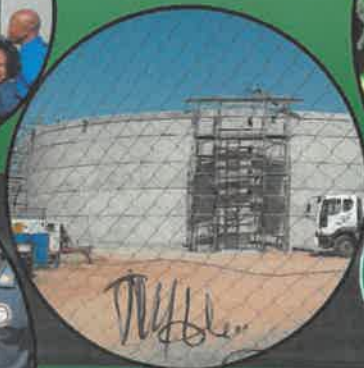


# NGAKA MODIRI MOLEMA DISTRICT MUNICIPALITY



2019 / 2020

## Top Layer SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN





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OVERVIEW BY THE EXECUTIVE MAYOR

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FOREWORD BY THE EXECUTIVE MAYOR

Renewing our Contract on Service Delivery with Communities

*"Thuma Mina"*



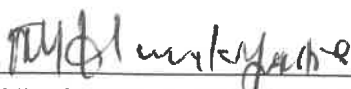
The Political Leadership in Ngaka Modiri Molema District Municipality thank the Community Members in this District for displaying confidence in the governing party on the 08<sup>th</sup> of May 2019 during the National Elections by renewing service delivery contract in the betterment of the lives of our people.

Furthermore, Ngaka Modiri Molema District Municipality welcomes the 06<sup>th</sup> Administration led by our President of South Africa, Hon. Cyril Ramaphosa and provincially by the Premier of the North West, Professor Tebogo Job Mokgoro, and commit to move faster alongside the National and Provincial Government in providing quality service delivery.

During the year of **2019/20** we have developed an implementable and budgeted service delivery plan that seeks to translate our commitment to reliable serve our communities as we continue to remind ourselves that the NDP 2030 Vision is amongst others to "Build a future that will be inherited by our Children".

As we join the Country in celebrating the 25 Years of Democracy, we therefore table an implementation of a detailed Programme of Action with clear targets and outcomes.

***"We will continue to serve and deliver with Pride"***

  
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CLLR TSHEPO JUSTICE MAKOLOMAKWA  
EXECUTIVE MAYOR

DATE: 28 JUNE 2019

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**CHAPTER 1: INTRODUCTORY  
OVERVIEW BY THE MUNICIPAL MANAGER**

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**OVERVIEW ON THE SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN FOR THE  
FINANCIAL YEAR 2019/2020**



***"Promoting Development and Improving the provision of Water,  
Sanitation and Local Economic Development in the District"***

Ngaka Modiri Molema District Municipality strives to build a coordinated, integrated and implementable service delivery plan which is streamlined to better the lives of communities in the District.

For the past financial year, the Municipality achieved **31 of key performance indicators (KPIs) out of 45 targeted KPIs**. This translates to **67%** of performance the third quarter due to other challenges including but limited to financial constraints especially on Operations and Maintenance. 90% of Water and Sanitation Infrastructure is ageing or has aged. As a result, there is a water reticulation challenge in the entire District. To mitigate against these challenges the Department of Water and Sanitation allocated R157 million for drought relief efforts in those areas that have been identified as hot spots. To that end, a great deal of work has commenced in respect of drilling new water resources and rehabilitating and restoring infrastructure.

The Municipality has developed a plan to strengthen intergovernmental relations within the District. The plan seeks to encapsulate all development focused projects by all spheres of government including relevant national and provincial State-Owned Enterprises. We hold a view that water and sanitation related challenges faced by each municipality within the District should be packaged to achieve a holistic solution. The further benefit thereto is that there will be maximum coordination and implementation of the Service Delivery Plan for 2019/20 financial year.

  
MR. O. ALLAN LOSABA  
MUNICIPAL MANAGER

DATE: 28 JUNE 2019

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## 1.2 INTRODUCTION

The report is a Service Delivery and Budget Implementation Plan (SDBIP) for the Ngaka Modiri Molema District Municipality for 2019/2020 financial year. This plan is informed by the Districts Integrated Development Plan (IDP) and the Medium Term Revenue and Expenditure Framework (MTREF) budget.

The Service Delivery and Budget Implementation Plan is defined in terms of MFMA Circular 13 as a detailed plan approved by the Executive Mayor for implementing the municipality's delivery of services and its annual budget.

## 1.3 THE SDBIP CONCEPT

National Treasury, in MFMA circular 13, outlined the concept of the SDBIP. It is seen as a contract between the administration, council and community expressing the goals and objective set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months.

It is a management, implementation and monitoring tool that will assist the Executive Mayor, councillors, Municipal Manager, Senior Managers and the Community. It is also a performance monitoring tool that enables the Municipal Manager to monitor the performance of senior managers. The MFMA requires that the performance agreements of senior managers be linked to the measurable performance objectives in the SDBIP.

## 1.4 LEGISLATIVE REQUIREMENTS

SDBIP means a detailed plan approved by the mayor of a municipality in terms of section 53 (1)(c)(ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

- a) Projections for each month of:- revenue to be collected, by source; and operational and capital expenditure by vote
- b) Service delivery targets and performance indicators for each quarter and
- c) Any other matters that may be prescribed and includes any revisions of such plan by the mayor in terms of section 54 (1)(c)

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**MFMA Chapter 7  
Responsibilities of Mayors**

**Section 53 – Budget Processes and related matters**

Section 53 (1)(c) the mayor of a municipality must take all reasonable steps to ensure-

That the municipality's Service Delivery and Budget Implementation Plan is approved by the Mayor within 28 days after the approval of the budget; and

That the Annual Performance Agreements as required in terms of section 57 (1)(b) of the Municipal Systems Act for the Municipal Manager and all senior managers section 53 (1)(c)(iii) and (bb) of the MFMA

are linked to the measurable performance objectives approved with the budget and to the service delivery and budget implementation plan.

**Section 53 (3) of the MFMA**

The Mayor must ensure that:

The revenue and expenditure projections for each month and the service delivery targets and performance indicators for each quarter, as set out in the service delivery and budget implementation plan, are made public no later than 14 days after the approval of the service delivery and budget implementation plan.

**Section 54 – Budgetary control and early identification of financial problems**

(i) On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72 the Mayor must-

(i)(b) Check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;

(i)(c) Consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that all revisions the service delivery targets and performance indicators in the plan may only be made with the approval of Council following the approval of an adjustment budget

(i)(d) Issue any appropriate instructions to the Accounting Officer to ensure that the budget is implemented in accordance with the service delivery and budget implementation plan

(3) The Mayor must ensure that any revisions of the service delivery and budget implementation plan are made public promptly.

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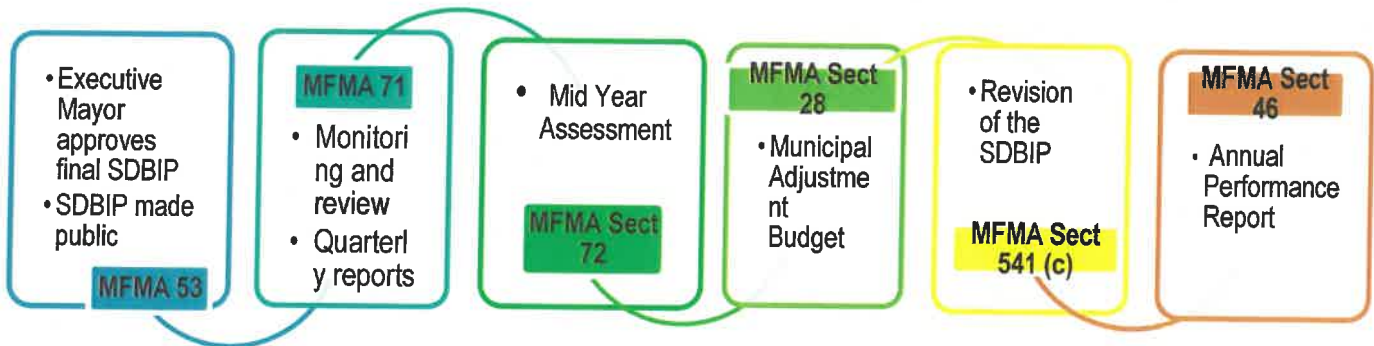
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## 1.5 REPORTING ON THE SDBIP

This section covers reporting on the SDBIP as a way of linking the SDBIP with the oversight and monitoring operations of the administration.

Series of reporting requirements are outlined in the MFMA. Both the Executive Mayor and the Accounting Officer have clear roles and responsibilities to play in preparing and presenting these reports. The SDBIP provides an excellent basis for generating the reports for which MFMA gives very clear outlines. The reports then allow Councillors to monitor the implementation of service delivery programs.

The following diagram illustrates the MFMA requirements regarding the implementation and monitoring process



### 1.5.1 MONTHLY REPORTING

Section 71 of the MFMA stipulates that reporting on actual revenue targets and spending against the budget should occur on a monthly basis. This reporting must be conducted by the Accounting Officer by not later than 10 working days, after the end of each month. The report must include the following:-

- actual revenue, per source;
- actual borrowings;
- actual expenditure, per vote;
- actual capital expenditure, per vote
- the amount of any allocations received

If necessary, explanation of the following must be included in the monthly reports:

- any material variances from the municipality's projected revenue by source, and from the municipality's expenditure projections per vote

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- any material variances from the service delivery and budget implementation plan, and
- Any remedial or corrective steps taken or to be taken to ensure that the projected revenue and expenditure remain within the municipalities approved budget.

### 1.5.2 QUARTERLY REPORTING

Section 52(d) of the MFMA compels the Mayor to submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality, within 30 days of the end of each quarter.

The quarterly performance projections captured in the SDBIP form the basis for the Mayor's quarterly report in terms of Section 41(e)(i) of the Municipal Systems Act.

### 1.5.3 MID-YEAR REPORTING

In terms of Section 72(1) (a) of the MFMA the Accounting Officer is required by the 25<sup>th</sup> January of each year to assess the performance of the municipality during the first half of the year taking into account-

- the monthly statements referred to in section 71 of the first half of the year
- the municipalities service delivery performance during the first half of the year;
- the service delivery targets and performance indicators set in the SDBIP.
- the past year annual report, and progress on resolving problems identified in the Annual Report
- the performance of every municipal entities under the sole and shared control of the municipality, taking into account reports in terms of section 88 from any such entities.

Based on the outcome of the mid-year budget and performance assessment report, an adjustment budget may be tabled if actual revenue or expenditure amount are materially different from the projections contained in the budget or the SDBIP. The SDBIP is a living document and may be modified based on the mid-year performance review.

### 1.5.4. ANNUAL REPORTING

In terms of Circular 63 of the MFMA Municipalities should provide unaudited Annual Report by end of August of each year. The Mayor should table to Council the Annual Report, and audited Financial Statements and Auditor General's Report on or before 31<sup>st</sup> January of each year.

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## CHAPTER 2: MUNICIPAL OVERVIEW

### 2.1 LOCATION

The Ngaka Modiri Molema District Municipality (NMMDM) is centrally located and is one of the four District Municipalities (DMs) in the North West Province (NWP) with a total extend of 28206 km<sup>2</sup>. It comprises of five Local Municipalities (LMs) namely, Ditsobotla LM, Mahikeng LM, Ramotshere Moiloa LM, Ratlou LM and Tswaing LM.

According to Statistics South Africa Community Survey (STATSSA CS) 2016, NMMDM has a total population of 889 108, compared to 842 699 of 2011.

LMS	Periods	Population	Household Income below R 1 601	Employment rate %	Number of Household per Municipality
Mahikeng Local	2011	291 527	28 254	35.70 %	84 239
	2016	314 394			
Ditsobotla Local	2011	168 902	15 579	28.28 %	44 500
	2016	181 865			
Ramotshere Moiloa Local	2011	150 713	16 022	36.22 %	40 740
	2016	157 690			
Tswaing Local	2011	124 218	12 294	28.69 %	30 634
	2016	129 052			
Ratlou Local	2011	107 339	12 096	43.86 %	26 889
	2016	110 326			
NMMDM	2011	842 699	84 245		227 002
	2016	889 108			

Source : Statistics South Africa - (Census 2011 & CS 2016 data)

### 2.2 MUNICIPAL MANDATE AND MUNICIPAL STRATEGIC FOCUS AREA

The mandate of the municipality, as contained in section 152 of the Constitution also serves as the municipal strategic focus areas,

- To provide democratic and accountable government for local communities;
- To ensure the provision of services to communities in a sustainable manner;
- To promote social and economic development;
- To promote a safe and healthy environment;
- To encourage the involvement of communities and community organisations in the matters of local government.

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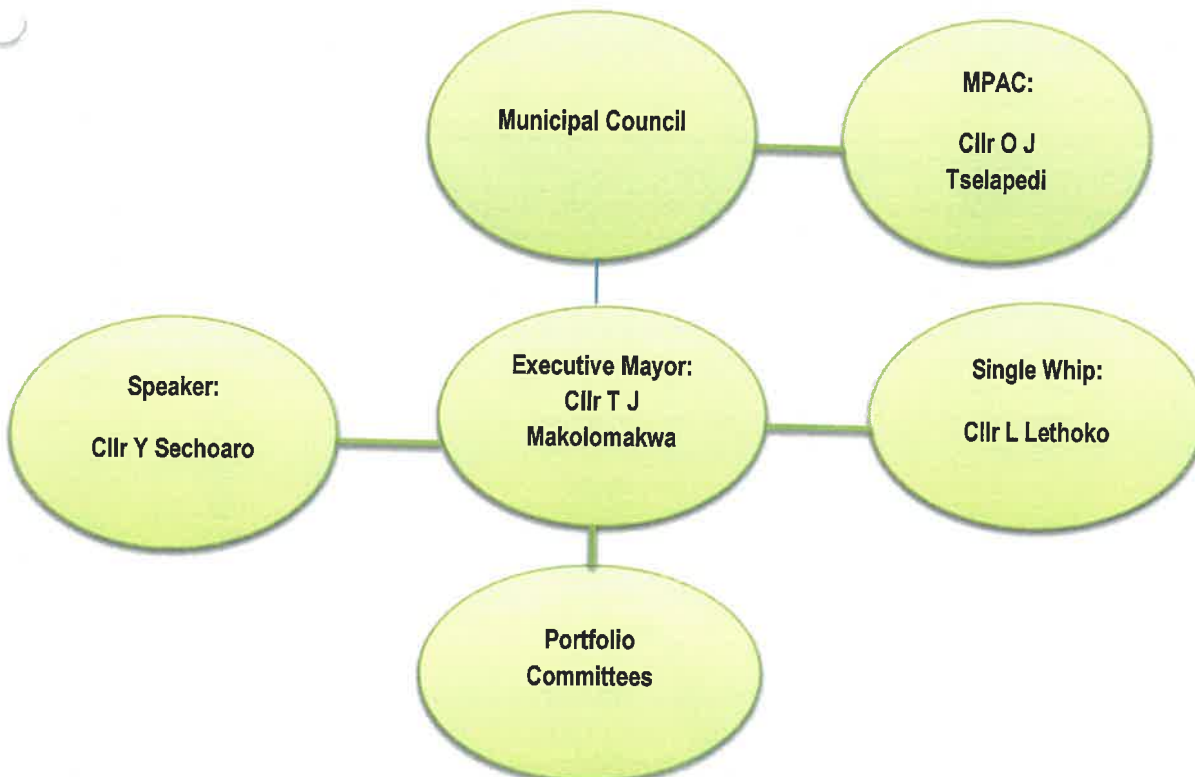
The municipality will focus on the following five focus areas which will give effect to its vision and mission as stipulated above:



### Municipal Powers and Functions

- Provision of Water and Sanitation
- District Economic Growth and Rural Development
- Disaster Management
- Fire and Rescue Services
- Municipal Health Services and Safety
- District Internal Roads

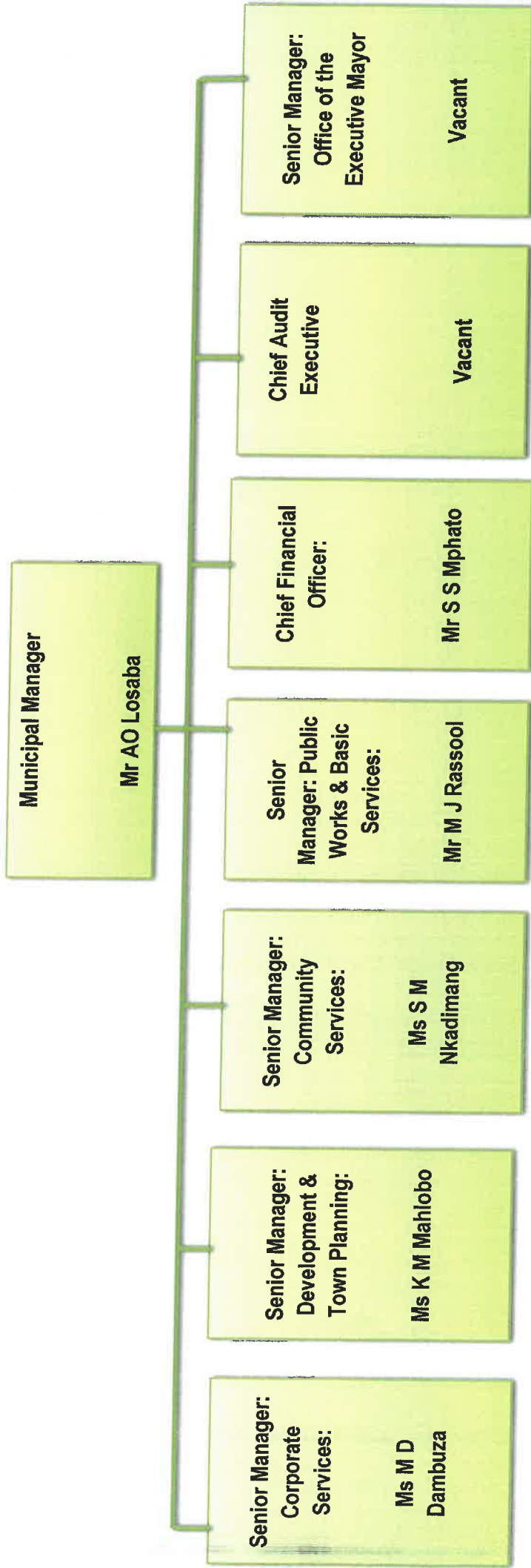
### 2.3 POLITICAL STRUCTURE



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### 2.3.2 ADMINISTRATION STRUCTURE



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**CHAPTER 3:  
VISION, MISSION AND KEY VALUES**

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**VISION**

Leaders in integrated municipal governance

**MISSION**

To provide a developmental municipal governance system for a better life for all in Ngaka Modiri  
Molema District

**VALUES**

- **Integrity** (honesty / ethical / transparent / trustworthy / reliable / objectivity / openness)
- **Consultative** (collaborative / participative / cooperative / inclusive / teamwork / partnering / integrating)
- **Accountable** (results oriented / taking charge / ownership / productive / decisive / assertive / disciplined / quality conscious / responsible)
- **Committed** (determined / diligent / motivated / dedicated / passionate / driven)
- **Proactive** (innovative / creative / flexible / initiative / adaptable)
- **People centered** (continuous learning / knowledge sharing / development focus)

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**CHAPTER 4:  
SERVICE DELIVERY OBJECTIVES, KEY PERFORMANCE INDICATORS AND TARGETS**

The implementation of strategy can only be determined as successful if it is measured. Therefore all objectives (financial or non-financial) in a model derived from the organisation’s vision and strategy must be measured to establish if it was implemented successfully. The Balanced Scorecard (BSC) is a tool that will enable the municipality to focus and align their executive teams, business units, human resources, information technology and financial resources to the municipality’s strategy.

Perspective	Definition	Leading Question
<b>Customer</b>	The municipality must focus on how to meet service needs in an efficient manner	Is the organization delivering the services communities or its customers want?
<b>Financial</b>	The municipality must focus on how to meet service needs in an efficient manner.	Is the service delivered at a good price?
<b>Internal Business</b>	The municipality needs to focus on those critical operations that enable them to satisfy citizens.	Can the organisation improve upon a service by changing the way a service is delivered?
<b>Innovation, Learning and Growth</b>	The organization’s ability to improve and meet citizen demands ties directly to the employees’ ability to meet those demands	Is the organisation maintaining technology and employee training for continuous improvement?

The high level municipal strategic objectives are contained in the table below according to the perspectives of the balanced score card and the National Key Performance Areas of Local Government.

**4.2 2019/2020 MUNICIPAL SERVICE DELIVERY OBJECTIVES AND: KPI’s AND TARGETS**

Below is the 2019/2020 Top layer SDBIP per Key Performance Area;

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### KPA 1: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

National LG Priorities	LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT									
	MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT									
Functional Area/ Development Priorities	Outcome 9	Strategic Objective	Baseline 2018/2019 Current Status	Annual Performance Target	Budget	Key Performance Indicator	KPI Type	Quarterly projections/process indicator	Portfolio Of Evidence	Weightings
Council Sitings	Output 1 Output 6	To promote good governance and accountable government	10 Council Meetings held	7 Council Meetings supported by June 2020	OPEX	KPI 1 Number of Council Meetings supported	Process Indicator	Q1	Invitations, Minutes, Attendance Register and council resolutions	1%
								Q2		
Human Resource Management		Achieve positive employee climate	2017/2018 Employment Equity Reports	2018/2019 Employment Equity Report submitted to Department of Labour by 15th January 2020	OPEX	KPI 2 Submission of the 2018/19 Employment Equity Report to Department of Labour	Output Indicator	Q1	Signed Employment Equity Report; Acknowledgement Letter	1%
								Q2		
								Q3		
								Q4		

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National LG Priorities	LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT									
	MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT									
	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED									
Functional Area/ Development Priorities	Strategic Objective	Baseline 2018/2019 Current Status	Annual Performance Target	Budget	Key Performance Indicator	KPI Type	Quarterly projections/process indicator	Portfolio Of Evidence	Weights	
Outcome 9	Output 1 Output 6	To promote skills development	2019/20 Work Skills Plan	2020/2021 Workplace Skills Plan developed and submitted to LGSETA by 30 April 2020	OPEX	KPI 3 Development of the 2020/21 Workplace Skills Plan and submission to LGSETA	Output Indicator	Workplace Skills Plan; Acknowledgement letter from LGSETA	1%	Q1
										Q2
										Q3
										Q4
Information Communications Technology	To improve technology efficiency	New	ICT Strategy Plan and Business Continuity (Disaster Recovery) Plan developed and approved by Council by 30 June 2020	R 500 000	KPI 4 Development and approval of the ICT Strategy and Business Continuity Plans (Disaster Recovery)	Output Indicator	Draft ICT Strategy Plan and Business/Disaster Recovery Plan; Approved ICT Strategy Plan and Business Continuity/Disaster Recovery Plan; Council Resolution	1%	Q1	
									Q2	
									Q3	
									Q4	

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National LG Priorities		LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT									
KPA		MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT									
Outcome 9		IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT									
Functional Area/ Development Priorities		ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED									
Legal Services	Strategic Objective	Baseline	Annual Performance Target	Budget	Key Performance Indicator	KPI Type	Quarterly projections/process indicator	Portfolio Of Evidence	Weightings		
To promote accountable, efficient and transparent administration	Output 1	4 Contract Management Registers	Signed final updated Contract Management Registers submitted to Municipal Manager by end June 2020	OPEX	KPI 5 Number of signed updated Contracts Management Registers	Output Indicator	Q1	Updated Contract Management Register submitted to Municipal Manager by end of September 2019	Contract Management Register signed by Municipal Manager	1%	
							Q2	Updated Contract Management Register submitted to Municipal Manager by end of December 2019			
							Q3	Updated Contract Management Registers submitted to Municipal Manager by end of March 2020			
							Q4	Final Updated Contract Management Registers submitted to Municipal Manager by end of June 2020			
	Output 6	4 Litigation Reports For and Against the Municipality submitted to Municipal Manager	1 signed final Litigation Register for and Against the Municipality submitted to Municipal Manager by end June 2020	R2,5 m	KPI 6 Number of signed Litigation Register submitted to Municipal Manager	Output Indicator	Q1	Updated Litigation Register for and against the Municipality submitted to Municipal Manager by end of September 2019	Litigation Register signed by Municipal Manager	1%	
							Q2	Updated Litigation Register for and against the Municipality submitted to Municipal Manager by end of December 2019			
							Q3	Updated Litigation Register for and against the Municipality submitted to Municipal Manager by end of March 2020			
							Q4	Final Litigation Register for and against the Municipality submitted to Municipal Manager by end of June 2020			

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National LG Priorities		LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT										
KPA		MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT										
Outcome 9		IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT										
Functional Area/ Development Priorities		ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED										
Functional Area/ Development Priorities	Strategic Objective	Baseline 2018/2019	Annual Performance Target	Budget	Key Performance Indicator	KPI Type	Quarterly projections/process indicator				Portfolio Of Evidence	Weightings
		Current Status					Q1	Q2	Q3	Q4		
Financial Accountability and Transparency	To promote financial accountability and transparency	New	80% of Corporate Services Departmental audit findings resolved as per the Post Audit Action Plan by end June 2020 ((number of findings resolved / number of findings received for the year) x 100)	OPEX	KPI 7 % of Corporate Services Departmental audit findings resolved as per the Post Audit Action Plan	Output Indicator	Q1				Report on the Implementation of Post Audit Action Plan and related Portfolio of Evidence	1%
							Q2					
							Q3	40% of Corporate Services Departmental audit findings resolved as per the Post Audit Action Plan by end March 2020 ((number of findings resolved for the quarter / number of findings received for the year) x 100)				
							Q4	80% of Corporate Services Departmental audit findings resolved as per the Post Audit Action Plan by end June 2020				

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**KPA 2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT**

BASIC SERVICE DELIVERY													
BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT													
IMPROVE ACCESS TO BASIC SERVICES													
National LG Priorities	KPA	Output 2	Strategic Objective	Annual Performance Target	Budget	Key Performance Indicator	KPI Type	Quarterly projections/process indicator				Portfolio Of Evidence	Weightings
								Baseline 2018/2019	Current Status	Q1	Q2		
Disaster Management Services		Provide integrated and coordinated Disaster Management Services	To provide Fire & Rescue Services	4 x Disaster Awareness Campaigns conducted at Tswaing, Ratlou, Ramotshere and Ditsobotla by June 2020	R 330 000	KPI 8 Number of Disaster Awareness Campaigns conducted	Process Indicator	Q1	Disaster Management Awareness Campaign - Tswaing L.M	Report; Attendance registers; Programme	2%		
								Q2	Disaster Management Awareness Campaign - Ratlou L.M				
								Q3	Disaster Management Awareness Campaign - Ramotshere Moiloa L.M				
								Q4	Disaster Management Awareness Campaign - Ditsobotla L.M				
Fire Fighting Services		To provide Fire & Rescue Services	100 Public Information Education Relations (PIER) awareness campaigns conducted at: Ratlou Ramotshere Ditsobotla Tswaing LM's by June 2020	OPEX	KPI 9 Number of Public Information Education Relations (PIER) conducted through awareness campaigns	Output Indicator	Q1	25 PIER awareness campaigns conducted	Report; Attendance Registers; Programme	2%			
							Q2	25 PIER awareness campaigns conducted					
							Q3	25 PIER awareness campaigns conducted					
							Q4	25 PIER awareness campaigns conducted					
Municipal Health Services		To promote Municipal Health Services	56 awareness & education campaigns on Food safety, Health & Hygiene, Health surveillance of premises, Waste management & Vendor control conducted in all five regions by June 2020	R 70 000	KPI 10 Number of awareness & education campaigns on Food safety, Health & Hygiene, Health surveillance of premises, Waste management & Vendor control conducted	Process Indicator	Q1	14 awareness & education campaigns conducted in all five regions	Programmes; Attendance Registers & Reports	2%			
							Q2	14 awareness & education campaigns conducted in all five regions					
							Q3	14 awareness & education campaigns conducted in all five regions					
							Q4	14 awareness & education campaigns conducted in all five regions					
Security Support Services		Creation of a safe and a secure municipal working environment	52 employees vetting forms submitted to State Security Agency by June 2020 (Senior Managers; Level 01 Managers; SCM officials, Finance officials, Records, PA's and Secretaries)	OPEX	KPI 11 Number of employee vetting forms facilitated for submission to State Security Agency	Output Indicator	Q1	15 employees vetting forms submitted to State Security Agency	Acknowledgement letters from State Security Agency	2%			
							Q2	15 employees vetting forms submitted to State Security Agency					
							Q3	15 employees vetting forms submitted to State Security Agency					
							Q4	7 employees vetting forms submitted to State Security Agency					

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BASIC SERVICE DELIVERY											
BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT											
IMPROVE ACCESS TO BASIC SERVICES											
National LG Priorities	KPA	Outcome 9	Strategic Objective	Baseline 2018/2019	Annual Performance Target	Budget	Key Performance Indicator	KPI Type	Quarterly projections/process indicator	Portfolio Of Evidence	Weightings
				Current Status				Output Indicator			
<b>Financial Accountability and Transparency</b>			To promote financial accountability and transparency	2 Reports on the implementation of the Audit Action Plan for 2017/2018	100% of Community Services Departmental audit findings resolved as per the Post Audit Action Plan by end June 2020 ((number of findings resolved / number of findings received for the year)	OPEX	KPI 12 % of Community Services Departmental audit findings resolved as per the Post Audit Action Plan	Output Indicator	Q1 Q2 Q3 Q4	Report on the Implementation of PAAP (Post Audit Action Plan); PAAP (Post Audit Implementation Plan) and related Portfolio of Evidence	2%

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BASIC SERVICE DELIVERY																			
BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT																			
IMPROVE ACCESS TO BASIC SERVICES																			
National LG Priorities	KPA	Outcome 9	Output 2	Strategic Objective	Baseline 2018/2019	Annual Performance Target	Budget	Key Performance Indicator	KPI Type	Quarterly projections/process indicators	Portfolio Of Evidence	Weightings							
					Current Status														
Water services Provision	KPA	Outcome 9	Output 2	To Supply Water	New	Drilling and Equipping of 12 Boreholes to be operational by June 2020	R10 000 000	KPI 13 Number of boreholes drilled and equipped to be operational	Process Indicator	Q1	Technical report; Completion certificate on drilled Boreholes	3%							
							Q2	4 boreholes drilled and equipped to be operational											
							Q3	4 boreholes drilled and equipped to be operational											
							Q4	4 boreholes drilled and equipped to be operational											
					Water services Provision	KPA	Outcome 9	Output 2	To Supply Water	207 Households with piped water (100% of household water applications received and connected)	95% of household water applications received and connected with prepaid water by June 2020	R4 000 000	KPI 14 Percentage (%) of received household water connections for prepaid water	Process Indicator	Q1	Monthly yard connections report; Job cards; Water Connection Applications	3%		
																		Q2	95% of household applications connected with prepaid water
																		Q3	95% of household applications connected with prepaid water
																		Q4	95% of household applications connected with prepaid water
					Water services Provision	KPA	Outcome 9	Output 2	To Supply Water	50 Villages with 10kl tanks served with water through tankering	4 800 000 litres of water provided through tankering in 50 villages by June 2020 Mahikeng LM (27 Villages) Tswaing LM (10 Villages) Ramotshere Motlwa LM (13 Villages)	R9 000 000	KPI 15 Number of litres of water delivered through tankering	Output Indicator	Q1	Job cards ; Monthly Reports	3%		
																		Q2	1 200 000 litres of water delivered
																		Q3	1 200 000 litres of water delivered
																		Q4	1 200 000 litres of water delivered

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BASIC SERVICE DELIVERY													
BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT													
IMPROVE ACCESS TO BASIC SERVICES													
National LG Priorities	KPA	Outcome 9	Output 2	Strategic Objective	Baseline 2018/2019	Annual Performance Target	Budget	Key Performance Indicator	KPI Type	Quarterly projections/process indicator	Portfolio Of Evidence	Weightings	
					Current Status								
Water Services				To provide Infrastructure Development and Maintenance	New	100% of reported boreholes that are dysfunctional repaired electrically and mechanically by end of June 2020	R28 500 000	KPI 16 % of reported dysfunctional boreholes electrically and mechanically repaired	Output Indicator	Q1	100% reported boreholes repaired	Quarterly reports on Boreholes repaired (Mechanical and Electrical); and Job cards	3%
										Q2	100% reported boreholes repaired		
										Q3	100% reported boreholes repaired		
										Q4	100% reported boreholes repaired		
Water Services Planning				To provide water services planning	New	Operation and Maintenance Plan developed and approved by Council by end of June 2020	R3 000 000	KPI 17 Development of Operations and Maintenance Plan	Process Indicator	Q1	Operation & Maintenance Plan developed and approved by Council by end of June 2020	Adopted Operation & Maintenance Plan; Council Resolution	3%
										Q2			
										Q3			
										Q4			
Sanitation Services				To provide Infrastructure Development and Maintenance	4 Waste Water Treatment Plants maintained	12 Waste Water Treatment Plants in the District (Lehurutsho, Motswedi, Groot Marico, Coligny, Lichtenburg, Itsooseng, Ikellen g, Delareyville, Ottosdaal, Atamelang, Matikeng Mmabatho)	R60 000 000	KPI 18 Number of Waste Water Treatment Plants maintained	Output Indicator	Q1	3 Waste Water Treatment Plants attended and addressed	Technical report on 12 Waste Water Treatment Plants maintained; Site Diaries	3%
										Q2	3 Waste Water Treatment Plants attended and addressed		
										Q3	3 Waste Water Treatment Plants attended and addressed		
										Q4	3 Waste Water Treatment Plants attended and addressed		
Roads services				To provide Infrastructure Development and Maintenance	100km of gravel roads maintained	200km of gravel roads maintained by June 2020 (Mahikeng LM - 50km Ditsobotla LM - 50km Tswaing LM - 50km Raitou LM - 50km)	R8 000 000	KPI 19 Kilometres of gravel roads maintained by June 2020	Output Indicator	Q1	50km of gravel roads maintained	Monthly roads maintenance reports; Site Diaries	3%
										Q2	50km of gravel roads maintained		
										Q3	50km of gravel roads maintained		
										Q4	50km of gravel roads maintained		

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BASIC SERVICE DELIVERY											
BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT											
IMPROVE ACCESS TO BASIC SERVICES											
National LG Priorities	KPA	Outcome 9	Strategic Objective	Baseline 2018/2019	Annual Performance Target	Budget	Key Performance Indicator	KPI Type	Quarterly projections/process indicator	Portfolio Of Evidence	Weightings
				Current Status							
Roads Services			To promote transportation Engineering	Visual assessment on unpaved roads (MLM,RLM,DLM and TLM)	Assessed and reviewed municipal paved roads (Mahikeng and Ditsobotla LMs) by June 2020	R2.6m	KPI 20 Assessment and review of municipal paved roads	Process Indicator	Q1 Assessment and review of Municipal paved roads in Mahikeng LM – Phase I Q2 Assessment and review of Municipal paved roads in Mahikeng LM – Phase II Q3 Assessment and review of Municipal paved roads in Ditsobotla LM – Phase I Q4 Assessment and review of Municipal paved roads in Ditsobotla LM – Phase II	Report on Assessment and review of municipal paved roads (Mahikeng and Ditsobotla LM); Progress Report;	3%

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BASIC SERVICE DELIVERY													
BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT													
IMPROVE ACCESS TO BASIC SERVICES													
National LG Priorities	KPA	Outcome 9	Output 2	Strategic Objective	Baseline 2018/2019 Current Status	Annual Performance Target	Budget	Key Performance Indicator	KPI Type	Quarterly projections/process indicator	Portfolio Of Evidence	Weightings	
													Functional Area/ Development Priorities
Provision of water and sanitation				To manage the implementation of water and sanitation capital projects	7 Capital Projects	8 Capital projects in construction will be completed during the course of 2019/2020 Financial year; (Gamotlatla WS; Seitlagole Bulk WS; Matile 2; Tshidliamolo WS; Majemantsho WS; Verdwaal WS; Sannieshof/Agisanang WS; Ottosdaal WS Phase 2)	R299 479 000	KPI 21 Number of Capital projects in construction to be completed during the course of the Financial year	Process Indicator	Q1	Gamotlatla Water Supply; Matile 2	Progress Report; Expenditure Report; Final Approval Certificate; Completion Certificate	4%
										Q2	Seitlagole Bulk Water Supply; Tshidliamolo Water Supply		
Financial Accountability and Transparency				To promote financial accountability and transparency	2 Reports on the implementation of the Audit Action Plan for 2017/2018	60% of Technical Services Departmental audit findings resolved as per the Post Audit Action Plan by end June 2020 ((number of findings resolved / number of findings received for the year)	OPEX	KPI 22 % of Technical Services Departmental audit findings resolved as per the Post Audit Action Plan	Output Indicator	Q3	Majemantsho Water Supply; Verdwaal 2 Bulk Water Supply And Reticulation	Report on the Implementation of PAAP (Post Audit Action Plan); PAAP (Post Audit Implementation Plan) and related Portfolio of Evidence	1%
										Q4	Sannieshof/Agisanang Bulk Water Supply & Reticulation; Ottosdaal Bulk Water Supply & Reticulation Phase 2		
										Q1			
										Q2			
										Q3	30% implementation of management action plans as per the PAAP (Post Audit Action Plan) by end of March 2020		
										Q4	60% implementation of management action plans as per the PAAP (Post Audit Action Plan) by end of June 2020		

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**KPA 3: PROMOTE FINANCIAL VIABILITY**

FINANCIAL AND ADMINISTRATIVE CAPACITY												
PROMOTE FINANCIAL VIABILITY AND ACCOUNTABILITY												
A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED												
ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED												
National LG Priorities	KPA	Outcome 9	Strategic Objective	Baseline 2018/2019	Annual Performance Target	Budget	Key Performance Indicator	KPI Type	Quarterly projections/process indicator	Portfolio Of Evidence	Weightings	
				Current Status								
Supply Chain Management		Output 1 Output 6	To promote financial accountability and transparency	2 quarterly SCM reports	4 quarterly SCM reports submitted to the Mayor within 10 working days of each quarter.	OPEX	<b>KPI 23</b> Number of Supply Chain Management quarterly reports submitted to the Mayor within 10 working days after the end of each quarter	Output Indicator	Q1	2018/19 Quarter 4 SCM report submitted to the Mayor within 10 working days after the end of the quarter	Acknowledgement of receipt from the office of the Executive Mayor; Quarterly SCM Report	1%
							Q2		2019/20 1 <sup>st</sup> Quarter SCM report submitted to the Mayor within 10 working days after the end of the quarter			
				Q3	2019/20 2 <sup>nd</sup> Quarter SCM report submitted to the Mayor within 10 working days after the end of the quarter							
				Q4	3 <sup>rd</sup> Quarter SCM report submitted to the Mayor within 10 working days after the end of the quarter							
Budget and Reporting		Output 1 Output 6	To promote financial accountability and transparency	2019/2020 Budget	2020/2021 Budget approved by Council by 30 June 2020	OPEX	<b>KPI 24</b> Approval of the 2020/21 Budget	Process Indicator	Q1	2020/2021 Draft Budget approved by Council by 31 March 2020	Council resolution on final budget; Approved budget.	1%
							Q2		2020/2021 Budget approved by Council by 30 June 2020			
							Q3		2018-19 4th quarter report submitted to council by end of July 2019			
							Q4		2019-20 1st quarter report submitted to council by end of October 2019			
		Output 1 Output 6	To promote financial accountability and transparency	4 MFMA Section 52(d) reports submitted to council by 30 June 2020	4 MFMA Section 52(d) reports submitted to council by 30 June 2020	OPEX	<b>KPI 25</b> Number of MFMA Section 52(d) reports on the financial state of the municipality submitted to Council within 30 days after the end of the quarter	Process Indicator	Q1	2019-20 2nd quarter report submitted to council by end of January 2020	Council Resolution; MFMA Section 52(d) reports	1%
							Q2		2019-20 3rd quarter report submitted to council by end of April 2020			
							Q3					
							Q4					

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FINANCIAL AND ADMINISTRATIVE CAPACITY									
PROMOTE FINANCIAL VIABILITY AND ACCOUNTABILITY									
A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED									
ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED									
Functional Area/ Development Priorities	Strategic Objective	Baseline 2018/2019 Current Status	Annual Performance Target	Budget	Key Performance Indicator	KPI Type	Quarterly projections/process indicator	Portfolio Of Evidence	Weightings
National LG Priorities KPA Outcome 9	Output 1 Output 6 To promote financial accountability and transparency	12 section 71 reports submitted to the PT, NT and the mayor	12 monthly budget statements (Municipal Finance Management Act section 71) submitted to the Executive Mayor, Provincial and National Treasury within 10 working days after the end of each month by the end of June 2020	OPEX	KPI 26 Number of monthly budget statements (Municipal Finance Management Act section 71) to be submitted to the Executive Mayor and Provincial Treasury within 10 working days after the end of each month	Output Indicator	<p><b>Q1</b></p> 3 monthly budget statements (Municipal Finance Management Act section 71) submitted to the Executive Mayor and Provincial Treasury within 10 working days after the end of each month: <ul style="list-style-type: none"> <li>• June 2019 Report</li> <li>• July 2019 Report</li> <li>• August 2019</li> </ul> <p><b>Q2</b></p> 3 monthly budget statements (Municipal Finance Management Act section 71) submitted to the Executive Mayor and Provincial Treasury within 10 working days after the end of each month: <ul style="list-style-type: none"> <li>• September 2019 Report</li> <li>• October 2019 Report</li> <li>• November 2019 Report</li> </ul> <p><b>Q3</b></p> 3 monthly budget statements (Municipal Finance Management Act section 71) submitted to the Executive Mayor and Provincial Treasury within 10 working days after the end of each month: <ul style="list-style-type: none"> <li>• December 2019 Report</li> <li>• January 2020 Report</li> <li>• February 2020</li> </ul> <p><b>Q4</b></p> 3 monthly budget statements (Municipal Finance Management Act section 71) submitted to the Executive Mayor and Provincial Treasury within 10 working days after the end of each month: <ul style="list-style-type: none"> <li>• March 2020 Report</li> <li>• April 2020 Report</li> <li>• May 2020 Report</li> </ul>	Acknowledgement from Provincial Treasury and Mayor; Monthly MFMA Section 71 Reports	1%

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FINANCIAL AND ADMINISTRATIVE CAPACITY											
PROMOTE FINANCIAL VIABILITY AND ACCOUNTABILITY											
A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED											
ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED											
National LG Priorities	KPA	Outcome 9	Strategic Objective	Baseline 2018/2019	Annual Performance Target	Budget	Key Performance Indicator	KPI Type	Quarterly projections/process indicator	Portfolio Of Evidence	Weights
				Current Status							
Financial Accountability and Transparency		Output 1	To promote financial accountability and transparency	2018/2019 Mid-Term Budget Report	Municipal Finance Management Act section 72 report on the mid-term budget and performance assessment submitted to council by 31 January 2020	OPEX	KPI 27 Submission of the Municipal Finance Management Act section 72 report on the mid-term budget and performance assessment to council	Output Indicator	Q1	Mid-Term budget and performance report; Council resolution	1%
							Q2				
							Q3				
							Q4				
		Output 6		2018/2019 Adjustment Budget Report submitted to Council by 28 February 2019	2019/20 Adjustment Budget Approved by Council by 28 Feb 2020	OPEX	KPI 28 Approval of the 2019/20 Adjustment Budget by Council	Output Indicator	Q1	Council Resolution; Adjustment Budget	1%
							Q2				
							Q3				
							Q4				

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FINANCIAL AND ADMINISTRATIVE CAPACITY										
PROMOTE FINANCIAL VIABILITY AND ACCOUNTABILITY										
A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED										
ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED										
Functional Area/ Development Priorities	Strategic Objective	Baseline 2018/2019 Current Status	Annual Performance Target	Budget	Key Performance Indicator	KPI Type	Quarterly projections/process indicator	Portfolio Of Evidence	Weightings	
National LG Priorities KPA Outcome 9	Output 1 Output 6 Strategic Objective	To promote financial accountability and transparency	2 set of financial statements	2 sets of financial statements submitted as follows: • 2018-19 Annual Financial Statements submitted to Provincial Treasury and Auditor-General by 31 August 2019; • 2019-20 Interim set of Financial Statements submitted to the Provincial Treasury by 30 April 2020	OPEX	KPI 29 Number of sets of financial statements to be submitted to Municipal Manager, Executive Mayor, Provincial Treasury and Auditor-General	Q1	2018-19 set of Annual Financial Statements submitted to Provincial Treasury and Auditor-General by 31 August 2019	Acknowledgement Letters from AGSA and FEED (Provincial Treasury); Sets of Financial Statements	2%
							Q2			
Q3										
Q4	2019-20 Interim set of Financial Statements submitted to the Provincial Treasury by 30 April 2020									
Financial Accountability and Transparency	2 Reports on the implementation of the Audit Action Plan for 2017/2018	60% implementation of management action plans as per the PAAP (Post Audit Action Plan) by end of June 2020	OPEX	KPI 30 Percentage (%) implementation of management action plans as per the 2018-19 PAAP (Post Audit Action Plan)	Output Indicator		Q1		Report on the Implementation of PAAP (Post Audit Action Plan); PAAP (Post Audit Implementation Plan) and related Portfolio of Evidence	2%
					Q2					
					Q3	30% implementation of management action plans as per the PAAP (Post Audit Action Plan) by end of March 2020				
					Q4	60% implementation of management action plans as per the PAAP (Post Audit Action Plan) by end of June 2020				

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**KPA 4: PROMOTE LOCAL ECONOMIC DEVELOPMENT**

LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY															
PROMOTE LOCAL ECONOMIC DEVELOPMENT															
IMPLEMENTATION OF THE COMMUNITY WORK PROGRAMME															
IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT															
National LG Priorities	KPA	Outcome 9	Strategic Objective	Baseline 2018/2019 Current Status	Annual Performance Target	Budget	Key Performance Indicator	KPI Type	Quarterly projections/process indicator				Portfolio Of Evidence	Weightings	
									Q1	Q2	Q3	Q4			
			To promote Local Economic Development	10 Sector Development Programmes / Projects	3 SMME Programmes / Projects supported by June 2020	R200 000	KPI 31 Number of SMME Programmes / Projects supported	Process Indicator	Q1	Q2	Q3	Q4	Attendance Register; Reports; Programs	2%	
									Boiswana Market Activation EXPO	SMME's training on Financial Management	SMME's workshop on Supplier Development Programmes (In collaboration with CIDB)				
			To promote Local Economic Development	2 Tourism Development Programmes implemented	5 Tourism Development Programmes implemented by June 2020 (5 Local Municipalities)	R50 000	KPI 32 Number of Tourism Development Programmes implemented		Process Indicator	Q1	Q2	Q3	Q4	Job Cards; Report & List of Heritage Sites;; Report	2%
										Tourism awareness campaign; Sep	Refurbishment of the Modin Molema Graveyard, Surgery and Maratiwa.	Service Delivery Excellence targeting B&B's in three LM's	Tourism Indaba in Durban		
			To promote Local Economic Development	32 Cooperatives/companies Registered	300 Companies Registered with Intellectual Property Commission by June 2020 (5 Local Municipalities)	R100 000	KPI 33 Number of Companies registered with Intellectual Property Commission	Output Indicator		Q1	Q2	Q3	Q4	CIPC Registration Certificates	2%
										75 companies Registered	75 companies Registered	75 companies Registered	75 companies Registered		

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LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY												
PROMOTE LOCAL ECONOMIC DEVELOPMENT												
IMPLEMENTATION OF THE COMMUNITY WORK PROGRAMME												
IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT												
National LG Priorities	KPA	Outcome 9	Strategic Objective	Baseline 2018/2019	Annual Performance Target	Budget	Key Performance Indicator	KPI Type	Quarterly projections/process indicator	Portfolio Of Evidence	Weights	
				Current Status								
Business Development		Output 1	To enhance Rural Development/LED	1 Rural Development Project supported	4 Rural Development Project supported by June 2020 (4 Local Municipalities: Mahikeng LM, Ramotshere Moiloa LM, Ditsobotla LM, Tswaing LM)	R400 000	<b>KPI 34</b> Number of Rural Development Projects supported	Output Indicator	Q1	Thari ya Barolong Boora Makgetla Cooperative supported (Mahikeng LM)	Reports, Acknowledgement of receipt, invoices, delivery notes	2%
							Q2		Maphoka Gradens supported (Ramotshere MLM)			
					Q3	Revi Cooperative supported (Ditsobotla LM)						
					Q4	Dipeo Tsa Rona Cooperative supported (Tswaing LM)						
Expanded Public works programme		Output 3	Expanded Public works programme	80 Jobs created through EPWP by June 2019	82 Jobs created through EPWP (5 Local Municipalities)	R 1 735 000	<b>KPI 35</b> Number of jobs created through EPWP	Output Indicator	Q1	82 Jobs created through EPWP as follows: Mahikeng LM = 18 Ramotshere MLM = 14 Ditsobotla LM = 14 Ratlou LM = 14 Tswaing LM = 14 NMMDM = 8	Employment Contracts	1%
							Q2					
							Q3					
							Q4					

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LABOUR MATTERS: FINANCIAL AND ADMINISTRATIVE CAPACITY													
PROMOTE LOCAL ECONOMIC DEVELOPMENT													
IMPLEMENTATION OF THE COMMUNITY WORK PROGRAMME													
IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT													
National LG Priorities	KPA	Outcome 9	Output 1	Output 3	Strategic Objective	Baseline 2018/2019	Annual Performance Target	Budget	Key Performance Indicator	KPI Type	Quarterly projections/process indicator	Portfolio Of Evidence	Weight ings
						Current Status							
Planning & Development (Integrated Development Programme)			To Develop, Amend and Adopt 5 year Credible IDP		Adopted 2019/2020 IDP Document	Reviewed IDP 2020/21 submitted to council by 31 May 2020	R360 000	KPI 36 Review of the 2020/21 IDP and submission to council for approval	Process Indicator	Q1	Tabling of the IDP/PMS Budget Process Plan	IDP/PMS/Budget Process Plan, Council Resolution Draft IDP; Final IDP	3%
										Q2			
Q3	Tabling of Draft IDP 2020/2021 to Council												
Q4	Adoption of final IDP 2020/2021 by 31 May 2020												
Institutional Social Facilitation			To facilitate Pre and Post implementation of Projects and Programmes of the Municipality		8 Social Facilitation conducted	8 social facilitation programmes conducted on the implementation of the IDP Projects	R31 000	KPI 37 Number of social facilitation programmes conducted on the implementation of the IDP Projects	Process Indicator	Q1	2 Social Facilitation programmes conducted – Gamotlatla Water Supply; Matile 2	Attendance Register; Program and Reports	1%
										Q2	2 Social Facilitation programmes conducted - Setlagole Bulk Water Supply; Tshidiamolomo Water Supply		
										Q3	2 Social Facilitation programmes conducted - Majemantsho Water Supply; Verdwaaal 2 Bulk Water Supply And Reticulation		
										Q4	2 Social Facilitation programmes conducted - Sannieshof / Agisanang Bulk Water Supply & Reticulation; Ottosdal Bulk Water Supply & Reticulation Phase 2		

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LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY																		
PROMOTE LOCAL ECONOMIC DEVELOPMENT																		
IMPLEMENTATION OF THE COMMUNITY WORK PROGRAMME																		
IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT																		
National LG Priorities	KPA	Outcome 9	Functional Area/ Development Priorities	Strategic Objective	Baseline 2018/2019 Current Status	Annual Performance Target	Budget	Key Performance Indicator	KPI Type	Weightings								
									Quarterly projections/process indicator		Portfolio Of Evidence							
Planning & Development		Output 1 Output 3	To develop, adopt and amend 5 year credible District IDP	New	Spatial Development Framework developed and approved by Council by June 2020	R474 700	KPI 38 Development and approval of the Spatial Development Framework by Council	Output Indicator	Q1	Draft Spatial Development Framework; Approved Spatial Development Framework; Council resolution	1%							
									Q2									
									Q3									
									Q4									
															Output Indicator	Q1	Noted draft Environmental Management Framework; Council Resolution	1%
									Q2									
									Q3									
									Q4									

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**KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION**

GOVERNANCE/PUBLIC PARTICIPATION											
GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT											
DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL											
National LG Priorities	KPA	Outcome 9	Strategic Objective	Baseline 2018/2019	Annual Performance Target	Budget	Key Performance Indicator	KPI Type	Quarterly projections/process indicator	Portfolio Of Evidence	Weights
				Current Status							
Internal Audit	KPA	Outcome 9	To improve the effectiveness of risk management, controls and governance processes	2018-2021 Audit Rollout Plan	2019-2022 Audit Rollout Plan developed and approved by the Audit Committee by 31 July 2019	OPEX	KPI 40 Development and approval of the 2019-2022 Audit Rollout Plan by the Audit Committee	Output Indicator	Q1	A signed copy of the 2019-2022 Audit rollout plan; Minutes; Attendance register	1%
									Q2		
									Q3		
									Q4		
								Output Indicator	Q1	A signed copy of the 2019-20 Internal Audit Charter; Attendance register; Minutes of Meeting	1%
									Q2		
									Q3		
									Q4		
								Output Indicator	Q1	Council Resolution; Audit Committee Charter 2019/20	1%
									Q2		
									Q3		
									Q4		

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GOVERNANCE/PUBLIC PARTICIPATION																	
GOOD GOVERNANCE AND PUBLIC PARTICIPATION																	
IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT																	
DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL																	
National LG Priorities	KPA	Outcome 9	Strategic Objective	Baseline 2018/2019	Annual Performance Target	Budget	Key Performance Indicator	KPI Type	Quarterly projections/process indicator	Portfolio Of Evidence	Weightings						
				Current Status													
Internal Audit		Output 1	To improve the effectiveness of risk management, controls and governance processes	The 2018/19 Annual Audit Plan developed and approved	2019/20 Annual Audit Plan developed and approved by Audit Committee by 31 July 2019	OPEX	KPI 43 Development and approval of the 2019/20 Annual Audit Plan by the Audit Committee	Output Indicator	Q1	2019/20 Annual Audit Plan developed and approved by Audit Committee by 31 July 2019	2019/20 Annual Audit Plan duly signed off; Minutes of the Audit Committee meeting wherein the Annual Audit Plan was approved; Attendance register	1%					
									Q2								
									Q3								
									Q4								
Risk Management		Output 3	To improve the effectiveness of risk management, controls and governance processes	Eight (8) Audit Committee meetings held	Five (5) Audit committee meetings held by June 2020	OPEX	KPI 44 Number of Audit Committee meetings held	Output Indicator	Q1	Two (2) Audit Committee meeting held. (One ordinary and a Special Audit Committee meeting for review of 2018/19 AFS and Annual Performance report)	Minutes of the Audit Committee meeting; Attendance Registers	1%					
											Q2	One (1) Audit Committee meeting held					
													Q3	One (1) Audit Committee meeting held			
													Q4	One (1) Audit Committee meeting held			
Risk Management		Output 3	To improve the effectiveness of risk management, controls and governance processes	New	Enterprise Risk Management Policy developed and approved by Council by 30 June 2020	OPEX	KPI 45 Development and approval of the Enterprise Risk Management Policy by Council	Output Indicator	Q1	N/A	Enterprise Risk Management Policy; Council Resolution	1%					
													Q2	N/A			
															Q3	N/A	
																Q4	Enterprise Risk Management Policy developed and approved by Council by 30 June 2020

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GOVERNANCE/PUBLIC PARTICIPATION																			
GOOD GOVERNANCE AND PUBLIC PARTICIPATION																			
IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT																			
DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL																			
National LG Priorities	KPA	Outcome 9	Strategic Objective	Baseline 2018/2019	Annual Performance Target	Budget	Key Performance Indicator	KPI Type	Quarterly projections/process indicator	Portfolio Of Evidence	Weightings								
				Current Status															
			To improve the effectiveness of risk management, controls and governance processes	New	Strategic Risk Register developed and approved by the Council by 30 September 2019	OPEX	KPI 46 Development and approval of the Strategic Risk Register by the Council		<table border="1"> <tr> <td>Q1</td> <td>Strategic Risk Register developed and approved by the Council by 30 September 2019</td> </tr> <tr> <td>Q2</td> <td>N/A</td> </tr> <tr> <td>Q3</td> <td>N/A</td> </tr> <tr> <td>Q4</td> <td>Strategic Risk Register for 2020/21 developed and approved by the Council by 30 June 2020</td> </tr> </table>	Q1	Strategic Risk Register developed and approved by the Council by 30 September 2019	Q2	N/A	Q3	N/A	Q4	Strategic Risk Register for 2020/21 developed and approved by the Council by 30 June 2020	Signed Strategic Risk Register by Council, Council Resolution	1%
Q1	Strategic Risk Register developed and approved by the Council by 30 September 2019																		
Q2	N/A																		
Q3	N/A																		
Q4	Strategic Risk Register for 2020/21 developed and approved by the Council by 30 June 2020																		

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GOVERNANCE/PUBLIC PARTICIPATION											
GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT											
DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL											
National LG Priorities	KPA	Outcome 9	Strategic Objective	Baseline 2018/2019	Annual Performance Target	Budget	Key Performance Indicator	KPI Type	Quarterly projections/process indicator	Portfolio Of Evidence	Weightings
				Current Status							
Intergovernmental Relations		Output 1 Output 3	To promote Good Governance and Public Participation	4 IGR and Corporate Governance Forums	8 (Inter-Governmental Relations) IGR and Corporate Governance forums facilitated by 30 June 2020: 4 x Political IGR 4 X MM's Forum;	OPEX	KPI 47 Number of IGR and Corporate Governance Forums facilitated	Output Indicator	Q1 1 MM's Forum; 1 Political Forum; Q2 1 MM's Forum; 1 Political Forum Q3 1 MM's Forum; 1 Political Forum Q4 1 MM's Forum; 1 Political Forum	Programme; Attendance Register; Report	1%
				23 B2B Reports	12 B2B (Back-To-Basics) Reports submitted to Department of Local Government, Human Settlement & Traditional Affairs and COGTA by 30 June 2020	OPEX	KPI 48 Number of B2B (Back-To-Basics) reports submitted to Department of Local Government, Human Settlement & Traditional Affairs and COGTA	Output Indicator	Q1 3 Back-to-Basis Reports Q2 3 Back-to-Basis Reports Q3 3 Back-to-Basis Reports Q4 3 Back-to-Basis Reports	B2B Reports; Acknowledgement letters	1%
				3 Stakeholder Consultative meetings	3 Stakeholder consultative meetings held to by 30 June 2020 1 Farmers Unions, 1 Dikgosi, 1 Organised Business	OPEX	KPI 49 Number of Stakeholder consultative meetings held	Output Indicator	Q1 Q2 Q3 Q4	Programme; Attendance Register; Reports	1%

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GOVERNANCE/PUBLIC PARTICIPATION											
GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT											
DEEPEM DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL											
National LG Priorities	KPA	Outcome 9	Strategic Objective	Baseline 2018/2019	Annual Performance Target	Budget	Key Performance Indicator	KPI Type	Quarterly projections/process indicator	Portfolio Of Evidence	Weightings
				Current Status							
Functional Area/ Development Priorities	KPA	Outcome 9	Output 1 Output 3	Strategic Objective	To promote Good Governance and Public Participation	R330 000	KPI 50 Development and approval of the 2020/2021 Strategic Plan Document by Council	Output Indicator	Q1	Strategic Plan Document; Council Resolution	1%
									Q2		
Intergovernmental Relations	KPA	Outcome 9	Output 1 Output 3	Strategic Objective	To promote Good Governance and Public Participation	R330 000	KPI 50 Development and approval of the 2020/2021 Strategic Plan Document by Council	Output Indicator	Q3	Strategic Plan document for 2020/2021 developed and approved by Council by June 2020	1%
									Q4		
Performance Management System	KPA	Outcome 9	Output 1 Output 3	Strategic Objective	To promote Planning and Performance Management	OPEX	KPI 51 Number of Performance Agreements to be signed by Section 54(a) and Section 56 Managers and submitted to Council	Output Indicator	Q1	6 Performance Agreements signed and submitted to Council	1%
									Q2		
Performance Management System	KPA	Outcome 9	Output 1 Output 3	Strategic Objective	To promote Planning and Performance Management	OPEX	KPI 51 Number of Performance Agreements to be signed by Section 54(a) and Section 56 Managers and submitted to Council	Output Indicator	Q3	6 Performance Agreements signed and submitted to Council	1%
									Q4		

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GOVERNANCE/PUBLIC PARTICIPATION											
GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT											
DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL											
National LG Priorities	KPA	Outcome 9	Strategic Objective	Baseline 2018/2019	Annual Performance Target	Budget	Key Performance Indicator	KPI Type	Quarterly projections/process indicator	Portfolio Of Evidence	Weights
				Current Status							
Performance Management System		Output 1 Output 3	To promote Planning and Performance Management	2017/2018 Annual Report tabled to council	2018/2019 Annual Report tabled to Council by 31 January 2020	R 250 000.00	<b>KPI 52</b> Tabling of the Annual Report for 2018/2019 to Council	Output Indicator	Q1 Unaudited 2018/2019 Draft Annual Report tabled to council on the 31 August 2019 Q2 Annual Report tabled to council in 31 January 2020 Q3 Annual Report 2015/19; Council Resolution Q4 Council Resolution	Draft 2018/2019 Annual Report; Council Resolution; Annual Report 2015/19; Council Resolution	1%
				2018/2019 Mid-Year Performance Reports	Mid-Year Performance Report submitted to Council by 31 January 2020	OPEX	<b>KPI 53</b> Submission of the Mid-Year Performance Report to Council	Output Indicator	Q1 Mid-Year Performance Report submitted to Council by 31 January 2020 Q2 Q3 Q4	Mid-Year Performance Report; Council Resolution	1%
				2018/2019 Reviewed SDBIP	2019/2020 Reviewed SDBIP approved by Council by 28 February 2020	OPEX	<b>KPI 54</b> Review and approval of the 2019/20 SDBIP	Output Indicator	Q1 2019/2020 Reviewed SDBIP approved by Council 28 February 2020 Q2 Q3 Q4	2019/2020 Reviewed SDBIP; Council Resolution	1%
				4 Quarterly reviews conducted	2 municipal performance reviews conducted by 31 January 2020	R85 000.00	<b>KPI 55</b> Number of municipal performance reviews conducted	Output Indicator	Q1 1x Annual Performance Review 2018/19 conducted by 30 August 2019 Q2 Q3 1x Mid-Term review conducted 31 January 2020 Q4	Consolidated Mid-Term Reports; Annual Performance Report	1%

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GOVERNANCE/PUBLIC PARTICIPATION																
GOOD GOVERNANCE AND PUBLIC PARTICIPATION																
IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT																
DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL																
National LG Priorities	KPA	Outcome 9	Strategic Objective	Baseline 2018/2019	Annual Performance Target	Budget	Key Performance Indicator	KPI Type	Quarterly projections/process indicator	Portfolio Of Evidence	Weights					
				Current Status												
Enhance Communications		Output 1 Output 3	To enhance communication and public participation	New	4 District municipal signage's installed by June 2020	R 400 000	KPI 56 Number of district municipal entrance and exit signage's installed	Process Indicator	Q1	2 District Municipal entrance and exit Signage installed in Ditsobotla Local Municipality	Photos of signage installed; Supplier Invoice	1%				
									Q2							
									Q3							
									Q4							
									Q1	R 860 000	KPI 57 Number of communication and media engagement activities conducted	Process Indicator	Q1	15 Activities (1) 10 Media Liaison ; (2) 1 Development and Printing of Quarterly External Modiri Newsletters; (3) 4 Events and Campaigns Supported	Media Monitoring Report; Proof of articles; Facebook screenshots; Printed Modiri; Programs; Attendance Registers	1%
									Q2							
									Q3							
									Q4							

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GOVERNANCE/PUBLIC PARTICIPATION													
GOOD GOVERNANCE AND PUBLIC PARTICIPATION													
IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT													
DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL													
National LG Priorities	KPA	Outcome 9	Strategic Objective	Annual Performance Target		Key Performance Indicator	KPI Type	Quarterly projections/process indicator				Portfolio Of Evidence	Weightings
				Baseline 2018/2019	Current Status			Budget	Budget	Q1	Q2		
Functional Area/ Development Priorities	Enhance Communication	To enhance communication and public participation	12 Website Management Reports	28 Documents to be uploaded in the municipal website in terms of Section 75 of the MFMA by 30 June 2020  Draft Budget, Final Budget, Adjustment Budget, Budget related policy's, Draft Annual report, Final Annual Report 7 Performance Agreements, SDBIP, Reviewed SDBIP, Mid-Term report, Oversight Report, SLA's, SCM Contracts, Assets Disposal, Section 52(d) reportsx4, IDP Process Plan , Draft IDP, Final IDP, Internal Audit Charter, Quarterly Reports x4	R 100 000	KPI 58 Number of documents to be uploaded in the municipal website in terms of Section 75 of the MFMA.	Process Indicator	7 Documents uploaded	5 Documents uploaded	7 Documents uploaded	9 Documents uploaded	Screen-munch of uploaded contents and document	1%
Functional Area/ Development Priorities	Enhance Customer Care Relations	To promote good governance and community Participation	New	District Wide Community Satisfactory Survey Results submitted to Council by 30 June 2020	R300 000	KPI 59 Conduct District wide Community Satisfaction Survey and submit to Council	Output Indicator	Conduct District wide Community Satisfaction Survey and submit to Council				(Final Community Satisfactory Survey; Council Resolution	1%

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GOVERNANCE/PUBLIC PARTICIPATION												
GOOD GOVERNANCE AND PUBLIC PARTICIPATION												
IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT												
DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL												
National LG Priorities	KPA	Outcome 9	Strategic Objective	Baseline 2018/2019 Current Status	Annual Performance Target	Budget	Key Performance Indicator	KPI Type	Quarterly projections/process indicator			
									Portfolio Of Evidence	Weightings		
Good Governance	KPA	Outcome 9	To promote good governance and Community Participation	Public Participation and Community outreach programs/events supported 1 Imbizo, 0 Letsema, 0 mandela day event held	5 Mayoral Imbizo's and Programmes held by June 2020 as follows: <ul style="list-style-type: none"> <li>3 Programs;</li> <li>2 Imbizos</li> </ul>	R575 000	KPI 60 Number of Mayoral Imbizo's and Programmes to be held	Output Indicator	Q1	1 – Mandela Life Celebration held by end of September 2019		
									Q2	1 - Ngaka Modiri Molema Celebration		
									Q3	1 – Community Consultative Meeting (Imbizo) (District Wide) held by end of March 2020		
									Q4	2 Programs and Mayoral Imbizo held by end of June 2020: <ul style="list-style-type: none"> <li>Community Consultation Meetings (Imbizo);</li> <li>City Of Freedom with SANDF (District Wide)</li> </ul>		
									Q1	3 special programs facilitated as follows by end of September 2019: <ul style="list-style-type: none"> <li>Women's Month Celebration;</li> <li>Youth Development Programme;</li> <li>Support programme for Children</li> </ul>		
										Q2	3 special programs facilitated as follows by end of December 2019: <ul style="list-style-type: none"> <li>Disability and elderly people programme supported Programmes;</li> <li>HIV/AIDS Programmes;</li> <li>NPO's and NGO's related to Special Programmes</li> </ul>	
											Q3	
									Q4		1 special programs facilitated as follows by end of June 2020: <ul style="list-style-type: none"> <li>Youth Development Programme;</li> </ul>	

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GOVERNANCE/PUBLIC PARTICIPATION												
GOOD GOVERNANCE AND PUBLIC PARTICIPATION												
IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT												
DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL												
National LG Priorities	KPA	Outcome 9	Strategic Objective	Baseline 2018/2019	Annual Performance Target	Budget	Key Performance Indicator	KPI Type	Quarterly projections/process indicator	Portfolio Of Evidence	Weightings	
				Current Status								
Promote Good Governance		Output 1 Output 3	To promote good governance and Community Participation	5 Public Participation Programmes conducted	5 Public Participation Programmes conducted by June 2020	R 415 000.00	KPI 63 Number of Public Participation Programmes conducted	Output Indicator	Q1	1 Public Participation Programme conducted in Mahikeng Local Municipality	Attendance Registers; Programs	1%
				5 Public Participation Programmes conducted	5 Public Participation Programmes conducted by June 2020	Q2			1 Public Participation Programme conducted in Ditsobotla Local Municipality			
				5 Public Participation Programmes conducted	5 Public Participation Programmes conducted by June 2020	Q3			2 Public Participation Programme conducted in Ratlou and Tswaing Local Municipalities			
				5 Public Participation Programmes conducted	5 Public Participation Programmes conducted by June 2020	Q4			1 Public Participation Programme conducted in Ramotshere Moiloa Local Municipality			
				1 Moral Regeneration Campaign conducted	Moral Regeneration Awareness Campaign and prayer conducted by June 2020	R 275 000.00	KPI 64 Conduct Moral Regeneration Awareness Campaign and prayer	Output Indicator	Attendance registers; and Programs	1%		
				1 Moral Regeneration Campaign conducted	Moral Regeneration Awareness Campaign and prayer conducted by June 2020	Q1					Moral Regeneration Awareness Campaign and prayer conducted	
				1 Moral Regeneration Campaign conducted	Moral Regeneration Awareness Campaign and prayer conducted by June 2020	Q2						
				1 Moral Regeneration Campaign conducted	Moral Regeneration Awareness Campaign and prayer conducted by June 2020	Q3						
				1 Anti-Corruption Campaign	1 Community Awareness Campaign conducted by 30 June 2019 (Anti-Corruption policy)	R 275 000.00	KPI 65 Number of Community Awareness Campaign on Anti - Corruption Policy conducted	Output Indicator	Attendance registers and minutes of meeting	1%		
				1 Anti-Corruption Campaign	1 Community Awareness Campaign conducted by 30 June 2019 (Anti-Corruption policy)	Q1					1 Community Awareness Campaign conducted	
				1 Anti-Corruption Campaign	1 Community Awareness Campaign conducted by 30 June 2019 (Anti-Corruption policy)	Q2						
				1 Anti-Corruption Campaign	1 Community Awareness Campaign conducted by 30 June 2019 (Anti-Corruption policy)	Q3						
				1 training on standing rules and orders	2 training programmes to capacitate Councillors coordinated and facilitated by June 2020	R 235 000.00	KPI 66 Number of training programmes to capacitate Councillors to be coordinated and facilitated	Output Indicator	Report, attendance registers and Programmes	1%		
				1 training on standing rules and orders	2 training programmes to capacitate Councillors coordinated and facilitated by June 2020	Q1						
				1 training on standing rules and orders	2 training programmes to capacitate Councillors coordinated and facilitated by June 2020	Q2					1 Training on I.C.T	
				1 training on standing rules and orders	2 training programmes to capacitate Councillors coordinated and facilitated by June 2020	Q3					Financial Planning on: Estate Planning	

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GOVERNANCE/PUBLIC PARTICIPATION													
GOOD GOVERNANCE AND PUBLIC PARTICIPATION													
IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT													
DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL													
National LG Priorities	KPA	Outcome 9	Strategic Objective	Baseline 2018/2019	Annual Performance Target	Budget	Key Performance Indicator	KPI Type	Quarterly projections/process indicator	Portfolio Of Evidence	Weightings		
				Current Status									
Promote Good Governance		Output 1 Output 3	To promote good governance and Community Participation	1 Chief Whip Forum	2 Chief Whips Forums facilitated by end of June 2020	R95 000	KPI 67 Number of Chief Whips Forums held	Output Indicator	1 Chief Whip Forum Conducted by end Sept 2019	Registers and Agenda	1%		
									Q2				
									Q3				
									Q4				
						R395 000	KPI 68 Approval of MPAC Oversight report by Council	2018/2019 MPAC oversight report approved by Council on the 31 <sup>st</sup> of March 2020	Output Indicator	2017/2018 MPAC oversight report approved by Council on the 31 <sup>st</sup> March 2019	Council Resolution; MPAC oversight report	1%	
					Q1								
					Q2								
					Q3								
								2018/2019 MPAC oversight report approved by Council on the 31 <sup>st</sup> of March 2020					

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CHAPTER 5: Municipal Financial Information

5.1) Budget Revenue and Expenditure by municipal votes

DC38 Ngaka Modiri Molema - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework					
					Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
					Outcome	Outcome	Outcome	Budget	Budget	Forecast	2019/20	+1 2020/21	+2 2021/22
<b>Revenue by Vote</b>													
Vote 1 - Executive and Council	1	-	-	-	33,960	30,557	30,557	33,972	35,671	37,666			
Vote 2 - Municipal Manager		-	-	-	22,205	31,155	31,155	15,308	14,625	15,445			
Vote 3 - Finance, Economy & Enterprise Development		516,305	559,256	631,269	231,124	250,574	250,574	164,957	222,467	249,174			
Vote 4 - Corporate Services		317	217	851	99,781	94,604	94,604	93,488	102,582	100,219			
Vote 5 - Development & Town Planning Services		1,849	1,578	1,124	27,403	27,403	27,403	24,988	22,486	23,891			
Vote 6 - Community Services		-	-	7,299	135,475	143,349	143,349	166,006	158,129	167,256			
Vote 7 - Public Works & Basic Services		102,380	109,483	251,889	447,386	595,888	595,888	572,479	599,698	662,880			
Vote 8 - Internal Audit		-	-	-	-	-	-	-	-	-			
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-			
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-			
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-			
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-			
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-			
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-			
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-			
<b>Total Revenue by Vote</b>	<b>2</b>	<b>620,851</b>	<b>670,535</b>	<b>892,432</b>	<b>997,334</b>	<b>1,173,529</b>	<b>1,173,529</b>	<b>1,071,198</b>	<b>1,155,658</b>	<b>1,256,531</b>			
<b>Expenditure by Vote to be appropriated</b>													
Vote 1 - Executive and Council	1	14,278	8,468	10,153	33,960	30,557	30,557	33,972	35,671	37,666			
Vote 2 - Municipal Manager		16,864	-	-	22,205	31,155	31,155	15,308	14,625	15,445			
Vote 3 - Finance, Economy & Enterprise Development		353,053	274,697	297,569	418,090	238,379	238,379	228,974	251,028	273,649			
Vote 4 - Corporate Services		315,857	309,983	313,843	90,478	85,301	85,301	94,288	102,582	100,219			
Vote 5 - Development & Town Planning Services		3,019	1,578	1,124	27,283	23,594	23,594	24,988	22,486	23,891			
Vote 6 - Community Services		4,594	-	6,070	135,475	143,349	143,349	160,006	158,129	167,256			
Vote 7 - Public Works & Basic Services		284,901	47,293	26,239	154,910	228,012	228,012	281,070	302,162	342,230			
Vote 8 - Internal Audit		-	-	-	-	-	-	8,413	8,826	9,287			
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-			
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-			
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-			
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-			
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-			
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-			
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-			
<b>Total Expenditure by Vote</b>	<b>2</b>	<b>992,566</b>	<b>642,020</b>	<b>654,998</b>	<b>882,402</b>	<b>780,347</b>	<b>780,347</b>	<b>847,020</b>	<b>895,509</b>	<b>969,642</b>			
<b>Surplus/(Deficit) for the year</b>	<b>2</b>	<b>(371,716)</b>	<b>28,515</b>	<b>237,434</b>	<b>114,932</b>	<b>393,182</b>	<b>393,182</b>	<b>224,178</b>	<b>260,149</b>	<b>286,888</b>			

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5.2) Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<b>Capital expenditure - Vote</b>											
<b>Multi-year expenditure to be appropriated</b>	2										
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-	-	-
Vote 2 - Municipal Manager		-	-	-	-	-	-	-	-	-	-
Vote 3 - Finance, Economy & Enterprise Development		-	-	-	-	-	-	-	-	-	-
Vote 4 - Corporate Services		-	-	-	-	-	-	-	-	-	-
Vote 5 - Development & Town Planning Services		-	-	-	-	-	-	-	-	-	-
Vote 6 - Community Services		-	-	-	-	-	-	-	-	-	-
Vote 7 - Public Works & Basic Services		53,261	85,147	218,528	184,900	245,643	245,643	-	99,250	245,728	216,165
Vote 8 - Internal Audit		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
<b>Capital multi-year expenditure sub-total</b>	7	53,261	85,147	218,528	184,900	245,643	245,643	-	99,250	245,728	216,165
<b>Single-year expenditure to be appropriated</b>	2										
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-	-	-
Vote 2 - Municipal Manager		640	620	840	-	-	-	-	580	-	-
Vote 3 - Finance, Economy & Enterprise Development		-	-	-	-	-	-	-	2,100	2,205	2,315
Vote 4 - Corporate Services		13,945	75	1,980	12,302	2,437	2,437	-	10,500	5,225	4,961
Vote 5 - Development & Town Planning Services		-	-	-	120	120	120	-	-	-	-
Vote 6 - Community Services		-	-	-	-	-	-	-	11,930	1,817	1,907
Vote 7 - Public Works & Basic Services		-	-	-	108,888	139,922	139,922	-	223,514	65,709	114,417
Vote 8 - Internal Audit		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
<b>Capital single-year expenditure sub-total</b>		14,586	696	2,820	121,310	142,479	142,479	-	248,624	74,956	123,601
<b>Total Capital Expenditure - Vote</b>		67,846	85,843	221,348	306,210	388,122	388,122	-	347,874	320,684	339,766
<b>Capital Expenditure - Functional</b>											
<b>Governance and administration</b>		14,586	696	2,820	12,302	2,437	2,437	-	13,180	7,430	7,277
Executive and council		640	620	840	-	-	-	-	-	-	-
Finance and administration		13,945	75	1,980	12,302	2,437	2,437	-	12,600	7,430	7,277
Internal audit		-	-	-	-	-	-	-	580	-	-
<b>Community and public safety</b>		-	-	-	-	-	-	-	11,930	1,817	1,907
Community and social services		-	-	-	-	-	-	-	1,230	1,292	1,356
Sport and recreation		-	-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	10,200	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	500	525	551
<b>Economic and environmental services</b>		-	-	-	2,660	2,660	2,660	-	2,691	2,846	3,003
Planning and development		-	-	-	120	120	120	-	-	-	-
Road transport		-	-	-	2,540	2,540	2,540	-	2,691	2,846	3,003
Environmental protection		-	-	-	-	-	-	-	-	-	-
<b>Trading services</b>		53,261	85,147	218,528	291,248	383,025	383,025	-	320,073	308,592	327,579
Energy sources		-	-	-	-	-	-	-	-	-	-
Water management		53,261	85,147	218,528	156,711	235,510	235,510	-	194,003	268,592	173,579
Waste water management		-	-	-	134,537	147,515	147,515	-	126,070	40,000	154,000
Waste management		-	-	-	-	-	-	-	-	-	-
<b>Other</b>		-	-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure - Functional</b>	3	67,846	85,843	221,348	306,210	388,122	388,122	-	347,874	320,684	339,766
<b>Funded by:</b>											
National Government		53,261	85,147	218,528	289,788	371,565	371,565	-	294,764	300,938	319,557
Provincial Government		-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>	4	53,261	85,147	218,528	289,788	371,565	371,565	-	294,764	300,938	319,557
<b>Borrowing</b>	6	-	-	-	-	-	-	-	-	-	-
<b>Internally generated funds</b>		14,586	696	2,820	16,422	16,557	16,557	-	53,110	19,747	20,209
<b>Total Capital Funding</b>	7	67,846	85,843	221,348	306,210	388,122	388,122	-	347,874	320,684	339,766

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5.3) Budget monthly revenue and expenditure (municipal votes)

DC38 Ngaka Modiri Molema - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<b>Revenue By Source</b>																
Property rates																
Service charges - electricity revenue																
Service charges - water revenue		38	55	19	40	13	38	50	19	55	65	10	49	450	550	750
Service charges - sanitation revenue		9	11	5	21	10	16	4	8	7	10	3	3	107	118	118
Service charges - refuse revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		17	19	17	21	17	18	18	20	20	17	21	17	218	221	223
Interest earned - external investments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences and permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies		312,087	2,824	-	-	-	228,842	371	-	229,212	-	-	-	-	-	-
Other revenue		155	190	220	250	300	100	90	100	30	65	90	273	773,335	852,106	933,949
Gains on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	1,863	2,089	2,323
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>312,306</b>	<b>3,095</b>	<b>261</b>	<b>332</b>	<b>340</b>	<b>229,013</b>	<b>533</b>	<b>147</b>	<b>229,324</b>	<b>157</b>	<b>124</b>	<b>341</b>	<b>775,974</b>	<b>855,083</b>	<b>937,363</b>
<b>Expenditure By Type</b>																
Employee related costs		27,332	27,332	27,332	27,332	54,663	27,332	27,332	27,332	27,332	27,332	27,332	27,332	355,312	373,510	394,188
Remuneration of councillors		931	931	931	931	931	1,862	931	931	931	931	931	931	12,106	12,832	13,602
Debt impairment		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment		-	-	-	-	-	-	-	-	-	-	-	184,257	184,257	202,683	222,951
Finance charges		50	50	50	50	50	50	50	50	50	50	50	50	600	630	662
Bulk purchases		3,000	-	-	3,000	-	3,000	-	-	3,000	-	-	6,000	18,000	21,600	24,000
Other materials		9,775	9,775	9,775	9,775	9,775	9,775	9,775	9,775	9,775	9,775	9,775	7,976	115,500	121,275	127,339
Contracted services		6,261	6,261	6,261	6,261	6,261	6,261	6,261	6,261	6,261	6,261	6,261	8,958	77,823	81,043	82,220
Transfers and subsidies		1,000	-	-	-	10,000	-	-	-	5,000	-	-	4,000	20,000	26,250	27,563
Other expenditure		5,285	5,285	5,285	5,285	5,285	5,285	5,285	5,285	5,285	5,285	5,285	5,285	63,421	55,686	77,119
Loss on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>53,634</b>	<b>49,634</b>	<b>49,634</b>	<b>52,634</b>	<b>86,965</b>	<b>53,585</b>	<b>49,634</b>	<b>49,634</b>	<b>57,634</b>	<b>49,634</b>	<b>49,634</b>	<b>244,789</b>	<b>847,020</b>	<b>895,509</b>	<b>969,642</b>
<b>Surplus/(Deficit)</b>																
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		112,834	1,346	-	-	89,850	-	-	1,346	89,850	-	-	-	295,225	300,574	319,168
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>371,507</b>	<b>(45,189)</b>	<b>(49,373)</b>	<b>(52,302)</b>	<b>3,224</b>	<b>175,448</b>	<b>(49,101)</b>	<b>(48,141)</b>	<b>261,540</b>	<b>(49,477)</b>	<b>(49,510)</b>	<b>(244,447)</b>	<b>224,178</b>	<b>260,149</b>	<b>286,888</b>
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>		<b>371,507</b>	<b>(45,189)</b>	<b>(49,373)</b>	<b>(52,302)</b>	<b>3,224</b>	<b>175,448</b>	<b>(49,101)</b>	<b>(48,141)</b>	<b>261,540</b>	<b>(49,477)</b>	<b>(49,510)</b>	<b>(244,447)</b>	<b>224,178</b>	<b>260,149</b>	<b>286,888</b>

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5.4) Capital budget allocation per local municipality

Table 37: Table SA21 Cash Transfers and grants made by the municipality

Description	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<b>R thousand</b>						
<b>Cash Transfers to other municipalities</b>						
Mafikeng Local Municipality	3,000	3,000	3,000	3,000	5,250	5,513
Ditsobotla Local Municipality	3,000	3,000	3,000	3,000	5,250	5,513
Ramotshere Moiloa Local Municipality	3,000	3,000	3,000	3,000	5,250	5,513
Ratlou Local Municipality	3,000	3,000	3,000	3,000	5,250	5,513
Tswaing Local Municipality	3,000	3,000	3,000	3,000	5,250	5,513
<b>Total Cash Transfers To Municipalities:</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>26,250</b>	<b>27,563</b>

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CHAPTER 6: NMMDM Capital Projects 2019/2020

DITSOBOTLA LOCAL MUNICIPALITY

CAPITAL PROJECTS	BUDGET 19/20 FY	BUDGET 20/21 FY	BUDGET 21/22 FY
<b>DITSOBOTLA LOCAL MUNICIPALITY</b>			
<b>WATER</b>			
BODIBE WATER RETICULATION	R 25 877 916	R -	R -
GAMOTLATLA WATER SUPPLY	R 5 500 000	R -	R -
GREATER LICHTENBURG BWS	R 30 000 000	R 37 000 000	R -
MATILE 2 WATER SUPPLY	R 2 500 000	R -	R -
MEETMEKAAR AND SPRINGBOKPAN WATER SUPPLY	R 3 000 000	R -	R -
VERDWAAL 2 BULK WATER SUPPLY AND RETICULATION	R 700 000	R -	R -
<b>TOTAL WATER</b>	<b>R 67 577 916</b>	<b>R 37 000 000</b>	<b>R -</b>
<b>SANITATION</b>			
DITSOBOTLA RURAL SANITATION PROGRAMME	R 12 350 000	R 20 000 000	R 39 000 000
ITSOSENG WWTW UPGRADE		R 25 000 000	R 20 000 000
LICHTENBURG WWTW		R 35 000 000	R 4 000 000
TLHABOLOGANG BULK SANITATION (OUT FALL SEWER)	R 1 700 000	R -	R -
<b>TOTAL SANITATION</b>	<b>R 14 050 000</b>	<b>R 80 000 000</b>	<b>R 63 000 000</b>
<b>TOTAL DITSOBOTLA LM PROJECTS</b>	<b>R 81 627 916</b>	<b>R 117 000 000</b>	<b>R 63 000 000</b>

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**MAHIKENG LOCAL MUNICIPALITY**

CAPITAL PROJECTS	BUDGET 19/20 FY	BUDGET 20/21 FY	BUDGET 21/22 FY
<b>WATER</b>			
DIBONO AND MANAWANA WATER SUPPLY		R 5 000 000	R -
DITHAKONG TSA GA SEHUBA WATER SUPPLY		R 10 000 000	R -
LONELY PARK WATER SUPPLY		R 9 000 000	R 10 000 000
LOTLHAKANE WATER SUPPLY		R 11 000 000	R 10 000 000
MADIBE-A-TAU WATER SUPPLY		R 12 000 000	R 8 000 000
LETLHOGORING WATER SUPPLY		R 10 000 000	R 10 000 000
SEBOWANA WATER SUPPLY		R 13 000 000	R -
MANJA WATER SUPPLY		R 5 000 000	R 10 000 000

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**MAHIKENG LOCAL MUNICIPALITY**

CAPITAL PROJECTS	BUDGET 19/20 FY	BUDGET 20/21 FY	BUDGET 21/22 FY
<b>MAHIKENG LOCAL MUNICIPALITY</b>			
MAGOGOE KOIKOI AND MAGOGOE CENTRAL WATER SUPPLY		R -	R 10 000 000
MAJEMANTSHO WATER SUPPLY	R 14 036 130	R 15 000 000	R 12 000 000
MATILE 1 WATER SUPPLY	R 160 000		
MAKHUBUNG WATER SUPPLY		R 5 000 000	R -
MORAKA WATER SUPPLY	R -	R 3 000 000	R -
MOSHAWANE WATER SUPPLY (MAHIKENG)	R -	R -	R -
MOTLHABENG(MAFIKENG) WATER SUPPLY	R -	R 3 000 000	R -
SCHOONGEZIGHT WATER SUPPLY	R 1 500 000	R -	R -
SETLOPO WATER SUPPLY		R 8 000 000	R 9 000 000
SEWEDING , MAGOGOE TAR, PHOLA & PHATSIMA, MOCOSENG., TLOUNG WATER SUPPLY	R -	R -	R 10 000 000
<b>TOTAL WATER</b>	<b>R 15 696 130</b>	<b>R 132 000 000</b>	<b>R 107 000 000</b>
MAHIKENG MMABATHO WWTW PH2	R -	R -	R -
<b>TOTAL MAHIKENG LOCAL MUNICIPALITY PROJECTS</b>	<b>R 35 696 130</b>	<b>R 132 000 000</b>	<b>R 157 000 000</b>

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**RAMOTSHERE-MOILOA LOCAL MUNICIPALITY**

CAPITAL PROJECTS	BUDGET 19/20 FY	BUDGET 20/21 FY	BUDGET 21/22 FY
<b>RAMOTSHERE-MOILOA LOCAL MUNICIPALITY</b>			
<b>WATER</b>			
BRAKLAAGTE WATER SUPPLY	R -	R -	R -
BORAKALALO WATER SUPPLY	R -	R 10 000 000	R 7 000 000
GOPANE WATER SUPPLY	R -	R 10 000 000	R 8 000 000
LEEUFONTEIN WATER SUPPLY	R 24 000 000	R 7 000 000	R 9 000 000
LOBATLA WATER SUPPLY	R -	R 11 532 109	R 5 000 000
MMUTSHWEU WATER SUPPLY	R -	R 8 000 000	R 5 000 000
MOTLHABA WATER SUPPLY	R -	R 10 000 000	R 8 000 000
MOTSWEDI WATER SUPPLY	R -	R 10 000 000	R 9 000 000
<b>TOTAL WATER</b>	<b>R 24 000 000</b>	<b>R 66 532 109</b>	<b>R 51 000 000</b>
<b>SANITATION</b>			
GROOT MARICO WWTW	R -	R -	R -
GROOTMARICO OUTFALL SEWER & RETICULATION	R -	R -	R -
RAMOTSHERE-MOILOA RURAL SANITATION	R 50 000 000	R -	R 20 538 745
ZEEERUST WWTP PHASE 2	R -	R -	R -
<b>TOTAL SANITATION</b>	<b>R 50 000 000</b>	<b>R -</b>	<b>R 20 538 745</b>
<b>TOTAL RAMOTSHERE-MOILOA</b>	<b>R 74 000 000</b>	<b>R 66 532 109</b>	<b>R 71 538 745</b>

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**RATLOU LOCAL MUNICIPALITY**

CAPITAL PROJECTS	BUDGET 19/20 FY	BUDGET 20/21 FY	BUDGET 21/22 FY
<b>WATER</b>			
LOPORUNG WATER SUPPLY EXTENSION	R -	R 4 000 000	R 7 000 000
MAREETSANE WATER EXTENSION	R -	R 4 000 000	R 5 000 000
MATHATENG WATER SUPPLY EXTENSION	R -	R 4 000 000	R 10 000 000
MATLADING WATER SUPPLY EXTENSION	R -	R 4 000 000	R 8 000 000
PHITSANE-MAKGOBISTAD	R -	R 4 000 000	R 9 000 000
SETLAGOLE BULK WATER SUPPLY	R 8 268 777	R -	R -
TSHIDILAMOLOMO WATER SUPPLY UPGRADE	R 13 053 646	R -	R -
<b>TOTAL WATER</b>	<b>R 35 889 625</b>	<b>R 26 000 000</b>	<b>R 50 000 000</b>
RATLOU RURAL SANITATION	R -	R -	R 50 000 000
<b>TOTAL RATLOU LOCAL MUNICIPALITY</b>	<b>R 35 889 625</b>	<b>R 26 000 000</b>	<b>R 100 000 000</b>

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**TSWAING LOCAL MUNICIPALITY**

CAPITAL PROJECTS	BUDGET 19/20 FY	BUDGET 20/21 FY	BUDGET 21/22 FY
<b>WATER</b>			
DEELPAN WATER SUPPLY PHASE 2	R -	R 3 000 000	R -
KHUNWANA WATER SUPPLY	R 4 000 000	R 7 000 000	R 4 000 000
OTTOSDAL BULK WATER SUPPLY & RETICULATION PHASE 2	R 17 000 000	R -	R -
SANNIESHOF/AGISANANG BULK WATER SUPPLY & RETICULATION	R -	R -	R -
<b>TOTAL WATER</b>	<b>R 21 000 000</b>	<b>R 10 000 000</b>	<b>R 4 000 000</b>
<b>SANITATION</b>			
SANNIESHOF WWTW	R 50 000 000	R -	R -
<b>TOTAL SANITATION</b>	<b>R 50 000 000</b>	<b>R -</b>	<b>R 50 000 000</b>
<b>TOTAL TSWAING LOCAL MUNICIPALITY</b>	<b>R 71 000 000</b>	<b>R 10 000 000</b>	<b>R 54 000 000</b>

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**SUMMARY OF NIMDM MIG CAPITAL PROJECTS BUDGET**

CAPITAL PROJECTS	BUDGET 19/20 FY	BUDGET 20/21 FY	BUDGET 21/22 FY
<b>TOTAL CAPITAL PROJECTS</b>	R 292 533 646	R 309 728 464	R 358 165 086,00
<b>PMU BUSINESS PLAN</b>	R 6 945 354	R 7 545 354	R 8 145 354
<b>TOTAL MIG FUNDS</b>	R 299 479 000	R 317 274 000	R 336 310 440
<b>TOTAL WATER BUDGET</b>	R 169 531 000	R 231 160 000	R 212 000 000
<b>TOTAL SANITATION BUDGET</b>	R 117 197 646	R 78 568 646	R 146 165 086

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