

**Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18**

|   | Location        |                 |                   |                       |                     |                          |               |                |                 |                   |                          |
|---|-----------------|-----------------|-------------------|-----------------------|---------------------|--------------------------|---------------|----------------|-----------------|-------------------|--------------------------|
|   | NW371           | NW372           | NW373             | NW374                 | NW375               | DC37                     | NW381         | NW382          | NW383           | NW384             | NW385                    |
|   | Moretele<br>(L) | Madibeng<br>(H) | Rustenburg<br>(H) | Kgetlengrivier<br>(L) | Moses<br>Kotane (M) | Bojanala<br>Platinum (H) | Ratlou<br>(L) | Tswaing<br>(L) | Mafikeng<br>(L) | Ditsobotla<br>(L) | Ramotshere<br>Moloto (L) |
| <b>R thousands</b>  |                 |                 |                   |                       |                     |                          |               |                |                 |                   |                          |
| Total Operating Revenue   | 427 898         | 1 790 000       | 4 779 287         | 239 528               | 741 999             | 329 874                  | 141 559       | 207 953        | 917 199         | 496 643           | 325 690                  |
| Total Operating Expenditure                                     | 476 225         | 2 385 364       | 4 772 532         | 228 993               | 858 517             | 302 435                  | 148 708       | 200 323        | 751 797         | 467 243           | 333 943                  |
| Operating Performance Surplus / (Deficit)                       | (48 328)        | (595 364)       | 6 755             | 10 535                | (116 517)           | 27 439                   | (7 150)       | 7 630          | 165 403         | 29 400            | (8 253)                  |
| Cash and Cash Equivalents at the Year End                       | 5 251           | 56 976          | 662 598           | 28 053                | 11 704              | 30 417                   | 7 896         | 34 076         | 69 787          | (46 237)          | 10 432                   |
| Net Increase / (Decrease) in Cash held for the Year             | (12 396)        | 56 492          | 285 630           | 16 915                | (19 278)            | 22 617                   | 726           | 24 570         | 85 788          | (48 737)          | 5 432                    |
| Cash Backing / Surplus (Deficit) Reconciliation                 | 16 558          | 5 861           | 492 133           | 8 469                 | 160 547             | 5 470                    | 51 905        | (133 067)      | 1 000           | (135 791)         | 66 849                   |
| Cash Coverage Ratio   | .2              | 4               | 2.0               | 2.4                   | 2                   | 1.5                      | .8            | 2.4            | 1.4             | (1.4)             | .5                       |
| <b>STATEMENT OF OPERATING PERFORMANCE</b>                       |                 |                 |                   |                       |                     |                          |               |                |                 |                   |                          |
| <b>Revenue</b>  |                 |                 |                   |                       |                     |                          |               |                |                 |                   |                          |
| % Increase in Total Operating Revenue                           | 9.2%            | 6.0%            | 1.3%              | 21.1%                 | (.4%)               | 3.0%                     | 6.9%          | 15.8%          | 21.6%           | 22.5%             | 2.5%                     |
| % Increase in Property Rates Revenue                            | 3.3%            | 5.5%            | 6.5%              | 5.2%                  | 13.7%               | .0%                      | 7.4%          | 90.4%          | 35.2%           | .0%               | (4.3%)                   |
| % Increase in Electricity Revenue                               | .0%             | (.0%)           | (20.0%)           | 2.5%                  | .0%                 | .0%                      | .0%           | 6.7%           | .0%             | 7.0%              | 6.6%                     |
| % Increase in Water Revenue                                     | 4.0%            | 1.6%            | 6.5%              | 5.3%                  | (7.8%)              | .0%                      | .0%           | 18.3%          | 50.6%           | 42.1%             | 8.4%                     |
| % Increase in Property Rates & Service Charges                  | 11.6%           | 5.3%            | (10.7%)           | 3.5%                  | (7.4%)              | .0%                      | 7.4%          | 23.4%          | 34.0%           | 18.8%             | 3.4%                     |
| % Increase in Operating Grant Revenue                           | 8.9%            | 9.8%            | 8.0%              | 13.7%                 | 3.0%                | 3.0%                     | 6.9%          | 10.4%          | 3.2%            | 14.6%             | 11.1%                    |
| % Increase in Capital Grant Revenue                             | (17.5%)         | (5.2%)          | (1.0%)            | 27.9%                 | .0%                 | .0%                      | (3.3%)        | 71.7%          | (8.1%)          | (16.8%)           | (8.2%)                   |
| Collection Rate Including Other Revenue                         | 65.0%           | 74.0%           | 84.0%             | 60.2%                 | 61.5%               | 100.0%                   | 78.4%         | 100.0%         | 58.2%           | 67.8%             | 86.6%                    |
| Annual Debtors Collection Rate (Payment Level %)                | 57.1%           | 69.8%           | 81.7%             | 59.5%                 | 60.7%               | .0%                      | 55.8%         | 99.5%          | 57.1%           | 66.5%             | 85.7%                    |
| Current Debtors Collection Rate                                 | 57.1%           | 69.8%           | 81.7%             | 59.5%                 | 60.7%               | .0%                      | 55.8%         | 99.5%          | 57.1%           | 66.5%             | 85.7%                    |
| Outstanding Debtors to Revenue                                  | 18.8%           | 24.1%           | 13.7%             | 31.1%                 | 35.2%               | .1%                      | 30.9%         | 22.5%          | 18.2%           | 63.5%             | 41.5%                    |
| O/S Service Debtors to Revenue                                  | 88.9%           | 41.1%           | 19.3%             | 107.7%                | 96.8%               | .0%                      | 221.0%        | 48.8%          | 29.5%           | 91.6%             | 87.8%                    |
| <b>Expenditure</b>  |                 |                 |                   |                       |                     |                          |               |                |                 |                   |                          |
| % Increase in Total Operating Expenditure                       | 1.8%            | 4.0%            | 3.1%              | 23.5%                 | .6%                 | .4%                      | 18.7%         | 10.8%          | 3.7%            | 16.7%             | 7.2%                     |
| % Increase in Employee Costs                                    | 18.5%           | 2.7%            | 8.8%              | 9.2%                  | 7.4%                | 5.9%                     | 12.2%         | 12.5%          | (3.7%)          | 9.6%              | 6.8%                     |
| % Overtime measured against Employee Related Costs              | 1.9%            | 7.2%            | 3.4%              | 3.1%                  | 2.8%                | .3%                      | .4%           | 5.4%           | 3.4%            | 5.2%              | .0%                      |
| % Increase in Electricity Bulk Purchases                        | .0%             | 4%              | (10.4%)           | 7.3%                  | .0%                 | .0%                      | .0%           | 20.8%          | .0%             | (37.5%)           | 6.8%                     |
| % Increase in Water Bulk Purchases                              | .0%             | (2.2%)          | 16.7%             | .0%                   | 9.3%                | .0%                      | .0%           | 5.3%           | 7.5%            | .0%               | .0%                      |
| Remuneration % of Oper Exp (excl debt impair and deprec)        | 34.7%           | 25.2%           | 18.2%             | 30.6%                 | 37.5%               | 61.8%                    | 55.3%         | 47.6%          | 47.2%           | 48.7%             | 45.7%                    |
| Contracted Services % of Oper Exp (excl debt impair and deprec) | 12.8%           | 11.9%           | 8.3%              | 3.8%                  | 24.8%               | 6.7%                     | 7.4%          | 5.5%           | 11.2%           | 6.6%              | 7.7%                     |
| Debt Impairment % of Billable Revenue                           | 51.3%           | 26.7%           | 15.9%             | 26.0%                 | 39.4%               | .0%                      | 20.2%         | 5.7%           | 25.3%           | 11.4%             | 13.8%                    |
| % Electricity Distribution Losses                               | .0%             | .0%             | 7.7%              | .0%                   | .0%                 | .0%                      | .0%           | .0%            | .0%             | .0%               | .0%                      |
| % Water Distribution Losses                                     | .0%             | .0%             | 32.2%             | .0%                   | .0%                 | .0%                      | .0%           | .0%            | .0%             | .0%               | .0%                      |
| Employee costs/Total Revenue                                    | 31.5%           | 21.8%           | 14.4%             | 21.2%                 | 31.4%               | 53.8%                    | 51.7%         | 41.7%          | 26.2%           | 37.0%             | 39.6%                    |
| <b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>        |                 |                 |                   |                       |                     |                          |               |                |                 |                   |                          |
| <b>Capital Funding</b>  |                 |                 |                   |                       |                     |                          |               |                |                 |                   |                          |
| Total Capital Budget  | 197 384         | 285 258         | 829 492           | 59 122                | 241 734             | 19 671                   | 32 709        | 51 044         | 148 744         | 45 851            | 55 120                   |
| Internally Funded and Other                                     | 30 500          | -               | 119 407           | -                     | 22 850              | 19 671                   | 5 285         | -              | 32 100          | -                 | -                        |
| Grant Funding and Other   | 166 884         | 285 258         | 506 885           | 59 122                | 204 884             | -                        | 27 424        | 51 044         | 60 004          | 45 851            | 55 120                   |
| Internally Generated Funds % of Non Grant Funding               | 100.0%          | .0%             | 37.1%             | .0%                   | 62.0%               | 100.0%                   | 100.0%        | .0%            | 36.2%           | .0%               | .0%                      |
| Borrowing % of Non Grant Funding                                | .0%             | .0%             | 62.9%             | .0%                   | 38.0%               | .0%                      | .0%           | .0%            | 63.8%           | .0%               | .0%                      |
| Grant Funding % of Total Funding                                | 84.5%           | 100.0%          | 61.1%             | 100.0%                | 84.8%               | .0%                      | 83.8%         | 100.0%         | 40.3%           | 100.0%            | 100.0%                   |
| <b>Borrowing</b>  |                 |                 |                   |                       |                     |                          |               |                |                 |                   |                          |
| Total Borrowing Liability                                       | -               | 947 700         | 703 000           | -                     | 43 053              | 4 100                    | -             | -              | -               | -                 | -                        |
| Borrowing for the Financial Year                                | -               | -               | 203 000           | -                     | 14 000              | -                        | -             | -              | 56 640          | -                 | -                        |
| Cost of Borrowing for the Financial Year                        | 200             | 110 500         | 185 542           | 1 000                 | 16 500              | 100                      | 60            | 336            | 60 598          | 930               | 479                      |
| Total Cost of Debt as a % of Total Borrowing Liability          | .0%             | 11.7%           | 26.4%             | .0%                   | 38.3%               | 2.4%                     | .0%           | .0%            | 4.0%            | .0%               | .0%                      |
| Financing Cost % of Asset Base                                  | .0%             | 1.8%            | 1.8%              | 2%                    | 1.1%                | .1%                      | .0%           | .1%            | 4.6%            | .1%               | .0%                      |
| Capital Charges % of Operating Expenditure                      | .0%             | 4.6%            | 3.9%              | 4%                    | 1.9%                | .0%                      | .0%           | 2%             | 8.1%            | .2%               | .1%                      |
| Borrowing % of Total Assets                                     | .0%             | 15.5%           | 6.8%              | .0%                   | 2.8%                | .0%                      | .0%           | .0%            | .0%             | .0%               | .0%                      |
| Capital Charges to Own Revenue                                  | 2%              | 9.5%            | 4.6%              | 7%                    | 4.7%                | 5.7%                     | 2%            | 3%             | 9.0%            | 2%                | 3%                       |
| Borrowed Funding of own Capital Expenditure                     | .0%             | .0%             | 24.8%             | .0%                   | 38.0%               | .0%                      | .0%           | .0%            | .0%             | .0%               | .0%                      |
| Gearing   | .0%             | 17.1%           | 6.8%              | .0%                   | 2.5%                | 5.9%                     | .0%           | .0%            | .0%             | .0%               | .0%                      |
| Current Ratio   | 2.1             | 1.8             | 1.8               | 1.4                   | 6.2                 | 2.6                      | 4.4           | 2              | 1.3             | 1.5               | 2.7                      |
| Liquidity Ratio   | 1               | 2               | 9                 | 3                     | 8                   | 2.4                      | 2.0           | 0              | 5               | 0                 | 0                        |
| Finance charges and Depreciation/Total Revenue                  | 9.8%            | 37.1%           | 11.4%             | 19.2%                 | 18.5%               | 4.6%                     | 8.8%          | 6.2%           | 11.4%           | 10.3%             | 9.6%                     |
| Debt coverage   | 8.6             | 77.2            | 11.5              | 42.0                  | 8.4                 | 1.2                      | 6.9           | 891.0          | 6.4             | 69.0              | 222.1                    |
| <b>Capital Programme</b>  |                 |                 |                   |                       |                     |                          |               |                |                 |                   |                          |
| <b>Capital Appropriations</b>                                   |                 |                 |                   |                       |                     |                          |               |                |                 |                   |                          |
| <b>Trading Services</b>   |                 |                 |                   |                       |                     |                          |               |                |                 |                   |                          |
| Total Appropriation - Electricity Infrastructure                | 105 400         | 205 758         | 363 557           | 48 622                | 155 912             | -                        | -             | -              | 17 000          | 10 000            | 11 535                   |
| Total Appropriation - Water Infrastructure                      | -               | 4 758           | 66 238            | -                     | 9 800               | -                        | -             | -              | -               | 10 000            | 11 535                   |
| Total Appropriation - Waste Water Management                    | 56 892          | 157 000         | 147 141           | 48 622                | 107 689             | -                        | -             | -              | 12 000          | -                 | -                        |
| Total Appropriation - Waste Management                          | 48 508          | 44 000          | 142 131           | -                     | 27 000              | -                        | -             | -              | 3 500           | -                 | -                        |
| Total Appropriation - Waste Management                          | -               | -               | 8 047             | -                     | 11 423              | -                        | -             | -              | 1 500           | -                 | -                        |
| <b>Economic and Environmental</b>                               |                 |                 |                   |                       |                     |                          |               |                |                 |                   |                          |
| Total Appropriation - Planning and Development                  | 45 500          | 70 000          | 277 321           | 10 500                | 48 598              | 16 855                   | 29 304        | 39 294         | 84 544          | 35 851            | 43 585                   |
| Total Appropriation - Road Transport                            | 4 500           | -               | 26 803            | -                     | 4 728               | -                        | 11 404        | -              | 5 600           | -                 | -                        |
| Total Appropriation - Environmental Protection                  | 41 000          | 70 000          | 250 518           | 10 500                | 48 598              | -                        | 17 900        | 39 294         | 78 944          | 35 851            | 43 585                   |
| <b>Governance and Administration</b>                            |                 |                 |                   |                       |                     |                          |               |                |                 |                   |                          |
| Community and Public Safety                                     | 25 300          | -               | 17 800            | -                     | 10 500              | 2 084                    | 2 295         | 1 200          | 3 200           | -                 | -                        |
| Other   | 21 184          | 9 500           | 42 164            | -                     | 26 724              | 733                      | 1 110         | 10 550         | 44 000          | -                 | -                        |
| <b>% Capital Appropriations measured against Total Capital</b>  |                 |                 |                   |                       |                     |                          |               |                |                 |                   |                          |
| Trading Services  | 53.4%           | 72.1%           | 43.8%             | 82.2%                 | 64.5%               | .0%                      | .0%           | .0%            | 11.4%           | 21.8%             | 20.9%                    |
| % of Capital Budget - Electricity Infrastructure                | .0%             | 1.7%            | 8.0%              | .0%                   | 4.1%                | .0%                      | .0%           | .0%            | .0%             | 21.8%             | 20.9%                    |
| % of Capital Budget - Water Infrastructure                      | 28.8%           | 55.0%           | 17.7%             | 82.2%                 | 44.5%               | .0%                      | .0%           | .0%            | 8.1%            | .0%               | .0%                      |
| % of Capital Budget - Waste Water Management                    | 24.6%           | 15.4%           | 17.1%             | .0%                   | 11.2%               | .0%                      | .0%           | .0%            | 2.4%            | .0%               | .0%                      |
| % of Capital Budget - Waste Management                          | .0%             | .0%             | 1.0%              | .0%                   | 4.7%                | .0%                      | .0%           | .0%            | 1.0%            | .0%               | .0%                      |
| <b>Economic and Environmental</b>                               |                 |                 |                   |                       |                     |                          |               |                |                 |                   |                          |
| Total Appropriation - Planning and Development                  | 23.1%           | 24.5%           | 33.4%             | 17.8%                 | 20.1%               | 85.7%                    | 89.6%         | 77.0%          | 56.8%           | 78.2%             | 79.1%                    |
| % of Capital Budget - Road Transport                            | 2.3%            | .0%             | 3.2%              | .0%                   | .0%                 | 24.0%                    | 34.9%         | .0%            | 3.8%            | .0%               | .0%                      |
| % of Capital Budget - Environmental Protection                  | 20.8%           | 24.5%           | 30.2%             | 17.8%                 | 20.1%               | .0%                      | 54.7%         | 77.0%          | 53.1%           | 78.2%             | 79.1%                    |
| <b>Governance and Administration</b>                            |                 |                 |                   |                       |                     |                          |               |                |                 |                   |                          |
| Community and Public Safety                                     | 12.8%           | .0%             | 2.1%              | .0%                   | 4.3%                | 10.6%                    | 7.0%          | 2.4%           | 2.2%            | .0%               | .0%                      |
| Other   | 10.7%           | 3.3%            | 5.1%              | .0%                   | 11.1%               | 3.7%                     | 3.4%          | 20.7%          | 29.6%           | .0%               | .0%                      |
| <b>Asset Management</b>   |                 |                 |                   |                       |                     |                          |               |                |                 |                   |                          |
| Total Value of PPE  | 892 030         | 6 108 458       | 10 400 719        | 639 008               | 1 524 137           | 71 974                   | 338 024       | 606 427        | 1 321 569       | 718 861           | -                        |
| Capital Asset Renewal   | -               | -               | 327 950           | 35 000                | 22 423              | -                        | -             | -              | -               | -                 | -                        |
| Operational Repairs & Maintenance                               | 20 636          | 101 523         | 244 627           | 57 005                | 24 662              | 2 930                    | 5 600         | 1 044          | 48 450          | 34 151            | 21 227                   |
| Asset Renewal % of Depreciation                                 | .0%             | .0%             | 73.4%             | 77.8%                 | 17.2%               | .0%                      | .0%           | .0%            | .0%             | .0%               | .0%                      |
| R&M % of PPE  | 2.3%            | 1.7%            | 2.4%              | 3.9%                  | 1.7%                | 4.1%                     | 1.7%          | 2%             | 3.7%            | 4.8%              | .0%                      |
| Asset Renewal and R&M as a % of PPE                             | 2.3%            | 1.7%            | 5.5%              | 9.3%                  | 5.2%                | 4.1%                     | 1.7%          | 2%             | 3.7%            | 4.8%              | .0%                      |
| Depreciation as % of Asset Base                                 | 4.7%            | 9.0%            | 4.3%              | 7.0%                  | 8.5%                | 20.8%                    | 3.7%          | 2.1%           | 7.6%            | 7.0%              | .0%                      |
| Repairs & Maintenance/Total Revenue                             | 4.8%            | 5.7%            | 5.1%              | 10.3%                 | 7.7%                | .9%                      | 4.0%          | 5%             | 5.3%            | 6.9%              | 6.5%                     |

**Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2018/19 Budget vs Original Budget 2017/18**

|  | Location                 |                          |                            |                                |                              |                                  |                        |                         |                          |                            |                                   |
|--|--------------------------|--------------------------|----------------------------|--------------------------------|------------------------------|----------------------------------|------------------------|-------------------------|--------------------------|----------------------------|-----------------------------------|
|  | NW371<br>Moretele<br>(L) | NW372<br>Madibeng<br>(H) | NW373<br>Rustenburg<br>(H) | NW374<br>Kgellengrivier<br>(L) | NW375<br>Moses<br>Kotane (M) | DC37<br>Bojanala<br>Platinum (H) | NW381<br>Ratlou<br>(L) | NW382<br>Tswaing<br>(L) | NW383<br>Mafikeng<br>(L) | NW384<br>Ditsobotla<br>(L) | NW385<br>Ramotshere<br>Moloto (L) |
| <b>R thousands</b>   |                          |                          |                            |                                |                              |                                  |                        |                         |                          |                            |                                   |
| <b>AVERAGE HOUSEHOLD BILLS</b>   |                          |                          |                            |                                |                              |                                  |                        |                         |                          |                            |                                   |
| <b>Percentage Increases</b>  |                          |                          |                            |                                |                              |                                  |                        |                         |                          |                            |                                   |
| Property rates   | 0%                       | 5.3%                     | 6.4%                       | 5.3%                           | 6.0%                         | 0%                               | 0%                     | 0%                      | (50.0%)                  | 0%                         | (100.0%)                          |
| Electricity: Basic levy  | 0%                       | 0%                       | 5.9%                       | 5.3%                           | 0%                           | 0%                               | 0%                     | 0%                      | 0%                       | 0%                         | (100.0%)                          |
| Electricity: Consumption   | 0%                       | 6.8%                     | 7.5%                       | 5.3%                           | 0%                           | 0%                               | 0%                     | 0%                      | 0%                       | 0%                         | (100.0%)                          |
| Water: Basic levy  | 0%                       | 5.3%                     | 16.7%                      | 5.3%                           | 0%                           | 0%                               | 0%                     | 0%                      | 66.7%                    | 0%                         | 0%                                |
| Water: Consumption   | 0%                       | 5.3%                     | 5.8%                       | 5.3%                           | 10.0%                        | 0%                               | 0%                     | 0%                      | 66.7%                    | 0%                         | (100.0%)                          |
| Sanitation   | 0%                       | 5.3%                     | 15.6%                      | 5.3%                           | 10.0%                        | 0%                               | 0%                     | 0%                      | 0%                       | 0%                         | (100.0%)                          |
| Refuse removal   | 0%                       | 5.3%                     | 9.2%                       | 5.3%                           | 10.0%                        | 0%                               | 0%                     | 0%                      | 0%                       | 0%                         | (100.0%)                          |
| Other  | 0%                       | 0%                       | 0%                         | 0%                             | 0%                           | 0%                               | 0%                     | 0%                      | 0%                       | 0%                         | 0%                                |
| <b>Monthly Bill (Rand/cent)</b>  |                          |                          |                            |                                |                              |                                  |                        |                         |                          |                            |                                   |
| Property rates   | .00                      | 192.95                   | 220.42                     | 30.57                          | 29.56                        | .00                              | .00                    | 261.53                  | .03                      | .00                        | .00                               |
| Electricity: Basic levy  | .00                      | .00                      | 311.35                     | 182.85                         | .00                          | .00                              | .00                    | 39.09                   | .00                      | .00                        | .00                               |
| Electricity: Consumption   | .00                      | 85.21                    | 615.49                     | 641.89                         | .00                          | .00                              | .00                    | 938.51                  | .00                      | .00                        | .00                               |
| Water: Basic levy  | .00                      | 38.82                    | 81.00                      | 17.62                          | .00                          | .00                              | .00                    | 59.65                   | .10                      | .00                        | .00                               |
| Water: Consumption   | .00                      | 94.59                    | 342.07                     | 230.51                         | 340.04                       | .00                              | .00                    | 129.50                  | .10                      | .00                        | .00                               |
| Sanitation   | .00                      | 132.86                   | 156.46                     | 50.91                          | 34.54                        | .00                              | .00                    | 35.56                   | .06                      | .00                        | .00                               |
| Refuse removal   | .00                      | 93.46                    | 135.61                     | 31.53                          | 35.78                        | .00                              | .00                    | 128.42                  | .06                      | .00                        | .00                               |
| Other  | .00                      | .00                      | .00                        | .00                            | .00                          | .00                              | .00                    | .00                     | .06                      | .00                        | .00                               |
| <b>Total Monthly Bill (excluding VAT)</b>                              | <b>.00</b>               | <b>637.88</b>            | <b>1 862.40</b>            | <b>1 185.88</b>                | <b>439.93</b>                | <b>.00</b>                       | <b>.00</b>             | <b>1 592.27</b>         | <b>.41</b>               | <b>.00</b>                 | <b>.00</b>                        |
| <b>SOCIAL PACKAGE</b>  |                          |                          |                            |                                |                              |                                  |                        |                         |                          |                            |                                   |
| Total Number of Households   | 52 063                   | 604 040                  | 83 302                     | 21 650                         | 79 700                       | 0                                | 26 889                 | 30 582                  | 71 316                   | 0                          | 14 586                            |
| Highest level of free service provided                                 |                          |                          |                            |                                |                              |                                  |                        |                         |                          |                            |                                   |
| Water (kilolitres per household per month)                             | 0                        | 6                        | 6                          | 0                              | 0                            | 0                                | 0                      | 0                       | 6                        | 0                          | 12                                |
| Electricity (kwh per household per month)                              | 0                        | 50                       | 50                         | 0                              | 0                            | 0                                | 50                     | 0                       | 50                       | 0                          | 50                                |
| Number of Households receiving Free Basic Services                     |                          |                          |                            |                                |                              |                                  |                        |                         |                          |                            |                                   |
| Water (6 kilolitres per household per month)                           | 25 889                   | 7 523                    | 2 875                      | 0                              | 20 736                       | 0                                | 0                      | 0                       | 3 093                    | 0                          | 0                                 |
| Sanitation (free minimum level service)                                | 0                        | 7 523                    | 2 875                      | 0                              | 330                          | 0                                | 0                      | 0                       | 3 093                    | 0                          | 0                                 |
| Electricity/Other energy (50kwh per household per month)               | 0                        | 7 523                    | 2 875                      | 0                              | 0                            | 0                                | 0                      | 0                       | 2 330                    | 0                          | 0                                 |
| Refuse(removed at least once a week)                                   | 0                        | 7 523                    | 2 875                      | 0                              | 58 114                       | 0                                | 0                      | 0                       | 3 093                    | 0                          | 0                                 |
| <b>Cost of Free Basic Services provided</b>                            | <b>8 213</b>             | <b>22 785</b>            | <b>263 981</b>             | <b>6 459</b>                   | <b>61 000</b>                | <b>-</b>                         | <b>-</b>               | <b>-</b>                | <b>41 615</b>            | <b>11 000</b>              | <b>8 844</b>                      |
| Water (6 kilolitres per household per month)                           | 7 881                    | 5 005                    | 6 275                      | 1 998                          | 10 000                       | -                                | -                      | -                       | 14 743                   | 3 491                      | 1 200                             |
| Sanitation (free minimum level service)                                | -                        | 1 600                    | 4 853                      | 1 877                          | 500                          | -                                | -                      | -                       | 5 750                    | 1 385                      | 1 500                             |
| Electricity/Other energy (50kwh per household per month)               | -                        | 14 380                   | 1 550                      | 1 681                          | -                            | -                                | -                      | -                       | 1 734                    | 5 597                      | 5 144                             |
| Refuse(removed at least once a week)                                   | 332                      | 1 800                    | 3 618                      | 903                            | 20 000                       | -                                | -                      | -                       | 19 389                   | 527                        | 1 000                             |
| <b>Average Cost per Household Per Annum</b>                            | <b>304.41</b>            | <b>3 028.75</b>          | <b>5 668.11</b>            | <b>.00</b>                     | <b>2 341.56</b>              | <b>.00</b>                       | <b>.00</b>             | <b>.00</b>              | <b>13 638.11</b>         | <b>.00</b>                 | <b>.00</b>                        |
| Water (6 kilolitres per household per month)                           | 304.41                   | 665.29                   | 2 182.44                   | .00                            | 482.25                       | .00                              | .00                    | .00                     | 4 766.59                 | .00                        | .00                               |
| Sanitation (free minimum level service)                                | .00                      | 212.68                   | 1 687.85                   | .00                            | 1 515.15                     | .00                              | .00                    | .00                     | 1 858.89                 | .00                        | .00                               |
| Electricity/Other energy (50kwh per household per month)               | .00                      | 1 911.51                 | 539.30                     | .00                            | .00                          | .00                              | .00                    | .00                     | 744.00                   | .00                        | .00                               |
| Refuse(removed at least once a week)                                   | .00                      | 239.27                   | 1 258.53                   | .00                            | 344.15                       | .00                              | .00                    | .00                     | 6 268.63                 | .00                        | .00                               |
| <b>Cost of Free Basic Services Provided to "Registered Indigent"</b>   | <b>7 881</b>             | <b>22 785</b>            | <b>16 296</b>              | <b>-</b>                       | <b>48 555</b>                | <b>-</b>                         | <b>-</b>               | <b>-</b>                | <b>42 183</b>            | <b>-</b>                   | <b>-</b>                          |
| Revenue cost of free services provided (excl property rates and other) | -                        | -                        | -                          | 7 600                          | -                            | -                                | -                      | -                       | 1 734                    | -                          | -                                 |
| Local Government Equitable Share                                       | 306 721                  | 624 943                  | 605 006                    | 81 506                         | 386 730                      | 322 202                          | 111 525                | 102 431                 | 226 626                  | 112 413                    | 153 173                           |

**Summarised Outcome: Municipal Budget a**

|   | DC38         | NW392     | NW393    | NW394     | NW396         | NW397             | DC39                          | NW403         | NW404     | NW405     | DC40       |
|---|--------------|-----------|----------|-----------|---------------|-------------------|-------------------------------|---------------|-----------|-----------|------------|
|   | Ngaka Modiri | Naledi    | Mamusa   | Greater   | Lekwa-Teemane | Kagisano-Moiloopo | Dr Ruth Segomotsi Mompoti (M) | City of       | Maquassi  | J B       | Dr Kenneth |
|   | Molema (L)   | (NW) (L)  | (M)      | Taung (M) | (L)           | (L)               | (M)                           | Matlosana (H) | Hills (M) | Marks (H) | Kaunda (M) |
| <b>R thousands</b>  |              |           |          |           |               |                   |                               |               |           |           |            |
| Total Operating Revenue   | 701 720      | 379 892   | 140 341  | 251 662   | 259 489       | 144 533           | 345 917                       | 2 720 640     | 410 004   | 1 512 772 | 187 132    |
| Total Operating Expenditure                                     | 882 402      | 372 792   | 180 900  | 263 437   | 282 712       | 179 089           | 375 791                       | 3 119 078     | 398 309   | 1 812 442 | 187 663    |
| Operating Performance Surplus / (Deficit)                       | (180 682)    | 7 100     | (40 559) | (11 775)  | (23 223)      | (34 556)          | (29 874)                      | (398 438)     | 11 695    | (299 670) | (531)      |
| Cash and Cash Equivalents at the Year End                       | 203 546      | (85 161)  | (13 261) | 211 471   | 8 090         | 42 249            | (343 005)                     | 110 000       | 24 888    | 64 989    | 15 542     |
| Net Increase / (Decrease) in Cash held for the Year             | 103 546      | (103 744) | (12 332) | (16 208)  | 4 116         | 29 249            | (362 181)                     | 24 839        | 24 888    | (104 011) | 1 030      |
| Cash Backing / Surplus (Deficit) Reconciliation                 | 874          | (447 810) | (71 714) | 226 699   | (212)         | 11 714            | (177 818)                     | (321 971)     | (158 549) | 294 514   | 1 993      |
| Cash Coverage Ratio   | 5.6          | (3.1)     | (1.1)    | 13.5      | 4             | 4.7               | (13.1)                        | 5             | 9         | 5         | 1.1        |
| <b>STATEMENT OF OPERATING PERFORMANCE</b>                       |              |           |          |           |               |                   |                               |               |           |           |            |
| <b>Revenue</b>  |              |           |          |           |               |                   |                               |               |           |           |            |
| % Increase in Total Operating Revenue                           | 12.7%        | 10.3%     | 5.4%     | 7.5%      | 8.0%          | (1.8%)            | 4.1%                          | (8.0%)        | 9.3%      | (3.8%)    | 3.5%       |
| % Increase in Property Rates Revenue                            | 0%           | 13.4%     | (1.6%)   | 22.2%     | 13.0%         | 3.8%              | 0%                            | 9.2%          | 23.5%     | 1.5%      | 0%         |
| % Increase in Electricity Revenue                               | 0%           | 8.7%      | 6.8%     | (12.4%)   | 25.8%         | 0%                | 0%                            | (4.0%)        | 6.6%      | 7.1%      | 0%         |
| % Increase in Water Revenue                                     | 0%           | 5.8%      | 8.0%     | 5.9%      | (8.3%)        | 0%                | 0%                            | (7.4%)        | 13.2%     | 6.6%      | 0%         |
| % Increase in Property Rates & Service Charges                  | 0%           | 6.9%      | 14.8%    | 16.6%     | 11.9%         | 3.8%              | 0%                            | (6.5%)        | 13.4%     | 5.1%      | 0%         |
| % Increase in Operating Grant Revenue                           | 12.9%        | 6.9%      | 7.5%     | 2.9%      | 1%            | 7.7%              | 8.0%                          | 12.3%         | 10.9%     | (29.7%)   | 3.3%       |
| % Increase in Capital Grant Revenue                             | (3.9%)       | (8.3%)    | 22.4%    | (27.3%)   | (15.7%)       | 1.8%              | (7.9%)                        | (2.8%)        | 40.5%     | 0%        | 0%         |
| Collection Rate Including Other Revenue                         | 100.0%       | 69.2%     | 61.0%    | 60.3%     | 69.3%         | 100.0%            | (11.7%)                       | 76.8%         | 57.4%     | 83.6%     | 100.0%     |
| Annual Debtors Collection Rate (Payment Level %)                | 71.2%        | 70.0%     | 57.6%    | 46.8%     | 61.1%         | 84.8%             | 0%                            | 75.8%         | 52.5%     | 82.0%     | 0%         |
| Current Debtors Collection Rate                                 | 71.2%        | 70.0%     | 57.6%    | 46.8%     | 69.4%         | 84.8%             | 0%                            | 75.8%         | 56.6%     | 84.9%     | 0%         |
| Outstanding Debtors to Revenue                                  | 0%           | 44.5%     | 45.9%    | 25.0%     | 74.5%         | 4%                | 13.1%                         | 11.8%         | 18.4%     | 22.5%     | 5%         |
| O/S Service Debtors to Revenue                                  | 0%           | 60.9%     | 93.4%    | 128.7%    | 98.6%         | 3.4%              | 3 830.8%                      | 15.1%         | 33.5%     | 29.9%     | 0%         |
| <b>Expenditure</b>  |              |           |          |           |               |                   |                               |               |           |           |            |
| % Increase in Total Operating Expenditure                       | 11.0%        | (8.0%)    | (3%)     | 6.3%      | (4%)          | 12.7%             | (1.6%)                        | (4.8%)        | 7.2%      | 5.9%      | 6.7%       |
| % Increase in Employee Costs                                    | 4.2%         | (4.5%)    | 33.8%    | 9.3%      | 7%            | 11.8%             | 4.7%                          | 11.2%         | 7.7%      | 2.2%      | 12.7%      |
| % Overtime measured against Employee Related Costs              | 2.0%         | 3.7%      | 1.9%     | 5%        | 4.8%          | 0%                | 1.0%                          | 3.9%          | 4.0%      | 4.0%      | 2%         |
| % Increase in Electricity Bulk Purchases                        | 0%           | 7.4%      | 5.3%     | 7.2%      | (9.0%)        | 0%                | 0%                            | 7.2%          | 6.8%      | 7.3%      | 0%         |
| % Increase in Water Bulk Purchases                              | 0%           | 0%        | 0%       | 0%        | 0%            | 0%                | 0%                            | 1.2%          | 9.0%      | 6.0%      | 0%         |
| Remuneration % of Oper Exp (excl debt impair and deprec)        | 65.7%        | 47.6%     | 51.6%    | 41.6%     | 30.4%         | 22.9%             | 41.3%                         | 30.5%         | 30.5%     | 29.7%     | 53.9%      |
| Contracted Services % of Oper Exp (excl debt impair and deprec) | 4.1%         | 8.1%      | 7.6%     | 9.5%      | 9.2%          | 21.3%             | 7.8%                          | 12.6%         | 12.1%     | 6.2%      | 19.5%      |
| Debt Impairment % of Billable Revenue                           | 0%           | 3.3%      | 39.8%    | 6.1%      | 36.4%         | 6.8%              | 126.6%                        | 26.0%         | 21.5%     | 8.6%      | 0%         |
| % Electricity Distribution Losses                               | 0%           | 0%        | 0%       | 0%        | 0%            | 0%                | 0%                            | 0%            | 0%        | 0%        | 0%         |
| % Water Distribution Losses                                     | 0%           | 0%        | 0%       | 0%        | 0%            | 0%                | 0%                            | 0%            | 0%        | 0%        | 0%         |
| Employee costs/Total Revenue                                    | 46.6%        | 42.5%     | 48.6%    | 38.0%     | 23.2%         | 23.8%             | 39.8%                         | 24.0%         | 22.6%     | 29.1%     | 52.6%      |
| <b>INFRASTRUCTURE DEVELOPMENT &amp; ASSET MANAGEMENT</b>        |              |           |          |           |               |                   |                               |               |           |           |            |
| <b>Capital Funding</b>  |              |           |          |           |               |                   |                               |               |           |           |            |
| Total Capital Budget  | 306 210      | 36 127    | 27 711   | 58 461    | 23 360        | 57 150            | 375 990                       | 220 390       | 68 035    | 132 447   | 3 472      |
| Internally Funded and Other                                     | 16 422       | 1 050     | -        | 13 620    | 1 564         | 27 629            | 6 575                         | 21 500        | 3 226     | 11 900    | 3 472      |
| Grant Funding and Other   | 289 788      | 35 077    | 27 711   | 44 841    | 21 796        | 29 521            | 369 415                       | 168 890       | 64 808    | 120 547   | -          |
| Internally Generated Funds % of Non Grant Funding               | 100.0%       | 100.0%    | 0%       | 100.0%    | 100.0%        | 100.0%            | 100.0%                        | 41.7%         | 100.0%    | 100.0%    | 100.0%     |
| Borrowing % of Non Grant Funding                                | 0%           | 0%        | 0%       | 0%        | 0%            | 0%                | 0%                            | 58.3%         | 0%        | 0%        | 0%         |
| Grant Funding % of Total Funding                                | 94.6%        | 97.1%     | 100.0%   | 76.7%     | 93.3%         | 51.7%             | 98.3%                         | 76.6%         | 95.3%     | 91.0%     | 0%         |
| <b>Borrowing</b>  |              |           |          |           |               |                   |                               |               |           |           |            |
| Total Borrowing Liability                                       | -            | 8 114     | 62       | -         | -             | -                 | 32 158                        | 104 000       | 38 702    | -         | 178        |
| Borrowing for the Financial Year                                | -            | -         | -        | -         | -             | -                 | -                             | 30 000        | -         | -         | -          |
| Cost of Borrowing for the Financial Year                        | 500          | 15 730    | 300      | 1 938     | 1             | 250               | 12 010                        | 31 000        | 7 241     | -         | -          |
| Total Cost of Debt as a % of Total Borrowing Liability          | 0%           | 193.9%    | 480.3%   | 0%        | 0%            | 0%                | 37.3%                         | 29.8%         | 18.7%     | 0%        | 0%         |
| Financing Cost % of Asset Base                                  | 0%           | 1.9%      | 1%       | 2%        | 0%            | 0%                | 5%                            | 6%            | 7%        | 0%        | 0%         |
| Capital Charges % of Operating Expenditure                      | 1%           | 4.2%      | 2%       | 7%        | 0%            | 1%                | 3.2%                          | 1.0%          | 1.8%      | 0%        | 0%         |
| Borrowing % of Total Assets                                     | 0%           | 1.0%      | 0%       | 0%        | 0%            | 0%                | 1.2%                          | 2.1%          | 4.0%      | 0%        | 6%         |
| Capital Charges to Own Revenue                                  | 22.6%        | 4.8%      | 4%       | 2.8%      | 0%            | 1.2%              | 327.2%                        | 1.3%          | 2.5%      | 0%        | 0%         |
| Borrowed Funding of own Capital Expenditure                     | 0%           | 0%        | 0%       | 0%        | 0%            | 0%                | 0%                            | 58.3%         | 0%        | 0%        | 0%         |
| Gearing   | 0%           | 2.4%      | 0%       | 0%        | 0%            | 0%                | 1.3%                          | 2.2%          | 4.6%      | 0%        | 1.1%       |
| Current Ratio   | 1.1          | 4         | 1.0      | 8.0       | 1.2           | 6                 | 4                             | 6             | 4         | 3.4       | 1.0        |
| Liquidity Ratio   | 1.0          | 0         | 0        | 6.1       | 1             | 6                 | 2                             | 2             | 0         | 8         | 1.0        |
| Finance charges and Depreciation/Total Revenue                  | 54.9%        | 9.1%      | 15.4%    | 12.2%     | 8.8%          | 19.1%             | 11.8%                         | 16.1%         | 11.9%     | 15.7%     | 2.7%       |
| Debt coverage   | 0            | 54.4      | 12.2     | 5.3       | 33.2          | 13.5              | 1                             | 38.4          | 8.1       | 31.0      | 1.0        |
| <b>Capital Programme</b>  |              |           |          |           |               |                   |                               |               |           |           |            |
| <b>Capital Appropriations</b>                                   |              |           |          |           |               |                   |                               |               |           |           |            |
| <b>Trading Services</b>   |              |           |          |           |               |                   |                               |               |           |           |            |
| Total Appropriation - Electricity Infrastructure                | 291 248      | 5 825     | 4 000    | 15 450    | 5 000         | 16 000            | 371 985                       | 140 952       | 63 246    | 76 208    | -          |
| Total Appropriation - Water Infrastructure                      | -            | 5 825     | 4 000    | 9 780     | 5 000         | 16 000            | -                             | 44 821        | 3 733     | 24 917    | -          |
| Total Appropriation - Waste Water Management                    | 156 711      | -         | -        | 600       | -             | -                 | 371 985                       | 62 669        | 27 950    | 45 386    | -          |
| Total Appropriation - Waste Water Management                    | 134 537      | -         | -        | 700       | -             | -                 | -                             | 33 461        | 31 564    | 5 905     | -          |
| Total Appropriation - Waste Management                          | -            | -         | -        | 4 370     | -             | -                 | -                             | -             | -         | -         | -          |
| <b>Economic and Environmental</b>                               |              |           |          |           |               |                   |                               |               |           |           |            |
| Total Appropriation - Planning and Development                  | 2 660        | 4 500     | 12 089   | 15 344    | 14 935        | 15 000            | 1 320                         | 18 938        | 855       | 31 093    | 337        |
| Total Appropriation - Road Transport                            | 120          | -         | -        | 20        | -             | 15 000            | 550                           | -             | -         | 15 993    | 20         |
| Total Appropriation - Environmental Protection                  | 2 540        | 4 500     | 12 089   | 15 324    | 14 935        | -                 | -                             | 18 938        | 855       | 15 500    | -          |
| Total Appropriation - Environmental Protection                  | -            | -         | -        | -         | -             | -                 | 770                           | -             | -         | -         | 317        |
| <b>Governance and Administration</b>                            |              |           |          |           |               |                   |                               |               |           |           |            |
| Community and Public Safety                                     | 12 302       | 1 920     | 9 022    | 3 639     | 3 370         | 21 150            | 1 565                         | 44 500        | 3 571     | 630       | 2 735      |
| Community and Public Safety                                     | -            | 23 882    | 2 600    | 24 029    | 55            | 5 000             | 880                           | 16 000        | 363       | 24 516    | 400        |
| Other   | -            | -         | -        | -         | -             | -                 | 240                           | -             | -         | -         | -          |
| <b>% Capital Appropriations measured against Total Capital</b>  |              |           |          |           |               |                   |                               |               |           |           |            |
| Trading Services  | 95.1%        | 16.1%     | 14.4%    | 26.4%     | 21.4%         | 28.0%             | 98.9%                         | 64.0%         | 93.0%     | 57.5%     | 0%         |
| % of Capital Budget - Electricity Infrastructure                | 0%           | 16.1%     | 14.4%    | 16.7%     | 21.4%         | 28.0%             | 0%                            | 20.3%         | 5.5%      | 18.8%     | 0%         |
| % of Capital Budget - Water Infrastructure                      | 51.2%        | 0%        | 0%       | 1.0%      | 0%            | 0%                | 98.9%                         | 28.4%         | 41.1%     | 34.3%     | 0%         |
| % of Capital Budget - Waste Water Management                    | 43.9%        | 0%        | 0%       | 1.2%      | 0%            | 0%                | 0%                            | 15.2%         | 46.4%     | 4.5%      | 0%         |
| % of Capital Budget - Waste Management                          | 0%           | 0%        | 0%       | 7.5%      | 0%            | 0%                | 0%                            | 0%            | 0%        | 0%        | 0%         |
| <b>Economic and Environmental</b>                               |              |           |          |           |               |                   |                               |               |           |           |            |
| Total Appropriation - Planning and Development                  | 9%           | 12.5%     | 43.6%    | 26.2%     | 63.9%         | 26.2%             | 4%                            | 8.6%          | 1.3%      | 23.5%     | 9.7%       |
| % of Capital Budget - Planning and Development                  | 0%           | 0%        | 0%       | 0%        | 0%            | 26.2%             | 1%                            | 0%            | 0%        | 11.8%     | 6%         |
| % of Capital Budget - Road Transport                            | 8%           | 12.5%     | 43.6%    | 26.2%     | 63.9%         | 0%                | 0%                            | 8.6%          | 1.3%      | 11.7%     | 0%         |
| % of Capital Budget - Environmental Protection                  | 0%           | 0%        | 0%       | 0%        | 0%            | 0%                | 2%                            | 0%            | 0%        | 0%        | 9.1%       |
| <b>Governance and Administration</b>                            |              |           |          |           |               |                   |                               |               |           |           |            |
| Community and Public Safety                                     | 4.0%         | 5.3%      | 32.6%    | 6.2%      | 14.4%         | 37.0%             | 4%                            | 20.2%         | 5.2%      | 5%        | 78.8%      |
| Community and Public Safety                                     | 0%           | 66.1%     | 9.4%     | 41.1%     | 2%            | 8.7%              | 2%                            | 7.3%          | 5%        | 18.5%     | 11.5%      |
| Other   | 0%           | 0%        | 0%       | 0%        | 0%            | 0%                | 1%                            | 0%            | 0%        | 0%        | 0%         |
| <b>Asset Management</b>   |              |           |          |           |               |                   |                               |               |           |           |            |
| Total Value of PPE  | 2 525 835    | 808 803   | 358 459  | 1 096 711 | 386 907       | 970 284           | 2 600 389                     | 5 029 201     | 971 797   | 4 325 276 | 29 389     |
| Capital Asset Renewal   | 17 080       | 20 258    | 6 312    | 23 718    | 14 364        | 15 000            | 1 460                         | 39 000        | 22 936    | 30 386    | 1 447      |
| Operational Repairs & Maintenance                               | 0%           | 83.1%     | 0%       | 0%        | 0%            | 0%                | 0%                            | 153 915       | 9 116     | 119 359   | 1 447      |
| Asset Renewal % of Depreciation                                 | 0%           | 1.2%      | 1.8%     | 2.2%      | 3.7%          | 8%                | 1%                            | 3.1%          | 2.4%      | 2.8%      | 4.9%       |
| R&M % of PPE  | 7%           | 3.8%      | 1.8%     | 2.2%      | 3.7%          | 8%                | 1%                            | 3.8%          | 2.4%      | 3.5%      | 4.9%       |
| Asset Renewal and R&M as a % of PPE                             | 15.2%        | 3.0%      | 5.9%     | 2.8%      | 5.9%          | 2.8%              | 1.6%                          | 8.5%          | 4.7%      | 5.5%      | 17.1%      |
| Depreciation as % of Asset Base                                 | 2.4%         | 2.7%      | 4.5%     | 9.4%      | 5.7%          | 5.6%              | 4%                            | 5.7%          | 5.6%      | 7.9%      | 8%         |

**Summarised Outcome: Municipal Budget a**

|   | DC38           | NW392           | NW393               | NW394          | NW396           | NW397             | DC39           | NW403            | NW404          | NW405           | DC40           |
|---|----------------|-----------------|---------------------|----------------|-----------------|-------------------|----------------|------------------|----------------|-----------------|----------------|
|   | Ngaka Modiri   | Naledi          | Mamusa              | Greater        | Lekwa-Teemane   | Kagisano-         | Dr Ruth        | City of          | Maquassi       | J B             | Dr Kenneth     |
|   | Molema (L)     | (NW) (L)        | (M)                 | Taung (M)      | (L)             | Molopo            | Segomotsi      | Matlosana (H)    | Hills (M)      | Marks (H)       | Kaunda (M)     |
|   | (M)            | (M)             | (M)                 | (M)            | (M)             | (M)               | (M)            | (M)              | (M)            | (M)             | (M)            |
| <b>R thousands</b>  |                |                 |                     |                |                 |                   |                |                  |                |                 |                |
| <b>AVERAGE HOUSEHOLD BILLS</b>  |                |                 |                     |                |                 |                   |                |                  |                |                 |                |
| <b>Percentage Increases</b>   |                |                 |                     |                |                 |                   |                |                  |                |                 |                |
| Property rates  | 0%             | 6.0%            | 28.2%               | 0%             | 5.3%            | 0%                | 0%             | 775 533.3%       | 0%             | 6.0%            | 0%             |
| Electricity: Basic levy   | 0%             | 6.8%            | 0%                  | 6.0%           | 6.8%            | 0%                | 0%             | 241 983.3%       | 0%             | 0%              | 0%             |
| Electricity: Consumption  | 0%             | 6.8%            | 17.6%               | 6.8%           | 6.8%            | 0%                | 0%             | 3 823 836.2%     | 0%             | 1.9%            | 0%             |
| Water: Basic levy   | 0%             | 0%              | 0%                  | 5.8%           | 5.3%            | 0%                | 0%             | 172 255.6%       | 0%             | 6.0%            | 0%             |
| Water: Consumption  | 0%             | 6.0%            | 92.5%               | 6.0%           | 5.3%            | 0%                | 0%             | 735 655.6%       | 0%             | 6.0%            | 0%             |
| Sanitation  | 0%             | 6.0%            | 209.8%              | 6.0%           | 5.3%            | 0%                | 0%             | 142 350.0%       | 0%             | 6.0%            | 0%             |
| Refuse removal  | 0%             | 6.0%            | 69.8%               | 6.0%           | 5.3%            | 0%                | 0%             | 260 383.3%       | 0%             | 6.0%            | 0%             |
| Other   | 0%             | 0%              | 0%                  | 0%             | 0%              | 0%                | 0%             | 0%               | 0%             | 0%              | 0%             |
| <b>Monthly Bill (Rand/cent)</b>   |                |                 |                     |                |                 |                   |                |                  |                |                 |                |
| Property rates  | .00            | 321.86          | 1 050 456.33        | 102.10         | 476.80          | 150 000.00        | .00            | 465.38           | .00            | 113.39          | .00            |
| Electricity: Basic levy   | .00            | 253.97          | .00                 | 91.26          | 183.79          | .00               | .00            | 145.25           | .00            | .00             | .00            |
| Electricity: Consumption  | .00            | 1 260.62        | 2 614 819.97        | 231.22         | 426.30          | .00               | .00            | 718.90           | .00            | 985.84          | .00            |
| Water: Basic levy   | .00            | .00             | .00                 | 4.02           | 56.84           | .00               | .00            | 155.12           | .00            | 49.39           | .00            |
| Water: Consumption  | .00            | 300.55          | 537 285.18          | 269.77         | 308.53          | .00               | .00            | 660.38           | .00            | 238.25          | .00            |
| Sanitation  | .00            | 218.10          | 917 096.98          | 55.22          | 146.86          | .00               | .00            | 85.47            | .00            | 117.21          | .00            |
| Refuse removal  | .00            | 209.45          | 561 807.95          | 58.08          | 104.79          | .00               | .00            | 156.29           | .00            | 101.16          | .00            |
| Other   | .00            | .00             | .00                 | .00            | .00             | .00               | .00            | 87.75            | .00            | .00             | .00            |
| <b>Total Monthly Bill (excluding VAT)</b>                                     | <b>.00</b>     | <b>2 564.57</b> | <b>5 681 466.41</b> | <b>811.67</b>  | <b>1 703.91</b> | <b>150 000.00</b> | <b>.00</b>     | <b>2 474.54</b>  | <b>.00</b>     | <b>1 605.24</b> | <b>.00</b>     |
| <b>SOCIAL PACKAGE</b>   |                |                 |                     |                |                 |                   |                |                  |                |                 |                |
| <b>Total Number of Households</b>   | <b>227 492</b> | <b>19 530</b>   | <b>0</b>            | <b>49 786</b>  | <b>15 344</b>   | <b>0</b>          | <b>0</b>       | <b>183 626</b>   | <b>19 924</b>  | <b>37 455</b>   | <b>0</b>       |
| <b>Highest level of free service provided</b>                                 |                |                 |                     |                |                 |                   |                |                  |                |                 |                |
| Water (kilolitres per household per month)                                    | 0              | 0               | 0                   | 0              | 6               | 0                 | 0              | 0                | 0              | 6               | 0              |
| Electricity (kwh per household per month)                                     | 0              | 0               | 0                   | 0              | 50              | 0                 | 0              | 0                | 0              | 80              | 0              |
| <b>Number of Households receiving Free Basic Services</b>                     |                |                 |                     |                |                 |                   |                |                  |                |                 |                |
| Water (6 kilolitres per household per month)                                  | 0              | 5 900           | 0                   | 0              | 7 092           | 0                 | 0              | 25 380           | 10 000         | 0               | 0              |
| Sanitation (free minimum level service)                                       | 0              | 5 900           | 0                   | 0              | 0               | 0                 | 0              | 25 380           | 10 000         | 0               | 0              |
| Electricity/Other energy (50kwh per household per month)                      | 0              | 6 500           | 0                   | 0              | 7 092           | 0                 | 0              | 25 380           | 10 000         | 0               | 0              |
| Refuse(removed at least once a week)  | 0              | 5 900           | 0                   | 0              | 7 092           | 0                 | 0              | 25 380           | 7 000          | 0               | 0              |
| <b>Cost of Free Basic Services provided</b>                                   | <b>-</b>       | <b>39 038</b>   | <b>7 673</b>        | <b>-</b>       | <b>35 000</b>   | <b>-</b>          | <b>-</b>       | <b>368 398</b>   | <b>3 657</b>   | <b>162 000</b>  | <b>-</b>       |
| Water (6 kilolitres per household per month)                                  | -              | 7 711           | 1 989               | -              | 10 341          | -                 | -              | 102 996          | 1 020          | 4 200           | -              |
| Sanitation (free minimum level service)                                       | -              | 4 322           | 1 389               | -              | 13 128          | -                 | -              | 64 227           | 1 441          | 12 800          | -              |
| Electricity/Other energy (50kwh per household per month)                      | -              | 1 078           | 2 874               | -              | 1 524           | -                 | -              | 74 966           | 457            | 52 000          | -              |
| Refuse(removed at least once a week)  | -              | 6 409           | 1 421               | -              | 10 000          | -                 | -              | 57 922           | 739            | 12 000          | -              |
| <b>Average Cost per Household Per Annum</b>                                   | <b>.00</b>     | <b>3 291.48</b> | <b>.00</b>          | <b>.00</b>     | <b>3 083.05</b> | <b>.00</b>        | <b>.00</b>     | <b>11 824.71</b> | <b>397.41</b>  | <b>.00</b>      | <b>.00</b>     |
| Water (6 kilolitres per household per month)                                  | .00            | 1 306.90        | .00                 | .00            | 1 458.16        | .00               | .00            | 4 058.15         | 102.00         | .00             | .00            |
| Sanitation (free minimum level service)                                       | .00            | 732.57          | .00                 | .00            | .00             | .00               | .00            | 2 530.62         | 144.10         | .00             | .00            |
| Electricity/Other energy (50kwh per household per month)                      | .00            | 165.78          | .00                 | .00            | 214.84          | .00               | .00            | 2 953.73         | 45.72          | .00             | .00            |
| Refuse(removed at least once a week)  | .00            | 1 086.22        | .00                 | .00            | 1 410.04        | .00               | .00            | 2 282.21         | 105.59         | .00             | .00            |
| <b>Cost of Free Basic Services Provided to "Registered Indigent"</b>          | <b>-</b>       | <b>19 420</b>   | <b>-</b>            | <b>-</b>       | <b>21 865</b>   | <b>-</b>          | <b>-</b>       | <b>300 111</b>   | <b>3 974</b>   | <b>-</b>        | <b>-</b>       |
| <b>Revenue cost of free services provided (excl property rates and other)</b> | <b>-</b>       | <b>-</b>        | <b>-</b>            | <b>-</b>       | <b>-</b>        | <b>-</b>          | <b>-</b>       | <b>-</b>         | <b>3 389</b>   | <b>20 000</b>   | <b>-</b>       |
| <b>Local Government Equitable Share</b>                                       | <b>696 369</b> | <b>47 260</b>   | <b>50 209</b>       | <b>175 974</b> | <b>44 723</b>   | <b>109 062</b>    | <b>337 205</b> | <b>392 856</b>   | <b>115 571</b> | <b>233 655</b>  | <b>180 033</b> |