NORTH WEST: MORETELE (NW371)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 1ST QUARTER ENDED 30 SEPTEMBER 2025

Part1: Operating Revenue and Expenditure

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Operating Revenue and Expenditure								
Operating Revenue	**646 995**	**237 802**	**36,8%**	**237 802**	**36,8%**	**230 564**	**37,0%**	**3,1%**
Exchange Revenue								
Service charges - Electricity	-	-	-	-	-	-	-	-
Service charges - Water	40 300	7 845	19,5%	7 845	19,5%	9 662	25,0%	(18,8%)
Service charges - Waste Water Management	-	-	-	-	-	-	-	-
Service charges - Waste Management	29 710	6 735	22,7%	6 735	22,7%	6 909	23,6%	(2,5%)
Sale of Goods and Rendering of Services	515	97	18,9%	97	18,9%	289	38,9%	(66,5%)
Agency services	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-
Interest earned from Receivables	16 499	3 374	20,5%	3 374	20,5%	3 682	23,3%	(8,4%)
Interest earned from Current and Non Current Assets	33 008	5 185	15,7%	5 185	15,7%	4 311	15,7%	20,3%
Dividends	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-
Rental from Fixed Assets	191	21	11,2%	21	11,2%	38	20,7%	(43,3%)
Licence and permits	1 200	129	10,8%	129	10,8%	265	23,1%	(51,2%)
Special rating levies	-	-	-	-	-	-	-	-
Operational Revenue	120	5	4,1%	5	4,1%	6	3,6%	(14,3%)
Non-Exchange Revenue								
Property rates	23 091	4 617	20,0%	4 617	20,0%	4 256	19,2%	8,5%
Surcharges and Taxes	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	1 000	-	-	-	-	-	-	-
Licences or permits	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	497 914	204 499	41,1%	204 499	41,1%	200 192	41,5%	2,2%
Interest	3 447	1 918	55,6%	1 918	55,6%	953	28,9%	101,2%
Fuel Levy	-	-	-	-	-	-	-	-
Operational Revenue	-	3 376	-	3 376	-	-	-	(100,0%)
Gains on disposal of Assets	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-
Operating Expenditure	**706 266**	**132 125**	**18,7%**	**132 125**	**18,7%**	**118 365**	**16,4%**	**11,6%**
Employee related costs	188 080	33 679	17,9%	33 679	17,9%	36 141	19,9%	(6,8%)
Remuneration of councillors	24 618	6 720	27,3%	6 720	27,3%	7 457	29,3%	(9,9%)
Bulk purchases - electricity	-	-	-	-	-	-	-	-
Inventory consumed	60 273	13 365	22,2%	13 365	22,2%	1 222	2,1%	993,5%
Debt impairment	75 841	-	-	-	-	-	-	-
Depreciation and amortisation	68 351	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-
Contracted services	205 177	58 994	28,8%	58 994	28,8%	51 101	26,9%	15,4%
Transfers and subsidies	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-	5	-	5	-	-	-	(100,0%)
Operational costs	83 926	19 361	23,1%	19 361	23,1%	22 443	27,2%	(13,7%)
Losses on disposal of Assets	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**(59 271)**	**105 677**	**-**	**105 677**	**-**	**112 199**	**-**	**-**
Transfers and subsidies - capital (monetary allocations)	175 391	63 426	36,2%	63 426	36,2%	44 744	22,2%	41,8%
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**116 120**	**169 103**		**169 103**		**156 943**		
Income Tax	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**116 120**	**169 103**		**169 103**		**156 943**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**116 120**	**169 103**		**169 103**		**156 943**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**116 120**	**169 103**		**169 103**		**156 943**		

Part 2: Capital Revenue and Expenditure

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Capital Revenue and Expenditure								
Source of Finance	**196 472**	**56 566**	**28,8%**	**56 566**	**28,8%**	**54 550**	**22,4%**	**3,7%**
National Government	175 391	56 213	32,1%	56 213	32,1%	38 697	19,2%	45,3%
Provincial Government	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Agen	-	-	-	-	-	-	-	-
Transfers recognised - capital	**175 391**	**56 213**	**32,1%**	**56 213**	**32,1%**	**38 697**	**19,2%**	**45,3%**
Borrowing	-	-	-	-	-	-	-	-
Internally generated funds	21 081	353	1,7%	353	1,7%	15 854	38,1%	(97,8%)
Capital Expenditure Functional	**196 472**	**56 566**	**28,8%**	**56 566**	**28,8%**	**54 550**	**22,4%**	**3,7%**
Municipal governance and administration	**4 200**	**267**	**6,4%**	**267**	**6,4%**	**991**	**25,1%**	**(73,0%)**
Executive and Council	-	-	-	-	-	-	-	-
Finance and administration	4 200	267	6,4%	267	6,4%	991	25,1%	(73,0%)
Internal audit	-	-	-	-	-	-	-	-
Community and Public Safety	**13 450**	**572**	**4,3%**	**572**	**4,3%**	**-**	**-**	**(100,0%)**
Community and Social Services	11 250	572	5,1%	572	5,1%	-	-	(100,0%)
Sport And Recreation	2 200	-	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-
Economic and Environmental Services	**52 642**	**13 418**	**25,5%**	**13 418**	**25,5%**	**17 648**	**19,7%**	**(24,0%)**
Planning and Development	13 611	86	,6%	86	,6%	2 575	41,4%	(96,7%)
Road Transport	39 031	13 333	34,2%	13 333	34,2%	15 073	18,1%	(11,5%)
Environmental Protection	-	-	-	-	-	-	-	-
Trading Services	**126 180**	**42 308**	**33,5%**	**42 308**	**33,5%**	**35 911**	**25,2%**	**17,8%**
Energy sources	5 500	422	7,7%	422	7,7%	3 899	17,4%	(89,2%)
Water Management	89 098	28 547	32,0%	28 547	32,0%	6 309	8,3%	352,5%
Waste Water Management	31 582	13 339	42,2%	13 339	42,2%	25 702	58,4%	(48,1%)
Waste Management	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Cash Flow from Operating Activities								
Receipts	**718 226**	**258 839**	**36,0%**	**258 839**	**36,0%**	**392 531**	**52,4%**	**(34,1%)**
Property rates	12 023	4 965	41,3%	4 965	41,3%	1 457	17,6%	240,7%
Service charges	7 712	173	2,2%	173	2,2%	182	2,0%	(5,3%)
Other revenue	3 026	(32 752)	(1 082,4%)	(32 752)	(1 082,4%)	142 309	3 577,5%	(123,0%)
Transfers and Subsidies - Operational	497 914	204 682	41,1%	204 682	41,1%	200 065	41,5%	2,3%
Transfers and Subsidies - Capital	175 391	81 249	46,3%	81 249	46,3%	48 505	24,0%	67,5%
Interest	22 161	522	2,4%	522	2,4%	12	-	4 351,3%
Dividends	-	-	-	-	-	-	-	-
Payments	**(562 074)**	**(239 001)**	**42,5%**	**(239 001)**	**42,5%**	**(169 651)**	**31,6%**	**40,9%**
Suppliers and employees	(562 074)	(239 001)	42,5%	(239 001)	42,5%	(169 651)	31,6%	40,9%
Finance charges	-	-	-	-	-	-	-	-
Transfers and grants	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**156 152**	**19 838**	**12,7%**	**19 838**	**12,7%**	**222 880**	**104,9%**	**(91,1%)**
Cash Flow from Investing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors (not used)	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-
Payments	**(196 472)**	**(80 286)**	**40,9%**	**(80 286)**	**40,9%**	**(57 411)**	**23,6%**	**39,8%**
Capital assets	(196 472)	(80 286)	40,9%	(80 286)	40,9%	(57 411)	23,6%	39,8%
Net Cash from/(used) Investing Activities	**(196 472)**	**(80 286)**	**40,9%**	**(80 286)**	**40,9%**	**(57 411)**	**23,6%**	**39,8%**
Cash Flow from Financing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**(40 319)**	**(60 448)**	**149,9%**	**(60 448)**	**149,9%**	**165 469**	**(532,9%)**	**(136,5%)**
Cash/cash equivalents at the year begin:	210 031	253 093	120,5%	253 093	120,5%	280 199	103,3%	(9,7%)
Cash/cash equivalents at the year end:	**169 712**	**192 645**	**113,5%**	**192 645**	**113,5%**	**451 297**	**187,8%**	**(57,3%)**

Part 4: Debtor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %	Actual Bad Debts Written Off to Debtors Amount	Actual Bad Debts Written Off to Debtors %	Impairment -Bad Debts ito Council Policy Amount	Impairment -Bad Debts ito Council Policy %
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	4 429	1,3%	3 861	1,2%	4 433	1,3%	319 105	96,2%	331 829	42,0%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	(588)	(,4%)	1 112	,7%	1 271	,8%	150 958	98,8%	152 752	19,3%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	(17 308)	(8,1%)	2 458	1,2%	2 750	1,3%	225 603	105,7%	213 504	27,0%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	1 775	1,3%	1 769	1,3%	1 741	1,3%	127 322	96,0%	132 608	16,8%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	(43 303)	106,2%	-	-	-	-	2 516	(6,2%)	(40 788)	(5,2%)	-	-	-	-
Total By Income Source	**(54 995)**	**(7,0%)**	**9 201**	**1,2%**	**10 195**	**1,3%**	**825 504**	**104,5%**	**789 905**	**100,0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	(39 215)	(63,3%)	839	1,4%	838	1,4%	99 516	160,6%	61 979	7,8%	-	-	-	-
Commercial	212	,8%	264	1,0%	352	1,4%	25 178	96,8%	26 005	3,3%	-	-	-	-
Households	(15 357)	(2,2%)	8 052	1,2%	8 958	1,3%	693 446	99,8%	695 099	88,0%	-	-	-	-
Other	(636)	(9,3%)	46	,7%	47	,7%	7 364	108,0%	6 821	,9%	-	-	-	-
Total By Customer Group	**(54 995)**	**(7,0%)**	**9 201**	**1,2%**	**10 195**	**1,3%**	**825 504**	**104,5%**	**789 905**	**100,0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	-	-	-	-	-	-	114	100,0%	114	6,1%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	652	37,5%	-	-	-	-	1 088	62,5%	1 740	93,9%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**652**	**35,2%**	**-**	**-**	**-**	**-**	**1 202**	**64,8%**	**1 854**	**100,0%**

Contact Details

Municipal Manager	Mr Sipho Ngwenya	014 555 1332
Chief Financial Officer	Ms Boitumelo Sathekge	012 716 1000

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: MADIBENG (NW372)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 1ST QUARTER ENDED 30 SEPTEMBER 2025

Part1: Operating Revenue and Expenditure

	2025/26					2024/25		
	Budget	First Quarter		Year to Date		First Quarter		
R thousands	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Operating Revenue and Expenditure								
Operating Revenue	**2 873 017**	**960 237**	**33,4%**	**960 237**	**33,4%**	**898 788**	**32,3%**	**6,8%**
Exchange Revenue								
Service charges - Electricity	758 091	199 317	26,3%	199 317	26,3%	179 221	23,7%	11,2%
Service charges - Water	197 266	43 816	22,2%	43 816	22,2%	53 382	30,5%	(17,9%)
Service charges - Waste Water Management	63 864	12 555	19,7%	12 555	19,7%	15 835	28,7%	(20,7%)
Service charges - Waste Management	71 045	16 570	23,3%	16 570	23,3%	16 998	25,3%	(2,5%)
Sale of Goods and Rendering of Services	5 015	2 374	47,3%	2 374	47,3%	1 429	30,5%	66,1%
Agency services	17 000	3 530	20,8%	3 530	20,8%	4 801	25,5%	(26,5%)
Interest	-	-	-	-	-	-	-	-
Interest earned from Receivables	90 265	43 023	47,7%	43 023	47,7%	20 988	30,3%	105,0%
Interest earned from Current and Non Current Assets	15 896	4 271	26,9%	4 271	26,9%	5 921	33,0%	(27,9%)
Dividends	-	-	-	-	-	-	-	-
Rent on Land	30	15	50,1%	15	50,1%	4	49,7%	311,9%
Rental from Fixed Assets	3 150	2 760	87,6%	2 760	87,6%	367	17,8%	651,8%
Licence and permits	6 071	1 639	27,0%	1 639	27,0%	2 347	7 391,8%	(30,2%)
Special rating levies	-	-	-	-	-	-	-	-
Operational Revenue	386	163	42,2%	163	42,2%	100	8,1%	62,1%
Non-Exchange Revenue								
Property rates	395 379	114 194	28,9%	114 194	28,9%	116 536	27,7%	(2,0%)
Surcharges and Taxes	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	2 831	(0)	-	(0)	-	1	-	(133,3%)
Licences or permits	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	1 196 011	493 031	41,2%	493 031	41,2%	468 635	41,2%	5,2%
Interest	50 719	22 338	44,0%	22 338	44,0%	12 192	24,4%	83,2%
Fuel Levy	-	-	-	-	-	-	-	-
Operational Revenue	-	640	-	640	-	-	-	(100,0%)
Gains on disposal of Assets	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	31	-	(100,0%)
Discontinued Operations	0	-	-	-	-	-	-	-
Operating Expenditure	**2 818 588**	**726 821**	**25,8%**	**726 821**	**25,8%**	**315 074**	**11,7%**	**130,7%**
Employee related costs	738 467	196 530	26,6%	196 530	26,6%	180 403	24,7%	8,9%
Remuneration of councillors	39 691	8 909	22,4%	8 909	22,4%	8 635	22,2%	3,2%
Bulk purchases - electricity	711 000	192 328	27,1%	192 328	27,1%	29 096	4,4%	561,0%
Inventory consumed	108 770	28 747	26,4%	28 747	26,4%	14 423	7,7%	99,3%
Debt impairment	429 728	107 432	25,0%	107 432	25,0%	-	-	(100,0%)
Depreciation and amortisation	317 075	79 269	25,0%	79 269	25,0%	-	-	(100,0%)
Interest	23 181	13 655	58,9%	13 655	58,9%	-	-	(100,0%)
Contracted services	262 981	66 311	25,2%	66 311	25,2%	69 250	24,0%	(4,2%)
Transfers and subsidies	7 700	7 659	99,5%	7 659	99,5%	-	-	(100,0%)
Irrecoverable debts written off	-	7 808	-	7 808	-	-	-	(100,0%)
Operational costs	179 996	18 175	10,1%	18 175	10,1%	13 267	6,3%	37,0%
Losses on disposal of Assets	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**54 429**	**233 416**	**-**	**233 416**	**-**	**583 714**	**-**	**-**
Transfers and subsidies - capital (monetary allocations)	373 906	-	-	-	-	37 620	10,9%	(100,0%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**428 335**	**233 416**		**233 416**		**621 334**		
Income Tax	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**428 335**	**233 416**		**233 416**		**621 334**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**428 335**	**233 416**		**233 416**		**621 334**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**428 335**	**233 416**		**233 416**		**621 334**		

Part 2: Capital Revenue and Expenditure

	2025/26					2024/25		
	Budget	First Quarter		Year to Date		First Quarter		
R thousands	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Capital Revenue and Expenditure								
Source of Finance	**373 906**	**45 947**	**12,3%**	**45 947**	**12,3%**	**48 752**	**14,1%**	**(5,8%)**
National Government	373 906	45 947	12,3%	45 947	12,3%	47 695	13,8%	(3,7%)
Provincial Government	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Agen	-	-	-	-	-	-	-	-
Transfers recognised - capital	**373 906**	**45 947**	**12,3%**	**45 947**	**12,3%**	**47 695**	**13,8%**	**(3,7%)**
Borrowing	-	-	-	-	-	-	-	-
Internally generated funds	-	-	-	-	-	1 057	-	(100,0%)
Capital Expenditure Functional	**373 906**	**45 947**	**12,3%**	**45 947**	**12,3%**	**48 752**	**14,1%**	**(5,8%)**
Municipal governance and administration	**-**	**-**	**-**	**-**	**-**	**657**	**-**	**(100,0%)**
Executive and Council	-	-	-	-	-	657	-	(100,0%)
Finance and administration	-	-	-	-	-	-	-	-
Internal audit	-	-	-	-	-	-	-	-
Community and Public Safety	**34 206**	**732**	**2,1%**	**732**	**2,1%**	**4 142**	**-**	**(82,3%)**
Community and Social Services	28 206	-	-	-	-	3 491	-	(100,0%)
Sport And Recreation	6 000	-	-	-	-	-	-	-
Public Safety	-	732	-	732	-	651	-	12,4%
Housing	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-
Economic and Environmental Services	**101 533**	**19 356**	**19,1%**	**19 356**	**19,1%**	**30 071**	**17,7%**	**(35,6%)**
Planning and Development	2 000	-	-	-	-	1 825	-	(100,0%)
Road Transport	99 533	19 356	19,4%	19 356	19,4%	28 246	16,7%	(31,5%)
Environmental Protection	-	-	-	-	-	-	-	-
Trading Services	**238 167**	**25 858**	**10,9%**	**25 858**	**10,9%**	**13 882**	**7,9%**	**86,3%**
Energy sources	109 537	4 908	4,5%	4 908	4,5%	5 068	17,1%	(3,2%)
Water Management	72 000	8 412	11,7%	8 412	11,7%	-	-	(100,0%)
Waste Water Management	31 000	12 538	40,4%	12 538	40,4%	8 814	22,0%	42,3%
Waste Management	25 630	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Cash Flow from Operating Activities								
Receipts	**2 769 274**	**1 317 966**	**47,6%**	**1 317 966**	**47,6%**	**1 362 448**	**48,2%**	**(3,3%)**
Property rates	300 488	55 309	18,4%	55 309	18,4%	49 497	15,7%	11,7%
Service charges	756 293	227 932	30,1%	227 932	30,1%	193 163	21,5%	18,0%
Other revenue	34 480	401 147	1 163,4%	401 147	1 163,4%	530 237	2 362,1%	(24,3%)
Transfers and Subsidies - Operational	1 196 011	495 700	41,4%	495 700	41,4%	469 917	41,6%	5,5%
Transfers and Subsidies - Capital	373 906	130 512	34,9%	130 512	34,9%	111 586	31,5%	17,0%
Interest	108 096	7 366	6,8%	7 366	6,8%	8 047	7,5%	(8,5%)
Dividends	-	-	-	-	-	-	-	-
Payments	**(2 121 850)**	**(882 975)**	**41,6%**	**(882 975)**	**41,6%**	**(596 779)**	**25,1%**	**48,0%**
Suppliers and employees	(2 121 850)	(882 975)	41,6%	(882 975)	41,6%	(596 779)	25,1%	48,0%
Finance charges	-	-	-	-	-	-	-	-
Transfers and grants	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**647 424**	**434 991**	**67,2%**	**434 991**	**67,2%**	**765 668**	**168,6%**	**(43,2%)**
Cash Flow from Investing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**(111)**	**-**	**(100,0%)**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors (not used)	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	(111)	-	(100,0%)
Payments	**(373 906)**	**(45 947)**	**12,3%**	**(45 947)**	**12,3%**	**(48 752)**	**14,1%**	**(5,8%)**
Capital assets	(373 906)	(45 947)	12,3%	(45 947)	12,3%	(48 752)	14,1%	(5,8%)
Net Cash from/(used) Investing Activities	**(373 906)**	**(45 947)**	**12,3%**	**(45 947)**	**12,3%**	**(48 863)**	**14,1%**	**(6,0%)**
Cash Flow from Financing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-
Payments	**(187 228)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	(187 228)	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**(187 228)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**86 290**	**389 045**	**450,9%**	**389 045**	**450,9%**	**716 806**	**1 188,6%**	**(45,7%)**
Cash/cash equivalents at the year begin:	10 278	92 480	899,8%	92 480	899,8%	(200 744)	(195,2%)	(146,1%)
Cash/cash equivalents at the year end:	**96 568**	**481 382**	**498,5%**	**481 382**	**498,5%**	**790 475**	**484,5%**	**(39,1%)**

Part 4: Debtor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %	Actual Bad Debts Written Off to Debtors Amount	Actual Bad Debts Written Off to Debtors %	Impairment -Bad Debts ito Council Policy Amount	Impairment -Bad Debts ito Council Policy %
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	20 888	2,1%	23 791	2,4%	12 800	1,3%	942 035	94,2%	999 515	23,7%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	75 849	21,7%	18 670	5,4%	11 441	3,3%	242 995	69,6%	348 955	8,3%	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	33 272	3,2%	23 332	2,3%	21 321	2,1%	958 023	92,5%	1 035 949	24,6%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	6 689	2,1%	6 554	2,1%	4 181	1,3%	301 685	94,5%	319 110	7,6%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	5 675	1,6%	4 551	1,3%	4 319	1,3%	329 950	95,8%	344 495	8,2%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	53	100,0%	53	-	-	-	-	-
Interest on Arrear Debtor Accounts	22 161	2,1%	22 017	2,1%	22 153	2,1%	999 826	93,8%	1 066 157	25,3%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	1 107	1,1%	3 202	3,1%	2 970	2,9%	96 500	93,0%	103 778	2,5%	-	-	-	-
Total By Income Source	**165 643**	**3,9%**	**102 117**	**2,4%**	**79 184**	**1,9%**	**3 871 067**	**91,8%**	**4 218 012**	**100,0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	16 064	6,3%	8 243	3,2%	6 700	2,6%	225 819	87,9%	256 826	6,1%	-	-	-	-
Commercial	70 430	12,6%	21 685	3,9%	16 571	3,0%	451 637	80,6%	560 324	13,3%	-	-	-	-
Households	79 117	2,3%	72 152	2,1%	55 869	1,6%	3 189 792	93,9%	3 396 929	80,5%	-	-	-	-
Other	32	,8%	37	,9%	44	1,1%	3 819	97,1%	3 932	,1%	-	-	-	-
Total By Customer Group	**165 643**	**3,9%**	**102 117**	**2,4%**	**79 184**	**1,9%**	**3 871 067**	**91,8%**	**4 218 012**	**100,0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %
Creditor Age Analysis										
Bulk Electricity	129 100	5,8%	153 822	7,0%	116 095	5,3%	1 810 382	81,9%	2 209 399	89,9%
Bulk Water	39 899	19,1%	3 621	1,7%	1 930	,9%	163 293	78,2%	208 743	8,5%
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	22 602	62,9%	5 660	15,8%	7 659	21,3%	-	-	35 920	1,5%
Auditor-General	1 953	54,4%	323	9,0%	16	,4%	1 299	36,2%	3 590	,1%
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**193 554**	**7,9%**	**163 425**	**6,6%**	**125 699**	**5,1%**	**1 974 974**	**80,4%**	**2 457 653**	**100,0%**

Contact Details

Municipal Manager	Mr Quiet Kgatla	012 318 9220
Chief Financial Officer	Mr Siza Rikhotso	012 318 9223

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: RUSTENBURG (NW373)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 1ST QUARTER ENDED 30 SEPTEMBER 2025

Part1: Operating Revenue and Expenditure

	2025/26					2024/25		
	Budget	First Quarter		Year to Date		First Quarter		
R thousands	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Operating Revenue and Expenditure								
Operating Revenue	**6 957 367**	**1 819 485**	**26,2%**	**1 819 485**	**26,2%**	**1 855 894**	**23,0%**	**(2,0%)**
Exchange Revenue								
Service charges - Electricity	2 513 530	657 663	26,2%	657 663	26,2%	693 422	17,5%	(5,2%)
Service charges - Water	617 929	171 303	27,7%	171 303	27,7%	168 248	25,7%	1,8%
Service charges - Waste Water Management	527 552	61 198	11,6%	61 198	11,6%	55 368	11,5%	10,5%
Service charges - Waste Management	199 542	51 033	25,6%	51 033	25,6%	47 845	25,1%	6,7%
Sale of Goods and Rendering of Services	34 228	3 122	9,1%	3 122	9,1%	10 111	31,9%	(69,1%)
Agency services	143 375	7 907	5,5%	7 907	5,5%	35 634	31,4%	(77,8%)
Interest	-	-	-	-	-	-	-	-
Interest earned from Receivables	486 728	139 240	28,6%	139 240	28,6%	154 879	44,1%	(10,1%)
Interest earned from Current and Non Current Assets	93 352	-	-	-	-	5 077	12,2%	(100,0%)
Dividends	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-
Rental from Fixed Assets	12 537	3 973	31,7%	3 973	31,7%	1 954	13,4%	103,4%
Licence and permits	13 309	5	-	5	-	14	,1%	(62,4%)
Special rating levies	-	-	-	-	-	-	-	-
Operational Revenue	20 526	617	3,0%	617	3,0%	1 055	5,5%	(41,5%)
Non-Exchange Revenue								
Property rates	600 129	150 691	25,1%	150 691	25,1%	140 176	23,7%	7,5%
Surcharges and Taxes	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	16 794	958	5,7%	958	5,7%	20 251	201,4%	(95,3%)
Licences or permits	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	1 469 034	541 705	36,9%	541 705	36,9%	521 749	37,5%	3,8%
Interest	208 800	30 025	14,4%	30 025	14,4%	-	-	(100,0%)
Fuel Levy	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-
Gains on disposal of Assets	-	44	-	44	-	109	1,5%	(59,9%)
Other Gains	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-
Operating Expenditure	**6 732 718**	**802 358**	**11,9%**	**802 358**	**11,9%**	**1 158 646**	**15,4%**	**(30,8%)**
Employee related costs	1 034 790	17	-	17	-	220 034	21,9%	(100,0%)
Remuneration of councillors	77 587	-	-	-	-	17 594	23,5%	(100,0%)
Bulk purchases - electricity	2 423 181	491 068	20,3%	491 068	20,3%	499 113	16,9%	(1,6%)
Inventory consumed	658 033	106 528	16,2%	106 528	16,2%	94 274	14,0%	13,0%
Debt impairment	752 019	-	-	-	-	-	-	-
Depreciation and amortisation	491 025	30 909	6,3%	30 909	6,3%	92 727	17,7%	(66,7%)
Interest	66 725	-	-	-	-	-	-	-
Contracted services	892 108	116 007	13,0%	116 007	13,0%	171 434	16,4%	(32,3%)
Transfers and subsidies	20 967	260	1,2%	260	1,2%	235	1,0%	10,5%
Irrecoverable debts written off	-	-	-	-	-	-	-	-
Operational costs	316 282	57 569	18,2%	57 569	18,2%	63 234	19,2%	(9,0%)
Losses on disposal of Assets	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**224 649**	**1 017 127**	**-**	**1 017 127**	**-**	**697 247**	**-**	**-**
Transfers and subsidies - capital (monetary allocations)	381 155	49 570	13,0%	49 570	13,0%	56 532	13,9%	(12,3%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**605 804**	**1 066 697**		**1 066 697**		**753 779**		
Income Tax	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**605 804**	**1 066 697**		**1 066 697**		**753 779**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**605 804**	**1 066 697**		**1 066 697**		**753 779**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**605 804**	**1 066 697**		**1 066 697**		**753 779**		

Part 2: Capital Revenue and Expenditure

	2025/26					2024/25		
	Budget	First Quarter		Year to Date		First Quarter		
R thousands	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Capital Revenue and Expenditure								
Source of Finance	**482 704**	**43 324**	**9,0%**	**43 324**	**9,0%**	**81 291**	**12,7%**	**(46,7%)**
National Government	380 673	43 324	11,4%	43 324	11,4%	80 710	20,0%	(46,3%)
Provincial Government	482	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Agen	-	-	-	-	-	-	-	-
Transfers recognised - capital	**381 155**	**43 324**	**11,4%**	**43 324**	**11,4%**	**80 710**	**20,0%**	**(46,3%)**
Borrowing	-	-	-	-	-	-	-	-
Internally generated funds	101 550	-	-	-	-	581	,2%	(100,0%)
Capital Expenditure Functional	**482 704**	**43 324**	**9,0%**	**43 324**	**9,0%**	**81 291**	**12,7%**	**(46,7%)**
Municipal governance and administration	**22 645**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Executive and Council	3 643	-	-	-	-	-	-	-
Finance and administration	18 910	-	-	-	-	-	-	-
Internal audit	91	-	-	-	-	-	-	-
Community and Public Safety	**20 804**	**-**	**-**	**-**	**-**	**1 503**	**3,7%**	**(100,0%)**
Community and Social Services	7 987	-	-	-	-	69	,7%	(100,0%)
Sport And Recreation	503	-	-	-	-	1 434	62,9%	(100,0%)
Public Safety	11 815	-	-	-	-	-	-	-
Housing	500	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-
Economic and Environmental Services	**323 713**	**35 195**	**10,9%**	**35 195**	**10,9%**	**28 666**	**8,6%**	**22,8%**
Planning and Development	291 712	34 576	11,9%	34 576	11,9%	12 586	4,5%	174,7%
Road Transport	32 001	619	1,9%	619	1,9%	16 080	31,4%	(96,2%)
Environmental Protection	-	-	-	-	-	-	-	-
Trading Services	**115 542**	**8 128**	**7,0%**	**8 128**	**7,0%**	**51 122**	**29,7%**	**(84,1%)**
Energy sources	46 917	-	-	-	-	4 586	6,5%	(100,0%)
Water Management	48 800	8 128	16,7%	8 128	16,7%	22 426	25,3%	(63,8%)
Waste Water Management	19 275	-	-	-	-	24 110	226,0%	(100,0%)
Waste Management	550	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Cash Flow from Operating Activities								
Receipts	**5 825 116**	**-**	**-**	**-**	**-**	**1 135 819**	**16,8%**	**(100,0%)**
Property rates	524 420	-	-	-	-	-	-	-
Service charges	3 116 273	-	-	-	-	-	-	-
Other revenue	232 482	-	-	-	-	1 135 819	592,2%	(100,0%)
Transfers and Subsidies - Operational	1 477 434	-	-	-	-	-	-	-
Transfers and Subsidies - Capital	381 155	-	-	-	-	-	-	-
Interest	93 352	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-
Payments	**(5 374 965)**	**(78 470)**	**1,5%**	**(78 470)**	**1,5%**	**(31)**	**-**	**252 645,4%**
Suppliers and employees	(5 326 998)	(78 470)	1,5%	(78 470)	1,5%	(31)	-	252 645,4%
Finance charges	(27 000)	-	-	-	-	-	-	-
Transfers and grants	(20 967)	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**450 151**	**(78 470)**	**(17,4%)**	**(78 470)**	**(17,4%)**	**1 135 788**	**174,9%**	**(106,9%)**
Cash Flow from Investing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors (not used)	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-
Payments	**(558 409)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital assets	(558 409)	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(558 409)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Cash Flow from Financing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**(108 258)**	**(78 470)**	**72,5%**	**(78 470)**	**72,5%**	**1 135 788**	**(1 282,0%)**	**(106,9%)**
Cash/cash equivalents at the year begin:	542 172	-	-	-	-	-	-	-
Cash/cash equivalents at the year end:	**433 914**	**(78 470)**	**(18,1%)**	**(78 470)**	**(18,1%)**	**1 135 788**	**(1 282,0%)**	**(106,9%)**

Part 4: Debtor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %	Actual Bad Debts Written Off to Debtors Amount	Actual Bad Debts Written Off to Debtors %	Impairment -Bad Debts ito Council Policy Amount	Impairment -Bad Debts ito Council Policy %
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	75 822	3,6%	51 400	2,5%	38 171	1,8%	1 916 041	92,1%	2 081 435	22,4%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	133 139	17,1%	72 142	9,3%	36 739	4,7%	535 960	68,9%	777 980	8,4%	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	50 263	6,0%	27 167	3,2%	20 476	2,4%	740 107	88,3%	838 013	9,0%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	23 490	3,7%	17 061	2,7%	14 742	2,3%	585 021	91,4%	640 314	6,9%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	19 567	2,8%	14 570	2,1%	12 613	1,8%	648 661	93,3%	695 411	7,5%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	908	1,9%	783	1,7%	658	1,4%	45 035	95,0%	47 384	,5%	-	-	-	-
Interest on Arrear Debtor Accounts	55 788	1,6%	54 792	1,6%	53 548	1,5%	3 295 851	95,3%	3 459 979	37,3%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	21 111	2,9%	28 825	3,9%	11 537	1,6%	670 105	91,6%	731 578	7,9%	-	-	-	-
Total By Income Source	**380 086**	**4,1%**	**266 740**	**2,9%**	**188 483**	**2,0%**	**8 436 783**	**91,0%**	**9 272 093**	**100,0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	18 906	12,9%	13 593	9,3%	7 751	5,3%	105 938	72,5%	146 188	1,6%	-	-	-	-
Commercial	111 729	18,4%	56 418	9,3%	24 189	4,0%	413 453	68,3%	605 790	6,5%	-	-	-	-
Households	189 296	2,6%	147 317	2,0%	123 183	1,7%	6 825 628	93,7%	7 285 424	78,6%	-	-	-	-
Other	60 154	4,9%	49 412	4,0%	33 361	2,7%	1 091 764	88,4%	1 234 691	13,3%	-	-	-	-
Total By Customer Group	**380 086**	**4,1%**	**266 740**	**2,9%**	**188 483**	**2,0%**	**8 436 783**	**91,0%**	**9 272 093**	**100,0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	(9)	(77,8%)	20	177,8%	11	-
Bulk Water	38 080	26,9%	-	-	-	-	103 291	73,1%	141 371	36,4%
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	643	100,0%	643	,2%
Trade Creditors	66 512	29,7%	9 238	4,1%	(792)	(,4%)	149 205	66,6%	224 163	57,7%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	0	-	(0)	-	(43)	(,2%)	22 671	100,2%	22 627	5,8%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**104 592**	**26,9%**	**9 237**	**2,4%**	**(844)**	**(,2%)**	**275 830**	**70,9%**	**388 815**	**100,0%**

Contact Details

Municipal Manager	Adv Ashmar Khuduge	014 590 3551
Chief Financial Officer	Mr Godfrey Ditsele	014 590 3312

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: KGETLENGRIVIER (NW374)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 1ST QUARTER ENDED 30 SEPTEMBER 2025

Part1: Operating Revenue and Expenditure

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Operating Revenue and Expenditure								
Operating Revenue	**302 233**	**9 278**	**3,1%**	**9 278**	**3,1%**	**76 878**	**28,2%**	**(87,9%)**
Exchange Revenue								
Service charges - Electricity	77 685	1 295	1,7%	1 295	1,7%	1 731	2,2%	(25,2%)
Service charges - Water	5 654	635	11,2%	635	11,2%	1 941	38,1%	(67,3%)
Service charges - Waste Water Management	7 483	482	6,4%	482	6,4%	1 542	21,7%	(68,8%)
Service charges - Waste Management	2 070	481	23,2%	481	23,2%	1 390	70,6%	(65,4%)
Sale of Goods and Rendering of Services	854	52	6,1%	52	6,1%	95	14,4%	(44,8%)
Agency services	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-
Interest earned from Receivables	14 500	2 078	14,3%	2 078	14,3%	4 740	36,4%	(56,2%)
Interest earned from Current and Non Current Assets	-	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-
Rental from Fixed Assets	343	151	44,1%	151	44,1%	46	14,1%	228,3%
Licence and permits	11 806	332	2,8%	332	2,8%	1 334	11,9%	(75,1%)
Special rating levies	-	-	-	-	-	-	-	-
Operational Revenue	18 014	1 652	9,2%	1 652	9,2%	-	-	(100,0%)
Non-Exchange Revenue								
Property rates	10 637	638	6,0%	638	6,0%	5 185	51,3%	(87,7%)
Surcharges and Taxes	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	1 000	940	94,0%	940	94,0%	-	-	(100,0%)
Licences or permits	506	-	-	-	-	1	,8%	(100,0%)
Transfer and subsidies - Operational	151 681	241	,2%	241	,2%	58 874	40,4%	(99,6%)
Interest	-	271	-	271	-	-	-	(100,0%)
Fuel Levy	-	-	-	-	-	-	-	-
Operational Revenue	-	30	-	30	-	(0)	-	(9 674,7%)
Gains on disposal of Assets	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-
Operating Expenditure	**280 764**	**11 813**	**4,2%**	**11 813**	**4,2%**	**58 491**	**21,5%**	**(79,8%)**
Employee related costs	88 063	66	,1%	66	,1%	22 936	27,6%	(99,7%)
Remuneration of councillors	7 801	-	-	-	-	821	11,1%	(100,0%)
Bulk purchases - electricity	49 074	5 539	11,3%	5 539	11,3%	21 476	39,7%	(74,2%)
Inventory consumed	15 086	162	1,1%	162	1,1%	242	3,9%	(33,1%)
Debt impairment	4 537	-	-	-	-	-	-	-
Depreciation and amortisation	18 738	630	3,4%	630	3,4%	-	-	(100,0%)
Interest	8 010	2 169	27,1%	2 169	27,1%	4 933	25,7%	(56,0%)
Contracted services	49 985	1 645	3,3%	1 645	3,3%	4 147	12,5%	(60,3%)
Transfers and subsidies	1 559	176	11,3%	176	11,3%	298	44,5%	(40,9%)
Irrecoverable debts written off	9 000	-	-	-	-	-	-	-
Operational costs	28 911	1 427	4,9%	1 427	4,9%	3 639	15,4%	(60,8%)
Losses on disposal of Assets	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**21 469**	**(2 536)**	**-**	**(2 536)**	**-**	**18 387**	**-**	**-**
Transfers and subsidies - capital (monetary allocations)	49 179	-	-	-	-	4 027	5,8%	(100,0%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**70 648**	**(2 536)**		**(2 536)**		**22 413**		
Income Tax	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**70 648**	**(2 536)**		**(2 536)**		**22 413**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**70 648**	**(2 536)**		**(2 536)**		**22 413**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**70 648**	**(2 536)**		**(2 536)**		**22 413**		

Part 2: Capital Revenue and Expenditure

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Capital Revenue and Expenditure								
Source of Finance	**55 009**	**2 708**	**4,9%**	**2 708**	**4,9%**	**3 835**	**5,5%**	**(29,4%)**
National Government	49 179	2 708	5,5%	2 708	5,5%	3 835	5,5%	(29,4%)
Provincial Government	80	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Agen	-	-	-	-	-	-	-	-
Transfers recognised - capital	**49 259**	**2 708**	**5,5%**	**2 708**	**5,5%**	**3 835**	**5,5%**	**(29,4%)**
Borrowing	-	-	-	-	-	-	-	-
Internally generated funds	5 750	-	-	-	-	-	-	-
Capital Expenditure Functional	**55 009**	**2 708**	**4,9%**	**2 708**	**4,9%**	**3 835**	**5,5%**	**(29,4%)**
Municipal governance and administration	**3 200**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Executive and Council	50	-	-	-	-	-	-	-
Finance and administration	3 150	-	-	-	-	-	-	-
Internal audit	-	-	-	-	-	-	-	-
Community and Public Safety	**9 568**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Community and Social Services	80	-	-	-	-	-	-	-
Sport And Recreation	9 488	-	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-
Economic and Environmental Services	**10 106**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning and Development	-	-	-	-	-	-	-	-
Road Transport	10 106	-	-	-	-	-	-	-
Environmental Protection	-	-	-	-	-	-	-	-
Trading Services	**32 135**	**2 708**	**8,4%**	**2 708**	**8,4%**	**3 835**	**7,6%**	**(29,4%)**
Energy sources	2 000	-	-	-	-	-	-	-
Water Management	30 135	2 708	9,0%	2 708	9,0%	3 835	9,2%	(29,4%)
Waste Water Management	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Cash Flow from Operating Activities								
Receipts	**300 355**	**32 842**	**10,9%**	**32 842**	**10,9%**	**88 787**	**28,5%**	**(63,0%)**
Property rates	4 906	136	2,8%	136	2,8%	265	5,7%	(48,8%)
Service charges	79 226	170	,2%	170	,2%	355	,5%	(52,1%)
Other revenue	13 913	27 181	195,4%	27 181	195,4%	88 024	707,6%	(69,1%)
Transfers and Subsidies - Operational	151 681	5 312	3,5%	5 312	3,5%	51	-	10 378,1%
Transfers and Subsidies - Capital	49 179	-	-	-	-	-	-	-
Interest	1 450	43	3,0%	43	3,0%	92	-	(53,4%)
Dividends	-	-	-	-	-	-	-	-
Payments	**(228 571)**	**(8 082)**	**3,5%**	**(8 082)**	**3,5%**	**(18 304)**	**9,1%**	**(55,8%)**
Suppliers and employees	(228 571)	(8 082)	3,5%	(8 082)	3,5%	(18 304)	9,1%	(55,8%)
Finance charges	-	-	-	-	-	-	-	-
Transfers and grants	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**71 785**	**24 760**	**34,5%**	**24 760**	**34,5%**	**70 483**	**64,1%**	**(64,9%)**
Cash Flow from Investing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors (not used)	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-
Payments	**(55 009)**	**(10 649)**	**19,4%**	**(10 649)**	**19,4%**	**(4 027)**	**5,8%**	**164,5%**
Capital assets	(55 009)	(10 649)	19,4%	(10 649)	19,4%	(4 027)	5,8%	164,5%
Net Cash from/(used) Investing Activities	**(55 009)**	**(10 649)**	**19,4%**	**(10 649)**	**19,4%**	**(4 027)**	**5,8%**	**164,5%**
Cash Flow from Financing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**16 776**	**14 111**	**84,1%**	**14 111**	**84,1%**	**66 456**	**164,6%**	**(78,8%)**
Cash/cash equivalents at the year begin:	26 064	22 718	87,2%	22 718	87,2%	69 447	110,7%	(67,3%)
Cash/cash equivalents at the year end:	**42 839**	**18 973**	**44,3%**	**18 973**	**44,3%**	**110 467**	**107,2%**	**(82,8%)**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	651	,9%	746	1,1%	674	1,0%	67 761	97,0%	69 832	20,6%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1 437	5,7%	406	1,6%	556	2,2%	22 949	90,5%	25 348	7,5%	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	508	1,4%	573	1,6%	790	2,2%	33 272	94,7%	35 143	10,4%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	582	1,6%	567	1,6%	514	1,4%	33 951	95,3%	35 615	10,5%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	504	1,9%	500	1,9%	480	1,8%	25 524	94,5%	27 008	8,0%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	128	85,6%	5	3,6%	-	-	16	10,9%	149	-	-	-	-	-
Interest on Arrear Debtor Accounts	183	,1%	1 657	1,1%	1 614	1,1%	143 154	97,6%	146 608	43,3%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	(3 931)	418,7%	38	(4,0%)	7	(,7%)	2 948	(313,9%)	(939)	(,3%)	-	-	-	-
Total By Income Source	**62**	**-**	**4 492**	**1,3%**	**4 635**	**1,4%**	**329 575**	**97,3%**	**338 764**	**100,0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	524	5,4%	211	2,2%	635	6,6%	8 298	85,8%	9 667	2,9%	-	-	-	-
Commercial	423	2,0%	411	1,9%	375	1,8%	19 974	94,3%	21 183	6,3%	-	-	-	-
Households	549	,2%	3 240	1,2%	3 072	1,1%	269 997	97,5%	276 858	81,7%	-	-	-	-
Other	(1 434)	(4,6%)	630	2,0%	553	1,8%	31 306	100,8%	31 055	9,2%	-	-	-	-
Total By Customer Group	**62**	**-**	**4 492**	**1,3%**	**4 635**	**1,4%**	**329 575**	**97,3%**	**338 764**	**100,0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	14 890	2,1%	14 577	2,1%	18 399	2,7%	645 679	93,1%	693 545	95,0%
Auditor-General	-	-	-	-	5	-	16 160	100,0%	16 166	2,2%
Other	809	4,0%	467	2,3%	514	2,6%	18 204	91,1%	19 993	2,7%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**15 699**	**2,2%**	**15 044**	**2,1%**	**18 917**	**2,6%**	**680 043**	**93,2%**	**729 703**	**100,0%**

Contact Details

Municipal Manager	Mr Andrew Elliot Pholose	014 403 5006
Chief Financial Officer	Ms Tebogo Zelda Mogapi	082 426 1873

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: MOSES KOTANE (NW375)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 1ST QUARTER ENDED 30 SEPTEMBER 2025

Part1: Operating Revenue and Expenditure

R thousands	2025/26					2024/25		Q1 of 2024/25 to Q1 of 2025/26
	Budget	First Quarter		Year to Date		First Quarter		
	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	
Operating Revenue and Expenditure								
Operating Revenue	**1 136 908**	**395 465**	**34,8%**	**395 465**	**34,8%**	**373 765**	**35,2%**	**5,8%**
Exchange Revenue								
Service charges - Electricity	-	-	-	-	-	-	-	-
Service charges - Water	198 188	65 772	33,2%	65 772	33,2%	46 077	23,4%	42,7%
Service charges - Waste Water Management	5 180	541	10,4%	541	10,4%	1 092	21,4%	(50,4%)
Service charges - Waste Management	14 109	3 515	24,9%	3 515	24,9%	3 328	29,7%	5,6%
Sale of Goods and Rendering of Services	1 418	191	13,4%	191	13,4%	228	41,7%	(16,5%)
Agency services	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-
Interest earned from Receivables	60 358	9 801	16,2%	9 801	16,2%	14 065	34,1%	(30,3%)
Interest earned from Current and Non Current Assets	13 097	2 623	20,0%	2 623	20,0%	5 335	42,7%	(50,8%)
Dividends	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-
Rental from Fixed Assets	101	8	8,4%	8	8,4%	2	2,1%	242,7%
Licence and permits	3 328	128	3,8%	128	3,8%	280	18,7%	(54,4%)
Special rating levies	-	-	-	-	-	-	-	-
Operational Revenue	2 014	481	23,9%	481	23,9%	216	11,2%	122,6%
Non-Exchange Revenue								
Property rates	174 056	43 294	24,9%	43 294	24,9%	41 734	28,8%	3,7%
Surcharges and Taxes	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	1 899	-	-	-	-	-	-	-
Licences or permits	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	627 463	258 441	41,2%	258 441	41,2%	252 385	41,3%	2,4%
Interest	35 698	10 670	29,9%	10 670	29,9%	9 023	28,6%	18,3%
Fuel Levy	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-
Operating Expenditure	**1 453 744**	**194 494**	**13,4%**	**194 494**	**13,4%**	**272 333**	**20,2%**	**(28,6%)**
Employee related costs	373 102	87 002	23,3%	87 002	23,3%	79 425	20,1%	9,5%
Remuneration of councillors	32 329	6 438	19,9%	6 438	19,9%	6 008	18,9%	7,2%
Bulk purchases - electricity	46 620	8 713	18,7%	8 713	18,7%	12 568	29,9%	(30,7%)
Inventory consumed	189 153	(2 441)	(1,3%)	(2 441)	(1,3%)	2 217	1,1%	(210,1%)
Debt impairment	309 909	-	-	-	-	-	-	-
Depreciation and amortisation	186 561	31 506	16,9%	31 506	16,9%	43 393	26,7%	(27,4%)
Interest	2 597	233	9,0%	233	9,0%	-	-	(100,0%)
Contracted services	204 518	42 337	20,7%	42 337	20,7%	37 709	18,3%	12,3%
Transfers and subsidies	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-	1 106	-	1 106	-	69 653	-	(98,4%)
Operational costs	108 955	19 599	18,0%	19 599	18,0%	21 359	18,9%	(8,2%)
Losses on disposal of Assets	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**(316 836)**	**200 971**	**-**	**200 971**	**-**	**101 432**	**-**	**-**
Transfers and subsidies - capital (monetary allocations)	225 068	19 005	8,4%	19 005	8,4%	42 925	17,3%	(55,7%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**(91 768)**	**219 975**		**219 975**		**144 357**		
Income Tax	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**(91 768)**	**219 975**		**219 975**		**144 357**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**(91 768)**	**219 975**		**219 975**		**144 357**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**(91 768)**	**219 975**		**219 975**		**144 357**		

Part 2: Capital Revenue and Expenditure

R thousands	2025/26					2024/25		Q1 of 2024/25 to Q1 of 2025/26
	Budget	First Quarter		Year to Date		First Quarter		
	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	
Capital Revenue and Expenditure								
Source of Finance	**225 068**	**16 486**	**7,3%**	**16 486**	**7,3%**	**37 448**	**14,8%**	**(56,0%)**
National Government	225 068	16 486	7,3%	16 486	7,3%	37 326	15,1%	(55,8%)
Provincial Government	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Agen	-	-	-	-	-	-	-	-
Transfers recognised - capital	**225 068**	**16 486**	**7,3%**	**16 486**	**7,3%**	**37 326**	**15,1%**	**(55,8%)**
Borrowing	-	-	-	-	-	-	-	-
Internally generated funds	-	-	-	-	-	122	2,4%	(100,0%)
Capital Expenditure Functional	**225 068**	**16 486**	**7,3%**	**16 486**	**7,3%**	**37 448**	**14,8%**	**(56,0%)**
Municipal governance and administration	**-**	**-**	**-**	**-**	**-**	**122**	**2,4%**	**(100,0%)**
Executive and Council	-	-	-	-	-	-	-	-
Finance and administration	-	-	-	-	-	122	2,4%	(100,0%)
Internal audit	-	-	-	-	-	-	-	-
Community and Public Safety	**16 000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Community and Social Services	16 000	-	-	-	-	-	-	-
Sport And Recreation	-	-	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-
Economic and Environmental Services	**85 000**	**6 578**	**7,7%**	**6 578**	**7,7%**	**10 156**	**19,8%**	**(35,2%)**
Planning and Development	-	-	-	-	-	-	-	-
Road Transport	85 000	6 578	7,7%	6 578	7,7%	10 156	19,8%	(35,2%)
Environmental Protection	-	-	-	-	-	-	-	-
Trading Services	**124 068**	**9 908**	**8,0%**	**9 908**	**8,0%**	**27 170**	**14,5%**	**(63,5%)**
Energy sources	7 000	328	4,7%	328	4,7%	-	-	(100,0%)
Water Management	88 068	4 726	5,4%	4 726	5,4%	24 418	14,5%	(80,6%)
Waste Water Management	27 000	4 854	18,0%	4 854	18,0%	2 752	22,9%	76,4%
Waste Management	2 000	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Cash Flow from Operating Activities								
Receipts	**1 122 302**	**41 630**	**3,7%**	**41 630**	**3,7%**	**157 245**	**14,8%**	**(73,5%)**
Property rates	90 509	23 078	25,5%	23 078	25,5%	11 292	15,0%	104,4%
Service charges	82 666	(49 012)	(59,3%)	(49 012)	(59,3%)	4 056	4,6%	(1 308,3%)
Other revenue	76 918	(256 203)	(333,1%)	(256 203)	(333,1%)	(207 099)	(4 305,5%)	23,7%
Transfers and Subsidies - Operational	627 463	258 895	41,3%	258 895	41,3%	253 369	41,4%	2,2%
Transfers and Subsidies - Capital	225 068	60 434	26,9%	60 434	26,9%	88 520	35,8%	(31,7%)
Interest	19 678	4 438	22,6%	4 438	22,6%	7 108	20,7%	(37,6%)
Dividends	-	-	-	-	-	-	-	-
Payments	**(957 274)**	**89 233**	**(9,3%)**	**89 233**	**(9,3%)**	**158 171**	**(16,0%)**	**(43,6%)**
Suppliers and employees	(957 274)	89 233	(9,3%)	89 233	(9,3%)	158 171	(16,0%)	(43,6%)
Finance charges	-	-	-	-	-	-	-	-
Transfers and grants	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**165 028**	**130 863**	**79,3%**	**130 863**	**79,3%**	**315 416**	**433,0%**	**(58,5%)**
Cash Flow from Investing Activities								
Receipts	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors (not used)	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-
Payments	**(258 828)**	**(16 486)**	**6,4%**	**(16 486)**	**6,4%**	**(37 448)**	**14,8%**	**(56,0%)**
Capital assets	(258 828)	(16 486)	6,4%	(16 486)	6,4%	(37 448)	14,8%	(56,0%)
Net Cash from/(used) Investing Activities	**(258 828)**	**(16 486)**	**6,4%**	**(16 486)**	**6,4%**	**(37 448)**	**14,8%**	**(56,0%)**
Cash Flow from Financing Activities								
Receipts	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-
Payments	**(9 987)**	-	-	-	-	**(33)**	**,2%**	**(100,0%)**
Repayment of borrowing	(9 987)	-	-	-	-	(33)	,2%	(100,0%)
Net Cash from/(used) Financing Activities	**(9 987)**	-	-	-	-	**(33)**	**,2%**	**(100,0%)**
Net Increase/(Decrease) in cash held	**(103 787)**	**114 377**	**(110,2%)**	**114 377**	**(110,2%)**	**277 935**	**(143,2%)**	**(58,8%)**
Cash/cash equivalents at the year begin:	468 275	55 585	11,9%	55 585	11,9%	38 855	229,4%	43,1%
Cash/cash equivalents at the year end:	**364 487**	**114 377**	**31,4%**	**114 377**	**31,4%**	**321 522**	**(181,5%)**	**(64,4%)**

Part 4: Debtor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %	Actual Bad Debts Written Off to Debtors Amount	Actual Bad Debts Written Off to Debtors %	Impairment -Bad Debts ito Council Policy Amount	Impairment -Bad Debts ito Council Policy %
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	68 689	7,7%	17 248	1,9%	18 284	2,1%	782 903	88,3%	887 125	49,1%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	27 755	5,4%	13 733	2,7%	10 541	2,0%	465 772	90,0%	517 801	28,7%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	842	6,0%	401	2,9%	379	2,7%	12 312	88,4%	13 935	,8%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	2 647	5,0%	1 319	2,5%	1 357	2,5%	47 966	90,0%	53 289	2,9%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	13 643	4,5%	6 753	2,2%	8 756	2,9%	273 481	90,4%	302 633	16,7%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	3	100,0%	3	-	-	-	-	-
Other	315	1,0%	364	1,1%	207	,6%	31 272	97,2%	32 158	1,8%	-	-	-	-
Total By Income Source	**113 891**	**6,3%**	**39 818**	**2,2%**	**39 524**	**2,2%**	**1 613 709**	**89,3%**	**1 806 942**	**100,0%**	-	-	-	-
Debtors Age Analysis By Customer Group														
Organs of State	21 435	6,4%	10 698	3,2%	8 577	2,6%	293 356	87,8%	334 066	18,5%	-	-	-	-
Commercial	55 460	11,8%	11 992	2,5%	11 367	2,4%	392 704	83,3%	471 523	26,1%	-	-	-	-
Households	36 788	3,7%	16 937	1,7%	19 424	2,0%	921 087	92,6%	994 236	55,0%	-	-	-	-
Other	209	2,9%	191	2,7%	156	2,2%	6 562	92,2%	7 118	,4%	-	-	-	-
Total By Customer Group	**113 891**	**6,3%**	**39 818**	**2,2%**	**39 524**	**2,2%**	**1 613 709**	**89,3%**	**1 806 942**	**100,0%**	-	-	-	-

Part 5: Creditor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	39	100,0%	-	-	-	-	-	-	39	100,0%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**39**	**100,0%**	-	-	-	-	-	-	**39**	**100,0%**

Contact Details

Municipal Manager	Mr Mokopane V Letsoalo	014 555 1307
Chief Financial Officer	Mr Mzwandile Mkhize	014 555 1332

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: BOJANALA PLATINUM (DC37)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 1ST QUARTER ENDED 30 SEPTEMBER 2025

Part1: Operating Revenue and Expenditure

	2025/26					2024/25		
	Budget	First Quarter		Year to Date		First Quarter		
R thousands	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Operating Revenue and Expenditure								
Operating Revenue	**463 020**	**182 009**	**39,3%**	**182 009**	**39,3%**	**-**	**-**	**(100,0%)**
Exchange Revenue								
Service charges - Electricity	-	-	-	-	-	-	-	-
Service charges - Water	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	-	-	-	-	-	-	-	-
Service charges - Waste Management	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-
Interest earned from Receivables	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets	35 547	6 148	17,3%	6 148	17,3%	-	-	(100,0%)
Dividends	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-
Rental from Fixed Assets	-	-	-	-	-	-	-	-
Licence and permits	-	-	-	-	-	-	-	-
Special rating levies	-	-	-	-	-	-	-	-
Operational Revenue	-	873	-	873	-	-	-	(100,0%)
Non-Exchange Revenue								
Property rates	-	-	-	-	-	-	-	-
Surcharges and Taxes	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	3 010	-	-	-	-	-	-	-
Licences or permits	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	424 463	174 987	41,2%	174 987	41,2%	-	-	(100,0%)
Interest	-	-	-	-	-	-	-	-
Fuel Levy	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-
Operating Expenditure	**494 567**	**110 728**	**22,4%**	**110 728**	**22,4%**	**94 160**	**21,9%**	**17,6%**
Employee related costs	276 016	57 031	20,7%	57 031	20,7%	51 761	19,9%	10,2%
Remuneration of councillors	24 116	5 351	22,2%	5 351	22,2%	5 043	21,8%	6,1%
Bulk purchases - electricity	-	-	-	-	-	-	-	-
Inventory consumed	2 739	401	14,6%	401	14,6%	-	-	(100,0%)
Debt impairment	-	-	-	-	-	-	-	-
Depreciation and amortisation	10 000	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-
Contracted services	127 514	30 031	23,6%	30 031	23,6%	22 402	27,0%	34,1%
Transfers and subsidies	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-	-	-	-	-	-	-	-
Operational costs	54 181	17 914	33,1%	17 914	33,1%	14 953	27,9%	19,8%
Losses on disposal of Assets	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**(31 547)**	**71 281**	**-**	**71 281**	**-**	**(94 160)**	**-**	**-**
Transfers and subsidies - capital (monetary allocations)	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**(31 547)**	**71 281**		**71 281**		**(94 160)**		
Income Tax	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**(31 547)**	**71 281**		**71 281**		**(94 160)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**(31 547)**	**71 281**		**71 281**		**(94 160)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**(31 547)**	**71 281**		**71 281**		**(94 160)**		

Part 2: Capital Revenue and Expenditure

	2025/26					2024/25		
	Budget	First Quarter		Year to Date		First Quarter		
R thousands	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Capital Revenue and Expenditure								
Source of Finance	**32 950**	**183 679**	**557,4%**	**183 679**	**557,4%**	**1 482**	**1,8%**	**12 292,4%**
National Government	-	994	-	994	-	15	-	6 335,5%
Provincial Government	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Agen	-	-	-	-	-	-	-	-
Transfers recognised - capital	**-**	**994**	**-**	**994**	**-**	**15**	**-**	**6 335,5%**
Borrowing	-	-	-	-	-	-	-	-
Internally generated funds	32 950	182 685	554,4%	182 685	554,4%	1 467	1,8%	12 355,1%
Capital Expenditure Functional	**32 950**	**183 679**	**557,4%**	**183 679**	**557,4%**	**1 482**	**1,8%**	**12 292,4%**
Municipal governance and administration	**3 750**	**133 507**	**3 560,2%**	**133 507**	**3 560,2%**	**53**	**,1%**	**251 738,6%**
Executive and Council	1 950	379	19,4%	379	19,4%	-	-	(100,0%)
Finance and administration	1 800	133 129	7 396,0%	133 129	7 396,0%	53	,1%	251 024,4%
Internal audit	-	-	-	-	-	-	-	-
Community and Public Safety	**9 350**	**5 923**	**63,3%**	**5 923**	**63,3%**	**1 429**	**92,2%**	**314,4%**
Community and Social Services	3 550	2 388	67,3%	2 388	67,3%	1 287	151,4%	85,6%
Sport And Recreation	-	-	-	-	-	-	-	-
Public Safety	5 500	2 887	52,5%	2 887	52,5%	-	-	(100,0%)
Housing	-	-	-	-	-	-	-	-
Health	300	648	216,1%	648	216,1%	143	47,5%	355,0%
Economic and Environmental Services	**7 400**	**38 620**	**521,9%**	**38 620**	**521,9%**	**-**	**-**	**(100,0%)**
Planning and Development	200	215	107,7%	215	107,7%	-	-	(100,0%)
Road Transport	7 200	38 404	533,4%	38 404	533,4%	-	-	(100,0%)
Environmental Protection	-	-	-	-	-	-	-	-
Trading Services	**12 450**	**5 629**	**45,2%**	**5 629**	**45,2%**	**-**	**-**	**(100,0%)**
Energy sources	-	-	-	-	-	-	-	-
Water Management	2 000	124	6,2%	124	6,2%	-	-	(100,0%)
Waste Water Management	10 450	5 505	52,7%	5 505	52,7%	-	-	(100,0%)
Waste Management	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Cash Flow from Operating Activities								
Receipts	**463 020**	-	-	-	-	-	-	-
Property rates	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-
Other revenue	3 010	-	-	-	-	-	-	-
Transfers and Subsidies - Operational	421 691	-	-	-	-	-	-	-
Transfers and Subsidies - Capital	2 772	-	-	-	-	-	-	-
Interest	35 547	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-
Payments	-	-	-	-	-	-	-	-
Suppliers and employees	-	-	-	-	-	-	-	-
Finance charges	-	-	-	-	-	-	-	-
Transfers and grants	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**463 020**	-	-	-	-	-	-	-
Cash Flow from Investing Activities								
Receipts	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors (not used)	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-
Payments	-	-	-	-	-	-	-	-
Capital assets	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	-	-	-	-	-	-	-	-
Cash Flow from Financing Activities								
Receipts	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-
Payments	-	-	-	-	-	-	-	-
Repayment of borrowing	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in cash held	**463 020**	-	-	-	-	-	-	-
Cash/cash equivalents at the year begin:	343 996	314 108	91,3%	314 108	91,3%	-	-	(100,0%)
Cash/cash equivalents at the year end:	**807 016**	-	-	-	-	-	-	-

Part 4: Debtor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %	Actual Bad Debts Written Off to Debtors Amount	Actual Bad Debts Written Off to Debtors %	Impairment -Bad Debts ito Council Policy Amount	Impairment -Bad Debts ito Council Policy %
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Income Source	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Debtors Age Analysis By Customer Group														
Organs of State	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	-	-	-	-	-	-	-	-	-	-	-	-	-	-

Part 5: Creditor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	2 221	19,7%	0	-	-	-	9 053	80,3%	11 274	100,0%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**2 221**	**19,7%**	**0**	-	-	-	**9 053**	**80,3%**	**11 274**	**100,0%**

Contact Details

Municipal Manager	Ms Edith Tukakgomo	014 590 4502
Chief Financial Officer	Mr Maranatha Khunou	014 590 4501

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: RATLOU (NW381)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 1ST QUARTER ENDED 30 SEPTEMBER 2025

Part1: Operating Revenue and Expenditure

	2025/26					2024/25		
	Budget	First Quarter		Year to Date		First Quarter		Q1 of 2024/25 to Q1 of 2025/26
R thousands	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	
Operating Revenue and Expenditure								
Operating Revenue	**220 940**	**68 730**	**31,1%**	**68 730**	**31,1%**	**76 249**	**33,7%**	**(9,9%)**
Exchange Revenue								
Service charges - Electricity	680	146	21,5%	146	21,5%	58	9,5%	153,0%
Service charges - Water	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	-	-	-	-	-	-	-	-
Service charges - Waste Management	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services	365	100	27,4%	100	27,4%	33	10,2%	204,4%
Agency services	1 112	313	28,2%	313	28,2%	86	6,1%	265,9%
Interest	-	-	-	-	-	-	-	-
Interest earned from Receivables	3 405	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets	6 210	1 162	18,7%	1 162	18,7%	1 693	15,1%	(31,4%)
Dividends	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-
Rental from Fixed Assets	2 163	553	25,6%	553	25,6%	650	25,7%	(14,8%)
Licence and permits	202	80	39,7%	80	39,7%	235	47,2%	(65,8%)
Special rating levies	-	-	-	-	-	-	-	-
Operational Revenue	140	(5 808)	(4 148,4%)	(5 808)	(4 148,4%)	27	,8%	(21 877,1%)
Non-Exchange Revenue								
Property rates	29 536	-	-	-	-	23	,1%	(100,0%)
Surcharges and Taxes	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	176	43	24,6%	43	24,6%	16	5,3%	175,5%
Licences or permits	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	176 403	72 140	40,9%	72 140	40,9%	73 431	41,4%	(1,8%)
Interest	-	-	-	-	-	-	-	-
Fuel Levy	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-	-	-
Other Gains	550	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-
Operating Expenditure	**256 997**	**64 853**	**25,2%**	**64 853**	**25,2%**	**56 853**	**22,1%**	**14,1%**
Employee related costs	112 832	26 726	23,7%	26 726	23,7%	21 932	21,2%	21,9%
Remuneration of councillors	13 955	3 286	23,5%	3 286	23,5%	2 877	22,2%	14,2%
Bulk purchases - electricity	4 840	1 947	40,2%	1 947	40,2%	1 716	37,7%	13,5%
Inventory consumed	2 120	136	6,4%	136	6,4%	802	36,9%	(83,1%)
Debt impairment	7 000	-	-	-	-	-	-	-
Depreciation and amortisation	33 041	7 847	23,7%	7 847	23,7%	7 705	21,4%	1,8%
Interest	60	22	37,3%	22	37,3%	13	22,0%	69,4%
Contracted services	36 470	12 725	34,9%	12 725	34,9%	8 722	18,1%	45,9%
Transfers and subsidies	-	-	-	-	-	-	-	-
Irrecoverable debts written off	980	-	-	-	-	-	-	-
Operational costs	45 659	12 163	26,6%	12 163	26,6%	13 085	29,4%	(7,0%)
Losses on disposal of Assets	-	-	-	-	-	-	-	-
Other Losses	40	-	-	-	-	-	-	-
Surplus/(Deficit)	**(36 056)**	**3 877**	**-**	**3 877**	**-**	**19 397**	**-**	**-**
Transfers and subsidies - capital (monetary allocations)	33 906	25 493	75,2%	25 493	75,2%	14 736	35,3%	73,0%
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**(2 150)**	**29 370**		**29 370**		**34 132**		
Income Tax	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**(2 150)**	**29 370**		**29 370**		**34 132**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**(2 150)**	**29 370**		**29 370**		**34 132**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**(2 150)**	**29 370**		**29 370**		**34 132**		

Part 2: Capital Revenue and Expenditure

	2025/26					2024/25		
	Budget	First Quarter		Year to Date		First Quarter		Q1 of 2024/25 to Q1 of 2025/26
R thousands	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	
Capital Revenue and Expenditure								
Source of Finance	**38 596**	**22 334**	**57,9%**	**22 334**	**57,9%**	**15 856**	**31,2%**	**40,9%**
National Government	33 906	22 294	65,8%	22 294	65,8%	9 955	23,8%	123,9%
Provincial Government	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Agen	30	-	-	-	-	-	-	-
Transfers recognised - capital	**33 936**	**22 294**	**65,7%**	**22 294**	**65,7%**	**9 955**	**23,6%**	**123,9%**
Borrowing	-	-	-	-	-	-	-	-
Internally generated funds	4 660	40	,9%	40	,9%	5 901	67,7%	(99,3%)
Capital Expenditure Functional	**38 596**	**22 334**	**57,9%**	**22 334**	**57,9%**	**15 856**	**31,2%**	**40,9%**
Municipal governance and administration	**960**	**30**	**3,1%**	**30**	**3,1%**	**610**	**12,9%**	**(95,1%)**
Executive and Council	170	-	-	-	-	610	34,9%	(100,0%)
Finance and administration	790	30	3,8%	30	3,8%	-	-	(100,0%)
Internal audit	-	-	-	-	-	-	-	-
Community and Public Safety	**60**	**10**	**16,7%**	**10**	**16,7%**	**-**	**-**	**(100,0%)**
Community and Social Services	30	-	-	-	-	-	-	-
Sport And Recreation	-	-	-	-	-	-	-	-
Public Safety	30	10	33,3%	10	33,3%	-	-	(100,0%)
Housing	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-
Economic and Environmental Services	**37 576**	**22 294**	**59,3%**	**22 294**	**59,3%**	**15 246**	**34,7%**	**46,2%**
Planning and Development	37 576	22 294	59,3%	22 294	59,3%	15 246	34,7%	46,2%
Road Transport	-	-	-	-	-	-	-	-
Environmental Protection	-	-	-	-	-	-	-	-
Trading Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Energy sources	-	-	-	-	-	-	-	-
Water Management	-	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Cash Flow from Operating Activities								
Receipts	**256 519**	**172 440**	**67,2%**	**172 440**	**67,2%**	**19 704**	**7,9%**	**775,2%**
Property rates	26 582	35	,1%	35	,1%	-	-	(100,0%)
Service charges	612	28	4,6%	28	4,6%	-	-	(100,0%)
Other revenue	10 866	1 485	13,7%	1 485	13,7%	-	-	(100,0%)
Transfers and Subsidies - Operational	176 403	146 512	83,1%	146 512	83,1%	2	-	7 532 653,0%
Transfers and Subsidies - Capital	35 691	24 380	68,3%	24 380	68,3%	19 702	47,1%	23,7%
Interest	6 364	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-
Payments	**(224 756)**	**(23 756)**	**10,6%**	**(23 756)**	**10,6%**	**(4 743)**	**5,7%**	**400,8%**
Suppliers and employees	(224 696)	(23 756)	10,6%	(23 756)	10,6%	(4 743)	5,8%	400,8%
Finance charges	(60)	-	-	-	-	-	-	-
Transfers and grants	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**31 763**	**148 684**	**468,1%**	**148 684**	**468,1%**	**14 960**	**8,9%**	**893,9%**
Cash Flow from Investing Activities								
Receipts	**1**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Proceeds on disposal of PPE	1	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors (not used)	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-
Payments	**(39 596)**	**-**	**-**	**-**	**-**	**(21 272)**	**41,8%**	**(100,0%)**
Capital assets	(39 596)	-	-	-	-	(21 272)	41,8%	(100,0%)
Net Cash from/(used) Investing Activities	**(39 595)**	**-**	**-**	**-**	**-**	**(21 272)**	**41,8%**	**(100,0%)**
Cash Flow from Financing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**(7 833)**	**148 684**	**(1 898,3%)**	**148 684**	**(1 898,3%)**	**(6 312)**	**(5,4%)**	**(2 455,8%)**
Cash/cash equivalents at the year begin:	54 830	-	-	-	-	-	-	-
Cash/cash equivalents at the year end:	**46 998**	**148 684**	**316,4%**	**148 684**	**316,4%**	**45 270**	**38,6%**	**228,4%**

Part 4: Debtor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %	Actual Bad Debts Written Off to Debtors Amount	Actual Bad Debts Written Off to Debtors %	Impairment -Bad Debts ito Council Policy Amount	Impairment -Bad Debts ito Council Policy %
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	-	-	47	,8%	-	-	5 750	99,2%	5 797	20,3%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	-	-	106	2,6%	15	,4%	3 898	97,0%	4 018	14,1%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	-	-	(15)	(,1%)	-	-	18 758	100,1%	18 743	65,6%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Income Source	**-**	**-**	**138**	**,5%**	**15**	**,1%**	**28 406**	**99,5%**	**28 559**	**100,0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	-	-	47	,8%	-	-	5 750	99,2%	5 797	20,3%	-	-	-	-
Commercial	-	-	106	2,6%	15	,4%	3 898	97,0%	4 018	14,1%	-	-	-	-
Households	-	-	(15)	(,1%)	-	-	18 758	100,1%	18 743	65,6%	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**-**	**-**	**138**	**,5%**	**15**	**,1%**	**28 406**	**99,5%**	**28 559**	**100,0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	-	-	-	-	-	-	-	-	-	-
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Contact Details

Municipal Manager	Mr Lloyd Leoko	018 330 7000
Chief Financial Officer	Mr Collen Tjale (Acting)	018 330 7000

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: TSWAING (NW382)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 1ST QUARTER ENDED 30 SEPTEMBER 2025

Part1: Operating Revenue and Expenditure

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Operating Revenue and Expenditure								
Operating Revenue	**351 091**	**126 116**	**35,9%**	**126 116**	**35,9%**	**108 718**	**34,5%**	**16,0%**
Exchange Revenue								
Service charges - Electricity	94 719	21 558	22,8%	21 558	22,8%	20 822	35,5%	3,5%
Service charges - Water	10 126	2 605	25,7%	2 605	25,7%	2 144	34,8%	21,5%
Service charges - Waste Water Management	15 607	6 189	39,7%	6 189	39,7%	5 111	36,1%	21,1%
Service charges - Waste Management	13 533	3 927	29,0%	3 927	29,0%	3 770	26,6%	4,2%
Sale of Goods and Rendering of Services	440	63	14,4%	63	14,4%	(88)	(32,8%)	(172,1%)
Agency services	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-
Interest earned from Receivables	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets	2 866	244	8,5%	244	8,5%	476	72,3%	(48,7%)
Dividends	29	-	-	-	-	4	14,4%	(100,0%)
Rent on Land	-	-	-	-	-	-	-	-
Rental from Fixed Assets	23	3	11,0%	3	11,0%	9	40,0%	(71,2%)
Licence and permits	-	-	-	-	-	-	-	-
Special rating levies	-	-	-	-	-	-	-	-
Operational Revenue	4 500	54	1,2%	54	1,2%	5	,1%	1 079,7%
Non-Exchange Revenue								
Property rates	39 830	23 523	59,1%	23 523	59,1%	8 539	17,7%	175,5%
Surcharges and Taxes	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	383	-	-	-	-	-	-	-
Licences or permits	3 148	676	21,5%	676	21,5%	810	25,4%	(16,6%)
Transfer and subsidies - Operational	165 888	67 273	40,6%	67 273	40,6%	67 117	40,8%	,2%
Interest	-	-	-	-	-	-	-	-
Fuel Levy	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-
Operating Expenditure	**345 449**	**63 368**	**18,3%**	**63 368**	**18,3%**	**73 438**	**21,4%**	**(13,7%)**
Employee related costs	100 565	31 561	31,4%	31 561	31,4%	26 676	27,3%	18,3%
Remuneration of councillors	13 994	3 497	25,0%	3 497	25,0%	2 968	22,1%	17,8%
Bulk purchases - electricity	74 703	15 842	21,2%	15 842	21,2%	23 913	41,1%	(33,8%)
Inventory consumed	3 095	47	1,5%	47	1,5%	98	3,2%	(51,9%)
Debt impairment	46 083	-	-	-	-	-	-	-
Depreciation and amortisation	30 701	-	-	-	-	-	-	-
Interest	18 475	2 832	15,3%	2 832	15,3%	1 939	11,0%	46,1%
Contracted services	36 329	6 855	18,9%	6 855	18,9%	13 198	32,2%	(48,1%)
Transfers and subsidies	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-	-	-	-	-	-	-	-
Operational costs	21 505	2 733	12,7%	2 733	12,7%	4 647	23,4%	(41,2%)
Losses on disposal of Assets	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**5 641**	**62 747**	**-**	**62 747**	**-**	**35 280**	**-**	**-**
Transfers and subsidies - capital (monetary allocations)	35 544	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**41 185**	**62 747**		**62 747**		**35 280**		
Income Tax	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**41 185**	**62 747**		**62 747**		**35 280**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**41 185**	**62 747**		**62 747**		**35 280**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**41 185**	**62 747**		**62 747**		**35 280**		

Part 2: Capital Revenue and Expenditure

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Capital Revenue and Expenditure								
Source of Finance	**35 353**	**548**	**1,5%**	**548**	**1,5%**	**6 504**	**14,8%**	**(91,6%)**
National Government	35 353	548	1,5%	548	1,5%	6 504	14,8%	(91,6%)
Provincial Government	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Agen	-	-	-	-	-	-	-	-
Transfers recognised - capital	**35 353**	**548**	**1,5%**	**548**	**1,5%**	**6 504**	**14,8%**	**(91,6%)**
Borrowing	-	-	-	-	-	-	-	-
Internally generated funds	-	-	-	-	-	-	-	-
Capital Expenditure Functional	**35 353**	**548**	**1,5%**	**548**	**1,5%**	**6 504**	**14,8%**	**(91,6%)**
Municipal governance and administration	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Executive and Council	-	-	-	-	-	-	-	-
Finance and administration	-	-	-	-	-	-	-	-
Internal audit	-	-	-	-	-	-	-	-
Community and Public Safety	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Community and Social Services	-	-	-	-	-	-	-	-
Sport And Recreation	-	-	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-
Economic and Environmental Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning and Development	-	-	-	-	-	-	-	-
Road Transport	-	-	-	-	-	-	-	-
Environmental Protection	-	-	-	-	-	-	-	-
Trading Services	**35 353**	**548**	**1,5%**	**548**	**1,5%**	**6 504**	**14,8%**	**(91,6%)**
Energy sources	35 353	548	1,5%	548	1,5%	6 504	14,8%	(91,6%)
Water Management	-	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Cash Flow from Operating Activities								
Receipts	**367 597**	**(174 789)**	**(47,5%)**	**(174 789)**	**(47,5%)**	**(22 525)**	**(5,5%)**	**676,0%**
Property rates	12 386	1 911	15,4%	1 911	15,4%	1 923	15,9%	(,6%)
Service charges	56 613	13 093	23,1%	13 093	23,1%	10 969	19,1%	19,4%
Other revenue	81 947	(271 358)	(331,1%)	(271 358)	(331,1%)	(122 661)	(93,3%)	121,2%
Transfers and Subsidies - Operational	165 888	70 636	42,6%	70 636	42,6%	69 994	42,6%	,9%
Transfers and Subsidies - Capital	50 085	10 694	21,4%	10 694	21,4%	16 774	38,3%	(36,2%)
Interest	650	234	35,9%	234	35,9%	472	202,6%	(50,5%)
Dividends	29	-	-	-	-	4	14,4%	(100,0%)
Payments	**(409 610)**	**98 972**	**(24,2%)**	**98 972**	**(24,2%)**	**9 518**	**(2,1%)**	**939,9%**
Suppliers and employees	(409 610)	98 972	(24,2%)	98 972	(24,2%)	9 518	(2,1%)	939,9%
Finance charges	-	-	-	-	-	-	-	-
Transfers and grants	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**(42 013)**	**(75 817)**	**180,5%**	**(75 817)**	**180,5%**	**(13 007)**	**26,3%**	**482,9%**
Cash Flow from Investing Activities								
Receipts	**4 258**	**(956)**	**(22,5%)**	**(956)**	**(22,5%)**	**(2 710)**	**-**	**(64,7%)**
Proceeds on disposal of PPE	4 500	54	1,2%	54	1,2%	-	-	(100,0%)
Decrease (Increase) in non-current debtors (not used)	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	(89)	(1 010)	1 137,2%	(1 010)	1 137,2%	(2 710)	-	(62,7%)
Decrease (increase) in non-current investments	(153)	-	-	-	-	-	-	-
Payments	**(40 656)**	**(548)**	**1,3%**	**(548)**	**1,3%**	**(6 504)**	**14,8%**	**(91,6%)**
Capital assets	(40 656)	(548)	1,3%	(548)	1,3%	(6 504)	14,8%	(91,6%)
Net Cash from/(used) Investing Activities	**(36 398)**	**(1 504)**	**4,1%**	**(1 504)**	**4,1%**	**(9 214)**	**21,0%**	**(83,7%)**
Cash Flow from Financing Activities								
Receipts	**8 778**	**18**	**,2%**	**18**	**,2%**	**-**	**-**	**(100,0%)**
Short term loans	8 723	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	55	18	31,7%	18	31,7%	-	-	(100,0%)
Payments	**(8 723)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	(8 723)	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**55**	**18**	**31,7%**	**18**	**31,7%**	**-**	**-**	**(100,0%)**
Net Increase/(Decrease) in cash held	**(78 356)**	**(77 304)**	**98,7%**	**(77 304)**	**98,7%**	**(22 221)**	**29,1%**	**247,9%**
Cash/cash equivalents at the year begin:	-	(4 472)	-	(4 472)	-	(7 901)	-	(43,4%)
Cash/cash equivalents at the year end:	(78 356)	(77 509)	98,9%	(77 509)	98,9%	(21 015)	27,5%	268,8%

Part 4: Debtor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %	Actual Bad Debts Written Off to Debtors Amount	Actual Bad Debts Written Off to Debtors %	Impairment -Bad Debts ito Council Policy Amount	Impairment -Bad Debts ito Council Policy %
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	1 198	1,9%	1 300	2,0%	990	1,6%	60 339	94,5%	63 826	12,4%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	7 552	5,6%	6 562	4,9%	5 548	4,1%	114 171	85,3%	133 834	26,1%	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	1 865	2,4%	1 721	2,2%	1 508	1,9%	72 350	93,4%	77 443	15,1%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	2 275	1,9%	2 249	1,9%	2 094	1,7%	114 814	94,6%	121 431	23,6%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	1 467	1,3%	1 430	1,3%	1 417	1,3%	106 297	96,1%	110 610	21,5%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	142	100,0%	142	-	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	90	1,5%	86	1,4%	69	1,1%	5 937	96,1%	6 182	1,2%	-	-	-	-
Total By Income Source	**14 446**	**2,8%**	**13 348**	**2,6%**	**11 626**	**2,3%**	**474 049**	**92,3%**	**513 469**	**100,0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	493	1,8%	457	1,7%	461	1,7%	25 758	94,8%	27 169	5,3%	-	-	-	-
Commercial	3 254	4,3%	2 884	3,8%	2 493	3,3%	67 050	88,6%	75 681	14,7%	-	-	-	-
Households	10 700	2,6%	10 007	2,4%	8 672	2,1%	381 241	92,8%	410 619	80,0%	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**14 446**	**2,8%**	**13 348**	**2,6%**	**11 626**	**2,3%**	**474 049**	**92,3%**	**513 469**	**100,0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %
Creditor Age Analysis										
Bulk Electricity	7 045	2,6%	2 374	,9%	18 672	7,0%	239 334	89,5%	267 425	67,2%
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	8 225	12,4%	7 817	11,7%	6 207	9,3%	44 344	66,6%	66 593	16,7%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	4 207	6,6%	4 736	7,4%	3 644	5,7%	51 400	80,3%	63 987	16,1%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**19 477**	**4,9%**	**14 927**	**3,8%**	**28 523**	**7,2%**	**335 077**	**84,2%**	**398 005**	**100,0%**

Contact Details

Municipal Manager	Mr Dion Mere	053 948 9413
Chief Financial Officer	Mrs Stonea Pelele (Acting)	053 948 9400

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: MAFIKENG (NW383)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 1ST QUARTER ENDED 30 SEPTEMBER 2025

Part1: Operating Revenue and Expenditure

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Operating Revenue and Expenditure								
Operating Revenue	**1 358 652**	**260 597**	**19,2%**	**260 597**	**19,2%**	**340 046**	**24,9%**	**(23,4%)**
Exchange Revenue								
Service charges - Electricity	-	-	-	-	-	-	-	-
Service charges - Water	236 948	24 046	10,1%	24 046	10,1%	62 833	29,8%	(61,7%)
Service charges - Waste Water Management	60 912	11 997	19,7%	11 997	19,7%	13 774	23,7%	(12,9%)
Service charges - Waste Management	57 461	9 668	16,8%	9 668	16,8%	11 745	22,7%	(17,7%)
Sale of Goods and Rendering of Services	9 601	1 233	12,8%	1 233	12,8%	900	9,9%	37,0%
Agency services	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-
Interest earned from Receivables	99 876	9 947	10,0%	9 947	10,0%	11 327	11,7%	(12,2%)
Interest earned from Current and Non Current Assets	24 731	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-
Rent on Land	750	-	-	-	-	-	-	-
Rental from Fixed Assets	15 469	2 894	18,7%	2 894	18,7%	2 556	17,5%	13,2%
Licence and permits	9 029	543	6,0%	543	6,0%	406	6,3%	33,6%
Special rating levies	-	-	-	-	-	-	-	-
Operational Revenue	17 806	948	5,3%	948	5,3%	4 750	38,6%	(80,0%)
Non-Exchange Revenue								
Property rates	351 370	28 453	8,1%	28 453	8,1%	51 173	11,7%	(44,4%)
Surcharges and Taxes	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	2 712	168	6,2%	168	6,2%	46	1,8%	263,3%
Licences or permits	-	646	-	646	-	708	-	(8,8%)
Transfer and subsidies - Operational	404 479	160 134	39,6%	160 134	39,6%	158 020	40,1%	1,3%
Interest	67 508	9 921	14,7%	9 921	14,7%	21 808	33,7%	(54,5%)
Fuel Levy	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-
Operating Expenditure	**1 186 416**	**147 055**	**12,4%**	**147 055**	**12,4%**	**836 854**	**71,8%**	**(82,4%)**
Employee related costs	445 994	78 774	17,7%	78 774	17,7%	109 671	26,0%	(28,2%)
Remuneration of councillors	34 535	5 058	14,6%	5 058	14,6%	5 412	16,3%	(6,5%)
Bulk purchases - electricity	20 500	8 862	43,2%	8 862	43,2%	4 930	21,0%	79,8%
Inventory consumed	99 687	4 713	4,7%	4 713	4,7%	8 863	7,8%	(46,8%)
Debt impairment	321 061	-	-	-	-	-	-	-
Depreciation and amortisation	82 176	-	-	-	-	-	-	-
Interest	740	38	5,2%	38	5,2%	6	,9%	506,3%
Contracted services	119 561	30 197	25,3%	30 197	25,3%	29 991	21,3%	,7%
Transfers and subsidies	4 000	-	-	-	-	1 468	28,2%	(100,0%)
Irrecoverable debts written off	-	(92)	-	(92)	-	665 842	-	(100,0%)
Operational costs	58 162	19 506	33,5%	19 506	33,5%	10 671	14,6%	82,8%
Losses on disposal of Assets	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**172 236**	**113 542**	**-**	**113 542**	**-**	**(496 808)**	**-**	**-**
Transfers and subsidies - capital (monetary allocations)	110 658	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**282 894**	**113 542**		**113 542**		**(496 808)**		
Income Tax	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**282 894**	**113 542**		**113 542**		**(496 808)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**282 894**	**113 542**		**113 542**		**(496 808)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**282 894**	**113 542**		**113 542**		**(496 808)**		

Part 2: Capital Revenue and Expenditure

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Capital Revenue and Expenditure								
Source of Finance	**133 520**	**35 430**	**26,5%**	**35 430**	**26,5%**	**41 355**	**23,5%**	**(14,3%)**
National Government	110 658	32 697	29,5%	32 697	29,5%	11 912	14,8%	174,5%
Provincial Government	87	73	84,2%	73	84,2%	-	-	(100,0%)
District Municipality	-	-	-	-	-	29 324	62,6%	(100,0%)
Transfers and subsidies - capital (monetary alloc)(Departm Agen	-	-	-	-	-	-	-	-
Transfers recognised - capital	**110 745**	**32 770**	**29,6%**	**32 770**	**29,6%**	**41 236**	**32,4%**	**(20,5%)**
Borrowing	-	-	-	-	-	-	-	-
Internally generated funds	22 775	2 660	11,7%	2 660	11,7%	119	,2%	2 131,8%
Capital Expenditure Functional	**133 520**	**35 430**	**26,5%**	**35 430**	**26,5%**	**41 355**	**23,5%**	**(14,3%)**
Municipal governance and administration	**11 669**	**272**	**2,3%**	**272**	**2,3%**	**60**	**,4%**	**356,5%**
Executive and Council	-	-	-	-	-	-	-	-
Finance and administration	11 669	272	2,3%	272	2,3%	60	,4%	356,5%
Internal audit	-	-	-	-	-	-	-	-
Community and Public Safety	**7 723**	**73**	**,9%**	**73**	**,9%**	**3 355**	**8,9%**	**(97,8%)**
Community and Social Services	333	73	22,0%	73	22,0%	-	-	(100,0%)
Sport And Recreation	6 307	-	-	-	-	30	,5%	(100,0%)
Public Safety	1 082	-	-	-	-	30	,2%	(100,0%)
Housing	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	3 296	23,7%	(100,0%)
Economic and Environmental Services	**111 245**	**32 697**	**29,4%**	**32 697**	**29,4%**	**11 442**	**16,4%**	**185,8%**
Planning and Development	110 658	32 697	29,5%	32 697	29,5%	11 442	16,6%	185,8%
Road Transport	587	-	-	-	-	-	-	-
Environmental Protection	-	-	-	-	-	-	-	-
Trading Services	**2 883**	**2 388**	**82,8%**	**2 388**	**82,8%**	**26 498**	**51,0%**	**(91,0%)**
Energy sources	2 883	318	11,0%	318	11,0%	-	-	(100,0%)
Water Management	-	-	-	-	-	-	-	-
Waste Water Management	-	2 070	-	2 070	-	26 498	59,0%	(92,2%)
Waste Management	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Cash Flow from Operating Activities								
Receipts	**1 202 375**	**329 588**	**27,4%**	**329 588**	**27,4%**	**338 333**	**30,3%**	**(2,6%)**
Property rates	236 029	43 285	18,3%	43 285	18,3%	63 247	20,2%	(31,6%)
Service charges	249 792	50 336	20,2%	50 336	20,2%	46 975	19,4%	7,2%
Other revenue	68 014	3 174	4,7%	3 174	4,7%	14 538	41,9%	(78,2%)
Transfers and Subsidies - Operational	401 479	176 580	44,0%	176 580	44,0%	187 698	47,6%	(5,9%)
Transfers and Subsidies - Capital	113 658	56 213	49,5%	56 213	49,5%	25 875	20,4%	117,2%
Interest	133 403	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-
Payments	**(781 679)**	**(158 255)**	**20,2%**	**(158 255)**	**20,2%**	**26 985**	**(3,3%)**	**(686,4%)**
Suppliers and employees	(780 939)	(158 255)	20,3%	(158 255)	20,3%	26 985	(3,3%)	(686,4%)
Finance charges	(740)	-	-	-	-	-	-	-
Transfers and grants	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**420 696**	**171 334**	**40,7%**	**171 334**	**40,7%**	**365 319**	**120,3%**	**(53,1%)**
Cash Flow from Investing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors (not used)	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-
Payments	**(133 520)**	**(45 006)**	**33,7%**	**(45 006)**	**33,7%**	**(37 787)**	**21,5%**	**19,1%**
Capital assets	(133 520)	(45 006)	33,7%	(45 006)	33,7%	(37 787)	21,5%	19,1%
Net Cash from/(used) Investing Activities	**(133 520)**	**(45 006)**	**33,7%**	**(45 006)**	**33,7%**	**(37 787)**	**21,5%**	**19,1%**
Cash Flow from Financing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**287 176**	**126 328**	**44,0%**	**126 328**	**44,0%**	**327 531**	**256,4%**	**(61,4%)**
Cash/cash equivalents at the year begin:	(9 610)	162 142	(1 687,2%)	162 142	(1 687,2%)	185 322	95,0%	(12,5%)
Cash/cash equivalents at the year end:	277 566	288 435	103,9%	288 435	103,9%	516 096	159,9%	(44,1%)

Part 4: Debtor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %	Actual Bad Debts Written Off to Debtors Amount	Actual Bad Debts Written Off to Debtors %	Impairment -Bad Debts ito Council Policy Amount	Impairment -Bad Debts ito Council Policy %
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	11 484	2,0%	7 099	1,2%	6 074	1,1%	548 381	95,7%	573 038	23,1%	1	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	14 191	1,8%	8 600	1,1%	8 171	1,0%	772 217	96,1%	803 179	32,4%	38	-	-	-
Receivables from Exchange Transactions - Waste Water Management	4 825	2,7%	3 178	1,8%	2 914	1,6%	170 175	94,0%	181 092	7,3%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	4 207	2,6%	3 283	2,0%	2 965	1,8%	153 040	93,6%	163 495	6,6%	33	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	9 890	1,5%	9 752	1,4%	10 016	1,5%	646 784	95,6%	676 442	27,3%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	54	,1%	20	-	23	-	79 038	99,9%	79 134	3,2%	28	-	-	-
Total By Income Source	**44 651**	**1,8%**	**31 933**	**1,3%**	**30 162**	**1,2%**	**2 369 635**	**95,7%**	**2 476 381**	**100,0%**	**99**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	15 452	1,5%	10 960	1,1%	10 016	1,0%	982 094	96,4%	1 018 524	41,1%	-	-	-	-
Commercial	10 354	3,3%	4 493	1,4%	4 382	1,4%	298 460	93,9%	317 690	12,8%	-	-	-	-
Households	18 845	1,7%	16 479	1,4%	15 763	1,4%	1 089 080	95,5%	1 140 167	46,0%	99	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**44 651**	**1,8%**	**31 933**	**1,3%**	**30 162**	**1,2%**	**2 369 635**	**95,7%**	**2 476 381**	**100,0%**	**99**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	-	-	-	-	-	-	124 409	100,0%	124 409	100,0%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**-**	**-**	**-**	**-**	**-**	**-**	**124 409**	**100,0%**	**124 409**	**100,0%**

Contact Details

Municipal Manager	Adv Dineo Innocentia Mongwaaketse	018 389 0212
Chief Financial Officer	Mr Eric Khesa	018 389 0260

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: DITSOBOTLA (NW384)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 1ST QUARTER ENDED 30 SEPTEMBER 2025

Part1: Operating Revenue and Expenditure

R thousands	2025/26 Budget					2024/25		Q1 of 2024/25 to Q1 of 2025/26
	Budget	First Quarter		Year to Date		First Quarter		
	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	
Operating Revenue and Expenditure								
Operating Revenue	**888 110**	**45 047**	**5,1%**	**45 047**	**5,1%**	**200 988**	**40,1%**	**(77,6%)**
Exchange Revenue								
Service charges - Electricity	134 690	12 011	8,9%	12 011	8,9%	15 675	11,5%	(23,4%)
Service charges - Water	13 943	10 116	72,6%	10 116	72,6%	2 337	5,9%	332,8%
Service charges - Waste Water Management	23 949	5 602	23,4%	5 602	23,4%	3 860	12,5%	45,1%
Service charges - Waste Management	20 536	2 904	14,1%	2 904	14,1%	3 279	22,3%	(11,4%)
Sale of Goods and Rendering of Services	1 107	203	18,3%	203	18,3%	104	-	94,1%
Agency services	2 500	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-
Interest earned from Receivables	1 000	204	20,4%	204	20,4%	79 896	15 979,2%	(99,7%)
Interest earned from Current and Non Current Assets	200	-	-	-	-	20	4,0%	(100,0%)
Dividends	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-
Rental from Fixed Assets	4	7	180,7%	7	180,7%	1	,4%	579,8%
Licence and permits	6	-	-	-	-	1	-	(100,0%)
Special rating levies	-	-	-	-	-	-	-	-
Operational Revenue	500	-	-	-	-	-	-	-
Non-Exchange Revenue								
Property rates	92 750	13 395	14,4%	13 395	14,4%	14 820	17,5%	(9,6%)
Surcharges and Taxes	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	3 000	1	-	1	-	4	,1%	(73,0%)
Licences or permits	2 500	237	9,5%	237	9,5%	607	-	(60,9%)
Transfer and subsidies - Operational	194 595	367	,2%	367	,2%	80 383	46,7%	(99,5%)
Interest	-	-	-	-	-	-	-	-
Fuel Levy	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-	-	-
Other Gains	396 830	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-
Operating Expenditure	**635 600**	**25 768**	**4,1%**	**25 768**	**4,1%**	**98 072**	**13,7%**	**(73,7%)**
Employee related costs	300 000	18 651	6,2%	18 651	6,2%	89 136	30,1%	(79,1%)
Remuneration of councillors	18 000	78	,4%	78	,4%	4 158	20,6%	(98,1%)
Bulk purchases - electricity	200 000	96	-	96	-	-	-	(100,0%)
Inventory consumed	3 000	-	-	-	-	-	-	-
Debt impairment	53 000	-	-	-	-	-	-	-
Depreciation and amortisation	32 000	-	-	-	-	-	-	-
Interest	-	24	-	24	-	-	-	(100,0%)
Contracted services	27 600	6 752	24,5%	6 752	24,5%	2 640	9,6%	155,7%
Transfers and subsidies	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-	-	-	-	-	-	-	-
Operational costs	2 000	168	8,4%	168	8,4%	2 138	42,8%	(92,1%)
Losses on disposal of Assets	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**252 510**	**19 278**	**-**	**19 278**	**-**	**102 915**	**-**	**-**
Transfers and subsidies - capital (monetary allocations)	42 709	6 554	15,3%	6 554	15,3%	6 233	14,7%	5,2%
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**295 219**	**25 832**		**25 832**		**109 148**		
Income Tax	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**295 219**	**25 832**		**25 832**		**109 148**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**295 219**	**25 832**		**25 832**		**109 148**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**295 219**	**25 832**		**25 832**		**109 148**		

Part 2: Capital Revenue and Expenditure

R thousands	2025/26 Budget					2024/25		Q1 of 2024/25 to Q1 of 2025/26
	Budget	First Quarter		Year to Date		First Quarter		
	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	
Capital Revenue and Expenditure								
Source of Finance	**42 460**	**1 420**	**3,3%**	**1 420**	**3,3%**	**(119 916)**	**(282,5%)**	**(101,2%)**
National Government	42 460	1 420	3,3%	1 420	3,3%	(109 720)	(258,5%)	(101,3%)
Provincial Government	-	-	-	-	-	(9 683)	-	(100,0%)
District Municipality	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Agen	-	-	-	-	-	-	-	-
Transfers recognised - capital	**42 460**	**1 420**	**3,3%**	**1 420**	**3,3%**	**(119 402)**	**(281,3%)**	**(101,2%)**
Borrowing	-	-	-	-	-	-	-	-
Internally generated funds	-	-	-	-	-	(513)	-	(100,0%)
Capital Expenditure Functional	**42 460**	**1 420**	**3,3%**	**1 420**	**3,3%**	**(119 916)**	**(282,5%)**	**(101,2%)**
Municipal governance and administration	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Executive and Council	-	-	-	-	-	-	-	-
Finance and administration	-	-	-	-	-	-	-	-
Internal audit	-	-	-	-	-	-	-	-
Community and Public Safety	**2 018**	**-**	**-**	**-**	**-**	**4**	**,2%**	**(100,0%)**
Community and Social Services	2 018	-	-	-	-	1	,1%	(100,0%)
Sport And Recreation	-	-	-	-	-	3	-	(100,0%)
Public Safety	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-
Economic and Environmental Services	**34 396**	**730**	**2,1%**	**730**	**2,1%**	**(114 229)**	**(332,2%)**	**(100,6%)**
Planning and Development	31 791	730	2,3%	730	2,3%	(113 082)	(355,8%)	(100,6%)
Road Transport	2 605	-	-	-	-	(638)	(24,5%)	(100,0%)
Environmental Protection	-	-	-	-	-	(509)	-	(100,0%)
Trading Services	**6 046**	**690**	**11,4%**	**690**	**11,4%**	**(5 690)**	**(94,1%)**	**(112,1%)**
Energy sources	6 046	690	11,4%	690	11,4%	(5 690)	(94,1%)	(112,1%)
Water Management	-	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26					2024/25		Q1 of 2024/25 to Q1 of 2025/26
	Budget	First Quarter		Year to Date		First Quarter		
	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	
Cash Flow from Operating Activities								
Receipts	**462 713**	**57 098**	**12,3%**	**57 098**	**12,3%**	**(2 970 810)**	**(611,8%)**	**(101,9%)**
Property rates	51 939	-	-	-	-	-	-	-
Service charges	154 494	-	-	-	-	-	-	-
Other revenue	14 178	(2)	-	(2)	-	(34 804)	(141,6%)	(100,0%)
Transfers and Subsidies - Operational	199 641	57 100	28,6%	57 100	28,6%	(2 995 396)	(1 751,3%)	(101,9%)
Transfers and Subsidies - Capital	42 460	-	-	-	-	59 390	139,7%	(100,0%)
Interest	-	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-
Payments	**(588 826)**	**9 162**	**(1,6%)**	**9 162**	**(1,6%)**	**10 648**	**(1,8%)**	**(14,0%)**
Suppliers and employees	(588 826)	9 162	(1,6%)	9 162	(1,6%)	10 648	(1,8%)	(14,0%)
Finance charges	-	-	-	-	-	-	-	-
Transfers and grants	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**(126 113)**	**66 261**	**(52,5%)**	**66 261**	**(52,5%)**	**(2 960 162)**	**2 910,8%**	**(102,2%)**
Cash Flow from Investing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors (not used)	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-
Payments	**(48 829)**	**-**	**-**	**-**	**-**	**5**	**-**	**(100,0%)**
Capital assets	(48 829)	-	-	-	-	5	-	(100,0%)
Net Cash from/(used) Investing Activities	**(48 829)**	**-**	**-**	**-**	**-**	**5**	**-**	**(100,0%)**
Cash Flow from Financing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**(174 942)**	**66 261**	**(37,9%)**	**66 261**	**(37,9%)**	**(2 960 157)**	**1 966,7%**	**(102,2%)**
Cash/cash equivalents at the year begin:	-	-	-	-	-	(348 820)	-	(100,0%)
Cash/cash equivalents at the year end:	**(174 942)**	**66 261**	**(37,9%)**	**66 261**	**(37,9%)**	**(3 308 977)**	**2 198,5%**	**(102,0%)**

Part 4: Debtor Age Analysis

R thousands	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	9 699	2,8%	-	-	1 710	,5%	330 531	96,7%	341 939	24,1%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	16 669	8,3%	-	-	6 205	3,1%	176 888	88,5%	199 762	14,1%	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	18 020	6,1%	(3 339)	(1,1%)	7 706	2,6%	271 870	92,4%	294 256	20,8%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	7 284	3,6%	-	-	2 264	1,1%	193 734	95,3%	203 282	14,4%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	1 175	1,2%	-	-	917	,9%	94 955	97,8%	97 047	6,9%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	169	,3%	-	-	4 194	7,5%	51 780	92,2%	56 143	4,0%	-	-	-	-
Interest on Arrear Debtor Accounts	21 397	12,5%	-	-	10 529	6,1%	139 332	81,4%	171 258	12,1%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	3 019	5,8%	(8)	-	512	1,0%	48 783	93,3%	52 307	3,7%	-	-	-	-
Total By Income Source	**77 433**	**5,5%**	**(3 347)**	**(,2%)**	**34 036**	**2,4%**	**1 307 873**	**92,4%**	**1 415 994**	**100,0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	32	,8%	-	-	26	,7%	3 780	98,5%	3 838	,3%	-	-	-	-
Commercial	19 957	8,7%	(1 872)	(,8%)	10 691	4,7%	200 483	87,4%	229 258	16,2%	-	-	-	-
Households	43 055	4,6%	(657)	(,1%)	17 148	1,8%	885 285	93,7%	944 832	66,7%	-	-	-	-
Other	14 389	6,0%	(818)	(,3%)	6 171	2,6%	218 325	91,7%	238 067	16,8%	-	-	-	-
Total By Customer Group	**77 433**	**5,5%**	**(3 347)**	**(,2%)**	**34 036**	**2,4%**	**1 307 873**	**92,4%**	**1 415 994**	**100,0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

R thousands	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	122 716	100,0%	122 716	14,0%
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	14	-	24	-	999	(,4%)	(243 525)	100,4%	(242 488)	(27,7%)
Auditor-General	-	-	-	-	-	-	2 874	100,0%	2 874	,3%
Other	(7 224)	(,7%)	5 143	,5%	2 375	,2%	991 227	100,0%	991 521	113,4%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**(7 210)**	**(,8%)**	**5 167**	**,6%**	**3 374**	**,4%**	**873 292**	**99,8%**	**874 623**	**100,0%**

Contact Details

Municipal Manager	Mr O.T. Bojosinyane	018 633 3800
Chief Financial Officer	Ms Lacreevy Moagi	018 633 3800

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: RAMOTSHERE MOILOA (NW385)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 1ST QUARTER ENDED 30 SEPTEMBER 2025

Part1: Operating Revenue and Expenditure

	2025/26					2024/25		
	Budget	First Quarter		Year to Date		First Quarter		Q1 of 2024/25 to Q1 of 2025/26
R thousands	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	
Operating Revenue and Expenditure								
Operating Revenue	**503 426**	**170 436**	**33,9%**	**170 436**	**33,9%**	**40 204**	**7,7%**	**323,9%**
Exchange Revenue								
Service charges - Electricity	110 762	25 679	23,2%	25 679	23,2%	10 790	8,4%	138,0%
Service charges - Water	21 059	4 480	21,3%	4 480	21,3%	2 530	17,8%	77,0%
Service charges - Waste Water Management	3 663	940	25,7%	940	25,7%	606	11,3%	55,0%
Service charges - Waste Management	9 775	2 868	29,3%	2 868	29,3%	1 972	15,7%	45,4%
Sale of Goods and Rendering of Services	963	2 751	285,6%	2 751	285,6%	35	8,1%	7 764,7%
Agency services	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-
Interest earned from Receivables	-	-	-	-	-	32	,3%	(100,0%)
Interest earned from Current and Non Current Assets	4 184	988	23,6%	988	23,6%	238	72,3%	314,9%
Dividends	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-
Rental from Fixed Assets	1 371	5	,4%	5	,4%	2	-	160,0%
Licence and permits	-	13	-	13	-	62	-	(78,7%)
Special rating levies	-	-	-	-	-	-	-	-
Operational Revenue	10 500	71	,7%	71	,7%	61	,7%	16,3%
Non-Exchange Revenue								
Property rates	72 808	28 705	39,4%	28 705	39,4%	23 717	34,2%	21,0%
Surcharges and Taxes	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	5 871	250	4,3%	250	4,3%	20	,4%	1 170,5%
Licences or permits	6 360	423	6,6%	423	6,6%	138	,9%	205,2%
Transfer and subsidies - Operational	250 608	103 263	41,2%	103 263	41,2%	-	-	(100,0%)
Interest	5 500	-	-	-	-	-	-	-
Fuel Levy	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-
Operating Expenditure	**497 637**	**105 977**	**21,3%**	**105 977**	**21,3%**	**66 599**	**12,5%**	**59,1%**
Employee related costs	176 663	47 622	27,0%	47 622	27,0%	26 289	15,6%	81,1%
Remuneration of councillors	15 308	3 581	23,4%	3 581	23,4%	2 225	14,7%	60,9%
Bulk purchases - electricity	100 000	38 547	38,5%	38 547	38,5%	22 902	22,5%	68,3%
Inventory consumed	5 900	2 270	38,5%	2 270	38,5%	283	1,2%	700,9%
Debt impairment	41 000	-	-	-	-	-	-	-
Depreciation and amortisation	30 392	-	-	-	-	5 421	10,2%	(100,0%)
Interest	3 049	115	3,8%	115	3,8%	(11)	(,2%)	(1 113,6%)
Contracted services	74 560	9 966	13,4%	9 966	13,4%	5 910	8,0%	68,6%
Transfers and subsidies	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-	-	-	-	-	-	-	-
Operational costs	50 765	3 875	7,6%	3 875	7,6%	3 579	5,7%	8,3%
Losses on disposal of Assets	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**5 789**	**64 460**	**-**	**64 460**	**-**	**(26 395)**	**-**	**-**
Transfers and subsidies - capital (monetary allocations)	43 188	8 154	18,9%	8 154	18,9%	11 976	26,4%	(31,9%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**48 977**	**72 614**		**72 614**		**(14 419)**		
Income Tax	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**48 977**	**72 614**		**72 614**		**(14 419)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**48 977**	**72 614**		**72 614**		**(14 419)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**48 977**	**72 614**		**72 614**		**(14 419)**		

Part 2: Capital Revenue and Expenditure

	2025/26					2024/25		
	Budget	First Quarter		Year to Date		First Quarter		Q1 of 2024/25 to Q1 of 2025/26
R thousands	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	
Capital Revenue and Expenditure								
Source of Finance	**51 355**	**4 388**	**8,5%**	**4 388**	**8,5%**	**19**	**-**	**23 117,6%**
National Government	37 755	4 388	11,6%	4 388	11,6%	-	-	(100,0%)
Provincial Government	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Agen	-	-	-	-	-	-	-	-
Transfers recognised - capital	**37 755**	**4 388**	**11,6%**	**4 388**	**11,6%**	**-**	**-**	**(100,0%)**
Borrowing	-	-	-	-	-	-	-	-
Internally generated funds	13 600	-	-	-	-	19	,1%	(100,0%)
Capital Expenditure Functional	**51 355**	**4 388**	**8,5%**	**4 388**	**8,5%**	**19**	**-**	**23 117,6%**
Municipal governance and administration	**3 100**	**-**	**-**	**-**	**-**	**19**	**,1%**	**(100,0%)**
Executive and Council	60	-	-	-	-	-	-	-
Finance and administration	3 000	-	-	-	-	19	,1%	(100,0%)
Internal audit	40	-	-	-	-	-	-	-
Community and Public Safety	**6 000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Community and Social Services	6 000	-	-	-	-	-	-	-
Sport And Recreation	-	-	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-
Economic and Environmental Services	**40 755**	**4 388**	**10,8%**	**4 388**	**10,8%**	**-**	**-**	**(100,0%)**
Planning and Development	37 755	4 388	11,6%	4 388	11,6%	-	-	(100,0%)
Road Transport	3 000	-	-	-	-	-	-	-
Environmental Protection	-	-	-	-	-	-	-	-
Trading Services	**1 500**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Energy sources	-	-	-	-	-	-	-	-
Water Management	-	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-
Waste Management	1 500	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Cash Flow from Operating Activities								
Receipts	**528 696**	**367 637**	**69,5%**	**367 637**	**69,5%**	**155 903**	**30,0%**	**135,8%**
Property rates	69 712	-	-	-	-	(949)	(1,4%)	(100,0%)
Service charges	135 941	-	-	-	-	(570)	(,4%)	(100,0%)
Other revenue	25 064	566	2,3%	566	2,3%	(319)	(1,2%)	(277,2%)
Transfers and Subsidies - Operational	250 608	367 072	146,5%	367 072	146,5%	158 011	62,6%	132,3%
Transfers and Subsidies - Capital	43 188	-	-	-	-	-	-	-
Interest	4 184	-	-	-	-	(270)	(81,8%)	(100,0%)
Dividends	-	-	-	-	-	-	-	-
Payments	**(463 309)**	**(119 362)**	**25,8%**	**(119 362)**	**25,8%**	**(24 840)**	**5,4%**	**380,5%**
Suppliers and employees	(460 260)	(119 362)	25,9%	(119 362)	25,9%	(24 840)	5,4%	380,5%
Finance charges	(3 049)	-	-	-	-	-	-	-
Transfers and grants	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**65 387**	**248 275**	**379,7%**	**248 275**	**379,7%**	**131 063**	**229,0%**	**89,4%**
Cash Flow from Investing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors (not used)	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-
Payments	**(65 033)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital assets	(65 033)	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(65 033)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Cash Flow from Financing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-
Payments	**(359)**	**(119)**	**33,2%**	**(119)**	**33,2%**	**-**	**-**	**(100,0%)**
Repayment of borrowing	(359)	(119)	33,2%	(119)	33,2%	-	-	(100,0%)
Net Cash from/(used) Financing Activities	**(359)**	**(119)**	**33,2%**	**(119)**	**33,2%**	**-**	**-**	**(100,0%)**
Net Increase/(Decrease) in cash held	**(4)**	**248 156**	**(5 883 266,5%)**	**248 156**	**(5 883 266,5%)**	**131 063**	**(439,1%)**	**89,3%**
Cash/cash equivalents at the year begin:	15 234	-	-	-	-	-	-	-
Cash/cash equivalents at the year end:	**15 230**	**248 156**	**1 629,4%**	**248 156**	**1 629,4%**	**131 063**	**(439,1%)**	**89,3%**

Part 4: Debtor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %	Actual Bad Debts Written Off to Debtors Amount	Actual Bad Debts Written Off to Debtors %	Impairment -Bad Debts ito Council Policy Amount	Impairment -Bad Debts ito Council Policy %
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	2 644	22,7%	1	-	1 298	11,2%	7 696	66,1%	11 638	3,4%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	7 026	41,8%	(1)	-	1 039	6,2%	8 756	52,1%	16 819	5,0%	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	10 018	12,9%	(19)	-	13 908	17,9%	53 651	69,2%	77 558	22,8%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	696	18,3%	0	-	287	7,5%	2 831	74,2%	3 814	1,1%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	2 143	18,1%	1	-	901	7,6%	8 770	74,2%	11 815	3,5%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	521	100,0%	521	,2%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	(602)	(,3%)	(6 366)	(2,9%)	(196)	(,1%)	224 558	103,3%	217 394	64,0%	-	-	-	-
Total By Income Source	**21 925**	**6,5%**	**(6 385)**	**(1,9%)**	**17 237**	**5,1%**	**306 782**	**90,3%**	**339 559**	**100,0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	21 925	6,5%	(6 385)	(1,9%)	17 237	5,1%	306 782	90,3%	339 559	100,0%	-	-	-	-
Total By Customer Group	**21 925**	**6,5%**	**(6 385)**	**(1,9%)**	**17 237**	**5,1%**	**306 782**	**90,3%**	**339 559**	**100,0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	-	-	-	-	-	-	-	-	-	-
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	14 238	13,8%	1	-	10	-	89 124	86,2%	103 373	100,0%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**14 238**	**13,8%**	**1**	**-**	**10**	**-**	**89 124**	**86,2%**	**103 373**	**100,0%**

Contact Details

Municipal Manager	Mr L.I Mokgatlhe	018 642 1081
Chief Financial Officer	Mr B.K.S Noke	018 642 1081

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: NGAKA MODIRI MOLEMA (DC38)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 1ST QUARTER ENDED 30 SEPTEMBER 2025

Part1: Operating Revenue and Expenditure

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Operating Revenue and Expenditure								
Operating Revenue	**1 313 514**	**520 482**	**39,6%**	**520 482**	**39,6%**	**471 743**	**41,4%**	**10,3%**
Exchange Revenue								
Service charges - Electricity	-	-	-	-	-	-	-	-
Service charges - Water	95 000	18 371	19,3%	18 371	19,3%	-	-	(100,0%)
Service charges - Waste Water Management	87	29	33,5%	29	33,5%	34	22,5%	(13,3%)
Service charges - Waste Management	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services	351	102	29,1%	102	29,1%	114	21,3%	(10,0%)
Agency services	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-
Interest earned from Receivables	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets	13 600	8 036	59,1%	8 036	59,1%	5 380	67,0%	49,4%
Dividends	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-
Rental from Fixed Assets	-	44	-	44	-	116	5 783,2%	(62,1%)
Licence and permits	425	73	17,3%	73	17,3%	44	36,9%	66,0%
Special rating levies	-	-	-	-	-	-	-	-
Operational Revenue	-	59	-	59	-	410	-	(85,6%)
Non-Exchange Revenue								
Property rates	-	-	-	-	-	-	-	-
Surcharges and Taxes	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-
Licences or permits	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	1 204 050	493 768	41,0%	493 768	41,0%	465 646	41,2%	6,0%
Interest	-	-	-	-	-	-	-	-
Fuel Levy	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-
Operating Expenditure	**1 284 023**	**179 205**	**14,0%**	**179 205**	**14,0%**	**145 506**	**13,4%**	**23,2%**
Employee related costs	490 837	108 826	22,2%	108 826	22,2%	105 903	25,8%	2,8%
Remuneration of councillors	15 836	3 818	24,1%	3 818	24,1%	3 677	23,9%	3,8%
Bulk purchases - electricity	-	-	-	-	-	-	-	-
Inventory consumed	52 000	(103)	(,2%)	(103)	(,2%)	23	-	(546,1%)
Debt impairment	-	-	-	-	-	-	-	-
Depreciation and amortisation	216 795	-	-	-	-	-	-	-
Interest	-	18	-	18	-	43	-	(58,4%)
Contracted services	377 995	50 402	13,3%	50 402	13,3%	20 589	8,6%	144,8%
Transfers and subsidies	25 000	-	-	-	-	-	-	-
Irrecoverable debts written off	-	-	-	-	-	-	-	-
Operational costs	105 560	16 545	15,7%	16 545	15,7%	15 168	12,7%	9,1%
Losses on disposal of Assets	-	-	-	-	-	-	-	-
Other Losses	-	(301)	-	(301)	-	102	-	(394,7%)
Surplus/(Deficit)	**29 490**	**341 277**	**-**	**341 277**	**-**	**326 237**	**-**	**-**
Transfers and subsidies - capital (monetary allocations)	343 577	42 759	12,4%	42 759	12,4%	63 934	19,1%	(33,1%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**373 067**	**384 036**		**384 036**		**390 172**		
Income Tax	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**373 067**	**384 036**		**384 036**		**390 172**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**373 067**	**384 036**		**384 036**		**390 172**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**373 067**	**384 036**		**384 036**		**390 172**		

Part 2: Capital Revenue and Expenditure

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Capital Revenue and Expenditure								
Source of Finance	**316 663**	**38 157**	**12,0%**	**38 157**	**12,0%**	**35 345**	**8,8%**	**8,0%**
National Government	300 985	37 659	12,5%	37 659	12,5%	27 473	8,3%	37,1%
Provincial Government	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Agen	-	-	-	-	-	-	-	-
Transfers recognised - capital	**300 985**	**37 659**	**12,5%**	**37 659**	**12,5%**	**27 473**	**8,3%**	**37,1%**
Borrowing	-	-	-	-	-	-	-	-
Internally generated funds	15 678	498	3,2%	498	3,2%	7 872	11,1%	(93,7%)
Capital Expenditure Functional	**316 663**	**38 157**	**12,0%**	**38 157**	**12,0%**	**35 345**	**8,8%**	**8,0%**
Municipal governance and administration	**3 000**	**594**	**19,8%**	**594**	**19,8%**	**-**	**-**	**(100,0%)**
Executive and Council	-	-	-	-	-	-	-	-
Finance and administration	3 000	594	19,8%	594	19,8%	-	-	(100,0%)
Internal audit	-	-	-	-	-	-	-	-
Community and Public Safety	**5 000**	**382**	**7,6%**	**382**	**7,6%**	**3 803**	**7,5%**	**(90,0%)**
Community and Social Services	-	-	-	-	-	-	-	-
Sport And Recreation	-	-	-	-	-	-	-	-
Public Safety	5 000	382	7,6%	382	7,6%	3 803	7,7%	(90,0%)
Housing	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-
Economic and Environmental Services	**33 567**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning and Development	33 567	-	-	-	-	-	-	-
Road Transport	-	-	-	-	-	-	-	-
Environmental Protection	-	-	-	-	-	-	-	-
Trading Services	**275 097**	**37 182**	**13,5%**	**37 182**	**13,5%**	**31 542**	**9,1%**	**17,9%**
Energy sources	-	-	-	-	-	-	-	-
Water Management	199 254	26 395	13,2%	26 395	13,2%	12 608	4,4%	109,4%
Waste Water Management	75 843	10 786	14,2%	10 786	14,2%	18 935	31,0%	(43,0%)
Waste Management	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Cash Flow from Operating Activities								
Receipts	**1 649 600**	**(481 432)**	**(29,2%)**	**(481 432)**	**(29,2%)**	**451 832**	**30,8%**	**(206,6%)**
Property rates	-	-	-	-	-	-	-	-
Service charges	87 480	-	-	-	-	-	-	-
Other revenue	892	(279)	(31,2%)	(279)	(31,2%)	(683)	(73,9%)	(59,2%)
Transfers and Subsidies - Operational	1 204 050	(382 908)	(31,8%)	(382 908)	(31,8%)	548 105	48,4%	(169,9%)
Transfers and Subsidies - Capital	343 577	(90 210)	(26,3%)	(90 210)	(26,3%)	(90 210)	(27,2%)	-
Interest	13 600	(8 036)	(59,1%)	(8 036)	(59,1%)	(5 380)	-	49,4%
Dividends	-	-	-	-	-	-	-	-
Payments	**(1 115 323)**	**1 398**	**(,1%)**	**1 398**	**(,1%)**	**(236)**	**-**	**(691,3%)**
Suppliers and employees	(1 090 323)	1 398	(,1%)	1 398	(,1%)	(236)	-	(691,3%)
Finance charges	-	-	-	-	-	-	-	-
Transfers and grants	(25 000)	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**534 277**	**(480 034)**	**(89,8%)**	**(480 034)**	**(89,8%)**	**451 596**	**78,5%**	**(206,3%)**
Cash Flow from Investing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors (not used)	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-
Payments	**(482 070)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital assets	(482 070)	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(482 070)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Cash Flow from Financing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**52 207**	**(480 034)**	**(919,5%)**	**(480 034)**	**(919,5%)**	**451 596**	**406,5%**	**(206,3%)**
Cash/cash equivalents at the year begin:	134 966	-	-	-	-	-	-	-
Cash/cash equivalents at the year end:	**187 173**	**(480 034)**	**(256,5%)**	**(480 034)**	**(256,5%)**	**451 596**	**263,9%**	**(206,3%)**

Part 4: Debtor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %	Actual Bad Debts Written Off to Debtors Amount	Actual Bad Debts Written Off to Debtors %	Impairment -Bad Debts ito Council Policy Amount	Impairment -Bad Debts ito Council Policy %
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	(488)	(19,8%)	-	-	2 991	121,1%	(34)	(1,4%)	2 469	98,8%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	31	100,0%	31	1,2%	-	-	-	-
Total By Income Source	**(488)**	**(19,5%)**	**-**	**-**	**2 991**	**119,6%**	**(3)**	**(,1%)**	**2 500**	**100,0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	(488)	(19,5%)	-	-	2 991	119,6%	(3)	(,1%)	2 500	100,0%	-	-	-	-
Total By Customer Group	**(488)**	**(19,5%)**	**-**	**-**	**2 991**	**119,6%**	**(3)**	**(,1%)**	**2 500**	**100,0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	20 124	103,9%	(5)	-	-	-	(757)	(3,9%)	19 361	4,7%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	3 491	,9%	1 125	,3%	217	,1%	389 353	98,8%	394 186	95,3%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**23 615**	**5,7%**	**1 119**	**,3%**	**217**	**,1%**	**388 596**	**94,0%**	**413 547**	**100,0%**

Contact Details

Municipal Manager	Mr Olehile Allan Losaba	018 381 9404
Chief Financial Officer	Ms G Moroane	018 381 9441

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: NALEDI (NW) (NW392)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 1ST QUARTER ENDED 30 SEPTEMBER 2025

Part1: Operating Revenue and Expenditure

	2025/26					2024/25		
	Budget	First Quarter		Year to Date		First Quarter		
R thousands	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Operating Revenue and Expenditure								
Operating Revenue	**618 785**	**89 305**	**14,4%**	**89 305**	**14,4%**	**134 679**	**19,4%**	**(33,7%)**
Exchange Revenue								
Service charges - Electricity	277 771	39 277	14,1%	39 277	14,1%	42 322	24,7%	(7,2%)
Service charges - Water	38 920	8 927	22,9%	8 927	22,9%	8 703	28,9%	2,6%
Service charges - Waste Water Management	25 097	7 168	28,6%	7 168	28,6%	7 136	63,2%	,4%
Service charges - Waste Management	22 068	6 486	29,4%	6 486	29,4%	6 531	61,5%	(,7%)
Sale of Goods and Rendering of Services	3 239	504	15,5%	504	15,5%	577	23,1%	(12,7%)
Agency services	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-
Interest earned from Receivables	29 024	3 593	12,4%	3 593	12,4%	6 991	20,7%	(48,6%)
Interest earned from Current and Non Current Assets	2 634	93	3,5%	93	3,5%	84	6,3%	11,7%
Dividends	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-
Rental from Fixed Assets	2 393	588	24,6%	588	24,6%	572	27,3%	2,8%
Licence and permits	9 449	1 556	16,5%	1 556	16,5%	445	2 026,6%	249,7%
Special rating levies	-	-	-	-	-	-	-	-
Operational Revenue	1 398	953	68,2%	953	68,2%	6 976	502,3%	(86,3%)
Non-Exchange Revenue								
Property rates	97 706	15 125	15,5%	15 125	15,5%	20 836	26,9%	(27,4%)
Surcharges and Taxes	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	15 000	2 064	13,8%	2 064	13,8%	347	3,7%	494,6%
Licences or permits	150	-	-	-	-	-	-	-
Transfer and subsidies - Operational	84 454	1 519	1,8%	1 519	1,8%	30 311	34,9%	(95,0%)
Interest	9 483	1 452	15,3%	1 452	15,3%	2 849	31,3%	(49,0%)
Fuel Levy	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-
Operating Expenditure	**864 469**	**168 323**	**19,5%**	**168 323**	**19,5%**	**149 475**	**18,8%**	**12,6%**
Employee related costs	325 634	69 525	21,4%	69 525	21,4%	64 174	20,6%	8,3%
Remuneration of councillors	9 267	2 147	23,2%	2 147	23,2%	2 024	22,8%	6,1%
Bulk purchases - electricity	219 597	45 663	20,8%	45 663	20,8%	52 286	31,1%	(12,7%)
Inventory consumed	4 177	-	-	-	-	329	5,6%	(100,0%)
Debt impairment	144 034	-	-	-	-	-	-	-
Depreciation and amortisation	34 650	16 257	46,9%	16 257	46,9%	(0)	-	(162 567 600,0%)
Interest	38 602	11 874	30,8%	11 874	30,8%	8 278	18,4%	43,4%
Contracted services	40 314	14 668	36,4%	14 668	36,4%	14 521	26,8%	1,0%
Transfers and subsidies	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-	-	-	-	-	-	-	-
Operational costs	48 195	8 188	17,0%	8 188	17,0%	7 862	17,5%	4,1%
Losses on disposal of Assets	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**(245 685)**	**(79 018)**	**-**	**(79 018)**	**-**	**(14 796)**	**-**	**-**
Transfers and subsidies - capital (monetary allocations)	63 850	35 139	55,0%	35 139	55,0%	-	-	(100,0%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**(181 835)**	**(43 879)**		**(43 879)**		**(14 796)**		
Income Tax	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**(181 835)**	**(43 879)**		**(43 879)**		**(14 796)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**(181 835)**	**(43 879)**		**(43 879)**		**(14 796)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**(181 835)**	**(43 879)**		**(43 879)**		**(14 796)**		

Part 2: Capital Revenue and Expenditure

	2025/26					2024/25		
	Budget	First Quarter		Year to Date		First Quarter		
R thousands	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Capital Revenue and Expenditure								
Source of Finance	**83 914**	**45 179**	**53,8%**	**45 179**	**53,8%**	**29 912**	**46,6%**	**51,0%**
National Government	63 850	42 252	66,2%	42 252	66,2%	29 670	55,4%	42,4%
Provincial Government	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Agen	-	-	-	-	-	-	-	-
Transfers recognised - capital	**63 850**	**42 252**	**66,2%**	**42 252**	**66,2%**	**29 670**	**55,4%**	**42,4%**
Borrowing	-	-	-	-	-	-	-	-
Internally generated funds	20 064	2 927	14,6%	2 927	14,6%	242	2,3%	1 111,9%
Capital Expenditure Functional	**83 914**	**45 179**	**53,8%**	**45 179**	**53,8%**	**29 912**	**46,6%**	**51,0%**
Municipal governance and administration	**10 181**	**238**	**2,3%**	**238**	**2,3%**	**-**	**-**	**(100,0%)**
Executive and Council	279	-	-	-	-	-	-	-
Finance and administration	9 902	238	2,4%	238	2,4%	-	-	(100,0%)
Internal audit	-	-	-	-	-	-	-	-
Community and Public Safety	**5 140**	**4 139**	**80,5%**	**4 139**	**80,5%**	**-**	**-**	**(100,0%)**
Community and Social Services	100	29	29,3%	29	29,3%	-	-	(100,0%)
Sport And Recreation	5 000	4 108	82,2%	4 108	82,2%	-	-	(100,0%)
Public Safety	40	2	5,0%	2	5,0%	-	-	(100,0%)
Housing	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-
Economic and Environmental Services	**27 441**	**22 908**	**83,5%**	**22 908**	**83,5%**	**12 955**	**42,3%**	**76,8%**
Planning and Development	347	16 220	4 667,9%	16 220	4 667,9%	12 955	47,9%	25,2%
Road Transport	27 094	6 688	24,7%	6 688	24,7%	-	-	(100,0%)
Environmental Protection	-	-	-	-	-	-	-	-
Trading Services	**41 152**	**17 894**	**43,5%**	**17 894**	**43,5%**	**16 957**	**59,3%**	**5,5%**
Energy sources	39 952	17 869	44,7%	17 869	44,7%	16 957	59,5%	5,4%
Water Management	-	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-
Waste Management	1 200	25	2,1%	25	2,1%	-	-	(100,0%)
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Cash Flow from Operating Activities								
Receipts	**848 284**	**2 659**	**,3%**	**2 659**	**,3%**	**2 480**	**,3%**	**7,2%**
Property rates	88 064	2 659	3,0%	2 659	3,0%	2 480	4,0%	7,2%
Service charges	318 809	-	-	-	-	-	-	-
Other revenue	283 472	-	-	-	-	-	-	-
Transfers and Subsidies - Operational	84 454	-	-	-	-	-	-	-
Transfers and Subsidies - Capital	70 850	-	-	-	-	-	-	-
Interest	2 634	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-
Payments	**(756 753)**	**(56 792)**	**7,5%**	**(56 792)**	**7,5%**	**(25 154)**	**3,8%**	**125,8%**
Suppliers and employees	(718 526)	(56 792)	7,9%	(56 792)	7,9%	(25 154)	4,1%	125,8%
Finance charges	(38 227)	-	-	-	-	-	-	-
Transfers and grants	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**91 531**	**(54 133)**	**(59,1%)**	**(54 133)**	**(59,1%)**	**(22 674)**	**(36,1%)**	**138,7%**
Cash Flow from Investing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors (not used)	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-
Payments	**(83 914)**	**(15 170)**	**18,1%**	**(15 170)**	**18,1%**	**(18 832)**	**29,4%**	**(19,4%)**
Capital assets	(83 914)	(15 170)	18,1%	(15 170)	18,1%	(18 832)	29,4%	(19,4%)
Net Cash from/(used) Investing Activities	**(83 914)**	**(15 170)**	**18,1%**	**(15 170)**	**18,1%**	**(18 832)**	**29,4%**	**(19,4%)**
Cash Flow from Financing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**7 617**	**(69 303)**	**(909,9%)**	**(69 303)**	**(909,9%)**	**(41 505)**	**3 000,7%**	**67,0%**
Cash/cash equivalents at the year begin:	4 989	-	-	-	-	-	-	-
Cash/cash equivalents at the year end:	**12 605**	**(201 783)**	**(1 600,8%)**	**(201 783)**	**(1 600,8%)**	**(27 179)**	**(8,4%)**	**642,4%**

Part 4: Debtor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %	Actual Bad Debts Written Off to Debtors Amount	Actual Bad Debts Written Off to Debtors %	Impairment -Bad Debts ito Council Policy Amount	Impairment -Bad Debts ito Council Policy %
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Income Source	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	-	-	-	-	-	-	-	-	-	-
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Contact Details

Municipal Manager	Mr Segapo Thompson Modisenyane	053 928 2202
Chief Financial Officer	Mr Maruping Kagisho	053 928 2209

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: MAMUSA (NW393)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 1ST QUARTER ENDED 30 SEPTEMBER 2025

Part1: Operating Revenue and Expenditure

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Operating Revenue and Expenditure								
Operating Revenue	**250 531**	**(66 379)**	**(26,5%)**	**(66 379)**	**(26,5%)**	**48 410**	**19,8%**	**(237,1%)**
Exchange Revenue								
Service charges - Electricity	45 559	(73 533)	(161,4%)	(73 533)	(161,4%)	5 872	12,5%	(1 352,2%)
Service charges - Water	8 305	562	6,8%	562	6,8%	1 265	13,0%	(55,6%)
Service charges - Waste Water Management	19 420	1 929	9,9%	1 929	9,9%	1 767	10,0%	9,2%
Service charges - Waste Management	12 207	1 181	9,7%	1 181	9,7%	1 126	8,4%	5,0%
Sale of Goods and Rendering of Services	924	44	4,7%	44	4,7%	261	22,4%	(83,3%)
Agency services	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-
Interest earned from Receivables	24 358	2 250	9,2%	2 250	9,2%	3 788	30,0%	(40,6%)
Interest earned from Current and Non Current Assets	85	-	-	-	-	2	,5%	(100,0%)
Dividends	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-
Rental from Fixed Assets	854	20	2,4%	20	2,4%	177	23,5%	(88,6%)
Licence and permits	-	-	-	-	-	-	-	-
Special rating levies	-	-	-	-	-	-	-	-
Operational Revenue	33 818	1	-	1	-	119	,4%	(99,6%)
Non-Exchange Revenue								
Property rates	17 798	716	4,0%	716	4,0%	1 064	5,8%	(32,7%)
Surcharges and Taxes	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	77	13	16,6%	13	16,6%	16	,5%	(20,7%)
Licences or permits	1 014	96	9,5%	96	9,5%	93	13,8%	3,2%
Transfer and subsidies - Operational	82 604	-	-	-	-	32 306	37,9%	(100,0%)
Interest	3 506	343	9,8%	343	9,8%	556	-	(38,4%)
Fuel Levy	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-
Operating Expenditure	**272 605**	**-**	**-**	**-**	**-**	**20 331**	**8,6%**	**(100,0%)**
Employee related costs	95 151	-	-	-	-	(152)	(,2%)	(100,0%)
Remuneration of councillors	6 578	-	-	-	-	(589)	(7,1%)	(100,0%)
Bulk purchases - electricity	63 111	-	-	-	-	13 306	28,4%	(100,0%)
Inventory consumed	3 778	-	-	-	-	597	18,4%	(100,0%)
Debt impairment	26 710	-	-	-	-	-	-	-
Depreciation and amortisation	12 748	-	-	-	-	-	-	-
Interest	10 209	-	-	-	-	2 607	39,8%	(100,0%)
Contracted services	32 408	-	-	-	-	2 683	9,2%	(100,0%)
Transfers and subsidies	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-	-	-	-	-	-	-	-
Operational costs	21 913	-	-	-	-	1 879	11,4%	(100,0%)
Losses on disposal of Assets	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**(22 074)**	**(66 379)**	**-**	**(66 379)**	**-**	**28 079**	**-**	**-**
Transfers and subsidies - capital (monetary allocations)	22 598	-	-	-	-	42	,2%	(100,0%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**524**	**(66 379)**		**(66 379)**		**28 121**		
Income Tax	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**524**	**(66 379)**		**(66 379)**		**28 121**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**524**	**(66 379)**		**(66 379)**		**28 121**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**524**	**(66 379)**		**(66 379)**		**28 121**		

Part 2: Capital Revenue and Expenditure

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Capital Revenue and Expenditure								
Source of Finance	**19 573**	**-**	**-**	**-**	**-**	**802**	**2,6%**	**(100,0%)**
National Government	18 473	-	-	-	-	(48)	(,2%)	(100,0%)
Provincial Government	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Agen	-	-	-	-	-	-	-	-
Transfers recognised - capital	**18 473**	**-**	**-**	**-**	**-**	**(48)**	**(,2%)**	**(100,0%)**
Borrowing	-	-	-	-	-	-	-	-
Internally generated funds	1 100	-	-	-	-	850	16,7%	(100,0%)
Capital Expenditure Functional	**23 698**	**-**	**-**	**-**	**-**	**802**	**2,3%**	**(100,0%)**
Municipal governance and administration	**1 100**	**-**	**-**	**-**	**-**	**850**	**15,5%**	**(100,0%)**
Executive and Council	-	-	-	-	-	-	-	-
Finance and administration	1 100	-	-	-	-	850	15,5%	(100,0%)
Internal audit	-	-	-	-	-	-	-	-
Community and Public Safety	**-**	**-**	**-**	**-**	**-**	**620**	**6,2%**	**(100,0%)**
Community and Social Services	-	-	-	-	-	-	-	-
Sport And Recreation	-	-	-	-	-	620	6,2%	(100,0%)
Public Safety	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-
Economic and Environmental Services	**18 473**	**-**	**-**	**-**	**-**	**(667)**	**(4,4%)**	**(100,0%)**
Planning and Development	6 129	-	-	-	-	(1 351)	(572,3%)	(100,0%)
Road Transport	12 344	-	-	-	-	683	4,6%	(100,0%)
Environmental Protection	-	-	-	-	-	-	-	-
Trading Services	**4 125**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Energy sources	4 125	-	-	-	-	-	-	-
Water Management	-	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Cash Flow from Operating Activities								
Receipts	**270 589**	**3 683**	**1,4%**	**3 683**	**1,4%**	**51 388**	**18,3%**	**(92,8%)**
Property rates	11 569	228	2,0%	228	2,0%	652	5,9%	(65,0%)
Service charges	118 087	2 272	1,9%	2 272	1,9%	6 212	5,8%	(63,4%)
Other revenue	35 646	1 154	3,2%	1 154	3,2%	7 488	18,9%	(84,6%)
Transfers and Subsidies - Operational	82 604	-	-	-	-	37 032	45,1%	(100,0%)
Transfers and Subsidies - Capital	22 598	-	-	-	-	-	-	-
Interest	85	-	-	-	-	-	-	-
Dividends	-	29	-	29	-	5	-	493,6%
Payments	**(243 357)**	**-**	**-**	**-**	**-**	**(12 020)**	**6,1%**	**(100,0%)**
Suppliers and employees	(233 148)	-	-	-	-	(12 020)	6,3%	(100,0%)
Finance charges	(10 209)	-	-	-	-	-	-	-
Transfers and grants	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**27 232**	**3 683**	**13,5%**	**3 683**	**13,5%**	**39 368**	**47,7%**	**(90,6%)**
Cash Flow from Investing Activities								
Receipts	**26**	**-**	**-**	**-**	**-**	**116**	**-**	**(100,0%)**
Proceeds on disposal of PPE	26	-	-	-	-	116	-	(100,0%)
Decrease (Increase) in non-current debtors (not used)	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-
Payments	**(23 698)**	**-**	**-**	**-**	**-**	**(710)**	**2,4%**	**(100,0%)**
Capital assets	(23 698)	-	-	-	-	(710)	2,4%	(100,0%)
Net Cash from/(used) Investing Activities	**(23 672)**	**-**	**-**	**-**	**-**	**(594)**	**2,0%**	**(100,0%)**
Cash Flow from Financing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**3 560**	**3 683**	**103,5%**	**3 683**	**103,5%**	**38 773**	**74,2%**	**(90,5%)**
Cash/cash equivalents at the year begin:	(441)	-	-	-	-	-	-	-
Cash/cash equivalents at the year end:	3 119	3 683	118,1%	3 683	118,1%	41 423	79,3%	(91,1%)

Part 4: Debtor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %	Actual Bad Debts Written Off to Debtors Amount	Actual Bad Debts Written Off to Debtors %	Impairment -Bad Debts ito Council Policy Amount	Impairment -Bad Debts ito Council Policy %
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Income Source	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %
Creditor Age Analysis										
Bulk Electricity	6 804	4,8%	9 093	6,4%	9 372	6,6%	117 802	82,3%	143 071	26,1%
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	8 229	2,0%	9 681	2,4%	4 828	1,2%	382 001	94,4%	404 738	73,9%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**15 033**	**2,7%**	**18 773**	**3,4%**	**14 200**	**2,6%**	**499 803**	**91,2%**	**547 810**	**100,0%**

Contact Details

Municipal Manager	Mr Rantsho Gincane	053 963 1331
Chief Financial Officer	Mr Sello Mokwepa (Acting)	053 963 1331

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: GREATER TAUNG (NW394)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 1ST QUARTER ENDED 30 SEPTEMBER 2025

Part1: Operating Revenue and Expenditure

	2025/26					2024/25		
	Budget	First Quarter		Year to Date		First Quarter		
R thousands	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Operating Revenue and Expenditure								
Operating Revenue	**372 122**	**140 600**	**37,8%**	**140 600**	**37,8%**	**139 303**	**38,7%**	**,9%**
Exchange Revenue								
Service charges - Electricity	5 072	1 060	20,9%	1 060	20,9%	998	14,6%	6,2%
Service charges - Water	1 683	226	13,4%	226	13,4%	245	13,1%	(7,7%)
Service charges - Waste Water Management	3 544	780	22,0%	780	22,0%	807	17,1%	(3,4%)
Service charges - Waste Management	6 056	1 314	21,7%	1 314	21,7%	1 250	18,6%	5,2%
Sale of Goods and Rendering of Services	6 512	302	4,6%	302	4,6%	252	21,2%	20,0%
Agency services	418	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-
Interest earned from Receivables	3 021	672	22,2%	672	22,2%	675	23,3%	(,5%)
Interest earned from Current and Non Current Assets	8 000	1 947	24,3%	1 947	24,3%	792	7,6%	146,0%
Dividends	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-
Rental from Fixed Assets	383	110	28,6%	110	28,6%	76	20,8%	43,8%
Licence and permits	1 308	19	1,5%	19	1,5%	-	-	(100,0%)
Special rating levies	-	-	-	-	-	-	-	-
Operational Revenue	28 825	290	1,0%	290	1,0%	5 545	65,6%	(94,8%)
Non-Exchange Revenue								
Property rates	39 048	23 857	61,1%	23 857	61,1%	17 381	37,8%	37,3%
Surcharges and Taxes	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-
Licences or permits	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	265 257	109 728	41,4%	109 728	41,4%	110 926	41,6%	(1,1%)
Interest	2 995	294	9,8%	294	9,8%	357	12,4%	(17,5%)
Fuel Levy	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-
Operating Expenditure	**371 044**	**89 519**	**24,1%**	**89 519**	**24,1%**	**85 436**	**24,0%**	**4,8%**
Employee related costs	148 435	36 656	24,7%	36 656	24,7%	31 343	21,9%	17,0%
Remuneration of councillors	26 091	5 675	21,7%	5 675	21,7%	5 920	23,8%	(4,1%)
Bulk purchases - electricity	6 000	1 194	19,9%	1 194	19,9%	1 854	25,6%	(35,6%)
Inventory consumed	11 640	852	7,3%	852	7,3%	1 123	13,7%	(24,2%)
Debt impairment	-	-	-	-	-	-	-	-
Depreciation and amortisation	20 274	(89)	(,4%)	(89)	(,4%)	9 213	24,1%	(101,0%)
Interest	417	37	8,9%	37	8,9%	9	2,4%	292,2%
Contracted services	64 320	16 113	25,1%	16 113	25,1%	17 837	28,2%	(9,7%)
Transfers and subsidies	700	-	-	-	-	307	614,7%	(100,0%)
Irrecoverable debts written off	6 000	8 991	149,8%	8 991	149,8%	717	-	1 153,2%
Operational costs	87 167	20 089	23,0%	20 089	23,0%	17 112	26,2%	17,4%
Losses on disposal of Assets	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**1 078**	**51 081**	**-**	**51 081**	**-**	**53 867**	**-**	**-**
Transfers and subsidies - capital (monetary allocations)	60 666	28 574	47,1%	28 574	47,1%	11 636	16,7%	145,6%
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**61 744**	**79 655**		**79 655**		**65 503**		
Income Tax	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**61 744**	**79 655**		**79 655**		**65 503**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**61 744**	**79 655**		**79 655**		**65 503**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**61 744**	**79 655**		**79 655**		**65 503**		

Part 2: Capital Revenue and Expenditure

	2025/26					2024/25		
	Budget	First Quarter		Year to Date		First Quarter		
R thousands	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Capital Revenue and Expenditure								
Source of Finance	**81 016**	**23 809**	**29,4%**	**23 809**	**29,4%**	**12 237**	**16,9%**	**94,6%**
National Government	60 666	23 808	39,2%	23 808	39,2%	10 992	15,8%	116,6%
Provincial Government	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Agen	-	-	-	-	-	-	-	-
Transfers recognised - capital	**60 666**	**23 808**	**39,2%**	**23 808**	**39,2%**	**10 992**	**15,8%**	**116,6%**
Borrowing	-	-	-	-	-	-	-	-
Internally generated funds	20 350	1	-	1	-	1 245	41,5%	(100,0%)
Capital Expenditure Functional	**81 016**	**23 809**	**29,4%**	**23 809**	**29,4%**	**12 237**	**16,9%**	**94,6%**
Municipal governance and administration	**15 050**	**1**	**-**	**1**	**-**	**1 237**	**45,0%**	**(100,0%)**
Executive and Council	200	-	-	-	-	-	-	-
Finance and administration	14 850	1	-	1	-	1 237	45,0%	(100,0%)
Internal audit	-	-	-	-	-	-	-	-
Community and Public Safety	**8 681**	**4 013**	**46,2%**	**4 013**	**46,2%**	**1 208**	**6,0%**	**232,1%**
Community and Social Services	5 000	1 733	34,7%	1 733	34,7%	314	3,1%	451,2%
Sport And Recreation	3 681	2 280	61,9%	2 280	61,9%	894	8,9%	155,1%
Public Safety	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-
Economic and Environmental Services	**40 313**	**11 970**	**29,7%**	**11 970**	**29,7%**	**6 417**	**19,3%**	**86,5%**
Planning and Development	700	-	-	-	-	-	-	-
Road Transport	39 613	11 970	30,2%	11 970	30,2%	6 417	19,3%	86,5%
Environmental Protection	-	-	-	-	-	-	-	-
Trading Services	**16 972**	**7 825**	**46,1%**	**7 825**	**46,1%**	**3 375**	**20,4%**	**131,8%**
Energy sources	-	-	-	-	-	548	8,2%	(100,0%)
Water Management	-	-	-	-	-	-	-	-
Waste Water Management	16 972	7 825	46,1%	7 825	46,1%	2 827	29,5%	176,7%
Waste Management	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Cash Flow from Operating Activities								
Receipts	**144 307**	**158 071**	**109,5%**	**158 071**	**109,5%**	**143 840**	**34,8%**	**9,9%**
Property rates	25 520	2 638	10,3%	2 638	10,3%	2 327	5,6%	13,4%
Service charges	6 287	3 434	54,6%	3 434	54,6%	3 189	22,8%	7,7%
Other revenue	34 298	840	2,4%	840	2,4%	1 627	15,8%	(48,4%)
Transfers and Subsidies - Operational	130 908	111 694	85,3%	111 694	85,3%	111 996	42,0%	(,3%)
Transfers and Subsidies - Capital	(60 706)	37 243	(61,3%)	37 243	(61,3%)	24 099	34,6%	54,5%
Interest	8 000	2 222	27,8%	2 222	27,8%	602	5,7%	269,1%
Dividends	-	-	-	-	-	-	-	-
Payments	**(344 770)**	**(49 018)**	**14,2%**	**(49 018)**	**14,2%**	**(58 875)**	**18,8%**	**(16,7%)**
Suppliers and employees	(344 770)	(49 018)	14,2%	(49 018)	14,2%	(58 875)	18,8%	(16,7%)
Finance charges	-	-	-	-	-	-	-	-
Transfers and grants	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**(200 463)**	**109 054**	**(54,4%)**	**109 054**	**(54,4%)**	**84 965**	**84,4%**	**28,4%**
Cash Flow from Investing Activities								
Receipts	**2 000**	**251**	**12,6%**	**251**	**12,6%**	**5 356**	**-**	**(95,3%)**
Proceeds on disposal of PPE	2 000	251	12,6%	251	12,6%	5 356	-	(95,3%)
Decrease (Increase) in non-current debtors (not used)	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-
Payments	**-**	**(29 020)**	**-**	**(29 020)**	**-**	**(13 548)**	**18,7%**	**114,2%**
Capital assets	-	(29 020)	-	(29 020)	-	(13 548)	18,7%	114,2%
Net Cash from/(used) Investing Activities	**2 000**	**(28 769)**	**(1 438,4%)**	**(28 769)**	**(1 438,4%)**	**(8 192)**	**11,3%**	**251,2%**
Cash Flow from Financing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**(198 463)**	**80 285**	**(40,5%)**	**80 285**	**(40,5%)**	**76 773**	**273,6%**	**4,6%**
Cash/cash equivalents at the year begin:	20 260	39 050	192,7%	39 050	192,7%	21 665	45,3%	80,2%
Cash/cash equivalents at the year end:	(178 203)	116 444	(65,3%)	116 444	(65,3%)	97 033	127,9%	20,0%

Part 4: Debtor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %	Actual Bad Debts Written Off to Debtors Amount	Actual Bad Debts Written Off to Debtors %	Impairment -Bad Debts ito Council Policy Amount	Impairment -Bad Debts ito Council Policy %
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	105	1,9%	135	2,4%	72	1,3%	5 204	94,3%	5 516	3,8%	(24)	(,4%)	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	136	4,8%	98	3,5%	109	3,9%	2 472	87,8%	2 815	2,0%	63	2,2%	-	-
Receivables from Non-exchange Transactions - Property Rates	745	,9%	401	,5%	19 299	24,2%	59 435	74,4%	79 880	55,5%	(8 446)	(10,6%)	-	-
Receivables from Exchange Transactions - Waste Water Management	319	2,5%	625	4,9%	204	1,6%	11 533	90,9%	12 681	8,8%	(40)	(,3%)	-	-
Receivables from Exchange Transactions - Waste Management	507	3,5%	547	3,7%	301	2,1%	13 309	90,8%	14 664	10,2%	(13)	(,1%)	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	326	1,3%	360	1,4%	330	1,3%	24 632	96,0%	25 648	17,8%	971	3,8%	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	113	4,0%	15	,5%	145	5,1%	2 576	90,4%	2 849	2,0%	(180)	(6,3%)	-	-
Total By Income Source	**2 252**	**1,6%**	**2 181**	**1,5%**	**20 461**	**14,2%**	**119 161**	**82,7%**	**144 055**	**100,0%**	**(7 667)**	**(5,3%)**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	493	1,5%	920	2,7%	17 065	50,3%	15 473	45,6%	33 951	23,6%	365	1,1%	-	-
Commercial	747	1,5%	183	,4%	2 314	4,5%	48 121	93,7%	51 365	35,7%	(8 094)	(15,8%)	-	-
Households	1 012	1,7%	1 077	1,8%	1 081	1,8%	55 567	94,6%	58 738	40,8%	61	,1%	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**2 252**	**1,6%**	**2 181**	**1,5%**	**20 461**	**14,2%**	**119 161**	**82,7%**	**144 055**	**100,0%**	**(7 667)**	**(5,3%)**	**-**	**-**

Part 5: Creditor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	-	-	10	87,9%	-	-	1	12,1%	11	100,0%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**-**	**-**	**10**	**87,9%**	**-**	**-**	**1**	**12,1%**	**11**	**100,0%**

Contact Details

Municipal Manager	Mr Motlhaletsimang Makuapane	053 994 9400
Chief Financial Officer	Ms Neo Dibelane	053 994 9400

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: LEKWA-TEEMANE (NW396)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 1ST QUARTER ENDED 30 SEPTEMBER 2025

Part1: Operating Revenue and Expenditure

	2025/26					2024/25		
	Budget	First Quarter		Year to Date		First Quarter		
R thousands	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Operating Revenue and Expenditure								
Operating Revenue	**471 702**	**110 496**	**23,4%**	**110 496**	**23,4%**	**80 816**	**18,4%**	**36,7%**
Exchange Revenue								
Service charges - Electricity	136 454	29 014	21,3%	29 014	21,3%	27 413	22,4%	5,8%
Service charges - Water	27 574	4 314	15,6%	4 314	15,6%	5 147	19,5%	(16,2%)
Service charges - Waste Water Management	17 761	4 775	26,9%	4 775	26,9%	4 552	26,8%	4,9%
Service charges - Waste Management	13 904	3 925	28,2%	3 925	28,2%	3 713	27,9%	5,7%
Sale of Goods and Rendering of Services	712	151	21,2%	151	21,2%	152	22,2%	(,3%)
Agency services	4 499	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-
Interest earned from Receivables	56 705	18 506	32,6%	18 506	32,6%	-	-	(100,0%)
Interest earned from Current and Non Current Assets	-	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-
Rental from Fixed Assets	18	3	14,4%	3	14,4%	5	29,0%	(48,2%)
Licence and permits	-	-	-	-	-	-	-	-
Special rating levies	-	-	-	-	-	-	-	-
Operational Revenue	107	0	,5%	0	,5%	13	12,3%	(96,1%)
Non-Exchange Revenue								
Property rates	54 064	10 283	19,0%	10 283	19,0%	8 870	17,1%	15,9%
Surcharges and Taxes	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	5 737	1 726	30,1%	1 726	30,1%	701	283,4%	146,2%
Licences or permits	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	75 577	31 125	41,2%	31 125	41,2%	30 789	41,3%	1,1%
Interest	22 173	6 672	30,1%	6 672	30,1%	(539)	(2,5%)	(1 338,6%)
Fuel Levy	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-	-	-
Other Gains	56 419	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-
Operating Expenditure	**403 386**	**82 695**	**20,5%**	**82 695**	**20,5%**	**66 074**	**19,4%**	**25,2%**
Employee related costs	107 815	24 897	23,1%	24 897	23,1%	23 666	25,5%	5,2%
Remuneration of councillors	8 182	1 825	22,3%	1 825	22,3%	2 195	29,6%	(16,8%)
Bulk purchases - electricity	74 356	30 039	40,4%	30 039	40,4%	17 582	24,0%	70,9%
Inventory consumed	1 263	752	59,5%	752	59,5%	5 430	94,9%	(86,2%)
Debt impairment	124 878	-	-	-	-	-	-	-
Depreciation and amortisation	33 024	-	-	-	-	-	-	-
Interest	2 300	6 733	292,7%	6 733	292,7%	3 651	173,9%	84,4%
Contracted services	34 930	4 310	12,3%	4 310	12,3%	5 596	23,8%	(23,0%)
Transfers and subsidies	1 000	282	28,2%	282	28,2%	671	61,0%	(58,0%)
Irrecoverable debts written off	-	661	-	661	-	537	-	23,1%
Operational costs	15 637	13 196	84,4%	13 196	84,4%	6 745	38,6%	95,6%
Losses on disposal of Assets	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**68 316**	**27 801**	**-**	**27 801**	**-**	**14 742**	**-**	**-**
Transfers and subsidies - capital (monetary allocations)	20 993	4 701	22,4%	4 701	22,4%	5 886	15,2%	(20,1%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**89 309**	**32 501**		**32 501**		**20 628**		
Income Tax	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**89 309**	**32 501**		**32 501**		**20 628**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**89 309**	**32 501**		**32 501**		**20 628**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**89 309**	**32 501**		**32 501**		**20 628**		

Part 2: Capital Revenue and Expenditure

	2025/26					2024/25		
	Budget	First Quarter		Year to Date		First Quarter		
R thousands	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Capital Revenue and Expenditure								
Source of Finance	**21 093**	**4 293**	**20,4%**	**4 293**	**20,4%**	**4 464**	**11,0%**	**(3,8%)**
National Government	20 483	3 843	18,8%	3 843	18,8%	4 141	10,8%	(7,2%)
Provincial Government	510	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Agen	-	-	-	-	-	-	-	-
Transfers recognised - capital	**20 993**	**3 843**	**18,3%**	**3 843**	**18,3%**	**4 141**	**10,7%**	**(7,2%)**
Borrowing	-	-	-	-	-	-	-	-
Internally generated funds	100	450	450,1%	450	450,1%	323	18,1%	39,2%
Capital Expenditure Functional	**21 093**	**4 293**	**20,4%**	**4 293**	**20,4%**	**4 536**	**11,2%**	**(5,4%)**
Municipal governance and administration	**-**	**57**	**-**	**57**	**-**	**323**	**-**	**(82,3%)**
Executive and Council	-	-	-	-	-	28	-	(100,0%)
Finance and administration	-	57	-	57	-	295	-	(80,6%)
Internal audit	-	-	-	-	-	-	-	-
Community and Public Safety	**5 882**	**1 639**	**27,9%**	**1 639**	**27,9%**	**72**	**,3%**	**2 176,5%**
Community and Social Services	3 446	-	-	-	-	-	-	-
Sport And Recreation	2 336	1 639	70,2%	1 639	70,2%	-	-	(100,0%)
Public Safety	100	-	-	-	-	72	-	(100,0%)
Housing	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-
Economic and Environmental Services	**11 210**	**2 204**	**19,7%**	**2 204**	**19,7%**	**1 768**	**43,0%**	**24,6%**
Planning and Development	-	-	-	-	-	-	-	-
Road Transport	11 210	2 204	19,7%	2 204	19,7%	1 768	43,0%	24,6%
Environmental Protection	-	-	-	-	-	-	-	-
Trading Services	**4 000**	**393**	**9,8%**	**393**	**9,8%**	**2 373**	**16,3%**	**(83,4%)**
Energy sources	4 000	393	9,8%	393	9,8%	2 373	16,3%	(83,4%)
Water Management	-	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26					2024/25		Q1 of 2024/25 to Q1 of 2025/26
	Budget	First Quarter		Year to Date		First Quarter		
	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	
Cash Flow from Operating Activities								
Receipts	**277 954**	**149 193**	**53,7%**	**149 193**	**53,7%**	**49 003**	**18,5%**	**204,5%**
Property rates	32 439	3 894	12,0%	3 894	12,0%	4 515	14,8%	(13,8%)
Service charges	137 743	18 819	13,7%	18 819	13,7%	15 725	13,3%	19,7%
Other revenue	11 202	72 886	650,6%	72 886	650,6%	872	27,9%	8 262,6%
Transfers and Subsidies - Operational	75 577	27 797	36,8%	27 797	36,8%	27 797	37,3%	-
Transfers and Subsidies - Capital	20 993	-	-	-	-	-	-	-
Interest	-	25 798	-	25 798	-	95	-	27 008,9%
Dividends	-	-	-	-	-	-	-	-
Payments	**(262 959)**	**(47 454)**	**18,0%**	**(47 454)**	**18,0%**	**-**	**-**	**(100,0%)**
Suppliers and employees	(259 659)	(47 454)	18,3%	(47 454)	18,3%	-	-	(100,0%)
Finance charges	(2 300)	-	-	-	-	-	-	-
Transfers and grants	(1 000)	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**14 995**	**101 739**	**678,5%**	**101 739**	**678,5%**	**49 003**	**116,9%**	**107,6%**
Cash Flow from Investing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors (not used)	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-
Payments	**(21 108)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital assets	(21 108)	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(21 108)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Cash Flow from Financing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**(6 112)**	**101 739**	**(1 664,5%)**	**101 739**	**(1 664,5%)**	**49 003**	**3 286,2%**	**107,6%**
Cash/cash equivalents at the year begin:	8 970	-	-	-	-	18 140	154,1%	(100,0%)
Cash/cash equivalents at the year end:	**2 857**	**101 739**	**3 560,4%**	**101 739**	**3 560,4%**	**67 143**	**506,4%**	**51,5%**

Part 4: Debtor Age Analysis

R thousands	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	3 965	2,3%	(619)	(,4%)	2 069	1,2%	166 708	96,9%	172 123	12,8%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	16 655	6,5%	799	,3%	5 968	2,3%	232 894	90,9%	256 317	19,1%	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	6 079	5,1%	(45)	-	2 487	2,1%	110 469	92,8%	118 990	8,9%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	5 165	3,4%	1	-	3 202	2,1%	141 705	94,4%	150 074	11,2%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	4 315	3,7%	2	-	2 647	2,3%	109 365	94,0%	116 329	8,7%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	57	100,0%	57	-	-	-	-	-
Interest on Arrear Debtor Accounts	16 878	3,2%	-	-	8 295	1,6%	504 289	95,2%	529 462	39,4%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	(3)	15,4%	2	(9,7%)	-	-	(18)	94,3%	(19)	-	-	-	-	-
Total By Income Source	**53 055**	**3,9%**	**141**	**-**	**24 668**	**1,8%**	**1 265 469**	**94,2%**	**1 343 332**	**100,0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	4 848	5,5%	(242)	(,3%)	2 328	2,6%	81 678	92,2%	88 613	6,6%	-	-	-	-
Commercial	16 237	5,0%	(175)	(,1%)	6 541	2,0%	303 545	93,1%	326 148	24,3%	-	-	-	-
Households	27 219	3,0%	(85)	-	14 746	1,6%	857 792	95,3%	899 672	67,0%	-	-	-	-
Other	4 751	16,4%	643	2,2%	1 053	3,6%	22 454	77,7%	28 900	2,2%	-	-	-	-
Total By Customer Group	**53 055**	**3,9%**	**141**	**-**	**24 668**	**1,8%**	**1 265 469**	**94,2%**	**1 343 332**	**100,0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

R thousands	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Creditor Age Analysis										
Bulk Electricity	25 216	6,5%	-	-	7 255	1,9%	358 256	91,7%	390 726	92,3%
Bulk Water	-	-	-	-	-	-	0	100,0%	0	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	(277)	(34,9%)	125	15,7%	(642)	(80,9%)	1 587	200,1%	793	,2%
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	132	2,4%	(2 292)	(41,0%)	(684)	(12,3%)	8 428	150,9%	5 584	1,3%
Auditor-General	1 563	25,4%	(500)	(8,1%)	(2 500)	(40,7%)	7 587	123,4%	6 150	1,5%
Other	4 054	20,3%	(2 337)	(11,7%)	(10 094)	(50,7%)	28 300	142,0%	19 923	4,7%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**30 688**	**7,3%**	**(5 004)**	**(1,2%)**	**(6 665)**	**(1,6%)**	**404 158**	**95,5%**	**423 177**	**100,0%**

Contact Details

Municipal Manager	Mr Jefferson Leseisane	053 285 0850
Chief Financial Officer	Mr Thapelo Moseki	053 285 0850

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: KAGISANO-MOLOPO (NW397)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 1ST QUARTER ENDED 30 SEPTEMBER 2025

Part1: Operating Revenue and Expenditure

	2025/26					2024/25		
	Budget	First Quarter		Year to Date		First Quarter		
R thousands	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Operating Revenue and Expenditure								
Operating Revenue	**198 730**	**68 788**	**34,6%**	**68 788**	**34,6%**	**294**	**,1%**	**23 289,7%**
Exchange Revenue								
Service charges - Electricity	-	-	-	-	-	-	-	-
Service charges - Water	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	-	-	-	-	-	-	-	-
Service charges - Waste Management	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services	155	24	15,7%	24	15,7%	1	,6%	2 997,6%
Agency services	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-
Interest earned from Receivables	124	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets	60	131	218,4%	131	218,4%	285	14,0%	(54,0%)
Dividends	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-
Rental from Fixed Assets	1 235	1 630	131,9%	1 630	131,9%	9	,5%	18 903,1%
Licence and permits	-	-	-	-	-	-	-	-
Special rating levies	-	-	-	-	-	-	-	-
Operational Revenue	112	136	121,7%	136	121,7%	-	-	(100,0%)
Non-Exchange Revenue								
Property rates	13 836	-	-	-	-	-	-	-
Surcharges and Taxes	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-
Licences or permits	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	168 609	66 866	39,7%	66 866	39,7%	-	-	(100,0%)
Interest	14 600	-	-	-	-	-	-	-
Fuel Levy	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-
Operating Expenditure	**206 794**	**37 966**	**18,4%**	**37 966**	**18,4%**	**23 848**	**10,4%**	**59,2%**
Employee related costs	79 611	16 033	20,1%	16 033	20,1%	10 186	14,1%	57,4%
Remuneration of councillors	15 436	3 292	21,3%	3 292	21,3%	3 409	24,1%	(3,4%)
Bulk purchases - electricity	-	-	-	-	-	-	-	-
Inventory consumed	-	-	-	-	-	66	-	(100,0%)
Debt impairment	9 103	-	-	-	-	-	-	-
Depreciation and amortisation	27 934	-	-	-	-	-	-	-
Interest	250	-	-	-	-	0	,1%	(100,0%)
Contracted services	38 382	8 140	21,2%	8 140	21,2%	5 005	10,5%	62,6%
Transfers and subsidies	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-	-	-	-	-	-	-	-
Operational costs	36 077	10 501	29,1%	10 501	29,1%	5 182	10,9%	102,7%
Losses on disposal of Assets	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**(8 063)**	**30 822**	**-**	**30 822**	**-**	**(23 554)**	**-**	**-**
Transfers and subsidies - capital (monetary allocations)	37 704	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**29 641**	**30 822**		**30 822**		**(23 554)**		
Income Tax	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**29 641**	**30 822**		**30 822**		**(23 554)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**29 641**	**30 822**		**30 822**		**(23 554)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**29 641**	**30 822**		**30 822**		**(23 554)**		

Part 2: Capital Revenue and Expenditure

	2025/26					2024/25		
	Budget	First Quarter		Year to Date		First Quarter		
R thousands	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Capital Revenue and Expenditure								
Source of Finance	**37 954**	**4 131**	**10,9%**	**4 131**	**10,9%**	**964**	**2,1%**	**328,5%**
National Government	37 704	4 131	11,0%	4 131	11,0%	964	2,9%	328,5%
Provincial Government	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Agen	-	-	-	-	-	-	-	-
Transfers recognised - capital	**37 704**	**4 131**	**11,0%**	**4 131**	**11,0%**	**964**	**2,9%**	**328,5%**
Borrowing	-	-	-	-	-	-	-	-
Internally generated funds	250	-	-	-	-	-	-	-
Capital Expenditure Functional	**37 954**	**4 131**	**10,9%**	**4 131**	**10,9%**	**1 260**	**2,7%**	**227,8%**
Municipal governance and administration	**250**	**-**	**-**	**-**	**-**	**633**	**8,5%**	**(100,0%)**
Executive and Council	-	-	-	-	-	-	-	-
Finance and administration	250	-	-	-	-	633	8,5%	(100,0%)
Internal audit	-	-	-	-	-	-	-	-
Community and Public Safety	**-**	**-**	**-**	**-**	**-**	**627**	**-**	**(100,0%)**
Community and Social Services	-	-	-	-	-	-	-	-
Sport And Recreation	-	-	-	-	-	627	-	(100,0%)
Public Safety	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-
Economic and Environmental Services	**37 704**	**4 131**	**11,0%**	**4 131**	**11,0%**	**-**	**-**	**(100,0%)**
Planning and Development	37 704	4 131	11,0%	4 131	11,0%	-	-	(100,0%)
Road Transport	-	-	-	-	-	-	-	-
Environmental Protection	-	-	-	-	-	-	-	-
Trading Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Energy sources	-	-	-	-	-	-	-	-
Water Management	-	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Cash Flow from Operating Activities								
Receipts	**232 485**	**71 659**	**30,8%**	**71 659**	**30,8%**	**-**	**-**	**(100,0%)**
Property rates	8 134	0	-	0	-	-	-	(100,0%)
Service charges	-	-	-	-	-	-	-	-
Other revenue	10 679	(170)	(1,6%)	(170)	(1,6%)	-	-	(100,0%)
Transfers and Subsidies - Operational	168 609	71 828	42,6%	71 828	42,6%	-	-	(100,0%)
Transfers and Subsidies - Capital	37 704	-	-	-	-	-	-	-
Interest	7 360	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-
Payments	**(173 709)**	**(43 677)**	**25,1%**	**(43 677)**	**25,1%**	**(972)**	**,5%**	**4 395,5%**
Suppliers and employees	(173 459)	(43 677)	25,2%	(43 677)	25,2%	(972)	,5%	4 395,5%
Finance charges	(250)	-	-	-	-	-	-	-
Transfers and grants	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**58 776**	**27 982**	**47,6%**	**27 982**	**47,6%**	**(972)**	**(1,8%)**	**(2 980,0%)**
Cash Flow from Investing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors (not used)	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-
Payments	**(37 954)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital assets	(37 954)	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(37 954)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Cash Flow from Financing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**20 822**	**27 982**	**134,4%**	**27 982**	**134,4%**	**(972)**	**(13,3%)**	**(2 980,0%)**
Cash/cash equivalents at the year begin:	1 120	1 806	161,3%	1 806	161,3%	-	-	(100,0%)
Cash/cash equivalents at the year end:	**21 942**	**29 788**	**135,8%**	**29 788**	**135,8%**	**(972)**	**(9,3%)**	**(3 166,0%)**

Part 4: Debtor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %	Actual Bad Debts Written Off to Debtors Amount	Actual Bad Debts Written Off to Debtors %	Impairment -Bad Debts ito Council Policy Amount	Impairment -Bad Debts ito Council Policy %
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	(18)	-	-	-	(40)	(,1%)	60 468	100,1%	60 410	98,1%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	1 160	100,0%	1 160	1,9%	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Income Source	**(18)**	**-**	**-**	**-**	**(40)**	**(,1%)**	**61 628**	**100,1%**	**61 570**	**100,0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	-	-	-	-	-	-	188 566	100,0%	188 566	306,3%	-	-	-	-
Commercial	(17)	(1,0%)	-	-	(40)	(2,4%)	1 711	103,4%	1 655	2,7%	-	-	-	-
Households	(1)	-	-	-	-	-	(128 649)	100,0%	(128 651)	(209,0%)	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**(18)**	**-**	**-**	**-**	**(40)**	**(,1%)**	**61 628**	**100,1%**	**61 570**	**100,0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	-	-	(2 246)	(15,7%)	3 159	22,0%	13 416	93,6%	14 329	100,0%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**-**	**-**	**(2 246)**	**(15,7%)**	**3 159**	**22,0%**	**13 416**	**93,6%**	**14 329**	**100,0%**

Contact Details

Municipal Manager	Mr Olebile Ntsimane	053 998 4455
Chief Financial Officer	Ms Keaoleboga Sekgome	053 998 4455

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: DR RUTH SEGOMOTSI MOMPATI (DC39)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 1ST QUARTER ENDED 30 SEPTEMBER 2025

Part1: Operating Revenue and Expenditure

	2025/26					2024/25		
	Budget	First Quarter		Year to Date		First Quarter		
R thousands	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Operating Revenue and Expenditure								
Operating Revenue	**581 329**	**227 303**	**39,1%**	**227 303**	**39,1%**	**230 288**	**42,0%**	**(1,3%)**
Exchange Revenue								
Service charges - Electricity	-	-	-	-	-	-	-	-
Service charges - Water	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	-	-	-	-	-	-	-	-
Service charges - Waste Management	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services	55	9	16,7%	9	16,7%	18	7,2%	(50,0%)
Agency services	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-
Interest earned from Receivables	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets	26 472	2 743	10,4%	2 743	10,4%	3 044	16,9%	(9,9%)
Dividends	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-
Rental from Fixed Assets	1 631	446	27,4%	446	27,4%	406	25,0%	10,0%
Licence and permits	-	-	-	-	-	-	-	-
Special rating levies	-	-	-	-	-	-	-	-
Operational Revenue	200	49	24,7%	49	24,7%	-	-	(100,0%)
Non-Exchange Revenue								
Property rates	-	-	-	-	-	-	-	-
Surcharges and Taxes	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-
Licences or permits	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	552 971	224 056	40,5%	224 056	40,5%	226 820	42,9%	(1,2%)
Interest	-	-	-	-	-	-	-	-
Fuel Levy	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-
Operating Expenditure	**617 765**	**76 246**	**12,3%**	**76 246**	**12,3%**	**71 250**	**10,3%**	**7,0%**
Employee related costs	223 840	42 557	19,0%	42 557	19,0%	39 445	21,5%	7,9%
Remuneration of councillors	8 441	2 677	31,7%	2 677	31,7%	3 838	37,9%	(30,3%)
Bulk purchases - electricity	-	-	-	-	-	-	-	-
Inventory consumed	-	0	-	0	-	-	-	(100,0%)
Debt impairment	-	-	-	-	-	-	-	-
Depreciation and amortisation	103 482	182	,2%	182	,2%	-	-	(100,0%)
Interest	-	-	-	-	-	-	-	-
Contracted services	190 235	12 026	6,3%	12 026	6,3%	15 235	10,4%	(21,1%)
Transfers and subsidies	31 450	7 680	24,4%	7 680	24,4%	4 522	26,8%	69,8%
Irrecoverable debts written off	-	-	-	-	-	514	-	(100,0%)
Operational costs	60 316	11 124	18,4%	11 124	18,4%	7 696	14,1%	44,5%
Losses on disposal of Assets	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**(36 436)**	**151 058**	**-**	**151 058**	**-**	**159 038**	**-**	**-**
Transfers and subsidies - capital (monetary allocations)	737 767	207 110	28,1%	207 110	28,1%	144 183	23,0%	43,6%
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**701 331**	**358 168**		**358 168**		**303 221**		
Income Tax	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**701 331**	**358 168**		**358 168**		**303 221**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**701 331**	**358 168**		**358 168**		**303 221**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**701 331**	**358 168**		**358 168**		**303 221**		

Part 2: Capital Revenue and Expenditure

	2025/26					2024/25		
	Budget	First Quarter		Year to Date		First Quarter		
R thousands	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Capital Revenue and Expenditure								
Source of Finance	**708 380**	**113 269**	**16,0%**	**113 269**	**16,0%**	**43 120**	**6,6%**	**162,7%**
National Government	691 380	99 640	14,4%	99 640	14,4%	37 526	6,0%	165,5%
Provincial Government	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Agen	-	-	-	-	-	-	-	-
Transfers recognised - capital	**691 380**	**99 640**	**14,4%**	**99 640**	**14,4%**	**37 526**	**6,0%**	**165,5%**
Borrowing	-	-	-	-	-	-	-	-
Internally generated funds	17 000	13 630	80,2%	13 630	80,2%	5 594	22,6%	143,7%
Capital Expenditure Functional	**708 380**	**113 269**	**16,0%**	**113 269**	**16,0%**	**43 120**	**6,6%**	**162,7%**
Municipal governance and administration	**5 250**	**58**	**1,1%**	**58**	**1,1%**	**63**	**,6%**	**(7,2%)**
Executive and Council	2 980	29	1,0%	29	1,0%	49	1,7%	(40,9%)
Finance and administration	1 970	29	1,5%	29	1,5%	14	,2%	115,7%
Internal audit	300	-	-	-	-	-	-	-
Community and Public Safety	**10 400**	**4**	**-**	**4**	**-**	**-**	**-**	**(100,0%)**
Community and Social Services	-	-	-	-	-	-	-	-
Sport And Recreation	-	-	-	-	-	-	-	-
Public Safety	10 400	4	-	4	-	-	-	(100,0%)
Housing	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-
Economic and Environmental Services	**1 420**	**-**	**-**	**-**	**-**	**148**	**11,7%**	**(100,0%)**
Planning and Development	1 130	-	-	-	-	148	14,5%	(100,0%)
Road Transport	-	-	-	-	-	-	-	-
Environmental Protection	290	-	-	-	-	-	-	-
Trading Services	**691 310**	**113 207**	**16,4%**	**113 207**	**16,4%**	**42 909**	**6,8%**	**163,8%**
Energy sources	-	-	-	-	-	-	-	-
Water Management	553 655	70 206	12,7%	70 206	12,7%	38 658	7,0%	81,6%
Waste Water Management	125 563	43 001	34,2%	43 001	34,2%	4 252	5,5%	911,4%
Waste Management	12 093	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Cash Flow from Operating Activities								
Receipts	**1 319 369**	**150 349**	**11,4%**	**150 349**	**11,4%**	**102 633**	**8,7%**	**46,5%**
Property rates	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-
Other revenue	2 160	24 147	1 118,0%	24 147	1 118,0%	24 066	893,0%	,3%
Transfers and Subsidies - Operational	552 971	148 350	26,8%	148 350	26,8%	148 350	28,2%	-
Transfers and Subsidies - Capital	737 767	(24 891)	(3,4%)	(24 891)	(3,4%)	(72 828)	(11,6%)	(65,8%)
Interest	26 472	2 743	10,4%	2 743	10,4%	3 044	16,9%	(9,9%)
Dividends	-	-	-	-	-	-	-	-
Payments	**(687 670)**	**3**	**-**	**3**	**-**	**16**	**-**	**(78,1%)**
Suppliers and employees	(656 220)	3	-	3	-	16	-	(78,1%)
Finance charges	-	-	-	-	-	-	-	-
Transfers and grants	(31 450)	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**631 699**	**150 353**	**23,8%**	**150 353**	**23,8%**	**102 649**	**14,0%**	**46,5%**
Cash Flow from Investing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors (not used)	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-
Payments	**(814 637)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital assets	(814 637)	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(814 637)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Cash Flow from Financing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**(182 938)**	**150 353**	**(82,2%)**	**150 353**	**(82,2%)**	**102 649**	**(728,1%)**	**46,5%**
Cash/cash equivalents at the year begin:	194 341	-	-	-	-	-	-	-
Cash/cash equivalents at the year end:	**11 402**	**150 353**	**1 318,6%**	**150 353**	**1 318,6%**	**102 649**	**34,8%**	**46,5%**

Part 4: Debtor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %	Actual Bad Debts Written Off to Debtors Amount	Actual Bad Debts Written Off to Debtors %	Impairment -Bad Debts ito Council Policy Amount	Impairment -Bad Debts ito Council Policy %
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	20 769	100,0%	20 769	100,0%	-	-	-	-
Total By Income Source	**-**	**-**	**-**	**-**	**-**	**-**	**20 769**	**100,0%**	**20 769**	**100,0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	-	-	-	-	-	-	9 398	100,0%	9 398	45,2%	-	-	-	-
Commercial	-	-	-	-	-	-	6 937	100,0%	6 937	33,4%	-	-	-	-
Households	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	4 434	100,0%	4 434	21,4%	-	-	-	-
Total By Customer Group	**-**	**-**	**-**	**-**	**-**	**-**	**20 769**	**100,0%**	**20 769**	**100,0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	(8 079)	(1,4%)	16 159	2,8%	568 302	98,6%	576 381	95,3%
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	-	-	-	-	-	-	-	-	-	-
Auditor-General	476	(307,5%)	-	-	-	-	(631)	407,5%	(155)	-
Other	(45 049)	(158,9%)	(26 421)	(93,2%)	50 248	177,3%	49 570	174,9%	28 348	4,7%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**(44 573)**	**(7,4%)**	**(34 501)**	**(5,7%)**	**66 407**	**11,0%**	**617 241**	**102,1%**	**604 574**	**100,0%**

Contact Details

Municipal Manager	Mr Itumeleng Jonas	053 928 6400
Chief Financial Officer	Mr Itumeleng Jonas	053 928 6400

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: CITY OF MATLOSANA (NW403)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 1ST QUARTER ENDED 30 SEPTEMBER 2025

Part1: Operating Revenue and Expenditure

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Operating Revenue and Expenditure								
Operating Revenue	**4 571 805**	**1 329 151**	**29,1%**	**1 329 151**	**29,1%**	**1 253 777**	**29,4%**	**6,0%**
Exchange Revenue								
Service charges - Electricity	1 220 696	319 974	26,2%	319 974	26,2%	325 791	29,4%	(1,8%)
Service charges - Water	883 876	219 633	24,8%	219 633	24,8%	191 743	22,7%	14,5%
Service charges - Waste Water Management	184 570	37 921	20,5%	37 921	20,5%	37 262	21,1%	1,8%
Service charges - Waste Management	229 597	50 558	22,0%	50 558	22,0%	50 506	23,0%	,1%
Sale of Goods and Rendering of Services	10 307	2 472	24,0%	2 472	24,0%	3 235	33,0%	(23,6%)
Agency services	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-
Interest earned from Receivables	669 331	190 138	28,4%	190 138	28,4%	170 227	33,5%	11,7%
Interest earned from Current and Non Current Assets	11 138	2 587	23,2%	2 587	23,2%	1 631	15,9%	58,6%
Dividends	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-
Rental from Fixed Assets	9 890	1 777	18,0%	1 777	18,0%	2 488	25,2%	(28,6%)
Licence and permits	7 769	2 048	26,4%	2 048	26,4%	2 044	27,5%	,2%
Special rating levies	-	-	-	-	-	-	-	-
Operational Revenue	54 224	6 895	12,7%	6 895	12,7%	9 292	18,2%	(25,8%)
Non-Exchange Revenue								
Property rates	522 318	187 467	35,9%	187 467	35,9%	173 683	29,3%	7,9%
Surcharges and Taxes	157	-	-	-	-	-	-	-
Fines, penalties and forfeits	12 249	3 991	32,6%	3 991	32,6%	1 397	11,9%	185,6%
Licences or permits	850	-	-	-	-	-	-	-
Transfer and subsidies - Operational	700 077	284 547	40,6%	284 547	40,6%	267 446	40,7%	6,4%
Interest	54 756	19 144	35,0%	19 144	35,0%	16 995	31,0%	12,6%
Fuel Levy	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	36	-	(100,0%)
Discontinued Operations	-	-	-	-	-	-	-	-
Operating Expenditure	**5 083 260**	**678 735**	**13,4%**	**678 735**	**13,4%**	**547 838**	**12,9%**	**23,9%**
Employee related costs	853 770	195 240	22,9%	195 240	22,9%	187 812	23,6%	4,0%
Remuneration of councillors	48 505	9 932	20,5%	9 932	20,5%	9 045	19,6%	9,8%
Bulk purchases - electricity	1 042 475	217 337	20,8%	217 337	20,8%	62 383	6,7%	248,4%
Inventory consumed	731 789	100 876	13,8%	100 876	13,8%	135 121	31,1%	(25,3%)
Debt impairment	-	-	-	-	-	-	-	-
Depreciation and amortisation	401 098	73 461	18,3%	73 461	18,3%	81 874	19,9%	(10,3%)
Interest	10 591	31	,3%	31	,3%	144	1,4%	(78,3%)
Contracted services	399 736	45 069	11,3%	45 069	11,3%	45 617	12,5%	(1,2%)
Transfers and subsidies	-	-	-	-	-	-	-	-
Irrecoverable debts written off	1 330 878	2 056	,2%	2 056	,2%	820	-	150,8%
Operational costs	264 419	34 732	13,1%	34 732	13,1%	25 024	10,1%	38,8%
Losses on disposal of Assets	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**(511 454)**	**650 417**	**-**	**650 417**	**-**	**705 938**	**-**	**-**
Transfers and subsidies - capital (monetary allocations)	217 985	2 745	1,3%	2 745	1,3%	18 481	9,9%	(85,1%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**(293 469)**	**653 161**		**653 161**		**724 419**		
Income Tax	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**(293 469)**	**653 161**		**653 161**		**724 419**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**(293 469)**	**653 161**		**653 161**		**724 419**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**(293 469)**	**653 161**		**653 161**		**724 419**		

Part 2: Capital Revenue and Expenditure

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Capital Revenue and Expenditure								
Source of Finance	**265 985**	**9 059**	**3,4%**	**9 059**	**3,4%**	**26 031**	**11,0%**	**(65,2%)**
National Government	217 985	5 135	2,4%	5 135	2,4%	26 002	14,0%	(80,2%)
Provincial Government	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Agen	-	-	-	-	-	-	-	-
Transfers recognised - capital	**217 985**	**5 135**	**2,4%**	**5 135**	**2,4%**	**26 002**	**14,0%**	**(80,2%)**
Borrowing	-	-	-	-	-	-	-	-
Internally generated funds	48 000	3 923	8,2%	3 923	8,2%	29	,1%	13 566,4%
Capital Expenditure Functional	**265 985**	**9 059**	**3,4%**	**9 059**	**3,4%**	**26 031**	**11,0%**	**(65,2%)**
Municipal governance and administration	**36 500**	**3 923**	**10,7%**	**3 923**	**10,7%**	**29**	**,1%**	**13 566,4%**
Executive and Council	33 500	3 618	10,8%	3 618	10,8%	29	,1%	12 504,2%
Finance and administration	3 000	305	10,2%	305	10,2%	-	-	(100,0%)
Internal audit	-	-	-	-	-	-	-	-
Community and Public Safety	**20 850**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Community and Social Services	1 000	-	-	-	-	-	-	-
Sport And Recreation	19 850	-	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-
Economic and Environmental Services	**11 000**	**-**	**-**	**-**	**-**	**8 745**	**68,3%**	**(100,0%)**
Planning and Development	-	-	-	-	-	-	-	-
Road Transport	11 000	-	-	-	-	8 745	68,3%	(100,0%)
Environmental Protection	-	-	-	-	-	-	-	-
Trading Services	**197 636**	**5 135**	**2,6%**	**5 135**	**2,6%**	**17 257**	**11,3%**	**(70,2%)**
Energy sources	33 110	-	-	-	-	533	10,4%	(100,0%)
Water Management	52 518	2 239	4,3%	2 239	4,3%	10 685	30,1%	(79,0%)
Waste Water Management	65 434	2 896	4,4%	2 896	4,4%	5 861	7,9%	(50,6%)
Waste Management	46 573	-	-	-	-	178	,5%	(100,0%)
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Cash Flow from Operating Activities								
Receipts	**3 351 272**	**1 786 103**	**53,3%**	**1 786 103**	**53,3%**	**1 523 076**	**51,6%**	**17,3%**
Property rates	365 623	110 788	30,3%	110 788	30,3%	103 149	26,7%	7,4%
Service charges	1 770 510	347 951	19,7%	347 951	19,7%	327 394	21,4%	6,3%
Other revenue	85 139	916 557	1 076,5%	916 557	1 076,5%	754 273	911,2%	21,5%
Transfers and Subsidies - Operational	694 663	289 468	41,7%	289 468	41,7%	273 248	41,5%	5,9%
Transfers and Subsidies - Capital	223 399	115 544	51,7%	115 544	51,7%	61 708	33,1%	87,2%
Interest	211 938	5 795	2,7%	5 795	2,7%	3 305	3,0%	75,3%
Dividends	-	-	-	-	-	-	-	-
Payments	**(3 601 284)**	**(644 063)**	**17,9%**	**(644 063)**	**17,9%**	**(222 761)**	**7,3%**	**189,1%**
Suppliers and employees	(3 601 284)	(644 063)	17,9%	(644 063)	17,9%	(222 761)	7,3%	189,1%
Finance charges	-	-	-	-	-	-	-	-
Transfers and grants	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**(250 012)**	**1 142 040**	**(456,8%)**	**1 142 040**	**(456,8%)**	**1 300 315**	**(1 092,2%)**	**(12,2%)**
Cash Flow from Investing Activities								
Receipts	**10 856**	**1 180**	**10,9%**	**1 180**	**10,9%**	**-**	**-**	**(100,0%)**
Proceeds on disposal of PPE	10 856	1 180	10,9%	1 180	10,9%	-	-	(100,0%)
Decrease (Increase) in non-current debtors (not used)	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-
Payments	**(265 985)**	**(9 059)**	**3,4%**	**(9 059)**	**3,4%**	**(26 031)**	**11,0%**	**(65,2%)**
Capital assets	(265 985)	(9 059)	3,4%	(9 059)	3,4%	(26 031)	11,0%	(65,2%)
Net Cash from/(used) Investing Activities	**(255 129)**	**(7 879)**	**3,1%**	**(7 879)**	**3,1%**	**(26 031)**	**11,0%**	**(69,7%)**
Cash Flow from Financing Activities								
Receipts	**2 525**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	2 525	-	-	-	-	-	-	-
Payments	**(1 200)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	(1 200)	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**1 325**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**(503 817)**	**1 134 161**	**(225,1%)**	**1 134 161**	**(225,1%)**	**1 274 285**	**(353,9%)**	**(11,0%)**
Cash/cash equivalents at the year begin:	214 255	43 645	20,4%	43 645	20,4%	64 359	69,4%	(32,2%)
Cash/cash equivalents at the year end:	**(289 562)**	**1 290 919**	**(445,8%)**	**1 290 919**	**(445,8%)**	**1 456 566**	**(544,7%)**	**(11,4%)**

Part 4: Debtor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %	Actual Bad Debts Written Off to Debtors Amount	Actual Bad Debts Written Off to Debtors %	Impairment -Bad Debts ito Council Policy Amount	Impairment -Bad Debts ito Council Policy %
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	85 215	2,3%	83 843	2,2%	64 386	1,7%	3 537 719	93,8%	3 771 164	34,3%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	106 853	12,4%	42 815	5,0%	27 925	3,2%	683 562	79,4%	861 156	7,8%	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	42 085	6,3%	16 149	2,4%	62 004	9,3%	544 992	81,9%	665 230	6,0%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	9 684	2,1%	7 151	1,5%	6 610	1,4%	448 617	95,0%	472 062	4,3%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	19 103	2,0%	14 450	1,5%	13 625	1,4%	916 026	95,1%	963 205	8,8%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	72 140	1,9%	70 743	1,8%	69 743	1,8%	3 630 249	94,5%	3 842 876	34,9%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	8 784	2,1%	10 110	2,4%	6 157	1,4%	402 641	94,1%	427 691	3,9%	-	-	-	-
Total By Income Source	**343 864**	**3,1%**	**245 261**	**2,2%**	**250 451**	**2,3%**	**10 163 807**	**92,4%**	**11 003 383**	**100,0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	14 164	8,7%	7 775	4,8%	45 821	28,2%	94 977	58,4%	162 736	1,5%	-	-	-	-
Commercial	98 625	10,7%	31 242	3,4%	27 772	3,0%	765 088	82,9%	922 727	8,4%	-	-	-	-
Households	231 076	2,3%	206 244	2,1%	176 859	1,8%	9 303 742	93,8%	9 917 921	90,1%	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**343 864**	**3,1%**	**245 261**	**2,2%**	**250 451**	**2,3%**	**10 163 807**	**92,4%**	**11 003 383**	**100,0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %
Creditor Age Analysis										
Bulk Electricity	123 382	4,2%	408 551	13,8%	-	-	2 426 970	82,0%	2 958 903	52,1%
Bulk Water	144 279	5,5%	72 125	2,8%	69 174	2,7%	2 323 403	89,1%	2 608 982	45,9%
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	31 910	29,2%	3 207	2,9%	59 573	54,4%	14 741	13,5%	109 431	1,9%
Auditor-General	1 871	67,6%	15	,6%	8	,3%	875	31,6%	2 769	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**301 441**	**5,3%**	**483 898**	**8,5%**	**128 755**	**2,3%**	**4 765 990**	**83,9%**	**5 680 084**	**100,0%**

Contact Details

Municipal Manager	Ms Lesego Seametso	018 487 8009
Chief Financial Officer	Ms Mercy Phetla	018 487 8017

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: MAQUASSI HILLS (NW404)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 1ST QUARTER ENDED 30 SEPTEMBER 2025

Part1: Operating Revenue and Expenditure

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Operating Revenue and Expenditure								
Operating Revenue	**698 955**	**203 657**	**29,1%**	**203 657**	**29,1%**	**171 624**	**27,1%**	**18,7%**
Exchange Revenue								
Service charges - Electricity	83 860	20 344	24,3%	20 344	24,3%	20 116	27,8%	1,1%
Service charges - Water	67 320	15 952	23,7%	15 952	23,7%	14 850	24,3%	7,4%
Service charges - Waste Water Management	43 809	10 297	23,5%	10 297	23,5%	11 411	27,2%	(9,8%)
Service charges - Waste Management	21 824	5 053	23,2%	5 053	23,2%	5 736	27,4%	(11,9%)
Sale of Goods and Rendering of Services	132	148	112,0%	148	112,0%	124	2,0%	18,9%
Agency services	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-
Interest earned from Receivables	-	31 043	-	31 043	-	32 349	22,5%	(4,0%)
Interest earned from Current and Non Current Assets	800	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-
Rent on Land	-	1 076	-	1 076	-	890	-	20,9%
Rental from Fixed Assets	350	77	21,9%	77	21,9%	78	22,3%	(1,9%)
Licence and permits	7 110	8	,1%	8	,1%	16	,1%	(47,8%)
Special rating levies	-	-	-	-	-	-	-	-
Operational Revenue	144	44	30,8%	44	30,8%	119	50,1%	(62,9%)
Non-Exchange Revenue								
Property rates	82 925	14 927	18,0%	14 927	18,0%	(5 487)	(6,9%)	(372,0%)
Surcharges and Taxes	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	5 500	34	,6%	34	,6%	14	,3%	140,1%
Licences or permits	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	197 877	99 462	50,3%	99 462	50,3%	91 932	49,1%	8,2%
Interest	187 302	5 192	2,8%	5 192	2,8%	(524)	-	(1 089,9%)
Fuel Levy	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-
Operating Expenditure	**744 156**	**57 476**	**7,7%**	**57 476**	**7,7%**	**74 204**	**11,1%**	**(22,5%)**
Employee related costs	137 639	31 249	22,7%	31 249	22,7%	28 283	21,2%	10,5%
Remuneration of councillors	11 576	2 431	21,0%	2 431	21,0%	3 023	28,5%	(19,6%)
Bulk purchases - electricity	71 604	-	-	-	-	21 742	33,8%	(100,0%)
Inventory consumed	84 691	15 365	18,1%	15 365	18,1%	12 187	8,9%	26,1%
Debt impairment	286 056	-	-	-	-	-	-	-
Depreciation and amortisation	51 627	526	1,0%	526	1,0%	-	-	(100,0%)
Interest	5 807	-	-	-	-	598	4,3%	(100,0%)
Contracted services	54 951	2 597	4,7%	2 597	4,7%	4 269	8,5%	(39,2%)
Transfers and subsidies	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-	893	-	893	-	-	-	(100,0%)
Operational costs	40 204	4 414	11,0%	4 414	11,0%	4 103	7,3%	7,6%
Losses on disposal of Assets	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**(45 201)**	**146 181**	**-**	**146 181**	**-**	**97 420**	**-**	**-**
Transfers and subsidies - capital (monetary allocations)	85 991	40 000	46,5%	40 000	46,5%	10 000	19,9%	300,0%
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**40 790**	**186 181**		**186 181**		**107 420**		
Income Tax	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**40 790**	**186 181**		**186 181**		**107 420**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**40 790**	**186 181**		**186 181**		**107 420**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**40 790**	**186 181**		**186 181**		**107 420**		

Part 2: Capital Revenue and Expenditure

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Capital Revenue and Expenditure								
Source of Finance	**101 472**	**12 756**	**12,6%**	**12 756**	**12,6%**	**8 255**	**12,5%**	**54,5%**
National Government	97 662	12 236	12,5%	12 236	12,5%	8 191	13,3%	49,4%
Provincial Government	50	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Agen	60	-	-	-	-	-	-	-
Transfers recognised - capital	**97 772**	**12 236**	**12,5%**	**12 236**	**12,5%**	**8 191**	**13,3%**	**49,4%**
Borrowing	-	-	-	-	-	-	-	-
Internally generated funds	3 700	519	14,0%	519	14,0%	64	1,5%	711,7%
Capital Expenditure Functional	**101 472**	**12 756**	**12,6%**	**12 756**	**12,6%**	**8 255**	**12,5%**	**54,5%**
Municipal governance and administration	**1 500**	**215**	**14,3%**	**215**	**14,3%**	**64**	**1,8%**	**236,1%**
Executive and Council	-	-	-	-	-	36	15,7%	(100,0%)
Finance and administration	1 500	215	14,3%	215	14,3%	28	,9%	668,3%
Internal audit	-	-	-	-	-	-	-	-
Community and Public Safety	**110**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Community and Social Services	110	-	-	-	-	-	-	-
Sport And Recreation	-	-	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-
Economic and Environmental Services	**19 100**	**1 631**	**8,5%**	**1 631**	**8,5%**	**3 910**	**14,0%**	**(58,3%)**
Planning and Development	3 500	-	-	-	-	-	-	-
Road Transport	15 600	1 631	10,5%	1 631	10,5%	3 910	14,4%	(58,3%)
Environmental Protection	-	-	-	-	-	-	-	-
Trading Services	**80 762**	**10 909**	**13,5%**	**10 909**	**13,5%**	**4 281**	**12,5%**	**154,8%**
Energy sources	4 000	-	-	-	-	-	-	-
Water Management	35 493	2 170	6,1%	2 170	6,1%	4 281	13,4%	(49,3%)
Waste Water Management	41 269	8 739	21,2%	8 739	21,2%	-	-	(100,0%)
Waste Management	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Cash Flow from Operating Activities								
Receipts	**-**	**172 990**	**-**	**172 990**	**-**	**146 757**	**46,7%**	**17,9%**
Property rates	-	5 493	-	5 493	-	5 897	-	(6,8%)
Service charges	-	24 057	-	24 057	-	18 902	-	27,3%
Other revenue	-	63 324	-	63 324	-	44 344	42,1%	42,8%
Transfers and Subsidies - Operational	-	79 155	-	79 155	-	76 424	41,8%	3,6%
Transfers and Subsidies - Capital	-	-	-	-	-	1 189	-	(100,0%)
Interest	-	961	-	961	-	-	-	(100,0%)
Dividends	-	-	-	-	-	-	-	-
Payments	**(11 722)**	**(16 295)**	**139,0%**	**(16 295)**	**139,0%**	**(30 146)**	**75,2%**	**(45,9%)**
Suppliers and employees	(11 722)	(16 295)	139,0%	(16 295)	139,0%	(30 146)	75,2%	(45,9%)
Finance charges	-	-	-	-	-	-	-	-
Transfers and grants	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**(11 722)**	**156 695**	**(1 336,8%)**	**156 695**	**(1 336,8%)**	**116 611**	**42,5%**	**34,4%**
Cash Flow from Investing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors (not used)	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-
Payments	**(101 472)**	**(12 756)**	**12,6%**	**(12 756)**	**12,6%**	**(8 255)**	**12,5%**	**54,5%**
Capital assets	(101 472)	(12 756)	12,6%	(12 756)	12,6%	(8 255)	12,5%	54,5%
Net Cash from/(used) Investing Activities	**(101 472)**	**(12 756)**	**12,6%**	**(12 756)**	**12,6%**	**(8 255)**	**12,5%**	**54,5%**
Cash Flow from Financing Activities								
Receipts	**(114 671)**	**68**	**(,1%)**	**68**	**(,1%)**	**-**	**-**	**(100,0%)**
Short term loans	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	(114 671)	68	(,1%)	68	(,1%)	-	-	(100,0%)
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**(114 671)**	**68**	**(,1%)**	**68**	**(,1%)**	**-**	**-**	**(100,0%)**
Net Increase/(Decrease) in cash held	**(227 865)**	**144 007**	**(63,2%)**	**144 007**	**(63,2%)**	**108 356**	**52,0%**	**32,9%**
Cash/cash equivalents at the year begin:	-	22 570	-	22 570	-	15 874	-	42,2%
Cash/cash equivalents at the year end:	**(227 865)**	**162 715**	**(71,4%)**	**162 715**	**(71,4%)**	**111 597**	**53,5%**	**45,8%**

Part 4: Debtor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %	Actual Bad Debts Written Off to Debtors Amount	Actual Bad Debts Written Off to Debtors %	Impairment -Bad Debts ito Council Policy Amount	Impairment -Bad Debts ito Council Policy %
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	6 001	,8%	5 884	,8%	5 941	,8%	692 433	97,5%	710 259	28,2%	288 581	40,6%	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	6 389	6,3%	3 524	3,5%	2 713	2,7%	88 558	87,5%	101 184	4,0%	39 616	39,2%	-	-
Receivables from Non-exchange Transactions - Property Rates	5 603	2,3%	4 666	1,9%	4 405	1,8%	233 035	94,1%	247 709	9,8%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	3 364	,9%	3 671	1,0%	3 570	1,0%	347 003	97,0%	357 609	14,2%	145 010	40,5%	-	-
Receivables from Exchange Transactions - Waste Management	1 661	,9%	1 817	1,0%	1 776	1,0%	177 515	97,1%	182 769	7,2%	74 316	40,7%	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	13 118	1,4%	11 775	1,3%	12 635	1,4%	872 986	95,9%	910 513	36,1%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	398	3,3%	1 017	8,5%	402	3,4%	10 158	84,8%	11 975	,5%	3 755	31,4%	-	-
Total By Income Source	**36 535**	**1,4%**	**32 353**	**1,3%**	**31 442**	**1,2%**	**2 421 689**	**96,0%**	**2 522 018**	**100,0%**	**551 278**	**21,9%**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	1 664	7,9%	1 375	6,6%	1 028	4,9%	16 877	80,6%	20 944	,8%	3 919	18,7%	-	-
Commercial	5 546	4,4%	3 504	2,8%	2 447	1,9%	115 065	90,9%	126 561	5,0%	36 706	29,0%	-	-
Households	29 324	1,2%	27 474	1,2%	27 968	1,2%	2 289 747	96,4%	2 374 513	94,2%	510 653	21,5%	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**36 535**	**1,4%**	**32 353**	**1,3%**	**31 442**	**1,2%**	**2 421 689**	**96,0%**	**2 522 018**	**100,0%**	**551 278**	**21,9%**	**-**	**-**

Part 5: Creditor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %
Creditor Age Analysis										
Bulk Electricity	15 015	8,9%	-	-	-	-	154 054	91,1%	169 069	20,1%
Bulk Water	114 161	47,8%	-	-	12 305	5,2%	112 331	47,0%	238 797	28,3%
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	166	,5%	578	1,9%	3	-	30 254	97,6%	31 001	3,7%
Auditor-General	-	-	-	-	-	-	7 071	100,0%	7 071	,8%
Other	203 574	51,4%	3 667	,9%	18 617	4,7%	170 531	43,0%	396 389	47,1%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**332 917**	**39,5%**	**4 245**	**,5%**	**30 925**	**3,7%**	**474 241**	**56,3%**	**842 328**	**100,0%**

Contact Details

Municipal Manager	Mrs Nokuthula Mbonani	018 596 1074
Chief Financial Officer	Mr Ariel Madisha	018 596 3025

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: J B MARKS (NW405)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 1ST QUARTER ENDED 30 SEPTEMBER 2025

Part1: Operating Revenue and Expenditure

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Operating Revenue and Expenditure								
Operating Revenue	**2 330 863**	**742 085**	**31,8%**	**742 085**	**31,8%**	**709 900**	**31,8%**	**4,5%**
Exchange Revenue								
Service charges - Electricity	1 090 384	352 998	32,4%	352 998	32,4%	326 035	33,6%	8,3%
Service charges - Water	138 771	39 962	28,8%	39 962	28,8%	52 086	42,4%	(23,3%)
Service charges - Waste Water Management	108 819	30 107	27,7%	30 107	27,7%	26 486	28,1%	13,7%
Service charges - Waste Management	68 420	17 249	25,2%	17 249	25,2%	16 465	26,2%	4,8%
Sale of Goods and Rendering of Services	4 368	1 074	24,6%	1 074	24,6%	801	14,5%	34,1%
Agency services	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-
Interest earned from Receivables	96 194	23 273	24,2%	23 273	24,2%	24 490	28,8%	(5,0%)
Interest earned from Current and Non Current Assets	16 941	5 526	32,6%	5 526	32,6%	3 848	30,0%	43,6%
Dividends	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-
Rental from Fixed Assets	3 786	831	22,0%	831	22,0%	694	16,2%	19,9%
Licence and permits	9	-	-	-	-	1	7,2%	(100,0%)
Special rating levies	-	-	-	-	-	-	-	-
Operational Revenue	41	1	2,0%	1	2,0%	(9)	(15,1%)	(109,3%)
Non-Exchange Revenue								
Property rates	299 273	76 910	25,7%	76 910	25,7%	71 481	17,7%	7,6%
Surcharges and Taxes	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	15 963	-	-	-	-	1	-	(100,0%)
Licences or permits	15 557	4 324	27,8%	4 324	27,8%	3 420	20,6%	26,4%
Transfer and subsidies - Operational	445 267	182 770	41,0%	182 770	41,0%	177 769	42,2%	2,8%
Interest	27 070	7 060	26,1%	7 060	26,1%	6 321	32,1%	11,7%
Fuel Levy	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	12	-	(100,0%)
Operating Expenditure	**2 481 714**	**538 395**	**21,7%**	**538 395**	**21,7%**	**507 920**	**22,8%**	**6,0%**
Employee related costs	642 582	155 697	24,2%	155 697	24,2%	154 041	25,6%	1,1%
Remuneration of councillors	37 880	5 239	13,8%	5 239	13,8%	7 320	22,4%	(28,4%)
Bulk purchases - electricity	1 065 828	273 978	25,7%	273 978	25,7%	258 456	30,0%	6,0%
Inventory consumed	46 668	11 026	23,6%	11 026	23,6%	9 983	22,6%	10,5%
Debt impairment	99 019	-	-	-	-	-	-	-
Depreciation and amortisation	192 717	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-
Contracted services	286 495	58 178	20,3%	58 178	20,3%	48 184	19,7%	20,7%
Transfers and subsidies	650	118	18,1%	118	18,1%	260	13,7%	(54,8%)
Irrecoverable debts written off	20 000	-	-	-	-	-	-	-
Operational costs	89 875	34 159	38,0%	34 159	38,0%	29 676	33,4%	15,1%
Losses on disposal of Assets	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**(150 851)**	**203 690**	**-**	**203 690**	**-**	**201 981**	**-**	**-**
Transfers and subsidies - capital (monetary allocations)	210 364	-	-	-	-	48 413	25,1%	(100,0%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**59 513**	**203 690**		**203 690**		**250 394**		
Income Tax	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**59 513**	**203 690**		**203 690**		**250 394**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**59 513**	**203 690**		**203 690**		**250 394**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**59 513**	**203 690**		**203 690**		**250 394**		

Part 2: Capital Revenue and Expenditure

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Capital Revenue and Expenditure								
Source of Finance	**234 198**	**25 230**	**10,8%**	**25 230**	**10,8%**	**31 406**	**13,7%**	**(19,7%)**
National Government	206 288	31 622	15,3%	31 622	15,3%	28 966	15,0%	9,2%
Provincial Government	1 200	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Agen	-	-	-	-	-	-	-	-
Transfers recognised - capital	**207 488**	**31 622**	**15,2%**	**31 622**	**15,2%**	**28 966**	**15,0%**	**9,2%**
Borrowing	-	-	-	-	-	-	-	-
Internally generated funds	26 710	(6 392)	(23,9%)	(6 392)	(23,9%)	2 440	6,6%	(361,9%)
Capital Expenditure Functional	**234 198**	**25 230**	**10,8%**	**25 230**	**10,8%**	**31 406**	**13,7%**	**(19,7%)**
Municipal governance and administration	**4 640**	**(2 528)**	**(54,5%)**	**(2 528)**	**(54,5%)**	**18**	**-**	**(13 950,0%)**
Executive and Council	-	-	-	-	-	-	-	-
Finance and administration	4 640	(2 528)	(54,5%)	(2 528)	(54,5%)	18	-	(13 950,0%)
Internal audit	-	-	-	-	-	-	-	-
Community and Public Safety	**30 999**	**4 298**	**13,9%**	**4 298**	**13,9%**	**-**	**-**	**(100,0%)**
Community and Social Services	1 200	-	-	-	-	-	-	-
Sport And Recreation	22 799	4 292	18,8%	4 292	18,8%	-	-	(100,0%)
Public Safety	7 000	6	,1%	6	,1%	-	-	(100,0%)
Housing	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-
Economic and Environmental Services	**16 220**	**3 211**	**19,8%**	**3 211**	**19,8%**	**994**	**8,9%**	**223,0%**
Planning and Development	10 100	1 991	19,7%	1 991	19,7%	-	-	(100,0%)
Road Transport	6 000	1 221	20,3%	1 221	20,3%	994	16,1%	22,8%
Environmental Protection	120	-	-	-	-	-	-	-
Trading Services	**182 339**	**20 250**	**11,1%**	**20 250**	**11,1%**	**30 394**	**14,5%**	**(33,4%)**
Energy sources	10 000	2 758	27,6%	2 758	27,6%	2 214	7,4%	24,6%
Water Management	62 490	13 218	21,2%	13 218	21,2%	8 186	9,0%	61,5%
Waste Water Management	109 849	4 274	3,9%	4 274	3,9%	8 310	11,2%	(48,6%)
Waste Management	-	-	-	-	-	11 683	80,6%	(100,0%)
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26 Budget Main appropriation	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of main appropriation	2024/25 First Quarter Actual Expenditure	2024/25 First Quarter Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Cash Flow from Operating Activities								
Receipts	**2 342 543**	**611 824**	**26,1%**	**611 824**	**26,1%**	**715 584**	**34,9%**	**(14,5%)**
Property rates	291 782	80 509	27,6%	80 509	27,6%	50 100	13,2%	60,7%
Service charges	1 232 137	390 772	31,7%	390 772	31,7%	332 024	34,8%	17,7%
Other revenue	39 729	(141 023)	(355,0%)	(141 023)	(355,0%)	100 521	(4 018,2%)	(240,3%)
Transfers and Subsidies - Operational	445 267	186 425	41,9%	186 425	41,9%	177 769	42,2%	4,9%
Transfers and Subsidies - Capital	210 364	84 969	40,4%	84 969	40,4%	48 413	25,1%	75,5%
Interest	123 264	9 252	7,5%	9 252	7,5%	5 705	5,5%	62,2%
Dividends	-	921	-	921	-	1 052	31 637,3%	(12,5%)
Payments	**(2 168 780)**	**(731 507)**	**33,7%**	**(731 507)**	**33,7%**	**(342 649)**	**18,3%**	**113,5%**
Suppliers and employees	(2 169 280)	(731 507)	33,7%	(731 507)	33,7%	(342 649)	18,3%	113,5%
Finance charges	-	-	-	-	-	-	-	-
Transfers and grants	500	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**173 763**	**(119 683)**	**(68,9%)**	**(119 683)**	**(68,9%)**	**372 934**	**210,9%**	**(132,1%)**
Cash Flow from Investing Activities								
Receipts	**(6)**	**(2 088)**	**36 255,1%**	**(2 088)**	**36 255,1%**	**(1 210)**	**3,0%**	**72,5%**
Proceeds on disposal of PPE	(6)	75	(1 310,6%)	75	(1 310,6%)	118	-	(35,8%)
Decrease (Increase) in non-current debtors (not used)	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	(2 163)	-	(2 163)	-	(1 328)	3,3%	62,9%
Payments	**(234 198)**	**(48 618)**	**20,8%**	**(48 618)**	**20,8%**	**(39 949)**	**17,4%**	**21,7%**
Capital assets	(234 198)	(48 618)	20,8%	(48 618)	20,8%	(39 949)	17,4%	21,7%
Net Cash from/(used) Investing Activities	**(234 204)**	**(50 706)**	**21,7%**	**(50 706)**	**21,7%**	**(41 159)**	**15,2%**	**23,2%**
Cash Flow from Financing Activities								
Receipts	**-**	**2 266**	**-**	**2 266**	**-**	**1 332**	**-**	**70,2%**
Short term loans	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	2 266	-	2 266	-	1 332	-	70,2%
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**2 266**	**-**	**2 266**	**-**	**1 332**	**-**	**70,2%**
Net Increase/(Decrease) in cash held	**(60 441)**	**(168 123)**	**278,2%**	**(168 123)**	**278,2%**	**333 107**	**(357,5%)**	**(150,5%)**
Cash/cash equivalents at the year begin:	158 679	76 088	48,0%	76 088	48,0%	43 622	13,2%	74,4%
Cash/cash equivalents at the year end:	**98 238**	**(41 754)**	**(42,5%)**	**(41 754)**	**(42,5%)**	**368 253**	**154,9%**	**(111,3%)**

Part 4: Debtor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %	Actual Bad Debts Written Off to Debtors Amount	Actual Bad Debts Written Off to Debtors %	Impairment -Bad Debts ito Council Policy Amount	Impairment -Bad Debts ito Council Policy %
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	5 733	2,8%	12 968	6,4%	7 735	3,8%	177 359	87,0%	203 795	12,3%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	104 650	24,9%	49 237	11,7%	13 942	3,3%	251 638	60,0%	419 467	25,3%	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	1 951	,9%	11 553	5,2%	7 812	3,5%	202 852	90,5%	224 167	13,5%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	6 177	3,5%	8 608	4,9%	3 702	2,1%	155 587	89,4%	174 074	10,5%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	5 141	3,5%	3 573	2,4%	2 558	1,7%	136 868	92,4%	148 140	8,9%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	76	19,6%	11	3,0%	6	1,5%	296	75,9%	389	-	-	-	-	-
Interest on Arrear Debtor Accounts	10 018	2,1%	11 203	2,3%	11 067	2,3%	449 247	93,3%	481 535	29,1%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	(24 609)	(552,0%)	373	8,4%	278	6,2%	28 417	637,4%	4 458	,3%	-	-	-	-
Total By Income Source	**109 136**	**6,6%**	**97 527**	**5,9%**	**47 099**	**2,8%**	**1 402 264**	**84,7%**	**1 656 026**	**100,0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	3 256	2,6%	22 427	18,2%	4 967	4,0%	92 634	75,1%	123 284	7,4%	-	-	-	-
Commercial	50 504	9,7%	33 688	6,4%	16 068	3,1%	422 151	80,8%	522 410	31,5%	-	-	-	-
Households	54 110	5,5%	40 645	4,1%	25 334	2,6%	866 668	87,8%	986 758	59,6%	-	-	-	-
Other	1 266	5,4%	767	3,3%	730	3,1%	20 811	88,3%	23 573	1,4%	-	-	-	-
Total By Customer Group	**109 136**	**6,6%**	**97 527**	**5,9%**	**47 099**	**2,8%**	**1 402 264**	**84,7%**	**1 656 026**	**100,0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

R thousands	0 - 30 Days Amount	0 - 30 Days %	31 - 60 Days Amount	31 - 60 Days %	61 - 90 Days Amount	61 - 90 Days %	Over 90 Days Amount	Over 90 Days %	Total Amount	Total %
Creditor Age Analysis										
Bulk Electricity	150 611	22,8%	126 707	19,2%	124 012	18,8%	259 027	39,2%	660 357	91,7%
Bulk Water	2 633	5,2%	5 835	11,4%	-	-	42 519	83,4%	50 987	7,1%
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	225	24,8%	-	-	-	-	684	75,2%	909	,1%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	3 064	40,5%	-	-	-	-	4 505	59,5%	7 568	1,1%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**156 533**	**21,7%**	**132 542**	**18,4%**	**124 012**	**17,2%**	**306 734**	**42,6%**	**719 822**	**100,0%**

Contact Details

Municipal Manager	Mr Kgomotso Kumbe	018 299 5003
Chief Financial Officer	Mr Tshepang Ngqobe	018 299 5153

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: DR KENNETH KAUNDA (DC40)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 1ST QUARTER ENDED 30 SEPTEMBER 2025

Part1: Operating Revenue and Expenditure

	2025/26					2024/25		
	Budget	First Quarter		Year to Date		First Quarter		
R thousands	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Operating Revenue and Expenditure								
Operating Revenue	**248 471**	**95 483**	**38,4%**	**95 483**	**38,4%**	**92 769**	**38,5%**	**2,9%**
Exchange Revenue								
Service charges - Electricity	-	-	-	-	-	-	-	-
Service charges - Water	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	-	-	-	-	-	-	-	-
Service charges - Waste Management	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services	120	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-
Interest earned from Receivables	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets	9 500	1 027	10,8%	1 027	10,8%	391	4,3%	162,9%
Dividends	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-
Rental from Fixed Assets	250	-	-	-	-	-	-	-
Licence and permits	-	-	-	-	-	-	-	-
Special rating levies	-	-	-	-	-	-	-	-
Operational Revenue	30	-	-	-	-	29	8,9%	(100,0%)
Non-Exchange Revenue								
Property rates	-	-	-	-	-	-	-	-
Surcharges and Taxes	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-
Licences or permits	1 300	232	17,8%	232	17,8%	1 388	213,5%	(83,3%)
Transfer and subsidies - Operational	45 176	14 185	31,4%	14 185	31,4%	-	-	(100,0%)
Interest	-	-	-	-	-	-	-	-
Fuel Levy	192 095	80 040	41,7%	80 040	41,7%	90 962	49,2%	(12,0%)
Operational Revenue	-	-	-	-	-	-	-	-
Gains on disposal of Assets	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-
Operating Expenditure	**247 430**	**51 000**	**20,6%**	**51 000**	**20,6%**	**54 592**	**22,7%**	**(6,6%)**
Employee related costs	144 713	36 702	25,4%	36 702	25,4%	43 703	32,5%	(16,0%)
Remuneration of councillors	13 588	3 001	22,1%	3 001	22,1%	3 437	26,1%	(12,7%)
Bulk purchases - electricity	-	-	-	-	-	-	-	-
Inventory consumed	4 200	515	12,3%	515	12,3%	91	1,8%	465,9%
Debt impairment	-	-	-	-	-	-	-	-
Depreciation and amortisation	7 184	260	3,6%	260	3,6%	-	-	(100,0%)
Interest	-	-	-	-	-	-	-	-
Contracted services	43 795	6 785	15,5%	6 785	15,5%	3 503	8,7%	93,7%
Transfers and subsidies	4 250	90	2,1%	90	2,1%	69	1,5%	31,0%
Irrecoverable debts written off	-	-	-	-	-	-	-	-
Operational costs	29 701	3 647	12,3%	3 647	12,3%	3 789	10,5%	(3,8%)
Losses on disposal of Assets	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**1 041**	**44 483**	**-**	**44 483**	**-**	**38 176**	**-**	**-**
Transfers and subsidies - capital (monetary allocations)	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**1 041**	**44 483**		**44 483**		**38 176**		
Income Tax	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**1 041**	**44 483**		**44 483**		**38 176**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**1 041**	**44 483**		**44 483**		**38 176**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**1 041**	**44 483**		**44 483**		**38 176**		

Part 2: Capital Revenue and Expenditure

	2025/26					2024/25		
	Budget	First Quarter		Year to Date		First Quarter		
R thousands	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Capital Revenue and Expenditure								
Source of Finance	**13 850**	**1 126**	**8,1%**	**1 126**	**8,1%**	**178**	**,6%**	**532,1%**
National Government	-	-	-	-	-	-	-	-
Provincial Government	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Agen	-	-	-	-	-	-	-	-
Transfers recognised - capital	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Borrowing	-	-	-	-	-	-	-	-
Internally generated funds	13 850	1 126	8,1%	1 126	8,1%	178	,6%	532,1%
Capital Expenditure Functional	**13 850**	**1 126**	**8,1%**	**1 126**	**8,1%**	**178**	**,6%**	**532,1%**
Municipal governance and administration	**6 350**	**1 157**	**18,2%**	**1 157**	**18,2%**	**178**	**1,9%**	**549,4%**
Executive and Council	200	-	-	-	-	-	-	-
Finance and administration	6 150	1 162	18,9%	1 162	18,9%	178	1,9%	552,1%
Internal audit	-	(5)	-	(5)	-	-	-	(100,0%)
Community and Public Safety	**2 800**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Community and Social Services	2 800	-	-	-	-	-	-	-
Sport And Recreation	-	-	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-
Economic and Environmental Services	**4 700**	**(31)**	**(,7%)**	**(31)**	**(,7%)**	**-**	**-**	**(100,0%)**
Planning and Development	4 700	(31)	(,7%)	(31)	(,7%)	-	-	(100,0%)
Road Transport	-	-	-	-	-	-	-	-
Environmental Protection	-	-	-	-	-	-	-	-
Trading Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Energy sources	-	-	-	-	-	-	-	-
Water Management	-	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26					2024/25		Q1 of 2024/25 to Q1 of 2025/26
	Budget	First Quarter		Year to Date		First Quarter		
	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	
Cash Flow from Operating Activities								
Receipts	**248 471**	**33 744**	**13,6%**	**33 744**	**13,6%**	**-**	**-**	**(100,0%)**
Property rates	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-
Other revenue	193 795	87	-	87	-	-	-	(100,0%)
Transfers and Subsidies - Operational	45 176	3 657	8,1%	3 657	8,1%	-	-	(100,0%)
Transfers and Subsidies - Capital	-	-	-	-	-	-	-	-
Interest	9 500	30 000	315,8%	30 000	315,8%	-	-	(100,0%)
Dividends	-	-	-	-	-	-	-	-
Payments	**(240 247)**	**(2 639)**	**1,1%**	**(2 639)**	**1,1%**	**-**	**-**	**(100,0%)**
Suppliers and employees	(235 997)	(2 639)	1,1%	(2 639)	1,1%	-	-	(100,0%)
Finance charges	-	-	-	-	-	-	-	-
Transfers and grants	(4 250)	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**8 224**	**31 105**	**378,2%**	**31 105**	**378,2%**	**-**	**-**	**(100,0%)**
Cash Flow from Investing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors (not used)	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-
Payments	**(13 850)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital assets	(13 850)	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(13 850)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Cash Flow from Financing Activities								
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**(5 626)**	**31 105**	**(552,9%)**	**31 105**	**(552,9%)**	**-**	**-**	**(100,0%)**
Cash/cash equivalents at the year begin:	20 962	4 929	23,5%	4 929	23,5%	-	-	(100,0%)
Cash/cash equivalents at the year end:	**15 336**	**36 037**	**235,0%**	**36 037**	**235,0%**	**-**	**-**	**(100,0%)**

Part 4: Debtor Age Analysis

R thousands	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Income Source	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

R thousands	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	-	-	-	-	1 592	(237,0%)	(2 263)	337,0%	(672)	100,0%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**-**	**-**	**-**	**-**	**1 592**	**(237,0%)**	**(2 263)**	**337,0%**	**(672)**	**100,0%**

Contact Details

Municipal Manager	Mr M Ratlhogo	018 473 8015
Chief Financial Officer	Ms JM Brown	

Source Local Government Database

1. All figures in this report are unaudited.

AGGREGRATED INFORMATION FOR NORTH WEST
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 1ST QUARTER ENDED 30 SEPTEMBER 2025

Part1: Operating Revenue and Expenditure

	2025/26					2024/25		
	Budget	First Quarter		Year to Date		First Quarter		
R thousands	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Operating Revenue and Expenditure								
Operating Revenue	**27 358 564**	**7 736 172**	**28,3%**	**7 736 172**	**28,3%**	**7 535 696**	**27,7%**	**2,7%**
Exchange Revenue								
Service charges - Electricity	6 549 954	1 606 802	24,5%	1 606 802	24,5%	1 670 265	21,9%	(3,8%)
Service charges - Water	2 602 864	638 563	24,5%	638 563	24,5%	623 194	25,6%	2,5%
Service charges - Waste Water Management	1 111 317	192 511	17,3%	192 511	17,3%	186 642	18,3%	3,1%
Service charges - Waste Management	791 858	183 467	23,2%	183 467	23,2%	182 564	24,6%	,5%
Sale of Goods and Rendering of Services	81 381	15 016	18,5%	15 016	18,5%	18 672	24,4%	(19,6%)
Agency services	168 903	11 751	7,0%	11 751	7,0%	40 521	28,4%	(71,0%)
Interest	-	-	-	-	-	-	-	-
Interest earned from Receivables	1 651 387	477 142	28,9%	477 142	28,9%	528 127	36,6%	(9,7%)
Interest earned from Current and Non Current Assets	318 322	42 711	13,4%	42 711	13,4%	38 527	19,1%	10,9%
Dividends	29	-	-	-	-	4	12,9%	(100,0%)
Rent on Land	780	1 091	139,8%	1 091	139,8%	894	125,1%	22,0%
Rental from Fixed Assets	56 141	15 901	28,3%	15 901	28,3%	10 244	18,4%	55,2%
Licence and permits	71 020	6 575	9,3%	6 575	9,3%	7 495	11,5%	(12,3%)
Special rating levies	-	-	-	-	-	-	-	-
Operational Revenue	193 404	7 486	3,9%	7 486	3,9%	28 712	19,4%	(73,9%)
Non-Exchange Revenue								
Property rates	2 916 555	736 796	25,3%	736 796	25,3%	693 984	22,1%	6,2%
Surcharges and Taxes	157	-	-	-	-	-	-	-
Fines, penalties and forfeits	93 200	10 188	10,9%	10 188	10,9%	22 814	27,6%	(55,3%)
Licences or permits	31 386	6 633	21,1%	6 633	21,1%	7 165	18,9%	(7,4%)
Transfer and subsidies - Operational	9 380 456	3 584 108	38,2%	3 584 108	38,2%	3 314 731	36,9%	8,1%
Interest	693 556	115 300	16,6%	115 300	16,6%	69 992	14,9%	64,7%
Fuel Levy	192 095	80 040	41,7%	80 040	41,7%	90 962	49,2%	(12,0%)
Operational Revenue	-	4 046	-	4 046	-	(0)	-	(1 296 859,0%)
Gains on disposal of Assets	-	44	-	44	-	109	1,5%	(59,9%)
Other Gains	453 799	-	-	-	-	67	-	(100,0%)
Discontinued Operations	0	-	-	-	-	12	-	(100,0%)
Operating Expenditure	**27 985 393**	**4 344 920**	**15,5%**	**4 344 920**	**15,5%**	**4 895 359**	**18,0%**	**(11,2%)**
Employee related costs	7 084 599	1 295 041	18,3%	1 295 041	18,3%	1 552 810	23,1%	(16,6%)
Remuneration of councillors	503 314	82 955	16,5%	82 955	16,5%	106 496	21,8%	(22,1%)
Bulk purchases - electricity	6 172 889	1 331 155	21,6%	1 331 155	21,6%	1 043 323	16,7%	27,6%
Inventory consumed	2 088 061	283 212	13,6%	283 212	13,6%	287 376	13,4%	(1,4%)
Debt impairment	2 729 978	107 432	3,9%	107 432	3,9%	-	-	(100,0%)
Depreciation and amortisation	2 401 592	240 757	10,0%	240 757	10,0%	240 333	9,6%	,2%
Interest	191 014	37 782	19,8%	37 782	19,8%	22 212	9,8%	70,1%
Contracted services	3 600 366	600 109	16,7%	600 109	16,7%	599 544	17,2%	,1%
Transfers and subsidies	97 276	16 264	16,7%	16 264	16,7%	7 830	6,5%	107,7%
Irrecoverable debts written off	1 366 858	21 427	1,6%	21 427	1,6%	738 083	251,3%	(97,1%)
Operational costs	1 749 406	329 087	18,8%	329 087	18,8%	297 250	16,4%	10,7%
Losses on disposal of Assets	-	-	-	-	-	-	-	-
Other Losses	40	(301)	(753,0%)	(301)	(753,0%)	102	-	(394,7%)
Surplus/(Deficit)	**(626 828)**	**3 391 252**	**-**	**3 391 252**	**-**	**2 640 337**	**-**	**-**
Transfers and subsidies - capital (monetary allocations)	3 272 200	533 228	16,3%	533 228	16,3%	521 367	16,3%	2,3%
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**2 645 372**	**3 924 480**		**3 924 480**		**3 161 704**		
Income Tax	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**2 645 372**	**3 924 480**		**3 924 480**		**3 161 704**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**2 645 372**	**3 924 480**		**3 924 480**		**3 161 704**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**2 645 372**	**3 924 480**		**3 924 480**		**3 161 704**		

Part 2: Capital Revenue and Expenditure

	2025/26					2024/25		
	Budget	First Quarter		Year to Date		First Quarter		
R thousands	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Q1 of 2024/25 to Q1 of 2025/26
Capital Revenue and Expenditure								
Source of Finance	**3 551 494**	**689 837**	**19,4%**	**689 837**	**19,4%**	**363 892**	**9,3%**	**89,6%**
National Government	3 179 828	487 344	15,3%	487 344	15,3%	300 808	9,6%	62,0%
Provincial Government	2 409	73	3,0%	73	3,0%	(9 683)	(1 282,5%)	(100,8%)
District Municipality	-	-	-	-	-	29 324	62,6%	(100,0%)
Transfers and subsidies - capital (monetary alloc)(Departm Agen	90	-	-	-	-	-	-	-
Transfers recognised - capital	**3 182 326**	**487 418**	**15,3%**	**487 418**	**15,3%**	**320 449**	**10,1%**	**52,1%**
Borrowing	-	-	-	-	-	-	-	-
Internally generated funds	369 168	202 420	54,8%	202 420	54,8%	43 443	6,1%	365,9%
Capital Expenditure Functional	**3 555 619**	**689 837**	**19,4%**	**689 837**	**19,4%**	**364 260**	**9,3%**	**89,4%**
Municipal governance and administration	**133 345**	**137 790**	**103,3%**	**137 790**	**103,3%**	**5 906**	**1,9%**	**2 232,9%**
Executive and Council	43 032	4 026	9,4%	4 026	9,4%	1 410	2,4%	185,6%
Finance and administration	89 881	133 769	148,8%	133 769	148,8%	4 497	1,8%	2 874,7%
Internal audit	431	(5)	(1,1%)	(5)	(1,1%)	-	-	(100,0%)
Community and Public Safety	**209 041**	**21 786**	**10,4%**	**21 786**	**10,4%**	**16 763**	**6,2%**	**30,0%**
Community and Social Services	89 110	4 796	5,4%	4 796	5,4%	5 162	8,0%	(7,1%)
Sport And Recreation	78 164	12 319	15,8%	12 319	15,8%	3 607	4,3%	241,5%
Public Safety	40 967	4 022	9,8%	4 022	9,8%	4 555	4,2%	(11,7%)
Housing	500	-	-	-	-	-	-	-
Health	300	648	216,1%	648	216,1%	3 438	24,2%	(81,1%)
Economic and Environmental Services	**1 025 516**	**219 301**	**21,4%**	**219 301**	**21,4%**	**33 270**	**3,2%**	**559,2%**
Planning and Development	623 182	117 297	18,8%	117 297	18,8%	(57 656)	(10,5%)	(303,4%)
Road Transport	401 924	102 004	25,4%	102 004	25,4%	91 435	18,8%	11,6%
Environmental Protection	410	-	-	-	-	(509)	(32,4%)	(100,0%)
Trading Services	**2 187 717**	**310 960**	**14,2%**	**310 960**	**14,2%**	**308 321**	**13,6%**	**,9%**
Energy sources	310 423	28 234	9,1%	28 234	9,1%	36 993	13,4%	(23,7%)
Water Management	1 233 511	166 875	13,5%	166 875	13,5%	131 406	8,9%	27,0%
Waste Water Management	554 236	115 825	20,9%	115 825	20,9%	128 060	28,1%	(9,6%)
Waste Management	89 546	25	-	25	-	11 862	17,0%	(99,8%)
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26 Budget	2025/26 First Quarter		2025/26 Year to Date		2024/25 First Quarter		Q1 of 2024/25 to Q1 of 2025/26
	Main appropriation	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	Actual Expenditure	Total Expenditure as % of main appropriation	
Cash Flow from Operating Activities								
Receipts	**24 701 069**	**5 062 095**	**20,5%**	**5 062 095**	**20,5%**	**3 844 028**	**15,4%**	**31,7%**
Property rates	2 152 125	334 927	15,6%	334 927	15,6%	295 852	12,7%	13,2%
Service charges	8 310 675	1 030 025	12,4%	1 030 025	12,4%	958 576	10,9%	7,5%
Other revenue	1 260 911	810 763	64,3%	810 763	64,3%	2 478 552	200,6%	(67,3%)
Transfers and Subsidies - Operational	9 050 491	2 317 957	25,6%	2 317 957	25,6%	(255 567)	(2,8%)	(1 007,0%)
Transfers and Subsidies - Capital	3 099 099	486 137	15,7%	486 137	15,7%	342 723	10,8%	41,8%
Interest	827 739	81 337	9,8%	81 337	9,8%	22 831	4,4%	256,3%
Dividends	29	949	3 321,7%	949	3 321,7%	1 061	3 461,2%	(10,5%)
Payments	**(21 319 488)**	**(2 902 577)**	**13,6%**	**(2 902 577)**	**13,6%**	**(1 301 824)**	**6,1%**	**123,0%**
Suppliers and employees	(21 155 486)	(2 902 577)	13,7%	(2 902 577)	13,7%	(1 301 824)	6,2%	123,0%
Finance charges	(81 835)	-	-	-	-	-	-	-
Transfers and grants	(82 167)	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**3 381 581**	**2 159 519**	**63,9%**	**2 159 519**	**63,9%**	**2 542 203**	**66,2%**	**(15,1%)**
Cash Flow from Investing Activities								
Receipts	**17 135**	**(1 613)**	**(9,4%)**	**(1 613)**	**(9,4%)**	**1 440**	**(3,6%)**	**(212,0%)**
Proceeds on disposal of PPE	17 377	1 560	9,0%	1 560	9,0%	5 589	-	(72,1%)
Decrease (Increase) in non-current debtors (not used)	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	(89)	(1 010)	1 137,2%	(1 010)	1 137,2%	(2 710)	-	(62,7%)
Decrease (increase) in non-current investments	(153)	(2 163)	1 409,8%	(2 163)	1 409,8%	(1 439)	3,6%	50,4%
Payments	**(3 849 146)**	**(313 544)**	**8,1%**	**(313 544)**	**8,1%**	**(320 520)**	**7,7%**	**(2,2%)**
Capital assets	(3 849 146)	(313 544)	8,1%	(313 544)	8,1%	(320 520)	7,7%	(2,2%)
Net Cash from/(used) Investing Activities	**(3 832 011)**	**(315 157)**	**8,2%**	**(315 157)**	**8,2%**	**(319 080)**	**7,6%**	**(1,2%)**
Cash Flow from Financing Activities								
Receipts	**(103 368)**	**2 351**	**(2,3%)**	**2 351**	**(2,3%)**	**1 332**	**7,6%**	**76,6%**
Short term loans	8 723	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	(112 091)	2 351	(2,1%)	2 351	(2,1%)	1 332	-	76,6%
Payments	**(207 497)**	**(119)**	**,1%**	**(119)**	**,1%**	**(33)**	**-**	**265,6%**
Repayment of borrowing	(207 497)	(119)	,1%	(119)	,1%	(33)	-	265,6%
Net Cash from/(used) Financing Activities	**(310 865)**	**2 232**	**(,7%)**	**2 232**	**(,7%)**	**1 299**	**(2,6%)**	**71,8%**
Net Increase/(Decrease) in cash held	**(761 295)**	**1 846 594**	**(242,6%)**	**1 846 594**	**(242,6%)**	**2 224 423**	**(516,6%)**	**(17,0%)**
Cash/cash equivalents at the year begin:	2 419 369	1 083 742	44,8%	1 083 742	44,8%	180 018	8,4%	502,0%
Cash/cash equivalents at the year end:	1 658 075	2 571 042	155,1%	2 571 042	155,1%	2 840 093	165,5%	(9,5%)

Part 4: Debtor Age Analysis

R thousands	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	296 523	2,9%	207 656	2,0%	164 639	1,6%	9 554 215	93,5%	10 223 033	26,9%	288 558	2,8%	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	476 356	15,2%	194 252	6,2%	112 186	3,6%	2 360 844	75,1%	3 143 638	8,3%	39 679	1,3%	-	-
Receivables from Non-exchange Transactions - Property Rates	211 260	4,0%	105 651	2,0%	184 650	3,5%	4 735 188	90,4%	5 236 749	13,8%	(8 408)	(,2%)	-	-
Receivables from Exchange Transactions - Waste Water Management	71 394	2,7%	50 174	1,9%	44 678	1,7%	2 522 865	93,8%	2 689 110	7,1%	144 971	5,4%	-	-
Receivables from Exchange Transactions - Waste Management	50 804	1,6%	48 486	1,5%	48 625	1,5%	3 012 609	95,3%	3 160 523	8,3%	74 336	2,4%	-	-
Receivables from Exchange Transactions - Property Rental Debtors	1 281	1,2%	800	,8%	4 858	4,6%	98 396	93,4%	105 335	,3%	-	-	-	-
Interest on Arrear Debtor Accounts	237 318	2,0%	190 822	1,6%	210 426	1,8%	11 107 816	94,6%	11 746 382	30,9%	971	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	3	100,0%	3	-	-	-	-	-
Other	(37 458)	(2,3%)	37 675	2,3%	22 110	1,3%	1 626 231	98,6%	1 648 558	4,3%	3 603	,2%	-	-
Total By Income Source	**1 307 477**	**3,4%**	**835 515**	**2,2%**	**792 172**	**2,1%**	**35 018 166**	**92,3%**	**37 953 329**	**100,0%**	**543 709**	**1,4%**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	58 117	2,3%	77 304	3,1%	106 214	4,3%	2 249 911	90,3%	2 491 546	6,6%	4 284	,2%	-	-
Commercial	443 459	10,4%	164 823	3,9%	125 537	2,9%	3 535 454	82,8%	4 269 274	11,2%	28 612	,7%	-	-
Households	705 733	2,4%	548 866	1,9%	498 077	1,7%	27 519 181	94,0%	29 271 858	77,1%	510 813	1,7%	-	-
Other	100 168	5,2%	44 521	2,3%	62 343	3,2%	1 713 619	89,2%	1 920 652	5,1%	-	-	-	-
Total By Customer Group	**1 307 477**	**3,4%**	**835 515**	**2,2%**	**792 172**	**2,1%**	**35 018 166**	**92,3%**	**37 953 329**	**100,0%**	**543 709**	**1,4%**	**-**	**-**

Part 5: Creditor Age Analysis

R thousands	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Creditor Age Analysis										
Bulk Electricity	457 173	6,6%	700 546	10,1%	275 397	4,0%	5 488 562	79,3%	6 921 678	48,3%
Bulk Water	339 052	8,9%	73 502	1,9%	99 568	2,6%	3 313 139	86,6%	3 825 261	26,7%
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	(277)	(34,9%)	125	15,7%	(642)	(80,9%)	1 587	200,1%	793	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	643	100,0%	643	-
Trade Creditors	175 289	11,7%	46 247	3,1%	100 942	6,7%	1 175 784	78,5%	1 498 262	10,5%
Auditor-General	5 863	15,2%	(162)	(,4%)	(2 472)	(6,4%)	35 236	91,6%	38 465	,3%
Other	181 816	8,9%	(13 620)	(,7%)	65 489	3,2%	1 815 971	88,6%	2 049 656	14,3%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**1 158 917**	**8,1%**	**806 638**	**5,6%**	**538 282**	**3,8%**	**11 830 922**	**82,5%**	**14 334 759**	**100,0%**