Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18

|  | MP301 Albert Luthuli (M) | $\begin{aligned} & \hline \begin{array}{l} \text { MP302 } \\ \text { Msukaligwa } \\ \text { (L) } \end{array} \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline \text { MP303 } \\ & \text { Mkhondo } \\ & \text { (L) } \end{aligned}$ | MP304 <br> Pixley Ka <br> Seme (MP) (M) | $\begin{aligned} & \text { MP305 } \\ & \text { Lekwa } \\ & \text { (L) } \end{aligned}$ | $\begin{aligned} & \text { MP306 } \\ & \text { Dipaleseng } \\ & \text { (L) } \end{aligned}$ | MP307 Govan Mbeki (H) | DC30 Gert Sibande (M) | MP311 <br> Victor <br> Khanye (M) | MP312 Emalahleni (MP) (H) | MP313 Steve Tshwete (H) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands |  |  |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 507711 | 677378 | 487097 | 320223 | 817260 | 210687 | 1758947 | 472658 | 451576 | 3064274 | 1486348 |
| Total Operating Expenditure | 454554 | 849147 | 560289 | 359995 | 864257 | 212032 | 1700171 | 470227 | 443138 | 3266197 | 1556717 |
| Operating Performance Surplus ( Deficit) | 53157 | (171769) | (73 192) | (39 772) | (46997) | (1344) | 58777 | 2431 | 8438 | (201923) | (70 370) |
| Cash and Cash Equivalents at the Year End | 90592 | (104823) | 302 | 67370 | (7052) | 1015 | (305 884) | 142936 | 13208 | 2054 | 76972 |
| Net Increase I (Decrease) in Cash held for the Year | 41962 | (104823) | (3798) | (24443) | (8212) | 783 | (357 494) | (14 507) | 13193 | (2875) | (6930) |
| Cash Backing / Surplus (Deficit) Reconciliation | (17 133) | (559 028) | 4582 | 85995 | (1096441) | 840 | (778 970) | 70744 | 55246 | 272 | 513906 |
| Cash Coverage Ratio | 3.4 | (1.8) | . 0 | 2.8 | (.1) | . 1 | (2.4) | 4.2 | . 4 | . 0 |  |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 19.5\% | 3.9\% | 12.9\% | 7.9\% | 20.2\% | 5.4\% | 4.2\% | 12.3\% | (3.9\%) | 5.0\% | 9.5\% |
| \% Increase in Property Rates Revenue | 7.0\% | 8.6\% | 13.0\% | 6.3\% | 15.6\% | 15.7\% | 31.8\% | .0\% | 32.5\% | (5.3\%) | 9.6\% |
| \% Increase in Electricity Revenue | 28.3\% | 1.1\% | 7.0\% | 6.8\% | 21.9\% | 5.8\% | 5.3\% | .0\% | 1.1\% | 3.3\% | 7.1\% |
| \% Increase in Water Revenue | 423.7\% | 6.1\% | 46.7\% | 6.3\% | 3\% | 1.5\% | 8.5\% | .0\% | (15.9\%) | 6.2\% | 7.2\% |
| \% Increase in Property Rates \& Service Charges | 33.4\% | 4.6\% | 13.8\% | 6.5\% | 14.1\% | 7.1\% | 10.7\% | 45.1\% | 6.6\% | 1.4\% | 8.0\% |
| \% Increase in Operating Grant Revenue | 4.5\% | 14.2\% | 11.7\% | 9.3\% | 14.8\% | 8.4\% | 17.1\% | 10.4\% | (23.5\%) | 11.5\% | 14.7\% |
| \% Increase in Capital Grant Revenue | .0\% | 23.9\% | (6.5\%) | 52.1\% | .0\% | 11.9\% | 2.5\% | .0\% | .0\% | 2.2\% | 30.4\% |
| Collection Rate Including Other Revenue | 50.0\% | 78.1\% | 75.9\% | 76.2\% | 74.5\% | 59.8\% | 72.4\% | 100.0\% | 89.0\% | 76.0\% | 99.1\% |
| Annual Debtors Collection Rate (Payment Level \%) | 45.3\% | 77.7\% | 72.1\% | 72.3\% | 71.9\% | 57.0\% | 71.7\% | 15.6\% | 84.2\% | 75.8\% | 95.6\% |
| Current Debtors Collection Rate | 45.3\% | 77.7\% | 72.1\% | 72.3\% | 71.9\% | 57.0\% | 71.7\% | 15.6\% | 84.2\% | 75.8\% | 95.6\% |
| Outstanding Debtors to Revenue | 48.0\% | 15.5\% | 35.0\% | 20.3\% | 96.0\% | 24.0\% | 13.3\% | 6.3\% | 39.7\% | 103.7\% | 8.6\% |
| O/S Service Debtors to Revenue | 133.7\% | 23.4\% | 77.8\% | 39.8\% | 130.6\% | 44.5\% | 16.2\% | 1088.5\% | 55.0\% | 127.6\% | 11.0\% |
| Expenditure |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 11.9\% | 7.2\% | 1.7\% | 17.2\% | (6.2\%) | (.6\%) | 2.7\% | (2.6\%) | (4.7\%) | 6.1\% | 9.5\% |
| \% Increase in Employee Costs | (30.1\%) | 9.7\% | 6.8\% | 7.2\% | 5.0\% | 5.7\% | 2.8\% | 10.7\% | 7.1\% | 15.9\% | 12.2\% |
| \% Overime measured against Employee Related Costs | 3.5\% | 8.6\% | 4.5\% | 1.9\% | 5.3\% | . $0 \%$ | 4.5\% | .9\% | 1.2\% | 9.0\% | 11.6\% |
| \% Increase in Electricity Bulk Purchases | 109.3\% | 11.3\% | 7.3\% | 36.0\% | 12.5\% | (10.4\%) | (15.6\%) | .0\% | 4.8\% | 16.0\% | 6.7\% |
| \% Increase in Water Bulk Purchases | (100.0\%) | (17.6\%) | 7.3\% | (100.0\%) | (55.0\%) | (100.0\%) | 31.6\% | .0\% | .0\% | (100.0\%) | 12.7\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 28.1\% | 30.2\% | 38.1\% | 39.1\% | 27.7\% | 35.4\% | 32.2\% | 34.3\% | 40.1\% | 33.8\% | 39.7\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 13.3\% | 11.8\% | 8.9\% | 6.6\% | 3.4\% | 9.9\% | 16.0\% | .0\% | 7.2\% | 10.3\% | 14.1\% |
| Debt Impairment \% of Billable Revenue | 28.3\% | 18.4\% | 23.5\% | 47.0\% | 18.3\% | 31.8\% | 5.1\% | .0\% | 10.8\% | 15.6\% | 1.7\% |
| \% Electricity Distribution Losses | .0\% | 15.8\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | .0\% | 69.9\% | .0\% | .0\% | .0\% | .0\% | .0\% | . \% | .0\% | .0\% | .0\% |
| Employee costs/Total Revenue | 20.0\% | 30.0\% | 34.1\% | 29.6\% | 22.4\% | 26.5\% | 27.7\% | 32.6\% | 34.0\% | 28.3\% | 36.7\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT |  |  |  |  |  |  |  |  |  |  |  |
| Capital Funding |  |  |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 134986 | 94284 | 115704 | 84431 | 53491 | 44884 | 133448 | 38157 | 35362 | 241812 | 374410 |
| Internally Funded and Other | 10961 | 5000 | 600 | 16100 |  |  | 58797 | 38157 | 2753 | 28510 | 132981 |
| Grant Funding and Other | 124025 | 89284 | 115104 | 68331 | 53491 | 44884 | 74651 |  | 32609 | 213302 | 88204 |
| Internally Generated Funds \% of Non Grant Funding | 100.0\% | 100.0\% | 100.0\% | 100.0\% | .0\% | .0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 46.5\% |
| Borrowing \% of Non Grant Funding | .0\% | .0\% | .0\% | .0\% |  | .0\% | .0\% | .0\% | .0\% | .0\% | 53.5\% |
| Grant Funding \% of Total Funding | 91.9\% | 94.7\% | 99.5\% | 80.9\% | 100.0\% | 100.0\% | 55.9\% | .0\% | 92.2\% | 88.2\% | 23.6\% |
| Borrowing |  |  |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability | 2119 |  |  |  |  |  | 5399 |  | 4480 | 64685 | 315610 |
| Borrowing for the Financial Year |  |  |  |  |  |  |  |  |  |  | 153224 |
| Cost of Borrowing for the Financial Year | 523 | 347 |  |  |  |  | 5833 |  |  | 101016 | 35560 |
| Total Cost of Debt as a \% of Total Borrowing Liability | 24.7\% | .0\% | .0\% | .0\% | .0\% | .0\% | 108.0\% | .0\% | .0\% | 156.2\% | 11.3\% |
| Financing Cost \% of Asset Base | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .3\% | .0\% | .0\% | 1.8\% | .5\% |
| Capital Charges \% of Operating Expenditure | .1\% | .0\% | .0\% | .0\% | .0\% | .0\% | . $3 \%$ | .0\% | .0\% | 3.1\% | 2.3\% |
| Borrowing \% of Total Assets | .2\% | .0\% | .0\% | .0\% | .0\% | .0\% | .3\% | .0\% | 1.0\% | 1.2\% | 4.8\% |
| Capital Charges to Own Revenue | .2\% | .1\% | .0\% | .0\% | .0\% | .0\% | .4\% | .0\% | .0\% | 3.7\% | 2.7\% |
| Borrowed Funding of own Capital Expenditurs | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 53.5\% |
| Gearing | .2\% | .0\% | .0\% | .0\% | .0\% | .0\% | .2\% | .0\% | .9\% | 9\% | 4.7\% |
| Current Ratio | 1.4 | . 2 | 1.4 | 3.0 | . 5 | 1.0 | . 3 | 5.7 | 1.3 | 1.2 | 3.3 |
| Liquidity Ratio |  | . 0 | . 0 | 1.4 | . 0 | . 0 | . 0 | 2.4 | . 5 | . 0 | 2.1 |
| Finance charges and Depreciation/Total Revenue | 8.2\% | 13.9\% | 15.0\% | 12.8\% | 11.5\% | 8.8\% | 6.5\% | 4.5\% | 5.5\% | 12.7\% | 12.2\% |
| Debt coverage | 11.0 | 277.4 | 153.6 | 10.8 | 57.6 | 31.3 | 38.8 | 1.2 | 11.2 | 15.4 | 25.2 |
| Capital Programme |  |  |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services | 78588 | 89384 | 83966 | 67033 | 41000 | 31020 | 100051 |  | 8174 | 186919 | 195328 |
| Total Appropriation - Electricity Infrastructure | 9650 | 10075 | 8500 | 12375 | 6000 | 13430 | 18320 |  | 5618 | 47250 | 77322 |
| Total Appropriation - Water Infrastucture | 39674 | 49209 | 20260 | 30000 | 15000 |  | 22131 |  |  | 60693 | 44243 |
| Total Appropriation - Waste Water Management | 27158 | 30000 | 55205 | 24658 | 20000 | 17590 | 49100 |  |  | 75975 | 50027 |
| Total Appropriation - Waste Management | 2106 | 100 |  |  |  |  | 10500 |  | 2556 | 3000 | 23735 |
| Economic and Environmental | 28059 | 4000 | 27638 | 6000 | 9280 |  | 11897 |  | 26991 | 730 | 59797 |
| Total Appropriation - Planning and Developmen |  | 4000 |  | 3000 |  |  |  |  |  | 150 | - 7 |
| Total Appropriation - Road Transport | 28059 |  | 27638 | 3000 | 9280 |  | 9917 |  | 26991 |  | 59790 |
| Total Appropriation - Environmental Protection |  |  |  |  |  |  | 1980 |  |  | 580 |  |
| Governance and Administration | 7197 | 900 | 600 | 1000 |  |  | 16000 | 38157 | 197 | 22380 | 80870 |
| Community and Public Safety | 21142 |  | 3500 | 9100 | 3212 | 13864 | 5500 |  |  | 650 | 37278 |
| \% Capital Appropriations measured against Total Capital |  |  |  | 1298 |  |  |  |  |  | 31134 | 1137 |
| Trading Services |  |  |  |  |  |  |  |  |  |  | 52.2\% |
| \% of Capital Budget - Electricity Infrastructure | 7.1\% | 10.7\% | 7.3\% | 14.7\% | 11.2\% | 29.9\% | 13.7\% | .0\% | 15.9\% | 19.5\% | 20.7\% |
| \% of Capital Budget - Water Infrastructure | 29.4\% | 52.2\% | 17.5\% | 35.5\% | 28.0\% | . $0 \%$ | 16.6\% | .0\% | .0\% | 25.1\% | 11.8\% |
| \% of Capital Budget - Waste Water Management | 20.1\% | 31.8\% | 47.7\% | 29.2\% | 37.4\% | 39.2\% | 36.8\% | .0\% | .0\% | 31.4\% | 13.4\% |
| \% of Capital Budget - Waste Management | 1.6\% | .1\% | .0\% | .0\% | .0\% | .0\% | 7.9\% | .0\% | 7.2\% | 1.2\% | 6.3\% |
| Economic and Environmental | 20.8\% | 4.2\% | 23.9\% | 7.1\% | 17.3\% | .0\% | 8.9\% | .0\% | 76.3\% | .3\% | 16.0\% |
| \% of Capital Budget - Planning and Development | .0\% | 4.2\% | .0\% | 3.6\% | .0\% | .0\% | .0\% | .0\% | .0\% | .1\% | .0\% |
| \% of Capital Budget-Road Transport | 20.8\% | .0\% | 23.9\% | 3.6\% | 17.3\% | .0\% | 7.4\% | .0\% | 76.3\% | .0\% | 16.0\% |
| \% of Capital Budget - Environmental Protection | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 1.5\% | .0\% | .0\% | .2\% | .0\% |
| Governance and Administration | 5.3\% | 1.0\% | .5\% | 1.2\% | .0\% | .0\% | 12.0\% | 100.0\% | .6\% | 9.3\% | 21.6\% |
| Community and Public Safety | 15.7\% | .0\% | 3.0\% | 10.8\% | 6.0\% | 30.9\% | 4.1\% | .0\% | .0\% | .3\% | 10.0\% |
| Other | .0\% | .0\% | .0\% | 1.5\% | .0\% | .0\% | .0\% | .0\% | .0\% | 12.9\% | .3\% |
| Asset Management |  |  |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 1280071 | 1908816 | 1449339 | 766719 | 1123638 | 387349 | 2111663 | 314892 | 429295 | 5479463 | 6542581 |
| Capital Asset Renewal | 70007 | 100 |  |  |  |  |  |  |  | 85336 | 151012 |
| Operational Repairs \& Maintenance |  | 52645 | 19165 | 18247 |  |  | 141204 | 10955 | 78 | 164099 | 88952 |
| Asset Renewal \% of Depreciation | 169.8\% | .1\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 27.8\% | 92.9\% |
| R\&M \% of PPE | .0\% | 2.8\% | 1.3\% | 2.4\% | .0\% | .0\% | 6.7\% | 3.5\% | .0\% | 3.0\% | 1.4\% |
| Asset Renewal and R\&M as a \% of PPE | 5.5\% | 2.8\% | 1.3\% | 2.4\% | .0\% | .0\% | 6.7\% | 3.5\% | .0\% | 4.6\% | 3.7\% |
| Depreciation as \% of Asset Base | 3.2\% | 4.9\% | 5.0\% | 5.3\% | 8.4\% | 4.8\% | 5.3\% | 6.7\% | 5.8\% | 5.6\% | 2.5\% |
| Repair \& Maintenance/Total Revenue | .0\% | 7.8\% | 3.9\% | 5.7\% | .0\% | .0\% | 8.0\% | 2.3\% | .0\% | 5.4\% | 6.0\% |

Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18

|  | Location |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{\|l} \text { MP301 } \\ \text { Albert } \\ \text { Luthuli (M) } \end{array}$ | $\begin{array}{\|l\|} \hline \text { MP302 } \\ \text { Msukaligwa } \\ \text { (L) } \end{array}$ | $\begin{array}{\|l\|l\|} \hline \text { MP303 } \\ \text { Mkhondo } \end{array}$ (L) | MP304 <br> Pixley Ka <br> Seme (MP) (M) | MP305 Lekwa <br> (L) | $\begin{array}{\|l\|} \hline \text { MP306 } \\ \text { Dipaleseng } \end{array}$ <br> (L) | $\begin{aligned} & \hline \text { MP307 } \\ & \text { Govan } \\ & \text { Mbeki (H) } \end{aligned}$ | DC30 <br> Gert <br> Sibande (M) | $\begin{array}{\|l\|} \hline \text { MP311 } \\ \text { Victor } \\ \text { Khanye (M) } \end{array}$ | $\begin{aligned} & \begin{array}{l} \text { MP312 } \\ \text { Emalahleni } \\ \text { (MP)(H) } \end{array} \end{aligned}$ $(\mathrm{MP})(\mathrm{H})$ | $\begin{array}{\|l\|} \hline \text { MP313 } \\ \text { Steve } \\ \text { Tshwete (H) } \end{array}$ |
| R thousands <br> AVERAGE HOUSEHOLD BILLS <br> Percentage Increases |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | .0\% | 5.3\% | 5.2\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 5.3\% | 6.9\% |
| Electricity: Basic levy | .0\% | 6.8\% | 6.8\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 6.8\% |
| Electricity: Consumption | .0\% | 5.1\% | 6.8\% | . $0 \%$ | .0\% | . $0 \%$ | .0\% | .0\% | .0\% | 5.3\% | 6.8\% |
| Water: Basic levy | .0\% | 8.7\% | 5.2\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Water: Consumption | .0\% | 10.5\% | 5.2\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 5.3\% | 9.4\% |
| Sanitation | .0\% | 10.3\% | 5.2\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 5.3\% | 6.1\% |
| Refuse removal | .0\% | 10.0\% | 5.2\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 5.3\% | 6.3\% |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | . 00 | 307.69 | 313.03 | . 00 | . 0 | . 00 | 00 | 00 | . 00 | 180.91 | 457.98 |
| Electricity: Basic levy | . 00 | 152.37 | 104.93 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 63.00 |
| Electricity: Consumption | . 00 | 612.20 | 604.57 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 993.44 | 677.18 |
| Water: Basic levy | . 00 | 75.00 | 19.43 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Water: Consumption | . 00 | 399.00 | 114.67 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 317.54 | 221.17 |
| Sanitation | . 00 | 118.00 | 42.74 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 146.05 | 102.55 |
| Refuse removal | . 00 | 110.00 | 58.01 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 131.96 | 131.60 |
| Other | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | . 00 | 1774.26 | 1257.38 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 1769.90 | 1653.48 |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |  |  |
| Total Number of Households | 52527 | 51089 | 39046 | 27281 | 0 | 0 | 63283500 | 0 | 0 | 127174 | 93858 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |  |  |
| Water (kilolitres per household per month) | 0 | 6 | 6 | 0 | 0 | 0 | 0 |  | 0 | 49 | 10 |
| Electricity (kwh per household per month) | 0 | 50 | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 53 | 50 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |  |  |
| Water (6 kilolitres per household per month) | 0 | 11500 | 4914200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 14298 |
| Sanitation (ree minimum level service) | 0 | 11243 | 3254 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 18153 |
| Electricity/Other energy (50kwh per household per month) | 0 | 5476 |  | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 16598 |
| Refuse(removed at least once a week) | 0 | 11243 | 3254 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 17637 |
| Cost of Free Basic Services provided |  | 33521 | 18193 |  |  |  | 20 |  |  | 30476 | 86698 |
| Water (6 kilolitres per household per month) |  | 6574 | 4590 |  |  |  | 10 |  |  | 7643 | 26749 |
| Sanitation (ree minimum level service) |  | 11712 | 2295 |  |  |  |  |  | - | 4339 | 22640 |
| Electricity/Other energy (50kwh per household per month) |  | 2729 | 9013 |  |  |  | 10 |  |  | 8198 | 9828 |
| Refuse(removed at least once a week) |  | 12507 | 2295 |  |  |  |  |  |  | 10297 | 27481 |
| Average Cost per Household Per Annum | . 00 | 3224.02 | 1411.51 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 5268.28 |
| Water (6 kiolititres per household per month) | . 00 | 571.64 | .93 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 1870.83 |
| Sanitation (ree minimum level service) | . 00 | 1041.70 | 705.29 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 1247.18 |
| Electricity/Other energy (50kwh per household per month) | . 00 | 498.29 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 592.12 |
| Refuse(removed at least once a week) | . 00 | 1112.38 | 705.29 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 1558.16 |
| Cost of Free Basic Services Provided to "Registered Indigent" |  | 37076 | 6936421 | - | - |  | - |  | . |  | 75326 |
| Revenue cost of free services provided (excl property rates and other) |  |  | 4914 |  |  |  |  |  |  |  |  |
| Local Government Equitable Share | 278934 | 154338 | 209667 | 107567 | 107256 | 64569 | 257245 | 282406 | 87187 | 325738 | 179370 |

Summarised Outcome: Municipal Budget a

|  | $\begin{aligned} & \begin{array}{l} \text { MP314 } \\ \text { Emakhazeni } \\ \text { (L) } \end{array} \end{aligned}$ | MP315 <br> Thembisile Hani (L) | MP316 Dr J.S. Moroka (L) | $\begin{aligned} & \text { DC31 } \\ & \begin{array}{l} \text { Nkangala } \\ (H) \end{array} \\ & \hline \end{aligned}$ | MP321 Thaba Chweu (L) | $\begin{array}{\|l\|} \hline \text { MP324 } \\ \text { Nkomazi } \\ \text { (M) } \end{array}$ | MP325 <br> Bushbuckridge <br> (L) | MP326 City of Mbombela (H) | DC32 Ehlanzeni (H) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands <br> Total Operating Revenue | 25743 |  | 474067 | 373393 | 614939 | 873134 | 1267402 | 2800491 | 253039 |
| Total Operating Expenditure | 286827 | 926344 | 663617 | 445223 | 586075 | 847058 | 1224121 | 3210279 | 250480 |
| Operating Performance Surplus ( Deficit) | (29 384) | (224 118) | (189550) | (71830) | 28864 | 26076 | 43281 | (409 788) | 2559 |
| Cash and Cash Equivalents at the Year End | 3523 | 59835 | 22107 | 372359 | 2485 | 177351 | 124281 | 120127 | 52883 |
| Net Increase / (Decrease) in Cash held for the Year | (13277) | (6165) | (3655) | (5347) | (40 314) | 56682 | (11 206) | (27 293) | (11 999) |
| Cash Backing / Surplus (Deficiti) Reconciliation | 8603 | 3984 | 52429 | 37954 | (345 117) | 185797 | 772911 | 12825 | 32198 |
| Cash Coverage Ratio | . 2 | 1.0 | . 7 | 11.7 | . 1 | . 2 | 1.5 | 6 | 3.0 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 10.3\% | 15.1\% | (13.9\%) | .6\% | 13.1\% | 5.0\% | 19.6\% | 2.4\% | 2.4\% |
| \% Increase in Property Rates Revenue | 3.9\% | (6.7\%) | (28.4\%) | .0\% | 38.3\% | (13.6\%) | 8.0\% | 17.3\% | .0\% |
| \% Increase in Electricity Revenue | 49.8\% | .0\% | .0\% | .0\% | 5.1\% | 35.2\% | 0\% | .4\% | .0\% |
| \% Increase in Water Revenue | 6.7\% | 5.4\% | 26.5\% | .0\% | (15.8\%) | 7.6\% | 23.9\% | 1.0\% | .0\% |
| \% Increase in Property Rates \& Service Charges | 18.9\% | 2.9\% | .7\% | .0\% | 10.2\% | 4.7\% | 11.7\% | 5.3\% | .0\% |
| \% Increase in Operating Grant Revenue | 2.8\% | 1.8\% | (24.4\%) | 1.2\% | . \% | (.5\%) | 13.2\% | 6.5\% | 2.6\% |
| \% Increase in Capital Grant Revenue | (100.0\%) | 8.4\% | 1.2\% | .2\% | (24.8\%) | 4.7\% | (15.5\%) | (10.1\%) | 2\% |
| Collection Rate Including Other Revenue | 79.0\% | 18.6\% | 91.6\% | 100.0\% | 83.4\% | 91.0\% | 74.6\% | 92.3\% | 100.0\% |
| Annual Debtors Collection Rate (Payment Level \%) | 75.5\% | 21.5\% | 103.2\% | .0\% | 77.9\% | 88.1\% | 67.3\% | 89.8\% | .0\% |
| Current Debtors Collection Rate | 75.5\% | 21.5\% | 103.2\% | .0\% | 77.9\% | 88.1\% | 67.3\% | 90.6\% | .0\% |
| Outstanding Debtors to Revenue | 27.7\% | 8.5\% | 10.5\% | 2.0\% | 36.7\% | 12.2\% | 117.2\% | 14.0\% | 1.2\% |
| O/S Serrice Debtors to Revenue | 41.8\% | 29.9\% | 84.4\% | 72 154.3\% | 55.5\% | 41.3\% | 512.7\% | 21.6\% | 2052.7\% |
| Expenditure |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | (13.6\%) | 14.7\% | 7.3\% | 19.8\% | (13.3\%) | 2.9\% | 20.8\% | 19.7\% | 7.3\% |
| \% Increase in Employee Costs | (2.3\%) | 10.2\% | 9.8\% | 5.4\% | 14.4\% | 13.0\% | 20.0\% | 21.4\% | 14.6\% |
| \% Overime measured against Employee Related Costs | 4.2\% | .8\% | 1.1\% | 3.8\% | 4.8\% | .0\% | 1.7\% | 11.5\% | .6\% |
| \% Increase in Electricity Bulk Purchases | 5.0\% | .0\% | .0\% | .0\% | 16.4\% | 7.3\% | . $0 \%$ | 12.9\% | .0\% |
| \% Increase in Water Bulk Purchases | .0\% | (3.9\%) | .0\% | .0\% | .0\% | (28.8\%) | (100.0\%) | 50.6\% | .0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 45.7\% | 26.4\% | 41.7\% | 33.1\% | 35.5\% | 47.0\% | 39.9\% | 35.1\% | 55.5\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 3.0\% | 19.2\% | 11.4\% | 12.5\% | 14.4\% | 14.5\% | 4.8\% | 18.8\% | 9.3\% |
| Debt Impairment \% of Billable Revenue | 14.1\% | 112.7\% | 66.7\% | .0\% | .9\% | 8.7\% | 5.9\% | 8.0\% | .0\% |
| \% Electricity Distribution Losses | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | .0\% | 5.2\% | .0\% |
| \% Water Distribution Losses | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 1.5\% | .0\% |
| Employee costs/Total Revenue | 38.0\% | 19.5\% | 41.7\% | 38.6\% | 31.5\% | 41.1\% | 36.1\% | 31.7\% | 52.3\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT <br> Capital Funding |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 58529 | 153983 | 126091 | 33248 | 112153 | 279363 | 559596 | 630592 | 29052 |
| Internally Funded and Other | 12464 | 9180 | 7700 | 33248 | 30534 | 42912 |  | 93600 | 26700 |
| Grant Funding and Other | 46065 | 144803 | 118391 |  | 81619 | 236451 | 559596 | 536992 | 2352 |
| Internally Generated Funds \% of Non Grant Funding | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | .0\% | 100.0\% | 100.0\% |
| Borrowing \% of Non Grant Funding | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability |  |  |  | 1543 |  | 4147 |  | 237701 | 130700 |
| Borrowing for the Financial Year |  |  |  |  |  |  |  |  |  |
| Cost of Borrowing for the Financial Year | 3937 |  | 300 | 4053 | 10200 | 692 |  | 67286 | 27941 |
| Total Cost of Debt as a\% of Total Borrowing Liability | .0\% | .0\% | .0\% | 262.7\% | .0\% | 16.7\% | 0\% | 28.3\% | 21.4\% |
| Financing Cost \% of Asset Base | .5\% | .0\% | .0\% | 2.1\% | .4\% | .0\% | .0\% | .8\% | 12.1\% |
| Capital Charges \% of Operating Expenditure | 1.4\% | .0\% | .0\% | . $9 \%$ | 1.7\% | .1\% | .0\% | 2.1\% | 11.2\% |
| Borrowing \% of Total Assets | 0\% | .0\% | .0\% | .8\% | .0\% | .2\% | .0\% | 3.0\% | 56.8\% |
| Capital Charges to Own Revenue | 2.0\% | .0\% | .2\% | 16.3\% | 2.1\% | .2\% | .0\% | 3.3\% | 291.4\% |
| Borrowed Funding of own Capital Expenditure | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Gearing | .0\% | .0\% | .0\% | 2\% | .0\% | .2\% | .0\% | 3.2\% | 131.2\% |
| Current Ratio | 1.3 | 4.1 | 17.6 | 9.7 | . 8 | 2.2 | 3.7 | 8 | . 8 |
| Liquidity Ratio |  | 1.7 | 1.9 | 7.0 | . 0 | 1.4 | . 2 |  | 8 |
| Finance charges and Depreciation/Total Revenue | 20.5\% | 25.7\% | 31.7\% | 2.8\% | 7.7\% | 7.1\% | 4.7\% | 20.7\% | 13.3\% |
| Debt coverage Capital Programme | 44.4 | 29.6 | 8.9 | 1.0 | 19.9 | 14.9 | 3.5 | 37.2 | . 6 |
| Capital Programme |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |
| Trading Services | 41765 | 133622 | 115391 |  | 29954 | 119065 | 326294 | 252999 | 20100 |
| Total Appropriation - Electricity Infrastructure | 9014 | 12271 |  |  | 4935 | 8400 | 6000 | 33045 |  |
| Total Appropriation - Water Infrastructure | 25200 | 93994 | 50417 |  | 16000 | 107195 | 290294 | 150075 |  |
| Total Appropriation - Waste Water Management | 2000 | 5000 | 64974 |  | 4260 |  | 30000 | 69879 | 20100 |
| Total Appropriation - Waste Management | 5551 | 22356 |  |  | 4759 | 3470 |  |  |  |
| Economic and Environmental | 4300 | 6205 |  | 1700 | 49320 | 116013 | 139641 | 330578 | 5852 |
| Total Appropriation - Planning and Development |  |  |  | 1700 |  | 1050 | 37200 | 70098 | 2000 |
| Total Appropriation - Road Transporl | 4300 | 6205 |  |  | 49320 | 114823 | 102441 | 260480 | 3852 |
| Total Appropriation - Environmental Protection |  |  |  |  |  | 140 |  |  |  |
| Governance and Administration |  | 8580 |  | 15620 | 4429 | 12860 | 3566 |  | 3000 |
| Community and Public Safety |  | 5576 | 10700 | 15928 | 28451 | 31424 | 35478 | 39410 | 100 |
| \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Trading Services | 71.4\% | 86.8\% | 91.5\% | .0\% | 26.7\% | 42.6\% | 58.3\% | 40.1\% | 69.2\% |
| \% of Capital Budget - Electricity Infrastructure | 15.4\% | 8.0\% | . $0 \%$ | .0\% | 4.4\% | 3.0\% | 1.1\% | 5.2\% | .0\% |
| \% of Capital Budget - Water Infrastructure | 43.1\% | 61.0\% | 40.0\% | .0\% | 14.3\% | 38.4\% | 51.9\% | 23.8\% | .0\% |
| \% of Capital Budget - Waste Water Management | 3.4\% | 3.2\% | 51.5\% | .0\% | 3.8\% | .0\% | 5.4\% | 11.1\% | 69.2\% |
| \% of Capital Budget - Waste Management | 9.5\% | 14.5\% | .0\% | .0\% | 4.2\% | 1.2\% | .0\% | .0\% | .0\% |
| Economic and Environmental | 7.3\% | 4.0\% | .0\% | 5.1\% | 44.0\% | 41.5\% | 25.0\% | 52.4\% | 20.1\% |
| \% of Capital Budget - Planning and Development | .0\% | .0\% | .0\% | 5.1\% | .0\% | . $4 \%$ | 6.6\% | 11.1\% | 6.9\% |
| \% of Capital Budget - Road Transport | 7.3\% | 4.0\% | .0\% | . $0 \%$ | 44.0\% | 41.1\% | 18.3\% | 41.3\% | 13.3\% |
| \% of Capital Budget - Environmental Protection | .0\% | .0\% | .0\% | .0\% | .0\% | .1\% | .0\% | .0\% | .0\% |
| Governance and Administration | .0\% | 5.6\% | .0\% | 47.0\% | 3.9\% | 4.6\% | .6\% | .0\% | 10.3\% |
| Community and Public Safety | .0\% | 3.6\% | 8.5\% | 47.9\% | 25.4\% | 11.2\% | 6.3\% | 6.2\% | .3\% |
| Other | 21.3\% | .0\% | .0\% | .0\% | .0\% | .0\% | 9.8\% | 1.2\% | .\% |
| Asset Management |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 844532 | 1922101 | 2000000 | 197381 | 2334897 | 218477 | 3343494 | 7965683 | 230115 |
| Capital Asset Renewal | 31014 | 95315 | 104091 |  | 67320 | 83874 |  | 198764 |  |
| Operational Repairs \& Maintenance | 8085 | 36173 | 45410 | 21560 | 16633 | 32914 | 235556 | 270416 |  |
| Asset Renewal \% of Depreciation | 63.6\% | 52.9\% | 69.4\% | .0\% | 180.9\% | 137.1\% | .0\% | 36.8\% | .0\% |
| R\&M \% of PPE | 1.0\% | 1.9\% | 2.3\% | 10.9\% | .7\% | 1.5\% | 7.0\% | 3.4\% | .0\% |
| Asset Renewal and R\&M as a \% of PPE | 4.6\% | 6.8\% | 7.5\% | 10.9\% | 3.6\% | 5.3\% | 7.0\% | 5.9\% | .0\% |
| Depreciation as \% of Asset Base | 5.8\% | 9.4\% | 7.5\% | 4.8\% | 1.6\% | 2.8\% | 1.8\% | 6.8\% | 5.3\% |
| Repairs \& Maintenance/Total Revenue | 3.1\% | 5.2\% | 9.6\% | 5.8\% | 2.7\% | 3.8\% | 18.6\% | 9.7\% | .0\% |

Summarised Outcome: Municipal Budget a

|  | $\begin{aligned} & \text { MP314 } \\ & \begin{array}{l} \text { Emakhazeni } \\ (\text { LL) } \end{array} \end{aligned}$ | MP315 <br> Thembisile Hani (L) | MP316 <br> Dr J.S. <br> Moroka (L) | $\begin{aligned} & \text { DC31 } \\ & \text { Nkangala } \\ & \text { (H) } \end{aligned}$ | MP321 <br> Thaba <br> Chweu (L) | $\begin{aligned} & \begin{array}{l} \text { MP324 } \\ \text { Nkomazi } \\ \text { (M) } \end{array} \end{aligned}$ | $\begin{array}{\|l\|} \hline \text { MP325 } \\ \text { Bushbuckridge } \\ \hline \end{array}$ (L) | MP326 <br> City of <br> Mbombela (H) | $\begin{array}{\|l\|} \hline \begin{array}{l} \text { DC32 } \\ \text { Ehlanzeni } \end{array} \end{array}$ $(\mathrm{H})$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands <br> AVERAGE HOUSEHOLD BILLS <br> Percentage Increases |  |  |  |  |  |  |  |  |  |
| Property rates | .0\% | .0\% | (100.0\%) | .0\% | .0\% | 4.0\% | 6.0\% | .0\% | .0\% |
| Electricity: Basic levy | .0\% | .0\% | .0\% | .0\% | .0\% | 6.8\% | .0\% | .0\% | .0\% |
| Electricity: Consumption | 8.0\% | .0\% | . $0 \%$ | .0\% | .0\% | 6.8\% | 0\% | 6.8\% | .0\% |
| Water: Basic levy | .0\% | .0\% | (100.0\%) | .0\% | .0\% | 7.0\% | 6.0\% | 5.3\% | .0\% |
| Water: Consumption | 6.5\% | . $0 \%$ | (100.0\%) | .0\% | .0\% | 7.0\% | 6.0\% | 5.3\% | .0\% |
| Sanitation | .0\% | .0\% | (100.0\%) | .0\% | .0\% | 7.0\% | 6.0\% | 5.3\% | .0\% |
| Refuse removal | .0\% | .0\% | (100.0\%) | .0\% | .0\% | 7.0\% | 6.0\% | 5.3\% | .0\% |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 6.0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |
| Property rates | . 00 | . 00 | . 00 | . 00 | . 00 | 477.43 | 109.18 | 233.17 | . 00 |
| Electricity: Basic levy | . 00 | . 00 | . 00 | . 00 | 4082.00 | 155.81 | . 00 | . 00 | . 00 |
| Electricity: Consumption | 48.43 | . 00 | . 00 | . 00 | . 00 | 722.72 | . 00 | 692.93 | . 00 |
| Water: Basic levy | . 00 | . 00 | . 00 | . 00 | 1039.00 | 133.24 | 97.39 | 107.36 | . 00 |
| Water: Consumption | 24.66 | . 00 | . 00 | . 00 | . 00 | 169.59 | 60.79 | 418.24 | . 00 |
| Sanitation | . 00 | . 00 | . 00 | . 00 | . 00 | 213.83 | 34.83 | 170.21 | . 00 |
| Refuse removal | . 00 | . 00 | . 00 | . 00 | . 00 | 69.67 | 40.74 | 124.90 | . 00 |
| Other | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 34.83 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | 73.09 | . 00 | . 00 | . 00 | 5121.00 | 1942.29 | 377.75 | 1746.81 | . 00 |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |
| Total Number of Households | 14633 | 0 | 62161 | 0 | 33353 | 111558 | 198841 | 206136 | 0 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |
| Water (kilolites per household per month) | 0 | 0 | 0 | 0 | 0 | 6 | 0 | 6 | 0 |
| Electricity (kwh per household per month) | 0 | 0 | 0 | 0 | 0 | 50 | 0 | 50 | 0 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |
| Water (6 kilolitres per household per month) | 0 | 0 | 0 | 0 | 39627 | 0 | 0 | 9953 | 0 |
| Sanitation (ree minimum level service) | 0 | 0 | 0 | 0 | 2082 | 0 | 0 | 9953 | 0 |
| Electricity/Other energy (50kwh per household per month) | 0 | 0 | 0 | 0 | 2081000 | 0 | 0 | 9953 | 0 |
| Refuse(removed at least once a week) | 0 | 0 | 0 | 0 | 2082 | 0 | 0 | 9953 | 0 |
| Cost of Free Basic Services provided |  | 46694 |  |  |  | 12607 |  | 35310 |  |
| Water (6 kilolitres per household per month) |  | 42979 |  |  |  |  |  | 11197 |  |
| Sanitation (free minimum level service) |  |  |  |  |  |  |  | 5385 |  |
| Electricity/Other energy (50kwh per household per month) |  | 3715 |  |  |  |  |  | 4718 |  |
| Refuse(removed at least once a week) |  |  |  |  |  | 12607 |  | 14009 |  |
| Average Cost per Household Per Annum | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 3547.64 | . 00 |
| Water (6 kilolitres per household per month) | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 1125.00 | . 00 |
| Sanitation (free minimum level service) | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 541.08 | . 00 |
| Electricit/Other energy (50kwh per household per month) | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 474.00 | . 00 |
| Refuse(removed at least once a week) | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | 1407.56 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" |  |  | - |  |  |  |  | 35310 |  |
| Revenue cost of free services provided (excl property rates and other) |  |  |  |  |  |  |  | 87959 |  |
|  |  |  |  |  |  | 516133 | 720236 | 661329 | 239132 |
| Local GoverimentEquilable Share |  |  |  |  | 132627 |  | 7203 |  | 239132 |

