

BOJANALA PLATINUM DISTRICT MUNICIPALITY



**TOP-LAYER
SERVICE DELIVERY AND BUDGET IMPLEMENTATION
PLAN
2010/2011**

Preamble

A Service Delivery and Budget Implementation Plan, in terms of the Municipal Finance Management Act, is a detailed plan approved by the Executive Mayor for implementing the municipality's delivery of municipal services and its annual budget.

It is informed by the Integrated Development Plan and the Budget approved by Council and seeks to, in detail, map out how the IDP priorities and objectives, through various departmental programmes, will be achieved.

The Service Delivery and Budget Implementation Plan forms the basis on which Performance Agreements of the Municipal Manager and senior managers will be concluded and signed in terms of section 57 of the Municipal Systems Act.

The following will also be based on the Service Delivery and Budget Implementation Plan:

- Monthly Budget Statements to the Executive Mayor and Provincial Treasury;
- Quarterly Reports on service delivery and the financial state of the municipality to Council;
- Half Yearly Performance Assessment Report to Council;
- Annual Performance Report.

Submitted by the Acting Accounting Officer

AR Khuduge _____

Date_____

Approved by the Executive Mayor

Councillor R L MOTSEPE _____ Date_____

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CHAPTER 1 INTRODUCTION

Furthermore the plan forms the basis on which Performance Agreements of the Municipal Manager and senior managers will be concluded and signed in terms of section 57 of the Municipal Systems Act. These performance agreements are concluded annually between the Executive Mayor and the Municipal Manager and between the Municipal Manager and Directors and they are also made available to the public to deepen accountability of the administration to Council

The Service Delivery and Budget Implementation Plan (SDBIP) give effect to the IDP and the budget of the municipality. It is an expression of the objectives of the district municipality, in quantifiable outcomes that will be implemented by the administration for the financial period from 1 July 2010 to 30 June 2011. It includes the service delivery performance indicators and targets for each quarter of the financial year which are directly linked to the performance agreements of senior management. The plan is an instrument to be used by the municipal manager, to monitor the performance of the senior management team, the Executive Mayor to monitor the performance of the Municipal Manager and the community to monitor the performance of the municipality.

The SDBIP therefore serves as a contract between the community of the Bojanala Platinum District Municipality in the five Local Municipalities of Kgetleng Rivier, Madibeng, Moretele, Moses Kotane and Rustenburg.

Individual departments will cascade the plan into Technical SDBIPs, which will provide more details and quarterly targets on each of the KPIs and Annual Targets contained in this plan.

The detailed plans are closely monitored by the Executive Mayor through monthly reports submitted by the Municipal Manager in order to ensure that budgets are properly expended and service delivery targets are met.

Legislative Imperative

This section indicates how Bojanala Platinum District Municipality is complying with the legislative requirements through the development of the Top Layer SDBIP.

In terms of Section 53 (1) (c) (ii) of the MFMA, the SDBIP is defined as a detailed plan approved by the mayor of a municipality for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate the following –

- (a) projections for each month of –
 - (i) revenue to be collected, by source; and
 - (ii) operational and capital expenditure, by vote
- (b) service delivery targets and performance indicators for each quarter, and
- (c) other matters prescribed

According to Section 53 of the MFMA, the Executive Mayor is expected to approve the SDBIP within 28 days after the approval of the budget. In addition, the Executive Mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after its approval.

Reporting on the SDBIP

This section covers reporting on the SDBIP as a way of linking the SDBIP with the oversight and monitoring operations of the municipal administration.

A series of reporting requirements are outlined in the MFMA. Both the Executive Mayor and the accounting officer have clear roles to play in preparing and presenting these reports. The SDBIP provides an excellent basis for generating the reports for which MFMA outlines very clear outlines. The reports then allow the Councillors to monitor the implementation of service delivery programs and initiatives across the district.

3.1 Monthly Reporting

Section 71 of the MFMA stipulates that reporting on actual revenue targets and spending against the budget should occur on a monthly basis. This reporting must be conducted by the accounting officer of a municipality no later than 10 working days, after the end of each month. Reporting must include the following:

- actual revenue, per source;
- actual borrowings;
- actual expenditure, per vote;
- actual capital expenditure, per vote;
- the amount of any allocations received

If necessary, explanation of the following must be included in the monthly reports:

- any material variances from the municipality's projected revenue by source, and from the municipality's expenditure projections per vote
- any material variances from the service delivery and budget implementation plan and;

- any remedial or corrective steps taken or to be taken to ensure that the projected revenue and expenditure remain within the municipalities approved budget

3.2 Quarterly Reporting

Section 52 (d) of the MFMA compels the mayor to submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the mayor's quarterly report.

3.3 Mid-year Reporting

Section 72 (1) (a) of the MFMA outlines the requirements for midyear reporting. The accounting officer is required by the 25th January of each year to assess the performance of the municipality during the first half of the year taking into account –

- the monthly statements referred to in section 71 of the first half of the year
- the municipalities service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- the past year's annual report, and progress on resolving problems identified in the annual report; and
- the performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities.

Based on the outcomes of the mid-year budget and performance assessment report, an adjustments budget may be tabled if actual revenue or expenditure amounts are materially different from the projections contained in the budget or the SDBIP.

The SDBIP is also a living document and may be modified based on the mid-year performance review. Thus the SDBIP remains a kind of contract that holds the district municipality accountable to the community.

Chapter 2

OVERVIEW OF THE MUNICIPALITY

Location

Bojanala Platinum District Municipality (BPDM) was founded in December 2000, following the disestablishment of the erstwhile Rustenburg and Eastern Transitional District Councils. The area of jurisdiction of the district municipality consists of the five local municipalities of Kgetleng Rivier, Moretele, Moses Kotane, Madibeng and Rustenburg. The BPDM offices are located in Rustenburg.

A municipal profile is reflected in table one below.

Table 1: Population profile of the Bojanala Platinum District Municipality

| Municipality | Size km ² | Population | Households | No. of Wards |
|-----------------|----------------------|------------|------------|--------------|
| BPDM | 18 331.79 | 1 185 028 | 333 740 | 126 |
| Kgetleng Rivier | 3 973.31 | 36 477 | 10 497 | 5 |
| Madibeng | 3812.48 | 338 261 | 92 279 | 31 |
| Moretele | 1369.3 | 177 905 | 43 184 | 24 |
| Moses Kotane | 5215.43 | 236 845 | 62 795 | 30 |
| Rustenburg | 3491.99 | 395 540 | 119 863 | 36 |

Source: Stats SA Community Survey 2007.

Apart from the powers and functions of the district municipality, as outlined in terms of section 84 of the Structures Act, the district is required to seek to achieve the integrated, sustainable and equitable social and economic development of the district as a whole by:

- Ensuring integrated development planning for the district;
- Promoting bulk infrastructure development and services for the district as a whole;

- Building the capacity of local municipalities in its area to perform their functions and exercise their powers where such capacity is lacking;
- Promoting the equitable distribution of resources between the local municipalities in its area to ensure appropriate levels of municipal services.

Municipal Mandate and Municipal Strategic Focus Area

The mandate of the municipality, as contained in section 152 of the Constitution also serves as the municipal strategic focus areas,

- To provide democratic and accountable government for local communities;
- To ensure the provision of services to communities in a sustainable manner;
- To promote social and economic development;
- To promote a safe and healthy environment;
- To encourage the involvement of communities and community organisations in the matters of local government.

These policy statements guide the formulation and implementation of the integrated development plan and therefore every decision and action of the municipality.

Powers and Functions Performed

Table 2: Powers and Functions performed by the BPDM

| |
|---|
| Powers and Functions |
| Local Tourism |
| Municipal Planning |
| Municipal Health Services |
| Transport Planning |
| Municipal Roads (Support to LMs) |
| Disaster Management |
| Fire Fighting Services |

| |
|-----------------------------|
| Solid Waste Disposal |
|-----------------------------|

| |
|-------------------------------|
| Air Quality Management |
|-------------------------------|

Other Functions

| |
|------------------------------------|
| Social Development Services |
|------------------------------------|

| |
|---------------------------------|
| Sports, Arts and Culture |
|---------------------------------|

| |
|--|
| Agriculture and Rural Development |
|--|

| |
|---------------------------------|
| Environmental Management |
|---------------------------------|

VISION MISSION AND STRATEGIC FOCUS AREAS

VISION

Bojanala Platinum District Municipality, a model of cooperative governance, for effective and efficient service delivery in partnership with local municipalities and all stakeholders

MISSION

Bojanala Platinum District Municipality, through shared services will coordinate, facilitate, and support local municipalities by equitable sharing of resources and maximising community benefit of natural resources in a safe and healthy environment

Strategic Focus Areas

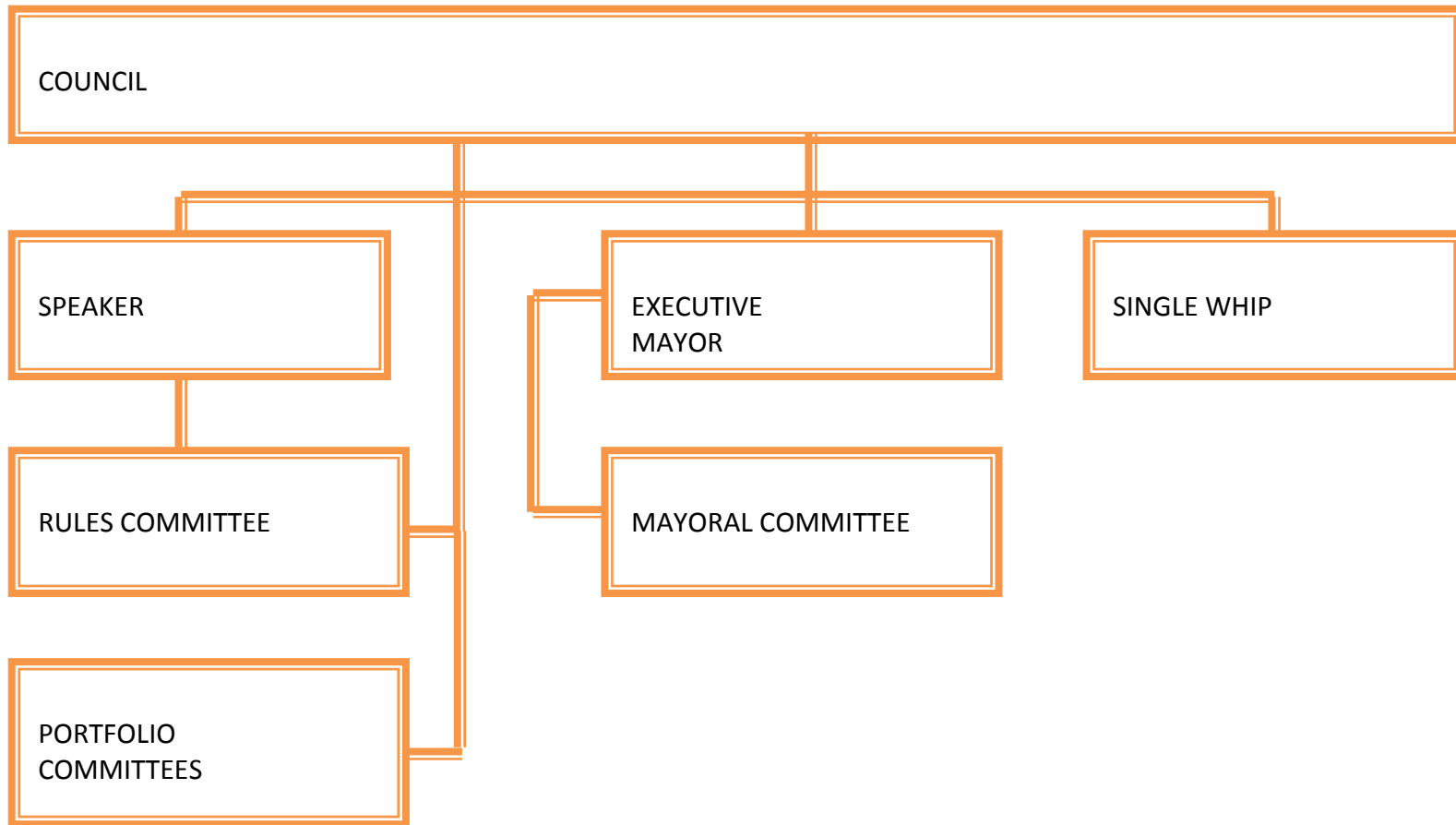
- To provide democratic and accountable government for local communities
- To ensure provision of services to communities in a sustainable manner
- To promote social and economic development
- To promote safe and healthy environment
- To encourage the involvement of communities and community organisations in the matters of local government

Key Performance Areas

- Basic Service delivery and Infrastructure Investment
- Municipal Transformation and organisational Development
- Local Economic Development
- Municipal Financial Viability and Management
- Good Governance * & Public Participation
- Social & Community Development Services

ORGANISATIONAL STRUCTURE

4.1 Political



4.2 Administration



CHAPTER 3

2010/11 SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS

The section that follows contains the service delivery performance indicators and targets for the 2010/2011 financial year.

The first part contains council's high level objectives for the 2010/2011 financial year. The high level objectives provides us with an opportunity to consider what the organisation hope to deliver at the end of the financial year and how the organisation will look like to both the external and internal customers.

BPDM has adopted the Balanced Score Card as the model to plan, implement, monitor and evaluate performance. With an emphasis on "balanced", the Scorecard uses four perspectives to answer critical service delivery questions. This provides the balance that successful organizations seek in measuring performance:

The customer perspective: Managers must know if the organization is meeting the needs of the community. They must determine the answer to the question: Is the organization delivering the services customers want?

The internal Business perspective: —Run the Business. Managers need to focus on those critical operations that enable them to satisfy citizens. Managers must answer the question: Can the organization improve upon a service by changing the way a service is delivered?

The financial perspective. This perspective focus on the use of resources. Managers must focus on how to meet service needs in an efficient manner. They must answer the question: Is the service delivered at a good price?

The learning and growth perspective—Develop Employees. An organization's ability to improve and meet demands of communities ties directly to the employees' ability to meet those demands. Managers must answer the question: Is the organization maintaining technology and employee training for continuous improvement?

MUNICIPAL STRATEGIC OBJECTIVES

| Key Performance Area | Municipal Transformation and Organisational Development | Basic Service Delivery and Infrastructure Investment | | Local Economic Development | Municipal Financial Viability | Good Governance and Public Participation |
|-------------------------------|---|---|---|--|-------------------------------|--|
| Community Perspective | Provide municipal planning and performance management | Facilitate the provision of Integrated municipal services | Support sport, Arts and Culture | Promote and support economic development iro Tourism and Agriculture and Rural Development | | Support Local Governance Structures |
| | | Promote the protection of the environment | Provide municipal health services | | | |
| | | Facilitate provision of social development services | Provide Disaster and Risk Management Services | | | Promote Intergovernmental Relations |
| Internal Business Perspective | Promote institutional governance | | | | | |
| | Promote technology efficiencies | | | | | |

| Key Performance Area | Municipal Transformation and Organisational Development | Service Delivery and Infrastructure Investment | Local Economic Development | Municipal Financial Viability | Good Governance and Public Participation |
|---|---|--|----------------------------|------------------------------------|--|
| Financial perspective | | | | Promote sound financial governance | |
| | | | | | |
| Innovation, learning & Growth Perspective | Achieve a positive employee climate | | | | |
| | Achieve employment equity | | | | |
| | Enhance Employees' Skills | | | | |

CORPORATE OBJECTIVES, KEY PERFORMANCE INDICATORS, ANNUAL AND QUARTERLY TARGETS

| Municipal Transformation and Organizational Development | | | | | | | | |
|---|--|------------------|------------------|---------------|-------------------|------|-------------|-------------|
| Corporate Objective | Key Performance Indicator | Budget | Baseline | Annual Target | Quarterly Targets | | | |
| | | | | | Q 1 | Q 2 | Q 3 | Q 4 |
| Provide Municipal Planning and Performance Management | Number of District IDP Representative Forum Meetings held | OpEx | 3 | 3 | | 1 | 1 | 1 |
| | 2010/11 IDP Reviewed | OpEx | 1 | May 2011 | | | | 100% |
| | District IDP Framework Reviewed and adopted by Council | OpEx | 1 | August 2010 | 100% | | | |
| | 2010/11 PMS Framework Reviewed | OpEx | 1 | May 2011 | | | | |
| | Number of Quarterly Performance Reports submitted to Council | OpEx | 4 | 4 | 1 | 1 | 1 | 1 |
| | Number of Quarterly Assessment Reports | OpEx | 0 | 4 | 1 | 1 | 1 | 1 |
| | 2009/10 Annual Report adopted by Council | OpEx | 1 | March 2011 | | | | |
| | PMS Cascaded to Management Levels 3 and 4 | OpEx | ???? | Sep 2010 | | | | |
| | Number of DIMS Modules functional | R 300 000 | 4 | 4 | 2 | 2 | | |
| | Functional District Wide GIS : End users trained and system deployed | R400 000 | Server installed | Oct 2010 | 75% | 100% | maintenance | maintenance |
| Elements of DWSSC in pilot/implementation phase | R 790 000 | Concept approved | March 2011 | | | 100% | | |

| Municipal Transformation and Organizational Development | | | | | | | | |
|---|--|-------------|-----------------------------------|---------------|-------------------|-----|-----|------|
| Corporate Objective | Key Performance Indicator | Budget | Baseline | Annual Target | Quarterly Targets | | | |
| | | | | | Q 1 | Q 2 | Q 3 | Q 4 |
| Enhance Employees Skills | % spending of workplace skills plan budget | R1 320 000 | TBC | 100% | 25% | 45% | 75% | 100% |
| Achieve Positive Employee Climate | Number of reports on the implementation of the EAP | OpEx | 4 | 4 | 1 | 2 | 3 | 4 |
| | Number of Institutional Transformation initiatives implemented | R400 000 | 2 | 2 | 1 | | 1 | |
| | No of LLF meetings held | R0 | 4 | 4 | 1 | 1 | 1 | 1 |
| | % of critical posts filled | Operational | ????? | Nov 2010 | | | | |
| | Human Resources Strategy Recommendations implemented | R650 000 | ???? | December 2010 | | | | |
| Create healthy and safe working environment | Turnaround time on complaints lodged | Operational | ????? | 21 Days | | | 1 | |
| Achieve Employment Equity | 2010/2011 Employment Equity Plan Targets achieved | Operational | 2010/11 partially target achieved | June 2011 | | | | 100% |

| Basic Service Delivery and Infrastructure Investment | | | | | | | | |
|---|---|------------|----------|--------------------------------|-------------------|--------------------|------|-------|
| Corporate Objective | Key Performance Indicator | Budget | Baseline | Annual Target | Quarterly Targets | | | |
| | | | | | Q 1 | Q 2 | Q 3 | Q 4 |
| Facilitate the provision of Integrated municipal services | % of capital budget actually spent on water infrastructure | 37 490 000 | 70% | 89% | 0% | 25% | 60% | 89% |
| | % of capital budget actually spent on sanitation infrastructure | 21 914 707 | 70% | 90% | 0% | 25% | 60% | 90% |
| | % of Capital budget actually spent on roads | 2 500 000 | 70% | 100% | 0% | 25% | 60% | 100% |
| | Comprehensive Infrastructure Plan developed | | New | Plan approved by Council by Q2 | | Council Resolution | | |
| | District Road and Storm Water Master Plan Developed | R1,500,000 | New | Nov 2010 | Appoint PSP. 30% | 100% | | |
| | District Water and Sanitation Master Plan Developed | R700,000 | New | March 2010 | | Appoint PSP. 30% | 100% | |
| | Construction of Koster fire station | R 5000,000 | New | 100% by June 2010 | | 20 % | 60 % | 100 % |
| Provide Disaster and Risk Management Services | Number of risk assessments conducted | R250 000 | Annually | 4 | 1 | 2 | 3 | 4 |
| | Number of public awareness campaigns implemented | R250 000 | 3 | 5 | 1 | 3 | 4 | 5 |
| | Number of volunteers training sessions held in local municipalities | R500 000 | 2 | 4 | 1 | 2 | 3 | 4 |
| | % response to disaster incidents | OpEx | 100% | 100% | 100% | 100% | 100% | 100% |

| | Number of District Disaster Advisory Forum meetings held | OpEx | 4 | 4 | 1 | 2 | 3 | 4 |
|---|--|------------|----------------------------|----------------|-------------------|------|------|----|
| Basic Service Delivery and Infrastructure Investment | | | | | | | | |
| Corporate Objective | Key Performance Indicator | Budget | Baseline | Annual Target | Quarterly Targets | | | |
| | | | | | Q1 | Q2 | Q3 | Q4 |
| Facilitate the provision of Integrated municipal services | Integrated Waste Management Plan revised | R600 000 | Situational analysis | September 2009 | 100% | | | |
| | Environmental management systems developed | R500 000 | PSC formed | September 2009 | 100% | | | |
| | North-South Cooperation agreement reviewed | OpEx | In place | September 2009 | 100% | | | |
| | Air Quality Management Plan Developed | R500 000 | Service Provider Appointed | January 2010 | | | 100% | |
| | Number of environmental education and awareness programmes implemented | R1 500 000 | 5 | 10 | 2 | 3 | 3 | 2 |
| | Air quality management services functional | OpEx | New | December 2010 | | 100% | | |
| Support the Provision of Social Development Services | Number of poverty alleviation projects supported | R2 000 000 | new | 5 | | 2 | 3 | 5 |
| | Number of NPO/NGO provided with financial or technical support | R600 000 | 4 | 10 | | 5 | 5 | |
| | NGOs/NPOs performance evaluated | Ops | 4 | ???? | 1 | 2 | 3 | 4 |
| | Number of community safety initiatives supported | R700 000 | 4 | 8 | 2 | 4 | 6 | 8 |

| | | | | | | | | |
|--|---|----------|---|----|---|---|---|----|
| | Number of Non Motorised transport programme supported | R700 000 | 2 | 10 | 2 | 4 | 8 | 10 |
|--|---|----------|---|----|---|---|---|----|

| Basic Service Delivery and Infrastructure Investment | | | | | | | | |
|--|--|------------|------------------------------------|-------------------------|-------------------|------|-----|-----|
| Corporate Objective | Key Performance Indicator | Budget | Baseline | Annual Target | Quarterly Targets | | | |
| | | | | | Q 1 | Q 2 | Q 3 | Q 4 |
| Support sports, Arts and Culture | Number of sports programmes including 2010 FIFA World Cup supported | R1 800 000 | 4 | 14 | 4 | 4 | 4 | 6 |
| | Number of sports facilities provided with once off maintenance support | R1 000 000 | 4 | 10 | 2 | 4 | 8 | 10 |
| | Number of arts and culture activities coordinated | R600 000 | 8 | 8 | 2 | 4 | 6 | 8 |
| Provide Fire and Rescue Services | Service Level Agreement developed for Moretele Local Municipality | OpEx | 1 | SLA in place | 100% | | | |
| | Promulgation of Fire Services By-laws | OpEx | By-laws developed | Oct 2010 | | 100% | | |
| | Law enforcement system developed for fire services | OpEx | System in place | 4 x enforcement reports | 1 | 2 | 3 | 4 |
| Provide Municipal Health services | Enforcement Reports by EHPs in terms of FCD Act | OpEx | EHPs authorised to enforce FCD Act | 4 x enforcement reports | 1 | 2 | 3 | 4 |
| | Approved Municipal Health By-laws promulgated | OpEx | By-laws developed | Oct 2010 | | 100% | | |
| | Number of municipal health outreach programmes implemented | R500 000 | 5 | 10 | 2 | 4 | 8 | 10 |

| | | | | | | | | |
|--|--|------|-----------------|-------------------------|---|---|---|---|
| | Law enforcement system developed for MHS | OpEx | System in place | 4 x enforcement reports | 1 | 2 | 3 | 4 |
|--|--|------|-----------------|-------------------------|---|---|---|---|

| Local Economic Development | | | | | | | | |
|---|---|-------------|----------|----------------------|-------------------|-----|--------------------|-----|
| Corporate Objective | Key Performance Indicator | Budget | Baseline | Annual Target | Quarterly Targets | | | |
| | | | | | Q 1 | Q 2 | Q 3 | Q 4 |
| Promote Economic Development, Tourism and Agriculture | Jericho Feedlot Management structure in place | R1 000 000 | New | Structure functional | | | | |
| | Feasibility study for the DEA completed | OpEx | New | Council resolution | | | Council resolution | |
| | Number of SMMEs/ Cooperatives incubated through beneficiation programme | R1 700 000 | 12 | 36 | | 12 | 24 | 36 |
| | Programme planning for farmer support center completed | 700 000 | New | Planning completed | | | 100% | |
| | Six (6) initiatives for farming development in LMs implemented | R3 250 000 | New | 6 | | 2 | 4 | 6 |
| | Number of agricultural shows attended | R500 000 | 3 | 3 | 1 | | 1 | 1 |
| | Number of land care projects implemented | R500 000 | 2 | 4 | 1 | 2 | 3 | 4 |
| | District Expo successfully hosted | R 1 612 700 | 1 | Sep 2010 | | 1 | | |

| | | | | | | | | |
|--|---|-----------|-----|---|---|---|---|---|
| | Number of tourism and marketing shows and sessions attended | R900 000 | 4 | 4 | 1 | 1 | 1 | 1 |
| | Number of Tourism initiatives implemented | 4 312 700 | New | 4 | | 2 | 3 | 4 |

| Local Economic Development | | | | | | | | |
|----------------------------|---|------------|---------------|-----------------------|-------------------|-----|-----|-----|
| Key Performance Indicator | Budget | Baseline | Annual Target | Quarterly Targets Q 1 | Quarterly Targets | | | |
| | | | | | Q 2 | Q 3 | Q 4 | |
| | Number of Jobs created through municipal initiated programmes | Op | New | 270 | 0 | 90 | 180 | 270 |
| | Number of sector Plans Developed | R1 000 000 | 1 | 1 | | 1 | | 1 |

| Municipal Financial Viability | | | | | | | | |
|------------------------------------|---|-------------|----------|---------------|-------------------|------|------|------|
| Corporate Objective | Key Performance Indicator | Budget | Baseline | Annual Target | Quarterly Targets | | | |
| | | | | | Q 1 | Q 2 | Q 3 | Q 4 |
| Promote Sound Financial Governance | Compliance rating to GRAP principles | OpEx | ???? | June 2011 | | | | 100% |
| | Integrated Financial System functional | R1, 500 000 | 1 | June 2011 | | | | 100% |
| | Number of Support Initiatives to improve financial governance in LMs/MFMA Compliance | R3 400 000 | 2 | June 2011 | 0 | 50 | 100% | |
| | Number of BTO Employees trained in ???? | R900 000 | ???? | June 2011 | | | | 100% |
| | Number of Budget Statements and financial statements submitted to the Executive Mayor | OpEx | 12 | 100% | | | | 100% |
| | 2010/2011 Financial Statements submitted to AGSA by 31 st August 2010 | OpEx | 1 | Aug 2010 | 100% | | | |
| Promote information technology | A documented IT security system | R1 600,000 | New | June 2010 | 100% | | | |
| Promote information technology | MISS System in Place | R700 000 | New | June 2010 | | 100% | | |

| Good Governance and Community Participation | | | | | | | | |
|--|--|--------|----------|------------------|-------------------|-----|-----|-----|
| Corporate Objective | Key Performance Indicator | Budget | Baseline | Annual Target | Quarterly Targets | | | |
| | | | | | Q 1 | Q 2 | Q 3 | Q 4 |
| | Annual Audit Plan Developed | OpEx | 1 | August 2010 | 100% | | | |
| | Number of Audit Committee meetings held | OpEx | 2 | 4 | 1 | 1 | 1 | 1 |
| | Number Risk Management Reports in line with RMP submitted to Council | OpEx | 1 | 4 | 1 | 2 | 3 | 4 |
| | Number of Audit Committee Reports submitted to council | OpEx | 4 | 4 | 1 | 1 | 1 | 1 |
| Promote Good Governance and Public Participation | Number of Internal Audit Reports submitted to council | OpEx | new | 4 | 1 | 1 | 1 | 1 |
| | Internal Audit Charter Revised | OpEx | 1 | August 2010 | 100% | | | |
| | Audit Committee Charter Revised | 1 | new | August 2010 | 100% | | | |
| | % of capital and special budget projects spent | | | 97% by June 2011 | 10% | 30% | 30% | 30% |
| | % of Operational budget spent | | | 94% by June 2011 | 25% | 20% | 30% | 25% |
| | Percentage reduction in the number of findings emanating from internal audit | OpEx | 50% | 80% | 20% | 40% | 60% | 80% |

| Good Governance and Community Participation | | | | | | | | |
|--|---|-------------|----------|---------------|-------------------|-----|-----|-----|
| Corporate Objective | Key Performance Indicator | Budget | Baseline | Annual Target | Quarterly Targets | | | |
| | | | | | Q 1 | Q 2 | Q 3 | Q 4 |
| Promote Good Governance and Public Participation | Number of ward committee programmes supported | R200 000 | 1 | 2 | | | 1 | |
| | Number of councilor capacity building programmes implemented | OpEx | 1 | 1 | | 1 | | |
| | Whippery support programme implemented | R200 00 | 2 | 2 | 1 | 1 | | |
| | Number of support programmes for traditional leaders | R440 000 | 4 | 4 | 1 | 1 | 1 | 1 |
| | Community Mayoral Community outreach programme Reports submitted to Council | R 3 990 000 | New | 4 | 1 | 2 | 3 | 4 |

| Good Governance and Community Participation | | | | | | | | |
|--|---|------------|----------|---------------|-------------------|-----|-----|-----|
| Corporate Objective | Key Performance Indicator | Budget | Baseline | Annual Target | Quarterly Targets | | | |
| | | | | | Q 1 | Q 2 | Q 3 | Q 4 |
| Promote Good Governance and Public Participation | Number of IGR Forum Meetings convened | OpEx | 4 | 4 | 1 | 1 | 1 | 1 |
| | Customer satisfaction survey report recommendations implemented | R1 000 000 | New | June 2011 | | 1 | | 2 |
| | Number of advocacy campaigns implemented | R395 000 | New | 3 | | 1 | 1 | 1 |
| | Number of Bursaries awarded | R1 200 000 | 43/25/18 | ???? | | | | |

CHAPTER 6
MUNICIPAL FINANCIAL INFORMATION

Projected Revenue by Source

| SUPPORTING TABLE 9 | Budget | Budget | Budget | Budget | Budget | Budget | Budget | Budget | Budget | Budget | Budget | Budget | Budget |
|---|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------------|
| | Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | June | Full Year |
| MONTHLY CASH FLOWS | 2010 | 2010 | 2010 | 2010 | 2010 | 2010 | 2011 | 2011 | 2011 | 2011 | 2011 | 2011 | 2010/ 2011 |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 |
| Cash Operating Receipts by Source | | | | | | | | | | | | | |
| Accumulated surplus from previous years | | | | | | | | | | | | | |
| Interest earned - external investments | | | | | | | | | | | | | |
| Interest earned - outstanding debtors | | | | | | | | | | | | | |
| Grants - capital (incl. grants from other municipalities) | | | | | | | | | | | | | |
| Etc (list each source) | | | | | | | | | | | | | |
| Cash Operating Receipts by Source | | | | | | | | | | | | | |
| Other Cash Receipts by Source | | | | | | | | | | | | | |
| New Loans Raised | | | | | | | | | | | | | |
| Receipts from old outstanding debtors | | | | | | | | | | | | | |

| | | | | | | | | | | | | | |
|--|--|--|--|--|--|--|--|--|--|--|--|--|--|
| Total Cash Receipts by Source | | | | | | | | | | | | | |
| Cash Operating Payments by Type | | | | | | | | | | | | | |
| Employee related costs | | | | | | | | | | | | | |
| Remuneration of Councillors | | | | | | | | | | | | | |
| Administrative Expenditure | | | | | | | | | | | | | |
| Repairs and maintenance | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| Cash Operating Payments by Type | | | | | | | | | | | | | |
| Other Cash Payments by Type | | | | | | | | | | | | | |
| Capital Expenditure | | | | | | | | | | | | | |
| Loans repaid | | | | | | | | | | | | | |
| Special projects | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| Total Cash Payments by Type | | | | | | | | | | | | | |
| NET INCREASE / (DECREASE) IN CASH & INVESTMENTS | | | | | | | | | | | | | |