Financial Year | 33188 |  |  |  |  |  |  |  |  |  |  |  |
| Cost of Borrowing for the Financial Year | 240504 | 53 |  | 4879 |  | 2189 | 420 | ${ }^{3788}$ | 133865 | 15000 | 3488 | 5600 |
| Total Cost of Debt as a \% of Total Borrowing Liability | 15.4\% | .0\% | .0\% | 14.7\% | .0\% | 215.7\% | 378.7\% | 25.2\% | .0\% | .0\% | 35.5\% | 53.3\% |
| Financing Cost \% of Asset Base | 1.5\% | .0\% | .0\% | .9\% | .0\% | .3\% | .1\% | .7\% | 3.0\% | .8\% | 5.8\%\% | . $2 \%$ |
| Capital Charges \% of Operating Expenditure | 3.8\% | .0\% | .0\% | 2.4\% | .0\% | .8\% | . $4 \%$ | 2.1\% | 5.5\% | 3.4\% | 2.6\% | .9\% |
| Borrowing \% of Total Assets | 9.9\% | .0\% | .0\% | 6.0\% | .0\% | .1\% | .0\% | 2.6\% | .0\% | . $0 \%$ | 16.4\% | . ${ }^{3 \%}$ |
| Capital Charges to Own Revenue | 4.5\% | .1\% | .0\% | 4.1\% | .0\% | 1.3\% | . $8 \%$ | 4.7\% | 6.6\% | 6.7\% | 106.9\% | 2.1\% |
| Borrowed Funding of own Capital Expenditure | . $0 \%$ | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | .0\% | .0\% |
| Gearing | 9.2\% | .0\% | .0\% | 6.0\% | .0\% | .1\% | .0\% | 2.6\% | .0\% | .0\% | 4.4\% | .3\% |
| Current Ratio | 1.8 | 2.3 | 1 | 1.4 | 3 | 2.2 | 9 | 1.2 | 1.6 | 4 | 3.4 | 2.3 |
| Liquidity Patio | . 2 | 1 | . 0 | 5 | . ${ }^{2}$ | . ${ }^{\circ}$ | . $0^{\circ}$ | - 1 | .$^{1}$ | 23.38 | ${ }^{3.3}$ | [ $\quad$ 53\% ${ }^{\text {5 }}$ |
| Finance charges and Depreciation/Total Revenue | 8.7\% | 24.4\% | 28.2\% | 19.6\% | 2.5\% | 10.7\% | 2.5\% | 19.3\% | 10.8\% | 23.1\% | 4.6\% | - $\begin{array}{r}53.7 \% \\ 87\end{array}$ |
| Debt coverage Capital Programme | 23.7 | 16.5 | 27.0 | 24.8 |  | 35.4 | 6.3 | 33.0 | 14.6 | 8.5 |  | 8.7 |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services | 437040 | 27586 | 33969 | 84866 |  | 24603 | 111329 | 10995 | 99765 | 4195 |  | 115667 |
| Total Appropriation - Electricity Infrastucture | 96647 |  | 2000 | 593 |  | 1000 | 3100 |  | 12912 | 3300 |  | 6630 |
| Total Appropriation - Water Infrastucture | 143287 | 20000 | 25718 | 78506 |  | 14233 | 108229 | 22 | 86853 | ${ }^{66}$ |  | 108162 |
| Total Appropriation - Waste Water Management | $\begin{array}{r}157809 \\ \hline 3929\end{array}$ | 498 |  | 2423 <br> 334 |  | 6770 |  | 10973 |  | ${ }^{829}$ |  | 400 |
| Total Appropriation -Waste Management | ${ }^{39} 296$ | 7089 | 6251 | 3344 |  | 2600 |  |  |  |  |  | 475 |
| Economic and Environmental | 380415 | 8594 | 9332 | 9975 |  | 5132 | 12966 | 3593 | ${ }^{21223}$ | ${ }^{23} 025$ | 50 50 | 499 |
| Total Appropriation - Planning and Development | 53271 |  |  | 94 |  | 1000 |  |  | 2235 | 1100 | 50 | 94 |
| Total Appropriation - Road Transport <br> Total Appropriation - Environmental Protection | 327144 | 8594 | ${ }^{9} 332$ | 9881 |  | 4132 | 12966 | 3593 | 18988 | 21925 |  | 405 |
| Governance and Administration | 64945 |  |  | 670 | 281 | 1221 | 500 | 5 |  | 1000 | 4595 | 1564 |
| Community and Public Safety | 244355 | 13769 | 900 | 1087 |  | 4224 | 790 | 8079 | 42418 | 3731 <br> 1455 | 100 | 11990 |
| \% Capital Appropriations measured against Total Capital | 3700 |  |  |  |  |  |  |  |  | 1455 |  |  |
| Trading Services | 38.7\% | 55.2\% | 76.9\% | 87.9\% | .0\% | 69.9\% | 88.6\% | 48.5\% | 61.1\% | 12.6\% | .0\% | 89.2\% |
| \% of Capital Budget - Electricity Infrastucture | 8.5\% | . $0 \%$ | 4.5\% | .6\% | .0\% | 2.8\% | 2.5\% | .0\% | 7.9\% | 9.9\% | .0\% | 5.1\% |
| \% of Capital Budget - Water infrastucture | 12.7\% | 40.0\% | 58.2\% | 81,3\% | .0\% | 40.5\% | 86.2\% | .1\% | 53.2\% | .2\% | .0\% | 83.4\% |
| \% of Capital Budget - Waste Water Management | 14.0\% | 1.0\% | .0\% | ${ }^{2.5 \%}$ | .0\% | 19.2\% | .0\% | 48.4\% | . $0 \%$ | 2.5\% | .0\% | .3\% |
| \% of Capital Budget - Waste Management | 3.5\% | 14.2\% | 14.1\% | 3.5\% | .0\% | 7.4\% | .0\% | .0\% | .0\% | .0\% | .0\% | . $4 \%$ |
| Economic and Environmental | 33.7\% | 17.2\% | ${ }^{21.1 \%}$ | 10.3\% | .0\% | 14.6\% | 10.3\% | 15.8\% | 13.0\% | ${ }_{\text {cke }}^{68.9 \%}$ | ${ }_{1.19}^{1.1 \%}$ | . $4 \%$ |
| \% of Capital Budget - Planning and Development | 4.7\% | .0\% | .0\% | .1\% | .0\% | 2.8\% | . $0 \%$ | .0\% | 1.4\% | 3.3\% | 1.1\% | .1\% |
| \% of Capital Budget - Road Transport | 28.9\% | 17.2\% | 21.1\% | 10.2\% | .0\% | 11.7\% | 10.3\% | 15.8\% | 11.6\% | 65.6\% | .0\% | .3\% |
| \% of Capital Budget - Environmental Protection | . $07 \%$ | .0\% | .0\% | . 78 | .0\% | . $0 \%$ | . $0 \%$ | . ${ }^{.0 \%}$ | .0\% | . $00 \%$ | .0\% | .0\% |
| Governance and Administration | 5.7\% | .0\% | .0\% | .7\% | 100.0\% | 3.5\% | .4\% | .0\% | .0\% | 3.0\% | 96.8\% | 1.2\% |
| Community and Public Safety | 21.6\% | 27.6\% | 2.0\% | 1.1\% | .0\% | 12.0\% | .6\% | 35.6\% | 26.0\% | 11.2\% | 2.1\% | ${ }^{9.2 \%}$ |
| Other | .3\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 4.4\% | .0\% | .0\% |
| Asset Management |  |  |  |  |  |  |  |  |  |  |  |  |
| ${ }^{\text {Total Value of PPE }}$ | 15718972 573678 | 672769 | 93049 | 553374 | 18257 | 712610 4129 | 677219 1375 | 570000 | 4517977 <br> 16306 | 1872993 | 60066 | 3116120 |
| Capital Asset Renewal | 573678 |  |  |  |  | 4129 | ${ }^{13757}$ |  |  |  |  |  |
| Operational Reparis \& Maintenance | 711778 | 5181 | ${ }^{3565}$ | 7308 | 90 | ${ }^{13952}$ | 3701 614.46 | 8340 | 98354 | 8138 <br> 006 | ${ }^{573}$ |  |
| Asset Renewa \% of Depreciaion R\&M \% of PEE | 141.3\% ${ }_{4.5 \%}$ | . $8.8 \%$ | . $4 \%$ | 1.3\% | . $5 \%$ | 14.8\% | 614.4\% | 1.5\% | $120.2 \%$ $2.2 \%$ | . $4 \%$ | 1.0\% | .0\% |
| Asset Renewal and R\&M as a \% of PPE | 8.2\% | .8\% | . $4 \%$ | 1.3\% | .5\% | 2.5\% | 2.6\% | 1.5\% | 5.8\% | . $4 \%$ | 1.0\% | .0\% |
| Depreciation as \% of Asset Base | 2.6\% | 5.0\% | 7.0\% | 5.7\% | 9.1\% | 3.9\% | . $3 \%$ | 4.6\% | 3.0\% | 3.5\% | 8.7\% | 7.7\% |
| Repairs \& Maintenance/Total Revenue | 11.3\% | 3.7\% | 1.5\% | 3.9\% | .1\% | 5.1\% | 3.5\% | 5.6\% | 3.9\% | 2.4\% | . $4 \%$ | . $0 \%$ |

Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18


## Summarised Outcome: Municipal Budget a

| R thousa | $\begin{array}{\|l} \left\lvert\, \begin{array}{l} \text { FS192 } \\ \text { Dihlabeng } \end{array}\right. \\ \text { (M) } \end{array}$ | \|FS193 <br> Nketoana <br> (M) | FS194 Maluti-aPhofung <br> (H) | $\left\lvert\, \begin{aligned} & \text { FS195 } \\ & \text { Phumelela }\end{aligned}\right.$ <br> (L) | $\begin{aligned} & \text { FS196 } \\ & \text { Mantsopa } \\ & \text { (M) } \end{aligned}$ | DC19 <br> Thabo <br> Mofutsanyana <br> (L) | FS201 <br> Moqhaka <br> (H) | $\begin{aligned} & \text { FS203 } \\ & \text { Ngwathe } \\ & \text { (M) } \end{aligned}$ | FSS204 Metsimaholo (H) | $\begin{aligned} & \text { FS205 } \\ & \text { Matube } \\ & \text { (M) } \end{aligned}$ | $\begin{aligned} & \text { DC20 } \\ & \text { Fezile } \\ & \text { Dabi (L) } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Operating Revenue | 888806 | 332096 | 1588951 | 126391 | 235023 | 126302 | 807166 | 703073 | 1105406 | 216749 | 162225 |
| Total Operating Expenditure | 879325 | 356990 | 2121951 | 126337 | 229788 | 119939 | 790573 | 835706 | 1092830 | 170848 | 157187 |
| Operating Perrormance Surplus ( (Deficit) | 9480 | (24894) | (533000) | 55 | 5236 | ${ }^{6363}$ | 16593 | (132633) | 12576 | 45901 | 5038 |
| Cash and Cash Equivalents at the Year End | 27924 | 12622 | 6155 | (564) | 45547 | 10233 | 11668 | (66813) | 12395 | 393 | 57688 |
| Net Increase / (Decrease) in Cash held for the Year | 279224 | 15102 | 4655 | (1035) | 45447 | 10233 | 11089 | (68 379) | (233) | (135) | 5688 |
| Cash Backing / Surplus (Deficit) Reconciliation | (164026) | (1217) | (2761781) | 8364 | 16838 | (4573) | (142 411) | (940 234) | 75924 | (34 580) | 5076 |
| Cash Coverage Ratio | 4.7 | . 6 |  | (.1) | 2.9 | 1.4 |  | (1.2) | . 2 |  | 5.4 |
| STATEMENT OF OPERATING PERFORMANCE <br> Revenue |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 21.4\% | 9.3\% | (7.1\%) | (2.1\%) | 1.0\% | (42.5\%) | 2.8\% | 2.8\% | 1.5\% | 6.7\% | 6.5\% |
| \% Increase in Propery Rates Revenue | 2.5\% | 4.6\% | . $0 \%$ | (.6\%) | 6.4\% |  | (.8\%) | 3.4\% | 7.7\% | 6.0\% | .0\% |
| \% Increase in Electricity Revenue | .3\% | 7.6\% | (32.6\%) | (66.9\%) | (17.7\%) | .0\% | (1.7\%) | 3.8\% | 9.4\% | .0\% | .0\% |
| \% Increase in Water Revenue | 5.0\% | 9.8\%\% | 6.0\% | (3.9\%) | (6.6\%) | .0\% | 12.5\% | (6.17) | (6.9\%) | 45.6\% | 0\% |
| \% Increase in Property Rates \& Service Charges | 2.4\% | 8.3\% | (18.8\%) | (21.9\%) | (14.6\%) | . $0 \%$ | (.7\%) | 1.7\% | (.19) | 13.8\% | .0\% |
| \% Increase in Operating Grant Revenue | 10.5\% | 9.4\% | 8.8\% | 8.5\% | 11.5\% | (44.0\%) | 13.3\% | 14.6\% | 13.9\% | 6.6\% | 4.7\% |
| \% Increase in Capital Grant Revenue | 5.2\% | (34.3\%) | ${ }^{3.5 \%}$ | 0\% | 30.1\% | .0\% | .0\% | ${ }^{13.4 \%}$ | (48.7\%) | 15.5\% | .0\% |
| Collection Rate Including Other Revenue | 82.8\% | 63.6\% | 64.4\% | 68.8\% | 72.0\% | 100.0\% | 88.0\% | 62.0\% | 81.5\% | 57.0\% | 100.0\% |
| Annual Debtors Collection Rate (Payment Level \%) | 78.6\% | 59.4\% | 56.9\% | 62.6\% | 68.7\% | .0\% | 84.0\% | 56.2\% | 82.0\% | 54.6\% | .0\% |
| Current Debtors Collection Rate | 78.6\% | 59.4\% | 56.9\% | 62.6\% | 68.7\% | .0\% | 84.0\% | 56.2\% | 82.0\% | 54.6\% | .0\% |
| Outstanding Debtors to Revenue | 13.0\% | 91.0\% | 38.0\% | 154.8\% | 53.5\% | . $4 \%$ | 13.1\% | 31.6\% | 37.5\% | 33.4\% | 5.8\% |
| O/S Service Debtors to Revenue Expenditure | 20.4\% | 169.7\% | 80.0\% | 485.0\% | 110.4\% | . $0 \%$ | 18.2\% | 49.4\% | 47.5\% | 73.9\% | .0\% |
| \% Increase in Total Operating Expenditure | 20.1\% | 6.0\% | (5.5\%) | (2.0\%) | 3.0\% | (45.4\%) | 2.0\% | 6.4\% | 1.8\% | (2.0\%) | 1.6\% |
| \% Increase in Employee Costs | 20.0\% | 12.2\% | 7.4\% | 4.6\% | 5.8\% | 13.8\% | 12.1\% | 7.0\% | 13.3\% | 15.1\% | 4.4\% |
| \% Overtime measured against Employee Related Costs | 2.3\% | 3.0\% | 5.0\% | 6.2\% | 4.8\% | .8\% | 7.1\% | 3.0\% | .0\% | 1.9\% | .9\% |
| \% Increase in Electricity Bulk Purchases | (2.4\%) | 6.8\% | ${ }^{3.6 \%}$ | 0\% | (.5\%) | .0\% | 5.1\% | ${ }^{65.9 \%}$ | 5.7\% | ${ }^{(37.5 \%)}$ | .0\% |
| \% Increase in Water Bulk Purchases | .0\% | 3.4\% | 6.9\% | (33.3\%) | 20.7\% | .0\% | .0\% | 22.7\% | (11.5\%) | (25.0\%) | .0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 36.0\% | 43.2\% | 30.6\% | 53.9\% | 42.2\% | 55.4\% | 35.8\% | 31.5\% | 33.9\% | 60.5\% | 6.5\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 16.4\% | 2.9\% | 4.5\% | 2.0\% | 7.0\% | - .0\% | 14.2\% | 4.6\% | 11.3\% | .0\% | 2.2\% |
| Debt Impairment \% of Billable Revenue | 20.9\% | 31.1\% | 33.4\% | 10.8\% | 19.1\% | .0\% | 1.7\% | 16.0\% | 13.5\% | 2.6\% | 0\% |
| \% Electricity Distribution Losses | .0\% | 0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 5.4\% | .0\% | .0\% |
| \% Water Distribution Losses | . $0.7 \%$ | . $0 \%$ | . $0 \%$ | . $0 \%$ | . $0 \%$ | . ${ }_{50 \%}^{\text {.0\% }}$ | . $0 \%$ | .0\% | 13.6\% | . $0 \%$ | 0\%\% |
| Employee costs Totoal Revenue $^{\text {a }}$ | 27.7\% | 1.6\% | 30.8\% | 51.1\% | 36.6\% | 50.6\% | 33.1\% | 31.1\% | 27.8\% | 5.6\% | 2.0\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT Capital Funding |  |  |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 76179 | 64927 | 230321 | 68698 | 63848 | 800 | 66283 | 102164 | 777868 | 47061 | 5038 |
| Internally Funded and Other | 3265 |  | 7000 |  | 5227 |  | 14466 |  | 667121 | 10700 | 2850 |
| Grant Funding and Other | 72914 | 64927 | 223321 | 68698 | 58621 | 800 | 51817 | 102164 | 110747 | ${ }^{36361}$ | 2188 |
| Internaly Geenerated Funds \% of Non Grant Funding | 100.0\% | .0\% | 100.0\% | .0\% | 100.0\% | . $0 \%$ | 100.0\% | .0\% | 100.0\% | 100.0\% | 100.0\% |
| Borrowing \% of Non Grant Funding | .0\% | ${ }^{0 \%}$ | 0\% | 0\% | 0\% | .0\% | .0\% | 0\% | .0\% | .0\% | . $0 \%$ |
| Grant Funding \% of Total Funding | 95.7\% | 100.0\% | 97.0\% | 100.0\% | 91.8\% | 100.0\% | 78.2\% | 100.0\% | 14.2\% | 77.3\% | 43.4\% |
| Totala Borrowing Liability | 37635 | 6903 | 8500 | 2515 | 6113 | 259 | 58081 | 773 | 13279 | 2657 |  |
| Borrowing tor the Financial Year |  |  |  |  |  |  |  |  |  |  |  |
| Cost of Borrowing for the Financial Year | 8500 | 20245 | 13460 | 1812 |  | 86 | ${ }^{6340}$ | 210 | 8226 | 3000 |  |
| Total Cost of Debt as a \% of Total Borrowing Liability | 22.6\% | 293.3\% | 158.3\% | 72.0\% | .0\% | ${ }^{33.1 \%}$ | 10.9\% | 27.2\% | 61.9\% | 12.9\% | 0\% |
| Financing Cost \% of Asset Base | .3\% | 2.1\% | 4\%\% | .2\% | .0\% | ${ }^{2.1 \%}$ | ${ }^{3 \%}$ | .0\% | .6\% | .4\% | .0\% |
| Capital Charges \% of Operating Expenditure | 1.0\% | 5.7\% | .6\% | 1.4\% | .0\% | .1\% | .8\% | .0\% | 8\% | 1.8\% | 0\% |
| Borrowing \% of Total Assets | 1.2\% | .7\% | .2\% | 3\% | .5\% | 6.5\% | 2.6\% | .1\% | 1.0\% | .3\% | .0\% |
| Capital Charges to Own Revenue | 1.2\% | 8.4\% | 1.3\% | 3.2\% | .0\% | 1.5\% | 1.0\% | .0\% |  | 2.3\% | 0\% |
| Borrowed Funding of own Capital Expenditure | . $0 \%$ | ${ }^{0 \% \%}$ | .0\% | . $0 \%$ | . $0 \%$ | . ${ }^{.0 \%}$ | . $07 \%$ | 0\% | .0\% | 0\% | .0\% |
| ${ }^{\text {Gearing }}$ Curent Ratio | 1.3\% | . $6 \%$ | .8\% | $.3 \%$ <br> 16 | .5\% | (2.6\%) | 2.7\% | (.44) | .6\% | .3\% | . $0 \%$ 51 |
| Current Ratio |  |  |  |  | 1.6 |  | 4 | ${ }^{2}$ |  | 9 | 5.1 |
| Liquidity Ratio |  |  |  | (.0) |  | - 1 | 0 | . 0 | 1 | . 0 | 4.3 |
| Finance charges and Depreciation/Total Revenue | 9.7\% | 23.1\% | 17.6\% | 3.0\% | 2.0\% | 3.8\% | 4.5\% | 9.8\% | 6.4\% | 3.7\% | 2.2\% |
| Debt coverage | 19.9 | 6.9 | 38.1 | 5.7 | 7.0 | 5.2 | 47.3 | 82.8 | 29.3 | 6.2 | 1.1 |
| Capita Programme ${ }^{\text {Capital Appropriations }}$ |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services | 55000 | 55154 | 122240 | 56851 | 32184 |  | 37805 | 77145 | 104477 | 31838 |  |
| Total Appropriation - Electricity Infastructure | 10000 | 1547 | 29798 | 2453 | 1734 |  | 2909 | 3000 | 17270 |  |  |
| Total Appropriation - Water Infrastucture | 30000 | 24691 | 52919 | 39798 | 29450 |  | 14678 | ${ }^{72745}$ | 16500 | 24301 |  |
| Total Appropriation - Waste Water Management | 15000 | 28491 | 39522 | 14600 | 1000 |  | 9785 | 1400 | 64492 | 7536 |  |
| Total Appropriation - Waste Management Economic and Environmental |  | 456 | 595 |  |  |  | 10433 |  | 6215 |  | 2388 |
| Total Appropriation - Planning and Development |  |  |  | 1034 |  |  | 100 |  | 2760 |  |  |
| Total Appropiation - Road Transport | 10000 | 8568 | 38595 | 7197 | 16067 |  | 18628 | 22591 | 17975 | 2958 | 2188 |
| Total Appropriation - Environmental Protection |  |  |  |  |  |  |  |  |  |  | 200 120 |
|  | ${ }^{750}$ | 1205 |  | 3616 | 114054 | 45 | ${ }_{7093}$ |  | $\begin{array}{r}6384 \\ \hline 88\end{array}$ |  | 1250 1400 |
| Other | 2365 |  | 7966 |  |  |  |  | 2058 |  | 400 |  |
| \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services | 72.2\% | 84.9\% | 53.1\% | 82.8\% | 50.4\% | .0\% | 57.0\% | 75.5\% | 13.4\% | 67.7\% | .0\% |
| \% of Capital Budget - Electricity Infrastucture | ${ }^{13.1 \%}$ | 2.4\% | ${ }^{12.9 \%}$ | 3.6\% | ${ }^{2.7 \%}$ | .0\% | 4.4\% | 2.9\% | ${ }^{2.2 \%}$ | . $0 \%$ | ${ }^{0 \%}$ |
| \% of Capital Budget- Water Infrastructure | 39.4\% | 38.0\% | 23.0\% | 57.9\% | 46.1\% | .0\% | 22.1\% | 71.2\% | 2.1\% | 51.6\% | .0\% |
| \% of Capital Budget - Waste Water Management | 19.7\% | 43.9\% | 17.2\% | 21.3\% | 1.6\% | .0\% | 14.8\% | 1.4\% | 8.3\% | 16.0\% | .0\% |
| \% of Capital Budget- Waste Management | . $0 \%$ | ${ }^{7 \%}$ | .0\% | .0\% | . $0 \%$ | .0\% | 15.7\% | .0\% | ${ }^{8 \%}$ | .0\% | .0\% |
| Economic and Environmental | 13.1\% | 13.2\% | 16.8\% | 12.0\% | 25.2\% | . $0 \%$ | 28.3\% | 22.1\% | 2.7\% | 6.3\% | 47.4\% |
| \% of Capital Budget - Planning and Development | . $0 \%$ | . $30 \%$ | .0\% | ${ }^{1.5 \%}$ | .0\% | .0\% | .2\% | . 2.16 | . $4 \%$ | . $0 \%$ | . $0 \%$ |
| \% of Capital Budget - Road Transport | 13.1\% | 13.2\% | 16.8\% | 10.5\% | 25.2\% | .0\% | 28.1\% | 22.1\% | 2.3\% | 6.3\% | 43.4\% |
| \% of Capital Budget - Environmental Protection | .0\% | .0\% | .0\% | .0\% | . $2.4 \%$ | - ${ }_{90} 0.6 \%$ | . ${ }^{.0 \%}$ | .0\% | . ${ }^{.0 \%}$ | 22.0\% | ${ }_{2}^{4.0 \% 6}$ |
| Governance and Administration | 1.0\% | .0\% | .0\% | .0\% | ${ }^{2.4 \%}$ | 90.6\% | 4.0\% | .0\% | 82.8\% | 22.3\% | 24.8\% |
| Community and Public Safety | 10.6\% | 1.9\% | 26.7\% | 5.3\% | 22.0\% | 9.4\% | 10.7\% | . $4 \%$ | 1.1\% | 2.9\% | 27.8\% |
| Other | 3.1\% | .0\% | 3.5\% | .0\% | .0\% | .0\% | .0\% | 2.0\% | .0\% | .8\% | . $0 \%$ |
| Asset Management |  |  |  |  |  |  |  |  |  |  |  |
| ${ }^{\text {Total Value of PPE }}$ | 3034334 66179 | ${ }^{986570} 40901$ | 3667108 11764 | 889666 | 1125413 | 3995 | 22394066 20988 | 833381 3257 | 1378962 653422 | ${ }^{793997}$ | 27132 |
| Operational Repairs \& Maintenance | 23931 | 9010 | 79450 | 5099 | 14673 | 1270 | 76488 | 27848 | 44230 | 12535 | 1776 |
| Asset Renewal \% of Depreciation | 85.1\% | 69.6\% | 4.3\% | .0\% | .0\% | . $0 \%$ | 63.9\% | 4.7\% | 962.0\% | 23.3\% | .0\% |
| R\&M \% of PPE | .8\% | .9\% | 2.2\% | .6\% | 1.3\% | 31.8\% | 3.4\% | 3.3\% | 3.2\% | 1.6\% | 6.5\% |
| Asset Renewal and R\&M as a \% of PPE | 3.0\% | 5.1\% | 2.5\% | .6\% | 1.3\% | 311.8\% | 4.4\% | 3.7\% | 50.6\% | 1.7\% | 6.5\% |
| Depreciation as \% of Asset Base | 2.6\% | 6.0\% | 7.4\% | 2\% | 4\% | 116.9\% | 1.5\% | 8.3\% | 4.9\% | .6\% | 12.9\% |
| Repairs \& MaintenancelTotal Revenue | 2.7\% | 2.7\% | 5.0\% | 4.0\% | 6.2\% | 1.0\% | 9.5\% | 4.0\% | 4.0\% | 5.8\% | 1.1\% |

Summarised Outcome: Municipal Budget a

|  | $\begin{aligned} & \text { FS192 } \\ & \text { Dihlabeng } \\ & \text { (M) } \end{aligned}$ | $\begin{aligned} & \text { FS193 } \\ & \text { Nketoana } \\ & \text { (M) } \end{aligned}$ | FS194 Maluti-aPhofung (H) | FS195 <br> Phumelela <br> (L) | $\begin{aligned} & \text { FS196 } \\ & \text { Mantsopa } \\ & \text { (M) } \end{aligned}$ | DC19 <br> Thabo <br> Motutsanyana <br> (L) | FS201 Moqhaka <br> (H) | $\begin{aligned} & \text { FS203 } \\ & \text { Ngwathe } \\ & \text { (M) } \end{aligned}$ | FS204 <br> Metsimaholo <br> (H) | $\begin{aligned} & \text { FS205 } \\ & \text { Mafube } \\ & \text { (M) } \end{aligned}$ | $\begin{aligned} & \text { DC20 } \\ & \text { Fezile } \\ & \text { Dabi (L) } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands AVERAGE HOUSEHOLD BILLS Percentage Increases |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | 3.5\% | 7.0\%6 | .0\% | 5.2\% | 6.7\% | .0\% | ${ }^{6.0 \%}$ | ${ }^{5.2 \%}$ | 5.2\% | 6.0\% | .0\% |
| Electricity: Basic levy | . $0 \%$ | 6.8\% | 6.0\% |  |  | .0\% | 6.0\% | .0\% | .8\% | . $0 \%$ | .0\% |
| Electricity: Consumption | .0\% | 6.8\% | 6.0\% | 6.8\% | (100.0\%) | .0\% | . $0 \%$ | 6.8\% | .8\% | .0\% | .0\% |
| Water: Basic levy | .0\% | 7.0\% | .0\% | .0\% |  | 0\% | 6.0\% | 5.2\% | 3.4\% | 24.0\% | .0\% |
| Water: Consumption | 3.5\% | 7.0\% | 6.0\% | 5.2\% | 5.8\% | .0\% | 18.0\% | 5.2\% | 7.1\% | 6.0\% | .0\% |
| Sanitation | 3.5\% | 7.0\% | 6.0\% | 5.2\% | 5.9\% | .0\% | 8.0\% | 5.2\% | 6.0\% | 27.4\% | .0\% |
| Refuse removal | ${ }^{3.5 \%}$ | 7.0\% | ${ }^{6.0 \%}$ | 5.2\% | 5.5\% | .0\% | 13.0\% | 5.2\% | 6.0\% | 3.4\% | .0\% |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 6.0\% | .0\% | .0\% | .0\% | . $0 \%$ |
| Monthly Bill (Randicent) |  |  |  |  |  |  |  |  |  |  |  |
| Property yates | 20.90 | 213.18 | 283.02 | 251.30 | 266.67 | . 00 | 265.87 | 541.37 | 407.76 | 62.84 |  |
| Electricity Basic leyy | . 00 | 101.62 | 188.93 | ${ }^{00}$ | . 00 | . 00 | ${ }^{33.92}$ | . 00 | 21.77 | . 00 | ${ }^{00}$ |
| Electricty Consumption | . 00 | ${ }^{416.20}$ | 640.55 | 352.57 | 00 | . 00 | . 00 | 696.17 | 641.72 | . 00 | ${ }^{.00}$ |
| Water: Basic levy | . 00 | 161.31 | . 00 | . 00 | 127.00 | . 00 | 34.98 | 49.01 | 22.39 | 39.41 | ${ }^{0} 0$ |
| Water Consumption | 183.50 10497 | 343.23 135.79 | 241.97 90.79 | ${ }^{241.96}$ | 188.58 180.00 | . 000 | 495.60 88.32 | 300.42 101.20 | 500.38 116.37 | 177.20 1246 | . 00 |
| Refuse removal | 147.54 | 161.64 | 95.30 | 90.45 | 116.00 | . 00 | 114.13 | 96.06 | 125.14 | 92.19 | . 00 |
| Other |  |  |  |  | 00 | . 00 | 39.32 | . 00 | ${ }^{00}$ | ${ }^{0}$ | . 00 |
| Total Monthly Bill (excluding VAT) | 456.90 | 532.96 | 540.56 | 038.43 | 878.25 | . 00 | 1072.14 | 1784.23 | 1835.53 | 495.80 | 00 |
| SOCIAL PACKAGE |  |  |  |  |  | - | - |  |  |  |  |
| Total Number of Households <br> Highest level of free service provided | 38788 | 20239 | 110752 | 9846 | 12423 | 0 | 0 | 0 | 47410 | 17470 |  |
| Water (kilodites per household per month) | 6000 |  |  |  |  |  |  |  |  |  |  |
| Electricity (kwh per household per month) | 80 | 56 | 50 | 50 | 50 | 0 | 0 | 0 | 50 | 0 | 0 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |  |  |
| Waiter (6 kilolites per household per month) |  | 7000 | 36680 | 1957 |  |  |  |  | 11000 |  |  |
| Sanitation (tree minimum level service) | 0 | 7000 | 6832 | 1957 |  | 0 | 0 | 0 | 11000 | 0 | 0 |
| Electicity/Other energy (50kwh per household per month) | 0 | 7000 | 36680 | 560 | , | 0 | 0 | 0 | 11000 | 0 | 0 |
| Retuse(temoved at least once a week) |  | 7000 | ${ }^{6832}$ | 1957 |  | 0 |  | 0 | 11000 |  |  |
| Cost of Free Basic Services provided | 20585 | 54764 | 5284 | 9535 |  |  | 57966 |  | 47524 |  |  |
| ( $\begin{aligned} & \text { Water ( (6 kilolitres per household per month) } \\ & \text { Sanitaion (ree minimum level sevice) }\end{aligned}$ | 1983 | ${ }^{35005}$ | 1886 | ${ }^{291}$ |  |  | 22709 |  | 10250 |  |  |
| Sanitation (tree minimum level sevice) $\begin{aligned} & \text { Electicictiother energy (50kwh per houshold per month) }\end{aligned}$ | 7387 | 7757 | ${ }^{824}$ | 3067 3461 |  |  | 13561 11293 |  | ${ }_{9}^{11633}$ |  |  |
| Electricity/(ther energy (50kwh per household per month) | 2524 8691 | 2867 9134 | 1926 647 | 3461 2761 |  |  |  |  | 9123 <br> 16519 |  |  |
| Average Cost per Household Per Annum | . 00 | 7823.37 | 319.34 | 9283.42 | . 00 | . 00 | . 00 | . 00 | 4320.38 | . 00 | . 00 |
| Water (6 kililitres per household per month) | . 00 | 5000.77 | 51.42 | 148.44 | . 00 | . 00 | . 00 | 00 | ${ }^{931.78}$ | . 00 | 00 |
| Sanitation (tree minimum level sevice) | . 00 | 1108.18 | 120.68 | 1567.35 | . 00 | . 00 | . 00 | . 00 | 1057.50 | . 00 | . 00 |
| (Electricit/OOther energy (50kwh per household per month) | . 00 | 409.57 | 52.50 | 6179.70 | . 00 | - .00 | . 00 | 00 | ${ }^{829.36}$ | . 00 | . 00 |
| Refuse(removed at least once a week) | . 00 | 1304.86 | 94.74 | 1387.93 | . 00 | . 00 | . 00 | . 00 | 1501.73 | . 00 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" |  | 54764 | 11713 | 18168 |  |  |  |  | 47524 | . |  |
| Revenue cost of free sevices provided (excl property rates |  |  |  |  |  |  |  |  |  |  |  |
| and other) |  |  |  |  |  |  |  | 14352 |  |  |  |
| Local Government Equitable Share | 147861 | 87543 | 538719 | 68083 | 74811 | 107303 | 185144 | 174340 | 163296 | 86279 | 149188 |

