

Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18

	Location											
	EKU City of Ekurhuleni (H)	JHB City of Johannesburg (H)	TSH City of Tshwane (H)	GT421 Emfuleni (H)	GT422 Midvaal (M)	GT423 Lesedi (M)	DC42 Sedibeng (M)	GT481 Mogale City (H)	GT484 Merafong City (H)	GT485 Rand West City (H)	DC48 West Rand (M)	
R thousands												
Total Operating Revenue	35 317 657	53 046 409	32 530 207	5 492 578	1 045 079	794 959	375 966	2 798 874	1 203 379	1 768 388	339 595	
Total Operating Expenditure	35 256 508	51 097 641	32 416 977	5 457 847	1 109 759	817 331	386 251	2 699 164	1 387 189	1 768 318	342 193	
Operating Performance Surplus / (Deficit)	61 149	1 948 768	113 230	34 731	(64 680)	(22 373)	(10 284)	99 710	(183 810)	70	(2 598)	
Cash and Cash Equivalents at the Year End	9 394 204	7 039 046	2 978 764	(13 850)	134 558	4 781	22 807	203 074	(620 533)	164 947	(118 239)	
Net Increase / (Decrease) in Cash held for the Year	3 584 251	2 401 657	645 958	107 288	8 748	(4 246)	13 305	158 321	(204 590)	75 045	8 161	
Cash Backing / Surplus (Deficit) Reconciliation	11 539 925	1 452 192	(429 442)	719 373	14 441	(50 881)	(90 888)	321 041	(348 117)	(56 640)	(76 046)	
Cash Coverage Ratio	3.6	2.0	1.2	(0)	1.7	1	.8	1.1	(5.6)	1.3	(4.3)	
STATEMENT OF OPERATING PERFORMANCE												
Revenue												
% Increase in Total Operating Revenue	9.4%	8.6%	7.6%	(8.9%)	8.9%	6.9%	3.1%	8.5%	(6.5%)	13.7%	(34.7%)	
% Increase in Property Rates Revenue	10.4%	12.1%	7.2%	4.4%	12.8%	5.5%	0%	13.8%	4.9%	21.6%	0%	
% Increase in Electricity Revenue	5.4%	5.5%	6.9%	(30.2%)	10.2%	5.1%	0%	7.9%	(3.3%)	14.5%	0%	
% Increase in Water Revenue	8%	7.1%	7.0%	(17.2%)	14.9%	8.7%	0%	11.3%	(6.7%)	12.2%	0%	
% Increase in Property Rates & Service Charges	5.6%	7.6%	7.0%	(20.6%)	12.4%	5.7%	0%	12.0%	(6.1%)	15.1%	(74.5%)	
% Increase in Operating Grant Revenue	11.3%	15.6%	6.7%	8.4%	13.6%	8.4%	3.2%	14.1%	(9.7%)	8.6%	3.6%	
% Increase in Capital Grant Revenue	(1.9%)	(22.3%)	(9.9%)	(2.8%)	15.0%	(7.7%)	0%	49.9%	68.6%	95.1%	(79.4%)	
Collection Rate Including Other Revenue	95.7%	92.9%	78.3%	89.6%	77.7%	100.0%	0%	94.1%	68.7%	88.1%	100.0%	
Annual Debtors Collection Rate (Payment Level %)	86.1%	91.5%	91.9%	86.8%	92.7%	81.6%	0%	97.5%	66.9%	87.9%	30.2%	
Current Debtors Collection Rate	86.1%	91.3%	91.9%	86.8%	92.7%	81.6%	0%	97.5%	66.9%	88.0%	30.2%	
Outstanding Debtors to Revenue	11.6%	17.8%	22.9%	50.3%	14.8%	22.0%	12.8%	16.8%	23.0%	17.9%	12.4%	
O/S Service Debtors to Revenue	15.4%	23.0%	28.6%	67.9%	18.1%	29.4%	9 832.0%	21.8%	32.9%	23.3%	2 071.5%	
Expenditure												
% Increase in Total Operating Expenditure	7.6%	7.9%	8.1%	(6.9%)	8.3%	11.8%	1%	7.1%	(1.2%)	14.2%	(34.5%)	
% Increase in Employee Costs	16.6%	12.6%	9.4%	(1.9%)	11.2%	22.5%	(2%)	11.0%	6.5%	7.5%	(12.0%)	
% Overtime measured against Employee Related Costs	2.7%	2.5%	5.7%	1.0%	4.3%	5.1%	0%	5.0%	6.4%	2.2%	1.7%	
% Increase in Electricity Bulk Purchases	9.1%	8.1%	9.1%	(15.1%)	37.4%	7.3%	0%	7.6%	113.6%	(3%)	0%	
% Increase in Water Bulk Purchases	14.0%	14.4%	8.6%	(9%)	102.4%	12.2%	0%	(2.5%)	(100.0%)	42.1%	0%	
Remuneration % of Oper Exp (excl debt impair and deprec)	27.7%	30.1%	33.2%	27.4%	31.9%	30.6%	67.5%	34.2%	34.1%	34.9%	50.4%	
Contracted Services % of Oper Exp (excl debt impair and deprec)	13.0%	8.8%	11.5%	7.8%	15.0%	8.6%	14.1%	12.2%	13.9%	3.1%	40.1%	
Debt Impairment % of Billable Revenue	5.5%	6.9%	5.8%	22.7%	10.3%	23.2%	0%	4.9%	28.7%	5.9%	0%	
% Electricity Distribution Losses	10.7%	28.4%	18.2%	0%	0%	0%	0%	5.7%	14.2%	0%	0%	
% Water Distribution Losses	21.8%	27.2%	23.7%	0%	0%	0%	0%	30.7%	0%	0%	0%	
Employee costs/Total Revenue	24.7%	25.1%	29.5%	20.5%	27.6%	24.7%	67.2%	28.2%	31.6%	29.8%	49.6%	
INFRASTRUCTURE DEVELOPMENT & ASSET MANAGEMENT												
Capital Funding												
Total Capital Budget	6 904 213	7 810 236	4 023 015	287 613	110 162	90 468	3 600	386 739	255 432	324 865	43 277	
Internally Funded and Other	1 061 600	2 346 294	320 318	43 000	12 289	27 777	3 600	96 607	3 460	19 271	-	
Grant Funding and Other	2 251 669	2 614 216	2 202 697	244 613	65 223	62 691	-	290 133	251 972	305 594	43 277	
Internally Generated Funds % of Non Grant Funding	22.8%	45.2%	17.6%	100.0%	27.3%	100.0%	100.0%	100.0%	100.0%	100.0%	0%	
Borrowing % of Non Grant Funding	77.2%	54.8%	82.4%	0%	72.7%	0%	0%	0%	0%	0%	0%	
Grant Funding % of Total Funding	32.6%	33.5%	54.8%	85.0%	59.2%	69.3%	0%	75.0%	98.6%	94.1%	100.0%	
Borrowing												
Total Borrowing Liability	11 742 086	21 505 670	11 369 708	178 719	154 535	47 884	-	348 065	54 184	-	-	
Borrowing for the Financial Year	3 590 944	2 849 726	1 500 000	-	32 650	-	-	-	-	-	-	
Cost of Borrowing for the Financial Year	992 048	2 876 637	2 453 722	4 326	57 522	13 722	-	180 650	27 488	10 768	1 486	
Total Cost of Debt as a % of Total Borrowing Liability	8.4%	13.4%	21.6%	2.4%	37.2%	28.7%	0%	51.9%	50.7%	0%	0%	
Financing Cost % of Asset Base	1.6%	4.0%	6.0%	0%	2.8%	1.9%	0%	3.1%	.8%	.3%	1.7%	
Capital Charges % of Operating Expenditure	2.8%	5.6%	7.6%	1%	5.2%	1.7%	0%	6.7%	2.0%	6%	4%	
Borrowing % of Total Assets	19.5%	29.7%	27.9%	1.7%	7.7%	6.5%	0%	6.0%	1.7%	0%	0%	
Capital Charges to Own Revenue	3.4%	6.4%	8.7%	1%	6.2%	2.1%	0%	7.5%	2.8%	7%	1.2%	
Borrowed Funding of own Capital Expenditure	72.6%	60.2%	90.2%	0%	71.0%	0%	0%	103.5%	0%	0%	0%	
Gearing	21.5%	41.6%	40.9%	1.6%	7.7%	5.8%	0%	5.8%	1.9%	0%	0%	
Current Ratio	1.5	1.1	1.0	1.8	1.8	1.3	.4	1.4	.5	.9	1.8	
Liquidity Ratio	1.1	.5	.3	.0	.8	.0	.1	.6	.0	.3	.0	
Finance charges and Depreciation/Total Revenue	9.6%	12.0%	10.3%	7.8%	13.7%	6.1%	3.2%	12.0%	4.2%	10.6%	2.8%	
Debt coverage	33.7	38.0	23.5	65.0	20.1	51.3	58.8	13.2	12.0	50.0	.0	
Capital Programme												
Capital Appropriations												
Trading Services												
Total Appropriation - Electricity Infrastructure	736 700	1 041 191	983 154	-	18 090	17 884	-	25 000	16 000	75 000	-	
Total Appropriation - Water Infrastructure	481 870	540 384	327 901	-	35 755	25 600	-	41 885	168 900	145 002	-	
Total Appropriation - Waste Water Management	384 185	360 256	167 215	-	12 690	400	-	20 500	16 006	-	-	
Total Appropriation - Waste Management	165 500	96 217	12 000	-	7 055	-	-	28 257	-	-	-	
Economic and Environmental												
Total Appropriation - Planning and Development	1 669 048	2 814 165	1 012 823	244 613	20 466	30 130	-	89 076	33 612	75 335	43 277	
Total Appropriation - Road Transport	189 250	431 069	9 000	244 613	20	2 460	-	19 357	3 674	-	43 277	
Total Appropriation - Environmental Protection	1 428 498	2 343 656	1 000 573	-	20 446	27 670	-	69 718	29 938	75 335	-	
Total Appropriation - Environmental Protection	51 300	39 440	3 250	-	-	-	-	-	-	-	-	
Governance and Administration												
Community and Public Safety	1 498 254	1 081 825	377 761	43 000	5 729	5 100	3 600	32 159	1 460	(0)	-	
Other	1 968 656	1 876 198	1 030 613	-	10 377	11 354	-	148 863	19 373	24 257	-	
Other												
% Capital Appropriations measured against Total Capital												
Trading Services												
% of Capital Budget - Electricity Infrastructure	25.6%	26.1%	37.0%	0%	66.8%	48.5%	0%	29.9%	78.7%	67.7%	0%	
% of Capital Budget - Water Infrastructure	10.7%	13.3%	24.4%	0%	16.4%	19.8%	0%	6.5%	6.3%	23.1%	0%	
% of Capital Budget - Waste Water Management	7.0%	6.9%	8.2%	0%	32.5%	28.3%	0%	10.8%	66.2%	44.6%	0%	
% of Capital Budget - Waste Management	5.6%	4.6%	4.2%	0%	11.5%	4%	0%	5.3%	6.3%	0%	0%	
% of Capital Budget - Waste Management	2.4%	1.2%	3%	0%	6.4%	0%	0%	7.3%	0%	0%	0%	
Economic and Environmental												
% of Capital Budget - Planning and Development	24.2%	36.0%	25.2%	85.0%	18.6%	33.3%	0%	23.0%	13.2%	23.2%	100.0%	
% of Capital Budget - Road Transport	2.7%	5.5%	.2%	85.0%	0%	2.7%	0%	5.0%	1.4%	0%	100.0%	
% of Capital Budget - Road Transport	20.7%	30.0%	24.9%	0%	18.6%	30.6%	0%	18.0%	11.7%	23.2%	0%	
% of Capital Budget - Environmental Protection	.7%	.5%	.1%	0%	0%	0%	0%	0%	0%	0%	0%	
Governance and Administration												
Community and Public Safety	21.7%	13.9%	9.4%	15.0%	5.2%	5.6%	100.0%	8.3%	.6%	(0%)	0%	
Other	28.5%	24.0%	25.6%	0%	9.4%	12.6%	0%	38.5%	7.6%	7.5%	0%	
Asset Management												
Total Value of PPE	60 192 678	72 485 704	40 755 539	10 391 363	2 018 459	738 593	105 245	5 795 731	3 281 285	4 198 500	86 390	
Capital Asset Renewal	3 840 973	3 712 372	811 718	137 917	77 286	34 368	-	1 071 705	2 000 200	45 307	-	
Operational Repairs & Maintenance	2 416 166	4 322 916	1 643 210	139 006	112 400	28 205	5 909	95 527	39 811	101 602	1 000	
Asset Renewal % of Depreciation	161.0%	91.4%	41.5%	32.3%	65.9%	88.6%	0%	35.1%	70.5%	25.4%	0%	
R&M % of PPE	4.0%	6.0%	4.0%	1.3%	5.6%	3.8%	5.6%	1.6%	1.2%	2.4%	1.2%	
Asset Renewal and R&M as a % of PPE	10.4%	11.1%	6.0%	2.7%	9.4%	8.5%	5.6%	3.4%	1.8%	3.5%	1.2%	
Depreciation as % of Asset Base	4.0%	5.6%	4.8%	4.1%	5.8%	5.2%	11.5%	5.0%	9%	4.3%	9.4%	
Repairs & Maintenance/Total Revenue	6.8%	8.1%	5.1%	2.5%	10.8%	3.5%	1.6%	3.4%	3.3%	5.7%	3%	

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	Location											
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R thousands												
AVERAGE HOUSEHOLD BILLS												
Percentage Increases												
Property rates	6.9%	(50.0%)	3.2%	6.1%	(30.1%)	5.2%	0%	0%	6.5%	7.0%	0%	
Electricity: Basic levy	0%	9.1%	0%	6.8%	0%	6.8%	0%	0%	7.5%	0%	0%	
Electricity: Consumption	6.8%	8.9%	6.8%	6.8%	6.8%	6.8%	0%	0%	6.8%	6.4%	0%	
Water: Basic levy	0%	0%	0%	0%	0%	12.2%	0%	0%	0%	0%	0%	
Water: Consumption	12.9%	12.6%	10.5%	12.2%	9.5%	12.2%	0%	0%	10.3%	6.4%	0%	
Sanitation	9.0%	13.2%	10.5%	12.2%	9.5%	12.2%	0%	0%	7.4%	6.4%	0%	
Refuse removal	7.5%	5.9%	6.0%	8.0%	9.5%	5.2%	0%	0%	9.0%	6.4%	0%	
Other	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	
Monthly Bill (Rand/cent)												
Property rates	350.18	91.81	357.67	240.12	352.92	465.72	0.00	0.00	483.31	712.58	0.00	
Electricity: Basic levy	0.00	485.39	0.00	184.07	0.00	209.80	0.00	0.00	76.51	131.07	0.00	
Electricity: Consumption	454.04	592.90	820.32	1 207.67	700.03	621.73	0.00	0.00	646.56	629.92	0.00	
Water: Basic levy	0.00	0.00	0.00	0.00	0.00	28.87	0.00	0.00	0.00	0.00	0.00	
Water: Consumption	357.38	418.89	435.58	586.35	609.04	475.46	0.00	0.00	352.40	162.41	0.00	
Sanitation	155.56	194.67	210.04	186.98	214.50	91.47	0.00	0.00	189.00	290.18	0.00	
Refuse removal	172.87	125.00	95.40	169.43	184.68	122.14	0.00	0.00	168.95	293.31	0.00	
Other	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	10.00	0.00	
Total Monthly Bill (excluding VAT)	1 490.03	1 908.66	1 919.01	2 574.62	2 061.16	2 015.19	0.00	0.00	1 916.73	2 229.48	0.00	
SOCIAL PACKAGE												
Total Number of Households	1 024 548	1 476 466	1 136 877	0	30 563	0	0	138 659	66 618	102 885	0	
Highest level of free service provided												
Water (kilolitres per household per month)	9	6	12	0	6	0	0	6	6	0	0	
Electricity (kwh per household per month)	100	150	100	0	50	0	0	53	50	0	0	
Number of Households receiving Free Basic Services												
Water (6 kilolitres per household per month)	336 026	58 674	525 947	0	18 100	0	0	2 461 088	6 000	0	0	
Sanitation (free minimum level service)	332 697	58 674	317 146	0	6 000	0	0	1 329 766	6 000	0	0	
Electricity/Other energy (50kwh per household per month)	387 449	55 563	375 617	0	6 000	0	0	433 112	6 000	0	0	
Refuse(removed at least once a week)	135 000	82 000	525 947	0	6 000	0	0	259	6 000	0	0	
Cost of Free Basic Services provided	3 190 981	3 101 357	2 398 641	240 443	38 516	-	-	54 758	32 179	27 829	-	
Water (6 kilolitres per household per month)	484 506	35 262	525 902	-	12 187	-	-	7 713	5 037	5 226	-	
Sanitation (free minimum level service)	321 366	16 283	150 043	167 131	15 444	-	-	7 713	6 178	-	-	
Electricity/Other energy (50kwh per household per month)	1 595 189	2 534 885	512 589	-	4 236	-	-	7 385	8 800	6 916	-	
Refuse(removed at least once a week)	291 072	49 200	363 069	73 312	6 649	-	-	4 945	12 164	15 686	-	
Average Cost per Household Per Annum	8 681.06	47 100.28	3 527.99	0.00	5 061.39	0.00	0.00	19 120.14	5 363.22	0.00	0.00	
Water (6 kilolitres per household per month)	1 441.87	600.96	999.91	0.00	673.33	0.00	0.00	3.13	839.52	0.00	0.00	
Sanitation (free minimum level service)	965.94	277.51	473.10	0.00	2 573.99	0.00	0.00	5.80	1 029.60	0.00	0.00	
Electricity/Other energy (50kwh per household per month)	4 117.16	45 621.82	1 364.66	0.00	705.92	0.00	0.00	17.05	1 466.70	0.00	0.00	
Refuse(removed at least once a week)	2 156.09	600.00	690.31	0.00	1 108.14	0.00	0.00	19 094.15	2 027.40	0.00	0.00	
Cost of Free Basic Services Provided to "Registered Indigent"	2 917 062	2 763 656	1 855 536	-	91 611	-	-	47 056 349	32 179	-	-	
Revenue cost of free services provided (excl property rates and other)	920 944	-	2 376 911	-	9 341	13 880	-	53 064	173 996	-	-	
Local Government Equitable Share	3 145 138	4 229 919	2 398 120	707 724	97 192	119 340	258 891	369 809	185 872	274 916	198 007	