Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18

|  | Location |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | NC451 <br> Joe <br> Morolong (L) | NC452 Ga-Segonyana (M) | $\begin{aligned} & \hline \text { NC453 } \\ & \text { Gamagara } \end{aligned}$ (M) | $\begin{aligned} & \hline \text { DC45 } \\ & \text { John Taolo } \\ & \text { Gaetsewe (M) } \end{aligned}$ | $\begin{aligned} & \hline \text { NC061 } \\ & \text { Richtersveld } \end{aligned}$ (M) | $\begin{array}{\|l\|} \hline \text { NC062 } \\ \text { Nama } \\ \text { Khoi (M) } \end{array}$ | $\begin{array}{\|l\|} \hline \text { NC064 } \\ \text { Kamiesberg } \end{array}$ <br> (L) |  | NC066 <br> Karoo <br> Hoogland (M) | $\begin{aligned} & \begin{array}{l} \text { NC067 } \\ \text { Khai-Ma } \\ \text { (L) } \end{array} \end{aligned}$ | $\begin{array}{\|l} \hline \text { DC6 } \\ \text { Namakwa } \\ \text { (M) } \end{array}$ |
| R thousands |  |  |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 184302 | 382890 | 381081 | 100409 | 69925 | 258637 | 54362 | 94641 | 54230 | 47606 | 66432 |
| Total Operating Expenditure | 178438 | 381446 | 495955 | 99639 | 70624 | 324960 | 62287 | 113376 | 54175 | 69085 | 70048 |
| Operating Performance Surplus ( Deficit) | 5865 | 1443 | (114873) | 770 | (699) | (66 323) | (7926) | (18736) | 55 | (21 479) | (3615) |
| Cash and Cash Equivalents at the Year End | 20633 | 38887 | 2202 | 2027 | 4664 | 16916 | 8576 | 22779 | 3933 | 1223 | 10642 |
| Net Increase I (Decrease) in Cash held for the Year | 18293 | 36281 | (1881) | 1808 | 4419 | 6208 | 6659 | 4249 | 2644 | (1033) | (5844) |
| Cash Backing / Surplus (Deficit) Reconciliation | 68477 | 41264 | 31026 | 8766 | (2308) | (64 911) | (421) | 10891 | 9803 | (13823) | 9338 |
| Cash Coverage Ratio | 1.7 | 1.5 | . 1 | . 3 | . 9 | . 8 | 2.2 | 2.8 | 1.0 | . 2 | 2.1 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 11.0\% | 15.3\% | 5.7\% | 21.9\% | 5.6\% | 11.3\% | 4.1\% | 6.9\% | (8.4\%) | 9.9\% | 17.4\% |
| \% Increase in Property Rates Revenue | 104.0\% | 14.3\% | (5.0\%) | .0\% | 16.2\% | 11.3\% | 1.8\% | 8.8\% | 5.4\% | 12.6\% | .0\% |
| \% Increase in Electricity Revenue | (22.1\%) | 10.6\% | (3.9\%) | .0\% | 6.8\% | 5.3\% | 15.0\% | 6.8\% | (2.5\%) | 3.7\% | 0\% |
| \% Increase in Water Revenue | (26.3\%) | 28.8\% | 1.8\% | .0\% | 5.3\% | 17.2\% | 28.2\% | 10.2\% | (7.7\%) | 5.6\% | .0\% |
| \% Increase in Property Rates \& Service Charges | 21.1\% | 8.2\% | (2.3\%) | .0\% | 5.7\% | 8.7\% | 14.6\% | 7.5\% | (3.1\%) | 3.2\% | .0\% |
| \% Increase in Operating Grant Revenue | 5.9\% | 23.4\% | 20.9\% | 17.1\% | 5.3\% | 7.8\% | (1.3\%) | 8.1\% | (19.6\%) | 15.2\% | 15.4\% |
| \% Increase in Capital Grant Revenue | 9.7\% | .2\% | 54.3\% | .0\% | 28.5\% | (5.6\%) | 73.6\% | (14.3\%) | 440.5\% | 22.5\% | .0\% |
| Collection Rate Including Other Revenue | 66.8\% | 80.4\% | 130.6\% | 100.0\% | 79.2\% | 89.7\% | 68.4\% | 85.1\% | 94.6\% | 73.2\% | 99.0\% |
| Annual Debtors Collection Rate (Payment Level \%) | 63.5\% | 79.5\% | 99.9\% | .0\% | 74.0\% | 87.6\% | 69.6\% | 83.0\% | 89.7\% | 71.7\% | .0\% |
| Current Debtors Collection Rate | 63.5\% | 111.2\% | 131.1\% | .0\% | 74.3\% | 87.1\% | 69.6\% | 83.0\% | 89.7\% | 71.7\% | .0\% |
| Outstanding Debtors to Revenue | 36.8\% | 18.5\% | 19.4\% | 18.1\% | 7.5\% | 12.3\% | 23.6\% | 8.3\% | 23.7\% | 26.2\% | 1.0\% |
| O/S Service Debtors to Revenue | 144.1\% | 38.5\% | 23.3\% | 8400.8\% | 11.7\% | 16.7\% | 49.1\% | 12.5\% | 36.1\% | 54.2\% | 68.3\% |
| Expenditure |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 13.2\% | 15.4\% | 7.9\% | 22.4\% | 8.0\% | 11.8\% | (1.5\%) | 19.6\% | (8.3\%) | 13.1\% | 6.8\% |
| \% Increase in Employee Costs | 21.7\% | 13.2\% | 9.3\% | 10.7\% | 6.2\% | 5.8\% | (10.0\%) | 13.9\% | 15.9\% | 9.6\% | 7.4\% |
| \% Overtime measured against Employee Related Costs | 1.3\% | 1.6\% | 8.5\% | .7\% | .5\% | 4.2\% | .0\% | 1.7\% | .9\% | 6.0\% | .6\% |
| \% Increase in Electricity Bulk Purchases | 5.2\% | 7.3\% | 6.8\% | .0\% | 6.8\% | 7.3\% | (9.8\%) | 9.8\% | 1.5\% | 7.2\% | .0\% |
| \% Increase in Water Bulk Purchases | 17.9\% | .0\% | 6.8\% | .0\% | 13.0\% | 5.3\% | (8.9\%) | 5.3\% | .0\% | 56.8\% | .0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 46.3\% | 37.6\% | 35.4\% | 64.1\% | 47.7\% | 33.0\% | 45.9\% | 44.7\% | 50.2\% | 46.0\% | 55.8\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 6.2\% | 12.6\% | 10.6\% | 11.3\% | 5.9\% | 9.1\% | 6.6\% | 9.9\% | 2.2\% | 7.0\% | 21.4\% |
| Debt Impairment \% of Billable Revenue | 42.6\% | .6\% | 4.4\% | .0\% | 20.0\% | 10.0\% | 16.6\% | 20.6\% | 10.0\% | 21.7\% | .0\% |
| \% Electricity Distribution Losses | .0\% | .0\% | .0\% | .0\% | 2.5\% | .0\% | 7.3\% | .0\% | 5.1\% | 9.1\% | .0\% |
| \% Water Distribution Losses | .0\% | .0\% | . $\%$ | .0\% | 21.4\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Employee costs/Total Revenue | 36.5\% | 33.0\% | 39.7\% | 61.7\% | 38.0\% | 33.9\% | 41.4\% | 43.7\% | 47.5\% | 59.1\% | 57.7\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT |  |  |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 120535 | 100176 | 75482 | 770 | 26662 | 23384 | 20145 | 62203 | 44020 | 27506 | 2820 |
| Internally Funded and Other | 6657 | 5745 |  |  | 75 |  | 578 | 800 |  | 150 | 2820 |
| Grant Funding and Other | 113878 | 94432 | 75482 | 770 | 26587 | 23384 | 19567 | 61403 | 44020 | 27356 |  |
| Internally Generated Funds \% of Non Grant Funding | 100.0\% | 100.0\% | .0\% | .0\% | 100.0\% | .0\% | 100.0\% | 100.0\% | .0\% | 100.0\% | 100.0\% |
| Borrowing \% of Non Grant Funding | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | .0\% | .0\% |
| Grant Funding \% of Total Funding | 94.5\% | 94.3\% | 100.0\% | 100.0\% | 99.7\% | 100.0\% | 97.1\% | 98.7\% | 100.0\% | 99.5\% | 0\% |
| Borrowing |  |  |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability | 1040 | 16868 | 4254 | 1374 |  |  | 1924 | 1852 | 1879 |  |  |
| Borrowing for the Financial Year |  |  |  |  |  |  |  |  |  |  |  |
| Cost of Borrowing for the Financial Year | 269 | 9965 | 15179 |  | 1821 | 7444 | 212 | 2817 | 510 | 1561 | 114 |
| Total Cost of Debt as a\% of Total Borrowing Liability | 25.9\% | 59.1\% | 356.8\% | .0\% | .0\% | .0\% | 11.0\% | 152.1\% | 27.2\% | .0\% | 0\% |
| Financing Cost \% of Asset Base | .0\% | .8\% | 1.6\% | .0\% | 1.4\% | 1.2\% | .1\% | .9\% | .2\% | 1.0\% | 1.2\% |
| Capital Charges \% of Operating Expenditure | .2\% | 2.6\% | 3.1\% | .0\% | 2.6\% | 2.3\% | .3\% | 2.5\% | .9\% | 2.3\% | .2\% |
| Borrowing \% of Total Assets | .1\% | 1.3\% | .5\% | 2.0\% | .0\% | .0\% | 1.0\% | .6\% | .8\% | .0\% | .0\% |
| Capital Charges to Own Revenue | .5\% | 4.6\% | 4.4\% | .0\% | 3.6\% | 3.5\% | .7\% | 4.2\% | 1.7\% | 6.1\% | .8\% |
| Borrowed Funding of own Capital Expenditure | .0\% | .0\% | 0\% | .0\% | . $0 \%$ | 0\% | .0\% | 0\% | \% | 0\% | .0\% |
| Gearing | .1\% | 1.3\% | 4\% | 1.9\% | .0\% | .0\% | 1.0\% | .6\% | .7\% | .0\% | .0\% |
| Current Ratio | 507.4 | 2.1 | . 7 | 1.5 | . 8 | . 4 | . 8 | 1.9 | 1.5 | . 5 | 2.8 |
| Liquidity Ratio | 118.6 |  | . 0 | 4 | ${ }^{4}$ | . 1 | - 3 | 1.4 | , | . 0 | 2.6 |
| Finance charges and Depreciation/Total Revenue | 7.2\% | 12.9\% | 15.0\% | 2.9\% | 10.2\% | 18.6\% | 16.8\% | 10.8\% | 1.2\% | 9.5\% | 2.2\% |
| Debt coverage | 50.5 | 13.3 | 28.4 | 25.3 | 18.0 | 50.9 | 7.6 | 28.7 | 13.2 | 14.5 | 4.9 |
| Capital Programme |  |  |  |  |  |  |  |  |  |  |  |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services | 100676 | 46000 | 73335 |  | 26587 | 19482 | 14775 | 56224 | 41614 | 24998 |  |
| Total Appropriation - Electricity Infrastructure |  | 1000 | 18035 |  | 4000 | 4000 | 838 | 25 | 4000 | 1650 |  |
| Total Appropriation - Water Infrastructure | 85315 | 11317 | 41587 |  | 15000 | 7250 | 13937 | 51772 | 37614 | 14348 |  |
| Total Appropriation - Waste Water Management | 15361 | 33683 | 13713 |  | 7487 | 8232 |  | 4427 |  | 9000 |  |
| Total Appropriation - Waste Management |  |  |  |  | 100 |  |  |  |  |  |  |
| Economic and Environmental | 14354 | 31840 |  | 135 |  | 3902 | 1000 | 2549 | 2406 |  |  |
| Total Appropriation - Planning and Development | 1447 | 1438 |  | 135 |  |  |  |  |  |  |  |
| Total Appropriation - Road Transport | 12907 | 30327 |  |  |  | 3902 | 1000 | 2549 | 2406 |  |  |
| Total Appropriation - Environmental Protection |  | 75 |  |  |  |  |  |  |  |  |  |
| Governance and Administration | 2095 | 2620 |  | 508 | 72 |  |  | 365 |  | 150 | 2755 |
| Community and Public Safety | 3410 | 19716 | 2147 | 70 57 | $3^{3}$ |  | 4370 | 3065 |  | 2358 | 65 |
| Other <br> \% Capital Appropriations measured against Total Capital |  |  |  | 57 |  |  |  |  |  |  |  |
| Trading Services | 83.5\% | 45.9\% | 97.2\% | .0\% | 99.7\% | 833\% | 73.3\% | 90.4\% | 94.5\% | 90.9\% | .0\% |
| \% of Capital Budget - Electricity Infrastructure | .0\% | 1.0\% | 23.9\% | .0\% | 15.0\% | 17.1\% | 4.2\% | .0\% | 9.1\% | 6.0\% | .0\% |
| \% of Capital Budget - Water Infrastructure | 70.8\% | 11.3\% | 55.1\% | .0\% | 56.3\% | 31.0\% | 69.2\% | 83.2\% | 85.4\% | 52.2\% | .0\% |
| \% of Capital Budget - Waste Water Management | 12.7\% | 33.6\% | 18.2\% | .0\% | 28.1\% | 35.2\% | .0\% | 7.1\% | .0\% | 32.7\% | .0\% |
| \% of Capital Budget - Waste Management | .0\% | .0\% | .0\% | .0\% | .4\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Economic and Environmental | 11.9\% | 31.8\% | .0\% | 17.5\% | .0\% | 16.7\% | 5.0\% | 4.1\% | 5.5\% | .0\% | .0\% |
| \% of Capital Budget - Planning and Development | 1.2\% | 1.4\% | .0\% | 17.5\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% of Capital Budget - Road Transport | 10.7\% | 30.3\% | .0\% | .0\% | .0\% | 16.7\% | 5.0\% | 4.1\% | 5.5\% | .0\% | .0\% |
| \% of Capital Budget - Environmental Protection | .0\% | .1\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Governance and Administration | 1.7\% | 2.6\% | .0\% | 66.0\% | .3\% | .0\% | .0\% | .6\% | .0\% | .5\% | 97.7\% |
| Community and Public Safety | 2.8\% | 19.7\% | 2.8\% | 9.1\% | .0\% | .0\% | 21.7\% | 4.9\% | .0\% | 8.6\% | 2.3\% |
| Other | .0\% | .0\% | .0\% | 7.4\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Asset Management |  |  |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 1924847 | 1279413 | 944225 | 69204 | 134028 | 627913 | 191177 | 330236 | 232037 | 161855 | 9608 |
| Capital Asset Renewal | 12500 | 75327 | 15748 |  | 4000 |  |  | 17606 |  | 23348 |  |
| Operational Repairs \& Maintenance | 4491 | 9333 | 13939 |  | 2565 | 16632 |  | 6424 | 1341 | 1951 | 595 |
| Asset Renewal \% of Depreciation | 96.1\% | 171.7\% | 29.1\% | .0\% | 66.8\% | .0\% | .0\% | 218.9\% | .0\% | 776.2\% | .0\% |
| R\&M \% of PPE | .2\% | .7\% | 1.5\% | .0\% | 1.9\% | 2.6\% | .0\% | 1.9\% | .6\% | 1.2\% | 6.2\% |
| Asset Renewal and R\&M as a \% of PPE | .9\% | 6.6\% | 3.1\% | .0\% | 4.9\% | 2.6\% | .0\% | 7.3\% | .6\% | 15.6\% | 6.2\% |
| Depreciation as \% of Asset Base | .7\% | 3.4\% | 5.7\% | 4.3\% | 4.5\% | 6.5\% | 4.7\% | 2.4\% | .2\% | 1.9\% | 14.3\% |
| Repairs \& Maintenance/Total Revenue | 2.4\% | 2.4\% | 3.7\% |  | 3.7\% | 6.4\% | .0\% | 6.8\% | 2.5\% | 4.1\% | .9\% |

Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18

|  | Location |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | NC451 <br> Joe <br> Morolong (L) | NC452 Ga-Segonyana (M) | $\begin{aligned} & \text { NC453 } \\ & \text { Gamagara } \\ & \text { (M) } \end{aligned}$ | DC45 <br> John Taolo Gaetsewe (M) | NC061 Richtersveld (M) | $\begin{array}{\|l\|l} \hline \text { NC062 } \\ \text { Nama } \\ \text { Khoi (M) } \end{array}$ | $\begin{aligned} & \hline \text { NC064 } \\ & \text { Kamiesberg } \end{aligned}$ <br> (L) | $\begin{aligned} & \hline \text { NC065 } \\ & \text { Hantam } \\ & \text { (L) } \end{aligned}$ | NC066 <br> Karoo <br> Hoogland (M) | $\begin{aligned} & \begin{array}{l} \text { NC067 } \\ \text { Khai-Ma } \\ \text { (L) } \end{array} \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline \text { DC6 } \\ & \text { Namakwa } \\ & \text { (M) } \end{aligned}$ |
| R thousands <br> AVERAGE HOUSEHOLD BILLS <br> Percentage Increases |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | 6.0\% | .0\% | 6.8\% | .0\% | 5.4\% | 5.3\% | .0\% | 5.3\% | 5.3\% | 11.5\% | .0\% |
| Electricity: Basic levy | . $0 \%$ | .0\% | .0\% | .0\% | 5.3\% | 6.8\% | .0\% | 6.8\% | .0\% | .0\% | .0\% |
| Electricity: Consumption | . $0 \%$ | .0\% | 6.8\% | . $0 \%$ | 5.3\% | 6.8\% | .0\% | 6.8\% | 6.8\% | 7.1\% | .0\% |
| Water: Basic levy | .0\% | .0\% | .0\% | .0\% | 1.7\% | 5.4\% | .0\% | 7.0\% | 8.5\% | 5.3\% | .0\% |
| Water: Consumption | 12.0\% | .0\% | 6.8\% | .0\% | . $0 \%$ | 5.3\% | .0\% | 7.0\% | 8.5\% | 5.3\% | .0\% |
| Sanitation | .0\% | .0\% | .0\% | .0\% | .0\% | 5.3\% | .0\% | 5.3\% | 6.0\% | 5.3\% | .0\% |
| Refuse removal | .0\% | .0\% | 6.8\% | .0\% | (93.0\%) | 5.3\% | .0\% | 5.3\% | 6.0\% | 5.6\% | .0\% |
| Other | .0\% | .0\% | .0\% | .0\% | . $0 \%$ | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | 72.86 | . 00 | 439.75 | . 00 | 438.96 | 763.07 | . 00 | 701.74 | 541.43 | 703.75 | 00 |
| Electricity: Basic levy | . 00 | . 00 | . 00 | . 00 | 136.49 | 195.22 | . 00 | 393.25 | . 00 | . 00 | . 00 |
| Electricity: Consumption | . 00 | . 00 | 621.71 | . 00 | 221.80 | 712.98 | . 00 | 844.04 | 1007.62 | 948.55 | . 00 |
| Water: Basic levy | . 00 | . 00 | . 00 | . 00 | 62.25 | 13.95 | . 00 | 91.43 | 80.12 | 133.73 | . 00 |
| Water: Consumption | 782.48 | . 00 | 245.88 | . 00 | . 00 | 473.56 | . 00 | 156.41 | 164.09 | 347.50 | . 00 |
| Sanitation | . 00 | . 00 | . 00 | . 00 | . 00 | 137.84 | . 00 | 59.38 | 124.58 | 129.38 | . 00 |
| Refuse removal | 29.46 | . 00 | 204.65 | . 00 | 75.31 | 107.46 | . 00 | 110.42 | 116.43 | 122.50 | . 00 |
| Other | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | 884.79 | . 00 | 1511.99 | . 00 | 934.81 | 2404.08 | . 00 | 2356.66 | 2034.27 | 2385.41 | . 00 |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |  |  |
| Total Number of Households | 26207 | 44628 | 11850 | 0 | 0 | 13557 | 3179 | 0 | 2307 | 2852 | 0 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |  |  |
| Water (kiolititres per household per month) | 0 | ${ }^{6}$ | 0 | 0 | ${ }^{6}$ | 0 | - ${ }^{2}$ | ${ }^{6}$ | 0 |  | 0 |
| Electricity (kwh per household per month) | 0 | 50 | 0 | 0 | 50 | 0 | 50 | 50 | 0 | 50 | 0 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |  |  |
| Water (6 kilolitres per household per month) | 0 | 0 | 1000 | 0 | 1064 | 0 | 1305 | 0 | 745 | 0 | 0 |
| Sanitation (rree minimum level service) | 0 | 0 | 1000 | 0 | 1064 | 0 | 289 | 0 | 745 | 0 | 0 |
| Electricit/Other energy (50kwh per household per month) | 0 | 0 | 1000 | 0 | 1064 | 0 | 1305 | 0 | 580 | 0 | 0 |
| Refuse(removed at least once a week) | 0 |  | 1000 | 0 | 1064 |  | 1305 |  | 745 |  | 0 |
| Cost of Free Basic Services provided | 4215 | 13538 | 5574 |  | 1211 | 16086 | 3686 | 6482 | 4042 | 20202 |  |
| Water (6 kilolitres per household per month) | 1123 | 1387 | 924 |  | 406 | 4571 | 1273 | 2543 | 1119 | 7778 |  |
| Sanitation (ree minimum level service) |  | 1836 | 1683 |  |  | 4425 | 308 | 1197 | 1265 | 2056 |  |
| Electricity/Other energy (50kwh per household per month) | 3092 | 8104 | 512 |  | 805 | 943 | 1167 | 663 | 541 | 7092 |  |
| Refuse(removed at least once a week) |  | 2212 | 2456 |  |  | 6148 | 938 | 2079 | 1118 | 3275 |  |
| Average Cost per Household Per Annum | . 00 | . 00 | 5574.42 | . 00 | 1137.77 | . 00 | 3653.67 | . 00 | 5632.59 | . 00 | . 00 |
| Water (6 kiolititres per household per month) | . 00 | . 00 | 923.76 | . 00 | 381.55 | . 00 | 975.54 | . 00 | 1502.01 | . 00 | . 00 |
| Sanitation (free minimum level service) | . 00 | . 00 | 1682.76 | . 00 | . 00 | . 00 | 1065.26 | . 00 | 1697.99 | . 00 | . 00 |
| Electricity/Other energy (50kwh per household per month) | . 00 | . 00 | 512.10 | . 00 | 756.22 | . 00 | 894.40 | . 00 | 932.59 | . 00 | . 00 |
| Refuse(removed at least once a week) | . 00 | . 00 | 2455.80 | . 00 | . 00 | . 00 | 718.46 | . 00 | 1500.00 | . 00 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" | . |  | 5574 |  | 1211 |  | 4768 |  | 4196 |  |  |
| Revenue cost of free services provided (excl property rates and other) |  |  |  |  | 885 |  |  | 7657 |  | 10733 |  |
| Local Government Equitable Share | 128635 | 141895 | 33008 | 85253 | 15473 | 43917 | 20768 | 22818 | 20251 | 17420 | 47152 |

Summarised Outcome: Municipal Budget a

|  | $\begin{aligned} & \text { NC071 } \\ & \text { Ubuntu } \\ & \text { (M) } \end{aligned}$ | NC072 <br> Umsobomvu <br> (L) | $\begin{aligned} & \text { NC073 } \\ & \text { Emthanjeni } \\ & \text { (M) } \end{aligned}$ | $\begin{aligned} & \hline \text { NC074 } \\ & \text { Kareeberg } \\ & \text { (M) } \end{aligned}$ | $\begin{aligned} & \text { NC075 } \\ & \text { Renosterberg } \\ & \text { (M) } \end{aligned}$ | NC076 Thembelihle <br> (L) | $\begin{array}{\|l\|} \hline \text { NC077 } \\ \text { Siyathemba } \\ \hline \end{array}$ $(\mathrm{M})$ | $\begin{array}{\|l\|} \hline \text { NC078 } \\ \text { Siyancuma } \end{array}$ $(\mathrm{M})$ | DC7 <br> Pixley Ka <br> Seme (NC) (M) | $\begin{array}{\|l\|} \hline \begin{array}{l} \text { NC082 } \\ \text { !Kai! } \\ \text { Garib (L) } \end{array} \\ \hline \end{array}$ | $\begin{array}{\|l\|l\|} \hline \text { NC084 } \\ \text { :Kheis } \\ \text { (L) } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands |  |  |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 109400 | 142330 | 234944 | 73888 73 | ${ }^{40} 713$ | 68607 | 108206 | 137219 | 57191 5573 | 231732 | 45259 |
| Total Operating Expenditure | 184537 | 155860 | 246162 | 73244 | 69087 | 67356 | 108583 | 185238 | 55773 | 231232 | 59722 |
| Operating Performance Surplus 1 (Deficit) | (75 137) | (13530) | (11 218) | 644 | (28374) | 1252 | (377) | (48018) | 1418 | 500 | (14463) |
| Cash and Cash Equivalents at the Year End | 2902 | 21940 | 977 | 13172 | (10154) | 1852 | 2342 | (37 336) | 6891 | 1607 | (15498) |
| Net Increase I (Decrease) in Cash held for the Year | 373 | 4849 | 37 | 13172 | (10154) | 1251 | 2342 | (37 436) | 3418 | 1607 | $(15498)$ |
| Cash Backing / Surplus (Deficit) Reconciliation | (53215) | 12549 | 8954 | 27262 | $(42341)$ | (10873) | (24658) | (155 646) | 1119 | (176 578) | 9188 |
| Cash Coverage Ratio | . 3 | 2.5 | . 1 | 2.7 | (2.9) | . 4 | . 3 | (2.9) | 1.8 | . 1 | (4.2) |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | (3.4\%) | 7.5\% | 4.3\% | .0\% | (11.9\%) | (6.3\%) | (3.6\%) | 5.6\% | 11.9\% | 10.3\% | .8\% |
| \% Increase in Property Rates Revenue | (47.7\%) | 12.7\% | 5.5\% | .0\% | (66.1\%) | 11.0\% | 29.0\% | 20.9\% | .0\% | 23.0\% | (7.1\%) |
| \% Increase in Electricity Revenue | (31.4\%) | (1.8\%) | (1.0\%) | .0\% | (29.2\%) | 17.1\% | (8.9\%) | 6.8\% | .0\% | 6.3\% | .0\% |
| \% Increase in Water Revenue | (13.8\%) | 6.0\% | 6.7\% | .0\% | 50.0\% | (17.3\%) | (28.5\%) | 3.5\% | .0\% | (3.7\%) | (10.8\%) |
| \% Increase in Property Rates \& Service Charges | (26.0\%) | 3.8\% | 4.1\% | .0\% | (18.3\%) | 10.9\% | (8.9\%) | 9.1\% | .0\% | 7.2\% | (5.0\%) |
| \% Increase in Operating Grant Revenue | 18.3\% | 9.7\% | 8.4\% | .0\% | (11.5\%) | 7.3\% | 13.4\% | 8.6\% | 12.0\% | 19.8\% | 8.5\% |
| \% Increase in Capital Grant Revenue | (1.3\%) | 39.6\% | 61.6\% | .0\% | (33.7\%) | 136.3\% | .0\% | (58.7\%) | .0\% | (26.8\%) | (20.4\%) |
| Collection Rate Including Other Revenue | 39.6\% | 76.0\% | 94.5\% | 111.0\% | 45.4\% | 90.1\% | 85.4\% | 85.5\% | 100.0\% | 72.0\% | 62.7\% |
| Annual Debtors Collection Rate (Payment Level \%) | 47.3\% | 72.2\% | 93.0\% | 112.4\% | 39.2\% | 92.5\% | 67.9\% | 83.7\% | .0\% | 71.6\% | 54.1\% |
| Current Debtors Collection Rate | 59.0\% | 72.2\% | 93.0\% | 112.4\% | 39.2\% | 92.5\% | 68.9\% | 83.7\% | .0\% | 71.6\% | 54.1\% |
| Outstanding Debtors to Revenue | 11.8\% | 17.1\% | 24.0\% | 3.9\% | 154.3\% | 20.0\% | 8.1\% | 26.3\% | 3.9\% | 25.5\% | 60.1\% |
| O/S Service Debtors to Revenue | 40.2\% | 33.2\% | 36.5\% | 11.3\% | 486.9\% | 39.5\% | 12.7\% | 44.4\% | 3169.0\% | 39.7\% | 195.1\% |
| Expenditure |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 67.5\% | 4.4\% | ${ }^{6.4 \%}$ | .0\% | 49.5\% | 2.4\% | (8.7\%) | 13.7\% | 7.3\% | 10.9\% | (1.6\%) |
| \% Increase in Employee Costs | (7.1\%) | 8.5\% | 7.0\% | .0\% | 20.9\% | 3.5\% | (5.3\%) | 43.5\% | 12.6\% | 9.2\% | 4.9\% |
| \% Overime measured against Employee Related Costs | .0\% | 3.8\% | 1.6\% | 1.4\% | 3.1\% | 4.9\% | 4.9\% | 6.8\% | 1.5\% | 4.2\% | 4\% |
| \% Increase in Electricity Bulk Purchases | 23.3\% | (6.6\%) | 7.3\% | .0\% | (31.1\%) | (47.3\%) | 12.5\% | 7.9\% | .0\% | 14.5\% | .0\% |
| \% Increase in Water Bulk Purchases | 65.7\% | 29.0\% | 6.0\% | .0\% | 7.9\% | 75.8\% | (100.0\%) | 14.3\% | .0\% | 137.2\% | 6.3\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 38.1\% | 45.1\% | 35.9\% | 33.0\% | 45.5\% | 47.2\% | 47.5\% | 41.1\% | 62.4\% | 48.4\% | 52.5\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 1.0\% | 1.0\% | 5.4\% | 3.7\% | 1.3\% | .0\% | 15.2\% | 6.7\% | 3.4\% | 4.1\% | 6.7\% |
| Debt Impairment \% of Billable Revenue | 121.9\% | 15.5\% | 4.7\% | 13.2\% | 44.3\% | .0\% | .0\% | 18.6\% | .0\% | 12.8\% | .0\% |
| \% Electricity Distribution Losses | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Employee costs/Total Revenue | 32.8\% | 37.6\% | 35.0\% | 28.4\% | 48.4\% | 40.7\% | 40.8\% | 47.4\% | 58.7\% | 43.9\% | 64.0\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENT |  |  |  |  |  |  |  |  |  |  |  |
| Capital Funding |  |  |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 14862 | 25657 | 58436 | 71297 | 15926 | ${ }^{33} 367$ | 18324 | ${ }^{31} 026$ | 1650 | 26434 | 14567 |
| Internally Funded and Other |  | 1877 | 6246 | 5875 |  | 156 |  | 2171 | 1650 | 500 |  |
| Grant Funding and Other | 14862 | 23781 | 52190 | 65422 | 15926 | 33209 | 18324 | 28855 |  | 25934 | 14567 |
| Internally Generated Funds \% of Non Grant Funding | .0\% | 100.0\% | 100.0\% | 100.0\% | .0\% | 99.2\% | .0\% | 100.0\% | 100.0\% | 100.0\% | .0\% |
| Borrowing \% of Non Grant Funding | .0\% | .0\% | .0\% | .0\% | .0\% | .8\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Grant Funding \% of Total Funding | 100.0\% | 92.7\% | 899.3\% | 91.8\% | 100.0\% | 99.5\% | 100.0\% | 93.0\% | .0\% | 98.1\% | 100.0\% |
| Borrowing |  |  |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability | 1619 |  |  |  |  | 4990 | 2240 | 643 |  | 7580 |  |
| Borrowing for the Financial Year |  |  |  |  |  | 1 |  |  |  |  |  |
| Cost of Borrowing for the Financial Year | 909 |  | 5746 |  | 152 | - 384 | 1442 | 7074 | 60 | 1590 |  |
| Total Cost of Debt as a \% of Total Borrowing Liability | 56.2\% | .0\% | .0\% | .0\% | .0\% | 7.7\% | 64.4\% | 1099.4\% | .0\% | 21.0\% | .0\% |
| Financing Cost \% of Asset Base | .1\% | .0\% | .5\% | .0\% | .0\% | .2\% | . $3 \%$ | 1.5\% | .5\% | .2\% | .0\% |
| Capital Charges \% of Operating Expenditure | .5\% | .0\% | 2.3\% | .0\% | .2\% | .6\% | 1.3\% | 3.8\% | .1\% | 7\% | .0\% |
| Borrowing \% of Total Assets | .3\% | .0\% | .0\% | .0\% | .0\% | 2.3\% | .5\% | .1\% | .0\% | .9\% | .0\% |
| Capital Charges to Own Revenue | 1.3\% | .0\% | 3.0\% | .0\% | 1.0\% | .9\% | 2.0\% | 8.1\% | 1.6\% | 1.1\% | .0\% |
| Borrowed Funding of own Capital Expenditure | .0\% | .0\% | 56.5\% | .0\% | .0\% | .0\% | .0\% | .5\% | .0\% | .0\% | .0\% |
| Gearing | .1\% | .0\% | .0\% | .0\% | .0\% | 2.6\% | .6\% | .2\% | .0\% | 1.3\% | .0\% |
| Current Ratio | . 2 | 2.3 | 1.7 | 4.7 | . 9 | . 5 | . 3 | . 3 | 1.0 | . 2 | 3.3 |
| Liquidity Ratio | . 0 | 1.1 | . 2 | 4.3 | . 0 | 1 | . 1 | . 0 | . 6 | . 0 | . 1 |
| Finance charges and Depreciation/Total Revenue | 47.8\% | 18.1\% | 5.0\% | 8.3\% | 49.5\% | 12.6\% | 15.7\% | 12.3\% | 3.6\% | 2.1\% | 10.0\% |
| Debt coverage $\begin{aligned} & \text { Capital } \\ & \text { Crogramme }\end{aligned}$ | 32.9 | 33.3 | 34.2 | 40.1 | 49.9 | 24.4 | . 0 | 33.2 | 7.2 | 15.9 | 40.2 |
| Capital Appropriations |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services | 5000 | 23781 | 41061 | 57450 | 7500 | 24378 | 8600 | 18499 |  | 25934 | 10990 |
| Total Appropriation - Electricity Infrastructure | 1000 | 3000 | 4420 | 1000 | 2000 | 18325 | 1100 | 6053 |  |  |  |
| Total Appropriation - Water Infrastructure | 4000 | 10000 | 36619 | 56450 |  |  | 7500 | 7500 |  | 20934 | 4000 |
| Total Appropriation - Waste Water Management |  | 10781 |  |  | 5500 | 6053 |  | 3027 |  | 5000 | 6990 |
| Total Appropriation - Waste Management |  |  | 22 |  |  |  |  | 1919 |  |  |  |
| Economic and Environmental | 9862 |  | 14462 |  | 8426 | 8919 | 9724 | 12527 |  |  | 3577 |
| Total Appropriation - Planning and Development |  |  |  |  |  | 8917 |  |  |  |  |  |
| Total Appropriation - Road Transporl Total Appropriation - Environmental Protection | 9862 |  | 14462 |  | 8426 | 1 | 9724 | 12527 |  |  | 3577 |
| Total Appropriation - Environmental Protection Governance and Administration |  |  |  |  |  |  |  |  |  |  |  |
| Governance and Administration Community and Public Safety |  | 1535 | 2707 | 13847 |  | 70 |  |  | 1650 | 500 |  |
| Community and Public Safety Other |  | 342 | 206 |  |  |  |  |  |  |  |  |
| \% Capital Appropriations measured against Total Capital |  |  |  |  |  |  |  |  |  |  |  |
| Trading Services | 33.6\% | 92.7\% | 70.3\% | 80.6\% | 47.1\% | 73.1\% | 46.9\% | 59.6\% | .0\% | 98.1\% | 75.4\% |
| \% of Capital Budget - Electricity Infrastructure | 6.7\% | 11.7\% | 7.6\% | 1.4\% | 12.6\% | 54.9\% | 6.0\% | 19.5\% | .0\% | .0\% | .0\% |
| \% of Capital Budget-Water Infrastructure | 26.9\% | 39.0\% | 62.7\% | 79.2\% | .0\% | .0\% | 40.9\% | 24.2\% | .0\% | 79.2\% | 27.5\% |
| \% of Capital Budget - Waste Water Management | .0\% | 42.0\% | .0\% | .0\% | 34.5\% | 18.1\% | .0\% | 9.8\% | .0\% | 18.9\% | 48.0\% |
| \% of Capital Budget - Waste Management | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 6.2\% | .0\% | .0\% | .0\% |
| Economic and Environmental | 66.4\% | .0\% | 24.7\% | .0\% | 52.9\% | 26.7\% | 53.1\% | 40.4\% | .0\% | .0\% | 24.6\% |
| \% of Capital Budget - Planning and Development | . $0 \%$ | .0\% | . $0 \%$ | .0\% | .0\% | 26.7\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| \% of Capital Budget - Road Transport | 66.4\% | .0\% | 24.7\% | .0\% | 52.9\% | .0\% | 53.1\% | 40.4\% | .0\% | .0\% | 24.6\% |
| \% of Capital Budget - Environmental Protection | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Governance and Administration | .0\% | 6.0\% | 4.6\% | 19.4\% | .0\% | . $2 \%$ | .0\% | .0\% | 100.0\% | 1.9\% | .0\% |
| Community and Public Safety | .0\% | 1.3\% | .4\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Asset Management |  |  |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 624867 | 549879 | 1068290 | 160748 | 1107300 | 216201 | 426268 | 458045 | 12452 | 830644 | 190940 |
| Capital Asset Renewal |  | 23781 | 6246 |  |  |  |  |  |  | 25934 | 14567 |
| Operational Repairs \& Maintenance |  | 3320 | 21104 | 1228 |  | 924 |  |  | 895 | 3166 | 2086 |
| Asset Renewal \% of Depreciation | .0\% | 92.1\% | 65.1\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 819.1\% | 321.5\% |
| R\&M \% of PPE | .0\% | .6\% | 2.0\% | . $8 \%$ | .0\% | .4\% | .0\% | .0\% | 7.2\% | .4\% | 1.1\% |
| Asset Renewal and R\&M as a \% of PPE | .0\% | 4.9\% | 2.6\% | .8\% | .0\% | .4\% | .0\% | .0\% | 7.2\% | 3.5\% | 8.7\% |
| Depreciation as \% of Asset Base | 8.2\% | 4.7\% | .9\% | 3.8\% | 1.8\% | 3.8\% | 3.7\% | 2.5\% | 16.1\% | .4\% | 2.4\% |
| Repairs \& Maintenance/Total Revenue | .0\% | 2.3\% | 9.0\% | 1.7\% | .0\% | 1.3\% | .0\% | .0\% | 1.6\% | 1.4\% | 4.6\% |

Summarised Outcome: Municipal Budget a

|  | $\begin{aligned} & \left\lvert\, \begin{array}{l} \text { NC071 } \\ \text { Ubuntu } \\ \text { (M) } \end{array}\right. \end{aligned}$ | NC072 <br> Umsobomvu <br> (L) | $\begin{array}{\|l\|} \hline \text { NC073 } \\ \text { Emthanjeni } \end{array}$ (M) | $\begin{aligned} & \hline \text { NC074 } \\ & \text { Kareeberg } \end{aligned}$ $(\mathrm{M})$ | NC075 <br> Renosterberg <br> (M) | NC076 <br> Thembelihle (L) |  | $\begin{array}{\|l\|} \hline \begin{array}{l} \text { NC078 } \\ \text { Siyancuma } \end{array} \\ \hline \end{array}$ $(M)$ | DC7 <br> Pixley Ka <br> Seme (NC) (M) | $\begin{array}{\|l\|l\|} \hline \begin{array}{l} \text { NC0822 } \\ \text { !Kai! } \\ \text { Garib (L) } \end{array} \\ \hline \end{array}$ | $\begin{aligned} & \text { NC084 } \\ & \text { !Kheis } \\ & \text { (L) } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands <br> AVERAGE HOUSEHOLD BILLS Percentage Increases |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | .0\% | 6.0\% | 18.9\% | .5\% | 13.6\% | .0\% | .0\% | 7.0\% | .0\% | .0\% | 246 779.8\% |
| Electricity: Basic levy | .0\% | 7.3\% | 3.8\% | 3.8\% | 13.6\% | .0\% | .0\% | . $0 \%$ | .0\% | 0\% | . $0 \%$ |
| Electricity: Consumption | .0\% | 7.3\% | (31.3\%) | 6.8\% | 6.4\% | .0\% | . $0 \%$ | 6.8\% | .0\% | 0\% | . $0 \%$ |
| Water: Basic levy | .0\% | 6.0\% | 5.5\% | 6.6\% | 6.4\% | .0\% | .0\% | 7.0\% | .0\% | 0\% | $106016.1 \%$ |
| Water: Consumption | .0\% | 6.0\% | 16.4\% | 4.2\% | 6.4\% | .0\% | 0\% | 7.0\% | .0\% | 0\% | $155686.2 \%$ |
| Sanitation | .0\% | 6.0\% | (7.5\%) | 6.6\% | 6.4\% | .0\% | .0\% | 7.0\% | .0\% | 0\% | 292 392.1\% |
| Refuse removal | .0\% | 6.0\% | (7.5\%) | 6.6\% | 6.4\% | .0\% | .0\% | 7.0\% | .0\% | .0\% | $198585.5 \%$ |
| Other | .0\% | .0\% | .0\% | 12.9\% | .0\% | .0\% | .0\% | .0\% | .0\% | 0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | 550.90 | 498.88 | 456.46 | 318.94 | 255.68 | . 00 | . 0 | 451.53 | . 00 | . 00 | 157.02 |
| Electricity: Basic levy | 148.55 | 90.10 | 151.55 | 146.00 | 106.96 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Electricity: Consumption | 457.54 | 681.24 | 633.00 | 760.88 | 557.54 | . 00 | . 00 | 893.18 | . 00 | . 00 | . 00 |
| Water: Basic levy | 50.18 | 80.31 | 68.29 | 158.95 | 31.92 | . 00 | . 00 | 65.22 | . 00 | . 00 | 67.49 |
| Water: Consumption | 228.56 | 172.14 | 204.70 | 168.48 | 110.41 | . 00 | . 00 | 215.09 | . 00 | . 00 | 99.08 |
| Sanitation | 117.72 | 117.00 | 169.06 | 192.66 | 97.39 | . 00 | . 00 | 130.43 | . 00 | . 00 | 186.03 |
| Refuse removal | 117.72 | 81.93 | 105.43 | 170.09 | 41.34 | . 00 | . 00 | 99.81 | . 00 | . 00 | 126.36 |
| Other | . 00 | . 00 | . 00 | 287.84 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | 1671.17 | 1721.59 | 1788.49 | 2203.84 | 1201.24 | . 00 | . 00 | 1855.27 | . 00 | . 00 | 635.97 |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |  |  |
| Total Number of Households | 6034 | 8806 | 13101 | 3222 | 2771 | 4061 | 0 | 0 | 0 | 0 | 4586 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |  |  |
| Water (kilolitres per household per month) | 0 | 0 | - $8^{8}$ |  | 0 | $5_{5}^{6}$ | 0 | 0 | 0 | $5_{5}^{6}$ |  |
| Electricity (kwh per household per month) | 0 | 0 | 50 | 0 | 0 | 50 | 0 | 0 | 0 | 50 | 0 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |  |  |
| Water (6 kilolitres per household per month) | 3823 | 3556 | 4000 | 1502 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sanitation (free minimum level service) | 3823 | 3556 | 4000 | 1502 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Electricity/Other energy (50kwh per household per month) | 3823 | 3556 | 4000 | 1502 | 0 | 0 | 0 | 0 | , | 0 | 0 |
| Refuse(removed at least once a week) | 3823 | 3556 | 4000 | 1502 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Cost of Free Basic Services provided | 20906 | 7923 | 23301 | 9688 | 9 |  |  | 11642 |  |  | 2239 |
| Water (6 kilolitres per household per month) | 5755 | 2051 | 5748 | 2792 | 2 |  |  | 2215 |  |  | 1005 |
| Sanitation (free minimum level service) | 5703 | 2106 | 9332 | 2097 | 2 |  | $\cdot$ | 3317 |  |  | 517 |
| Electricity/Other energy (50kwh per household per month) | 3744 | 2291 | 2401 | 1204 | 2 |  | . | 1830 |  |  |  |
| Refuse(removed at least once a week) | 5703 | 1475 | 5820 | 2277 | 2 |  |  | 4280 |  |  | 431 |
| Average Cost per Household Per Annum | 5468.52 | 2228.19 | 5825.28 | 5572.17 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Water (6 kiolilites per household per month) | 1505.40 | 576.80 | 1436.88 | 1858.56 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Sanitation (free minimum level service) | 1491.84 | 592.25 | 2333.04 | 1396.06 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Electricity/Other energy (50kwh per household per month) | 979.44 | 644.38 | 600.36 | 801.84 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Refuse(removed at least once a week) | 1491.84 | 414.76 | 1455.00 | 1515.71 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" | 20906 | 7923 | 23301 | 8369 |  |  |  |  |  |  |  |
| Revenue cost of free services provided (excl property rates and other) |  |  | 481 |  | 10089 | 2896 | 12281 |  |  |  |  |
| Local Government Equitable Share | 31165 | 44259 | 40793 | 22024 | 22237 | 22988 | 29848 | 45402 | 47820 | 77186 | 23163 |

Summarised Outcome: Municipal Budget a

|  | $\begin{aligned} & \hline \text { NC085 } \\ & \text { Tsantsabane } \end{aligned}$ (L) | NC086 Kgatelopele (L) | NC087 <br> Dawid <br> Kruiper (M) | $\begin{array}{\|l\|} \hline \text { DC8 } \\ \text { ZF } \\ \text { Mgcawu (M) } \end{array}$ | NC091 <br> Sol <br> Plaatje (H) |  | $\begin{aligned} & \hline \text { NC093 } \\ & \text { Magareng } \end{aligned}$ <br> (L) | $\begin{array}{\|l\|} \hline \text { NC094 } \\ \text { Phokwane } \end{array}$ (M) | DC9 <br> Frances <br> Baard (M) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue | 229544 | 97467 | 711778 | 74608 | 2056107 | 176832 | 116615 | 314128 | 127619 |
| Total Operating Expenditure | 227938 | 97319 | 748051 | 70327 | 2046855 | 192384 | 15073 | 303796 | 128517 |
| Operating Performance Surplus 1 (Deficit) | 606 | 148 | (36 274) | 4281 | 925 | (15 552) | (33 458) | 10332 | (898) |
| Cash and Cash Equivalents at the Year End | 25040 | 51096 | 33262 | 2222 | 18358 | (13438) | 2137 | 2120 | 41401 |
| Net Increase I (Decrease) in Cash held for the Year | 9627 | 49628 | 25432 | 1933 | (60 106) | (15436) | 17039 | 2120 | (5647) |
| Cash Backing / Surplus (Deficit) Reconciliation | (63 878) | (7 106) | 9301 | (10 350) | 845926 | (101 259) | (51 537) | (102 150) | 29892 |
| Cash Coverage Ratio | 1.6 | 8.1 | . 7 | . 4 | 1.3 | (1.1) | . 2 | . 1 | 4.3 |
| STATEMENT OF OPERATING PERFORMANCE |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 1.4\% | 16.6\% | 11.2\% | 13.4\% | 5.7\% | 10.2\% | 21.6\% | 11.9\% | 1.6\% |
| \% Increase in Property Rates Revenue | (6.5\%) | 5.7\% | 2.3\% | 0\% | 5.8\% | 59.6\% | 25.6\% | 14.3\% | .0\% |
| \% Increase in Electricity Revenue | 10.5\% | 29.3\% | 15.5\% | .0\% | 2.4\% | 17.6\% | (6.3\%) | 14.1\% | .0\% |
| \% Increase in Water Revenue | 37.7\% | (6.4\%) | (4.9\%) | .0\% | 1.5\% | 7.8\% | 283.0\% | 8.2\% | .0\% |
| \% Increase in Property Rates \& Service Charges | 20.4\% | 10.8\% | 9.1\% | .0\% | 3.7\% | 17.7\% | 22.3\% | 13.9\% | .0\% |
| \% Increase in Operating Grant Revenue | 8.0\% | 2.2\% | 4.0\% | 18.7\% | 10.3\% | 8.2\% | 11.0\% | 8.9\% | 2.3\% |
| \% Increase in Capital Grant Revenue | .0\% | 29.6\% | (5.4\%) | .0\% | 77.2\% | .0\% | (26.5\%) | 14.0\% | .0\% |
| Collection Rate Including Other Revenue | 83.9\% | 99.8\% | 97.8\% | 100.0\% | 78.8\% | 25.0\% | 51.0\% | 73.7\% | 42.1\% |
| Annual Debtors Collection Rate (Payment Level \%) | 84.6\% | 78.4\% | 97.3\% | .0\% | 76.6\% | 24.3\% | 49.7\% | 71.5\% | .0\% |
| Current Debtors Collection Rate | 83.3\% | 100.6\% | 97.3\% | .0\% | 76.6\% | 24.3\% | 55.3\% | 71.5\% | 2.0\% |
| Outstanding Debtors to Revenue | 42.1\% | 35.1\% | 8.4\% | 1.0\% | 60.5\% | 45.6\% | 90.1\% | 16.2\% | 8.5\% |
| O/S Service Debtors to Revenue | 52.2\% | 55.7\% | 10.8\% | 6700.0\% | 74.4\% | 120.3\% | 201.2\% | 28.2\% | 281.2\% |
|  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 1.4\% | 16.8\% | 12.8\% | 9.5\% | 5.7\% | 20.2\% | 7.0\% | 9.0\% | (5.0\%) |
| \% Increase in Employee Costs | 1.7\% | 11.3\% | 25.4\% | 15.6\% | 5.5\% | (23.1\%) | 12.2\% | 26.9\% | 9.2\% |
| \% Overtime measured against Employee Related Costs | 14.9\% | 4.0\% | 6.0\% | 2.3\% | 4.0\% | 11.9\% | 1.0\% | 1.5\% | .2\% |
| \% Increase in Electricity Bulk Purchases | 10.6\% | 33.1\% | 4.6\% | .0\% | 4.1\% | 76.8\% | 41.1\% | 5.4\% | .0\% |
| \% Increase in Water Bulk Purchases | 68.5\% | .0\% | (5.4\%) | .0\% | 13.1\% | 421.6\% | (58.3\%) | .0\% | .0\% |
| Remuneration \% of Oper Exp (excl debt impairm and deprec) | 40.8\% | 38.8\% | 51.1\% | 72.7\% | 40.9\% | 26.9\% | 39.3\% | 36.6\% | 58.2\% |
| Contracted Services \% of Oper Exp (excl debt impairm and deprec) | 0\% | 6.3\% | 3.7\% | 5.3\% | 2.9\% | 5.5\% | 3.1\% | 4.2\% | 16.6\% |
| Debt Impairment \% of Billable Revenue | 6.4\% | 9.4\% | 2.7\% | 500.0\% | 13.7\% | 21.8\% | 52.5\% | 6.8\% | .3\% |
| \% Electricity Distribution Losses | .0\% | .0\% | .0\% | .0\% | 14.2\% | .0\% | .0\% | .0\% | .0\% |
| \% Water Distribution Losses | .0\% | .0\% | .0\% | .0\% | 45.0\% | .0\% | .0\% | .0\% | .0\% |
| Employee costs/Total Revenue | 35.4\% | 32.3\% | 45.7\% | 68.0\% | 34.9\% | 22.6\% | 36.4\% | 32.4\% | 57.0\% |
| INFRASTRUCTURE DEVELOPMENT \& ASSET MANAGEMENTCapital Funding |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 20829 | 17275 | 104150 | 2905 | 333242 | 32710 | 30166 | 68891 | 8050 |
| Internally Funded and Other | 1283 | 1600 | 58243 | 2095 | 50446 |  |  | 7999 | 8050 |
| Grant Funding and Other | 19546 | 15675 | 45907 | 810 | 282796 | 32710 | 30166 | 60892 |  |
| Internally Generated Funds \% of Non Grant Funding | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | .0\% | .0\% | 100.0\% | 100.0\% |
| Borrowing \% of Non Grant Funding | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Grant Funding \% of Total Funding | 93.8\% | 90.7\% | 44.1\% | 27.9\% | 84.9\% | 100.0\% | 100.0\% | 88.4\% | .0\% |
| Borrowing |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability |  |  | 89077 |  | 182534 | 1050 |  |  |  |
| Borrowing for the Financial Year |  |  |  |  |  |  |  |  |  |
| Cost of Borrowing for the Financial Year | 5455 |  | 26225 |  | 35197 | 6231 | 253 |  | 2707 |
| Total Cost of Debt as a \% of Total Borrowing Liability | .0\% | .0\% | 29.4\% | .0\% | 19.3\% | 593.2\% | .0\% | 0\% | .0\% |
| Financing Cost \% of Asset Base | 8\% | .0\% | 1.4\% | .0\% | 1.9\% | 1.2\% | 2\% | 0\% | 4.8\% |
| Capital Charges \% of Operating Expenditure | 2.4\% | .0\% | 3.5\% | .0\% | 1.7\% | 3.2\% | .2\% | 0\% | 2.1\% |
| Borrowing \% of Total Assets | .0\% | .0\% | 4.9\% | .0\% | 9.8\% | .2\% | .0\% | .0\% | .0\% |
| Capital Charges to Own Revenue | 2.9\% | .0\% | 4.2\% | .0\% | 1.9\% | 6.4\% | .4\% | .0\% | 42.9\% |
| Borrowed Funding of own Capital Expenditure | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Gearing | .0\% | .0\% | 4.4\% | 0\% | 6.6\% | .5\% | .0\% | 0\% | .0\% |
| Current Ratio | . 7 | 1.3 | . 6 | . 2 | 5.3 | . 2 | 1.0 | 4 | 1.8 |
| Liquidity Ratio | 1 | 1 | . 2 | . 2 | . ${ }^{7}$ | (.0) | . 0 | 1-1 | 1.7 |
| Finance charges and Depreciation/Total Revenue | 9.8\% | 10.5\% | 15.1\% | .7\% | 4.6\% | 19.8\% | 12.7\% | 4.2\% | 3.0\% |
| Debt coverage | 343.2 | 260.0 | 29.0 | 1.9 | 30.1 | 3.3 | 11.5 | 9.3 | . 9 |
| Capital Programme |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Trading Services | 4000 | 15675 | 71129 |  | 147730 | 32710 | 30166 | 41989 |  |
| Total Appropriation - Electricity Infrastucture |  | 2700 | 30508 |  | 53997 | 1000 | 4000 | 4700 |  |
| Total Appropriation - Water Infrastructure | 4000 | 5000 | 33646 |  | 55932 | 12500 | 26166 | 26280 |  |
| Total Appropriation - Waste Water Management |  | 7975 | 6971 |  | 37801 | 19210 |  | 11009 |  |
| Total Appropriation - Waste Management |  |  |  |  |  |  |  |  |  |
| Economic and Environmental | 15546 |  | 13793 | 590 | 169747 |  |  | 12383 | 4254 |
| Total Appropriation - Planning and Developmen |  |  | 70 | 590 | 5000 |  |  | 582 | 3467 |
| Total Appropriation - Road Transport | 15546 |  | 13722 |  | 164747 |  |  | 11801 |  |
| Total Appropriation - Environmental Protection |  |  |  |  |  |  |  |  | 787 |
| Governance and Administration | 1283 | 1200 | 17221 | 2315 | 7000 | - |  | 808 | 170 |
| Community and Public Safety |  | 400 | 2008 |  | 4765 |  |  | 13711 | 3602 24 |
| Trading Services | 19.2\% | 90.7\% | 68.3\% | .0\% | 44.3\% | 100.0\% | 100.0\% | 60.9\% | .0\% |
| \% of Capital Budget - Electricity Infrastructure | .0\% | 15.6\% | 29.3\% | .0\% | 16.2\% | 3.1\% | 13.3\% | 6.8\% | .0\% |
| \% of Capital Budget - Water Infrastructure | 19.2\% | 28.9\% | 32.3\% | .0\% | 16.8\% | 38.2\% | 86.7\% | 38.1\% | .0\% |
| \% of Capital Budget - Waste Water Management | .0\% | 46.2\% | 6.7\% | .0\% | 11.3\% | 58.7\% | .0\% | 16.0\% | .0\% |
| \% of Capital Budget - Waste Management | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Economic and Environmental | 74.6\% | .0\% | 13.2\% | 20.3\% | 50.9\% | .0\% | .0\% | 18.0\% | 52.8\% |
| \% of Capital Budget - Planning and Development | .0\% | .0\% | .1\% | 20.3\% | 1.5\% | .0\% | .0\% | .8\% | 43.1\% |
| \% of Capital Budget-Road Transport | 74.6\% | .0\% | 13.2\% | .0\% | 49.4\% | .0\% | .0\% | 17.1\% | .0\% |
| $\%$ of Capital Budget - Environmental Protection | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | 9.8\% |
| Governance and Administration | 6.2\% | 6.9\% | 16.5\% | 79.7\% | 2.1\% | .0\% | .0\% | 1.2\% | 2.1\% |
| Community and Public Safety | .0\% | 2.3\% | 1.9\% | .0\% | 1.4\% | .0\% | .0\% | 19.9\% | 44.7\% |
| Other | .0\% | .0\% | .0\% | .0\% | 1.2\% | .0\% | .0\% | .0\% | .3\% |
| Asset Management |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 705526 | 278091 | 1833406 | 23500 | 1870186 | 507898 | 107560 | 233446 | 56357 |
| Capital Asset Renewal |  |  | 53389 |  | 216335 |  |  |  | 893 |
| Operational Repairs \& Maintenance | 7563 | 5027 | 15916 | 3706 | 141853 |  | 5426 | 11178 | 5145 |
| Asset Renewal \% of Depreciation | .0\% | .0\% | 55.8\% | .0\% | 312.4\% | .0\% | . \% | .0\% | 25.2\% |
| R\&M \% of PPE | 1.1\% | 1.8\% | .9\% | 15.8\% | 7.6\% | .0\% | 5.0\% | 4.8\% | 9.1\% |
| Asset Renewal and R\&M as a \% of PPE | 1.1\% | 1.8\% | 3.8\% | 15.8\% | 19.2\% | .0\% | 5.0\% | 4.8\% | 10.7\% |
| Depreciation as \% of Asset Base | 2.4\% | 3.7\% | 5.2\% | 2.2\% | 3.7\% | 5.7\% | 13.6\% | 5.7\% | 6.3\% |
| Repairs \& Maintenance/Total Revenue | 3.3\% | 5.2\% | 2.2\% | 5.0\% | 6.9\% | .0\% | 4.7\% | 3.6\% | 4.0\% |

Summarised Outcome: Municipal Budget a

|  | $\begin{aligned} & \hline \text { NC085 } \\ & \text { Tsantsabane } \end{aligned}$ (L) | $\begin{array}{\|l\|} \hline \begin{array}{l} \text { NC086 } \\ \text { Kgatelopele } \end{array} \end{array}$ (L) | NC087 <br> Dawid Kruiper (M) | $\begin{array}{\|l\|} \hline \text { DC8 } \\ \text { ZF } \\ \text { Mgcawu (M) } \end{array}$ | NC091 <br> Sol <br> Plaatje (H) | $\begin{aligned} & \hline \text { NC092 } \\ & \text { Dikgatlong } \end{aligned}$ (L) | $\begin{aligned} & \hline \text { NC093 } \\ & \text { Magareng } \end{aligned}$ (L) | $\begin{aligned} & \text { NC094 } \\ & \text { Phokwane } \\ & \text { (M) } \end{aligned}$ | DC9 <br> Frances Baard (M) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousands <br> AVERAGE HOUSEHOLD BILLS <br> Percentage Increases |  |  |  |  |  |  |  |  |  |
| Property rates | 5.3\% | 5.3\% | 6.0\% | .0\% | 6.0\% | .0\% | (100.0\%) | .0\% | .0\% |
| Electricity: Basic levy | 5.3\% | 5.3\% | 6.8\% | .0\% | . $0 \%$ | .0\% | . $0 \%$ | .0\% | .0\% |
| Electricity: Consumption | 5.3\% | 6.4\% | 6.8\% | .0\% | (26.4\%) | .0\% | (100.0\%) | .0\% | .0\% |
| Water: Basic levy | .0\% | 5.3\% | .0\% | .0\% | .0\% | .0\% |  | .0\% | .0\% |
| Water: Consumption | 5.3\% | 5.3\% | 6.7\% | .0\% | 5.9\% | .0\% | (100.0\%) | .0\% | .0\% |
| Sanitation | 5.3\% | 5.3\% | 6.0\% | .0\% | 6.0\% | .0\% | (62.8\%) | .0\% | .0\% |
| Refuse removal | 5.3\% | 5.3\% | 6.0\% | .0\% | 6.0\% | .0\% | (100.0\%) | .0\% | .0\% |
| Other | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% | .0\% |
| Monthly Bill (Rand/cent) |  |  |  |  |  |  |  |  |  |
| Property rates | 278.32 | 575.07 | 497.44 | . 00 | 394.09 | . 00 | . 00 | . 00 | . 00 |
| Electricity: Basic levy | 77.44 | 152.05 | 263.63 | . 00 | 226.09 | . 00 | 139.76 | . 00 | . 00 |
| Electricity: Consumption | 1799.50 | 3305.67 | 745.70 | . 00 | 646.58 | . 00 | . 00 | . 00 | . 00 |
| Water: Basic levy | . 00 | 72.00 | . 00 | . 00 | . 00 | . 00 | 35.79 | . 00 | . 00 |
| Water: Consumption | 209.36 | 848.88 | 198.81 | . 00 | 415.79 | . 00 | . 00 | . 00 | . 00 |
| Sanitation | 241.06 | 131.55 | 217.03 | . 00 | 121.42 | . 00 | 122.84 | . 00 | . 00 |
| Refuse removal | 150.59 | 93.79 | 171.35 | . 00 | 86.68 | . 00 | . 00 | . 00 | . 00 |
| Other | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 |
| Total Monthly Bill (excluding VAT) | 2756.27 | 5179.01 | 2093.96 | . 00 | 1890.65 | . 00 | 298.38 | . 00 | . 00 |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |
| Total Number of Households | 12542 | 0 | 29338 | 0 | 64176 | 0 | 0 | 0 | 0 |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |
| Water (kilolitres per household per month) | 6 | 1055684 | 6 | 0 | ${ }^{6}$ | 6 | 0 | 0 | 0 |
| Electricity (kwh per household per month) | 50 | 1300160 | 50 | 0 | 50 | 50 | 0 | 0 | 0 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |
| Water (6 kililitres per household per month) | 0 | 0 | 6162 | , | 15000 | 0 | 0 | 0 |  |
| Sanitation (rree minimum level service) | 0 | 0 | 6162 | 0 | 15000 | 0 | 0 | 0 | 0 |
| Electricity/Other energy (50kwh per household per month) | 0 | 0 | 4048 | 0 | 15000 | 0 | 0 | 0 | 0 |
| Refuse(removed at least once a week) | 0 | 0 | 6162 | , | 15000 | 0 | 0 | 0 | 0 |
| Cost of Free Basic Services provided | 8338 | 7521 | 27335 |  | 169672 | 6652 | 15063 | 15473 |  |
| Water (6 kilolitres per household per month) |  | 1056 | 4109 |  | 8375 | 3691 | 3003 | 2240 |  |
| Sanitation (free minimum level service) |  | 2786 | 9106 |  | 21867 | 1110 | 4168 | 5781 |  |
| Electricity/Other energy (50kwh per household per month) | - | 1300 | 5350 |  | 8230 |  | 4890 | 5323 |  |
| Refuse(removed at least once a week) |  | 2379 | 8770 |  | 15602 | 1851 | 3003 | 2128 |  |
| Average Cost per Household Per Annum | . 00 | . 00 | 4889.44 | . 00 | 3604.98 | . 00 | . 00 | . 00 | . 00 |
| Water (6 kiolilitres per household per month) | . 00 | . 00 | 666.76 | . 00 | 558.34 | . 00 | . 00 | . 00 | . 00 |
| Sanitaion (free minimum level service) | . 00 | . 00 | 1477.84 | . 00 | 1457.81 | . 00 | . 00 | . 00 | . 00 |
| Electricity/Other energy (50kwh per household per month) | . 00 | . 00 | 1321.64 | . 00 | 548.66 | . 00 | . 00 | . 00 | . 00 |
| Refuse(removed at least once a week) | . 00 | . 00 | 1423.21 | . 00 | 1040.16 | . 00 | . 00 | . 00 | . 00 |
| Cost of Free Basic Services Provided to "Registered Indigent" | . |  | 30129 | - | 54075 | . | . | - | . |
| Revenue cost of free services provided (excl property rates and other) |  |  |  |  |  |  |  | 2108 |  |
| Local Government Equitable Share | 35385 | 20469 | 77934 | 66094 | 172437 | 76057 | 41743 | 94534 | 116209 |

