Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18

|  | ocation |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ETH <br> eThekwini <br> (H) | KZN212 <br> Umdoni <br> (M) | KZN213 <br> Umzumbe <br> (L) | KZN214 K <br> uMuziwabantu Ray <br> (L)  | KZN216 <br> Ray <br> Nkonyeni (H) | $\begin{aligned} & \mathrm{DC} 21 \\ & \mathrm{Ugu} \\ & (\mathrm{H}) \end{aligned}$ | KZN221 <br> uMshwathi <br> (L) | KZN222 <br> uMngeni <br> (M) | KZN223 <br> Mpofana <br> (L) | KZN224 <br> Impendle <br> (L) | KZN225 <br> Msunduzi <br> (H) |
| R thousands |  |  |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 35175463 | 296829 | 156383 | 177023 | 987501 | 894514 | 159192 | 391818 | 149754 | 44674 | 5032038 |
| Total Operating Expenditure | 35227111 | 296829 | 190255 | 184351 | 945363 | 884865 | 153299 | 391608 | 177452 | 54633 | 4928912 |
| Operating Performance Surplus I (Deficit) | (51649) | 1 | (33 872) | (7328) | 42137 | 9649 | 5893 | 210 | (27 698) | (9 959) | 103126 |
| Cash and Cash Equivalents at the Year End | 4770896 | 13434 | 523242 | 72548 | 8083 | 5396 | 19748 | 4970 | (60 683) | 2263 | 739427 |
| Net Increase / (Decrease) in Cash held for the Year | (1385 567) | 13374 | 415908 | (57 383) | (13474) | (46967) | 8223 | (4665) | (61 179) | (1237) | 196856 |
| Cash Backing / Surplus (Deficit) Reconciliation | 3144657 | 36126 | 197222 | 57976 | 135995 | 100326 | 44922 | 35588 | (18525) | 10503 | 1996663 |
| Cash Coverage Ratio | 1.9 | . 7 | 56.0 | 6.3 | 1.2 | . 1 | 1.9 | 2 | (4.9) | . 6 | 2.1 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 5.4\% | 10.9\% | 5.4\% | 17.2\% | 19.0\% | (2.0\%) | 13.8\% | (8.5\%) | 9.5\% | 4.1\% | 1.9\% |
| \% Increase in Property Rates Revenue | 8.5\% | 14.4\% | .0\% | 65.2\% | 12.8\% | .0\% | 16.8\% | 7.6\% | 14.1\% | 6.1\% | 6.0\% |
| \% Increase in Electricity Revenue | 2.6\% | .0\% | .0\% | 5.6\% | 18.5\% | . $0 \%$ | .0\% | 6.8\% | 17.7\% | .0\% | 6.8\% |
| \% Increase in Water Revenue | 15.3\% | .0\% | .0\% | .0\% | .0\% | (2.8\%) | .0\% | .0\% | .0\% | .0\% | (15.8\%) |
| \% Increase in Property Rates \& Service Charges | 6.6\% | 13.0\% | .0\% | 23.0\% | 12.6\% | .0\% | 16.1\% | 7.3\% | 19.0\% | .8\% | (.4\%) |
| \% Increase in Operating Grant Revenue | 85.8\% | 10.7\% | 4.9\% | 12.3\% | 7.0\% | 1.3\% | 11.8\% | (15.4\%) | (1.3\%) | 4.2\% | 14.2\% |
| \% Increase in Capital Grant Revenue | (8.2\%) | (31.8\%) | (3.4\%) | (3.1\%) | (7.6\%) | 4.2\% | (30.5\%) | 18.1\% | (2.4\%) | (34.6\%) | (12.1\%) |
| Collection Rate Including Other Revenue | 94.0\% | 63.3\% | 98.6\% | 88.8\% | 84.1\% | 80.1\% | 76.1\% | 88.2\% | 77.9\% | 101.9\% | 87.5\% |
| Annual Debtors Collection Rate (Payment Level \%) | 89.2\% | 62.7\% | 24.5\% | 76.4\% | 93.7\% | 79.0\% | 71.3\% | 87.0\% | 80.6\% | 53.9\% | 85.8\% |
| Current Debtors Collection Rate | 89.0\% | 62.7\% | 24.5\% | 76.4\% | 93.7\% | 79.2\% | 71.3\% | 87.0\% | 80.6\% | 53.9\% | 85.8\% |
| Outstanding Debtors to Revenue | 22.5\% | 18.8\% | 11.6\% | 14.6\% | 51.1\% | 16.7\% | 23.2\% | 17.3\% | 24.2\% | 17.0\% | 37.7\% |
| O/S Service Debtors to Revenue | 28.1\% | 52.0\% | 422.9\% | 40.7\% | 83.9\% | 34.8\% | 95.3\% | 23.4\% | 41.5\% | 135.9\% | 47.7\% |
| Expenditure |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 7.7\% | 11.2\% | (1.7\%) | 14.3\% | 1.8\% | (3.1\%) | 10.8\% | (8.6\%) | 14.6\% | 1.0\% | .5\% |
| \% Increase in Employee Costs | 6.6\% | 18.6\% | 10.4\% | 3.5\% | (4.6\%) | (.9\%) | 8.5\% | (2.1\%) | 5.4\% | 14.7\% | 10.6\% |
| \% Overtime measured against Employee Related Costs | 7.0\% | 2.9\% | 2.6\% | 4.2\% | 4.4\% | 2.1\% | 1.4\% | 5.6\% | 4.6\% | .5\% | 4.3\% |
| \% Increase in Electricity Bulk Purchases | 5.7\% | .0\% | .0\% | .0\% | (100.0\%) | .0\% | .0\% | 6.8\% | 7.3\% | .0\% | 7.0\% |
| \% Increase in Water Bulk Purchases | 6.9\% | .0\% | .0\% | .0\% | . $0 \%$ | (1.4\%) | .0\% | .0\% | . $0 \%$ | .0\% | (16.8\%) |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 32.9\% | 45.2\% | 37.6\% | 37.1\% | 46.0\% | 42.2\% | 46.3\% | 32.1\% | 25.7\% | 60.4\% | 29.3\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 16.2\% | 26.7\% | 2.5\% | 2.2\% | 19.7\% | 5.0\% | 26.6\% | 7.2\% | 5.8\% | 12.1\% | 13.9\% |
| Debt Impairment \% of Billable Revenue | 3.2\% | 1.5\% | 11.6\% | .3\% | 14.1\% | .7\% | .0\% | 3.4\% | 21.7\% | 27.7\% | 2.8\% |
| \% Electricity Distribution Losses | 8.0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 7.9\% | .0\% | .0\% |
| \% Water Distribution Losses | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | .0\% |
| Employee costs/Total Revenue | 29.8\% | 39.0\% | 37.2\% | 35.5\% | 37.1\% | 38.8\% | 40.7\% | 28.6\% | 24.9\% | 60.3\% | 25.3\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT |  |  |  |  |  |  |  |  |  |  |  |
| Capital Funding |  |  |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 7110162 | 50485 | 71392 | 79353 | 223131 | 301163 | 32842 | 34500 | 16878 | 12265 | 571382 |
| Internally Funded and Other | 2682686 | 21067 | 39622 | 51667 | 40968 | 24774 | 5744 | 6854 | 5000 | 693 | 123000 |
| Grant Funding and Other | 3427476 | 29418 | 31770 | 27686 | 182163 | 276389 | 27098 | 27646 | 11878 | 11572 | 406341 |
| Internally Generated Funds \% of Non Grant Funding | 72.8\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 74.5\% |
| Borrowing \% of Non Grant Funding | 27.2\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 25.5\% |
| Grant Funding \% of Total Funding | 48.2\% | 58.3\% | 44.5\% | 34.9\% | 81.6\% | 91.8\% | 82.5\% | 80.1\% | 70.4\% | 94.4\% | 71.1\% |
| Borrowing |  |  |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability | 8431613 | 1259 |  | 691 | 11357 | 38749 |  | 20170 |  | 629 | 349414 |
| Borrowing for the Financial Year | 1000000 |  |  |  |  |  |  |  |  |  | 42041 |
| Cost of Borrowing for the Financial Year | 1643865 | 2904 | 30 | 1573 | 13623 | 49812 | 1960 | 9926 | 7150 | 755 | 134063 |
| Total Cost of Debt as a\% of Total Borrowing Liability | 19.5\% | 230.7\% | .0\% | 227.7\% | 119.9\% | 128.6\% | .0\% | 49.2\% | .0\% | 120.0\% | 38.4\% |
| Financing Cost \% of Asset Base | 3.0\% | .4\% | .0\% | .7\% | 1.0\% | 1.2\% | .8\% | 1.3\% | 4.3\% | .6\% | 1.8\% |
| Capital Charges \% of Operating Expenditure | 4.7\% | 1.0\% | .0\% | .9\% | 1.4\% | 5.6\% | 1.3\% | 2.5\% | 4.0\% | 1.4\% | 2.7\% |
| Borrowing \% of Total Assets | 15.1\% | . $2 \%$ | .0\% | .3\% | .8\% | .9\% | .0\% | 2.6\% | .0\% | .5\% | 4.7\% |
| Capital Charges to Own Revenue | 5.6\% | 1.7\% | .2\% | 2.0\% | 1.8\% | 11.2\% | 3.8\% | 3.1\% | 6.8\% | 10.6\% | 3.1\% |
| Borrowed Funding of own Capital Expenditure | 27.2\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | . $0 \%$ |
| Gearing | 17.2\% | . $2 \%$ | .0\% | .2\% | .7\% | .9\% | .0\% | 2.6\% | .0\% | .4\% | 3.8\% |
| Current Ratio | 1.4 | 10.9 | 9.1 | 9.3 | 1.6 | 1.3 | 18.9 | 2.9 | 8 | 8.2 | 5.4 |
| Liquidity Ratio |  | 2.1 | 8.3 | 6.9 | . 2 | . 6 | 6.6 | . 2 | . 0 | 2.6 | 1.5 |
| Finance charges and Depreciation/Total Revenue | 9.7\% | 13.5\% | 22.4\% | 8.7\% | ${ }^{6.8 \%}$ | 9.6\% | 8.7\% | 10.0\% | 10.2\% | 19.0\% | 10.3\% |
| Debt coverage | 18.6 | 9.8 | 1.4 | 7.4 | 25.5 | 17.2 | 4.6 | 56.7 | 12.6 | 4.8 | 19.0 |
| Capital Programme |  |  |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services | 2421029 | 680 | - | 7090 | 26123 | 276389 |  | 300 |  |  | 164374 |
| Total Appropriation - Electricity Infrastructure | 802601 |  |  | 6150 | 26123 |  |  | 300 |  |  | 53741 |
| Total Appropriation - Water Infrastructure | 804368 |  |  |  |  | 227089 |  |  |  |  | 66472 |
| Total Appropriation - Waste Water Management | 714586 |  |  |  |  | 49300 |  |  |  |  | 40311 |
| Total Appropriation - Waste Management | 99474 | 680 |  | 940 |  |  |  |  |  |  | 3850 |
| Economic and Environmental | 2165019 | 39362 | 63622 | 33379 | 34535 | 274 | 18950 | 27774 | 16878 | 11587 | 269052 |
| Total Appropriation - Planning and Developmen\| | 318289 | 101 |  | 33379 |  | 274 |  | 5128 |  | 15 | 45257 |
| Total Appropriation - Road Transporr | 1838413 | 39261 | 63622 |  | 33812 |  | 18950 | 22646 | 16878 | 11572 | 221445 |
| Total Appropriation - Environmental Protection | 8317 |  |  |  | 723 |  |  |  |  |  | 2350 |
| Governance and Administration | 628057 | 210 | 4620 | 1295 | 875 | 24500 | 3792 | 583 |  | 238 | 64442 |
| Community and Public Safety | 178757 | 10233 | 3150 | 37589 | 158548 |  | 10100 | 5280 |  | 190 | 68684 |
| Other $\begin{aligned} & \text { C Capital Appropriations measured against Total Capital }\end{aligned}$ | 108900 |  |  |  | 3051 |  |  | 564 |  | 250 | 4830 |
| \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services | 34.1\% | 1.3\% | .0\% | 8.9\% | 11.7\% | 91.8\% | .0\% | .9\% | .0\% | .0\% | 28.8\% |
| \% of Capital Budget - Electricity Infrastructure | 11.3\% | . $0 \%$ | .0\% | 7.8\% | 11.7\% | .0\% | .0\% | .9\% | .0\% | .0\% | 9.4\% |
| \% of Capital Budget- Water Infrastructure | 11.3\% | .0\% | .0\% | .0\% | .0\% | 75.4\% | .0\% | .0\% | .0\% | .0\% | 11.6\% |
| \% of Capital Budget - Waste Water Management | 10.1\% | .0\% | .0\% | .0\% | .0\% | 16.4\% | .0\% | .0\% | .0\% | .0\% | 7.1\% |
| \% of Capital Budget - Waste Management | 1.4\% | 1.3\% | .0\% | 1.2\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 7\% |
| Economic and Environmental | 30.4\% | 78.0\% | 89.1\% | 42.1\% | 15.5\% | .1\% | 57.7\% | 80.5\% | 100.0\% | 94.5\% | 47.1\% |
| \% of Capital Budget - Planning and Development | 4.5\% | . $2 \%$ | .0\% | 42.1\% | .0\% | .1\% | .0\% | 14.9\% | .0\% | .1\% | 7.9\% |
| \% of Capital Budget - Road Transport | 25.9\% | 77.8\% | 89.1\% | .0\% | 15.2\% | .0\% | 57.7\% | 65.6\% | 100.0\% | 94.4\% | 38.8\% |
| \% of Capital Budget - Environmental Protection | .1\% | .0\% | .0\% | .0\% | .3\% | .0\% | .0\% | .0\% | .0\% | .0\% | . $4 \%$ |
| Governance and Administration | 8.8\% | .4\% | 6.5\% | 1.6\% | .4\% | 8.1\% | 11.5\% | 1.7\% | .0\% | 1.9\% | 11.3\% |
| Community and Public Safety | 25.1\% | 20.3\% | 4.4\% | 47.4\% | 71.1\% | .0\% | 30.8\% | 15.3\% | .0\% | 1.5\% | 12.0\% |
| Other | 1.5\% | .0\% | .0\% | .0\% | 1.4\% | .0\% | .0\% | 1.6\% | .0\% | 2.0\% | .8\% |
| Asset Management |  |  |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 55706113 | 704453 | 437300 | 213373 | 1395703 | 4126265 | 250211 | 763258 | 166798 | 135710 | 7486874 |
| Capital Asset Renewal | 3376270 | 34718 | 500 | 23500 | 795 |  |  |  | 7723 |  | 472909 |
| Operational Repairs \& Maintenance | 4576285 | 16476 | 7904 | 10688 | 39985 | 78788 | 22730 | 19036 | 2800 | 434 | 132542 |
| Asset Renewal \% of Depreciation | 132.2\% | 89.0\% | 1.4\% | 160.9\% | 1.2\% | .0\% | .0\% | .0\% | 56.4\% | . $0 \%$ | 100.9\% |
| R\&M \% of PPE | 8.2\% | 2.3\% | 1.8\% | 5.0\% | 2.9\% | 1.9\% | 9.1\% | 2.5\% | 1.7\% | .3\% | 1.8\% |
| Asset Renewal and R\&M as a \% of PPE | 14.3\% | 7.3\% | 1.9\% | 16.0\% | 2.9\% | 1.9\% | 9.1\% | 2.5\% | 6.3\% | .3\% | 8.1\% |
| Depreciation as \% of Asset Base | 4.6\% | 5.5\% | 8.0\% | 6.8\% | 4.6\% | 1.4\% | 5.4\% | 4.2\% | 8.2\% | 6.2\% | 6.3\% |
| Repairs \& Maintenance/Total Revenue | 13.0\% | 5.6\% | 5.1\% | 6.0\% | 4.0\% | 8.8\% | 14.3\% | 4.9\% | 1.9\% | 1.0\% | 2.6\% |

Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18

|  | Location |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ETH <br> eThekwini <br> (H) | $\begin{aligned} & \text { KZN212 } \\ & \text { Umdoni } \\ & \text { (M) } \end{aligned}$ | KZN213 <br> Umzumbe <br> (L) | KZN214 <br> uMuziwabantu <br> (L) | KZN216 Ray Nkonyeni (H) | $\begin{aligned} & \mathrm{DC21} \\ & \mathrm{Ugu} \\ & (\mathrm{H}) \end{aligned}$ | KZN221 <br> uMshwathi <br> (L) | $\begin{aligned} & \text { KZN222 } \\ & \text { uMngeni } \\ & \text { (M) } \end{aligned}$ | KZN223 <br> Mpofana <br> (L) | KZN224 <br> Impendle <br> (L) | KZN225 <br> Msunduzi <br> (H) |
| R thousands <br> AVERAGE HOUSEHOLD BILLS <br> Percentage Increases |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | 6.9\% | .0\% | .0\% | .0\% | .0\% | .0\% | 6.0\% | 5.2\% | .0\% | 6.0\% | 6.0\% |
| Electricity: Basic levy | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | . $0 \%$ | .0\% | 5.2\% | .0\% | .0\% | 6.8\% |
| Electricity: Consumption | 6.8\% | .0\% | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | 5.2\% | .0\% | .0\% | 6.8\% |
| Water: Basic levy | .0\% | .0\% | .0\% | .0\% | .0\% | (99.3\%) | .0\% | .0\% | .0\% | .0\% | 6.0\% |
| Water: Consumption | 15.0\% | .0\% | .0\% | .0\% | .0\% | (99.7\%) | .0\% | .0\% | .0\% | .0\% | 14.3\% |
| Sanitation | 9.9\% | .0\% | .0\% | .0\% | . $0 \%$ | (99.7\%) | . $0 \%$ | . $0 \%$ | .0\% | . $0 \%$ | 6.0\% |
| Refuse removal | 9.9\% | 5.3\% | .0\% | .0\% | .0\% |  | 6.0\% | 5.2\% | .0\% | 93.7\% | 6.0\% |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | 430.70 | 352.17 | 482332.74 | . 00 | . 00 | . 00 | 470.83 | 3999.71 | . 00 | 5170716.89 | 445.91 |
| Electricity: Basic levy |  | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 99.41 | . 00 | . 00 | 35.53 |
| Electricity: Consumption | 757.97 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 458.68 | . 00 | . 00 | 474.37 |
| Water: Basic levy | . 00 | . 00 | . 00 | . 00 | . 00 | 145.63 | . 00 | . 00 | . 00 | . 00 | 21.07 |
| Water: Consumption | 519.74 | . 00 | . 00 | . 00 | . 00 | 284.96 | . 00 | . 00 | . 00 | . 00 | 451.28 |
| Sanitation | 92.76 | . 00 | . 00 | . 00 | . 00 | 389.72 | . 00 | . 00 | . 00 | . 00 | 153.35 |
| Refuse removal | 79.49 | 708.98 | 1666.67 | . 00 | . 00 | . 00 | 131.86 | 55.28 | . 00 | 76964.17 | 99.18 |
| Other |  | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | 1880.66 | 1061.15 | 483999.40 | . 00 | . 00 | 820.30 | 602.69 | 4613.09 | . 00 | 5247681.07 | 1680.70 |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |  |  |
| Total Number of Households | 1121000 | 0 | 34433 | 21173 | 0 | 210 | 0 | 0 | 93 | 0 | 170618 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |  |  |
| Water (kilolitres per household per month) | 6 | 0 | 0 | $\square$ | 0 | 0 | , | 0 | 0 | 0 | $\stackrel{6}{6}^{6}$ |
| Electricity (kwh per household per month) | 0 | 50 | 181500 | 175 | 0 | 0 | 50 | 100 | 50 | 50 | 70 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |  |  |
| Water (6 kilolitres per household per month) | 168999 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 39476 |
| Sanitation (free minimum level service) | 192345 | 0 | 0 | 0 | 0 | 0 | - 0 | 0 | 0 | 0 | 39476 |
| Electricity/Other energy (50kwh per household per month) | 13450 | 0 | 0 | 0 | 0 | 0 | 1600 | 0 | 0 | 5 | 3265 |
| Refuse(removed at least once a week) | 320240 | 750 | 0 |  | 0 | 0 | 0 | 0 | 0 | 0 | 6078 |
| Cost of Free Basic Services provided | 1526495 | 3704 |  | 2902 |  |  |  |  | 617 | 3575 | 168346 |
| Water (6 kilolitres per household per month) | 306973 |  |  |  |  |  |  |  |  |  | 149345 |
| Sanitation (free minimum level service) | 147256 |  |  |  |  |  |  |  |  |  | 11184 |
| Electricity/Other energy (50kwh per household per month) | 14487 | 3096 |  | 2355 |  |  |  |  | 617 | 275 | 1837 |
| Refuse(removed at least once a week) | 72393 | 608 |  | 547 |  |  |  |  |  |  | 5979 |
| Average Cost per Household Per Annum | 3885.16 | 810.81 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 55000.00 | 5612.97 |
| Water (6 k kilolitres per household per month) | 1816.42 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 3783.18 |
| Sanitaion (free minimum level service) | 765.58 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 283.32 |
| Electricity/Other energy (50kwh per household per month) | 1077.10 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 55000.00 | 562.71 |
| Refuse(removed at least once a week) | 226.06 | 810.81 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 983.77 |
| Cost of Free Basic Services Provided to "Registered Indigent" | 656588 |  | - | - |  | - | - | - | . | . | 221578 |
| Revenue cost of free services provided (excl property rates and other) | 1364752 |  |  |  |  |  |  |  | 0 |  | 735 |
| Local Government Equitable Share | 2893016 | 118563 | 120566 | 82521 | 185324 | 435877 | 91820 | 60165 | 32003 | 32649 | 505853 |

Summarised Outcome: Municipal Budget a

|  | KZN226 <br> Mkhambathini <br> (M) | KZN227 <br> Richmond <br> (L) | DC22 <br> uMgungundlovu <br> (M) | $\begin{aligned} & \text { KZN235 } \\ & \text { Okhahlamba } \\ & \text { (L) } \end{aligned}$ | KZN237 <br> Inkosi <br> Langalibalele <br> (M) | KZN238 <br> Alfred <br> Duma (H) | DC23 <br> Uthukela <br> (M) | KZN241 <br> Endumeni <br> (M) | KZN242 <br> Nquthu <br> (L) | KZN244 <br> Msinga <br> (L) | $\begin{aligned} & \text { KZN245 } \\ & \text { Umvoti } \\ & \text { (M) } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Operating Revenue | 93577 | 103545 | 827071 | 174738 | 516163 | 832320 | 758374 | 344972 | 178585 | 196826 | 262953 |
| Total Operating Expenditure | 112650 | 124459 | 808648 | 183018 | 49914 | 995475 | 720109 | 341564 | 179596 | 234673 | 299897 |
| Operating Performance Surplus 1 (Deficit) | (19073) | (20914) | 18423 | (8280) | 16248 | (163 156) | 38265 | 3407 | (1011) | (37 847) | (36944) |
| Cash and Cash Equivalents at the Year End | 58573 | 19684 | 99212 | 20169 | (12951) | 226571 | 1249 | 62469 | 244642 | 171461 | (5274) |
| Net Increase I (Decrease) in Cash held for the Year | 10905 | (7616) | 5169 | (9 246) | 8338 | (35 637) | 52393 | 13115 | 9493 | 170961 | (47947) |
| Cash Backing / Surplus (Deficit) Reconciliation | 57408 | 33635 | 451930 | 9062 | 83803 | 68958 | 2187 | 30106 | 106088 | (1333) | 1273 |
| Cash Coverage Ratio | 10.7 | 2.5 | 1.7 | 1.7 | (.4) | 3.7 | . | 2.6 | 21.9 | 15.0 | (.3) |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 7.7\% | 9.5\% | 14.2\% | 2.2\% | (2.3\%) | 10.7\% | 10.1\% | 19.5\% | 4.4\% | 26.2\% | 63.9\% |
| \% Increase in Property Rates Revenue | 6.2\% | 6.6\% | .0\% | 1.3\% | (9.7\%) | 14.0\% | .0\% | (2.6\%) | 14.8\% | 11.3\% | 9.6\% |
| \% Increase in Electricity Revenue | .0\% | .0\% | 0\% | .0\% | (4.0\%) | 8.3\% | 0\% | 16.1\% | 6.1\% | .0\% | (16.6\%) |
| \% Increase in Water Revenue | .0\% | .0\% | 34.4\% | .0\% | .0\% | .0\% | 6.0\% | .0\% | .0\% | .0\% | .0\% |
| \% Increase in Property Rates \& Service Charges | 6.2\% | 6.6\% | 34.0\% | 6.4\% | (1.4\%) | 10.4\% | 10.2\% | 8.3\% | 10.1\% | 15.0\% | (8.3\%) |
| \% Increase in Operating Grant Revenue | 7.4\% | 10.4\% | 6.3\% | (.4\%) | 3.8\% | 8.2\% | 10.4\% | 74.4\% | 6.4\% | 19.6\% | 2764.0\% |
| \% Increase in Capital Grant Revenue | (2.8\%) | 8.3\% | 21.4\% | (43.3\%) | (4.7\%) | 18.3\% | 11.0\% | 41.9\% | (33.0\%) | (100.0\%) | 27.5\% |
| Collection Rate Including Other Revenue | 112.1\% | 90.2\% | 73.1\% | 75.1\% | 83.5\% | 86.5\% | 39.1\% | 90.1\% | 95.7\% | 99.1\% | 99.0\% |
| Annual Debtors Collection Rate (Payment Level \%) | 64.4\% | 73.0\% | 71.2\% | 77.4\% | 78.5\% | 87.4\% | 37.6\% | 89.8\% | 80.5\% | 75.8\% | 88.7\% |
| Current Debtors Collection Rate | 98.4\% | 73.0\% | 71.2\% | 77.4\% | 78.5\% | 87.4\% | 37.6\% | 89.8\% | 80.5\% | 75.8\% | 88.7\% |
| Outstanding Debtors to Revenue | 9.7\% | 38.3\% | 59.4\% | 23.2\% | 31.5\% | 16.1\% | 25.4\% | 5.2\% | 20.7\% | .0\% | 11.9\% |
| O/S Service Debtors to Revenue | 61.4\% | 218.8\% | 160.1\% | 117.6\% | 48.0\% | 24.5\% | 66.1\% | 7.8\% | 96.7\% | .0\% | 24.0\% |
|  |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 29.8\% | 19.0\% | 9.5\% | 7.4\% | 2.0\% | 28.5\% | 20.1\% | 14.5\% | 12.6\% | 10.9\% | (13.4\%) |
| \% Increase in Employee Costs | (.1\%) | 8.1\% | 9.7\% | 33.4\% | 17.4\% | 21.3\% | 12.8\% | 12.7\% | 5.8\% | (29.6\%) | 13.9\% |
| \% Overtime measured against Employee Related Costs | 3.5\% | .5\% | 3.6\% | 2.4\% | .7\% | 8\% | 9.4\% | 2.0\% | .0\% | 3.0\% | 2.2\% |
| \% Increase in Electricity Bulk Purchases | .0\% | .0\% | .0\% | .0\% | 14.5\% | 11.1\% | .0\% | 1.1\% | (100.0\%) | . $0 \%$ | 5.2\% |
| \% Increase in Water Bulk Purchases | .0\% | .0\% | 25.3\% | .0\% | .0\% | .0\% | 5.3\% | .0\% | .0\% | .0\% | .0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 30.6\% | 48.1\% | 37.9\% | 50.5\% | 34.1\% | 44.2\% | 54.7\% | 40.0\% | 43.9\% | 23.4\% | 50.3\% |
| Contracted Services \% of Oper Exp (excl dett impairm and deprec) | .0\% | 27.7\% | 24.4\% | 20.1\% | 6.7\% | 6.5\% | 23.7\% | 8.2\% | 5.0\% | 2.2\% | 10.0\% |
| Debt Impairment \% of Billable Revenue | 4.7\% | 11.1\% | 31.8\% | 11.2\% | 2.1\% | 10.4\% | 46.3\% | 3.2\% | 6.2\% | 3.9\% | 14.2\% |
| \% Electricity Distribution Losses | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | . \% | .0\% | .0\% | . $0 \%$ | .0\% |
| Employee costs/Total Revenue | 34.4\% | 47.9\% | 30.3\% | 46.2\% | 29.4\% | 40.0\% | 35.8\% | 38.1\% | 40.5\% | 26.7\% | 48.6\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENTCapital Funding |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 19285 | 25389 | 207528 | 35475 | 53649 | 127847 | 407831 | 45178 | 128885 | 40115 | 39537 |
| Internally Funded and Other | 3450 | 6147 | 5000 | 7680 | 2700 | 35860 | 27 | 20691 | 83209 | 3400 | 947 |
| Grant Funding and Other | 15835 | 19242 | 202528 | 27795 | 50949 | 91987 | 407804 | 24487 | 45676 | 36715 | 38590 |
| Internally Generated Funds \% of Non Grant Funding | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| Borrowing \% of Non Grant Funding | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Grant Funding \% of Total Funding Borrowing | 82.1\% | 75.8\% | 97.6\% | 78.4\% | 95.0\% | 72.0\% | 100.0\% | 54.2\% | 35.4\% | 91.5\% | 97.6\% |
|  |  |  |  |  |  |  |  |  |  |  |  |
| (1) |  |  |  |  |  |  |  |  |  |  |  |
| Cost of Borrowing for the Financial Year | 196 | 30 | 31189 | 7023 | 3502 | 1068 | 561 |  |  |  |  |
| Total Cost of Debt as a \% of Total Borrowing Liability | .0\% | .0\% | 15.1\% | 71.1\% | 34.7\% | 19.3\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Financing Cost \% of Asset Base | .2\% | .0\% | 2.1\% | 1.9\% | .4\% | .1\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ |
| Capital Charges \% of Operating Expenditure | .2\% | .0\% | 3.9\% | 3.8\% | .7\% | 1\% | .1\% | .0\% | .0\% | .0\% | .0\% |
| Borrowing \% of Total Assets | .0\% | .0\% | 14.0\% | 2.7\% | 1.2\% | 4\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Capital Charges to Own Revenue | .8\% | .1\% | 9.3\% | 14.4\% | 1.0\% | 2\% | 2\% | .0\% | .0\% | .0\% | .0\% |
| Borrowed Funding of own Capital Expenditure | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Gearing | .0\% | .0\% | 11.2\% | 2.6\% | 1.2\% | 4\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% |
| Current Ratio | 14.7 | 2.7 | 16.7 | 1.8 | 2.2 | 2.2 | 1.8 | 2.0 | 8.8 | 24.4 | 1.0 |
| Liquidity Ratio | 12.6 | . 9 | 3.2 | . 6 | (.2) | 1.3 | . 4 | 1.5 | 6.0 | . 0 | . 3 |
| Finance charges and Depreciation/Total Revenue | 7.1\% | 18.7\% | 8.9\% | 12.2\% | 9.4\% | 22.5\% | 11.5\% | 1.6\% | 7.0\% | 4.8\% | 10.3\% |
| Debt coverage | 6.0 | 7.6 | 30.2 | 5.8 | 107.0 | 46.0 | 53.7 | 47.3 | 5.7 | 9.3 | 12.9 |
| Capita Programme |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services |  |  | 202528 |  | 14100 | 14265 | 407804 | 7824 | 20970 |  |  |
| Total Appropriation - Electricity Infrastructure |  |  |  |  | 14100 | 10460 |  | 4994 | 19000 |  |  |
| Total Appropriation - Water Infrastructure |  |  | 191528 |  |  |  | 407804 |  |  |  |  |
| Total Appropriation - Waste Water Management |  |  | 11000 |  |  |  |  |  |  |  |  |
| Total Appropriation - Waste Management |  |  |  |  |  | 3805 |  | 2830 | 1970 |  |  |
| Economic and Environmental | 9383 | 18758 |  | 32995 | 37149 | 42141 |  | 25868 | 65537 |  | 34912 |
| Total Appropriation - Planning and Developmen |  | 2016 |  | 32995 | 100 |  |  | 2300 | 28470 |  | 25 |
| Total Appropriation - Road Transporl | 9383 | 16742 |  |  | 37049 | 42141 |  | 23568 | 37067 |  | 34887 |
| Total Appropriation - Environmental Protection |  |  |  |  |  |  |  |  |  |  |  |
| Governance and Administration | 2450 | 1631 |  | 2080 | 2300 | 2091 | 27 | 3882 | 2920 | 40115 | 3051 |
| Community and Public Safety | 7452 | 5000 | 5000 | 400 | 100 | 39350 |  | 7604 | 39458 |  | 1574 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services | .0\% | .0\% | 97.6\% | .0\% | 26.3\% | 11.2\% | 100.0\% | 17.3\% | 16.3\% | .0\% | .0\% |
| \% of Capita Budget - Electricity Infrastructure | . $0 \%$ | . $0 \%$ | . $0 \%$ | . $0 \%$ | 26.3\% | 8.2\% | .0\% | 11.1\% | 14.7\% | .0\% | .0\% |
| \% of Capital Budget - Water Infrastructure | .0\% | .0\% | 92.3\% | .0\% | .0\% | .0\% | 100.0\% | .0\% | .0\% | .0\% | .0\% |
| \% of Capital Budget - Waste Water Management | .0\% | .0\% | 5.3\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% of Capital Budget - Waste Management | .0\% | .0\% | .0\% | .0\% | .0\% | 3.0\% | .0\% | 6.3\% | 1.5\% | .0\% | .0\% |
| Economic and Environmental | 48.7\% | 73.9\% | .0\% | 93.0\% | 69.2\% | 33.0\% | .0\% | 57.3\% | 50.8\% | .0\% | 88.3\% |
| \% of Capital Budget - Planning and Development | .0\% | 7.9\% | .0\% | 93.0\% | .2\% | .0\% | .0\% | 5.1\% | 22.1\% | .0\% | .1\% |
| \% of Capital Budget-Road Transport | 48.7\% | 65.9\% | .0\% | .0\% | 69.1\% | 33.0\% | .0\% | 52.2\% | 28.8\% | .0\% | 88.2\% |
| \% of Capital Budget - Environmental Protection | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Governance and Administration | 12.7\% | 6.4\% | .0\% | 5.9\% | 4.3\% | 1.6\% | .0\% | 8.6\% | 2.3\% | 100.0\% | 7.7\% |
| Community and Public Safety | 38.6\% | 19.7\% | 2.4\% | 1.1\% | .2\% | 30.8\% | .0\% | 16.8\% | 30.6\% | .0\% | 4.0\% |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | 23.5\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Asset Management |  |  |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 123997 | 332738 | 1476395 | 367771 | 809292 | 1343969 | 2801165 | 298217 | 474720 |  | 474468 |
| Capital Asset Renewal |  | 10241 | 202528 |  |  | 3460 |  | 8065 |  |  |  |
| Operational Repairs \& Maintenance | 8890 | 45719 |  |  |  | 78012 | 41457 | 9183 |  |  |  |
| Asset Renewal \% of Depreciation | .0\% | 52.9\% | 397.1\% | .0\% | .0\% | 1.9\% | .0\% | 144.6\% | .0\% | .0\% | .0\% |
| R\&M \% of PPE | 7.2\% | 13.7\% | .0\% | .0\% | .0\% | 5.8\% | 1.5\% | 3.1\% | .0\% | .0\% | .0\% |
| Asset Renewal and Rem as a \% of PPE | 7.2\% | 16.8\% | 13.7\% | .0\% | .0\% | 6.1\% | 1.5\% | 5.8\% | .0\% | .0\% | .0\% |
| Depreciation as \% of Asset Base | 5.2\% | 5.8\% | 3.5\% | 5.3\% | 5.9\% | 13.9\% | 3.1\% | 1.9\% | 2.6\% | .0\% | 5.7\% |
| Repairs \& Maintenance/Total Revenue | 9.5\% | 44.2\% |  |  |  | 9.4\% | 5.5\% | 2.7\% | $.0 \%$ | .0\% | . $0 \%$ |

Summarised Outcome: Municipal Budget a

|  | KZZN226 <br> Mkhambathini <br> (M) | KZN227 <br> Richmond <br> (L) | DC22 <br> uMgungundlovu <br> (M) | KZN235 <br> Okhahlamba <br> (L) | KZN237 <br> Inkosi <br> Langalibalele <br> (M) | KZN238 <br> Alfred <br> Duma (H) | DC23 <br> Uthukela <br> (M) | KZN241 <br> Endumeni <br> (M) | KZN242 <br> Nquthu <br> (L) | KZN244 <br> Msinga <br> (L) | $\begin{aligned} & \text { KZN245 } \\ & \text { Umvoti } \\ & \text { (M) } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands <br> AVERAGE HOUSEHOLD BILLS <br> Percentage Increases |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | .0\% | .0\% | .0\% | 5.2\% | 5.3\% | .0\% | .0\% | 5.0\% | 174.6\% | .0\% | .0\% |
| Electricity: Basic levy | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 6.9\% |
| Electricity: Consumption | .0\% | .0\% | .0\% | .0\% | 6.8\% | .0\% | .0\% | 6.8\% | 1.5\% | .0\% | 6.8\% |
| Water: Basic levy | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 6.0\% | .0\% | .0\% | .0\% | .0\% |
| Water: Consumption | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Sanitation | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 6.0\% | . $0 \%$ | .0\% | .0\% | .0\% |
| Refuse removal | .0\% | 6.0\% | .0\% | 5.2\% | 5.3\% | .0\% | .0\% | 3.0\% | 4.0\% | .0\% | 5.2\% |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | 451.25 | 323.79 | . 00 | . 01 | 187.91 | 4556.00 | . 00 | 413.51 | 3382426.88 | . 00 | . 00 |
| Electricity: Basic levy | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 50220.00 | . 00 | 198.40 |
| Electricity: Consumption | . 00 | . 00 | . 00 | . 00 | 1084.17 | 1292.22 | . 00 | 725.01 | 132000.00 | . 00 | 683.50 |
| Water: Basic levy | 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 10.96 | . 00 | . 00 | . 00 | . 00 |
| Water: Consumption | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Sanitation | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 96.23 | . 00 | . 00 | . 00 | . 00 |
| Refuse removal | . 00 | 45.28 | . 00 | 108.78 | 94.74 | 627.47 | . 00 | 149.18 | 2600000.00 | . 00 | 160.18 |
| Other | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | 451.25 | 369.07 | . 00 | 108.79 | 1366.82 | 6475.69 | 107.19 | 1287.70 | 6164646.88 | . 00 | 1042.08 |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |  |  |
| Total Number of Households | 15594 | 22124 | 0 | 0 | 0 | 20071 | 165876 | 0 | 0 | 0 | 18504 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |  |  |
| Water (kiolititres per household per month) | 0 | 6 | 0 | 0 | 0 | 0 | 6 | 0 | 0 | 0 | 0 |
| Electricity (kwh per household per month) ${ }^{\text {a }}$ ( ${ }^{\text {amber of Households receiving Free Basic Senvices }}$ | 50 | 50 | 0 | 0 | 0 | 0 | 0 | 50 | 50 | 0 | 0 |
| Number of Households receiving Free Basic Services <br> Water (6 kilolites per household per month) |  |  |  |  |  |  |  |  |  |  |  |
| Water (6 kilolitres per household per month) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sanitation (free minimum level service) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | , | 0 | 0 |
| Electricity/Other energy (50kwh per household per month) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 649 |
| Refuse(removed at least once a week) | 0 | 0 | 0 | 0 |  | 0 | 0 | 0 | 0 | 0 | 1000 |
| Cost of Free Basic Services provided |  |  |  | 2254 | 10000 |  |  | 4 |  |  | 757 |
| Water (6 kilolitres per household per month) |  |  |  |  |  |  |  |  |  |  |  |
| Sanitation (ree minimum level service) |  |  |  |  |  |  |  |  |  |  |  |
| Electricity/Other energy (50kwh per household per month) |  |  |  |  | 6134 |  |  | 2 |  |  | 757 |
| Refuse(removed at least once a week) |  |  |  |  | 3866 |  |  |  |  |  |  |
| Average Cost per Household Per Annum | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 1166.31 |
| Water (6 kilolitres per household per month) | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Sanitation (ree minimum level service) | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Electricity/Other energy (50kwh per household per month) | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 1166.31 |
| Refuse(removed at least once a week) | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" |  |  |  |  |  |  | - | . | - | - |  |
| Revenue cost of free services provided (excl property rates and other) |  |  |  |  |  |  |  |  | 564 |  |  |
| Local Govermment Equitable Share | 55546 | 62473 | 483964 | 110874 | 155907 | 206663 | 397482 | 41599 | 122365 | 145573 | 112887 |

Summarised Outcome: Municipal Budget a

|  | DC24 Umzinyathi <br> (L) | KZN252 <br> Newcastle <br> (H) | KZN253 <br> Emadlangeni <br> (L) | KZN254 <br> Dannhauser <br> (L) | DC25 <br> Amajuba <br> (L) | KZN261 <br> eDumbe <br> (L) | KZN262 <br> uPhongolo <br> (L) | KZN263 <br> Abaqulusi <br> (L) | KZN265 <br> Nongoma <br> (L) | KZN266 <br> Ulundi <br> (L) | DC26 <br> Zululand <br> (M) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands |  |  |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 420804 | 1768721 | 75347 | 192547 | 189318 | 125707 | 227291 | 517105 | 173695 | 307201 | 562673 |
| Total Operating Expenditure | 423579 | 2234510 | 74447 | 219189 | 231651 | 123998 | 263912 | 540078 | 164775 | 342860 | 624184 |
| Operating Performance Surplus 1 ( Deficit) | (2775) | (465 788) | 900 | (26642) | (42 333) | 1710 | (36620) | (22973) | 8920 | (35 659) | (61 511) |
| Cash and Cash Equivalents at the Year End | 75224 | 1265 | 5920 | 61148 | (25886) | 18446 | 4719 | 11707 | 3870 | 9956 | 50000 |
| Net Increase / (Decrease) in Cash held for the Year | 50224 | (31 986) | (3778) | 48244 | (46894) | 18432 | 3116 | (2) | (2622) | 6456 | 49239 |
| Cash Backing / Surplus (Deficit) Reconciliation | 13907 | 16344 | 10702 | 93231 | 13461 | 27002 | 41252 | (32 848) | 6312 | 14991 | 23446 |
| Cash Coverage Ratio | 2.8 | . 0 | 1.3 | 3.9 | (2.) | 2.2 | 3 | . 4 | . 3 | 4 | 1.2 |
| STATEMENT OF OPERATING PERFORMANCERevenue |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 4.6\% | 1.5\% | (2.2\%) | 58.3\% | 4.6\% | 11.6\% | 8.9\% | 6.7\% | (2.4\%) | (4.3\%) | 1.6\% |
| \% Increase in Property Rates Revenue | . $0 \%$ | 4.4\% | 13.6\% | (6.9\%) | . $0 \%$ | 20.2\% | 9.9\% | 6.4\% | 5.2\% | (12.4\%) | .0\% |
| \% Increase in Electricity Revenue | .0\% | (1.0\%) | 8.8\% | .0\% | .0\% | 21.7\% | 6.8\% | (9.2\%) | 0\% | (19.6\%) | 0\% |
| \% Increase in Water Revenue | (31.0\%) | (6.3\%) | .0\% | .0\% | 2.8\% | . $0 \%$ | .0\% | 30.2\% | .0\% | .0\% | 5.2\% |
| \% Increase in Property Rates \& Service Charges | (23.2\%) | (3.3\%) | 10.9\% | (8.7\%) | 2.8\% | 18.0\% | 8.0\% | (5.6\%) | 5.3\% | (15.2\%) | 5.2\% |
| \% Increase in Operating Grant Revenue | 11.7\% | 11.5\% | 11.8\% | 1197.6\% | 4.6\% | 4.7\% | 9.4\% | 23.8\% | (2.0\%) | 8.4\% | 11.0\% |
| \% Increase in Capital Grant Revenue | (24.2\%) | (30.8\%) | (28.8\%) | (3.1\%) | .0\% | (100.0\%) | (3.9\%) | .0\% | 6.7\% | (15.8\%) | 4.4\% |
| Collection Rate Including Other Revenue | 69.8\% | 82.1\% | 63.5\% | 140.6\% | 53.6\% | 99.0\% | 80.1\% | 88.7\% | 67.8\% | 90.7\% | 65.5\% |
| Annual Debtors Collection Rate (Payment Level \%) | 57.8\% | 82.2\% | 57.6\% | 60.8\% | 46.3\% | 95.6\% | 77.1\% | 93.7\% | 60.1\% | 88.8\% | 54.2\% |
| Current Debtors Collection Rate | 57.8\% | 84.7\% | 57.6\% | 60.8\% | 46.3\% | 95.6\% | 77.1\% | 93.7\% | 60.1\% | 88.8\% | 54.2\% |
| Outstanding Debtors to Revenue | 11.4\% | 19.1\% | 11.5\% | 17.8\% | 28.3\% | 53.5\% | 30.4\% | 17.7\% | 16.5\% | 15.3\% | 6.6\% |
| O/S Service Debtors to Revenue | 78.5\% | 25.8\% | 21.4\% | 176.5\% | 189.7\% | 143.6\% | 81.0\% | 25.9\% | 113.6\% | 33.0\% | 99.1\% |
| Expenditure |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 15.6\% | 23.0\% | (3.3\%) | 86.6\% | 10.9\% | 5.2\% | 20.9\% | (8.9\%) | 4.8\% | 17.5\% | 16.0\% |
| \% Increase in Employee Costs | 30.5\% | 4.4\% | (10.1\%) | .1\% | 1.4\% | 3.0\% | 16.9\% | 7.5\% | 45.7\% | (7.4\%) | 6.2\% |
| \% Overtime measured against Employee Related Costs | 2.7\% | 3.7\% | 1.0\% | 2.8\% | 7.4\% | 1.9\% | 3.1\% | 9.2\% | 3.7\% | 1.9\% | .0\% |
| \% Increase in Electricity Bulk Purchases | .0\% | 5.3\% | (10.8\%) | .0\% | .0\% | (10.7\%) | .0\% | (100.0\%) | .0\% | .0\% | .0\% |
| $\%$ Increase in Water Bulk Purchases | 31.7\% | 15.5\% | .0\% | .0\% | (18.9\%) | .0\% | .0\% | .0\% | .0\% | .0\% | 5.2\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 43.0\% | 34.8\% | 46.9\% | 19.5\% | 43.3\% | 47.5\% | 37.8\% | 31.3\% | 52.6\% | 42.3\% | 34.2\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 22.3\% | 2.3\% | 1.4\% | 26.4\% | 11.3\% | 7.3\% | 9.3\% | .0\% | 15.2\% | 23.1\% | 33.4\% |
| Debt Impairment \% of Billable Revenue | 20.6\% | 12.5\% | 3.8\% | .0\% | .0\% | 23.3\% | 18.4\% | 2.2\% | 6.9\% | 3.5\% | 31.2\% |
| \% Electricity Distribution Losses | .0\% | 2.8\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | .0\% | 32.7\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | 3.6\% |
| Employee costs/Total Revenue | 37.7\% | 30.4\% | 40.2\% | 20.0\% | 45.4\% | 40.0\% | 39.2\% | 28.5\% | 47.9\% | 39.4\% | 32.4\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENTCapital Funding |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 428459 | 205576 | 16147 | 77132 | 127206 | 41414 | 67471 | 41284 | 55206 | 48335 | 408113 |
| Internally Funded and Other | 155918 | 43150 | 900 | 32641 | 348 |  | 7967 | 4850 | 8920 |  |  |
| Grant Funding and Other | 272541 | 162426 | 15247 | 12492 | 126858 | 41414 | 34904 | 36434 | 46286 | 48335 | 408113 |
| Internally Generated Funds \% of Non Grant Funding | 100.0\% | 100.0\% | 100.0\% | 50.5\% | 100.0\% | . $0 \%$ | 24.5\% | 100.0\% | 100.0\% | .0\% | .0\% |
| Borrowing \% of Non Grant Funding | .0\% | .0\% | .0\% | 49.5\% | .0\% | .0\% | 75.5\% | .0\% | .0\% | .0\% | . $0 \%$ |
| (1) |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability |  | 373941 | 516 | 56752 | 8193 |  | 5000 |  |  |  |  |
| Borrowing for the Financial Year |  |  |  | 32000 |  |  | 24600 |  |  |  |  |
| Cost of Borrowing for the Financial Year |  | 75979 | 168 | 5803 | 764 | 150 | 5910 |  | 200 |  |  |
| Total Cost of Debt as a \% of Total Borrowing Liability | .0\% | 20.3\% | 32.6\% | 10.2\% | 9.3\% | .0\% | 118.2\% | .0\% | .0\% | .0\% | .0\% |
| Financing Cost \% of Asset Base | .0\% | 1.1\% | .1\% | 1.6\% | . $2 \%$ | .1\% | 1.1\% | .0\% | .1\% | .0\% | .0\% |
| Capital Charges \% of Operating Expenditure | .0\% | 3.4\% | .2\% | 2.6\% | 3\% | .1\% | 2.2\% | .0\% | .1\% | .0\% | .0\% |
| Borrowing \% of Total Assets | .0\% | 5.5\% | .3\% | 16.1\% | 1.7\% | .0\% | 1.0\% | .0\% | .0\% | .0\% | .0\% |
| Capital Charges to Own Revenue | .0\% | 5.5\% | .4\% | 5.5\% | 2.0\% | .3\% | 6.0\% | .0\% | .6\% | .0\% | .0\% |
| Borrowed Funding of own Capital Expenditure | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 15.4\% | .0\% | .0\% | .0\% | .0\% |
| Gearing | .0\% | 5.3\% | .3\% | 14.8\% | 1.0\% | .0\% | .8\% | .0\% | .0\% | .0\% | .0\% |
| Current Ratio | 1.4 | 1.2 | 1.7 | 4.0 | 2.4 | 1.6 | 4.3 | . 8 | 1.9 | 1.4 | 1.5 |
| Liquidity Ratio |  |  |  | 2.5 | . 5 |  | . 3 | 1 | . 2 | . 2 | . 9 |
| Finance charges and Depreciaition/Total Revenue | 9.8\% | 32.2\% | 11.1\% | 11.7\% | 17.9\% | 5.9\% | 6.8\% | 11.9\% | 2.9\% | 16.8\% | 14.8\% |
| Capital Programme |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services | 272541 | 85500 | - | - | 126858 | 13300 | 9790 | 3250 | - | 18000 | 408113 |
| Total Appropriation - Electricity Infrastructure |  |  |  |  | 126858 | 13300 | 9750 | 3000 |  | 18000 |  |
| Total Appropriation - Water Infrastucture | 233280 | 85500 |  |  |  |  |  | 250 |  |  | 408113 |
| Total Appropriation - Waste Water Management | 39261 |  |  |  |  |  |  |  |  |  |  |
| Total Appropriation - Waste Management |  |  |  |  |  |  | 40 |  |  |  |  |
| Economic and Environmental | 200 | 116436 | 15247 | 75600 |  | 26874 | 36430 | 36434 | 54786 | 25450 |  |
| Total Appropriation - Planning and Developmen! | 200 |  |  | 75600 |  |  | 26830 |  |  |  |  |
| Total Appropriation - Road Transpor |  | 116436 | 15247 |  |  | 26874 | 9600 | 36434 | 54786 | 25450 |  |
| Total Appropriation - Environmental Protection |  |  |  |  |  |  |  |  |  |  |  |
| Governance and Administration | 155518 | 1000 | 650 | 1252 | 348 | 1240 | 16217 | 1150 | 420 |  |  |
| Community and Public Safety Other | 200 | 2640 | 250 | 280 |  |  | 5034 | 450 |  | 4885 |  |
| \%Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services | 63.6\% | 41.6\% | .0\% | .0\% | 99.7\% | 32.1\% | 14.5\% | 7.9\% | .0\% | 37.2\% | 100.0\% |
| \% of Capital Budget- Electricity Infrastructure | .0\% | .0\% | .0\% | .0\% | 99.7\% | 32.1\% | 14.5\% | 7.3\% | .0\% | 37.2\% | .0\% |
| \% of Capital Budget - Water Infrastructure | 54.4\% | 41.6\% | .0\% | .0\% | .0\% | .0\% | .0\% | .6\% | .0\% | .0\% | 100.0\% |
| \% of Capital Budget - Waste Water Management | 9.2\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| $\%$ of Capital Budget - Waste Management | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .1\% | .0\% | .0\% | . $0 \%$ | .0\% |
| Economic and Environmental | .0\% | 56.6\% | 94.4\% | 98.0\% | .0\% | 64.9\% | 54.0\% | 88.3\% | 99.2\% | 52.7\% | .0\% |
| \% of Capital Budget - Planning and Development | .0\% | .0\% | .0\% | 98.0\% | .0\% | .0\% | 39.8\% | .0\% | .0\% | .0\% | .0\% |
| \% of Capital Budget - Road Transport | .0\% | 56.6\% | 94.4\% | .0\% | .0\% | 64.9\% | 14.2\% | 88.3\% | 99.2\% | 52.7\% | .0\% |
| \% of Capital Budget - Environmental Protection | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Governance and Administration | 36.3\% | .5\% | 4.0\% | 1.6\% | .3\% | 3.0\% | 24.0\% | 2.8\% | .8\% | .0\% | .0\% |
| Community and Public Safety | .0\% | 1.3\% | 1.5\% | .4\% | .0\% | .0\% | 7.5\% | 1.1\% | . $0 \%$ | 10.1\% | . $0 \%$ |
| Other | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Asset Management |  |  |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 277115 | 6840820 | 167472 | 352085 | 494599 | 247550 | 523035 | 1608345 | 334987 | 122156 | 3477830 |
| Capital Asset Renewal | 151344 | 66500 |  |  |  | 9374 |  | 3000 |  |  |  |
| Operational Repairs \& Maintenance |  | 68123 |  |  |  | 2589 | 12930 | 14357 | 2430 | 9303 | 36203 |
| Asset Renewal \% of Depreciation | 365.8\% | 12.7\% | .0\% | .0\% | .0\% | 129.2\% | . $0 \%$ | 4.9\% | .0\% | .0\% | .0\% |
| R\&M \% of PPE | .0\% | 1.0\% | .0\% | .0\% | 0\% | 1.0\% | 2.5\% | .9\% | 7\% | 7.6\% | 1.0\% |
| Asset Renewal and R\&M as a \% of PPE | 54.6\% | 2.0\% | .0\% | . $0 \%$ | .0\% | 4.8\% | 2.5\% | 1.1\% | .7\% | 7.6\% | 1.0\% |
| Depreciation as \% of Asset Base | 14.9\% | 7.7\% | 4.9\% | 6.4\% | 6.7\% | 2.9\% | 2.4\% | 3.8\% | 1.5\% | 42.2\% | 2.4\% |
| Repairs \& Maintenance/Total Revenue | .0\% | 3.9\% | .0\% | .0\% | .0\% | 2.1\% | 5.7\% | 2.8\% | 1.4\% | 3.0\% | 6.4\% |

Summarised Outcome: Municipal Budget a

|  | DC24 <br> Umzinyathi <br> (L) | KZN252 <br> Newcastle <br> (H) | KZN253 Emadlangeni (L) | KZN254 <br> Dannhauser <br> (L) | DC25 <br> Amajuba <br> (L) | KZN261 <br> eDumbe <br> (L) | KZN262 <br> uPhongolo <br> (L) | KZN263 <br> Abaqulusi <br> (L) | KZN265 <br> Nongoma <br> (L) | KZN266 <br> Ulundi <br> (L) | DC26 <br> Zululand <br> (M) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands <br> AVERAGE HOUSEHOLD BILLS Percentage Increases |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | .0\% | 7.2\% | 5.3\% | .0\% | .0\% | .0\% | 7.7\% | 5.0\% | .0\% | .0\% | .0\% |
| Electricity: Basic levy | .0\% | 7.2\% | .0\% | .0\% | .0\% | .0\% | 6.8\% | 6.8\% | .0\% | .0\% | .0\% |
| Electricity: Consumption | .0\% | 8.0\% | .0\% | .0\% | .0\% | .0\% | 6.6\% | 6.8\% | .0\% | .0\% | .0\% |
| Water: Basic levy | .0\% | 7.2\% | .0\% | .0\% | .0\% | .0\% | .0\% | 5.0\% | .0\% | .0\% | 10.0\% |
| Water: Consumption | .0\% | 7.2\% | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | 5.0\% | .0\% | .0\% | 10.0\% |
| Sanitation | .0\% | 7.2\% | .0\% | .0\% | .0\% | .0\% | .0\% | 5.0\% | .0\% | .0\% | 21.0\% |
| Refuse removal | .0\% | 7.2\% | 5.3\% | .0\% | .0\% | .0\% | 5.3\% | 5.0\% | .0\% | .0\% | .0\% |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | . 00 | 479.19 | 624.82 | . 00 | . 00 | 521.68 | 690.76 | 334.83 | . 00 | 150.00 | . 00 |
| Electricity: Basic levy | . 00 | 208.04 | . 00 | . 00 | . 00 | 167.81 | 307.49 | 78.59 | . 00 | . 00 | . 00 |
| Electricity: Consumption | . 00 | 599.12 | . 00 | . 00 | . 00 | 1856.53 | 645.00 | 823.97 | . 00 | . 00 | . 00 |
| Water: Basic levy | . 00 | 47.29 | . 00 | . 00 | . 00 | . 00 | . 00 | 44.86 | . 00 | . 00 | 7.89 |
| Water: Consumption | 197.59 | 269.18 | . 00 | . 00 | . 00 | . 00 | . 00 | 263.22 | . 00 | . 00 | 206.34 |
| Sanitation | 95.29 | 224.56 | . 00 | . 00 | . 00 | . 00 | . 00 | 135.67 | . 00 | . 00 | 107.66 |
| Refuse removal | . 00 | 131.32 | 82.85 | . 00 | . 00 | 111.63 | 154.41 | 97.52 | . 00 | . 00 | . 00 |
| Other | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | 292.89 | 1958.71 | 707.67 | . 00 | . 00 | 2657.65 | 1797.66 | 1778.68 | . 00 | 150.00 | 321.89 |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |  |  |
| Total Number of Households | 111792 | 272690 | 0 | 20439 | 129808 | 17106 | 0 | 45511 | 42151 | 0 | 17436 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |  |  |
| Water (kilolitres per household per month) | 0 | 0 | 513 | 0 | 0 | 6 | 0 | 6 | 0 | 0 | 0 |
| Electricity (kwh per household per month) | 0 | 0 | 50 | 0 | 0 | 20 | 0 | 50 | 0 | 50 | 0 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |  |  |
| Water (6 kilolitres per household per month) | 97125 | 19100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 12760 |
| Sanitation (free minimum level service) | 88617 | 19100 |  | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Electricity/Other energy (50kwh per household per month) | 0 | 19100 | 430055 | 620 | 0 | 0 | 0 | 0 | 0 | 0 | - |
| Refuse(removed at least once a week) |  | 19100 | 18954 | $\square$ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Cost of Free Basic Services provided | 7600 | 70854 | 449 | 600 |  |  |  | 16983 |  |  | 4425 |
| Water (6 k kililitres per household per month) | 7600 | 15249 |  |  |  |  |  | 2163 |  |  | 4425 |
| Sanitaion (free minimum level service) |  | 21584 |  |  |  |  |  | 6044 |  |  |  |
| Electricity/Other energy (50kwh per household per month) |  | 3581 | 430 | 600 |  |  |  | 3568 |  |  |  |
| Refuse(removed at least once a week) |  | 30441 | 19 |  |  |  |  | 5208 |  |  |  |
| Average Cost per Household Per Annum | 78.25 | 3709.66 | 2.00 | 967.74 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 346.75 |
| Water (6 kiolitites per household per month) | 78.25 | 798.38 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 346.75 |
| Sanitation (free minimum level service) | . 00 | 1130.04 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Electricity/Other energy (50kwh per household per month) | . 00 | 187.48 | 1.00 | 967.74 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Refuse(removed at least once a week) | . 00 | 1593.76 | 1.00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 0 |
| Cost of Free Basic Services Provided to "Registered Indigent" | 7600 | 70854 |  | . | - |  | - | . | . | . | 4425 |
| Revenue cost of free services provided (excl property rates and other) |  |  |  |  |  | 1472 | . |  |  | 1136 |  |
| Local Government Equitable Share | 325057 | 341408 | 27305 | 82343 | 148705 | 66301 | 119730 | 130276 | 136733 | 143729 | 424766 |

Summarised Outcome: Municipal Budget a


Summarised Outcome: Municipal Budget a


Summarised Outcome: Municipal Budget a

|  | $\begin{aligned} & \text { DC28 } \\ & \text { King } \\ & \text { Cetshwayo (H) } \end{aligned}$ | KZN291 <br> Mandeni <br> (L) | KZN292 <br> KwaDukuza <br> (H) | KZN293 <br> Ndwedwe <br> (L) | KZN294 <br> Maphumulo <br> (M) | DC29 <br> iLembe <br> (L) | KZN433 <br> Greater <br> Kokstad (L) | KZN434 <br> Ubuhlebezwe <br> (L) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 69820 | 247900 | 1525513 | 163975 | 108903 | 722943 | 378971 | 177473 |
| Total Operating Expenditure | 836433 | 247900 | 1524768 | 191571 | 108894 | 72092 | 405190 | 165948 |
| Operating Performance Surplus 1 (Deficit) | (138232) | 0 | 745 | (27 596) | 8 | 2852 | (26 220) | 11525 |
| Cash and Cash Equivalents at the Year End | 361164 | 13117 | 191666 | 64876 | 24930 | 174463 | 88533 | 85795 |
| Net Increase I (Decrease) in Cash held for the Year | (48 174) | (6 657) | (88 347) | $(46855)$ | 1895 | 118793 | (39 087) | (13 433) |
| Cash Backing / Surplus (Deficit) Reconciliation | 190255 | 11692 | 297174 | 60798 | 7841 | 201444 | 126793 | 67281 |
| Cash Coverage Ratio | 6.6 | . 9 | 1.7 | 5.2 | 3.7 | 3.8 | 3.3 | 7.9 |
| STATEMENT OF OPERATING PERFORMANCE Revenue |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 2.4\% | 13.3\% | 4.8\% | 14.6\% | (3.8\%) | 11.9\% | 19.2\% | 32.1\% |
| \% Increase in Property Rates Revenue | .0\% | 55.0\% | 6.8\% | 55.0\% | 16.8\% | .0\% | 39.6\% | 128.6\% |
| \% Increase in Electricity Revenue | .0\% | 18.1\% | 3.9\% | .0\% | .0\% | . $0 \%$ | 8.3\% | .0\% |
| $\%$ Increase in Water Revenue | (7.9\%) | .0\% | .0\% | .0\% | .0\% | 15.1\% | .0\% | .0\% |
| \% Increase in Property Rates \& Service Charges | .7\% | 35.5\% | 3.8\% | 55.0\% | 17.7\% | (8.5\%) | 24.7\% | 114.7\% |
| \% Increase in Operating Grant Revenue | 2.0\% | 5.7\% | 12.3\% | 9.1\% | (8.7\%) | 15.4\% | .6\% | 23.5\% |
| \% Increase in Capital Grant Revenue | 8.8\% | .1\% | (12.4\%) | (47.1\%) | 30.0\% | (14.2\%) | 12.4\% | (44.7\%) |
| Collection Rate Including Other Revenue | 99.7\% | 66.6\% | 94.7\% | 49.3\% | 67.0\% | 74.5\% | 94.9\% | 87.3\% |
| Annual Debtors Collection Rate (Payment Level \%) | 65.9\% | 63.6\% | 87.8\% | 26.7\% | 54.2\% | 67.3\% | 91.8\% | 66.0\% |
| Current Debtors Collection Rate | 65.9\% | 63.6\% | 95.9\% | 26.7\% | 54.2\% | 103.9\% | 91.8\% | 66.0\% |
| Outstanding Debtors to Revenue | 4.6\% | 29.2\% | 16.5\% | 6.1\% | 17.3\% | 18.3\% | 10.8\% | 8.4\% |
| O/S Service Debtors to Revenue | 37.4\% | 94.3\% | 20.3\% | 61.6\% | 109.1\% | 90.8\% | 13.9\% | 37.9\% |
| Expenditure |  |  |  |  |  |  |  |  |
| $\%$ Increase in Total Operating Expenditure | 7.8\% | ${ }^{13.3 \%}$ | 4.9\% | 34.4\% | (6.6\%) | 12.2\% | 9.5\% | 14.4\% |
| \% Increase in Employee Costs | 8.2\% | 15.3\% | 4.8\% | 17.1\% | 28.3\% | 16.2\% | 12.6\% | 1.1\% |
| \% Overtime measured against Employee Related Costs | 4.0\% | 1.0\% | 8.5\% | 1.8\% | .7\% | 3.3\% | 3.9\% | 4.5\% |
| \% Increase in Electricity Bulk Purchases | .0\% | .0\% | 11.3\% | .0\% | .0\% | .0\% | 7.3\% | .0\% |
| \% Increase in Water Bulk Purchases | (46.0\%) | .0\% | .0\% | .0\% | .0\% | 17.9\% | .0\% | .0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 34.3\% | 39.5\% | 27.0\% | 36.9\% | 41.0\% | 38.6\% | 40.2\% | 47.4\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 39.8\% | 7.6\% | 10.8\% | 24.3\% | 19.2\% | 12.4\% | 16.6\% | 14.6\% |
| Debt Impairment \% of Billable Revenue | 3.3\% | 7.6\% | 3.7\% | 16.1\% | 5.1\% | 15.0\% | 3.0\% | 4.0\% |
| \% Electricity Distribution Losses | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | .0\% | .0\% | .0\% | .0\% | .0\% | 8.8\% | .0\% | .0\% |
| Employee costs/Total Revenue | 36.4\% | 33.9\% | 24.7\% | 38.0\% | 36.7\% | 32.9\% | 35.9\% | 38.6\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENTCapital Funding |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 324513 | 56547 | 344762 | 71491 | 33722 | 364303 | 98798 | 67263 |
| Internally Funded and Other | 9255 | 17555 | 191483 | 42224 | 4287 | 8354 | 67835 | 40824 |
| Grant Funding and Other | 315258 | 38992 | 76093 | 29267 | 29435 | 292800 | 30963 | 26439 |
| Internally Generated Funds \% of Non Grant Funding | 100.0\% | 100.0\% | 71.3\% | 100.0\% | 100.0\% | 11.7\% | 100.0\% | 100.0\% |
| Borrowing \% of Non Grant Funding | .0\% | .0\% | 28.7\% | .0\% | .0\% | 88.3\% | .0\% | .0\% |
| Grant Funding \% of Total Funding | 97.1\% | 69.0\% | 22.1\% | 40.9\% | 87.3\% | 80.4\% | 31.3\% | 39.3\% |
| Borrowing |  |  |  |  |  |  |  |  |
| Total Borrowing Liability | 31864 | 2016 | 289768 |  |  | 80325 |  |  |
| Borrowing for the Financial Year |  |  | 77186 |  |  | 63149 |  |  |
| Cost of Borrowing for the Financial Year | 11250 | 2936 | 38123 |  | 899 | 35211 |  |  |
| Total Cost of Debt as a \% of Total Borrowing Liability | 35.3\% | 145.6\% | 13.2\% | .0\% | .0\% | 43.8\% | .0\% | .0\% |
| Financing Cost \% of Asset Base | .4\% | .7\% | 1.7\% | .0\% | .4\% | 1.3\% | .0\% | .0\% |
| Capital Charges \% of Operating Expenditure | 1.3\% | 1.2\% | 2.5\% | .0\% | .8\% | 4.9\% | .0\% | \% |
| Borrowing \% of Total Assets | 1.2\% | .5\% | 13.2\% | . $0 \%$ | .0\% | 2.9\% | .0\% | .0\% |
| Capital Charges to Own Revenue | 6.9\% | 3.4\% | 2.8\% | .0\% | 3.9\% | 16.5\% | .0\% | .0\% |
| Borrowed Funding of own Capital Expenditure | . $0 \%$ | .0\% | 28.7\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Gearing | 1.1\% | .4\% | 13.4\% | .0\% | .0\% | 2.7\% | .0\% | .0\% |
| Current Ratio | 3.0 | 1.0 | 1.8 | 5.7 | 1.5 | 2.5 | 3.3 | 3.3 |
| Liquidity Ratio | 2.8 |  | 1.0 | 5.2 | . 9 | 1.4 | 2.5 | 2.7 |
| Finance charges and Depreciation/Total Revenue | 14.1\% | 12.1\% | 7.1\% | 12.2\% | 9.7\% | 12.8\% | 15.2\% | 11.3\% |
| Debt coverage <br> Capital Programme | 3.2 | 16.8 | 32.3 | 2.2 | 7.1 | 5.8 | 24.3 | 5.5 |
| Caple |  |  |  |  |  |  |  |  |
| Trading Services | 320483 | 3295 | 154423 |  |  | 292564 | 30564 |  |
| Total Appropriation - Electricity Infrastructure |  | 3295 | 150081 |  |  |  | 28864 |  |
| Total Appropriation - Water infrastructure | 270040 |  |  |  |  | 237908 5967 |  |  |
| Total Appropriation - Waste Water Management | 49868 |  |  |  |  | 54657 |  |  |
| Total Appropriation - Waste Management | 575 |  | 4342 |  |  |  | 1700 |  |
| Economic and Environmental | 400 | 44836 | 116485 | 34467 | 22087 | 1975 | 47089 | 46815 |
| Total Appropriation - Planning and Developmen | 100 | 9139 | 1580 | 4200 |  |  | 5040 | 32928 |
| Total Appropriation - Road Transporl |  | 35697 | 114905 | 30267 | 22087 | 1975 | 42049 | 13887 |
| Total Appropriation - Environmental Protection | 300 |  |  |  |  |  |  |  |
| Governance and Administration | 3030 | 300 | 23460 | 1380 | 1780 | 68764 | 5650 | 5238 |
| Community and Public Safety | 60 | 8116 | 50394 | 5270 | 9855 | 1000 | 15495 | 14188 |
|  | 600 |  |  | 30374 |  |  |  | 1022 |
| \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |
| \% of Capital Budget - Electricity Infrastructure | .0\% | 5.8\% | 43.5\% | .0\% | .0\% | .0\% | 29.2\% | .0\% |
| \% of Capital Budget - Water Infrastructure | 83.2\% | . $0 \%$ | . $0 \%$ | . $0 \%$ | .0\% | 65.3\% | . $0 \%$ | .0\% |
| \% of Capital Budget - Waste Water Management | 15.4\% | .0\% | .0\% | .0\% | .0\% | 15.0\% | .0\% | .0\% |
| $\%$ of Capital Budget - Waste Management | .2\% | .0\% | 1.3\% | .0\% | .0\% | .0\% | 1.7\% | .0\% |
| Economic and Environmental | .1\% | 79.3\% | 33.8\% | 48.2\% | 65.5\% | .5\% | 47.7\% | 69.6\% |
| \% of Capital Budget - Planning and Development | .0\% | 16.2\% | .5\% | 5.9\% | .0\% | .0\% | 5.1\% | 49.0\% |
| \% of Capital Budget - Road Transport | .0\% | 63.1\% | 33.3\% | 42.3\% | 65.5\% | .5\% | 42.6\% | 20.6\% |
| \% of Capital Budget - Environmental Protection | .1\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Governance and Administration | .9\% | .5\% | 6.8\% | 1.9\% | 5.3\% | 18.9\% | 5.7\% | 7.8\% |
| Community and Public Safety | .0\% | 14.4\% | 14.6\% | 7.4\% | 29.2\% | . $3 \%$ | 15.7\% | 21.1\% |
| Other | .2\% | .0\% | .0\% | 42.5\% | .0\% | .0\% | .0\% | 1.5\% |
| Asset Management |  |  |  |  |  |  |  |  |
| Total Value of PPE | 2702211 | 442456 | 2195273 | 242605 | 235441 | 2770164 | 481940 | 321774 |
| Capital Asset Renewal | 2100 |  | 66457 |  |  | 60383 | 57953 | 26104 |
| Operational Repairs \& Maintenance | 140302 |  | 107883 | 7570 |  | 50153 | 20128 | 6736 |
| Asset Renewal \% of Depreciation | 2.3\% | .0\% | 78.2\% | .0\% | .0\% | 73.4\% | 100.4\% | 130.5\% |
| R\&M \% of PPE | 5.2\% | .0\% | 4.9\% | 3.1\% | .0\% | 1.8\% | 4.2\% | 2.1\% |
| Asset Renewal and R\&M as a \% of PPE | 5.3\% | .0\% | 7.9\% | 3.1\% | .0\% | 4.0\% | 16.2\% | 10.2\% |
| Depreciation as \% of Asset Base | 3.4\% | 6.6\% | 3.9\% | 8.2\% | 4.5\% | 3.0\% | 12.0\% | 6.2\% |
| Repairs \& Maintenance/Total Revenue | 20.1\% | .0\% | 7.1\% | 4.6\% | .0\% | 6.9\% | 5.3\% | 3.8\% |

Summarised Outcome: Municipal Budget a


Summarised Outcome: Municipal Budget a

|  | $\begin{aligned} & \text { KzN435 } \\ & \text { Umzimkhulu } \\ & \text { (M) } \end{aligned}$ | KZN436 <br> Dr Nkosazana <br> Dlamini Zuma (M) | \|DC43 <br> Harry <br> Gwala (L) |
| :---: | :---: | :---: | :---: |
| R thousands |  |  |  |
| Total Operating Revenue | 202127 | 178165 | 409502 |
| Total Operating Expenditure | 269152 | 167723 | 401696 |
| Operating Performance Surplus ( Deficit) | (67 025) | 10441 | 7807 |
| Cash and Cash Equivalents at the Year End | 98900 | 40310 | 65034 |
| Net Increase / (Decrease) in Cash held for the Year | (60 425) | 8118 | 22011 |
| Cash Backing / Surplus (Deficit) Reconciliation | 67141 | 87123 | (145 335) |
| Cash Coverage Ratio | 6.2 | 3.9 | 2.6 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |
| \% Increase in Total Operating Revenue | 7.1\% | (5.9\%) | 8.6\% |
| \% Increase in Property Rates Revenue | (19.3\%) | 13.8\% | .0\% |
| \% Increase in Electricity Revenue | .0\% | .0\% | .0\% |
| \% Increase in Water Revenue | .0\% | .0\% | 5.5\% |
| \% Increase in Property Rates \& Service Charges | (8.0\%) | 12.5\% | 6.8\% |
| \% Increase in Operating Grant Revenue | 5.4\% | 5.5\% | 8.4\% |
| \% Increase in Capital Grant Revenue | (14.7\%) | (3.3\%) | (11.8\%) |
| Collection Rate Including Other Revenue | 74.1\% | 75.3\% | 46.7\% |
| Annual Debtors Collection Rate (Payment Level \%) | 35.7\% | 61.5\% | 42.2\% |
| Current Debtors Collection Rate | 35.7\% | 61.5\% | 42.2\% |
| Outstanding Debtors to Revenue | 6.5\% | 30.5\% | 10.8\% |
| O/S Service Debtors to Revenue | 93.0\% | 132.5\% | 74.4\% |
| Expenditure |  |  |  |
| \% Increase in Total Operating Expenditure | 15.7\% | 11.0\% | 3.8\% |
| \% Increase in Employee Costs | 30.6\% | 8\% | 3.8\% |
| \% Overime measured against Employee Related Costs | 2.3\% | 1.3\% | 1.3\% |
| \% Increase in Electricity Bulk Purchases | .0\% | .0\% | .0\% |
| \% Increase in Water Bulk Purchases | .0\% | .0\% | 9.6\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 42.4\% | 39.0\% | 49.9\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 23.6\% | 25.9\% | 10.3\% |
| Debt Impairment \% of Billable Revenue | 26.9\% | 10.6\% | 42.7\% |
| \% Electricity Distribution Losses | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | .0\% | .0\% | .0\% |
| Employee costs/Total Revenue | 45.0\% | 31.1\% | 40.7\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENTCapital Funding |  |  |  |
|  |  |  |  |
| Total Capital Budget | 91750 | 64582 | 349789 |
| Internally Funded and Other | 41364 | 37916 | 7807 |
| Grant Funding and Other | 50386 | 26666 | 341982 |
| Internally Generated Funds \% of Non Grant Funding | 100.0\% | 100.0\% | 100.0\% |
| Borrowing \% of Non Grant Funding | .0\% | .0\% | .0\% |
| Grant Funding \% of Total Funding | 54.9\% | 41.3\% | 97.8\% |
| Borrowing |  |  |  |
| Total Borrowing Liability |  |  | 7330 |
| Borrowing for the Financial Year |  |  |  |
| Cost of Borrowing for the Financial Year |  | 502 | 7651 |
| Total Cost of Debt as a \% of Total Borrowing Liability | .0\% | .0\% | 104.4\% |
| Financing Cost \% of Asset Base | .0\% | .1\% | . $3 \%$ |
| Capital Charges \% of Operating Expenditure | .0\% | .3\% | 1.9\% |
| Borrowing \% of Total Assets | .0\% | .0\% | .3\% |
| Capital Charges to Own Revenue | .0\% | .9\% | 9.5\% |
| Borrowed Funding of own Capital Expenditure | .0\% | .0\% | .0\% |
| Gearing | .0\% | .0\% | .3\% |
| Current Ratio | 3.9 | 3.5 | . 3 |
| Liquidity Ratio | 3.5 | 2.2 | 1 |
| Finance charges and Depreciation/Total Revenue | 25.1\% | 12.3\% | 11.2\% |
| Debt coverage | 2.6 | 7.1 | 7.6 |
| Capital Programme |  |  |  |
| Capital Appropriations |  |  |  |
| Trading Services | 11650 |  | 342482 |
| Total Appropriation - Electricity Infrastucture | 4500 |  |  |
| Total Appropriation - Water Infrastructure |  |  | 342482 |
| Total Appropriation - Waste Water Management |  |  |  |
| Total Appropriation - Waste Management | 7150 |  |  |
| Economic and Environmental | 70155 | 51196 | 497 |
| Total Appropriation - Planning and Developmen\| | 2120 | 47196 | 497 |
| Total Appropriation - Road Transport | 68035 | 4000 |  |
| Total Appropriation - Environmental Protection |  |  |  |
| Governance and Administration | 8005 | 5194 | 4310 |
| Community and Public Safety | 1940 | 8193 |  |
| Other |  |  | 2500 |
| \% Capital Appropriations measured against Total Capital |  |  |  |
| Trading Services | 12.7\% | .0\% | 97.9\% |
| \% of Capital Budget - Electricity Infrastructure | 4.9\% | .0\% | .0\% |
| \% of Capital Budget - Water Infrastructure | .0\% | .0\% | 97.9\% |
| \% of Capital Budget - Waste Water Management | .0\% | . $0 \%$ | . $0 \%$ |
| \% of Capital Budget - Waste Management | 7.8\% | .0\% | .0\% |
| Economic and Environmental | 76.5\% | 79.3\% | .1\% |
| \% of Capital Budget - Planning and Development | 2.3\% | 73.1\% | .1\% |
| \% of Capital Budget - Road Transport | 74.2\% | 6.2\% | . $0 \%$ |
| \% of Capital Budget - Environmental Protection | .0\% | .0\% | .0\% |
| Governance and Administration | 8.7\% | 8.0\% | 1.2\% |
| Community and Public Safety | 2.1\% | 12.7\% | .0\% |
| Other | .0\% | .0\% | .7\% |
| Asset Management |  |  |  |
| Total Value of PPE | 433395 | 403076 | 2431162 |
| Capital Asset Renewal | 7750 | 18700 | 22704 |
| Operational Repairs \& Maintenance | 17615 | 10350 |  |
| Asset Renewal \% of Depreciation | 15.3\% | 87.4\% | 54.1\% |
| R\&M \% of PPE | 4.1\% | 2.6\% | .0\% |
| Asset Renewal and R\&M as a \% of PPE | 5.9\% | 7.2\% | .9\% |
| Depreciation as \% of Asset Base | 11.7\% | 5.3\% | 1.7\% |
| Repairs \& Maintenance/Total Revenue | 8.7\% | 5.8\% | .0\% |

Summarised Outcome: Municipal Budget a

|  | $\begin{aligned} & \text { KzN435 } \\ & \text { Umzimkhulu } \\ & \text { (M) } \end{aligned}$ | \|KZN436 <br> Dr Nkosazana <br> Dlamini Zuma (M) | DC43 <br> Harry <br> Gwala (L) |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
| AVERAGE HOUSEHOLD BILLS Percentage Increases |  |  |  |
| Property rates | 5.9\% | $65972.9 \%$ | .0\% |
| Electricity: Basic levy | .0\% | .0\% | .0\% |
| Electricity: Consumption | .0\% | .0\% | .0\% |
| Water: Basic levy | .0\% | .0\% | 6.8\% |
| Water: Consumption | .0\% | .0\% | 6.8\% |
| Sanitation | .0\% | .0\% | 6.8\% |
| Refuse removal | .0\% | 5.3\% | .0\% |
| Other | .0\% | . $0 \%$ | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |
| Property rates | 4500.00 | 3017881.73 | . 00 |
| Electricity: Basic levy | 00 | . 00 | 00 |
| Electricity: Consumption | 00 | . 00 | 00 |
| Water: Basic levy | . 00 | . 00 | 4.30 |
| Water: Consumption | . 00 | . 00 | 286.12 |
| Sanitation | . 00 | 00 | 128.53 |
| Refuse removal | . 00 | 3794.00 | 00 |
| Other | . 00 | 00 | . 00 |
| Total Monthly Bill (excluding VAT) | 4500.00 | 3021675.73 | 418.94 |
| SOCIAL PACKAGE |  |  |  |
| Total Number of Households | 0 | 0 | 128704 |
| Highest level of free service provided |  |  |  |
| Water (kilolitres per household per month) | 0 | 0 | 6 |
| Electricity (kwh per household per month) | 0 | 0 | 0 |
| Number of Households receiving Free Basic Services |  |  |  |
| Water (6 kiolilitres per household per month) | 0 | 0 |  |
| Sanitation (ree minimum level service) | 0 | 0 | 0 |
| Electricity/Other energy (50kwh per household per month) | 0 | 4456 | 0 |
| Refuse(removed at least once a week) | 0 | 0 | 0 |
| Cost of Free Basic Services provided |  | 1778 | 6075 |
| Water (6 kiolilitres per household per month) |  |  | 6075 |
| Sanitation (ree minimum level service) |  |  |  |
| Electricity/Other energy (50kwh per household per month) |  | 1778 |  |
| Refuse(removed at least once a week) |  |  |  |
| Average Cost per Household Per Annum | . 00 | 399.01 | . 00 |
| Water (6 kilolitres per household per month) | . 00 | . 00 | 00 |
| Sanitation (rree minimum level service) | . 00 | . 00 | 00 |
| Electricity/Other energy (50kwh per household per month) | . 00 | 399.01 | 00 |
| Refuse(removed at least once a week) | . 00 | . 00 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" | . | . | - |
| Revenue cost of free services provided (excl property rates and |  |  |  |
| Local Government Equitable Share | 169032 | 111162 | 318074 |

