

APPENDICES

Appendix A
SCHEDULE OF EXTERNAL LOANS AS AT 30 JUNE 2016

Details	Original Loan Amount	Interest Rate	Loan Number	Redeemable	Balance at 2015/06/30 Register	Received during the Period	Redeemed/ Written Off during Period	Balance at 2016/06/30 Register
ANNUITY LOANS	R							
ABSA - 30 4406 6677	13 300 000	Prime minus 0.25%	1	2 021	12 615 984	-	2 221 839	10 394 145
Total Annuity Loans	13 300 000				12 615 984	-	2 221 839	10 394 145
TOTAL EXTERNAL LOANS	13 300 000				12 615 984	-	2 221 839	10 394 145

Appendix F
Disclosures of Grants and Subsidies in terms of Section 123 MFMMA, 56 OF 2003

Name of Grants	Name of organ of state or municipal entity	Quarterly Receipts				Quarterly Expenditure				Grants and Subsidies delayed/ withheld	Reasons for delay/ withholding of funds	Did your municipality comply with the grant conditions in terms of framework
		Sept	Dec	March	June	Sept	Dec	March	June			
Financial Management Grant Rural Roads Assets Management Systems Grant Expanded Public Works Programme	National Treasury National Treasury Public Works LGSETA	1 250 000				247 873	288 530	392 362	350 256	None	N/A	Yes
		1 185 000	450 000	1 000 000		376 680	928 180	237 089	1 258 820	None	N/A	Yes
		250 000	186 673	300 000			321 510	13 800	64 721	None	N/A	Yes
		2 685 000	615 673	1 300 000	0	624 553	1 685 493	633 231	1 677 376			

Appendix G(1). Budgeted Financial Performance (Revenue and Expenditure by Standard Classification)
for the year ended 30 June 2017

Description	2016/2017														2015/2016	
	Original Budget	Budget Adjustments (i.e. s28 and s31 of the MEMA)	Final adjustments budget	Shifting of funds (i.e. s31 of the MEMA)	Virement (i.e. Council approved by law)	Final Budget	Actual Outcome	Unauthorised expenditure	Variance	Actual Outcome as % of Final Budget	Actual Outcome as % of Original Budget	Reported unauthorised expenditure	Expenditure authorised in terms of section 32 of MFMA	Balance to be recovered	Reinstated Outflow	
Revenue - Standard	1	2	3	4	5	6	7	8	9	10	11	12	13	14	1	
Governance and administration	118 399 500	2 449 949	120 848 949	-	-	120 848 949	122 993 641	-	(2 143 722)	10	-	-	-	-	-	
Executive and council	114 912 000	504	114 912 504	-	-	114 912 504	114 914 650	-	(2 146)	(0)	100	-	-	-	-	
Budget and treasury office	3 487 500	2 080 180	5 570 080	-	-	5 570 080	7 905 056	-	(2 326 976)	(42)	227	-	-	-	-	
Corporate services	-	359 285	359 285	-	-	359 285	173 835	-	185 330	52	#DIV/0!	-	-	-	-	
Community and public safety	-	29 610	29 610	-	-	29 610	29 610	-	-	-	-	-	-	-	-	
Community and social services	-	29 610	29 610	-	-	29 610	29 610	-	-	-	-	-	-	-	-	
Public safety	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Economic and environmental services	-	411 970	411 970	-	-	411 970	451 521	-	(39 551)	#DIV/0!	#DIV/0!	-	-	-	-	
Planning and development	-	-	-	-	-	-	20	-	(20)	#DIV/0!	#DIV/0!	-	-	-	-	
Road transport	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Environmental protection	-	411 970	411 970	-	-	411 970	451 501	-	(39 531)	(10)	#DIV/0!	-	-	-	-	
Trading services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Waste water management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Waste management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other	-	1 000	1 001 000	-	-	1 001 000	1 000 000	-	1 000	100	100	-	-	-	-	
Waste management	1 000 000	1 000	1 001 000	-	-	1 001 000	1 000 000	-	1 000	100	100	-	-	-	-	
Total Expenditure - Standard	116 665 104	3 075 453	119 744 557	-	-	119 744 557	124 005 740	-	(4 261 183)	100	100	-	-	-	-	
Surplus/(Deficit) for the year	1 734 795	(817 924)	1 546 872	-	-	1 546 872	19 459 032	-	(17 922 160)	#DIV/0!	-	-	-	-	-	
Expenditure - Standard	88 065 204	3 724 151	91 789 355	-	-	91 789 355	79 823 019	-	11 966 336	85	89	-	-	-	-	
Governance and administration	48 734 954	2 504 808	51 339 762	-	-	51 339 762	43 501 777	-	7 837 985	89	88	-	-	-	-	
Executive and council	17 771 098	(97 923)	17 673 175	-	-	17 673 175	15 714 802	-	1 958 573	89	88	-	-	-	-	
Budget and treasury office	21 559 152	1 217 266	22 776 418	-	-	22 776 418	20 606 940	-	2 169 778	90	96	-	-	-	-	
Corporate services	10 184 474	(31 153)	10 153 321	-	-	10 153 321	7 044 410	-	3 108 911	69	69	-	-	-	-	
Community and public safety	10 184 474	(31 153)	10 153 321	-	-	10 153 321	7 044 410	-	3 108 911	69	69	-	-	-	-	
Community and social services	10 184 474	(31 153)	10 153 321	-	-	10 153 321	7 044 410	-	3 108 911	69	69	-	-	-	-	
Public safety	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Economic and environmental services	17 415 428	(514 545)	16 800 881	-	-	16 800 881	16 138 311	-	662 570	108	107	-	-	-	-	
Planning and development	6 150 804	(51 346)	6 099 458	-	-	6 099 458	6 599 857	-	(500 409)	108	107	-	-	-	-	
Road transport	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Environmental protection	11 264 622	(563 199)	10 701 423	-	-	10 701 423	9 538 444	-	1 162 979	89	85	-	-	-	-	
Trading services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Waste water management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Waste management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	

Appendix G(2): Actual versus Budget (Revenue and Expenditure by Municipal Vote)

Vote Description	2015/2017										2015/2016				
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
Thousand	Original Budget	Budget Adjustments (to 528 and 531 of the MFMA)	Final adjustments Budget	Shifting of Funds (to 531 of the MFMA)	Virement (to Council approved by law)	Final Budget	Actual Outcome	Unauthorized expenditure	Variance	Actual Outcome as % of Final Budget	Actual Outcome as % of Original Budget	Reported unauthorised expenditure	Expenditure authorised in terms of section 32 of MFMA	Balance to be recovered	Revised Audited Outcome
Revenue by Vote															
Vote 1 - Executive Mayor															
Vote 2 - Speaker															
Vote 3 - Mayoral Committee															
Vote 4 - Council General	114 912 000	-	114 912 000	259	-	114 912 000	114 912 402	259	-	100	100				
Vote 5 - Municipal Manager	3 487 900	2 090 180	5 578 080	245	-	5 578 080	7 905 096	1 744	(402)	142	227				
Vote 6 - Budget & Treasury	-	-	351 000	-	-	351 000	165 673	165 673	(2 225 976)	47					
Vote 7 - Corporate Services	-	-	-	-	-	-	-	-	185 327						
Vote 8 - Human Resources	-	-	-	-	-	-	-	-	-						
Vote 9 - Information Technology	-	-	-	-	-	-	-	-	-						
Vote 10 - Property	-	-	8 265	-	-	8 265	8 262	3	(3)	100	100				
Vote 11 - Municipal Support	-	-	-	-	-	-	-	-	(20)						
Vote 12 - Planning & Development	-	-	29 610	-	-	29 610	29 610	20	(98 531)	110					
Vote 13 - Community & Social Services	-	-	411 970	-	-	411 970	451 501	451 501	-						
Vote 14 - Environmental Health Services	-	-	-	-	-	-	-	-	-						
Vote 15 - Tourism	-	-	-	-	-	-	-	-	-						
Total Revenue by Vote	118 399 900	2 090 180	121 291 429	-	-	121 291 429	123 414 772	-	(2 183 343)	110	110				
Expenditure by Vote															
Vote 1 - Executive Mayor	10 173 386	659 692	10 833 278	-	-	10 833 278	8 973 229	1 860 049	1 860 049	83	88				
Vote 2 - Speaker	3 723 628	76 927	3 800 555	-	-	3 800 555	3 524 241	476 314	476 314	87	88				
Vote 3 - Mayoral Committee	5 701 155	517 191	6 218 346	-	-	6 218 346	3 969 790	2 248 556	1 122 596	82	89				
Vote 4 - Council General	17 396 628	462 166	17 858 794	-	-	17 858 794	16 776 970	1 081 824	1 081 724	94	96				
Vote 5 - Municipal Manager	11 740 297	888 632	12 628 889	-	-	12 628 889	9 330 987	3 297 902	3 298 302	74	79				
Vote 6 - Budget & Treasury	17 771 098	(97 923)	17 673 175	-	-	17 673 175	15 714 602	1 958 573	1 958 573	69	88				
Vote 7 - Corporate Services	16 787 183	(39 245)	16 727 938	-	-	16 727 938	16 193 949	533 989	533 989	97	97				
Vote 8 - Human Resources	-	-	-	-	-	-	-	-	-						
Vote 9 - Information Technology	-	-	-	-	-	-	-	-	-						
Vote 10 - Property	4 791 969	1 256 511	6 048 480	-	-	6 048 480	4 412 691	1 635 789	1 635 789	73	92				
Vote 11 - Municipal Support	-	-	-	-	-	-	-	-	-						
Vote 12 - Planning & Development	6 150 804	(51 346)	6 099 458	-	-	6 099 458	6 599 867	(500 409)	(500 409)	108	107				
Vote 13 - Community & Social Services	10 184 474	(31 153)	10 153 321	-	-	10 153 321	7 944 410	2 208 911	2 208 911	89	89				
Vote 14 - Environmental Health Services	11 264 622	(563 199)	10 701 423	-	-	10 701 423	9 538 444	1 162 979	1 162 979	89	89				
Vote 15 - Tourism	1 000 000	1 000	1 001 000	-	-	1 001 000	1 000 000	1 000	1 000	100	100				
Total Expenditure by Vote	116 865 104	3 079 453	119 744 557	-	-	119 744 557	104 025 740	15 718 817	(17 823 160)	100	100				
(Surplus/Deficit) for the year	1 534 796	(989 279)	1 548 872	-	-	1 548 872	19 489 032	-	(17 823 160)						

Appendix (G3): Reconciliation of Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	2016/2017														2015/2016	
	Original Budget	Budget Adjustments (1 to 625 and 631 of the MFMA)	Final adjustments budget	Shifting of funds (1 to 631 of the MFMA)	Virement (1 to Council approved by law)	Final Budget	Actual Outcome	Unauthorised expenditure	Variance	Actual Outcome as % of Final Budget	Actual Outcome as % of Original Budget	Reported unauthorised expenditure	Expenditure authorised in terms of section 32 of MFMA	Balance to be recovered	Revised Audited Outcome	
Revenue By Source	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Property rates - penalties & collection charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Rental of facilities and equipment	1 640	1 940	3 780	-	-	3 780	5 588	-	1 808	148	304	-	-	-	-	
Interest earned - external investments	293	37	330	-	-	330	707	-	377	214	241	-	-	-	-	
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fines	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Licences and permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Transfers recognised - operational	116 162	351	116 513	-	-	116 513	116 328	-	(185)	100	100	-	-	-	-	
Other revenue	105	525	630	-	-	630	811	-	181	129	772	-	-	-	-	
Gain on disposal of PPE	-	38	38	-	-	38	41	-	2	107	#DIV/0!	-	-	-	-	
Total Revenue (excluding capital transfers and contributions)	118 400	2 892	121 291	-	-	121 291	123 475	-	2 183	100	100	-	-	-	-	
Expenditure By Type																
Employee related costs	71 485	(1 215)	70 270	-	-	70 270	63 204	-	7 066	90	88	-	-	-	-	
Remuneration of councillors	8 721	805	9 526	-	-	9 526	8 008	-	1 518	84	82	-	-	-	-	
Debt impairment	0	0	0	-	-	0	1 065	-	(1 065)	266 323	#DIV/0!	-	-	-	-	
Depreciation & asset impairment	8 030	-	8 030	-	-	8 030	3 433	-	4 597	43	43	-	-	-	-	
Finance charges	1 233	-	1 233	-	-	1 233	1 268	-	(35)	103	103	-	-	-	-	
Bulk purchases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other materials	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Contracted services	1 117	1 051	2 168	-	-	2 168	3 849	-	(1 681)	178	346	-	-	-	-	
Transfers and grants	3 550	502	4 052	-	-	4 052	4 027	-	25	99	113	-	-	-	-	
Other expenditure	22 530	1 889	24 419	-	-	24 419	18 941	-	5 478	78	84	-	-	-	-	
Loss on disposal of PPE	-	46	46	-	-	46	213	-	(167)	462	#DIV/0!	-	-	-	-	
Total Expenditure	116 895	3 080	119 745	-	-	119 745	104 003	-	15 739	90	88	-	-	-	-	
Surplus/(Deficit)	1 735	(189)	1 547	-	-	1 547	19 469	-	17 922	-	-	-	-	-	-	
Transfers recognised - capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Contributors recognised - capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Contributed assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit) after capital transfers & contributions	1 735	(189)	1 547	-	-	1 547	19 469	-	17 922	-	-	-	-	-	-	
Taxation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit) after taxation	1 735	(189)	1 547	-	-	1 547	19 469	-	17 922	-	-	-	-	-	-	
Attributable to minorities	1 735	(189)	1 547	-	-	1 547	19 469	-	17 922	-	-	-	-	-	-	
Surplus/(Deficit) attributable to municipality	1 735	(189)	1 547	-	-	1 547	19 469	-	17 922	-	-	-	-	-	-	
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit) for the year	1 735	(189)	1 547	-	-	1 547	19 469	-	17 922	-	-	-	-	-	-	

Appendix G16: Reconciliation of Table A5 Budgeted Capital Expenditure by vote, unvoted classification and funding

Vote Description	2016/2017															2015/2016				
	Original Budget	Budget Adjustments (of the MPAA)	Final approved budget	Shifting of funds (1 to 5) of the MPAA	Virement (1 to 5) of the approved by law	Final Budget	Actual Outcome	Unauthorized expenditure	Variance	Actual Outcome as % of Final Budget	Actual Outcome as % of Original budget	Reported unauthorised expenditure	Expenditure authorised in 2016/17A	Balance to be recovered	Revised Audited Outcome					
Capital expenditure - VOA	1																			
Business expenditure																				
Vote 1 - Executive Mayor																				
Vote 2 - Speaker																				
Vote 3 - Mayoral Committee																				
Vote 4 - Council General																				
Vote 5 - Municipal Manager																				
Vote 6 - Budget & Treasury																				
Vote 7 - Economic Development																				
Vote 8 - Human Resources																				
Vote 9 - Information Technology																				
Vote 10 - Property																				
Vote 11 - Municipal Support																				
Vote 12 - Planning & Development																				
Vote 13 - Environmental Health Services																				
Vote 14 - Environmental Health Services																				
Vote 15 - Tourism																				
Capital multi-year expenditure sub-total																				
Business expenditure																				
Vote 1 - Executive Mayor	35	47	35	69	35	35	29	0	82	82	82	154								
Vote 2 - Speaker	22	18	22	107	22	22	30	39	43	43	43	43								
Vote 3 - Mayoral Committee	91	83	91	508	91	91	67	184	62	62	62	400/3								
Vote 4 - Council General	-	-	-	508	-	-	314	22	54	54	54	82								
Vote 5 - Municipal Manager	42	37	42	1,927	42	42	68	1,202	34	34	34	122								
Vote 6 - Budget & Treasury	37	101	37	55	37	37	49	9	89	89	89	72								
Vote 7 - Economic Development	65	-	65	74	65	65	74	-	100	100/3	100/3	44								
Vote 8 - Human Resources	-	-	-	32	-	-	9	20	38	38	38	44								
Vote 9 - Information Technology	-	-	-	51	-	-	38	13	75	75	75	400/3								
Vote 10 - Property	20	1	20	79	20	20	67													
Vote 11 - Municipal Support	-	-	-	-	-	-	-	-	-	-	-	-								
Vote 12 - Planning & Development	-	-	-	-	-	-	-	-	-	-	-	-								
Vote 13 - Environmental Health Services	-	-	-	-	-	-	-	-	-	-	-	-								
Vote 14 - Environmental Health Services	55	24	55	79	55	55	67													
Vote 15 - Tourism	-	-	-	-	-	-	-	-	-	-	-	-								
Capital multi-year expenditure sub-total	700	2314	3014	3014	3014	3014	1371	1643	45	45	198	198								
Capital Expenditure - Standard																				
Governance and administration																				
Executive and council	823	229	823	707	823	823	1,257	1,996	57	57	223	223								
Support services	196	577	1,072	1,072	1,072	1,072	457	3,026	77	77	1,188	1,188								
Capital services	129	64	129	129	129	129	129	1,256	35	35	188	188								
Community and public safety	65	51	65	51	65	65	38	13	75	75	400/3	400/3								
Community and social services	-	51	51	51	51	51	38	13	75	75	400/3	400/3								
Sport and recreation	-	-	-	-	-	-	-	-	-	-	-	-								
Place safety	-	-	-	-	-	-	-	-	-	-	-	-								
Public safety	-	-	-	-	-	-	-	-	-	-	-	-								
Police	-	-	-	-	-	-	-	-	-	-	-	-								
Fire	-	-	-	-	-	-	-	-	-	-	-	-								
Emergency services	-	-	-	-	-	-	-	-	-	-	-	-								
Environmental protection	75	12	111	32	111	111	78	23	7	7	44	44								
Planning and development	20	12	32	32	32	32	9	23	5	5	122	122								
Road transport	55	-	55	78	55	55	67	-	85	85	122	122								
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-								
Trading services	-	-	-	-	-	-	-	-	-	-	-	-								
Electricity	-	-	-	-	-	-	-	-	-	-	-	-								
Water	-	-	-	-	-	-	-	-	-	-	-	-								
Waste water management	-	-	-	-	-	-	-	-	-	-	-	-								
Waste management	-	-	-	-	-	-	-	-	-	-	-	-								
Other																				
Total Capital Expenditure - Standard	700	2291	3014	-	-	3014	1371	1643	45	45	198	198								
Enfunded by:																				
National Government	-	-	-	-	-	-	-	-	-	-	-	-								
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-								
Direct Municipality	-	-	-	-	-	-	-	-	-	-	-	-								
Transfers received - capital	-	-	-	-	-	-	-	-	-	-	-	-								
Public contributions & donations	-	-	-	-	-	-	-	-	-	-	-	-								
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-								
Internally generated funds	700	2291	3014	-	-	3014	1371	1643	45	45	198	198								
Total Capital Funding	700	2291	3014	-	-	3014	1371	1643	45	45	198	198								

Appendix G(9): Reconciliation of Table A7 Budgeted Cash Flows

Description	2016/2017											2015/2016
	Original Budget	Budget Adjustments (I.I.O. s28)	Final adjustments budget	Final Budget	Actual Outcome	Variance	Actual Outcome as % of Final Budget	Actual Outcome as % of Original Budget	Audited Outcome			
CASH FLOW FROM OPERATING ACTIVITIES	1	2	3	6	7	9	10	11	12			
Receipts	118 107	2 816	120 923	120 923	122 726	(1 803)			121 114			
Ratepayers and other	105	525	630	630	811	(181)	128.75	154.52	307			
Government - operating	118 162	351	118 513	116 513	116 328	185	99.84	33 141.79	115 631			
Government - capital												
Interest	1 840	1 940	3 780	3 780	5 588	(1 808)	147.82	287.99	5 176			
Dividends												
Payments	(108 342)	(3 072)	(111 414)	(111 414)	(100 989)	(10 426)			(106 459)			
Suppliers and employees	(103 560)	(2 570)	(106 129)	(106 129)	(99 723)	(6 407)	93.95	3 880.68	(102 906)			
Finance charges	(1 233)	-	(1 233)	(1 233)	(1 266)	33	102.67	#DIV/0!	(3 552)			
Transfers and Grants	(3 550)	(502)	(4 052)	(4 052)	-	(4 052)	-	-	-			
NET CASH FROM/(USED) OPERATING ACTIVITIES	9 764	(236)	9 509	9 509	21 738	(12 229)			14 655			
CASH FLOWS FROM INVESTING ACTIVITIES												
Receipts												
Proceeds on disposal of PPE					(552)	552	#DIV/0!	#DIV/0!	488			
Decrease (increase) in non-current debtors												
Decrease (increase) other non-current receivables												
Decrease (increase) in non-current investments												
Payments												
Capital assets	(700)	(1 755)	(3 014)	(3 014)	(1 371)	(1 643)	0	0	(757)			
NET CASH FROM/(USED) INVESTING ACTIVITIES	(700)	(2 314)	(3 014)	(3 014)	(1 923)	(1 091)			(289)			
CASH FLOWS FROM FINANCING ACTIVITIES												
Receipts												
Short term loans												
Borrowing long term/refinancing												
Increase (decrease) in consumer deposits												
Payments												
Repayment of borrowing	(2 234)	(2 234)	(2 234)	(2 234)	(2 222)	(12)	0	0	(2 146)			
NET CASH FROM/(USED) FINANCING ACTIVITIES	(2 234)	(2 234)	(2 234)	(2 234)	(2 222)	(12)			(2 146)			
NET INCREASE/(DECREASE) IN CASH HELD	5 796	(11 996)	4 414	4 414	17 593	(11 757)			11 757			
Cash/cash equivalents at the year begin:	18 069	18 069	18 069	18 069	29 827	24 937			18 069			
Cash/cash equivalents at the year end:	23 865	6 073	22 483	22 483	47 420	(24 937)			29 827			