

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

**2019/20
FINANCIAL YEAR**

June 2019

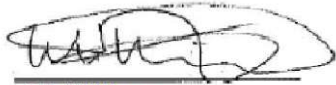
**JOE GQABI
DISTRICT
MUNICIPALITY**

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MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I, Z.A. Williams, in my capacity as the Municipal Manager of the Joe Gqabi District Municipality submit this Service Delivery and Budget Implementation Plan (SDBIP) for the 2019/20 financial year for approval by the Executive Mayor. This SDBIP has been prepared in terms of the stipulated requirements of the Municipal Finance Management Act of 2003 and its Regulations.



Z.A Williams
Municipal Manager

Date: 13 June 2019

EXECUTIVE MAYOR'S APPROVAL

I, Z.I. Dumzela, in my capacity as the Executive Mayor of the Joe Gqabi District Municipality, hereby approve the Service Delivery and Budget Implementation Plan (SDBIP) for the 2019/20 financial year as required in terms of Section 53 (1)(c)(ii) of the Local Government: Municipal Finance Management Act of 2003.



Cllr. ZI Dumzela
Executive Mayor

Date: 26 June 2019

1.1 Legislative Imperative

The Local Government: Municipal Finance Management Act of 2003 (MFMA), defines the Service Delivery and Budget Implementation Plan (SDBIP) as: “a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality’s delivery of services and the execution of its annual budget and which must include (as part of the top-layer) the following:

- (a) projections for each month of:
 - (i) revenue to be collected by source; and
 - (ii) operational and capital expenditure, by vote;
- (b) service delivery targets and performance indicators for each quarter; and
- (c) any other matters that may be prescribed.”

In addition to the requirements as per the MFMA, Circular 13 as published by National Treasury requires the submission of a capital works plan. The MFMA requires the following to be included in the SDBIP of a municipality:

1. Monthly projections of revenue to be collected for each source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Ward information for expenditure and service delivery
5. Detailed capital works plan broken down by ward over three years

2. SDBIP, Budget and IDP linkage

The SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality. It details the plans for the implementation of IDP and budget by spelling out service delivery indicators and targets for attainment in the municipal financial year. The process for preparing and approving the SDBIP is depicted in diagram 1 below. The SDBIP serves as a contract between the administration, the Council and the community, expressing the objectives set by the Council as quantifiable outputs and outcomes that can be implemented by the administration over the a period of twelve months starting from July to June of the budget year. This SDBIP will provide the basis for measuring performance of the Joe Gqabi District Municipality (JGDM) in the delivery of services and expenditure of the budget. MFMA Circular 13 states that the SDBIP provides the vital link between an executive mayor, municipal Council and the administration, as shown in diagram 2 below. Thus, the SDBIP facilitates the process of holding management and accountable for their performance.

Process for preparing and approving the SDBIP

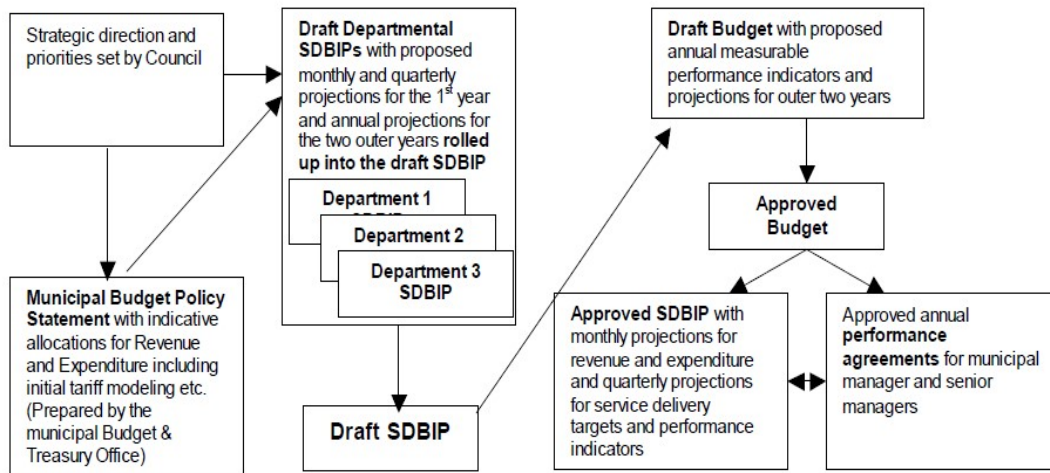


Diagram 1: SDBIP preparation and approval process

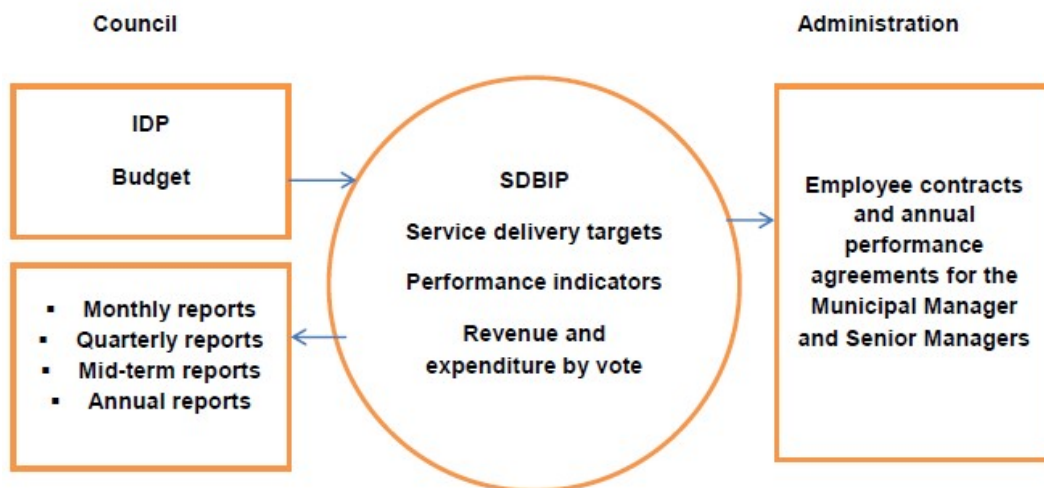


Diagram 2: IDP, budget, SDBIP and administration link

The IDP and budget set Council’s service delivery and budget targets focusing on both revenue and expenditure per vote. It is imperative that in-year mechanisms are able to measure performance and progress on a continuous basis. Hence, the end-of-year targets will be based on quarterly SDBIP targets. Thus, this SDBIP will therefore determine the performance agreements of the Municipal Manager and senior managers including the outputs, outcomes and deadlines for which they will be held responsible.

Section 3: Budget Information

3.1 Budgeted monthly revenue and expenditure

DC14 Joe Gqabi - Supporting Table SA25 Budgeted monthly revenue and expenditure														Medium Term Revenue and Expenditure			
Description	Ref	Budget Year 2019/20												Budget Year	Budget Year	Budget Year	
		July	August	Sept.	October	November	December	January	February	March	April	May	June	2019/20	+1 2020/21	+2 2021/22	
R thousand																	
Revenue By Source																	
Property rates														-	-	-	-
Service charges - electricity revenue														-	-	-	-
Service charges - water revenue		11 312	11 312	11 312	11 312	11 312	11 312	11 312	11 312	11 312	11 312	11 312	11 312	11 312	135 743	126 397	133 982
Service charges - sanitation		2 610	2 610	2 610	2 610	2 610	2 610	2 610	2 610	2 610	2 610	2 610	2 610	2 610	31 317	30 862	30 380
Service charges - refuse revenue														-	-	-	-
Rental of facilities and equipment		1	1	1	1	1	1	1	1	1	1	1	1	9	9	9	9
Interest earned - external investments		560	560	560	560	560	560	560	560	560	560	560	560	6 720	7 078	5 044	
Interest earned - outstanding		2 002	2 002	2 002	1 879	1 879	1 879	1 879	1 879	1 879	1 879	1 879	2 981	24 018	24 969	26 467	
Dividends received														-	-	-	-
Fines, penalties and forfeits														-	-	-	-
Licences and permits														-	-	-	-
Agency services													533	533	-	-	
Transfers and subsidies		140 960	1 288		1 000		109 635	1 288		63 164			132 885	450 219	356 173	353 993	
Other revenue		53	53	53	12	12	12	12	12	12	12	12	787	1 039	647	653	
Gains on disposal of PPE														-	-	-	-
Total Revenue (excluding capital grants)		157 497	17 825	16 537	17 373	16 373	126 008	17 661	16 373	79 537	16 373	16 373	151 669	649 598	546 135	550 528	
Expenditure By Type																	
Employee related costs		15 570	15 570	15 570	15 570	15 570	31 139	15 570	15 570	15 570	15 570	15 570	34 438	221 275	215 867	227 524	
Remuneration of councillors		451	451	451	451	451	902	451	451	451	451	451	651	6 062	6 252	6 590	
Debt impairment													76 020	76 020	76 520	77 020	
Depreciation & asset impairment		4 121	4 121	4 121	4 121	4 121	4 121	4 121	4 121	4 121	4 121	4 121	4 621	49 957	50 457	50 957	
Finance charges		473	473	473	473	473	473	473	473	473	473	473	2 361	7 561	7 913	5 867	
Bulk purchases		7 000											-	7 000	7 000	7 000	
Other materials		4 439	27	2	2	4 439	2	2	2	4 439	2	2	1 297	14 653	13 858	13 338	
Contracted services		4 159	4 159	4 159	4 159	4 159	4 159	4 159	4 159	4 159	4 159	4 159	108 803	154 557	69 576	44 110	
Transfers and subsidies		1 152	1 152	1 152	1 152	1 152	1 152	1 152	1 152	1 152	1 152	1 152	(956)	11 715	11 765	11 765	
Other expenditure		3 576	3 626	3 576	3 576	5 076	4 646	3 584	3 576	3 576	3 576	3 576	7 674	49 637	41 015	38 549	
Loss on disposal of PPE														-	-	-	-
Total Expenditure		40 941	29 579	29 504	29 504	35 441	46 595	29 512	29 504	33 941	29 504	29 504	234 909	598 437	500 221	482 720	
Surplus/(Deficit)		116 555	(11 754)	(12 967)	(12 131)	(19 068)	79 414	(11 851)	(13 131)	45 595	(13 131)	(13 131)	(83 241)	51 161	45 914	67 808	
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		120 491					93 715			53 552			(102 733)	165 025	236 620	401 241	

3.2 Monthly capital expenditure (municipal vote)

DC14 Joe Gqabi - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)														Medium Term Revenue and Expenditure		
Description	Ref	Budget Year 2019/20												Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June			
Revenue by Vote																
Vote 1 - Office of Municipal Manager													30 815	30 815	33 304	33 613
Vote 2 - Financial Services		124 625	613	613	1 572	572	97 025	572	572	55 688	572	572	(146 120)	136 874	147 343	162 277
Vote 3 - Corporate Services		1	1 288	1	1	1	1	1 288	1	516	1	1	42 146	45 244	42 156	43 447
Vote 4 - Technical Services		99 639					77 497			44 284			30 590	252 010	211 230	337 436
Vote 5 - Community Services													50 791	50 791	52 968	54 854
Vote 6 - Institutional Support and Advancement													23 812	23 812	24 906	25 819
Vote 7 - Water Service Prov		53 723	15 923	15 923	15 801	15 801	45 201	15 801	15 801	32 601	15 801	15 801	16 903	275 077	270 848	294 322
Total Revenue by Vote		277 988	17 825	16 537	17 373	16 373	219 723	17 661	16 373	133 088	16 373	16 373	48 936	814 622	782 755	951 769
Expenditure by Vote to be appropriated																
Vote 1 - Office of Municipal M		2 552	2 593	2 518	2 518	4 052	4 333	2 518	2 518	2 552	2 518	2 518	(378)	30 815	33 304	33 613
Vote 2 - Financial Services		2 867	2 867	2 867	2 867	2 867	4 679	2 875	2 867	2 867	2 867	2 867	4 756	38 117	37 672	32 845
Vote 3 - Corporate Services		3 627	3 627	3 627	3 627	3 627	5 351	3 627	3 627	3 627	3 627	3 627	3 627	45 244	42 156	43 447
Vote 4 - Technical Services		3 363	3 363	3 363	3 363	3 363	4 062	3 363	3 363	3 363	3 363	3 363	133 296	170 985	63 230	39 689
Vote 5 - Community Service		10 488	3 423	3 423	3 423	3 488	5 942	3 423	3 423	3 488	3 423	3 423	3 423	50 791	52 968	54 854
Vote 6 - Institutional Support		1 886	1 886	1 886	1 886	1 886	3 105	1 886	1 886	1 886	1 886	1 886	1 846	23 812	24 906	25 819
Vote 7 - Water Service Prov		16 159	11 819	11 819	11 819	16 159	19 121	11 819	11 819	16 159	11 819	11 819	88 339	238 673	245 986	252 453
Total Expenditure by Vote		40 941	29 579	29 504	29 504	35 441	46 595	29 512	29 504	33 941	29 504	29 504	234 909	598 437	500 221	482 720
Surplus/(Deficit) before ass		237 046	(11 754)	(12 967)	(12 131)	(19 068)	173 129	(11 851)	(13 131)	99 147	(13 131)	(13 131)	(185 974)	216 186	282 534	469 049
Taxation													-	-	-	-
Attributable to minorities													-	-	-	-
Share of surplus/(deficit) of associate													-	-	-	-
Surplus/(Deficit)	1	237 046	(11 754)	(12 967)	(12 131)	(19 068)	173 129	(11 851)	(13 131)	99 147	(13 131)	(13 131)	(185 974)	216 186	282 534	469 049

3.3 Monthly revenue and expenditure (municipal vote)

DC14 Joe Gqabi - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)															
Description	Ref	Budget Year 2019/20												Medium Term Revenue and	
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21
R thousand															
Multi-year expenditure to be appropriated	1														
Vote 1 - Office of Municipal Manager															
Vote 2 - Financial Services															
Vote 3 - Corporate Services															
Vote 4 - Technical Services		8 000	5 000	14 324	16 000	15 000	20 000	15 200	12 000	18 000	19 000	7 000	4 000	153 524	220 500
Vote 5 - Community Services															
Vote 6 - Institutional Support and Advancement															
Vote 7 - Water Service Provision															
Capital multi-year expenditure sub-total	2	8 000	5 000	14 324	16 000	15 000	20 000	15 200	12 000	18 000	19 000	7 000	4 000	153 524	220 500
Single-year expenditure to be appropriated															
Vote 1 - Office of Municipal Manager															
Vote 2 - Financial Services															
Vote 3 - Corporate Services		800	1 400											2 200	
Vote 4 - Technical Services															
Vote 5 - Community Services															
Vote 6 - Institutional Support and Advancement		110	1 100											1 210	
Vote 7 - Water Service Provision			10 000	5 300	24 000	5 000	15 000	6 600	4 500	5 900	4 000	3 700		84 000	88 620
Capital single-year expenditure sub-total	2	910	12 500	5 300	24 000	5 000	15 000	6 600	4 500	5 900	4 000	3 700	-	87 410	88 620
Total Capital Expenditure	2	8 910	17 500	19 624	40 000	20 000	35 000	21 800	16 500	23 900	23 000	10 700	4 000	240 934	309 120

4. Measurable performance indicators and targets

4.1 KPA 1: Service Delivery and Infrastructure provision

STRATEGIC OBJECTIVE	PROGRAMME / STRATEGY	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (BASELINE)		CURRENT PERIOD 2019/20 FY TARGET	QUARTERLY PERFORMANCE PROJECTS				EVIDENCE	DIRECTORATE
				2017/18 FY (ACTUAL)	2018/19 FY (TARGET)		QRT 1 PLAN	QRT 2 PLAN	QRT 3 PLAN	QRT 4 PLAN		
Provide access to basic services	SD01: Develop and maintain water and sanitation infrastructure	SD01-01	% compliance with SANS 241 for drinking water quality	94.5%	97%	95.5%	N/A	N/A	N/A	95.5%	IRIS report	WSP
	SD02: Provide effective and efficient disaster risk management, fire and rescue services	SD02-01	Ratio of fire incidents responded to as a proportion of entries in the Occurrence Book.	01:01	01:01	01:01	N/A	N/A	N/A	01:01	1. Occurrence Book 2. Incident reports	Community Services
	SD03: Expand and fast-track provision of universal access to basic services	SD03-01	% of households earning less than R1100 (national indigent declaration) per month with access to free basic services (water and sanitation)	100% of registered households (indigents)	100% of registered households (indigents)	100% of registered households (indigents)	N/A	N/A	N/A	100% of registered households (indigents)	Billing report	Finance
		SD03-02	% of households with access to basic level of water	74%	74%	76%	N/A	N/A	N/A	N/A	Calculation based on baseline with addition of new households	Community Services

STRATEGIC OBJECTIVE	PROGRAMME / STRATEGY	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (BASELINE)		CURRENT PERIOD	QUARTERLY PERFORMANCE PROJECTS				EVIDENCE	DIRECTORATE
				2017/18 FY (ACTUAL)	2018/19 FY (TARGET)	2019/20 FY TARGET	QRT 1 PLAN	QRT 2 PLAN	QRT 3 PLAN	QRT 4 PLAN		
		SD03-03	% of households with access to a basic level of sanitation	84%	84%	84.2%	N/A	N/A	N/A	N/A	Calculation based on baseline with addition of new households	Community Services
	SD04: Render effective municipal health services	SD04-01	Number of inspections on public premises	N/A	New Indicator	95 Public premises	N/A	95 Public premises	N/A	95 Public premises	Inspection reports	Community Services
	SD05: Support maintenance of road networks in the District	SD05-01	Number of kilometers of gravel roads graded	2158km	2800km	2800km	N/A	N/A	N/A	N/A	DPW Reporting Template	Technical Services

KPA 2: Local Economic Development

STRATEGIC OBJECTIVE	PROGRAMME / STRATEGY	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (BASELINE)		CURRENT PERIOD	QUARTERLY PROJECTIONS				EVIDENCE	DIRECTORATE
				2017/18 FY (ACTUAL)	2018/19 FY (TARGET)	2019/20 FY TARGET	QRT 1 PLAN	QRT 2 PLAN	QRT 3 PLAN	QRT 4 PLAN		
Facilitate and implement job creation and poverty alleviation initiatives	LED01: Implement and expand implementation of EPWP and other job creation initiatives	LED01-01	Number of jobs created through local economic development initiatives including capital projects	655	2020	2020	N/A	N/A	N/A	2020	MIS Report from DPW	Technical Services & WSP
	LED02: Support and facilitate rural development and poverty alleviation programmes	LED02-01	Number of hectares cultivated on the RAFI programme	New Indicator	New indicator	80 hectars	N/A	N/A	N/A	80 hectares	Proof of hectares cultivated	OMM
	LED03: Facilitate and actively participate in youth, women and people with disability development programmes	LED03-01	Number of community capacity building workshops for youth, women and people with disabilities	1	3	3	N/A	N/A	N/A	3	1. Capacity Building programme for the year 2. Attendance Registers	OMM

STRATEGIC OBJECTIVE	PROGRAMME / STRATEGY	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (BASELINE)		CURRENT PERIOD	QUARTERLY PROJECTIONS				EVIDENCE	DIRECTORATE
				2017/18 FY (ACTUAL)	2018/19 FY (TARGET)	2019/20 FY TARGET	QRT 1 PLAN	QRT 2 PLAN	QRT 3 PLAN	QRT 4 PLAN		
Facilitate and support regional economic development initiatives	LED04: Facilitate and support local economic development initiatives	LED04-01	Number of SMMEs trained	New Indicator	50	23	N/A	N/A	N/A	23	<ol style="list-style-type: none"> 1. Capacity Building programme for the year 2. Attendance Registers 	JoGEDA

KPA 3: Financial Viability and Management

STRATEGIC OBJECTIVE	PROGRAMME / STRATEGY	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE BASELINE		CURRENT PERIOD	QUARTERLY PROJECTIONS				EVIDENCE	DIRECTORATE
				2017/18FY (ACTUAL)	2018/19 FY (TARGET)	2019/20 FY (TARGET)	QRT 1 PLAN	QRT 2 PLAN	QRT 3 PLAN	QRT 4 PLAN		
Ensure sound and effective financial management and reporting	FM01: Comply with all statutory financial management and reporting requirements	FM01-01	% of capital budget actually spent on capital projects identified in the IDP	64%	100%	100%	N/A	N/A	N/A	100%	Income and expenditure report	Technical Services
		FM01-02	Improvement in financial viability ratios	1	Cost coverage ratio: 2.02 Debt coverage ratio:2.03 Outstanding service debtors to revenue ratio:1.8	2.02	N/A	N/A	N/A	2.02	S71 Report	Finance
		FM01-03	% of budget actually spent on implementing workplace skills plan	75%	100%	100%	N/A	N/A	N/A	100%	Income and Expenditure report	Corporate Services
		FM01-04	% of operational budget allocated for repairs and maintenance	8%	8%	8%	N/A	N/A	N/A	8%	Approved budgeted extract	Finance
		FM01-07	% of operational budget actually spent	95%	100%	100%	N/A	N/A	N/A	100%	Income and Expenditure report	Finance

STRATEGIC OBJECTIVE	PROGRAMME / STRATEGY	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE BASELINE		CURRENT PERIOD	QUARTERLY PROJECTIONS				EVIDENCE	DIRECTORATE
				2017/18FY (ACTUAL)	2018/19 FY (TARGET)	2019/20 FY (TARGET)	QRT 1 PLAN	QRT 2 PLAN	QRT 3 PLAN	QRT 4 PLAN		
	FM02: Implement revenue collection and enhancement strategy initiatives	FM02-01	% of billed revenue collected	30%	40%	28%	N/A	N/A	N/A	30%	Billing report	Finance
	FM03: Implement anti-fraud and anti-corruption measures	FM03-01	Ratio of identified cases of fraud and corruption acted on	New indicator	New indicator	01:01	01:01	01:01	01:01	01:01	1. Billing report 2. Report outlining action taken	CORPORATE Services

KPA 4: Institutional Development and Transformation

STRATEGIC OBJECTIVE	PROGRAMME STRATEGY	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE BASELINE		CURRENT PERIOD	QUARTERLY TARGETS				EVIDENCE	RESPONSIBLE DIRECTORATE
				2017/18 FY (ACTUAL AUDITED)	2018/19 FY (TARGET)	2019/20 FY TARGET	QRT 1 TARGET	QRT 2 TARGET	QRT 3 TARGET	QRT 4 TARGET		
Improve human resource capacity and potential	ID01: Effectively empower and develop skills base within the District	ID01-01	Number of people from employment equity target groups employed in the three highest levels of management in compliance with EEP	23	11	11	N/A	N/A	N/A	11	Employment Equity report	Corporate Services
		ID01-02	Number of internships & learnership opportunities created	53	48	48	N/A	N/A	N/A	48	Appointment letters/ Employment contracts	Corporate Services
		ID01-03	Ratio of budgeted and funded vacant posts filled	Not Achieved	All vacant budgeted posts filled	01:01	01:01	01:01	01:01	01:01	Comparison report of budgeted versus filled	Corporate Services
	ID02: Maintain conducive working conditions for staff	ID02-01	Number of LLF meetings held	3	4	4	N/A	N/A	N/A	4	1. Minutes 2. Attendance Registers	Corporate Services

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE BASELINE		CURRENT PERIOD	QUARTERLY TARGETS				EVIDENCE	DIRECTORATE
				2017/18 FY (ACTUAL)	2018/19 FY TARGET	2019/20 FY TARGET	QRT 1 TARGET	QRT 2 TARGET	QRT 3 TARGET	QRT 4 TARGET		
Facilitate intergovernmental cooperation and coordination	GG01: Support and facilitate in intergovernmental cooperation initiatives	GG01-01	Number of DIMAFO meetings held	2	4	4	N/A	N/A	N/A	4	1. Minutes 2. Attendance Registers	Institutional Support & Advancement
	GG02: Establish and maintain stakeholder engagement initiatives	GG02-01	Number of Council meetings held	11	11	11	N/A	N/A	N/A	11	1. Minutes 2. Attendance Registers	Corporate Services
		GG02-02	Number of Mayoral outreach programs held in each Local Municipality	1 Mayoral outreach held in each Local Municipality	1 Mayoral outreach held in each Local Municipality	1 Mayoral outreach held in each Local Municipality	N/A	1	N/A	1	1. Attendance Registers 2. Outreach report	Institutional Support & Advancement
Establish and support municipal oversight systems, mechanisms and processes	annual report compile 2018/19 FY annual report G05: Ensure and maintain corporate	GG05-01	Compile 2018/19 FY annual report	Annual Report approved by Council	Annual Report approved by Council	Annual Report approved by Council	N/A	N/A	N/A	Annual Report approved by Council	1. Approved Annual Report. 2. Council Resolution	OMM

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE BASELINE		CURRENT PERIOD	QUARTERLY TARGETS				EVIDENCE	DIRECTORATE
				2017/18 FY (ACTUAL)	2018/19 FY TARGET	2019/20 FY TARGET	QRT 1 TARGET	QRT 2 TARGET	QRT 3 TARGET	QRT 4 TARGET		
		GG05-02	Compile 2020/21 FY MTEF Budget	2018/19 FY MTEF Budget approved by Council	2019/20 FY MTEF Budget approved by Council	2020/21 FY MTEF Budget approved by Council	N/A	N/A	N/A	2020/21 FY MTEF Budget approved by Council	1. Approved Budget 2. Council Resolution	Finance
		GG05-03	Compile 2020/21 FY IDP	2018/19 FY IDP reviewed approved by Council	2019/20 FY reviewed IDP approved by Council	2020/21 FY IDP compiled and approved by Council	N/A	N/A	N/A	2020/21 FY IDP compiled and approved by Council	1. Approved 2020/21 FY IDP 2. Council resolution	OMM
		GG05-04	Number of signed performance agreements for Directors & Managers directly reporting to the Municipal Manager including the Municipal Manager	8	8	8	N/A	N/A	N/A	8	8 signed performance agreements	OMM
		GG05-05	Clean audit outcomes achieved	Clean Audit	Clean Audit	Clean audit	N/A	N/A	N/A	Clean audit	Audit report	All Directors
		GG05-06	Number of MPAC meetings held	4	4	4	N/A	N/A	N/A	4	1. Minutes 2. Attendance Registers	OMM

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE BASELINE		CURRENT PERIOD	QUARTERLY TARGETS				EVIDENCE	DIRECTORATE
				2017/18 FY (ACTUAL)	2018/19 FY TARGET	2019/20 FY TARGET	QRT 1 TARGET	QRT 2 TARGET	QRT 3 TARGET	QRT 4 TARGET		
		GG05-07	Number of Audit and Performance Committee meetings held	6	5	5	N/A	N/A	N/A	5	1. Minutes 2. Attendance Registers	OMM
Facilitate the development of a healthy and inclusive society	GG06: Facilitate Implementation of programmes supporting special groups	GG06-01	Hold District Mayor's Cup	District Mayoral Cup held	District Mayor's Cup held	District Mayor's Cup held	N/A	N/A	District Mayor's Cup held	N/A	1. Report to MayCo 2. Attendance registers	OMM
		GG06-02	Hold District Sondela Youth Festival	District Sondela Youth Festival held	District Sondela Youth Festival held	District Sondela Youth Festival held	N/A	N/A	District Sondela Youth Festival held	N/A	1. Report to MayCo 2. Attendance registers	OMM

Three year capital works plan

PROJECT NUMBER	PROJECT NAME	PROJECT SCOPE	WORK OPPORTUNITIES TO BE CREATED	LM	PROJECT TYPE:	Project Status	APPROVED BUDGET	SOURCE OF FUNDING	BUDGET IMPLICATION	Projected Expenditure for 2019/20(Revised) (Incl. VAT)	Projected Expenditure for 2020/2021 (Incl. VAT)	Projected Expenditure for 2021/2022 (Incl. VAT)
MIG												
W/EC/10960/14/18	Prov of Bulk Water Infrastructure for the Town of Ugie Phase B	Construction of Ugie Dam, 3 storage reservoirs, upgrading of WTW and reticulation in Ugie, in order to provide raw water storage to supply Ugie and possibly supply Maclear. Increase water supply for Ugie	60	Elundini	Water	Tender	R 143 188 982	MIG	CAPITAL	R 4 000 000	R 7 000 000	R 0
W/EC/13004/11/16	Sterkspruit: Upgrading of WTW and Bulk Lines: Phase II	Construction of 12 km water bulk steel pipeline from Sterkspruit to Hershel and upgrading of Sterkspruit WTW, to provide sufficient potable water for Herschel, and protect the pipeline from illegal connections	25	Senqu	Water	Construction	R 77 026 858	MIG	CAPITAL	R 12 000 000	R 0	R 0
S/EC/14279/16/18	Senqu Rural Sanitation Programme: Phase 4&5	Construction of VIP toilets in Senqu LM to address the sanitation backlog	100	Senqu	Sanitation	Construction	R 48 958 842	MIG	OPERATIONAL	R 25 000 000	R 15 000 000	R 12 000 000
W/EC/13003/11/14	Senqu Rural Water Supply: Network Extension	Provision of quick wins water supply to Senqu villages to address the water historic backlogs	40	Senqu	Water	Construction	R 75 349 668	MIG	CAPITAL	R 25 000 000	R 25 000 000	R 0
S/EC/142807/16/18	Elundini Rural Sanitation Programme: Phase 4&5	Construction of VIP toilets in Elundini LM to address the sanitation backlog	100	Elundini	Sanitation	Construction	R 46 139 223	MIG	OPERATIONAL	R 25 000 000	R 15 000 000	R 13 259 950

W/EC/14718/17/23	Elundini Rural water Programme (ORIO)	Construction of Water supply infrastructure (Reservoirs, Break Pressure Tanks, Borehole pump houses, Spring Protections, pipework) for 107 villages in Elundini to address water historic backlog	500	Elundini	Water	Tender	R 143 813 803	MIG	CAPITAL	R 10 024 600	R 16 000 000	R 0
S/EC/1406/10/16	Jamestown sanitation Phase 2 (Pipelines)	Construction sewer reticulation pipelines in Jamestown and Masakhane to do away with old dilapidated conservancy/septic tanks	30	WSLM	Sanitation	Tender	R 50 193 464	MIG	CAPITAL	R 10 000 000	R 25 000 000	R 0
W/EC/12333/11/18	Maclear Water Treatment & Distribution Upgrade (WTW & AC Pipe Replacement)	Construction of new 6ML WTW in Maclear and Replacement of old AC pipeline in Maclear CBD to address to the water shortage to Maclear	50	Elundini	Water	Tender	R 226 644 753	MIG	CAPITAL	R 0	R 0	R 96 000 000
S/EC/14280/16/18	Bulk Sanitation Infrastructure Upgrade for Maclear Phase 3B	Construction of Bulk sanitation pipeline from town pumpstation to the WWTW as part of Sanitation infrastructure scheme to provide water borne sanitation to Maclear	30	Elundini	Sanitation	Tender	R 60 447 551	MIG	CAPITAL	R 0	R 0	R 49 000 000
W/EC/15327/18/20	Upscaling of Barkly East Bulk Water Infrastructure	Up-scaling of raw water abstraction pump station and WTW to 4.8 ML/day yield to increase capacity to cater for new housing development in Barkly East and any future developments	20	Senqu	Water	Construction	R 42 490 377	MIG	CAPITAL	R 20 000 000	R 20 000 000	R 0
NR	Aliwal North WTP Off-Channel Dam	Construction of a 35ML and 10ML raw water storage dams next to Aliwal North WTW to provide raw water storage from the Orange river. Currently water is abstracted from a running river and when it is dry there is no other source of raw water	25	WSLM	Water	Planning	NR	MIG	CAPITAL	R 10 000 000	R 10 000 000	R 0

NR	Upgrading of Sanitation Services for Ugie	Provision of waste water infrastructure (Pump station, sewer lines and WWTW) in order to do away with old dilapidated communal septic tanks	30	Elundini	Sanitation	Planning	NR	MIG	CAPITAL	R 5 000 000	R 25 000 000	R 0
NR	Venterstad Water Services	Provision of water reticulation network for Venterstad	20	WSLM	Water	Planning	NR	MIG	CAPITAL	R 3 000 000	R 0	R 0
N/A	PMU Top Slice			N/A	N/A	Planning	R 7 843 400	MIG	OPERATIONAL	R 7 843 400	R 8 034 000	R 8 961 050
TOTAL										R 156 868 000	R 166 034 000	R 179 221 000
RBIG (DWS)												
ECR046	Sterkspruit Regional Bulk Sanitation	Construction of a new WWTW in Sterkspruit that will be able to treat bulk of Sterkspruit waste water	50	Senqu	Sanitation	Design	120 000 000,00	RBIG	CAPITAL	R 0	R 20 000 000	R 76 373 500
TBA	Lady Grey Bulk Water Supply	Construction of a new Dam (Zachtevlei) to provide sustainable raw water source for Lady Grey	80	Senqu	Water	Design	37 000 000,00	RBIG	CAPITAL	R 0	R 20 000 000	R 76 373 500
TOTAL										R 0	R 40 000 000	R 152 747 000
WATER SERVICES INFRASTRUCTURE GRANT (WSIG)												
	DC14_P10163-101_Refurbishment of Burgersdorp WWTW			WSLM	Sanitation	Planning	20 000 000,00	WSIG	CAPITAL			
	DC14_P10162-101_District Wide Telemetry System			District wide	Water	Implementation	15 000 000,00	WSIG	CAPITAL			
	DC14_P10162-102_Rural Rudimentary Water Supply			District wide	Water	Planning	5 000 000,00	WSIG	CAPITAL			

	DC14_P10162-103_Refurbishments of WTWs			District wide	Water	Implementation	5 000 000,00	WSIG	CAPITAL			
	DC14_P10162-104_Argumentation of Clear Water Storage for Herschel and Rhodes			Senqu	Water	Planning	7 000 000,00	WSIG	CAPITAL			
	DC14_P10162-105_Acquire Bulk Meters			District wide	Water	Tender	7 000 000,00	WSIG	CAPITAL			
	TOTAL									R 0	R 0	R 0
	MUNICIPAL DISASTER RECOVERY GRANT (MDRG)											
	Rehabilitation of JGDM Storm Damaged Roads	The funding is for repairs of damage district roads structures	30	WSLM, Senqu & Elundini	Roads	Planning	R 60 733 000	MDEG	CAPITAL	R 60 733 000	R 0	R 0
	TOTAL									R 60 733 000	R 0	R 0

5. Conclusion

The Service Delivery and Budget Implementation Plan (SDBIP) is a key management, implementation and monitoring tool which provides operational content to the end-of-year service delivery targets as set out in the budget and IDP. It determines the performance agreements for the Municipal Manager and all Top Managers whose performance is monitored through Section 71 monthly reports and evaluated through the annual process.